

MINUTES OF THE SPECIAL MEETING OF THE BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY
FEBRUARY 8, 2017

Pursuant to notice, a special meeting was called by the Chair of the Board of Trustees of Southern Illinois University, and the meeting convened at 2:06 p.m., Wednesday, February 8, 2017, in the Board Room of Birger Hall, Southern Illinois University Edwardsville, Edwardsville, Illinois. The meeting was called to order by Chair Thomas. The following members of the Board were present:

MG (Ret) Randal Thomas, Chair
Dr. Donna Manering, Vice Chair (via teleconference)
Mr. Joel Sambursky, Secretary
Hon. J. Phil Gilbert
Mr. Ryan Johnson
Dr. Shirley Portwood
Dr. Marsha Ryan
Ms. Naomi Tolbert

The following member was absent:

Ms. Amy Sholar

The Executive Secretary reported and the Chair determined that a quorum was physically present.

Also present for the duration of the meeting were Dr. Randy J. Dunn, President; Mr. Lucas Crater, General Counsel; and Ms. Misty Whittington, Executive Secretary of the Board.

Trustee Gilbert made a motion to allow Trustee Donna Manering to participate in the meeting via teleconference. The motion was duly seconded by Trustee Portwood. The motion passed unanimously via voice vote.

Chair Thomas explained the procedures for the public comment and question portion of the Board's agenda.

Executive Secretary Whittington notified the Board that no persons had registered to speak.

President Dunn briefly reviewed proposed tuition rates and fee matters for the Carbondale and Edwardsville campuses.

President Dunn reviewed the proposal for new student housing at the Carbondale campus. Trustee Portwood inquired about the benefit of a public-private partnership rather than using a traditional bond sale. Further, Trustee Portwood inquired about the projected costs to the University and whether a shorter timeline to open the new housing by using a public-private partnership could be met. A discussion followed regarding concerns raised and about other variables with such a project. President Dunn noted that some information would be known after a successful bid opening for the project is held.

President Dunn briefly reviewed the Strategic Improvement Plan and recommended the Board's approval of it.

President Dunn reviewed the state budget impact and campus budget planning. He reviewed the need for the University system to receive funds from the state and strategies for cost saving measures.

President Dunn noted the length of time the system office has made due without a permanent vice president for academic affairs position. He talked about efforts made to keep the area covered with temporary help and that he was currently covering

those duties in addition to his own job duties. The Board agreed that he should move forward to open a search to fill the position permanently.

At approximately 3:30 p.m., Trustee Ryan moved that the Board go into closed session to consider pending, probable or imminent court proceedings against or on behalf of the Board; information regarding appointment, employment, compensation, discipline, performance or dismissal of specific employees of the public body; and review of minutes of meetings lawfully closed under the Open Meetings Act. The relevant sections of the Open Meetings Act Statute that allow for the closed session are 5 ILCS 120/2(c) (1), (11), and (21). The motion was duly seconded by Trustee Gilbert. The motion carried by the following recorded vote: aye, Hon. J. Phil Gilbert; Dr. Donna Manering; Dr. Shirley Portwood; Dr. Marsha Ryan; Mr. Joel Sambursky; Maj. Gen. Randal Thomas; Ms. Naomi Tolbert; nay, none.

At approximately 5:24 p.m., a motion was made by Trustee Sambursky and seconded by Trustee Tolbert to end the closed portion of the meeting. The motion passed by a voice vote.

President Dunn informed the Board that he wished to withdraw Board Agenda Item N, Approval of Purchase: Medical Office Building Lease, School of Medicine Campus, SIUC, from the February 9, 2017, Board agenda.

At approximately 5:25 p.m., a motion was made by Trustee Gilbert and seconded by Trustee Tolbert to adjourn the meeting. The motion passed by a voice vote.

No action was requested or taken during the closed session.

Joel Sambursky, Secretary

MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY
FEBRUARY 9, 2017

The regular meeting of the Board of Trustees of Southern Illinois University convened on Thursday, February 9, 2017, at approximately 9:07 a.m. in the Meridian Ballroom, 1st Floor, Morris University Center, Southern Illinois University Edwardsville, Edwardsville, Illinois. The meeting was called to order by Chair Thomas. The following members of the Board were present:

MG (Ret) Randal Thomas, Chair
Mr. Joel Sambursky, Secretary
Hon. J. Phil Gilbert
Mr. Ryan Johnson
Dr. Shirley Portwood
Dr. Marsha Ryan
Ms. Naomi Tolbert

The following members were absent:

Dr. Donna Manering, Vice Chair
Ms. Amy Sholar

Executive Officers present were:

Dr. Randy J. Dunn, President, SIU
Dr. Bradley Colwell, Interim Chancellor, SIU Carbondale
Dr. Randall Pembroke, Chancellor, SIU Edwardsville
Dr. Jerry Kruse, Dean and Provost, SIU School of Medicine
Mr. Lucas Crater, General Counsel
Dr. Duane Stucky, Senior Vice President for Financial and Administrative Affairs and Board Treasurer

Also present was Ms. Misty Whittington, Executive Secretary of the Board.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

Chair Thomas led the group in the Pledge of Allegiance.

The Executive Secretary reported and Chair Thomas determined that a quorum was physically present.

Chair Thomas welcomed newly appointed Trustee Dr. Marsha Ryan to her first Board meeting.

Chair Thomas stated that the next item of business on the agenda was the election of officers, Executive Committee, and Board representatives, and annual appointments by the Chair. He requested nominations for the office of Chair of the Board of Trustees.

Chair Thomas recognized Trustee Gilbert who nominated Maj. Gen. Randal E. Thomas for Chair. Hearing no further nominations, a motion was made, seconded, and passed. Trustee Sambursky moved that the nominations be closed. The motion was duly seconded by Trustee Gilbert. The motion carried unanimously via voice vote.

The motion to elect Maj. Gen. Randal E. Thomas as Chair passed by the following recorded vote: The motion carried by the following recorded vote: aye, Hon. J. Phil Gilbert; Dr. Shirley Portwood; Dr. Marsha Ryan; Mr. Joel Sambursky; Maj. Gen. Randal Thomas; Ms. Naomi Tolbert; nay, none.

Chair Thomas nominated Hon. Phil Gilbert for Vice Chair and Trustee Sambursky for Secretary, and that both serve as members of the Executive Committee of the Board of Trustees. Trustee Ryan seconded the motion. Hearing no further nominations, Trustee Portwood moved that the nominations be closed. The motion was duly seconded by Trustee Ryan. The motion carried unanimously via voice vote.

The motions to elect J. Phil Gilbert as Vice Chair and Joel Sambursky as Secretary and for both to serve as members of the Executive Committee of the Board of Trustees passed by the following recorded vote: aye, Hon. Phil Gilbert; Dr. Shirley Portwood; Dr. Marsha Ryan; Mr. Joel Sambursky; Maj. Gen. Randal E. Thomas; Ms. Naomi Tolbert; nay, none.

Next, Chair Thomas nominated Dr. Donna Manering to serve as the Board's representative on the State Universities Civil Service System Merit Board. The motion was duly seconded by Trustee Gilbert. Hearing no further nominations, Trustee Gilbert moved that the nominations be closed. The motion was duly seconded by Trustee Sambursky. The motion carried unanimously via voice vote.

The motion to elect Trustee Manering to serve as the Board's representative on the State Universities Civil Service System Merit Board passed by the following recorded vote: aye, Hon. Phil Gilbert; Dr. Shirley Portwood; Dr. Marsha Ryan; Mr. Joel Sambursky; Maj. Gen. Randal E. Thomas; Ms. Naomi Tolbert; nay, none.

Chair Thomas made the following appointments:

ACADEMIC MATTERS COMMITTEE

Shirley Portwood, Chair
 J. Phil Gilbert
 Donna Manering
 Naomi Tolbert

ARCHITECTURE AND DESIGN COMMITTEE

Joel Sambursky, Chair
 Ryan Johnson
 Shirley Portwood
 Amy Sholar

AUDIT COMMITTEE

J. Phil Gilbert, Chair
Shirley Portwood
Randal E. Thomas
Naomi Tolbert

FINANCE COMMITTEE

Amy Sholar, Chair
Ryan Johnson
Marsha Ryan
Randal E. Thomas

BOARD OF DIRECTORS, SOUTHERN ILLINOIS UNIVERSITY
FOUNDATION

Marsha Ryan
Joel Sambursky, Alternate

BOARD OF DIRECTORS, SOUTHERN ILLINOIS UNIVERSITY AT
EDWARDSVILLE FOUNDATION

Shirley Portwood
Amy Sholar, Alternate

JOINT TRUSTEE COMMITTEE FOR SPRINGFIELD MEDICAL
EDUCATION PROGRAMS

Randal E. Thomas
Marsha Ryan, Alternate

BOARD OF DIRECTORS, THE ASSOCIATION OF ALUMNI, FORMER
STUDENTS AND FRIENDS OF SOUTHERN ILLINOIS UNIVERSITY,
INCORPORATED

Joel Sambursky
J. Phil Gilbert, Alternate

BOARD OF DIRECTORS, ALUMNI ASSOCIATION OF SOUTHERN
ILLINOIS UNIVERSITY EDWARDSVILLE

Amy Sholar
Randal E. Thomas, Alternate

At approximately 9:16 a.m., Chair Thomas moved that the full Board meeting recess and reconvene at the conclusion of the Board's Committee meetings. The motion was duly seconded by Trustee Gilbert. The motion passed unanimously via voice vote.

At 10:20 a.m. the full Board meeting reconvened.

Trustee Gilbert moved that the Minutes of the Meetings held December 7 and 8, 2016, be approved. Trustee Tolbert seconded the motion, and the minutes were approved unanimously by voice vote.

Under Committee Reports, Chair Thomas reported that the Executive Committee had not met in between Board meetings.

Under Executive Officer Reports, President Dunn provided his report for the Southern Illinois University system. The President spoke of activities following the Board's adoption of the Strategic Improvement Plan. He planned to have updates on future initiatives and work done around strategic imperatives that are in the plan. In the area of diversity, the President reviewed that Dr. Wes McNeese from the School of Medicine has taken on a variable-time appointment at the system level. An advisory council at the system level has been assembled with representation from across the campuses. One of the first orders of business will be a trusteeship lecture to focus on diversity planned for fall 2017. The President announced that in March he will travel to Beijing to build partnerships in the ministry of education and at the system level work with the governmental entities to provide more expansive opportunities. He noted opportunities were available to grow enrollment across the SIU system. In addition, President Dunn spoke of promoting partnerships. He met earlier in the week with a non-profit group

regarding partnership for college completion with hopes to partner on a county-wide basis that would assist high school completion for students in Alexander County as well as then help them to matriculate to some post-secondary opportunity.

President Dunn spoke of the Southern Illinois Collegiate Common Market (SICCM) and reviewed there are five degree programs delivered at the community colleges which are members of SICCM, along with the SIU campuses. The group is undergoing significant change in part because of the state budget crisis. There are not resources sufficient for the community colleges to support some of the programs and the programs tend to be workforce-based degrees at the associate's degree level. The programs can be feeders for the universities. The President noted that SICCM may change over time into something different to fit today's needs and make more efficient use of today's technologies.

The President spoke of the Chancellor search underway for SIU Carbondale. The Search Advisory Committee will bring in seven candidates for first round interviews via Skype at the end of February. The semifinalist group will be screened to likely two or three finalists who will visit the campus for interviews. The Board will have an opportunity to determine how it wishes to interface with the finalists. President Dunn noted that Governor Rauner asked that he co-chair the Illinois Bicentennial Commission. He clarified that SIU resources will not be used for those projects but will be funded by donors and sponsors for the state events.

For state policy issues, President Dunn shared that the Board spent a great deal of time on the prior day discussing what happens in the months ahead if there is not resolution to the state budget impasse. He noted that as we approach later in the spring

without any funding, particularly with the Carbondale campus, the potential list of fairly significant reductions would need to be implemented. He further noted that cash flow analysis for the School of Medicine and Edwardsville campus have shown those can continue to navigate in the black even as we go toward this fiscal year and into the summer.

Executive Director of Governmental and Public Affairs John Charles reviewed spring legislative session highlights. He reviewed that during the prior year, the University had two primary bills. One passed the General Assembly and was signed by the Governor which allows the campuses to create a policy to allow for alcohol sales. The other bill would have allowed the University to take surplus property that the University owns and sell it and use the money for scholarships but it did not move forward. Mr. Charles reported on one legislative item this year, which is a resolution for the eclipse. There is a bill that was heard in committee on the prior day that would allow universities to get out from under the state mandate that all printing has to be done using soy ink. He went on to say that would not impact the University much if any because the industry now uses vegetable-based ink. Another bill introduced would require universities to admit the top 10 percent of each high school graduating class but that more research will need to be done regarding that proposed mandate. Another bill that would affect universities and community colleges would eliminate the question on admission applications if the person has ever been arrested or charged with a criminal offense and that could bring up some public safety concerns. Several bills propose the raising of the minimum wage, which would have a large impact on universities. One bill proposes more procurement reform to make purchasing easier and save money and time. The last bill

he spoke of was regarding administrative costs; and it proposes that before a university can raise tuition, administration would need to be cut by 25 percent. Mr. Charles spoke of a rally held in Springfield on the prior day regarding higher education funding.

In closing, President Dunn noted that Governor Rauner's State of the State Address included a mention of Southern Illinois University for the work it does across the system with research and innovation which was positive news.

Dr. Bradley Colwell, Interim Chancellor, SIU Carbondale, provided his report for the Carbondale campus. Dr. Colwell reviewed activities in which he participated since his last Board report. At the end of fall, an academic excellence ceremony and a commencement exercise were held. In January the City of Carbondale and the Carbondale Chamber of Commerce hosted a "Chat with the Chancellor" whereby he and a number of senior campus leaders participated in community conversation.

The Chancellor reported that he served as keynote speaker at the annual Martin Luther King, Jr. breakfast hosted by the NAACP. Black History Month had been launched, and the annual international festival was occurring during the week.

Chancellor Colwell reported that a number of newly elected and re-elected legislators had been hosted on campus since the last Board meeting, including State Representatives Terri Bryant and Dave Severin, State Senators Dale Fowler and Paul Schimpf, and Illinois U.S. Senator Tammy Duckworth. Later in the afternoon the campus would host Illinois Comptroller Susana Mendoza.

Chancellor Colwell provided an enrollment update. Spring tenth-day enrollment of 14,636 reflected fall enrollment as expected minus the more than 1,300 December graduates. He reported that the campus continues to work on student

recruitment, focusing on the fall 2017 class yield. He went on to say that during the prior weekend more than 350 high-achieving high school students and their family members were on the campus for the Chancellor and University Excellence Scholarship interview weekend. Students were invited to interview based on ACT scores, academic credentials and high school activities.

Chancellor Colwell reported that the Southern Illinois Research Park received a \$159,000 grant from the Delta Regional Authority to enhance Southern Illinois small business development and entrepreneurship efforts. The NASPA-Student Affairs Professionals in Higher Education selected SIU's Non-Traditional Student Services Program as the 2016 Annual Outstanding Undergraduate Adult Learner Program. Lastly, the campus hosted United Nations Secretary-General Ban Ki-moon on December 21 for his last public lecture before his term ended on December 31.

The Chancellor provided recent student accomplishments. He noted that Mary McGee, a sophomore majoring in English literature and psychology, and Robert Caswelch, a junior majoring in industrial design, are SIUC's newest University Innovation Fellows. The program was created by the National Center for Engineering Pathways to Innovation through a five-year National Science Foundation grant. Senior student Morgan Timms, a senior with a double major in psychology and photojournalism, received an international reporting fellowship from the Pulitzer Center on Crisis Reporting. Upon graduation, she will document the role of cultural identity in the health and well-being of Aboriginal youth in Australia. Lastly, more than 30 students received funds necessary for textbooks and supplies for the spring semester from the SIU Alumni Association during

the prior month. Awards are granted to students who demonstrate financial need and have a grade point average of at least 3.0.

Chancellor Colwell announced two first-time events. March 1 would be the SIU Day of Giving. The goal of the event, in addition to raising funds, is to build awareness of the importance of philanthropy to SIU's success. April 1 is The Big Event: A Saluki Day of Service, which will be the largest one-day, student-run service project in SIU's history. Teams of students will volunteer throughout the day at organizations such as the Boys and Girls Club, the American Cancer Society, the Autism Society of Southern Illinois and Keep Carbondale Beautiful.

Dr. Randall Pembroke, Chancellor, SIU Edwardsville, provided his report for the Edwardsville Campus. He provided an update of enrollment. He reviewed that classes continue to expand for the winter session which is offered online for a three-week period from mid-December to early January. The winter session began two years ago with 600 students and has now grown to 1,800 students. He reported the spring 2017 semester was the second largest spring enrollment in the campus' history as was the enrollment for three of SIUE's undergraduate schools. For spring 2017, 75 new freshmen enrolled (an increase of 12 percent), 468 new transfers enrolled (an increase of 4 percent), and the freshman spring-to-fall retention rate reached 90 percent. The Chancellor further reported that the student body represents the following cultural diversity: 12.9 percent Black or African American, 3.9 percent Hispanic or Latino, and 3 percent multi-ethnic.

The Chancellor shared news that Dean and Professor of the School of Pharmacy Gireesh Gupchup was recognized by the Pharmacists' Association as Dean of the Year. He reported recent recognition of campus programs. Bestcolleges.com recognized the online master's degree in healthcare informatics in the top 25 in the country. Top Online Colleges recognized the master's degree in Physical Education and Coaching Pedagogy as a top 25 program. *U.S. News and World Report* recognized the online Graduate Nursing Program as the top 100. Lendedu.com rated the campus as 80th nationally in the Best Risk-Reward for College Students. *Diverse: Issues in Higher Education* recognized the campus as 2016's Most Promising Places to Work in Student Affairs. The Department of Psychology in the School of Education, Health and Human Behavior received a \$500,000 gift from the Family of Rudolf Dreikurs to fund visits to campus from scholars around the world. Chancellor Pembroke reported that the East St. Louis Higher Education Center library had closed due to lack of budget funding, but resources had been identified to reopen it during the week which serves a great need in the community.

President Dunn added that the Illinois Community College Board (ICCB) provides funding to the Southern Illinois Collegiate Common Marketplace (SICCM) to operate the shared programs at the East St. Louis higher Education Center; however, the ICCB had not received appropriations for that purpose, the funding did not come to SICCM, and SICCM did not have the resources to keep the East St. Louis Higher Education Center library open. The President thanked Chancellor Pembroke for identifying funds to reopen that library.

Chancellor Pembroke reported that Associate Dean Ken Rawson and Dean Bruce Rotter, both of the School of Dental Medicine, went to Costa Rica to explore outreach opportunities for dental, nursing, and construction management students and faculty. The Chancellor provided recent grant news for faculty. Valerie Griffin received a \$349,000 nursing grant. Sharon Locke received a \$299,000 STEM grant. Ken Witt received a \$180,000 pharmacy grant. Chris Herndon received a \$121,000 pharmacy grant. George Engel received a \$200,000 electrical engineering grant.

The Chancellor reviewed recent student accomplishments and campus events. The School of Engineering's Contractors Club finished third place in the 2016 Associated General Contractors of America (AGC) Outstanding Student Chapter Contest. On January 18, the Office of Institutional Diversity and Inclusion hosted more than 240 campus administrators, faculty, staff, students and area community leaders during the Diversity Strategic Plan Summit, and the 34th annual Martin Luther King, Jr. luncheon for more than 250 people was held. On January 30, campus administrators hosted a Student Town Hall meeting with underrepresented students to discuss their requests pertaining to sustained dialogue, student engagement, training and programming, student recruitment and scholarships, recruiting and retaining faculty, staff and administrators, and student success. On February 21, an alumni networking breakfast will take place at L. Keely Construction in St. Louis with a four-member panel, three of which are SIUE alumni on the *St. Louis Business Journal's* 40 under 40 list.

Chancellor Pembroke noted that a ribbon cutting for the Dental Clinic on campus would be held on February 16. He reported progress was being made on the Engineering student project area for such activities as work on solar cars and concrete

canoes with an open date planned for fall 2017. The Science building renovations are on track with a completion date of fall 2018. He went on to say that Ed Huneke, the all-time leader in wins for SIUE men's soccer, and Jonathan Bannister, a three-time All-American for the Cougars, will be part of the 2017 Great Lakes Valley Conference Hall of Fame class. For the 21st consecutive semester, SIUE student-athletes have logged a departmental GPA of better than 3.0 (3.202). Twelve SIUE programs finished with team GPAs of better than 3.0. SIUE men's cross-country finished with the highest GPA at 3.696 followed by women's cross-country at 3.611.

Chair Thomas recognized the constituent representatives attending the day's meetings and thanked them for their service.

Mr. Johnathan Flowers, Vice President for Academic Affairs of the Graduate and Professional Student Council (GPSC), SIUC, read two resolutions to the Board. The first resolution was regarding the GPSC Diversity and Inclusivity Policy Committee's response to Chancellor Colwell regarding designation of a sanctuary campus. The second resolution was regarding the GPSC Executive Committee's condemnation of the U. S. President's executive order temporarily banning travel from certain foreign countries and its support of international students.

Chair Thomas explained the procedures for the public comment and question portion of the Board's agenda.

Executive Secretary Whittington notified the Board that no persons had registered to speak.

Chair Thomas explained the procedure for the Board's omnibus motion. He noted that Board Agenda Item N, Approval of Purchase: Medical Office Building Lease, School of Medicine Campus, SIUC, had been withdrawn from the agenda.

Trustee Portwood requested that Board Agenda Item M, Authorization for Public-Private Partnership: University Housing Residence Halls, Carbondale Campus, SIUC, be considered separately.

The listing of items proposed for the omnibus motion were as follows:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,
NOVEMBER AND DECEMBER, 2016, SIUC AND SIUE

In accordance with 3 Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the months of November and December 2016, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL – SIUC

The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Chancellor. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointment (If the person previously had a University appointment, it is so noted. Otherwise, the person is a new University employee.)

	<u>Name</u>	<u>Rank/Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Percent Change</u>	<u>Salary</u>
1.	Chitambar, Michelle J.	Senior Technology Transfer Specialist	Office of Technology Transfer	12/06/2016		\$ 6,666.67/mo \$ 80,000.04/FY

2.	Shackleton, Jacqueline T.	Researcher I*	Institutional Research and Studies	01/15/2017		\$ 2,500.00/mo \$ 30,000.00/FY
3.	Skouby, Brian L.	Associate Director, Project Management Office (previously Information Technology Manager/ Administrative Coordinator)	Information Technology	12/01/2016	49.84%	\$ 6,250.00/mo \$ 75,000.00/FY (Previous Salary – \$ 4,171.00/mo \$ 50,052.00/FY)

*Change from term to continuing

B. Leaves of Absence with Pay– None to be reported.

C. Awards of Tenure–

	<u>Name</u>	<u>Title on Effective Date of Tenure</u>	<u>Department</u>	<u>Effective Date</u>
1.	Pollitz, John	Professor	Library Affairs	March 6, 2017

D. Promotions – None to be reported.

The following changes in faculty-administrative payroll at the School of Medicine/Springfield campus are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Dean and Provost. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointment (If the person previously had a University appointment, it is so noted. Otherwise, the person is a new University employee.)

	<u>Name</u>	<u>Rank/Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Percent Change</u>	<u>Salary</u>
1.	Blackwell, Robert	Assistant Professor	Surgery-SMS	08/21/2017		\$ 16,666.67/mo \$200,000.04/FY
2.	Ghawi, Hani	Assistant Professor of Clinical Pediatrics	Pediatrics-SMS	01/09/2017		\$ 13,750.00/mo \$165,000.00/FY
3.	Higgins, Kelly	Assistant Dean* (51%)	Student Affairs-SMC	01/03/2017		\$ 6,250.00/mo \$ 75,000.00/FY

4.	Pate, Ryan	Assistant Professor of Clinical Surgery and Chief of Orthopedics	Surgery-SMS	04/03/2017		\$ 41,666.67/mo \$500,000.04/FY
5.	Tripathy, Shreepada	Assistant Professor of Clinical Pediatrics*	Pediatrics-SMS	01/01/2017		\$ 10,000.00/mo \$120,000.00/FY
6.	White, Tina	Curriculum Development Specialist*	Education and Curriculum-SMS	11/29/2016		\$ 6,166.67/mo \$ 74,000.04/FY
7.	Zahnd, Whitney	Senior Research Development** (previously Research Development Coordinator)	Office of Population Science and Policy-SMS	01/01/2017	11.36%	\$ 4,250.00/mo \$ 51,000.00/FY (Previous Salary – \$ 3,816.54/mo \$ 45,798.48/FY)

*Change from term to continuing

** Promotion of Administrative Professional

B. Leaves of Absence with Pay – None to be reported.

C. Awards of Tenure – None to be reported.

D. Promotions –None to be reported.

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL – SIUE

The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Chancellor. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointment (If the person previously had a University appointment, it is so noted. Otherwise, the person is a new University employee.)

	<u>Name</u>	<u>Rank/Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Percent Change</u>	<u>Salary</u>
1.	Heap, Ryann	Academic Advisor	Academic Advising	1/3/2017		\$3,025.46/mo \$36,305.52/FY

2.	McKenna, Melissa	Academic Advisor	Academic Advising	1/3/2017		\$3,025.46/mo \$36,305.52/FY
3.	Mitchom, Shavonda	Associate Director (previously: Business Affairs Director-CAS)	University Services to East St. Louis	1/16/2017	16.78%	\$7,250.00/mo \$87,000.00/FY (previously: \$6,208.34/mo \$74,500.08/FY)
4.	Spivey, Valerie	Assistant Professor	School of Dental Medicine	11/16/2016		\$10,833.34/mo \$130,000.08/FY
5.	Verbais, Chad	Assistant Director Supplemental Education (previously: Writing Center Coordinator)	Learning Support Services	12/16/2016	13.44%	\$4,800.00/mo \$57,600.00/FY (previously: \$4,231.22/mo \$50,774.64/FY)
6.	Wharton, Johanna	Director of Partnerships	University Services to East St. Louis	12/12/2016		\$6,666.66/mo \$79,999.92/FY
7.	Zaloga, Franklin	Assistant Director Maintenance (previously: Asst. Director Alton & East St. Louis)	Facilities Management	11/16/2016	14.10%	\$7,791.66/mo \$93,499.92/FY (previously: \$6,828.54/mo \$81,942.52/FY)

B. Leaves of Absence With Pay –

	<u>Name</u>	<u>Type of Leave</u>	<u>Department</u>	<u>% of Leave</u>	<u>Date</u>
1.	Acheson, Gillian	Sabbatical	Geography	100%	1/01/2018-5/15/2018
	<u>Purpose:</u> Professor Acheson will research and submit article manuscripts focused on analysis of places depicted in introductory human geography textbooks.				
2.	Alexander, Alicia	Sabbatical	Applied Communicatio ns	100%	1/1/2018-5/15/2018

Purpose: Professor Alexander will complete her project on coping with unfulfilled standards in relationships. She will revise the literature review, input existing data, write the results, discussion, conclusion, and submit it for publication.

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| 3. | Cheeseboro,
Anthony | Sabbatical | Historical
Studies | 100% | 8/16/2017-12/31/2017 |
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Purpose: Professor Cheeseboro will conduct further research on a project that he presented at the 2016 Conference on Missouri History to complete a book proposal.

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| 4. | Dirks-Linhorst, P.
Ann | Sabbatical | Criminal
Justice | 100% | 8/16/2017-12/31/2017 |
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Purpose: Professor Dirks-Linhorst will create and analyze a database of court-ordered competency to stand trial evaluations by race and gender.

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| 5. | Duhigg, Thad | Sabbatical | Art & Design | 100% | 1/01/2018-5/15/2018 |
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Purpose: Professor Duhigg will create an entirely new body of work including sculptures and drawings.

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| 6. | Henderson, Brian | Sabbatical | English
Language &
Literature | 100% | 8/16/2017-12/31/2017 |
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Purpose: Professor Henderson will conduct research that reexamines rhetorical agency in the context of recent claims by new materialist thinkers.

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| 7. | Hildebrandt,
Kristine | Sabbatical | English
Language &
Literature | 100% | 8/16/2017-12/31/2017 |
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Purpose: Professor Hildebrandt will complete specified chapters of a reference grammar of Gurung under agreement with a book publisher De Gruyter-Mouton.

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| 8. | Johnson, Heather | Sabbatical | English
Language &
Literature | 100% | 1/1/2018-5/15/2018 |
|----|------------------|------------|-------------------------------------|------|--------------------|

Purpose: Professor Johnson will research and write articles for publication. It will examine Anna Trapnel's autobiographical Report and Plea through the lens of an affect theory.

- | | | | | | |
|----|--------------------------|---------------------------------|-----------------------------|------|---------------------|
| 9. | Santanello,
Catherine | Professional
Developme
nt | Pharmaceutic
al Sciences | 100% | 3/13/2018-6/12/2018 |
|----|--------------------------|---------------------------------|-----------------------------|------|---------------------|

Purpose: Professor Santanello will acquire new laboratory skills for the detection of bacterial, protozoan, and viral infectious diseases pathogens/vectors such as Chagas, Chigungunya, Zika, all newly emerging in the U.S.

- | | | | | | |
|-----|---------------|------------|-----------|------|----------------------|
| 10. | Shaw, Michael | Sabbatical | Chemistry | 100% | 8/16/2017-12/31/2017 |
|-----|---------------|------------|-----------|------|----------------------|

Purpose: Professor Shaw's project will research behavior of species designed for biological activity, catalysis, luminescence, and magnetic data storage.

11. Sierra, Gregory Sabbatical Accounting 100% 8/16/2017-12/31/2017

Purpose: Professor Sierra will work on a research project that investigates the decision by privately-held banks to choose audit and other levels of financial review.

12. Staples, George Sabbatical Mathematics
& Statistics 50% 8/16/2017-8/15/2018

Purpose: Professor Staples project is an in-depth study of combinatorial properties and applications of linear operators induced on Clifford Algebras.

13. Theodorakis,
Christopher Sabbatical Biological
Sciences 50% 8/16/2017-12/31/2017

Purpose: Professor Theodorakis will propose to have three manuscripts, one full-length proposal (NIH), and two pre-proposals (NSF) submitted or submission-ready.

14. Truckenbrod, Emily Sabbatical Music 100% 8/16/2017-12/31/2017

Purpose: Professor Truckenbrod will transcribe Celius-Dougherty's unpublished song cycle into a modern working edition. This will be submitted for publication and presented in a lecture recital setting.

15. VanSlette, Sarah Sabbatical Applied
Communicatio
ns 100% 8/16/17-12/31/17

Purpose: Professor VanSlette will collect data for a new research project titled, "Startups and Public Relations: Startup leaders' opinions on the use and importance of Public Relations."

16. Zeng, Yuping Sabbatical Management
& Marketing 100% 8/16/17-12/31/17

Purpose: Professor Zeng will research the ways in which national culture may affect multinational enterprises' learning from past success and failure experiences.

APPROVAL OF SALARY AND APPOINTMENT:
DEAN OF LIBRARY AFFAIRS, SIUC

Summary

The matter presents for approval the salary and appointment of John Pollitz for Dean of Library Affairs, SIUC.

Rationale for Adoption

Policies of the Board of Trustees require Board of Trustees approval of the salary and appointment of professional staff who have a proposed salary of \$150,000 or more. This request follows an external search for the Dean, conducted in accordance with University policies and the Library Affairs Operating Paper. The Dean of Library Affairs serves as the college's chief administrative officer and is responsible for oversight of its entire operation, including ensuring excellence in teaching/librarianship, scholarship and service as well as fiscal and personnel management, external relations, fundraising and other duties.

The recommended candidate, John Pollitz, has served as the Director of Libraries at University of Wisconsin-Eau Claire since 2007. He was selected through a national search.

Constituency Involvement

A campus search committee comprised of faculty, staff and students reviewed nominations and applications. Mr. Pollitz participated in on-campus meetings, interviews and open forums allowing ample access to and input from all stakeholders throughout the interview process.

The Interim Chancellor and Interim Provost, SIUC, have recommended this matter to the President.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That John Pollitz be appointed to the position of Dean of Library Affairs, SIUC, with an annual salary of \$168,000, effective March 6, 2017.

APPROVAL OF PURCHASE:
MEDICAL LABORATORY SERVICES, SIUC

Summary

This matter seeks approval for the purchase of medical laboratory services for the SIU Student Health Center.

Rationale for Adoption

The SIUC Student Health Services is an integral part of the campus community caring for the physical, mental and dental health of our students. The Student Health Center is a state-of-the-art ambulatory healthcare facility that has been continuously accredited by AAAHC since 1996. It provides an integrated and holistic approach to cost-effective healthcare, serving as the student's medical home away from home. The medical clinic offers diagnostic services, including lab and X-ray, treatment and follow-up care. As such, it requires certain medical laboratory services and supplies to complete tests.

In accordance with the State Procurement Code and SIU Board of Trustees Policies, an Invitation for Bid was issued. Three submissions were received. This matter seeks to award the contract to Quest Diagnostics Clinical Laboratories, Inc., of St. Louis, MO. Funding will come from fees that operate the Student Health Center.

This matter is recommended by the Interim Chancellor, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The purchase of medical laboratory services and supplies be and is hereby awarded to Quest Diagnostics Clinical Laboratories, Inc., of St. Louis, MO, in the amount of \$2,380,000. This amount covers an initial contract period of February 10, 2017 through December 31, 2019, as well as the potential costs associated with four optional one-year renewals.

(2) The Board of Trustees hereby authorizes the purchase of goods and services associated with this award.

(3) The purchase will be funded through non-appropriated Student Health Center fees.

(4) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL OF PURCHASE:
AIRCRAFT FOR AVIATION FLIGHT PROGRAM, SIUC

Summary

This matter seeks approval to purchase five new Garmin G-1000 and auto-pilot equipped Cessna 172S aircraft for the Department of Aviation Management and Flight at SIU Carbondale. The purchase price of the five planes is \$1,682,250.

Rationale for Adoption

SIU Carbondale's Aviation Flight program provides comprehensive flight education to prepare professional pilots to meet the current and future demands of the aviation industry. Based at the Southern Illinois Airport as part of the University's 185,000 square foot Transportation Education Center, the program continues its long tradition of excellence. The nine-time national champion Flying Salukis finished second in the National Intercollegiate Flying Association title competition last year, marking the sixth straight year the team has finished in the top three in the nation. The team's most recent championships were in 2011, 2014 and 2015.

Despite the success, the Aviation Flight program is at a competitive disadvantage in recruitment of students due to the age and condition of its fleet of about three dozen Cessna aircraft. The vast majority of the planes are more than 25 years old, make use of older technology and have accrued high levels of flight time. As such, they require more frequent downtime due to increased maintenance and safety needs.

The purchase of new digitally equipped aircraft would allow the program to reduce its dependency on older, high maintenance aircraft and become more competitive with peer institutions. Providing relevant flight instruction using the latest technologies in the aircraft is critical. The new aircraft would have technologies and capabilities current SIU aircraft do not have and also address one of the key recommendations made during the Aviation Flight program's last accreditation process. The newer technologies would be compliant with FAA mandates, allowing the University to forego costly upgrades to older aircraft.

Leadership in the college and the program have worked with alumni and industry leaders to create a strategic plan for the program that is already showing dividends and has the support of the department faculty, staff and students. Purchasing newer aircraft will allow for better utilization of training aircraft and allow the department to trade in eight older aircraft manufactured in the 1970s and early 1980s. The purchase price reflects the vendor's trade in value for these eight aircraft.

Funding for the purchase of these aircraft will come from external and/or internal financing as determined by the Board Treasurer. The debt service payment will be repaid from the Aviation Flight Services account which is funded by student flight fees.

In accordance with the Illinois Procurement Code and the Southern Illinois University Board of Trustees policies, a sole source justification was submitted to and approved by the Chief Procurement Officer.

The SIUC Interim Chancellor recommends this matter to the President.

Considerations Against Adoption

University Officials are aware of none.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The purchase of five Cessna 172S aircraft equipped with Garmin G-1000 cockpits with auto-pilot from Cessna Aircraft Company of Wichita, KS, for \$1,682,250 be and is hereby approved subject to the identification of financing.

(2) Funding for this purchase will come from external and/or internal financing as determined by the Board Treasurer. The debt service payment will be repaid from the Aviation Flight Services account.

(3) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT AND BUDGET APPROVAL: CAMPUS SIDEWALK REPLACEMENT,
PHASE 1, SIUE

Summary

This matter seeks project and budget approval to replace a portion of the sidewalks on the Edwardsville campus. The estimated cost of the project is \$600,000 and will be funded from Deferred Maintenance funds.

Rationale for Adoption

On December 8, 2016, the SIU Board of Trustees gave planning approval for the capital project, Campus Sidewalk Replacement, SIUE.

The existing Edwardsville pedestrian walks are deteriorating from age and use. A pavement condition survey found the condition of most of the walks to be "Poor," "Very Poor," "Serious" or "Failed." The condition of the walks is a growing safety concern and accessibility limitation for students, faculty, staff, and visitors, and detracts from the appearance of the campus. Replacement of the current asphalt walks with concrete walks will be accomplished over multiple phases of the project. The estimated cost for Phase 1 of the project is \$600,000 and will be funded from Deferred Maintenance funds. As the work is being phased based on pavement condition, maintaining access to campus buildings, and coordination with other projects, Phase 1 will replace pedestrian walks at various locations within the core campus area. The estimated cost of all phases of the project is approximately \$3,000,000. Approval of additional phases of work will require further board consideration as funding is identified.

The Chancellor and the Interim Vice Chancellor for Administration, SIUE, have recommended this matter to the President.

Considerations Against Adoption

Construction will require closure of sidewalks on campus, the impact of which is being mitigated by phasing of the work to maintain access to campus buildings, and by accomplishing the work during the summer.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The capital improvement project, Campus Sidewalk Replacement, Phase 1, SIUE, be and is hereby approved at an estimated cost of \$600,000.

(2) The project shall be funded from Deferred Maintenance funds.

(3) The President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

CHANGE OF PROJECT BUDGET AND AWARD OF CONTRACT: COUGAR VILLAGE FLOOR REPLACEMENT, 400 SIDE OF SINGLE STUDENT HOUSING, SIUE

Summary

This matter seeks an increase in the project budget in the amount of \$193,409 and award of the contract to replace the flooring material in the 400 side of the single-student apartments at Cougar Village on the Edwardsville Campus. The total cost of the project increases to \$1,393,409 and would be funded from Housing Repair, Replacement, and Reserve funds.

Rationale for Adoption

On September 8, 2016, the SIU Board of Trustees approved the project and budget for the capital project, Cougar Village Floor Replacement, 400 Side of Single Student Housing, SIUE. The flooring material used at the Cougar Village apartment complex has reached the end of its useful life.

The approved budget was \$1,200,000. Bids for the project were received on December 12, 2016. The increase by \$193,409 to \$1,393,409 is necessary in order to allow for asbestos abatement and project contingency in the unlikely event of unforeseen circumstances during the floor replacement. The bids received for the project are slightly high but within a favorable range. A summary of bids received is attached for review.

The Chancellor, the Vice Chancellor for Student Affairs, and the Interim Vice Chancellor for Administration, SIUE, have recommended this matter to the President.

Considerations Against Adoption

Although the project is included in the long-term maintenance plans for Cougar Village, funds used for this project will not be available to use on other projects. The replacement of the flooring material is a necessary maintenance item in order to sustain this critical housing asset.

Resolution


BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The Cougar Village Floor Replacement, 400 Side of Single Student Housing, SIUE, be and is hereby approved at an increased cost of \$1,393,409.

(2) The project shall be funded from Housing Repair, Replacement and Reserve funds.

(3) The contract to perform the flooring replacement work required for the 400 Side of Single Student Housing, SIUE, be and is hereby awarded to R & W Builder's, Inc., 109 Sir Lawrence Drive, Belleville, IL, in the amount of \$1,164,938.

(4) The President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

 SOUTHERN ILLINOIS UNIVERSITY EDWARDSVILLE	
Contractors	Base Bid
R & W Builder's Inc. 109 Sir Lawrence Drive Belleville, IL 62221	\$ 1,164,938.00
Interior Construction Services Ltd. 2930 Market Street St. Louis, MO 63103	\$ 1,169,355.00

PROPOSED TUITION RATES AND FEE MATTERS, SIUC
[AMENDMENT TO 4 POLICIES OF THE BOARD APPENDIX A]

Summary

This matter proposes changes to the previously approved tuition schedule and various fee matters.

Rationale for Adoption – Tuition

Undergraduate and Graduate Student Tuition Rates

Southern Illinois University Carbondale is a leader in delivering a diverse, high quality educational experience to its students at an affordable price, while maintaining its place as a nationally ranked research institution. It remains the intent of the Board and University administration to continue with that policy and to honor the tradition of providing an accessible education regardless of financial need or other economic barriers.

Proposed tuition rates for undergraduate, graduate and physician assistant students, and for students enrolled in the professional schools of Law and Medicine are shown in Table 1. The proposed rates, which include an increase of 3.9% in Undergraduate tuition rates, are needed to fund additional cost obligations of the University. Without this additional funding, the quality of educational opportunities for students would be diminished.

Accordingly, the University hereby proposes changes for FY 2018 tuition as outlined in Table 1.

Alternate Tuition Programs

In an effort to streamline tuition rates and offer prospective students and their families less confusing tuition rate structures, the University is proposing to reduce the number of Alternate Tuition Programs and establish a new tuition rate policy for undergraduate domestic students as described in Table 1 and Table 2.

To bolster recruitment efforts and simplify the varied and often confusing Alternate Tuition Rate programs, the University proposes to make the in-state rate applicable to all new and continuing domestic undergraduate students effective beginning Fall Semester 2017.

Out-of-state graduate students and international students will continue to be assessed a 2.5 times surcharge on the in-state rate unless they qualify for an Alternate Tuition Rate. Further, certain graduate program rates and other special differential tuition programs will continue, as described in the footnotes of the tables.

Rationale for Adoption – Mandatory Student Fees

Student Medical Benefit: Student Insurance Fee

The University proposes an increase, as shown in Table 3, in the Student Medical Benefit (SMB) Student Insurance Fee based on actual market rate pricing by the vendor, as allowed under the contractual agreement approved by the Board of Trustees in April 2015. The fee is based on previous claims history, plan enrollment, and medical inflation.

The new Fall 2017, Spring 2018 and Summer 2018 rates will be effective with the collection of fees for Fall Semester 2017. This proposed rate will reflect the subsidizing of the annual premium with funds from the student health insurance reserve. The decision to subsidize the quoted premium for future years will be dependent upon available uncommitted funds in the reserve.

The Student Insurance Fee allows for the continuation of the commercially insured program of external medical and hospitalization coverage that is fully compliant with the Affordable Care Act (ACA). The Student Medical Insurance Plan provides students with comprehensive health coverage at affordable low-cost rates. In accordance with current policy, students who have their own comparable health insurance coverage may apply for a refund of the Student Insurance Fee.

Rationale for Adoption – Course Fees

Dental Hygiene

The University proposes establishing course fees for students taking specific courses in the dental hygiene program starting Summer Session 2017 and thereafter, as shown in Table 4. The course fees will be assessed at the actual costs of instruments and supplies as determined at the time of the course registration.

A maximum fee of \$1,900 will be applied per course registration to DH 207C Pre-Clinic Instrumentation and a maximum fee of \$600 will be applied to DH 320C Dental Hygiene Clinic II. The instruments and supplies are required for other courses, including DH 220C, 355C, 441C and 417I, which is for work at off-campus clinical rotations.

Historically, students have incurred such expenses out-of-pocket by ordering materials from five different vendors. Conversion of these purchases into course fees will allow for streamlined purchases and payments, creating a convenience for students while also allowing the use of financial aid toward this educational expense.

Forestry: Park and Wildlands Management Camp

The University proposes an increase in a course specific fee which, if approved, will entail an increase from up to \$550 per course registration to up to \$750 per course registration for Park and Wildlands Management Camp (FOR 422C), effective Summer Session 2017 and thereafter as shown in Table 4. This four-week course is required by the program's accrediting agency.

The current fee, last updated in 2008, has not kept up with the rising cost of travel expenses required for this experience and therefore faculty have had to greatly limit the summer educational experience for students in this course to keep the costs under the current fee guidelines.

The requested increase is necessary to off-set increased travel expenses (such as fuel, vehicle rental, campsite/lodging, etc.) and supplemental expenditures (exhibit and park entry fees, etc.) during the four-week field study experience. The current course fee has not been sufficient to provide the type of itinerary the faculty and students would like to have for the camps.

Therefore, if this increase is approved, it will allow the faculty greater ability to plan a camp experience that will be far more diverse, challenging and rewarding for the students who will be afforded a more meaningful experience in a real-world setting to learn about available career paths in forestry upon graduation.

The final course fee charged to each student will be based on the actual cost of the camp for the class, pro-rated per person.

Forestry: Forest Resources Management Summer Camp Series

The University proposes an increase in a course specific fee which, if approved, will entail an increase from \$110 per credit hour up to \$125 per credit hour (not to exceed \$750 per student) for the Forest Resources Management Summer Camp Series, beginning Summer Session 2017 and thereafter as shown in Table 4. The courses, which are required by the program's accrediting agency, include FOR 310C, 314C, 351C and 360C.

The requested increase is necessary to off-set increased travel expenses (such as fuel, vehicle rental, campsite/lodging, etc.) and supplemental expenditures (activities, equipment, maps, protective gear, etc.) during the four-week field study experience. The current course fee has not been sufficient to provide the type of itinerary the faculty and students would like to have for the summer camps series.

Therefore, if this increase is approved, it will allow the faculty greater ability to plan a summer camp experience that will be far more diverse, challenging and rewarding for the students who will be afforded a more meaningful experience in a real-world setting to learn about available career paths in forestry upon graduation.

The final course fee charged to each student will be based on the actual cost of the camp for the class, pro-rated per person.

Rationale for Adoption – Housing and Meal Plan Rates

Housing and Meal Plan

The University seeks rate increases in residence halls effective Summer Session 2017 and apartment rentals effective July 1, 2017, as shown in Table 5. The proposed effective rate increase for combined funded debt areas is 4.29% overall. Proposed rates for residence hall rooms and the dining plan include one rate for all residence hall double rooms regardless of residential area. Proposed rates include the Saluki Anytime Dining plan. Apartment housing increases are proposed at 3%.

The proposed room rate increases will allow for continued investment in on-campus housing facilities to address deferred maintenance and other continuous repair, safety and improvement projects.

In addition, the proposed FY 2018 room rate increases will provide funds to off-set inflationary cost increases including, but not limited to, escalating utility and food costs and other general inflationary costs for goods and services. Without the fee increase, repairs and renovations to aging housing facilities will not be possible.

Considerations Against Adoption

University officers are concerned that increasing costs to our students may affect access to the University. The University has been sensitive to these concerns in preparing the proposed increases.

Constituency Involvement

The appropriate constituency and student advisory boards have been presented the rationale and proposed increases.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That: 4 Policies of the Board, Appendix A, be and is hereby amended as follows:

(1) Tuition rates be amended for FY 2018, as presented in Table 1.

(2) Alternate Tuition Program policies shall be and are hereby changed, as presented in Table 2.

(3) General student fees effective for Fall Semester 2017 shall be and are hereby changed, as presented in Table 3.

(4) Course fees effective for Summer Session 2017 shall be and are hereby changed, as presented in Table 4.

(5) University Housing rents and charges effective for Summer Session 2017 shall be and are hereby changed, as presented in Table 5.

BE IT FURTHER RESOLVED, That: the President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Table 1
Southern Illinois University
Tuition Rates
Proposed Rates for Fiscal Year 2018

Annual tuition for full-time students (15 hours per semester for undergraduate students, 12 hours per semester for graduate students and 15 hours per semester for law students)

SIU Carbondale					
	<u>Per Hour Charge</u>	<u>Semester Rate</u>	<u>Annual Rate</u>	<u>Annual \$ Increase</u>	<u>Percent Increase</u>
Undergraduates^{*1,5}					
New Students Guaranteed Rate (FY18)	\$315.00	\$4,725.00	\$9,450.00	\$351.00	3.9%
Guaranteed Fall 2016 Cohort (FY17)	\$303.30	\$4,549.50	\$9,099.00	\$0.00	0.0%
Guaranteed Fall 2015 Cohort (FY16)	\$294.50	\$4,417.50	\$8,835.00	\$0.00	0.0%
Guaranteed Fall 2014 Cohort (FY15)	\$280.50	\$4,207.50	\$8,415.00	\$0.00	0.0%
Guaranteed Fall 2013 Cohort (FY14)	\$280.50	\$4,207.50	\$8,415.00	\$0.00	0.0%
Guaranteed Fall 2012 Cohort (FY13)	\$280.50	\$4,207.50	\$8,415.00	\$0.00	0.0%
Continuing Tuition Rate Fall 2011 Cohort (FY12)	\$315.00	\$4,725.00	\$9,450.00	\$1,281.00	15.7%
Non-Guaranteed Rate (Prior to Fall 2011)	\$315.00	\$4,725.00	\$9,450.00	\$351.00	3.9%
Graduates^{*2,5}	\$460.40	\$5,524.80	\$11,049.60	\$525.60	5.0%
Physician Assistant^{**3,4}	\$866.20	\$15,833.60	\$31,667.20	\$1,176.20	3.9%
School of Law³	\$536.50	\$8,047.50	\$16,095.00	\$766.50	5.0%
School of Medicine^{**3}	\$751.19	\$15,775.00	\$31,550.00	\$918.00	3.0%
* Undergraduate and Graduate (except Law) tuition assessment is capped at 15 hours per semester. Newly entering Undergraduate or Graduate students who enter in the Fall 2016 semester or thereafter will pay the uncapped credit hour rate for tuition.					
** School of Medicine per hour charge is based on 21 hours per semester for the MD program and 22 hours per semester for the PA program.					
Annual Rate based on two semesters.					

Notes:

1) New entering and continuing ~~international student non-resident~~ tuition is 2.5 times the ~~in-state rate for~~ Undergraduate rate and Graduate students unless they qualify for an Alternate Tuition Program.

2) New entering and continuing non-resident student tuition is 2.5 times the in-state rate unless they qualify for an Alternate Tuition Program.

23) Non-resident tuition is 3.0 times the in-state rate for the Medical School M.D. Program and 1.5 times in-state rate for the PA Program. For the PA Program, non-resident tuition is 1.5 times the in-state rate for the Medical School PA rate portion and 2.5 times the in-state rate for the Graduate School rate portion. For FY2018, the non-resident tuition rate for the School of Law will be \$1,232.50 per credit hour.

34) Students in the Master of Science Program in Physician Assistant Studies (PA) will be assessed \$405.80 per uncapped credit hour in addition to the Graduate School tuition rate of \$460.40, for the first 15 credit hours. All credit hours in excess of 15 will be assessed at \$405.80 per credit hour. A one-year Master of Science Completion Program will be offered for a limited time to Physician Assistants currently in practice holding Bachelor of Science degrees for a reduced rate of \$207.00 per uncapped credit hour in addition to the Graduate School tuition rate. First year PA students take 44 credit hours/AY (Fall 22 credits; Spring 22 credits).

45) Beginning Fall 2008 (FY2009), the College of Business implemented a 15% differential tuition surcharge for new entering Undergraduate and Graduate students with a declared College of Business major. Also beginning Fall 2008 (FY2009), the College of Business implemented a Minor Program Fee that is equal to 15% of 15 credit hours of applicable in-state tuition for new entering Undergraduate students with a declared College of Business minor. The differential tuition surcharge for both in-state and out-of-state students will be assessed on the applicable in-state tuition rate and will be capped at 15 credit hours per semester. Beginning Fall 2016 and thereafter, newly entering Undergraduate or Graduate students who declare a College of Business major or minor will pay the uncapped credit hour rate for the differential tuition surcharge.

The rate for these students will be as follows:

	Per Hour	Semester	Annual	Minor Prog Fee
New Undergraduate Fall 2017 Guaranteed Rate (FY18)	\$362.30	\$5,434.50	\$10,869.00	
Guaranteed Fall 2016 Undergraduate Cohort (FY17)	\$348.80	\$5,232.00	\$10,464.00	
Guaranteed Fall 2015 Undergraduate Cohort (FY16)	\$338.70	\$5,080.50	\$10,161.00	
Guaranteed Fall 2014 Undergraduate Cohort (FY15)	\$322.60	\$4,839.00	\$9,678.00	
Guaranteed Fall 2013 Undergraduate Cohort (FY14)	\$322.60	\$4,839.00	\$9,678.00	
Guaranteed Fall 2012 Undergraduate Cohort (FY13)	\$322.60	\$4,839.00	\$9,678.00	
Non-Guaranteed Rate Undergraduate Cohort (FY09-FY12)	\$362.30	\$5,434.50	\$10,869.00	
Graduate Students (new entering in FY09-FY18)	\$529.50	\$6,354.00	\$12,708.00	
Minor Program Fee-New UG Fall 2017 Guaranteed Rate (FY18)				\$709.00
Minor Program Fee-Guaranteed Fall 2016 UG Cohort (FY17)				\$683.00
Minor Program Fee-Guaranteed Fall 2015 UG Cohort (FY16)				\$663.00
Minor Program Fee-Guaranteed Fall 2014 UG Cohort (FY15)				\$631.50
Minor Program Fee-Guaranteed Fall 2013 UG Cohort (FY14)				\$631.50
Minor Program Fee-Guaranteed Fall 2012 UG Cohort (FY13)				\$631.50
Minor Program Fee-Continuing Tuition Rate UG Cohort (FY09-FY12)				\$709.00

TABLE 2

4 POLICIES OF THE BOARD, APPENDIX A**B. Alternate Tuition Programs**

1. All new ~~undergraduate and graduate~~ students from MO, KY, IN, TN & AR who enter in the Fall of 2009 or thereafter will pay an alternate tuition rate of 1.0 times the applicable in-state rate (excludes Medicine, Law and Physician Assistant Studies). All new ~~undergraduate and graduate~~ students from IA and WI who enter in the Fall of 2014 or thereafter will pay an alternate tuition rate of 1.0 times the applicable in-state rate (excludes Medicine, Law and Physician Assistant Studies.)

~~2. New first-time freshmen from the 34 southern most counties in Illinois who enter in the Fall of 2009 or thereafter and qualify for the Academic Competitiveness Grant will be given an alternate "Southern Stars" tuition rate of 0.8 times the applicable in-state undergraduate rate.~~

~~3. 2. International S~~ students who qualify as high-achieving ~~non-resident~~ new first-time freshmen and new first-time transfer students who enter in the Fall of 2013 or thereafter will pay an alternate tuition rate of 1.0 times the applicable in-state Undergraduate tuition rate (excludes Medicine, Law & Physician Assistant Studies). Students who qualify as high-achieving non-resident first-time students in a graduate program who enter in the Fall 2015 or thereafter will pay an alternate tuition rate of 1.0 times the applicable in-state Graduate tuition rate (excludes Medicine, Law and Physician Assistant Studies). (4/16/15)

4 ~~3.~~ Newly entering ~~Undergraduate and Graduate~~ students who enter in the Fall 2013 or thereafter who are (i) actively serving in the United States Armed Forces or (ii) those who have been honorably discharged will pay an alternative tuition rate of 1.0 times the current in-state tuition rate.

5 ~~4.~~ Newly entering freshmen or transfer Undergraduate students who enter in the Fall 2011 or thereafter who have parent(s) or legal guardian(s) who are graduates of Southern Illinois University Carbondale will pay an alternate tuition rate of 0.8 times the ~~applicable in-state or out-of-state~~ Undergraduate tuition rate (excludes Medicine, Law and Physician Assistant Studies).

6 ~~5.~~ Students who are active duty military members, in all branches and including Active Guard and Reserve (AGR) and Guard and Reserve members called to Active Duty, and who enter in Fall 2015 or thereafter, will pay an alternate tuition rate per credit hour equal to the maximum allowable benefit provided to such students by the Department of Defense's Military Tuition Assistance Program. All students will pay the appropriate on-campus general student fees as listed in 4 Policies of the Board,

Appendix A, 6 or off-campus course fees as listed in 4 Policies of the Board, Appendix A, 26. This alternate tuition rate will not apply to academic programs in the professional schools of Law and Medicine or to the Online MBA, Online Masters of Accountancy and online Masters of Science in Supply Chain Management and Engineering. The College of Business differential tuition surcharge shall not be applied to active duty military students. (4/16/15, 3/24/16)

7 6. Graduate Students entering the online Master of Science in Supply Chain Management and Engineering executive education degree program in the Fall 2016 or thereafter will be assessed a tuition rate of \$854 per credit hour. There is no in-state/out-of-state differential rate on students enrolled in this program and students are not subject to other fees. (9/10/15)

8 7. Graduate students entering the online Master of Business Administration program in the Fall 2009 or thereafter will be assessed a tuition rate of \$854 per credit hour. There is no in-state/out-of-state differential rate on students enrolled in this program and students are not subject to other fees. (9/10/15)

9. 8. Graduate students entering the online Master of Accountancy program in the Fall 2009 or thereafter will be assessed a tuition rate of \$854 per credit hour. There is no in-state/out-of-state differential rate on students enrolled in this program and students are not subject to other fees. (11/14/13), (4/16/15), (9/10/15), (3/24/16)

TABLE 3

4 POLICIES OF THE BOARD, APPENDIX A

6. General student fee schedule approved by the Board for Southern Illinois University Carbondale in effect Fall Semester:

a. Fees: Capped at 12 Credit Hours⁽¹⁾ (Per Credit Hour	<u>Effective Fall 2016</u>	<u>Effective Fall 2017</u>
Campus Recreation Fee	\$0.72	\$0.72
Green Fee	\$0.84	\$0.84
Mass Transit Fee	\$4.21	\$4.21
Revenue Bond Fee	\$4.95	\$4.95
Student Activity Fee	\$3.88	\$3.88
Student Center Fee	\$12.34	\$12.34
Student Media Fee	\$0.75	\$0.75

Student Recreation Fee	\$11.22	\$11.22
Student Services Building Fee	\$6.67	\$6.67
b. Fees: Flat Rate (per Semester)		
Students' Attorney Fee	\$6.00	\$6.00
Student Medical Benefit: Student Health Fee ⁽²⁾	\$219.00	\$219.00
Student Medical Benefit: Student Insurance Fee ⁽³⁾	\$625.00	<u>\$675.00</u>
Student-to-Student Grant Fee ⁽⁴⁾	\$3.00	\$3.00
c. Fees: Uncapped (Per Credit Hour Per Semester)⁽⁵⁾		
Athletic Fee	\$26.25	\$26.25
Information Technology Fee	\$7.00	\$7.00
Facilities Maintenance Fee	\$19.50	\$19.50

(1) Capped at 12 hours/semester. (3/13/03)

(2) Summer rates for Student Health Fee: 2017, \$131.40.

(3) Summer rates for Student Insurance Fee: 2017, \$231; 2018, \$263 (Effective Summer 2005, Summer rates only assessed to students not enrolled the preceding Spring Semester.)

(4) Student-to-Student Grant: Amount refundable upon student's request within specified period of time. Graduate and professional students do not pay this fee.

(5) Students entering in Fall 2013 and thereafter pay the uncapped credit hour rate for Information Technology Fee and Facilities Management Fee. Students entering prior to Fall 2013 have those rates capped at 12 credit hours. Student entering in Fall 2015 and thereafter pay the uncapped credit hour rate for Athletics Fee. Students entering prior to Fall 2015 have that rate capped at 12 credit hours.

TABLE 4

4 POLICIES OF THE BOARD, APPENDIX A4. Course Fees

Department of Aviation Management and Flight
Effective Fall Semester, 2017 (FY17)

<u>Course</u>	<u>Name</u>	<u>Rates</u>
AF199	Intermediate Flight/Program Transition	\$4,764
AF201A	Primary Flight I	\$7,841
AF201B	Primary Flight II	\$8,762
AF 203	Flight Basic	\$12,363
AF 204	Flight Intermediate	\$13,481
AF206A	Flight Instrument I	\$5,812
AF 206B	Flight Instrument II	\$7,839
AF 207A	Flight Advanced	\$9,988
AF 207B	Flight Multi-Engine Operations	\$8,062
AF 300A	Flight Instructor (Airplane) I	\$5,458
AF 300B	Flight Instructor (Airplane) II	\$5,875
AF 301	Flight Instructor/(Airplane- Multi-Engine)	\$2,685
AF 302	Flight Instructor/(Airplane-Instrument)	\$2,461
AF 304	Practicum in Air Carrier Ops	\$8,060
AF 305	Airline Ops and Turbine Transitions Training	\$2,310
AF 306	Intro to Technically Advanced Aircraft Ops	\$3,368

Course fees do not include potential fuel surcharge which may be implemented pending market conditions. Required courses in the AAS in Aviation Flight offered by SIUC include AF 201A, 201B, 203, 204, 206A, 206B, 207A and 207B. The remaining courses are offered as electives towards the completion of the baccalaureate degree.

a. Dental Hygiene Program Effective
Summer Session 2017

DH 207C Pre-Clinic Instrumentation Up to \$1,900*

DH 320C Dental Hygiene Clinic II Up to \$ 600*

* Fee to be set at actual costs of instruments and supplies.

b. Department of Forestry
Effective Summer Session 2017

Forest Resources Management Summer Camp Series:

FOR 310C Silviculture Field Studies (1 cr hr) Up to \$125*

FOR 314C Forest Protection Field Studies (2 cr hrs) Up to \$250* FOR

351C Measurements Field Studies (2 cr hr) Up to \$250* FOR 360C

Forest Industries Field Studies (1 cr hr) Up to \$125*

Total for four course series: Up to \$750*

FOR 422C Park and Wildlands Management Camp Up to \$750*

* Fee to be set at actual costs of the camp.

TABLE 5

4 Policies of the Board, Appendix A

18. University Housing

a. Schedule of rates for University-operated single student housing at SIUC effective Summer Session 2017:

	Room Rate		Difference \$	Percent Increase
	2017	2018		
In Dollars (Rounded to nearest dollar after percent increase applied)				
Residence Halls - Per Semester				
Double Occupancy				
Thompson Point, Towers, University Hall	2,968	3,146	178	6.00%
Single Room Increment				
Thompson Point, Towers, University Hall	1,724	1,827	103	6.00%
Break Housing (per night)	27	29	2	6.00%
Residence Hall - Summer Session (per night)				
Double Occupancy	20	21	1	6.00%
Single Room	26	28	2	6.00%
Wall and Grand Apartments - Per Semester - Furnished with utilities				
Single Room	3,779	3,892	113	3.00%
Double Room	3,112	3,205	93	3.00%

b. Schedule of rates for University-operated dining halls effective Summer Session 2017:

Resident - Dining Plans Fall and Spring semesters				
Saluki Anytime Plan (unlimited dining plus six guest meal passes included)	2,125	2,165	40	1.90%
Dining Plan Only - housing apartment residents and off-campus students				
Block-20 Plan - 20 meals in dining facilities	186	190	4	1.90%
SIUC Leased Office Space				
Annual (without utilities & maintenance)	20,300	20,300	-	0.00%

c. Schedule of rates for University-operated rental housing at SIUC effective July 1:

	Monthly Rate		Difference	Percent Increase
	2017	2018		
Evergreen Terrace				
Two-bedroom apartment (Unfurnished, flat rate \$42/month electric not included)	681	701	20	3.00%
Three-bedroom apartment (Unfurnished, flat rate \$54/month electric not included)	734	756	22	3.00%
ET undergrad room rental - small bedroom (Furnished, flat rate \$21/month electric not included)	417	430	13	3.00%
ET undergrad room rental - large bedroom (Furnished, flat rate \$21/month electric not included)	437	450	13	3.00%
Elizabeth Apartments - Furnished with utilities				
Efficiency	621	640	19	3.00%

Financial Statements Associated with Proposed Fee Rate Increases:

- University Housing Rental Rates
- Student Medical Benefit: Student Insurance Fee

UNIVERSITY HOUSING -- FUNDED DEBT, SIUC
 Comparative Statement of Actual and Estimated
 Income and Expense
 (Cash Basis)

	FY15 Actual	FY16 Actual	FY17 Budget	FY18 Proposed	FY19 Projected	FY20 Projected
Residence Hall Room and Meal Rates (Per Academic Year):						
All residence hall rooms (Towers, Thompson Point, Univ. Hall) - double occupancy	5,600	5,824	5,936	6,292	6,670	7,070
Percent Change	N/A	4.00%	1.91%	6.00%	6.00%	6.00%
Saluki Anytime Meal Plan	4,094	4,172	4,250	4,330	4,412	4,496
Percent Change	N/A	1.90%	1.87%	1.90%	1.90%	1.90%
Apartment Rents:						
Wall and Grand apartments (single, per academic year)	7,278	7,416	7,558	7,784	8,018	8,258
Percent Change	4.00%	1.90%	1.91%	3.00%	3.00%	3.00%
Evergreen Terrace apartments (two-bedroom, per month)	655	668	681	701	722	744
Percent Change	4.00%	1.90%	1.91%	3.00%	3.00%	3.00%
	FY15 Actual	FY16 Actual	FY17 Budget	FY18 Proposed	FY19 Projected	FY20 Projected
Revenues						
Operations	40,920,579	37,053,661	31,466,800	32,972,800	34,341,600	35,779,400
Revenue Bond Fee	897,086	847,724	730,290	730,290	730,290	730,290
Interest Income	39,268	38,929	39,000	39,000	39,000	39,000
Total Revenues	41,856,933	37,940,314	32,236,090	33,742,090	35,110,890	36,548,690
Expenditures						
Salaries	6,576,738	6,260,899	6,540,000	6,639,700	6,741,000	6,843,800
Wages (Net of USOE)	1,144,527	1,252,973	1,174,600	1,192,500	1,210,700	1,229,200
Food	3,430,096	2,961,604	3,100,000	3,147,300	3,195,300	3,244,000
Utilities	3,607,917	3,698,307	3,745,000	3,802,100	3,860,100	3,919,000
Maintenance (Bldg/Grds/Equip)	6,297,830	5,708,124	5,824,900	5,913,700	6,003,900	6,095,500
Administration	3,668,951	3,387,907	2,747,400	2,789,300	2,831,900	2,875,100
University Service Expense	2,854,606	3,330,212	3,452,300	2,920,962	2,964,800	3,009,200
Equipment	453,933	128,062	315,800	320,600	325,500	330,500
Commodities	472,680	358,510	485,500	492,900	500,400	508,000
Telecommunications	72,045	60,791	62,250	63,200	64,200	65,200
Insurance (Employer Contrib. To Group/Property)	571,938	587,674	610,800	620,100	629,600	639,200
Other Current Expenses	548,979	448,162	556,100	564,600	573,200	581,900
Total Expenditures	29,700,240	28,183,225	28,614,650	28,466,962	28,900,600	29,340,600
Mandatory Transfers						
To Debt Service	5,234,968	5,198,120	5,123,628	4,843,483	4,184,395	4,046,278
To Repair Replacement Reserves	679,297	1,005,863	1,028,725	1,001,442	918,700	405,788
Total Mandatory Transfers	5,914,265	6,203,983	6,152,353	5,844,925	5,103,095	4,452,066
Change in Cash Balance Before Transfers to Reserve for Facility Improvements						
	6,242,428	3,553,106	(2,530,913)	(569,797)	1,107,195	2,756,024
Transfer to Reserve for Facility Improvement	5,805,000	2,000,000	2,200,000	2,000,000	2,000,000	2,200,000
Change in Cash Balance	437,428	1,553,106	(4,730,913)	(2,569,797)	(892,805)	556,024
Beginning Cash	8,719,560	9,156,988	10,710,094	5,979,181	3,409,384	2,516,579
Ending Cash	9,156,988	10,710,094	5,979,181	3,409,384	2,516,579	3,072,603
% of Ending Cash to Total Expenditures and Transfers	22.11%	29.43%	16.17%	9.39%	6.99%	8.54%
Reserves						
Beginning Cash Balance	4,114,546	6,662,810	6,933,485	6,702,210	6,493,652	6,452,352
Add: Mandatory Transfers	679,297	1,005,863	1,028,725	1,001,442	918,700	405,788
Add: Facility Improvement	5,805,000	2,000,000	2,200,000	2,000,000	2,000,000	2,200,000
Add: Other	27,297	27,297	-	-	-	-
Add: Interest Income	36,645	41,933	40,000	40,000	40,000	40,000
Less: Expenditures	(3,999,975)	(2,804,418)	(3,500,000)	(3,250,000)	(3,000,000)	(3,000,000)
Ending Cash Balance	6,662,810	6,933,485	6,702,210	6,493,652	6,452,352	6,098,140

STUDENT HEALTH SERVICES - INSURANCE FEE, SIUC
Comparative Statement of Actual and Estimated
Income and Expense

Fee Rate per Semester	\$437.00	\$585.00	\$625.00	\$675.00	\$742.50	\$831.60
Percent Change	7.90%	33.87%	6.84%	8.00%	10.00%	12.00%

FEE COLLECTION & REALLOCATION ACCOUNT^a

	FY15 Actual	FY16 Actual	FY17 Budget	FY18 Proposed	FY19 Projected	FY20 Projected
<u>Revenues</u>						
SMB: Insurance Fee	7,516,281	8,462,312	7,500,000	8,100,000	8,910,000	9,979,200
Interest Earnings	21,149	38,168	38,168	38,168	38,168	38,168
Total Net Revenues	7,537,430	8,500,480	7,538,168	8,138,168	8,948,168	10,017,368
<u>Expenditures</u>						
To Operations Account	800,000	0	323,290	314,572	314,572	314,572
To Medical Claims Reserve	5,300,000	9,200,000	7,800,000	8,580,000	9,438,000	10,381,800
To Life Claims Reserve	0	0	0			
To Catastrophe Reserve	0	0	0			
Other Current Expenses	35,698	275,106	0			
Total Expenditures	6,135,698	9,475,106	8,123,290	8,894,572	9,752,572	10,696,372
Change in Cash Balance	1,401,732	(974,626)	(585,122)	(756,404)	(804,404)	(679,004)
Beginning Cash	2,048,540	3,450,271	2,475,646	1,890,525	1,134,122	329,719
Ending Cash	3,450,271	2,475,646	1,890,525	1,134,122	329,719	(349,284)

^a Fees are collected in this account and redistributed to the Operations Account and Medical & Life Claims Reserve Accounts.

OPERATIONS ACCOUNT

	FY15 Actual	FY16 Actual	FY17 Budget	FY18 Proposed	FY19 Projected	FY20 Projected
<u>Revenues</u>						
Transfers In	800,000	238,463	323,290	314,572	314,572	314,572
Total Revenue	800,000	238,463	323,290	314,572	314,572	314,572
<u>Expenditures</u>						
Reinsurance Premium	0	0	0	0	0	0
PPO Contracting Fees	334,806	0	0	0	0	0
Salaries	223,501	169,912	318,290	309,572	309,572	309,572
Wages	0	0	0	0	0	0
Travel	109	0	0	0	0	0
Equipment	0	0	0	0	0	0
Commodities	1,061	124	0	0	0	0
Claims System Maintenance	17,552	14,781	0	0	0	0
Other Current Expenses	2,287	141,607	5,000	5,000	5,000	5,000
Total Expenditures	579,315	326,424	323,290	314,572	314,572	314,572
Change in Cash Balance	220,685	(87,961)	0	0	0	0
Beginning Cash	16,879	237,564	149,603	149,603	149,603	149,603
Ending Cash	237,564	149,603	149,603	149,603	149,603	149,603

MEDICAL CLAIMS RESERVE

	FY15 Actual	FY16 Actual	FY17 Budget	FY18 Proposed	FY19 Projected	FY20 Projected
<u>Revenues</u>						
Transfers In	5,300,000	9,353,345	7,800,000	8,580,000	9,438,000	10,381,800
Transfers from Catastrophe Reserve		0	800,000	800,000	800,000	419,000
Total Revenues	5,300,000	9,353,345	8,600,000	9,380,000	10,238,000	10,800,800
<u>Expenditures</u>						
Claims Paid for Current Year	4,000,512	1,371,330	0	0	0	0
Claims Paid for Previous Year	1,013,471	0	0	0	0	0
Current Year Premium	0	8,961,537	8,500,000	9,350,000	10,285,000	11,313,500
Total Expenditures	5,013,983	10,332,867	8,500,000	9,350,000	10,285,000	11,313,500
Change in Cash Balance	286,017	(979,522)	100,000	30,000	(47,000)	(512,700)
Beginning Cash	740,326	1,026,343	46,821	146,821	176,821	129,821
Ending Cash	1,026,343	46,821	146,821	176,821	129,821	(382,879)

LIFE CLAIMS RESERVE

<u>Revenues</u>						
Transfers In	0	0	0	0	0	0
Total Revenues	0	0	0	0	0	0
<u>Expenditures</u>						
AD&D Claims Paid	10,000	10,000	0	0	0	0
Transfers Out	0	149,792	0	0	0	0
Total Expenditures	10,000	159,792	0	0	0	0
Change in Cash Balance	(10,000)	(159,792)	0	0	0	0
Beginning Cash	169,792	159,792	0	0	0	0
Ending Cash	159,792	0	0	0	0	0

CATASTROPHE RESERVE

<u>Revenues</u>						
Transfers In	0	0	0	0	0	0
Interest Earnings ^b	21,849	15,405	15,405	15,405	15,405	15,405
Total Revenues	21,849	15,405	15,405	15,405	15,405	15,405
<u>Expenditures</u>						
Use of Reserve	0	0	800,000	800,000	800,000	419,000
Total Expenditures	0	0	800,000	800,000	800,000	419,000
Change in Cash Balance	21,849	15,405	(784,595)	(784,595)	(784,595)	(403,595)
Beginning Cash	2,781,814	2,803,663	2,819,068	2,034,473	1,249,878	465,283
Ending Cash	2,803,663	2,819,068	2,034,473	1,249,878	465,283	61,688
Total Reserve	7,677,634	5,491,138	4,221,422	2,710,424	1,074,426	(520,872)

^b Interest Earnings are based on cash balances in the Claim Reserve & Operations Account and the Catastrophe Reserve Account.

The fee estimates have been adjusted downward by subsidizing the annual premium with funds out of the Total Reserve. The decision to subsidize the quoted premium will be considered prior to every years fee calculation and will be dependent upon available funds in the Reserve.

PROPOSED TUITION RATES AND FEE MATTERS, SIUE
[AMENDMENT TO 4 POLICIES OF THE BOARD APPENDIX B]

Summary

This matter proposes changes to the previously approved tuition schedule and various fee matters.

Rationale for Adoption – Tuition

Undergraduate and Graduate Student Tuition Rates

Historically, Southern Illinois University has been a leader in delivering a high quality educational experience to its students at an affordable price. It remains the intent of the Board and University administration to continue with that policy and to honor the tradition of providing an accessible education regardless of financial need or other economic barriers.

Proposed tuition rates for undergraduates, nursing accelerated students, graduate students, and for students enrolled in the professional schools of Dental Medicine and Pharmacy are shown in Table 1. The proposed rates, which include an increase of 5% in Undergraduate tuition rates, are needed to fund additional cost obligations of the University. Without this additional funding, the quality of educational opportunities for students would be diminished.

Accordingly, the University hereby proposes changes for FY 2018 tuition as outlined in Table 1.

Undergraduate Domestic Student Tuition Rates

In an effort to streamline tuition rates and offer prospective students and their families less confusing tuition rate structures, the University is proposing to reduce the number of Alternate Tuition Programs and establish a new tuition rate policy for domestic students as described in Tables 1 and 2.

To bolster recruitment efforts and simplify the varied and often confusing Alternate Tuition Rate programs, the University proposes to make the in-state rate applicable to all new and continuing domestic undergraduate students effective beginning fall 2017.

Out-of-state graduate students and international students will continue to be assessed a 2.5 times surcharge on the in-state rate unless they qualify for an Alternate Tuition Rate. Further, certain graduate program rates and other special differential tuition programs will continue as described in the footnotes of Tables 1 and 2.

Differential Tuition Surcharge and Minor Program Fee: School of Business

This matter would approve the implementation of a differential tuition surcharge for all declared undergraduate and graduate School of Business majors and also a Minor Program Fee for all declared undergraduate School of Business minors. The proposed differential tuition surcharge is 15% of the in-state hourly guaranteed tuition rate. The proposed Minor Program Fee would be \$525 and is a one-time charge for all undergraduate minors in the School of Business. The differential tuition surcharge will be assessed to all undergraduate students who entered in the fall 2017 or later upon their declaration as a business major. The differential tuition surcharge is effective for all graduate students in the School of Business beginning in fall 2017. The Minor Program Fee would be charged to all undergraduates who declare a minor in Business beginning in fall 2017.

Once fully implemented, this differential tuition surcharge and minor program fee would generate significant revenue to support the operations of the School of Business. This proposal, supported by the AACSB accreditation visiting team, will improve the quality of education for business students by enabling the school to expand student services and financial aid, hire quality faculty, provide additional course offerings in various formats, and expand upon and improve career preparation and co-operative education and internship opportunities.

Accordingly, the University hereby proposes a Differential Tuition Surcharge and Minor Program Fee for School of Business students, effective fall 2017, as outlined in Note 7 on Table 1.

Alternate Tuition Program: Regional Enhancement Program

On November 14, 2013, the SIU Board of Trustees approved an alternate tuition rate of 1.0 times the in-state tuition rate for SIUE students from Wisconsin, Iowa, Indiana, Kentucky, Missouri, Tennessee, and Arkansas. This amendment would extend this alternate tuition rate to SIUE School of Pharmacy students residing in those same seven states. SIUE School of Pharmacy students in these seven states would now pay the in-state Pharmacy tuition rate effective fall 2017 instead of 1.2 times the Pharmacy in-state tuition rate that was previously charged.

As a result of a declining number of applicants to pharmacy schools nationwide, this amendment improves the recruitment of pharmacy students who might not otherwise attend SIUE, allowing the School of Pharmacy to fill its classes to capacity with qualified students.

Accordingly, the University hereby proposes changes to the Alternate Tuition Program: Regional Enhancement as outlined in Tables 1 and 2.

Rationale for Adoption – General Student Fees

The University hereby proposes changes in the General Student Fees as described below and as listed in Table 3.

Athletic Fee

This matter would approve a rate increase in the Athletic Fee of \$5.70 per semester, effective fall 2017. The semester rate would increase from \$187.95 to \$193.65 for FY18. This is a 3.0% increase.

The Athletic Fee is the principal source of revenue supporting the Intercollegiate Athletic Program at SIUE. The proposed increase of \$5.70 per semester would support the annual operating expenses associated with SIUE's continual evolution as a NCAA Division I Institution and would maintain approved fund balance targets.

Facilities Fee

This matter would approve a rate increase in the Facilities Fee of \$.60 per credit hour, effective fall 2017, for a proposed total rate of \$21.25 per credit hour. This is a 2.9% increase.

A proposed \$21.25 per credit hour Facilities Fee is being requested beginning fall semester 2017 to update the campus' buildings and infrastructure. During the next ten to fifteen years, SIUE will see an unprecedented increase in major building repairs. The Edwardsville Campus has a large group of major buildings and infrastructure built over a short period of time during the same era. There are seven major buildings on campus built between 1965 and 1979, totaling nearly one million square feet. Major systems of that era are reaching the end of their economic lives. Experience has shown that once buildings and their supporting infrastructure go past their economic life, the operating and maintenance costs rise rapidly and the ability to meet user needs and to adapt to changing user demands decrease. Some of these impacts are already visible on campus.

Representative projects funded with this fee include renovation of offices and classrooms in various classroom buildings. The fee also will help address any utilities shortfall. This fee will be charged to all on-campus students.

In the future, this fee is presumed to increase by a not-to-exceed 3% inflation factor.

Information Technology Fee

This matter would approve a rate increase in the Information Technology Fee of \$.20 per credit hour, effective fall semester 2017, for a proposed total rate of \$7.75 per credit hour. This is a 2.6% increase.

A proposed \$7.75 per credit hour Information Technology Fee is being requested beginning fall semester 2017 to offset inflationary operating cost increases and to maintain an appropriate fund balance. The cost per credit hour is viewed as the most equitable approach since students' demand for services has some proportionality to the number of classes they take. It is also consistent with SIUE's uncapped tuition.

The costs of supporting computing and the campus network infrastructure have been historically funded through a combination of network connection "jack charges" and appropriated funds. The available funds have remained stagnant, while the demand for services has grown dramatically. Every year, more of the University's operations are done through computing resources and require an ever greater infrastructure. The University needs to continually expand and enhance computing resources and the campus network infrastructure to satisfy the increasing demand as well as maintain and support information technology services for its faculty, staff, and students.

Student Welfare and Activity Fee

This matter would approve a rate increase, effective fall 2017, in the Student Welfare and Activity Fee (SWAF). The full-time semester fee would increase from \$119.60 to \$145.05. This is a 21.3% increase.

SIUE's Student Welfare and Activity Fees fund a variety of services, programs and activities which support campus life. As authorized by the Board, some of the sub-fees are assessed on a flat-rate basis while others are prorated across hours of enrollment.

Five of the current six sub-fees within SWAF—Student Activities & Organizations, Student Government, Campus Recreation, Student Publications, and Counseling & Health Services would be increased. One of the other sub-fees, Student Programming will remain at the same rate as FY17. Two new initiatives will be accomplished with the SWAF fee increase – establish a new sub-fee for Career Development Services and increase the Campus Recreation sub-fee to install artificial turf at the Rec Plex. The increase for the SWAF Fee would equate to a total increase of \$25.45 per semester.

Textbook Rental Fee

This matter would approve a rate decrease in the full-time Textbook Rental Fee of \$.70 per credit hour from \$17.00 to \$16.30 per credit hour, effective fall 2017. The

semester rate for 15 hours would decrease from \$255.00 to \$244.50 for FY18. This is a 4.1% decrease.

The Textbook Rental Fee is the principal source of revenue supporting Textbook Service, which operates primarily on a cost recovery basis.

Textbook costs are the largest and most variable cost of the operation of Textbook Service. In recent years we have adopted electronic materials (access codes) at the request of faculty. The proposed fee decrease of 4.1% is sufficient in offsetting the additional digital cost as well as the inflationary cost of textbooks. Electronic materials (access codes) are a one-time cost each semester versus books which are depreciated over three years or nine semesters. Revenues from the decrease are sufficient to offset other inflationary operating cost increases in salaries and general costs, provide necessary levels of service, maintain an appropriate fund balance and provide for administrative costs assessed auxiliaries.

Rationale for Adoption – Course Specific Fee

Nursing Program Fee

This matter would approve a rate increase in the Nursing Program Fee from \$242.00 to \$320.00 per Nursing clinical class, effective fall 2017. This is an increase of \$78.00 per Nursing clinical class, which is a 32.2% increase over FY17. This would be the first increase in the Nursing clinical fee since FY10.

All schools of Nursing purchase NCLEX Preparation programs in order to ensure student success with passing the NCLEX Board exam. The School of Nursing has moved to a new comprehensive NCLEX preparation program, ATI, and is embedding it within our curriculum. High NCLEX pass rates are key to marketing our undergraduate program to prospective students. The additional revenue generated by the fee rate increase is needed to cover cost increases for the NCLEX preparation program effective in FY18.

Accordingly, the University hereby proposes changes in Appendix B-4, to revise the rate for the Nursing Program Fee as outlined in Table 3.

Pharmacy Clinical Program Fee

This matter would approve a Pharmacy Clinical Program Fee of \$200 per semester effective fall 2017. This fee would help pay for clinical (experiential) sites for Pharmacy students. Currently the PharmD curriculum comprises of 30% experiential education spread across each year of the four year degree program.

In recent years, the practice of pharmacy schools paying for clinical sites has become common both locally and nationally. Currently, the School of Pharmacy pays for 30 clinical sites that take students on clinical rotations. Also, the School of Pharmacy pays several hospital locations for clinical sites and teaching. In addition, the clinical fee will also support RxPreceptor, a program used to assign clinical sites and for student assessment, and CEI (continuing education program) required by our accreditation for preceptor (clinical instructor) development.

Accordingly, the University hereby proposes changes in Appendix B-4, Professional Schools Student Fees, to add a Pharmacy Clinical Program Fee as outlined in Table 3.

Rationale for Adoption – Housing and Meal Plan Rates

Housing and Meal Plan

This matter would approve a rate increase effective May 2017, in the University Housing rental rates. The proposed increase for Cougar Village Apartments, Woodland, Prairie, Bluff, and Evergreen Halls for Shared and Single rates would increase by 3.0% as shown in Table 4, effective May 2017. This matter would also approve an increase of 3.0% for the meal plan.

Proposed FY18 occupancy fee rates would offset inflationary cost increases projected at 2-3%, debt service, maintain adequate fund balances in the housing operation, and provide for administrative costs assessed auxiliaries.

The Resident Housing Association recommended a 3.0% increase per semester in the FY18 meal plan charges for students residing in Woodland, Prairie and Bluff Halls. The rates proposed herein were developed to offset inflationary cost increases in labor and food costs.

Considerations Against Adoption

University officers are concerned about increases in the cost of attendance and their possible negative effect on access to the University. Such concerns are integral to SIUE's annual tuition and fee review process and reflect its historic efforts to maintain tuition and fees at the lowest practical level.

Constituency Involvement

The appropriate constituency advisory board has approved each proposed fee and the housing occupancy rate increases. The proposed fees and housing occupancy rate increases were approved by the Student Senate and the University Planning and Budget Council. The Chancellor and the Vice Chancellor for Student Affairs, SIUE, have recommended this matter to the President.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That: 4 Policies of the Board Appendix B be amended as follows:

- (1) The FY 2018 rates for tuition be amended, as presented in Table 1.
- (2) The Alternate Tuition Program: Regional Enhancement rate shall be and are hereby amended as presented in Table 2.
- (3) Appendix B-4, be amended to revise the rate for the Nursing Program Fee as presented in Table 3.
- (4) Appendix B-4, Professional Schools Student Fees be amended to add a Pharmacy Clinical Program Fee as presented in Table 3.
- (5) General student fees effective with the collection of charges for fall semester 2017 shall be and are hereby changed, as presented in Table 3.
- (6) The rents and charges heretofore established for University Housing shall be and are hereby changed, as presented in Table 4.
- (7) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Table 1
Southern Illinois University
Tuition Rates
Proposed Rates for Fiscal Year 2018

Annual tuition for full-time students (15 hours per semester for undergraduate students, 12 hours per semester for graduate and professional students)

SIU Edwardsville					
	<u>Per Hour</u>	<u>Semester</u>		<u>Annual \$</u>	<u>Percent</u>
Undergraduates	Charge	Rate	Annual Rate	Increase	Increase
New Students Guaranteed Rate (FY18) ^{1,5, 1,6,7}	\$292.40	\$4,386.00	\$8,772.00	\$420.00	5.0%
Guaranteed Fall 2016 Cohort (FY17) ^{1,5, 1,6}	\$278.40	\$4,176.00	\$8,352.00	\$0.00	0.0%
Guaranteed Fall 2015 Cohort (FY16) ^{1,5, 1,6}	\$255.40	\$3,831.00	\$7,662.00	\$0.00	0.0%
Guaranteed Fall 2014 Cohort (FY15) ^{1,5, 1,6}	\$243.20	\$3,648.00	\$7,296.00	\$0.00	0.0%
Guaranteed Fall 2013 Cohort (FY14) ¹	\$243.20	\$3,648.00	\$7,296.00	\$0.00	0.0%
Guaranteed Fall 2012 Cohort (FY13) ¹	\$243.20	\$3,648.00	\$7,296.00	\$0.00	0.0%
Guaranteed Continuing Tuition Rate Fall 2011 Cohort (FY12) [†]	\$292.40	\$4,386.00	\$8,772.00	\$1,824.00	26.3%
Continuing Tuition Rate Fall 2010 Cohort (FY11)	\$292.40	\$4,386.00	\$8,772.00	\$420.00	5.0%
Continuing Tuition Rate Fall 2009 Cohort (FY10)	\$292.40	\$4,386.00	\$8,772.00	\$420.00	5.0%
Continuing Tuition Rate Fall 2008 Cohort (FY09)	\$292.40	\$4,386.00	\$8,772.00	\$420.00	5.0%
Continuing Tuition Rate Fall 2007 Cohort (FY08)	\$292.40	\$4,386.00	\$8,772.00	\$420.00	5.0%
Continuing Tuition Rate Fall 2006 Cohort (FY07)	\$292.40	\$4,386.00	\$8,772.00	\$420.00	5.0%
Continuing Tuition Rate Fall 2005 Cohort (FY06)	\$292.40	\$4,386.00	\$8,772.00	\$420.00	5.0%
Continuing Tuition Rate Fall 2004 Cohort (FY05)	\$292.40	\$4,386.00	\$8,772.00	\$420.00	5.0%
Non-Guaranteed Rate (Prior to Fall 2004 2011)	\$292.40	\$4,386.00	\$8,772.00	\$420.00	5.0%
Accelerated Bachelor in Nursing ^{2, 3}	\$284.80		\$18,227.20	\$0.00	0.0%
Graduates ^{3, 2,4,7}	\$317.20	\$3,806.40	\$7,612.80	\$292.80	4.0%
School of Dental Medicine ^{4, 5}		\$14,999.00	\$29,998.00	\$874.00	3.0%
School of Pharmacy ^{4, 5}		\$11,724.00	\$23,448.00	\$0.00	0.0%

Notes:

1) New entering and continuing non-resident International Student tuition is 2.5 times the in-state Undergraduate rate for Undergraduate and Graduate students unless they qualify for an Alternate Tuition Program.

2) Non-resident graduate student tuition is 2.5 times the in-state rate unless they qualify for an Alternate Tuition Program.

3) The Accelerated Bachelor Studies in Nursing (ABSN) 15 month program is a post-baccalaureate sequence of study leading to a baccalaureate in nursing degree. Applicants who have already earned a baccalaureate degree from an accredited university and have completed all pre-nursing requirements will be eligible to enter this program. The first ABSN cohort began January 2006. The ABSN program currently requires 62-64 credit hours for completion, which reflects a decrease from the previously required 66 hours. The decrease is a result of curricular changes and the variability in the number of credit hours depends on the student's research-based coursework in their prior degree.

4) Students in the Master of Science Program in Nursing with a specialization in Nurse Anesthesia who are in the clinical phase of the program will be assessed a clinical charge of \$4,600 per term, effective Fall 2002, in addition to regular graduate-level tuition. Students must pay the clinical charge each term of clinical registration with a minimum of five terms.

5) Beginning in Academic Year 2016, non-resident tuition is 2.3 times the in-state rate for the Dental School and 1.2 times the in-state rate for Pharmacy. Beginning in Academic Year 2018, Pharmacy students who are eligible for and reside in the seven states covered by the Alternate Tuition Program: Regional Enhancement will pay the Pharmacy in-state rate instead of 1.2 times the in-state Pharmacy tuition rate that was previously charged.

6) Beginning with Academic Year 2015, a 15% differential tuition surcharge based upon the in-state rate will be assessed to all undergraduate majors in the School of Engineering.

7) Beginning with Academic Year 2018, a 15% differential tuition surcharge based upon the in-state guaranteed rate will be assessed to all newly entering undergraduate students when they declare a business major and to all graduate students in the School of Business. Also, beginning with Academic Year 2018, a one-time Minor Program Fee of \$525 will be charged to all newly declared undergraduate minors in the School of Business.

TABLE 2

4 POLICIES OF THE BOARD, APPENDIX B, 1, B

B. Alternate Tuition Programs

~~1. High-achieving/talented out-of-state students participating in the SIUE geographical enhancement program will pay an alternate tuition rate of 1.2 times the current in-state tuition per semester starting in Academic Year 2010.~~

~~2. 1. High-achieving/talented international students targeted by the SIUE enhanced international recruitment program will pay an alternate tuition rate of 1.2 times the current in-state tuition per semester starting in Academic Year 2012.~~

~~3. 2. Students participating in the Doctorate of Nursing Practice program will pay an alternate tuition rate of \$650 per credit hour starting in Academic Year 2012.~~

~~4. 3. International students participating in dual diploma or other academic programs for which the University has signed a memorandum of understanding with their cooperating educational institutions will pay an alternate tuition rate of 1.8 times the applicable in-state rate per semester starting in Academic Year 2016.~~

~~5. 4. Effective Fall 2017, all undergraduate, and Master's level graduate students and all School of Pharmacy students from Wisconsin, Iowa, Indiana, Kentucky, Missouri, Tennessee and Arkansas who enter or re-enter in the Fall 2014 semester or thereafter will pay an alternate tuition rate of 1.0 times the current applicable in-state tuition per semester (excludes Professional Schools School of Dental Medicine).~~

~~6. All out-of-state undergraduate students who demonstrate high academic achievement on the ACT or SAT college entrance examination or on their overall transfer grade point average who enter in the Fall 2014 semester or thereafter will pay an alternate tuition rate of 1.0 times the current applicable in-state tuition per semester.~~

~~6. 5. All out-of-state undergraduate students, including domestic and international students, who are the descendants/siblings of SIUE graduates (parent, grandparent, sibling, step-parent or legal guardian) and who enter in the Fall 2014 semester or thereafter or who are SIUE graduates that re-enter in the Fall 2014 semester or thereafter as undergraduates will pay an alternate tuition rate of 1.0 times the current applicable in-state tuition per semester.~~

Table 3

4. General student fees per semester for Southern Illinois University Edwardsville, effective with the collection of charges for fall 2017 are as follows:

Summer Session Fee Rates for FY 2018:

Student Fee	Fee Rate*	
Student Welfare and Activity Fee (4)	\$79.70 (3/24/16)	\$96.70
Student Fitness Fee (2)	\$57.80 (5/8/14)	
Athletic Fee (1)	\$125.30 (3/24/16)	\$129.10
Campus Housing Activity Fee (6)	\$12.00 (5/7/09)	
University Center Fee (5)	\$118.00 (3/24/16)	
Facilities Fee (7)	\$20.65 (3/24/16)	\$21.25
Textbook Rental Fee (7)	\$17.00 (3/24/16)	\$16.30
Student Success Center (8)	\$48.60 (5/13/10)	
Information Technology Fee (7)	\$7.55 (3/24/16)	\$7.75

*Summer fees are about 67% of regular semester fees except for the Textbook Service fee, Information Technology, and Facilities Fees because these fees are charged hourly and are to remain at the 100% of the semester rate. Beginning with FY08, the Student-to-Student Grant will no longer be charged to students in the summer term.

Fall & Spring Semester Fee Rates effective FY 2018:

Student Fee	Fee Rate	
Student Welfare and Activity Fee (4)	\$119.60 (3/24/16)	\$145.05
Student Fitness Fee (2)	\$86.70 (5/8/14)	
Athletic Fee (1)	\$187.95 (3/24/16)	\$193.65
Campus Housing Activity Fee (6)		
Single Residents	\$15.50 (5/7/09)	
Family Residents	\$43.00 (5/7/09)	
University Center Fee (5)	\$177.00 (3/24/16)	
Student-to-Student Grant (3)	\$6.00 (4/12/07)	
Student Success Center (8)	\$72.60 (5/13/10)	
Facilities Fee (7)	\$20.65 (3/24/16)	\$21.25
Information Technology Fee (7)	\$7.55 (3/24/16)	\$7.75
Textbook Rental Fee (7)	\$17.00 (3/24/16)	\$16.30

- 1 Per hour prorate for the first 5 hours, flat fee for 6 or more hours per term.
- 2 Flat fee.
- 3 No charge first 5 hours per semester; flat fee for 6 or more hours per semester.
- 4 Basic fee for the first hour, plus prorated per hour from 2 to 5 hours, flat fee for 6 hours or more per semester.
- 5 Per hour prorated for the first 4 hours; flat fee for 5 or more hours per semester.
- 6 Paid by resident students living in University Housing.
- 7 Per credit hour.
- 8 Prorated over 12 hours/semester.

Professional Schools Student Fees

School of Dental Medicine**	\$5,478.50 (3/24/16)	\$5,560.00
School of Pharmacy***	\$2,364.50 (3/24/16)	\$2,846.00

**Dental students are assessed an Instrument Rental Fee of \$314 per academic year and are not assessed the Textbook Rental Fee or the Student-to-Student Grant Fee. In addition, dental students are charged a Dental Student Facility and Equipment Use Fee, beginning with the Fall 2004 semester. The academic year rate for this fee will be \$3,200 in FY11.

***Pharmacy students are assessed a School of Pharmacy Student Technology Fee of \$200 per semester and are not assessed the Textbook Rental Fee or the Student-to-Student Grant Fee (5/9/13). In addition, pharmacy students are charged a Pharmacy Clinical Program Fee, beginning with the Fall 2017 semester. The semester rate for this fee will be \$200 (2/9/17).

School of Education, Health and Human Behavior - Course Specific Fee

Students taking EDAD 525a - Instructional Leadership and Supervision: Theory and Research will be assessed a course specific fee of \$650. (approved 7/11/13)

School of Nursing

Nursing Program Fee of \$242 \$320 per clinical course (approved 5/4/10 2/9/17)

Students taking NURS 529 - Orientation to Nurse Anesthesia Practicum will be assessed a course specific fee of \$320. (approved 3/24/16)

School of Dental Medicine - International Advanced Placement Program

Bench Test Fee
\$450 flat fee
(approved 4/16/15)

Clinical Certification Course Fee
\$22,329 flat fee
(approved 4/16/15)

Table 4

Housing Rental Rates

11) Rental rates for the use and occupancy of university housing on the campus of Southern Illinois University Edwardsville are as follows:

FAMILY HOUSING I, COUGAR VILLAGE

Per Month:

<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	
\$1,090	\$1,125	\$1,160	- two-bedroom, unfurnished apartment
1,280	1,320	1,360	- two-bedroom, furnished apartment
1,225	1,260	1,300	- three-bedroom, unfurnished apartment
1,435	1,480	1,525	- three-bedroom, furnished apartment

SINGLE STUDENT HOUSING I, COUGAR VILLAGE

Per student occupancy fee rates:

Assignment type*	Per Semester					
	<u>FY17</u>	<u>FY18</u>				
Shared Room	\$2,210	\$2,275				
Single Room	3,285	3,385				
Deluxe Single Room	3,785	3,885				
	Per Summer Term		Per Five Week Summer Term		Per Three Week Summer Term	
	<u>2017</u>	<u>2018</u>	<u>2017</u>	<u>2018</u>	<u>2017</u>	<u>2018</u>
Shared Room	\$1,255	\$1,295	\$630	\$650	\$380	\$390
Single Room	1,885	1,940	945	970	570	580
Deluxe Single Room	2,385	2,440	1,195	1,220	720	730

SINGLE STUDENT HOUSING I, WOODLAND, PRAIRIE, AND BLUFF HALLS

Per student occupancy fee rates:

Assignment type*	Per Semester					
	<u>FY17</u>	<u>FY18</u>				
Shared Room	\$2,910	\$2,995				
Deluxe Single Room	5,820	5,990				
	Per Summer Term		Per Five Week Summer Term		Per Three Week Summer Term	
	<u>2017</u>	<u>2018</u>	<u>2017</u>	<u>2018</u>	<u>2017</u>	<u>2018</u>
Shared Room	\$1,665	\$1,715	\$835	\$860	\$ 500	\$ 515
Deluxe Single	3,330	3,430	1,670	1,720	1,000	1,030
Meal Plan Charge:	<u>FY17</u>	<u>FY18</u>				
Plan A	\$1,680	\$1,730				
Plan B	2,320	2,390				

SINGLE STUDENT HOUSING I, EVERGREEN HALL

Per student occupancy fee rates:

Assignment type*	Per Semester					
	<u>FY17</u>	<u>FY18</u>				
Studio Apartment	\$5,775	\$5,950				
Shared Apartment	3,090	3,185				
Private Apartment	4,125	4,250				
Private Suite	3,500	3,605				
	Per Summer Term		Per Five Week Summer Term		Per Three Week Summer Term	
	<u>2017</u>	<u>2018</u>	<u>2017</u>	<u>2018</u>	<u>2017</u>	<u>2018</u>
Studio Apartment	\$3,115	\$3,210	\$1,560	\$1,605	\$935	\$965
Shared Apartment	1,670	1,720	840	860	505	515
Private Apartment	2,220	2,285	1,110	1,145	665	685
Private Suite	1,895	1,950	950	975	570	585

* Shared Room = two students assigned to a bedroom designed for occupancy by two students.

* Single Room = one student assigned to a bedroom designed for occupancy by one student.

* Deluxe Single Room = one student assigned to a bedroom designed for occupancy by two students.

* Studio Apartment/Private Apartment/Private Suite = one student assigned to a bedroom designed for occupancy by one student.

* Shared Apartment = two students assigned to a bedroom designed for occupancy by two students.

Financial Statements Associated with Proposed Fee Rate Increases:

- Intercollegiate Athletics Fee
- Facilities Fee
- Information Technology Fee

- Student Welfare and Activity Fee (Sub-Fees):
 - Student Activities and Organizations Fee
 - Student Government Fee o
 - Campus Recreation Fee o
 - Student Publications Fee
 - Counseling & Health Services Fee
 - Career Development Center Fee

- Textbook Service Fee

- University Housing Rental Rates

Southern Illinois University Edwardsville
FY 2018 Fee Review - Intercollegiate Athletics Fee

1/27/2017

Cash Basis

Fee Rate per Semester	\$ 176.40	\$ 181.70	\$ 187.95	\$ 193.65	\$ 199.50	\$ 205.55
Percent Change	3.4%	3.0%	3.4%	3.0%	3.0%	3.0%

	<u>FY 15</u> <u>Actual</u>	<u>FY 16</u> <u>Actual</u>	<u>FY 17</u> <u>Current</u>	<u>FY 18</u> <u>Plan</u>	<u>FY 19</u> <u>Plan</u>	<u>FY 20</u> <u>Plan</u>
Revenue						
Fee Revenue - Base	\$4,513,957	\$4,709,908	\$4,620,000	\$4,640,000	\$4,540,000	\$4,500,000
Fee Increase - FY18	\$0	\$0	\$0	\$126,960	\$126,960	\$126,960
Fee Increase - FY19	\$0	\$0	\$0	\$0	\$140,072	\$140,072
Fee Increase - FY20	\$0	\$0	\$0	\$0	\$0	\$144,819
Fee Reserve Account	\$46,842	\$9,075	\$20,690	(\$129,630)	(\$29,765)	\$10,200
Student Fee Revenue	\$4,560,799	\$4,718,983	\$4,640,690	\$4,637,330	\$4,777,267	\$4,922,051
Other (Non-Fee) Revenue						
Intercollegiate Athletics	1,301,579	1,273,821	1,237,000	1,326,000	1,335,000	1,358,000
Scholarship & Awards	0	0	0	0	0	0
Concessions	57,199	63,113	65,908	68,835	72,027	75,370
Sponsorship	205,621	228,124	225,000	260,000	270,000	280,000
Internal Transfers+Fdn Trnsf	0	174,449	628,000	322,000	322,000	377,000
Total Other Revenue	1,564,399	1,739,506	2,155,908	1,976,835	1,999,027	2,090,370
Total Revenue	\$6,125,198	\$6,458,490	\$6,796,598	\$6,614,166	\$6,776,294	\$7,012,421
Expenditures						
Salaries	2,806,463	2,796,042	2,820,000	2,900,000	2,980,000	3,060,000
Wages	133,956	111,429	112,838	115,043	118,494	122,049
Subtotal	2,940,419	2,907,471	2,932,838	3,015,043	3,098,494	3,182,049
Other:						
Other	117,295	109,174	112,283	114,122	115,286	117,479
Capital Reserves	0	0	0	0	0	0
Travel	252,458	664,312	550,300	566,809	583,813	601,328
Equipment	157,228	124,776	60,409	62,101	63,844	66,000
Commodities	358,290	442,343	357,898	368,634	372,731	380,398
Cash Awards & Waivers	1,014,850	1,065,208	1,179,150	1,209,560	1,254,822	1,285,000
Contractual Svcs	1,224,537	1,040,486	1,019,305	1,041,735	1,072,387	1,103,058
Operation of Auto	52,579	34,533	36,000	36,720	38,000	39,000
Telecommunications	32,180	19,337	25,306	26,312	27,321	28,331
Internal Transfers	0	25,123	533,000	224,000	221,000	273,000
Total Expenditures	\$6,149,836	\$6,432,763	\$6,806,489	\$6,665,035	\$6,847,699	\$7,075,643
Change in Cash Balance	(\$24,638)	\$25,727	(\$9,891)	(\$50,870)	(\$71,405)	(\$63,222)
Special Projects/Foundation Exp.	0	0	0	0	0	0
Change in Cash Bal. After S.P.	(\$24,638)	\$25,727	(\$9,891)	(\$50,870)	(\$71,405)	(\$63,222)
Change in Other Assets & Liab's	0	0	0	0	0	0
Beginning Cash Balance	476,657	452,019	477,746	467,856	416,986	345,581
Ending Cash Balance	\$452,019	\$477,746	\$467,856	\$416,986	\$345,581	\$282,358

Cash Bal. as % of Expend.
Including Special Projects **7.4%** **7.4%** **6.9%** **6.3%** **5.0%** **4.0%**

Reserves:						
Beginning Cash Balance	\$ 167	\$ 168	\$ 169	\$ 171	\$ 173	\$ 175
Add: Mandatory Transfers	0	0	0	0	0	0
Add: Non-Mand Transfers	0	0	0	0	0	0
Add: Interest Income	1	1	2	2	2	3
Less: Expenditures	0	0	0	0	0	0
Ending Cash Balance	\$ 168	\$ 169	\$ 171	\$ 173	\$ 175	\$ 178

Southern Illinois University Edwardsville
FY 2018 Fee Review - Facilities Fee

1/27/2017

Cash Basis

Fee Rate per Semester	\$292.50	\$300.75	\$309.75	\$318.75	\$327.75	\$337.50
Percent Change		2.8%	3.0%	2.9%	2.8%	3.0%

	<u>FY 15</u> <u>Actual</u>	<u>FY 16</u> <u>Actual</u>	<u>FY 17</u> <u>Projected</u>	<u>FY 18</u> <u>Plan</u>	<u>FY 19</u> <u>Plan</u>	<u>FY 20</u> <u>Plan</u>
Revenue						
Fee Revenue - Base	\$6,293,416	\$6,306,849	\$6,138,734	\$5,985,911	\$5,985,911	\$5,985,911
Fee Increase - FY18				163,030	163,030	163,030
Fee Increase - FY19					173,925	173,925
Fee Increase - FY20						187,510
Student Fee Revenue	\$6,293,416	\$6,306,849	\$6,138,734	\$6,148,941	\$6,322,866	\$6,510,376
Other (Non-Fee) Revenue						
Internal Loan/(Payback)	0	0	0	0	0	0
Y Revenue	0	0	0	0	0	0
Z Revenue	0	0	0	0	0	0
Interest Income	17,648	36,848	61,066	58,145	53,956	91,041
Total Other Revenue	17,648	36,848	61,066	58,145	53,956	91,041
Total Revenue	\$6,311,065	\$6,343,697	\$6,199,800	\$6,207,086	\$6,376,822	\$6,601,417
Expenditures						
Salaries	0	0	80,000	82,400	84,872	87,418
Wages	0	0	0	0	0	0
Subtotal	0	0	80,000	82,400	84,872	87,418
Other:						
Debt Service, incl. RRR	0	0	0	0	0	0
Travel	0	0	0	0	0	0
Equipment	299,066	79,241	0	0	0	0
Commodities	0	0	0	0	0	0
Contractual Services	362,624	999,102	717,857	759,487	1,076,465	1,121,593
Operation of Auto	0	0	0	0	0	0
Telecommunications	0	0	0	0	0	0
Permanent Improvements	5,069,052	2,054,703	7,729,524	5,784,169	3,327,749	4,991,624
Other Expenditures	0	0	0	0	0	0
Total Expend. Before S.P.	\$5,730,743	\$3,133,045	\$8,527,381	\$6,626,056	\$4,489,087	\$6,200,635
Change in Cash Bal. Before S.P.	\$580,322	\$3,210,652	(\$2,327,581)	(\$418,970)	\$1,887,735	\$400,782
Special Projects	0	0	0	0	0	0
Change in Cash Bal. After S.P.	\$580,322	\$3,210,652	(\$2,327,581)	(\$418,970)	\$1,887,735	\$400,782
Change in Other Assets & Liab's	0	0	0	0	0	0
Beginning Cash Balance	4,351,139	4,931,461	8,142,113	5,814,532	5,395,562	7,283,298
Ending Cash Balance	\$4,931,461	\$8,142,113	\$5,814,532	\$5,395,562	\$7,283,298	\$7,684,080
Cash Bal. as % of Expend.						
Including Special Projects	86.1%	259.9%	68.2%	81.4%	162.2%	123.9%

Southern Illinois University Edwardsville
FY 2018 Fee Review - Information Technology Fee
Cash Basis

1/27/2017

Fee Rate per Semester	\$108.75	\$110.25	\$113.25	\$116.25	\$119.25	\$122.25
Percent Change		1.4%	2.7%	2.6%	2.6%	2.5%

	<u>FY 15</u> <u>Actual</u>	<u>FY 16</u> <u>Actual</u>	<u>FY 17</u> <u>Projected</u>	<u>FY 18</u> <u>Plan</u>	<u>FY 19</u> <u>Plan</u>	<u>FY 20</u> <u>Plan</u>
Revenue						
Fee Revenue - Base	\$2,570,176	\$2,661,369	\$2,603,074	\$2,574,309	\$2,574,309	\$2,574,309
Fee Increase - FY18				61,709	61,709	61,709
Fee Increase - FY19					68,194	68,194
Fee Increase - FY20						68,193
Student Fee Revenue	\$2,570,176	\$2,661,369	\$2,603,074	\$2,636,018	\$2,704,212	\$2,772,405
Other (Non-Fee) Revenue						
Sales	0	0	0	0	0	0
Deposits	0	0	0	0	0	0
Refunds	3,360	40	0	0	0	0
Interest Income	7,960	8,818	12,865	12,365	8,145	9,226
Total Other Revenue	11,320	8,858	12,865	12,365	8,145	9,226
Total Revenue	\$2,581,496	\$2,670,227	\$2,615,939	\$2,648,383	\$2,712,357	\$2,781,631
Expenditures						
Salaries	453,147	553,400	679,017	699,388	720,370	741,981
Wages	0	0	0	0	0	0
Subtotal	453,147	553,400	679,017	699,388	720,370	741,981
Other:						
Debt Service, incl. RRR	0	0	0	0	0	0
Travel	3,724	0	1,576	1,576	1,576	1,576
Equipment	824,786	308,333	620,000	620,000	420,000	420,000
Commodities	25,939	7,262	0	0	0	0
Contractual Services	1,786,881	1,345,408	1,538,286	1,490,330	1,482,811	1,476,621
Operation of Auto	0	0	0	0	0	0
Telecommunications	263,729	149,306	140,760	143,575	147,882	152,318
Permanent Improvements	0	0	0	0	0	0
Other Expenditures	4,390	9,503	15,129	15,582	16,049	16,530
Total Expend. Before S.P.	\$3,362,595	\$2,373,213	\$2,994,768	\$2,970,451	\$2,788,688	\$2,809,026
Change in Cash Bal. Before S.P.	(\$781,099)	\$297,015	(\$378,829)	(\$322,068)	(\$76,331)	(\$27,395)
Special Projects	31,918	0	100,000	100,000	0	0
Change in Cash Bal. After S.P.	(\$813,017)	\$297,015	(\$478,829)	(\$422,068)	(\$76,331)	(\$27,395)
Change in Other Assets & Liab's	0	0	0	0	0	0
Beginning Cash Balance	2,231,350	1,418,333	1,715,347	1,236,519	814,451	738,120
Ending Cash Balance	\$1,418,333	\$1,715,347	\$1,236,519	\$814,451	\$738,120	\$710,725
Cash Bal. as % of Expend.						
Including Special Projects	41.8%	72.3%	40.0%	26.5%	26.5%	25.3%

Southern Illinois University Edwardsville
FY 2018 Fee Review - Student Activities and Organizations Fee

1/27/2017

Cash Basis

Fee Rate per Semester	\$4.45	\$4.45	\$4.45	\$5.55	\$6.75	\$6.85
Percent Change		0.0%	0.0%	24.7%	21.6%	1.5%

	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20
Revenue	Actual	Actual	Projected	Plan	Plan	Plan
Fee Revenue - Base	\$113,364	\$112,899	\$108,399	\$104,991	\$104,991	\$104,991
Fee Increase - FY18				23,691	23,691	23,691
Fee Increase - FY19					27,641	27,641
Fee Increase - FY20						4,001
Student Fee Revenue	\$113,364	\$112,899	\$108,399	\$128,682	\$156,323	\$160,324
Other (Non-Fee) Revenue						
Sales	25	115	0	0	0	0
Reimbursements	0	0	0	0	0	0
Fees, Other	1,092	3,139	0	0	0	0
Interest Income	0	0	0	0	0	0
Total Other Revenue	1,117	3,254	0	0	0	0
Total Revenue	\$114,481	\$116,153	\$108,399	\$128,682	\$156,323	\$160,324
Expenditures						
Salaries	9,815	10,379	38,092	38,979	39,893	40,834
Wages	0	0	0	0	0	0
Subtotal	9,815	10,379	38,092	38,979	39,893	40,834
Other:						
Debt Service, incl. RRR	0	0	0	0	0	0
Travel	0	0	0	0	0	0
Equipment	1,125	1,142	1,165	1,188	1,224	1,261
Commodities	17,570	18,344	19,785	20,180	20,785	21,408
Contractual Services	87,395	73,490	86,530	87,830	89,820	91,869
Operation of Auto	295	2,826	2,500	2,500	2,500	2,500
Telecommunications	180	180	184	188	194	200
Administrative Costs	0	0	0	0	0	0
Other Expenditures	0	0	692	706	720	734
Total Expend. Before S.P.	\$116,380	\$106,360	\$148,948	\$151,571	\$155,136	\$158,806
Change in Cash Bal. Before S.P.	(\$1,900)	\$9,792	(\$40,550)	(\$22,889)	\$1,187	\$1,518
Special Projects	0	0	0	0	0	0
Change in Cash Bal. After S.P.	(\$1,900)	\$9,792	(\$40,550)	(\$22,889)	\$1,187	\$1,518
Change in Other Assets & Liab's	0	0	0	0	0	0
Beginning Cash Balance	93,478	91,578	101,370	60,821	37,932	39,119
Ending Cash Balance	\$91,578	\$101,370	\$60,821	\$37,932	\$39,119	\$40,637
Cash Bal. as % of Expend.						
Including Special Projects	78.7%	95.3%	40.8%	25.0%	25.2%	25.6%

Southern Illinois University Edwardsville
FY 2018 Fee Review - Student Government Fee

1/27/2017

Cash Basis

Fee Rate per Semester	\$5.45	\$5.45	\$5.95	\$7.75	\$7.90	\$8.10
Percent Change		0.0%	9.2%	30.3%	1.9%	2.5%

	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20
	Actual	Actual	Projected	Plan	Plan	Plan
Revenue						
Fee Revenue - Base	\$140,009	\$140,172	\$145,494	\$142,120	\$142,120	\$142,120
Fee Increase - FY18				39,882	39,882	39,882
Fee Increase - FY19					6,097	6,097
Fee Increase - FY20						4,573
Student Fee Revenue	\$140,009	\$140,172	\$145,494	\$182,002	\$188,099	\$192,672
Other (Non-Fee) Revenue						
Sales	23	0	0	0	0	0
Reimbursements	0	0	0	0	0	0
Contributions	125	0	0	0	0	0
Interest Income	0	0	0	0	0	0
Total Other Revenue	148	0	0	0	0	0
Total Revenue	\$140,157	\$140,172	\$145,494	\$182,002	\$188,099	\$192,672
Expenditures						
Salaries	52,816	44,099	82,245	84,712	87,253	89,871
Wages	41,959	36,752	36,752	37,855	38,991	40,161
Subtotal	94,775	80,851	118,997	122,567	126,244	130,032
Other:						
Debt Service, incl. RRR	0	0	0	0	0	0
Travel	0	0	0	0	0	0
Equipment	1,053	1,952	1,991	996	1,026	1,057
Commodities	17,110	27,144	24,000	24,480	25,214	25,970
Contractual Services	28,697	22,594	24,000	24,480	25,214	25,970
Operation of Auto	272	112	114	116	119	123
Telecommunications	3,341	2,696	2,750	2,805	2,889	2,976
Administrative Costs	0	0	0	0	0	0
Other Expenditures	3,526	3,806	5,134	5,288	5,447	5,610
Total Expend. Before S.P.	\$148,773	\$139,155	\$176,986	\$180,732	\$186,153	\$191,738
Change in Cash Bal. Before S.P.	(\$8,616)	\$1,017	(\$31,492)	\$1,270	\$1,946	\$934
Special Projects	0	0	0	0	0	0
Change in Cash Bal. After S.P.	(\$8,616)	\$1,017	(\$31,492)	\$1,270	\$1,946	\$934
Change in Other Assets & Liab's	0	0	0	0	0	0
Beginning Cash Balance	83,438	74,822	75,839	44,347	45,617	47,563
Ending Cash Balance	\$74,822	\$75,839	\$44,347	\$45,617	\$47,563	\$48,497
Cash Bal. as % of Expend.						
Including Special Projects	50.3%	54.5%	25.1%	25.2%	25.6%	25.3%

Southern Illinois University Edwardsville
FY 2018 Fee Review - Campus Recreation Fee
Cash Basis

1/27/2017

Fee Rate per Semester	\$25.60	\$26.10	\$26.10	\$31.60	\$31.60	\$31.60
Percent Change		2.0%	0.0%	21.1%	0.0%	0.0%

	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20
	Actual	Actual	Projected	Plan	Plan	Plan
Revenue						
Fee Revenue - Base	\$688,616	\$692,983	\$663,924	\$643,014	\$643,014	\$643,014
Fee Increase - FY18				124,622	124,622	124,622
Fee Increase - FY19					11,186	11,186
Fee Increase - FY20						0
Student Fee Revenue	\$688,616	\$692,983	\$663,924	\$767,636	\$778,822	\$778,822
Other (Non-Fee) Revenue						
Sales	0	0	0	0	0	0
Fees	61,927	77,110	12,000	12,120	12,241	12,363
Rentals	22,199	8,545	8,000	8,080	23,161	23,393
Interest Income	5,401	9,064	7,045	7,115	7,186	7,258
Total Other Revenue	89,526	94,719	27,045	27,315	42,588	43,014
Total Revenue	\$778,142	\$787,702	\$690,969	\$794,951	\$821,410	\$821,836
Expenditures						
Salaries	281,654	227,519	280,073	285,547	292,090	300,708
Wages	128,128	126,876	121,000	124,630	128,369	132,220
Subtotal	409,781	354,395	401,073	410,177	420,459	432,928
Other:						
Debt Service, incl. RRR	0	0	0	141,930	141,930	141,930
Travel	794	1,100	1,500	1,530	1,576	1,623
Equipment	8,770	14,562	12,102	12,344	12,714	13,095
Commodities	31,620	31,808	28,388	28,955	29,823	30,718
Contractual Services	69,878	83,636	83,745	87,958	93,340	98,908
Operation of Auto	3,201	2,354	2,354	2,401	2,473	2,547
Telecommunications	7,340	7,566	7,950	8,109	8,352	8,603
Administrative Costs	0	0	0	0	0	0
Other Expenditures	121,186	120,258	123,471	127,078	130,920	134,880
Total Expend. Before S.P.	\$652,571	\$615,680	\$660,582	\$820,483	\$841,587	\$865,232
Change in Cash Bal. Before S.P.	\$125,572	\$172,023	\$30,387	(\$25,531)	(\$20,177)	(\$43,396)
Special Projects	130,000	75,000	20,000	20,000	30,000	30,000
Change in Cash Bal. After S.P.	(\$4,428)	\$97,023	\$10,387	(\$45,531)	(\$50,177)	(\$73,396)
Change in Other Assets & Liab's	0	0	0	0	0	0
Beginning Cash Balance	291,606	287,178	384,201	394,588	349,057	298,880
Ending Cash Balance	\$287,178	\$384,201	\$394,588	\$349,057	\$298,880	\$225,484
Cash Bal. as % of Expend.						
Including Special Projects	36.7%	55.6%	58.0%	41.5%	34.3%	25.2%

Reserves:						
Beginning Cash Balance	\$ 457,271	\$ 589,183	\$ 612,830	\$ 402,654	\$ 83,567	\$ 72,511
Add: Mandatory Transfers	0	0	0	0	0	0
Add: Non-Mand Transfers	130,000	75,000	20,000	620,000	30,000	30,000
Add: Interest Income	1,912	2,913	4,596	4,027	836	906
Less: Expenditures	0	(54,266)	(234,772)	(943,113)	(41,892)	(9,298)
Ending Cash Balance	\$ 589,183	\$ 612,830	\$ 402,654	\$ 83,567	\$ 72,511	\$ 94,119

Southern Illinois University Edwardsville
FY 2018 Fee Review - Student Publications Fee

1/27/2017

Cash Basis

Fee Rate per Semester	\$7.80	\$7.95	\$8.25	\$8.90	\$9.40	\$9.90
Percent Change		1.9%	3.8%	7.9%	5.6%	5.3%

	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20
Revenue	Actual	Actual	Projected	Plan	Plan	Plan
Fee Revenue - Base	\$210,480	\$211,331	\$209,490	\$203,561	\$203,561	\$203,561
Fee Increase - FY18				14,729	14,729	14,729
Fee Increase - FY19					12,537	12,537
Fee Increase - FY20						12,539
Student Fee Revenue	\$210,480	\$211,331	\$209,490	\$218,290	\$230,827	\$243,366
Other (Non-Fee) Revenue						
Advertising Sales	48,632	32,916	33,900	35,595	37,375	39,244
Sales-Ticket/Cont Web	0	0	0	0	0	0
Refundable Deposits	0	164	0	0	0	0
Interest Income	26	30	46	2	0	0
Total Other Revenue	48,658	33,110	33,946	35,597	37,375	39,244
Total Revenue	\$259,138	\$244,441	\$243,436	\$253,887	\$268,202	\$282,610
Expenditures						
Salaries	86,021	87,367	86,536	87,574	90,376	91,461
Wages	109,103	102,372	102,372	105,443	108,606	111,864
Subtotal	195,124	189,739	188,908	193,017	198,982	203,325
Other:						
Debt Service, incl. RRR	0	0	0	0	0	0
Travel	1,987	2,977	3,037	3,098	3,191	3,287
Equipment	3,148	136	6,138	3,250	3,127	3,221
Commodities	23,195	21,009	21,430	21,859	22,515	23,190
Contractual Services	22,311	21,421	21,850	22,287	22,956	23,645
Operation of Auto	1,739	1,664	1,698	1,732	1,784	1,838
Telecommunications	5,394	5,472	5,581	5,693	5,864	6,040
Administrative Costs	0	0	0	0	0	0
Other Expenditures	2,382	1,894	2,091	2,154	2,219	2,286
Total Expend. Before S.P.	\$255,280	\$244,313	\$250,733	\$253,090	\$260,638	\$266,832
Change in Cash Bal. Before S.P.	\$3,858	\$128	(\$7,297)	\$797	\$7,564	\$15,778
Special Projects	0	0	0	0	0	0
Change in Cash Bal. After S.P.	\$3,858	\$128	(\$7,297)	\$797	\$7,564	\$15,778
Change in Other Assets & Liab's	0	0	0	0	0	0
Beginning Cash Balance	38,785	42,643	42,771	35,474	36,271	43,835
Ending Cash Balance	\$42,643	\$42,771	\$35,474	\$36,271	\$43,835	\$59,613
Cash Bal. as % of Expend.						
Including Special Projects	16.7%	17.5%	14.1%	14.3%	16.8%	22.3%

Southern Illinois University Edwardsville
FY 2018 Fee Review - Counseling & Health Services Fee

1/27/2017

Cash Basis

Fee Rate per Semester	\$55.55	\$56.30	\$57.90	\$58.40	\$59.65	\$61.10
Percent Change		1.4%	2.8%	0.9%	2.1%	2.4%

	FY 15 Actual	FY 16 Actual	FY 17 Projected	FY 18 Plan	FY 19 Plan	FY 20 Plan
Revenue						
Fee Revenue - Base	\$1,495,445	\$1,497,439	\$1,471,427	\$1,428,628	\$1,428,628	\$1,428,628
Fee Increase - FY18				11,329	11,329	11,329
Fee Increase - FY19					29,231	29,231
Fee Increase - FY20						35,577
Student Fee Revenue	\$1,495,445	\$1,497,439	\$1,471,427	\$1,439,957	\$1,469,188	\$1,504,765
Other (Non-Fee) Revenue						
Sales	161,462	139,143	164,743	164,743	164,743	164,743
Fees	40,658	48,859	40,658	42,691	156,307	158,527
Refunds	0	29	0	0	0	0
Interest Income	0	0	0	0	0	0
Total Other Revenue	202,120	188,031	205,401	207,434	321,050	323,270
Total Revenue	\$1,697,565	\$1,685,470	\$1,676,828	\$1,647,391	\$1,790,238	\$1,828,035
Expenditures						
Salaries	1,087,761	1,098,574	1,185,336	1,216,853	1,253,359	1,290,960
Wages	11,713	10,147	10,147	10,451	10,765	11,088
Subtotal	1,099,474	1,108,720	1,195,483	1,227,304	1,264,124	1,302,048
Other:						
Debt Service, incl. RRR	0	0	0	0	0	0
Travel	1,662	2,095	1,171	1,194	1,230	1,267
Equipment	3,990	0	500	510	525	541
Commodities	21,485	20,115	21,141	21,564	22,211	22,877
Contractual Services	407,864	316,147	395,005	402,607	381,220	392,409
Operation of Auto	474	0	400	408	420	433
Telecommunications	20,016	20,484	21,234	21,659	22,309	22,979
Fringe Benefits	18,962	23,746	24,465	25,199	25,955	26,734
Other Expenditures	91,668	92,350	95,599	97,511	100,436	103,449
Total Expend. Before S.P.	\$1,665,594	\$1,583,658	\$1,754,998	\$1,797,956	\$1,818,430	\$1,872,737
Change in Cash Bal. Before S.P.	\$31,972	\$101,812	(\$78,170)	(\$150,565)	(\$28,192)	(\$44,702)
Special Projects	0	0	0	0	0	0
Change in Cash Bal. After S.P.	\$31,972	\$101,812	(\$78,170)	(\$150,565)	(\$28,192)	(\$44,702)
Change in Other Assets & Liab's	0	0	0	0	0	0
Beginning Cash Balance	688,724	720,696	822,508	744,338	593,773	565,581
Ending Cash Balance	\$720,696	\$822,508	\$744,338	\$593,773	\$565,581	\$520,879
Cash Bal. as % of Expend.						
Including Special Projects	43.3%	51.9%	42.4%	33.0%	31.1%	27.8%

Reserves:						
Beginning Cash Balance	\$ 271,382	\$ 272,498	\$ 262,619	\$ 227,589	\$ 218,865	\$ 214,054
Add: Mandatory Transfers	0	0	0	0	0	0
Add: Non-Mand Transfers	0	0	0	0	0	0
Add: Interest Income	1,115	1,315	1,970	2,276	2,189	2,676
Less: Expenditures	0	(11,194)	(37,000)	(11,000)	(7,000)	(7,000)
Ending Cash Balance	\$ 272,498	\$ 262,619	\$ 227,589	\$ 218,865	\$ 214,054	\$ 209,730

Southern Illinois University Edwardsville
FY 2018 Fee Review - Career Development Center Fee

1/27/2017

Cash Basis

Fee Rate per Semester	\$0.00	\$0.00	\$0.00	\$15.90	\$15.95	\$16.45
Percent Change		N/A	N/A	N/A	0.3%	3.1%

	<u>FY 15</u> <u>Actual</u>	<u>FY 16</u> <u>Actual</u>	<u>FY 17</u> <u>Projected</u>	<u>FY 18</u> <u>Plan</u>	<u>FY 19</u> <u>Plan</u>	<u>FY 20</u> <u>Plan</u>
Revenue						
Fee Revenue - Base	\$0	\$0	\$0	\$0	\$0	\$0
Fee Increase - FY18				360,274	360,274	360,274
Fee Increase - FY19					33,176	33,176
Fee Increase - FY20						11,330
Student Fee Revenue	\$0	\$0	\$0	\$360,274	\$393,450	\$404,780
Other (Non-Fee) Revenue						
State Allocation	389,420	366,684	373,061	0	0	0
Contributions	0	0	0	0	0	0
Fees, Other	77,263	84,455	84,000	83,160	82,328	81,505
Interest Income	0	0	0	0	0	0
Total Other Revenue	466,683	451,139	457,061	83,160	82,328	81,505
Total Revenue	\$466,683	\$451,139	\$457,061	\$443,434	\$475,778	\$486,285
Expenditures						
Salaries	393,351	380,373	384,954	390,401	401,548	413,031
Wages	9,765	5,553	5,600	5,768	5,941	6,119
Subtotal	403,117	385,925	390,554	396,169	407,489	419,150
Other:						
Debt Service, incl. RRR	0	0	0	0	0	0
Travel	753	1,715	2,000	2,040	2,101	2,164
Equipment	1,651	180	500	510	525	541
Commodities	6,572	4,383	4,400	4,488	4,623	4,762
Contractual Services	26,819	31,009	31,533	32,164	33,129	34,123
Operation of Auto	0	0	0	0	0	0
Telecommunications	8,488	8,393	8,000	8,160	8,405	8,657
Administrative Costs	0	0	0	0	0	0
Other Expenditures	1,234	1,429	1,500	11,922	12,280	12,648
Total Expend. Before S.P.	\$448,634	\$433,035	\$438,487	\$455,453	\$468,552	\$482,045
Change in Cash Bal. Before S.P.	\$18,049	\$18,104	\$18,574	(\$12,019)	\$7,226	\$4,240
Special Projects	200	200	200	200	200	200
Change in Cash Bal. After S.P.	\$17,849	\$17,904	\$18,374	(\$12,219)	\$7,026	\$4,040
Change in Other Assets & Liab's	0	0	0	0	0	0
Beginning Cash Balance	78,665	96,514	114,418	132,791	120,573	127,599
Ending Cash Balance	\$96,514	\$114,418	\$132,791	\$120,573	\$127,599	\$131,639
Cash Bal. as % of Expend.						
Including Special Projects	21.5%	26.4%	30.3%	26.5%	27.2%	27.3%

Southern Illinois University Edwardsville
FY 2018 Fee Review - Textbook Service Fee
Cash Basis

1/27/2017

Fee Rate per Semester	\$195.00	\$244.50	\$255.00	\$244.50	\$254.25	\$264.00
Percent Change		25.4%	4.3%	-4.1%	4.0%	3.8%

	<u>FY 15</u> <u>Actual</u>	<u>FY 16</u> <u>Actual</u>	<u>FY 17</u> <u>Projected</u>	<u>FY 18</u> <u>Plan</u>	<u>FY 19</u> <u>Plan</u>	<u>FY 20</u> <u>Plan</u>
Revenue						
Fee Revenue - Base	\$3,752,960	\$5,048,796	\$5,057,045	\$5,012,640	\$5,012,640	\$5,012,640
Fee Increase - FY18				(189,886)	(189,886)	(189,886)
Fee Increase - FY19					159,805	159,805
Fee Increase - FY20						191,660
Student Fee Revenue	\$3,752,960	\$5,048,796	\$5,057,045	\$4,822,754	\$4,982,559	\$5,174,219
Other (Non-Fee) Revenue						
Sales and Penalties	620,293	438,332	442,715	447,142	451,613	456,129
Other Sales	1,930	2,903	2,932	2,961	2,991	3,021
Other Revenue	0	0	0	0	0	0
Interest Income	12,056	16,876	20,203	30,698	29,209	32,852
Total Other Revenue	634,279	458,111	465,850	480,801	483,813	492,002
Total Revenue	\$4,387,239	\$5,506,907	\$5,522,895	\$5,303,555	\$5,466,372	\$5,666,221
Expenditures						
Salaries	247,679	244,183	226,302	246,454	253,848	261,463
Wages	128,270	195,516	134,305	142,101	146,364	150,755
Subtotal	375,949	439,699	360,607	388,555	400,212	412,218
Other:						
Debt Service, incl. RRR	0	0	0	0	0	0
Travel	6,118	4,461	6,240	6,365	6,556	6,753
Equipment	0	0	1,000	1,020	1,051	1,083
Commodities	11,106	10,974	11,193	11,417	11,759	12,111
Contractual Services	69,377	62,527	66,457	67,613	69,167	70,768
Operation of Auto	0	0	0	0	0	0
Telecommunications	6,401	6,426	6,555	6,686	6,887	7,094
Administrative Costs	75,000	75,000	93,734	93,734	93,734	93,734
Other Expenditures	4,455,873	4,340,590	4,601,025	4,877,087	5,169,712	5,479,895
Total Expend. Before S.P.	\$4,999,824	\$4,939,677	\$5,146,811	\$5,452,477	\$5,759,078	\$6,083,656
Change in Cash Bal. Before S.P.	(\$612,585)	\$567,230	\$376,084	(\$148,922)	(\$292,706)	(\$417,435)
Special Projects	0	0	0	0	0	0
Change in Cash Bal. After S.P.	(\$612,585)	\$567,230	\$376,084	(\$148,922)	(\$292,706)	(\$417,435)
Change in Other Assets & Liab's	0	0	0	0	0	0
Beginning Cash Balance	2,739,066	2,126,482	2,693,712	3,069,796	2,920,874	2,628,168
Ending Cash Balance	\$2,126,482	\$2,693,712	\$3,069,796	\$2,920,874	\$2,628,168	\$2,210,733
Cash Bal. as % of Expend.						
Including Special Projects	42.5%	54.5%	59.6%	53.6%	45.6%	36.3%

**Southern Illinois University Edwardsville
FY 2018 Fee Review - University Housing**

1/27/2017

Accrual Basis

Shared Rate per Semester	\$2,795.00	\$2,880.00	\$2,910.00	\$2,995.00	\$3,085.00	\$3,180.00
Percent Change		3.0%	1.0%	2.9%	3.0%	3.1%

	<u>FY 15 Actual</u>	<u>FY 16 Actual</u>	<u>FY 17 Projected</u>	<u>FY 18 Plan</u>	<u>FY 19 Plan</u>	<u>FY 20 Plan</u>
Revenue						
Rental Revenue - Base	\$19,924,588	\$19,858,477	\$19,001,455	\$18,985,706	\$18,985,706	\$18,985,706
Rental Increase - FY18				436,379	436,379	436,379
Rental Increase - FY19					580,187	580,187
Rental Increase - FY20						599,530
Rental Revenue	\$19,924,588	\$19,858,477	\$19,001,455	\$19,422,085	\$20,002,272	\$20,601,802
Other (Non-Fee) Revenue						
Other Income	335,459	315,957	303,115	309,177	315,361	321,669
Conference Housing	147,243	127,218	118,000	119,180	120,372	121,576
Vending	72,160	63,001	95,112	96,064	97,024	97,995
Interest Income	28,897	36,652	67,269	25,170	22,983	24,036
Total Other Revenue	583,759	542,828	583,496	549,591	555,740	565,276
Total Revenue	\$20,508,347	\$20,401,305	\$19,584,951	\$19,971,676	\$20,558,012	\$21,167,078
Expenses						
Salaries	2,785,088	2,821,876	2,983,166	3,103,590	3,196,698	3,292,599
Wages	666,765	658,143	736,071	758,154	780,898	804,325
Personnel Services	862,296	813,865	914,509	941,944	970,202	999,309
Subtotal	4,314,149	4,293,884	4,633,746	4,803,688	4,947,798	5,096,233
Other:						
Debt Service, incl. RRR	13,865,155	9,358,377	9,611,058	9,106,543	9,522,788	9,626,372
Travel	21,216	13,674	29,110	29,692	30,583	31,500
Equipment	112,417	145,397	303,128	246,796	254,200	261,826
Commodities	196,634	152,041	163,461	166,730	171,732	176,884
Contractual Services	3,476,096	3,900,784	4,272,491	4,348,374	4,494,055	4,647,612
Operation of Auto	63,387	37,103	40,108	40,910	42,137	43,401
Telecommunications	645,936	636,595	665,544	685,510	706,075	727,257
Administrative Costs	477,000	477,000	633,880	633,880	633,880	633,880
Other Expense	0	0	0	0	0	0
Total Expenses Before S.P.	\$23,171,990	\$19,014,855	\$20,352,526	\$20,062,123	\$20,803,248	\$21,244,965
Change in Fund Bal. Before S.P.	(\$2,663,643)	\$1,386,450	(\$767,575)	(\$90,447)	(\$245,236)	(\$77,887)
Special Projects	(3,000,000)	400,000	400,000	100,000	100,000	100,000
Change in Fund Bal. After S.P.	\$336,357	\$986,450	(\$1,167,575)	(\$190,447)	(\$345,236)	(\$177,887)
Change in Other Assets & Liab's	58,547	(220,311)	(96,543)	(28,323)	(30,191)	(29,364)
Beginning Cash Balance	2,620,117	3,015,022	3,781,160	2,517,042	2,298,272	1,922,845
Ending Cash Balance	\$3,015,022	\$3,781,160	\$2,517,042	\$2,298,272	\$1,922,845	\$1,715,595
Cash Bal. as % of Expend.						
Including Special Projects	14.9%	19.5%	12.1%	11.4%	9.2%	8.0%

Reserves:						
Beginning Cash Balance	\$ 10,322,064	\$ 8,522,063	\$ 8,871,270	\$ 7,746,605	\$ 5,757,461	\$ 4,411,102
Add: Mandatory Transfers	832,017	1,035,974	992,622	961,445	868,095	877,989
Add: Non-Mand Transfers	(2,658,004)	400,000	400,000	100,000	100,000	100,000
Add: Interest Income	72,160	63,292	88,713	96,833	71,968	66,167
Less: Expenditures	(46,173)	(1,150,058)	(2,606,000)	(3,147,422)	(2,386,422)	(1,802,422)
Ending Cash Balance	\$ 8,522,063	\$ 8,871,270	\$ 7,746,605	\$ 5,757,461	\$ 4,411,102	\$ 3,652,836

APPROVAL OF SYSTEM STRATEGIC IMPROVEMENT PLAN

Summary

This matter requests approval for a comprehensive plan of strategic themes or goals, with underlying objectives that will be addressed through a variety of ongoing and specific activities and initiatives over time. A plan is necessary to identify and address priority areas of need and improvement at the system level, but should not replace similar plans already in place at the campus level.

Background

Development of the proposed plan first began during the Board of Trustees' annual retreat in 2014, with a large portion of the two-day agenda devoted to that purpose and working from an initial planning framework proposed by the President. Following the retreat, a revised "discussion draft" was crafted for review during the Board's next regular meetings on October 28-29, 2014.

During that time as well, the discussion draft was disseminated with a transmittal note to primary internal and external audiences, including senior campus administrators (for subsequent distribution to their reporting units, related advisory bodies, and staff), leadership of campus constituency bodies, foundation and alumni boards, city government leadership at SIU's primary campus locations, and any other groups which requested to receive a draft version of the plan.

As well, an edition of *The System Connection* (which goes to all faculty and staff in the entire SIU System) was utilized to provide background on the planning initiative generally, and provide a link to the plan draft for any employee or group to review and provide comment.

However, the Board allowed the President to suspend any further planning work during that period of time while he served as Acting Chancellor for the SIUC campus, starting in November 2014. When work commenced on the plan once again by late 2015, any comments and suggestions received through the suspension period were incorporated into what became a third version of the plan, labeled at that time as a "review draft."

Over the past year, as work to finalize the plan was reactivated, presentations were made by the President to four campus constituencies who had requested such, and the review draft was again provided to all employees systemwide via the *Connection* email to solicit a final round of comments and suggestions. Additionally, a new effort was undertaken by the Board of Trustees through the first six months of 2016 to approve a separate and distinct set of initiatives for advancing diversity and inclusivity across the SIU System, and those were adopted at the regular meeting on

July 14, 2016—and have been incorporated by reference into the final version of the *Strategic Improvement Plan*.

The final, approved version of the *Plan* will be linked to the www.siusystem.edu website and it is anticipated that individual webpages will be created to track and report progress on specific initiatives undertaken. A professionally printed copy of the *Plan* will be made available as well, primarily for external audiences, and an electronic version will be used internally to ensure wide distribution of the final planning document.

Updates on implementation of the *Strategic Improvement Plan* will be provided at each regular meeting of the Board of Trustees. The individual planning initiatives will be presented as they emerge and develop, ensuring that any necessary Board approvals to undertake specific actions are obtained along the way. It is also expected that the *Plan* as a whole will undergo review for possible revision and updating on at least an annual basis by the Board.

Rationale for Adoption

There has been no updating nor replacement of a systemwide strategic plan since the adoption of the *2020 Vision* plan during the administration of SIU President James Walker in 2002, some fifteen years ago. To provide focus and direction from a broad array or universe of all possible strategic priorities that could be identified, some process and guiding document is necessary. As well, there is a general expectation from multiple constituencies and agencies, both internal and external—including accreditors—that some degree or process of long-range planning exists at the system level, and SIU would have a difficult time exhibiting evidence of such without a Board-approved planning document and process.

Considerations Against Adoption

It is likely that certain discrete planning initiatives will have some implementation cost associated with them which will have to be accommodated within either the university-wide or campus budgets. Efforts will be made to restrain any additional expense due to adoption of the *Strategic Improvement Plan* until the state budget situation is stabilized. No additional staff will be hired with the adoption of the *Plan*, so it can be assumed that any initiatives undertaken will add to the workload of existing employees.

There is also always the potential that “layered” strategic plans (system-campus-unit) can come into conflict with one another. Whenever that circumstance may arise, it will be important to bring all impacted parties together to decide on a joint way to move forward, making implementation roles and responsibilities clear at each level.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The attached *Strategic Improvement Plan* for the Southern Illinois System is hereby adopted, and that such plan shall be reviewed by the Board of Trustees on at least an annual basis for possible revisions and to consider any new updates.

(2) The President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.



STRATEGIC IMPROVEMENT PLAN SOUTHERN ILLINOIS UNIVERSITY SYSTEM

MISSION

The SIU System embraces a unique tradition of access and opportunity; inclusive excellence; innovation in research, creativity, and healthcare; and outstanding teaching focused on nurturing student success. As an economic catalyst for the central and southern Illinois region, we discover and exchange knowledge to shape future leaders, improve our communities, and transform lives.

STATEMENT OF SCOPE

Southern Illinois University is a public university system with multiple campuses and locations, including Southern Illinois University Carbondale and Southern Illinois University Edwardsville, and is the only senior system of higher education serving the people of the southern half of the State of Illinois. It is a comprehensive university system, with first-professional schools in medicine, dentistry, pharmacy, and law, and with degree programs from the associate to the doctoral levels. As it has grown and flourished, SIU has developed comprehensive programs of instruction, research, and public service which have attracted students, faculty, and staff not only from the region but from throughout the state and nation, and from overseas as well. In properly and rigorously meeting its regional responsibilities, it has brought and will continue to bring educational distinction to central and southern Illinois, and to the State as a whole.

The University's diversity and comprehensiveness are manifest at the SIUC and SIUE campuses. Both offer the standard range of undergraduate programs, and both work cooperatively with the public schools and community colleges in their respective areas. Southern Illinois University Carbondale, as the older of the two, has developed broad and carefully monitored graduate and research programs of high quality; and its public service and continuing education components have been guided by its location in a region of small communities, farms, and mines. Southern Illinois University Edwardsville has strong master's level, specialist, and research programs, and its location in the second-largest population center in the state governs the urban-oriented nature of its public service and continuing education programs. In these challenging times, Southern Illinois University is pledged 1) maintain the high quality of its programs of instruction, research, and public service; 2) to monitor judiciously the development of, and addition to, these programs; and, 3) to sustain, through these programs, its diverse and comprehensive educational contribution to the people of the region, state, and the nation.

SYSTEM VALUES

System values are the core beliefs that should guide not just our operations, but drive our culture and commitment as well. These values are our fundamental principles and shape the decisions we make and behaviors we model on a daily basis. All values shown here have equal standing and importance, and hold a common priority throughout the SIU System.

Student Accessibility with Affordability

Excellence in Teaching, Research, and Public Service

Embracing Diversity

Ethical Action and Integrity

Organizational Accountability through Transparency

Distributed Leadership and Governance

Sustainable Practices

A NOTE ON PLANNING...

The Strategic Improvement Plan is one component of a larger, ongoing three-level planning process employed by the SIU System. This “planning pyramid” is graphically represented in Figure 1 [not included with this version for adoption].

Foundational Performance planning has its basis in the continual monitoring of a variety of metrics which are intended to gauge the System’s overall effectiveness, impact, and organizational health. Those metrics comprise the indicators for a performance “dashboard” that is reviewed on at least an annual basis by the Board of Trustees—special planning may then be done to ameliorate identified weak areas of performance as warranted.

Special Purpose Project planning is accomplished on a non-routine, occasional basis to address special problems or needs across the System that will arise—often in response to state or federal requirements, or other mandates required by accreditors and other quasi-governmental agencies. Outcomes are determined as part of each separate plan, depending upon the nature of the specific problem to be addressed by the Board.

Strategic Improvement planning lays out no more than three to five broad areas, or strategic themes, defining new work that will be developed for driving the aspirational progress, change, and growth of the SIU System. It is important to note here: SIU’s planning process is generative in nature; that is, specific action plans or steps are not developed at the outset of the planning cycle. Rather, as opportunities emerge which advance a given strategic theme—and there exists both capacity and funding to undertake those—individual projects then move forward for approval and execution.

As the individual planning projects are undertaken, progress and accomplishments that document success under each strategic theme are reported to the Board on a regular basis.

STRATEGIC THEMES

To become an outstanding, high-performing, and nationally recognized university system is the overarching goal for Southern Illinois University. To achieve this goal, we need to create focus around a limited number of strategic themes that will: 1) have strong impact for those we serve, 2) align with our mission and values, and 3) take advantage of the strengths we have as a comprehensive system of public higher education. The themes selected for this Strategic Improvement Plan point to four broad areas where the SIU System will both take on new work, as well as reorganize our institutions for greater purpose.

Promoting Student Satisfaction and Success

- Monitor the established System-level online “dashboard” outcome metrics arising from the annual *SIU Performance Report* and continue to add and refine metrics based upon accountability demands and changing institutional priorities.
- Coordinate, support, and improve resources across new and emerging learning platforms to heighten and expand learning experiences for students.
- Implement diversity and inclusivity initiatives impacting our people and places to reflect the *System Framework* (adopted July 2016) for awareness-building and increased cultural competency.
- Increase support for, and involvement in, global relationships that expand faculty collaboration, exchange partnerships, research opportunities, enrollment growth, and other new possibilities for international engagement across all SIU locations.
- Identify means and collaborate with their affiliate campuses to strengthen the reach, scope, and impact of the first-professional schools.

Innovating to Transform Our State and Region

- Extend the external presence, visibility, and relationships of the System to foster economic growth, job creation, entrepreneurship, and business-corporate support—focusing particularly in the central and southern regions of Illinois.
- Extend the external presence, visibility, and relationships of the System to aid in the development of innovative approaches to address Illinois problems relating to education, health care, the environment, government and nonprofit management, social welfare, civic engagement, politics, and other arenas.

Building a Stronger System

- Streamline for efficiency and cost-savings through a determined but thoughtful expansion of System shared services programs that increase financial stability, encourage productivity, and support mutually beneficial collaborations across System campuses and locations, focusing most particularly on “back office” and other non-academic service/support functions.
- Lead the campuses in identifying strategies and opportunities for developing alternative sources of revenue and additional revenue centers by increasing self-supporting programs, and strengthen the financial viability of existing revenue-generating units.

Developing Our People and Our Places

- Promote partnership, communication, and public service opportunities that increase the System’s outreach for engagement which benefits the educational, social, and cultural life of the region and its people.
- Utilize the capacity of the System to develop and retain talent and leadership at all levels to serve the campuses and the region.

stratplan.botadoption.copy

Trustee Gilbert moved for approval of the receipt of Reports of Purchase Orders and Contracts, November and December 2016, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll for SIUC and SIUE; Approval of Salary and Appointment: Dean of Library Affairs, SIUC; Approval of Purchase: Medical Laboratory Services, SIUC; Approval of Purchase: Aircraft for Aviation Flight Program, SIUC; Project and Budget Approval: Campus Sidewalk Replacement, Phase 1, SIUE; Change of Project Budget and Award of Contract: Cougar Village Floor Replacement, 400 Side of Single Student Housing, SIUE; Proposed Tuition Rates and Fee Matters, SIUC [Amendment to 4 Policies of the Board Appendix A]; Proposed Tuition Rates and Fee Matters, SIUE [Amendment to 4 Policies of the Board Appendix B]; and Approval of

System Strategic Improvement Plan. The motion was duly seconded by Trustee Sambursky. The motion carried by the following recorded vote: aye, Hon. J. Phil Gilbert; Dr. Shirley Portwood; Dr. Marsha Ryan; Mr. Joel Sambursky; Maj. Gen. Randal Thomas; Ms. Naomi Tolbert; nay, none.

The following item was presented:

AUTHORIZATION FOR PUBLIC-PRIVATE PARTNERSHIP:
UNIVERSITY HOUSING RESIDENCE HALLS,
CARBONDALE CAMPUS, SIUC

Summary

This matter seeks approval to solicit a public-private partnership (P3) for the design, financing and construction of one or two new University Housing residence halls.

Rationale for Adoption

The current configuration of the east campus housing area consists of three 17-story, very densely populated, high-rise towers. Aging facility infrastructure, outdated floor designs, resident density, and the negative impact on student recruitment are reasons to replace the high rise-towers. Built in the late 1960s, the towers were designed merely as residential units. Today, on-campus housing is central to the academic success of our students and is purposefully designed to foster community, encourage engagement, and facilitate a living learning environment that supports academic achievement.

In developing a long range plan, a consulting firm was retained to update the Housing Master Plan through an evaluation of all Housing facilities. The consultants recommended that the University replace the three high-rise residence halls with four 5-story, 2-wing and 3-wing residence hall structures through a phased approach to address the University's needs.

This matter seeks approval to solicit a public-private partnership for design, financing and construction of up to two residence halls. Further Board approval will be required to award the contract in accordance with the Board of Trustees policies.

The Interim Chancellor, the Interim Vice Chancellor for Student Affairs, and the Vice Chancellor for Administration and Finance, SIUC, recommended this item to the President.

Considerations Against Adoption

This project will require phased work to be completed in a highly visible and congested area. Increased safety precautions and controlled access will be critical to ensure the welfare of the students, faculty, staff, and the University community.

Constituency Involvement

This project is supported by the Residence Hall General Assembly which serves as the Residence Hall Advisory Board.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) Approval to solicit a public-private partnership (P3) for the design, financing and construction of one or two new University Housing residence halls located on the Carbondale Campus, SIUC, is hereby approved.

(2) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Trustee Portwood stated that it was not clear to her the advantage of the private-public partnership over public financing. She expressed concern that the proposal was underdeveloped and needed more input from stakeholders, and certain details were lacking.

Trustee Sambursky made a motion to approve the item. The motion was duly seconded by Trustee Gilbert. The motion carried by the following recorded vote: aye, Hon. J. Phil Gilbert; Dr. Marsha Ryan; Mr. Joel Sambursky; Maj. Gen. Randal Thomas; Ms. Naomi Tolbert; nay, Dr. Shirley Portwood.

The following item was presented:

Recognition of
Roger Herrin
Resolution

WHEREAS, Dr. Roger Herrin served with distinction as a member of the Board of Trustees of Southern Illinois University for nearly six years;

WHEREAS, During this period as a Board member he served as chair of the Board;

WHEREAS, During this period as a Board member he served as chair of the Board's Executive Committee and chair of the Finance Committee;

WHEREAS, During this period as a Board member he served as the Board's representative to the Board of Directors, Southern Illinois University Foundation and representative to the Joint Trustee Committee for Springfield Medical Education Programs;

WHEREAS, Dr. Herrin's service to SIU is but one phase of a distinguished career of public service to the citizens of Illinois;

WHEREAS, His service with the Board of Trustees of Southern Illinois University encompassed periods of prosperity and progress for the University and its institutions as well as periods of challenge and controversy, and in all contexts he provided thoughtful leadership in whatever role the Board asked him to undertake;

WHEREAS, Throughout his service with the Board of Trustees, he has generously and freely given of his time, energy, and creative thinking in his dedication to the improvement and development of the University, the fulfillment of the responsibilities of the Board of Trustees, and the maintenance of quality public higher education in the State of Illinois;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees in regular meeting assembled, That Dr. Roger Herrin be formally recognized for his unselfish, dedicated, and talented service to the Board of Trustees, to the development and welfare of Southern Illinois University, and to the role of public higher education in Illinois; and

BE IT FURTHER RESOLVED, That this Board of Trustees expresses its profound appreciation of his participation in the activities of the Board and declare for the record its enduring gratitude for his contributions to Southern Illinois University, the state, and the nation.

Trustee Portwood made a motion to approve the resolution. The motion was duly seconded by Trustee Sambursky. The motion carried by the following recorded vote: aye, Hon. J. Phil Gilbert; Dr. Shirley Portwood; Dr. Marsha Ryan; Mr. Joel Sambursky; Maj. Gen. Randal Thomas; Ms. Naomi Tolbert; nay, none.

Chair Thomas announced that the next Board of Trustees meeting would be held April 6, 2017, at Southern Illinois University Carbondale. The Chair reported that a news conference would be held upon adjournment of the meeting at the Board table.

Trustee Portwood made a motion to adjourn the meeting. Trustee Sambursky seconded the motion. The motion passed unanimously by voice vote.

The meeting adjourned at 11:24 a.m.

Misty D. Whittington, Executive Secretary