

MINUTES OF THE SPECIAL MEETING OF THE BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY
APRIL 11, 2018

Pursuant to notice, a special meeting was called by the Chair of the Board of Trustees of Southern Illinois University, and the meeting convened at 2:00 p.m., Wednesday, April 11, 2018, in Ballroom B of the Student Center, Southern Illinois University Carbondale, Carbondale, Illinois. The meeting was called to order by Chair Sholar. The following members of the Board were present:

Ms. Amy Sholar, Chair
Hon. J. Phil Gilbert, Vice Chair
Mr. Joel Sambursky, Secretary
Mr. Tom Britton
Mr. Sam Beard
Mr. Luke Jansen
Dr. Shirley Portwood
Dr. Marsha Ryan
MG (RET) Randal E. Thomas

The Executive Secretary reported and the Chair determined that a quorum was physically present.

Also present for the duration of the meeting were Mr. Lucas Crater, General Counsel; and Ms. Misty Whittington, Executive Secretary of the Board. Dr. Randy J. Dunn, President; Chancellor Carlo Montemagno, SIUC; Chancellor Randall Pembroke, SIUE; and Dean and Provost Jerry Kruse, SIU School of Medicine; attended a portion of the meeting.

Chair Sholar explained the procedures for the public comment and question portion of the Board's agenda.

Dr. Grant Miller, SIUC Faculty Senate, made his presentation to the Board. He expressed concern about Board Agenda Item GG regarding budget reallocation. He reviewed that the SIUC campus had engaged in for nearly a year a restructuring plan, and the proposed resolution would divert needed resources away, derail ongoing efforts to restructure the campus and would put the future of SIUC in jeopardy. He reported the Carbondale campus was not properly informed about the proposed diversion of resources and was not given the chance to scrutinize the data presented in the resolution. He expressed concern that data provided did not take into account the differences in missions of SIUC and SIUE and the argument was mainly based on recent trends in student numbers. A hastily performed reallocation would weaken the flagship SIUC as well as the entire system and negatively affect southern Illinois. On behalf of the SIUC Faculty Senate, he urged the Board to deny the reallocation.

Ms. Lauren Schaefer, Graduate Assistants United, made her presentation to the Board. She spoke of a culture of intimidation created by SIUC Chancellor Montemagno. She encouraged the Board to read the *Daily Egyptian* article about his former employees of the Ingenuity Lab. She encouraged the Board to consider a push for increased wages for graduate students and consider postponing the \$5.1 million transfer to SIUE. Ms. Schaefer spoke to steadily increasing insurance costs at SIUC and increased tuition. She reported that graduate assistants had not received a raise in over five years, and they cleared an average of \$12,000 per year after taxes. She pointed out that most non-tenure track positions are held by women of color, and resulting layoffs of non-tenure track positions would effect that population of employees if \$5.1 million is transferred to SIUE. She asked the Board to give the SIUC campus time to recover.

Mr. Johnathan Flowers, SIUC Graduate and Professional Student Council (GPSC), made his presentation to the Board. He spoke to funding for the GPSC which has provided development and support for graduate students. The GPSC is the single largest provider of professional support to the graduate professional student population. He reported that the GPSC completed its grad-satisfaction survey through Advanced Research Consultants with the support of the Office of Vice Chancellor of Student Affairs and the Interim Dean and Director of the Graduate School. The data from the survey will result in the generation of over 50 reports, and the textual reports will be provided to the Office of Vice Chancellor of Student Affairs and the Interim Dean and Director of the Graduate School. Mr. Flowers expressed regret that during his term in office he could not impress upon the administration the value of supporting and nurturing its graduate and professional students or the need that graduate professional students receive necessary resources to ensure success.

Dr. Dale Hales made his presentation to the Board. He spoke of the importance of keeping the current structure of the Dean of the School of Medicine reporting directly to the President. He noted as Chair of the School of Medicine Physiology Department, he had a unique perspective of the issue of direct reporting lines to the President. He further noted that the School of Medicine makes significant contributions to the Carbondale campus by providing essential instruction to all pre-health professional programs. In addition, the School of Medicine has a major footprint in all of southern and central Illinois. The School of Medicine collaborates with health and professional governance on all of the campuses to include pharmacy, nursing, public health, sociology and psychology. The complex operation of the School of Medicine and practice includes

over 800 learners with over 350 faculty members, and 1,450 Civil Service and administrative personnel. Dr. Hale reported that the organizational structure is different than either the Carbondale or Edwardsville campuses, and it has a broad mission of education, research, clinical care, and community engagement with activities spanning a 66-county area with over 2.2 million residents. He noted that the reporting line to the President provides the broadest vision and best environment to occur at the School of Medicine and SIU Healthcare.

Ms. Mikala Barrett made her presentation to the Board. She spoke to the need for the SIUC campus to provide more support and access for students. Ms. Barrett noted that the Chancellor's reorganization plan does not address needed services for students. She remarked that students were leaving the school because it is not more supportive. She recommended that the campus hire staff who have cultural competency in teaching. A center is needed for cross cultural success, and the students need a reduction in tuition and fees.

Mr. Rod Sievers, SIUC Administrative and Professional Staff Council, made his presentation to the Board. He expressed concern about Board Agenda Item GG regarding budget reallocation. He spoke of differences between the two campuses with SIUC being a research university with a mission of outreach and service and challenges associated with operating a 150 year-old campus. He noted the Carbondale campus would have only three months to prepare for a \$5.1 million cut and inquired why there was an urgency. He went on to say that the campus is currently repositioning itself for the future with plans for a significant reorganization of academic programs. He suggested giving the resolution some time to adjust before reducing funding. Further, Mr.

Sievers inquired how a decision could be made to spend the money when legislators had not approved an FY2019 budget. He reported that SIUE had enough money to give its faculty and staff a two percent raise during the prior year; whereas, SIUC faculty and staff had not had raises in five years. He asked the Board to take a step back and gather data so an informed decision could be rendered; alternately, commission a study that focuses on a new operational structure for the entire system that would put SIU into the 21st Century.

Dr. Jennifer Smith made her presentation to the Board. She spoke of an alternative restructuring plan from the department of social sciences submitted to SIUC administration. The newly proposed college sought to promote greater collaboration across units by establishing a council of social sciences and humanities. She noted that the plan would save money through cost sharing and through a leaner dean's office. The vote to establish the new college which included both tenure-track and non-tenure track faculty of the affected units was 83 to 5 or a majority vote of 94.3 percent. The plan sought to retain faculty control over the curriculum by retaining departments. She noted the project had developed in tandem with colleagues in the arts who were proposing a new college of their own along similar lines. She noted their response to the challenge of change had led to the innovative approach, and it was believed that new students could be attracted with the configuration.

Mr. Anthony Travelstead, SIUC Civil Service, made his presentation to the Board. He stated opposition to the reallocation of state appropriations to SIUE beginning in FY2019. He noted the proposal indicated enrollment as the primary factor in which a future formula be based and contended the campuses have different missions and other

variables of equal importance. He further noted that SIUE was heavily reliant on SIUC for 45 years as it worked to reach its current status. SIUC is amidst a major reorganization to increase enrollment including creating new programs. He said that SIUC is reducing redundancies and costs to reinvest in other areas. Each institution's faculty profile and cost of delivery are different. He provided the example that SIUC is a doctoral research institution which means hiring faculty is more costly and some programs require small faculty-to-student ratios. He reported that SIUC employees had taken on multiple positions without increased compensation. Unlike SIUE employees, the more than 1,300 SIUC Civil Service employees had not received raises since 2013. He noted that the reallocation proposal was causing strife between the two institutions that should be united, and SIUC is proud of the success at SIUE but one institution should not thrive at the expense of the other.

Ms. Elizabeth Cheek, SIUC Civil Service, made her presentation to the Board. She stated opposition to the reallocation of state appropriation funds to SIUE for FY2019. She discussed the \$5.125 million reduction in state funding to SIUC could compromise financial recovery and stability, would increase the current \$800 million deferred maintenance backlog, would equal a layoff of as many as 110 faculty and staff increasing regional unemployment, could damage student recruitment efforts, and would be a reduction of more than \$39 million to the already struggling local economy. She reviewed that over four years, SIUC reduced its budget by more than \$31 million and lost approximately 500 employees. She stated SIUC Civil Service urged the Board to deny potential changes to the funding formula until an external consultant can conduct a

comprehensive analysis. She asked that affected constituencies be included in the review process of future reallocation requests.

Ms. Trish McCubbin, SIUC Graduate Council, made her presentation to the Board. She stated the Graduate Council voted unanimously to urge the Board to delay the decision on the reallocation proposal. She referred the Board to a Graduate Council resolution provided and summarized points contained therein. Ms. McCubbin reported that the reallocation Board item was based on inaccurate and misleading data. She provided an example that SIUC generates \$40 million to \$50 million in external funding, not \$15 million referenced in the proposal. She offered that since there was no consultation with the Carbondale campus for the item that could be a reason there are errors in the proposal. Ms. McCubbin noted that the reallocation item called for an external review with various formulas that go into the reallocation proposal. She went on to say the timing did not make sense because there are great things going on at SIUC, and the momentum needed to continue and not be undercut with such a proposal. Further she stated that the health of one campus affected the health of another campus in the system. Work should be done to strengthen resources together for the whole rather than pitting one campus against another.

Dr. Marcus Odom made his presentation to the Board. Dr. Odom noted he is a faculty member in the SIUC School of Accountancy. He reported that he attended the March Board retreat and was surprised to see the proposed resolution of reallocation due to the discussion at the retreat was hire a consultant to review the matter. He spoke to the numbers provided from SIUE at the retreat that were the same numbers included in the Board item, and he expressed concern about factors that were not considered in

the Board item of which a consultant would review. He spoke of interim leadership who had not taken measures to increase enrollment but only maintained the status quo and not having recruited students for four years at SIUC. He recommended that the decision for the reallocation be postponed while changes are made to positively impact the SIUC campus and then consider information produced by a consultant as discussed at the March Board retreat.

Dr. Kathleen Chwalisz, SIUC Faculty Senate, made her presentation to the Board. She spoke of 14 chancellors having served at SIUC during her 25-year career, making it hard to make progress at the campus. She expressed excitement of many stakeholders by the Board's decision to hire visionary leader Carlo Montemagno as Chancellor. She noted there were a number of productive faculty the Board does not hear from because they do not have time to spend working against change. She mentioned there was a small group of faculty led by the Faculty Association that did not intend to work with the Chancellor and have created strategies to undermine him and those working with him by using the media harming SIUC's reputation. She asked that the Board notify the campus that Chancellor Montemagno is here to stay and that change will happen.

Dr. Anne Fletcher made her presentation to the Board. She provided the Board an update on a faculty-driven proposal for a College of Communication, Design and Arts at SIUC. The proposed college would combine the School of Art and Design, the School of Architecture, the School of Music, Department of Cinema and Photography, Department of Communication Studies, School of Journalism, Department of Theatre and the Department of Radio, Television, and Digital Media. She reported that represented

faculty members from across the schools and departments worked collaboratively to craft the proposal. She provided some highlights of the proposal included the opportunities for graduate students to more easily enroll in courses across disciplines, potential collaborative teaching and hiring, shared material resources, a curriculum review to eliminate redundancies, and a new college that accommodates interdisciplinary opportunities that will enhance SIUC's appeal and recruitment effort. She noted that the Board should expect to receive the proposal from the College of Communication, Design and Arts well before the Board's next scheduled meeting.

Mr. Ian Toberman, SIUE University Staff Senate, made his presentation to the Board. He expressed concerns that one year earlier SIUC had said they needed just one more year to turn things around. He reviewed the decision of the Board one year prior to loan money from SIUE to SIUC was just until a state budget was passed. He expressed concern that SIUE was continuing to shoulder the burden while SIUC could not find itself or find more students. He reviewed according to IPEDS data that SIUC had not had an enrollment that was larger than the previous year since 2004. He provided examples of short staffing at SIUE. In the School of Engineering one advisor had 411 primary students to advise. In one of the science programs one advisor had 340 major students and an additional 104 minor students. In Counseling Services, counselors spend more time writing notes on work time so that they can try to address students who are otherwise put onto a wait list unless it is an emergency response. Further, Mr. Toberman noted that in addition to traveling Illinois and Missouri, admission counselors were required to make meaningful conversation outreach to perspective students, enrolling, and admitted students on a weekly basis.

Ms. Anne Hunter, SIUE University Staff Senate, made her presentation to the Board. She spoke in favor of reallocating \$5.12 million to SIUE for FY19. She spoke of SIUE's continued increases in enrollment and retention. She spoke of added benefits to students due to the close proximity of the campus to St. Louis. Ms. Hunter spoke of the achievements of the campus despite receiving the same or a lesser share of funding as SIUC over a 40-year period. She reviewed cost cutting measures the campus had weathered which put the campus in a position to be able to loan funds to SIUC during the prior year. Ms. Hunter noted that SIUE is the second largest employer in the Madison County region which has an economic impact of more than \$550 million. The campus generates more than \$24 million in state and local taxes. She noted that the reallocation was not fair or equitable but it would bring the campus closer to an equal distribution of funding that had shifted more in favor of SIUC over the years.

Mr. David Balai made his presentation to the Board. He noted that he is employed as an electrician in University Housing at SIUE. He spoke of the growth in students and also the positive spirit of the campus. He reviewed fiscal belt tightening the campus had undergone. He spoke of positive things happening at SIUE due to leadership making the right decisions and teamwork of the employees. He reported the campus had been good stewards of what they had been given. He asked that the campus not be penalized for making good decisions.

Mr. Parth Maheshwari made his presentation to the Board. He noted he is a first-year dental student at the SIU School of Dental Medicine. He spoke of the life changing positive experience he received at SIUE. He spoke of growth of the campus he

witnessed with the university strategically investing in new programs to increase student enrollment for a better experience. He noted the SIUE Honors Program was an example of growth and enhancement of student experience. He advocated for the Board to vote for SIUE to receive additional funding at a crucial time of growth for the campus.

Dr. Ken Witt made his presentation to the Board. He noted he was from the School of Pharmacy at SIUE. He spoke of research occurring at the campus to include pharmacy, engineering, and nursing. He noted the campus is growing, and a reallocation of funding is overdue.

Mr. Collin VanMeter made his presentation to the Board. Mr. VanMeter reported that he is employed by the Information Technology Services Department at SIUE. He urged the Board to support the budget reallocation presented with collaborative long-term survival with the SIU system in mind. He asked that the Board move ahead as a system with a commitment to support the growth and development of all the universities in the organization and make the hard decision to accept the short-term consequences to ensure a more equitable future for the system.

Dr. Nicole Klein made her presentation to the Board. She reported that she received two degrees from SIUC and has been a professor for more than 16 years in the School of Education at SIUE. She commended the Board for its willingness to examine and consider the reallocation of SIU system funding. The phased in approach to a more realistic reallocation seems necessary and critical for the health of the entire system. She noted that belts at SIUE could not get much tighter. She spoke of careful use of resources at SIUE which has benefitted its campus and students, and hoped that SIUC

have some of the same benefits with a budget realignment. She urged the Board to support the proposed reallocation of the appropriation budget.

General Counsel Crater reviewed a draft of proposed SIU Board of Trustees Bylaws revisions. He pointed out some Bylaws discussion at the Board retreat regarding Article I. Section 1. Current Bylaws allow that an item can be considered and acted upon, by unanimous consent of the Board, if it is not submitted ten days in advance of the meeting. Mr. Crater provided some options to change the language. Board members were in agreement that the Bylaws should be updated to reflect that the Board may, by a majority of a quorum, consider for discussion matters which are not submitted ten days in advance of a meeting. Unanimous consent shall be required to bring such matters to a vote for action. Mr. Crater noted that the Board's ability to either consider or take action on a matter shall be subject to the Open Meetings Act. Mr. Crater will provide an updated version of the Bylaws for the Board's consideration at its July 2018 scheduled meeting.

Trustee Ryan sought clarification regarding Article II Bylaws of the Board Section 5. C. where the recommended language indicated removal of the Chancellors to have principal legal advisement from the General Counsel. Mr. Crater responded that the change was recommended due to the practicality that the Chancellors seek counsel from senior or other associate counsel located at their respective campuses and thus still had access to counsel.

A discussion was held regarding the proposed authorization for phase I reallocation of appropriation budget, SIUC and SIUE, Board Agenda Item GG. President Dunn reviewed that following the March Board retreat there was a consensus to secure an external consultant to work with the Board and for him to recommend a formula-driven

approach for reallocation of state appropriations between the SIUC and SIUE campuses. Subsequent to that, the President noted there was a request from SIUE for a willingness to look at a phase I adjustment to implement for FY2019, and the President asked SIUE administrators to gather data for Board review. The President spoke to possible drivers of a formula and noted that enrollment would be the largest driver. Other drivers could be research missions and needs of physical facilities and infrastructure. He thought since the enrollment piece was compelling, enrollments are close between the two institutions, it warranted consideration. Dr. Dunn noted that the proposed adjustment would not bring the adjustment back to the operating policy of the Board which is a 60/40 split in the state appropriation. He went on to say that in recent time, the state appropriation has been distributed on a 63/37 split allocation.

Mr. Bill Winter, SIUE Budget director, reviewed information provided in Board Item GG, and he noted the data excluded the School of Medicine. He reviewed different methodologies used for the recommended calculation which included reviewing enrollment by headcount, full-time equivalent, and weighting factors to recognize the different missions of each campus.

Dr. Randall Pembroke, SIUE Chancellor, spoke to the proposal. He discussed that the concept came up approximately one year earlier when the loan was made from SIUE to SIUC. He expressed understanding that reducing the budget would be a painful exercise for SIUC. The Chancellor reviewed that the SIUE campus had previously undertaken cuts to adjust to budgetary restrictions. He spoke to advantages of the campus being located near St. Louis with internships near major companies. He reviewed that SIUE was the least expensive public institution in Illinois and the Illinois

Board of Higher Education recognized it as the fastest growing public institution in Illinois over the last two decades. The Chancellor discussed that fall enrollment projections are up 12 percent for the incoming freshman class. He provided information to the Board about opportunities that would be afforded to the campus with the additional funds. Some expanded programming could occur in cybersecurity and medical technology of which area companies have expressed interest. A veteran's center with staffing is needed on the campus for its students. Additional resources are needed for recruiting success for a pilot program with historically black college and universities and to support access and opportunity for underrepresented groups. Resources could also be used for a bridge program in the summer of 2019 for at-risk students to successfully transfer from the East St. Louis Center to SIUE.

Trustee Gilbert observed a different circumstance during the prior year when the loan was discussed when it was thought the legislature would pass a budget and the employees at SIUC were not going to get paid.

Trustee Sambursky noted that SIUE did not need the funds because it was about to declare financial exigency, and the campus did not need the funds to make payroll.

Chancellor Pembroke responded that during the time of the loan the prior year the campus had little time to prepare.

Trustee Portwood observed that the Board members had two days' notice to vote on the loan item during the prior year.

Trustee Ryan expressed concern that the SIUC Chancellor and his financial officer were not consulted or informed until the information was made public.

Chair Sholar expressed concern that a discussion of a possible reallocation had not been discussed for 20 years.

President Dunn noted that a year earlier during the 30-day loan period there was a clear message from members of the SIUE campus that if there was a willingness to move forward with a loan, there was an attached expectation for some movement on a rebalancing of funding for FY2019 given enrollments are similar.

Trustee Ryan inquired whether thought was given to include Chancellor Montemagno and his financial officer in discussions before the day's meeting.

President Dunn responded that on March 21 for the Board agenda signoff meeting no proposal was in place. He stated that Chancellor Montemagno was not on campus that week and was not able to attend that meeting; however, it was shared with staff who were present that a range of numbers would be considered. The President noted that he had scheduled a meeting with the Chancellor on March 30 to discuss; however, the Chancellor was not able to attend that meeting. That was the date of the mailing and the meeting materials were released as scheduled.

Trustee Ryan noted that the Chancellor and his campus financial advisors would not have been informed until the Board material publication day.

President Dunn noted that a different method that could have been used would be the current and pending method, but the materials were available and were published as part of the docket; the Board was able to vote for or against the item.

Trustee Ryan noted that Chancellor Montemagno and his financial officer did not have an opportunity to prepare and inquired whether they were invited to make a presentation to the Board at the day's meeting as their SIUE counterparts were.

President Dunn noted that there was ten days' lead time given for the proposed \$5 million adjustment.

Chair Sholar moved that a 10-minute recess be taken and reconvene at the Stone Center, Room 203 for the executive session portion of the meeting.

At 4:41 p.m., Trustee Ryan moved that the Board go into closed session to consider pending, probable or imminent court proceedings against or on behalf of the Board; information regarding appointment, employment, compensation, discipline, performance or dismissal of specific employees of the public body; collective negotiating matters; and review of minutes of meetings lawfully closed under the Open Meetings Act. The relevant sections of the Open Meetings Act that allow for the closed session are 5 ILCS 120/2(c) (1), (2), (11), and (21). The motion was duly seconded by Trustee Thomas. The motion carried by the following recorded vote: aye, Mr. Tom Britton; Hon. Phil Gilbert; Mr. Luke Jansen; Dr. Shirley Portwood; Dr. Marsha Ryan; Mr. Joel Sambursky; Ms. Amy Sholar; Maj. Gen. Randal Thomas; nay, none.

At approximately 7:50 p.m. a motion was made by Trustee Thomas and seconded by Trustee Sambursky to adjourn the meeting. The motion passed by a voice vote. No action was requested or taken during the closed session.

Joel Sambursky, Secretary

MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY
APRIL 12, 2018

The regular meeting of the Board of Trustees of Southern Illinois University convened on Thursday, April 12, 2018, at 10:28 a.m. in Ballroom B of the Student Center, Southern Illinois University Carbondale, Carbondale, Illinois. The meeting was called to order by Chair Sholar. The following members of the Board were present:

Ms. Amy Sholar, Chair
Hon. J. Phil Gilbert, Vice Chair
Mr. Joel Sambursky, Secretary
Mr. Sam Beard
Mr. Tom Britton
Mr. Luke Jansen
Dr. Shirley Portwood
Dr. Marsha Ryan
MG (RET) Randal E. Thomas

Executive Officers present were:

Dr. Randy J. Dunn, President, SIU
Dr. Carlo Montemagno, Chancellor, SIU Carbondale
Dr. Randall Pembroke, Chancellor, SIU Edwardsville
Dr. Jerry Kruse, Provost and Dean, SIU School of Medicine
Mr. Lucas Crater, General Counsel
Dr. Brad Colwell, Vice President for Student and Academic Affairs
Dr. Duane Stucky, Senior Vice President for Financial and Administrative Affairs and Board Treasurer

Also present was Ms. Misty Whittington, Executive Secretary of the Board.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

Chair Sholar led the group in the Pledge of Allegiance.

The Executive Secretary reported and the Chair determined that a quorum was physically present.

Trustee Gilbert moved that the Minutes of the Meetings held February 7 and 8, 2018, and March 9, 2018; be approved. Trustee Sambursky seconded the motion, and the minutes were approved by voice vote. Trustee Thomas abstained from voting.

Under Trustee Reports, Trustee Beard spoke to recommendations for improvement at the Carbondale campus. He noted that the day was an anniversary of an anti-racism march on the campus two years earlier. At that time the students said they were accepted but not welcome; they were accepted to pay tuition and fees, but not welcome on the campus once they arrived. He noted that he continues to hear complaints of students feeling that SIUC does not support students of color. At the March 9, 2018, Board retreat, there was mention of a new student initiative of peer-to-peer mentorship created by and for students. He encouraged support to be provided for such initiatives in the form of items as office space and grant money for paid student staffing. Trustee Beard reviewed low retention rates for African American students at the campus from the *SIU Fact Book*. He reported that Chancellor Montemagno was hired a year earlier and had put forth the *Vision 2025* document. Trustee Beard contended that the document did not address problems facing the campus such as improved enrollment, retention or graduation rates. Trustee Beard spoke of solutions the Board recently heard including an interdisciplinary college that retains departments recommended by its faculty, and a concept offered by Dan Silver including a comprehensive plan to reduce tuition and fees

and some salaries over a certain threshold. He encouraged the administration to listen to students and faculty for such ideas to help improve the campus.

Trustee Thomas reported that on March 19, 2018, he attended an SIU Healthcare Board of Directors meeting in Springfield. He reviewed the composition of that board which is chaired by a citizen representative from the city of Springfield, along with members Dean Jerry Kruse, many clinical chairs, and himself. He noted that Dean Kruse gave a management report which he will provide highlights to the Board during the day's meeting. He reported that other meeting discussion items included purchase orders, information technology, budget, pension shifting, and committee reports. Trustee Thomas will attend its next meeting scheduled in May.

Trustee Gilbert reported that on April 6, 2018, he attended the Special Olympics 50th anniversary celebration at the Touch of Nature Environmental Center where work of Dr. William Freeberg was honored. He went on to say that Dr. Freeberg established what was formerly known as Little Grassy Camp, under the vision of Dr. Delyte Morris. Dr. Freeberg developed a camp for people with mental and physical challenges, and the Touch of Nature Environmental Center was the birthplace of the Special Olympics. With Dr. Freeberg's help, Eunice Kennedy Shriver attended the first Special Olympics event in Carbondale. Trustee Gilbert went on to say the anniversary celebration was attended by several hundred people.

Under Committee Reports, Chair Sholar reported that the Executive Committee had not met between Board meetings.

Under Executive Officer Reports, President Dunn provided his report for the Southern Illinois University system. The President reviewed work that progressed around the system strategic plan. He noted that quarterly updates are given to the Board on actions that have taken place, and he informed the Board that he planned to review with the Board at its July 2018 meeting what had been accomplished throughout the course of the year. He referenced three items within the diversity objective. At the end of March on the SIUC campus the first system diversity inclusion student conference was held. Dr. Dunn reported the conference was well attended and well received with some great speakers and presentations. He thanked Dr. Wes McNeese who is doing work on the system level and Dr. Venessa Brown, the chief diversity officer from SIUE, who was helpful in assisting with the system event. He introduced Dr. Brian Chapman to speak about system initiative work being done with grade schools in southern Illinois particularly in the deep southern Illinois and metro east area.

Dr. Brian Chapman, Executive Director of Regional and Intergovernmental Affairs, spoke to the Board. He reported that approximately six months earlier the SIU system launched a southern Illinois school campaign with the purpose to build public and private partnerships and collaborations that leverage unique resources of the University system. He noted the southern Illinois campaign had a deliberate focus on three areas of need: 1) resolving the teacher shortage, 2) improving student wellness, and 3) expanding student opportunities. The SIU system was recently awarded a \$220,000 planning grant from the Illinois Board of Higher Education to respond to the area of crisis, and it is assisting approximately 180 school districts in southern Illinois in the area of teacher shortage. The grant then calls for collaborations and partnerships for the purpose of

collecting data, identifying areas of teacher recruitment and certification, and designing an expedited alternative teacher education program. Dr. Dunn thanked area agencies that had agreed to collaborate for the project, and he thanked the deans involved at SIUC and SIUE from the Colleges of Education and Human Services for their extra assistance on the project.

President Dunn noted that institutional equity compliance was being considered as a possible area of a system shared service, and Vice President Colwell had also discussed the effort during the morning's Academic Matters Committee meeting. The President reported his office was involved in determining a national firm management consultancy that would review other back office operations and an implementation process which would go forward once the Board reviews a plan and makes a determination to move forward. He noted that ten firms had responded in a pre-request for proposal process. The President summoned Mr. John Charles to provide an update on some bills being tracked through the spring session. He mentioned that instead of holding a Student Lobby Day at the capitol as had been done for a number of years, a System Lobby Day would be held on a session day where University representatives would take over one of the lobby areas of the capitol with approximately 16 different booths to highlight signature programs that are offered at the three SIU campuses.

The President reviewed some potential restructuring that would have an impact on the higher governance structure in Illinois. One bill introduced last fall proposed the review of duplicated academic program offerings of the 12 public university campuses and then ration some of those academic programs. Another bill proposed combining higher education state agencies to include the Illinois Board of Higher Education, Illinois

Community College Board, and Illinois Student Assistance Commission. Dr. Dunn stated that he had spoken generally in favor of that as public policy to be considered.

President Dunn provided a report for the federal side. He reviewed that there is a Fiscal Year 2018 omnibus appropriation bill which is a two-year agreement that took place two weeks earlier. Some increases in funding would be positive for the SIU campuses to include \$3 billion to the National Institute of Health and more than \$300 million to the National Science Foundation. Energy agencies that do grants would receive an increase of about \$1 billion, and the Department of Agriculture would receive an increase of approximately \$25 million. Pell grants for 2018-2019 will go up about \$170 more getting close to the \$6,100 per year maximum.

Mr. John Charles, Executive Director for Governmental and Public Affairs, spoke to the Board. He reported that his office was tracking 228 bills that could impact the University. One bill would allow community colleges to have an RN to BSN completion program. Some telehealth bills would expand telehealth opportunities which is an important issue at the medical school. He reported work with staff especially at SIUC and the University of Illinois for a bill that would expand the procurement opportunities for purchasing equipment for solar power. He spoke of a last bill of importance that would exempt universities from the Illinois Property Control Act to allow the selling of property and/or equipment, and that would be used to take care of some deferred maintenance needs. He noted excitement for the upcoming SIU System Day to take place to bring the SIU campuses to Springfield where students can speak with legislators. Regarding federal funding, Mr. Charles thanked researchers on the campuses who reached out to help get support for funding for their grants in the Fiscal Year 2019 federal budget. Mr.

Charles reported work with some of the campus chief executive officers and President Dunn on a letter to the federal delegation regarding the importance of what is done by the universities.

Dr. Carlo Montemagno, Chancellor, SIU Carbondale, provided his report to the Board. He reviewed information received from a survey of alumni, students, faculty, staff, community, and industry partners performed after his arrival eight months earlier. Some information received from participants included wanting SIUC to be an inclusive university, to provide strong experiential learning opportunities for students, and to be at the forefront of knowledge creation. He noted that in packaging that with respect to declining enrollment, consideration needs to be given about how to differentiate those values and incorporate it in a way that allows SIUC to be competitive. The Chancellor recommended that SIUC position itself so that people know that it is remarkable, distinctive, and different and provide reasons why students want to come. He provided a statement which declares SIUC will stand out as an institution that provides an elite, private university experience with a public university cost, a breadth of comprehensive programs that can be managed by few private institutions and a remarkable student experience that leads to well-rounded graduates prepared to become 21st century leaders. He shared the idea that SIUC build on its strengths of being affordable, providing an enormously high quality education, and providing an experience that students remember and use for their entire lives. He spoke of the need to consider how to move the campus forward to make it distinctive when reviewing its core curriculum. The Chancellor discussed a study done by Google where the company wanted to see the characteristics of employees who were the most successful, and Google prided itself on

hiring the very best STEM graduates from elite institutions. The study found that of the eight most important characteristics of leaders since Google began in 1998 to when the study was conducted, the STEM skills were last. The good qualities were being a good coach, communicating and listening well, processing insights into others including working with people of different values and different points of view, having empathy, being supportive and having the soft skills that are normally associated with a liberal arts education. The Chancellor noted that the campus needs to take advantage of the skills it has and develop the skills that can be promoted throughout the campus. He further noted that the campus was engaging in areas to try and improve enrollment and improve the experience for students. On the prior day, the Chancellor noted that the Board heard from two colleges with enthusiasm for proposals about new academic programs they were dreaming of and putting online.

Chancellor Montemagno spoke to the redevelopment of core curriculum to encompass communication skills and diversity training all four years. He spoke to the need to revitalize campus life and to understand that learning does not just happen in the classroom. He gave the example that the Rocketeer Club took second place in intercollegiate competition competing against University of Texas, Wichita State, and Western Michigan and spoke of the valuable teamwork learned by the students involved in that team.

The Chancellor reported on events the campus is involved in out in the community. He noted the campus reopened its museum recently. He spoke of the 50th anniversary of the Special Olympics event attended by Trustee Gilbert. He reported that approximately 700 volunteers were engaged in community service with the Big Event

about a week earlier, performing such volunteerism as cleaning at animal shelters to picking up garbage along the side of the road to give back to the community. He noted that coming to SIUC is a special experience that grows the entire individual, and it gives the students the level of social intelligence that allows them to be successful for their entire lives.

Chancellor Montemagno reported that research priorities are being formulated and developed, and he would focus heavily on this in the next four to five months. An R1 task force is being formed to position the campus to transition to an R1 institution. He reported the campus had raised \$22 million so far in the fiscal year for 102 percent of its goal this year in only three quarters. The Day of Giving raised \$479,000 in one day which was a 39 percent increase over the prior year, with more than 1,800 donors. The Chancellor reported recruiting efforts had been enhanced to reach out to more freshman and sophomores. He reported that the campus has all new marketing materials which will be released in the next month or so. The number of open houses have increased 6.3 percent over the next year, and there is a 46 percent increase in messaging to prospective students. Faculty have become actively engaged in recruiting students with 2,500 new calls from faculty in the past three to four months. He spoke to efforts of attracting international students by recoupling graduate programs. The Chancellor went on to speak about efforts to update the retention plan that was last done in 2014. He noted the campus has centralized academic advisements, and work is being done on block core scheduling to ensure students get needed courses. Further, the Chancellor reported a campus goal was to improve its graduation rate to 55 percent in four years and 65 percent in six years.

Chancellor Montemagno provided an update on the campus reorganization. He participated in more than 90 meetings with different constituents and faculty. He reported that there had been 100 changes to the plan based on input received. There had been 20 re-namings and four new schools to date. He reported on positive votes received in some departments with those packages moving forward to the Faculty Senate and the Faculty Association for comment which allow it to then come to the Board. The Chancellor reported that SIUC was on track and in position of becoming a leader in academic excellence and education in the 21st century.

Dr. Randall Pembroke, Chancellor, SIU Edwardsville, provided his report to the Board. For enrollment, he reviewed new freshmen were running approximately 12 percent ahead of the prior year with a mean ACT of about 24. An increase of approximately 60 international students were expected for about a pace of between 300 and 400 students. Graduate students are approximately 20 percent ahead of the prior year. New transfer admits trail by about 1 percent or 13 students from one year ago. He noted a challenge related to transfers was that enrollments were down by about 10 percent at their major transfer institutions.

The Chancellor reported that the campus would be expanding to six graduations this year to accommodate the large number of attendees. The pinning and graduation ceremonies for the Nursing Program and hooding graduation for the Pharmacy Program will be combined. He reported that during the prior week the Industrial-Organizational Psychology Program was ranked fourth in the United States. Dr. Brianne Guilford received the Vaughnie Lindsay Research Award for her work in fish oil neuropathy and Alzheimer's. Dr. Gregory Fields was awarded the Distinguished

Research Professor whose work is in Native American cultures particularly of the northwest United States. Dr. Johanna Schmitz received the Hoppe Research Award who is an expert in Shakespeare and Rose Theatre. The Chancellor reported that alumna Ms. Tiffany Flint received the Illinois Association of Colleges for Teacher Education Outstanding Beginning Teacher Award.

Chancellor Pembroke reported that four SIUE alums were named in the *St. Louis Business Journal* in their featured “40 Under 40” awards. The campus was recently recognized as the 11th safest city/campus environment in the United States. The Chancellor thanked the SIUE and Edwardsville police for their assistance in helping make that happen. Dr. Mark Hildebrandt, Associate Professor of Geography, was selected as a candidate to the Fulbright Specialist roster of the U.S. Department of State’s Bureau of Educational and Cultural Affairs and the Institute of International Education’s Council. Dr. Rhonda Comrie, Associate Dean in the School of Nursing, was recently honored by the St. Louis Chapter of the Asthma and Allergy Foundation of America as “Nurse of the Year.” The Chancellor reported that the Head Start/Early Head Start Program is eligible for a non-competitive five-year grant award totaling \$59 Million or \$11.9 million annually beginning April 1. The School of Nursing and BJC HealthCare are offering two online master of science nursing degrees (MSN), and a post-master’s doctor of nursing practice (DNP) to BJC HealthCare nurses. In addition, the School of Nursing and Heartland Regional Medical Center agreed to a corporate partnership.

The Chancellor reported that the campus had received innovation grant proposals from 38 individuals or groups for ways to change or improve SIUE. Fourteen of those made the second round and eight received funding. Some projects that received

funding ranged from LED lights to create electricity savings to Historically Black College and University graduate recruiting techniques to study abroad savings. Dr. Pembroke reported that he traveled with a group of faculty and students from nursing, pharmacy, and human behavior areas to Costa Rica to serve individuals who were largely migrant workers. He spoke to the need to establish an exchange with the University of Costa Rica and noted that institution is one of the 200 most highly rated in the world.

Chancellor Pembroke reported that the campus had received notification of 35 new grants totaling \$1.3 million. He reviewed diversity accomplishments and noted that sessions were underway to further define elements of the Diversity and Inclusion Strategic Plan. SIUE's second annual Educational Culture Tour, to be led by Dr. Venessa Brown, Associate Chancellor for Institutional Diversity and Inclusion, was scheduled for April 16 to the historic community called Lovejoy and abolitionist Elijah Lovejoy will be discussed. The Multicultural Center will transition from the Office of Institutional Diversity to Student Affairs and will be renamed the Center for Student Diversity and Inclusion.

The Chancellor reviewed recent facilities projects. The glass block windows have been replaced with panels in the Art and Design Building. Founders Hall renovation design construction is planned to start in early fall of 2018. Over the next 10 to 15 years, the campus will be looking to update Alumni Hall and Rendleman Hall for seismic code and windows and structural elements such as wiring and plumbing. The Recreation Complex synthetic turf field project is near completion.

Chancellor Pembroke reviewed students and student athletes. The campus completed a pilot of the Sustained Dialogue Program, a partnership between Academic Affairs and Student Affairs, providing students with meaningful dialogue across lines of

difference. SIUE Athletics celebrated the third annual Red and Black Gala on April 7 with more than 300 guests. The women's basketball team advanced to the NCAA Division I postseason for the second time. Three Cougars advanced to the NCAA Division I wrestling championships in Cleveland, Ohio. In conclusion, SIUE softball signed its newest member, 7-year-old Karlie Maine, as part of Team IMPACT, which matches college teams with children facing serious or chronic illnesses.

Dr. Jerry Kruse, Dean and Provost of the School of Medicine provided his report. He reported that March 16 was the first match day when the students learn through a competitive process where they will be continuing residency training. This year all residency programs matched on the first round. He noted that 24 percent of their students will stay at SIU School of Medicine for their residency programs which is the highest rate in years. Dean Kruse reported the SIU School of Medicine received an institutional award for excellence in social mission in health profession education from the Josiah Macy Foundation which is one of the largest awards that a health profession school can receive. He reviewed the SIU School of Medicine's social mission: 1) innovative, progressive, learning organization that 2) assesses the needs of learners, patients and communities to 3) solve problems, educate, and provide care that 4) promotes health, relieves suffering and improves function 5) for all citizens and communities to whom it is accountable. The Dean reviewed several pieces to the social mission. As part of equity, justice and fairness, programs and institutional and health equity, he noted that School of Medicine programs have largely grown that examine systemic racism and overt and explicit bias. He reported that the last Association of American Medical Colleges mission management tool reported that over the last five to

ten years, the SIU School of Medicine ranked at 98 percent for its percentage of graduates who plan careers in primary care. The School is ranked at 96 percent in percentage of graduates that are African American or black. The percentage of the School's faculty members who are women rank at 80 percent in all the medical schools of the United States. For innovations for emerging educational, medical and public health issues, the Dean reviewed the last report to the Board about the School's efforts with the opioid crisis.

Dean Kruse said that social mission is not just giving excellent care to people who come to the School but finding the people in the community who need the care and breaking down the barriers for care. The top priority for four years has been identification of high risk, high cost patients that are also highly vulnerable and high utilizers. Dean Kruse spoke of the importance to train community health workers. The School trained over 100 of those and 40 of the medical students were trained to be community health workers. The Dean went on to say that the program led to a focus on an area in the city of Springfield called Enos Park. Dr. Tracey Smith coordinated a two-year project with the School of Medicine, Memorial Medical Center, St. John's Hospital, and the Public Health Department and other institutions interested in social causes. He reviewed data from the project to include the following: 1) 96 percent had a primary care visit; 2) 54 percent more have health insurance; 3) 34 percent decrease in emergency room use; 4) 22 percent decrease in police calls; 5) 58 percent increase in employment; and 6) 236 percent increase in income. Dr. Kruse noted SIU School of Medicine is one of few schools of medicine in the United States that have a social mission that leads to better healthcare options, lower costs, and health equity access for all.

Chair Sholar explained the procedures for the public comment and question portion of the Board's agenda.

Dr. Grant Miller, SIUC Faculty Senate, made his presentation to the Board. He spoke about the reallocation of funds matter. He stated the Faculty Senate had voted unanimously to urge the Board to decline voting on the matter because Carbondale had been blindsided by the measure, the Carbondale Chancellor was only briefed on the matter, while the Edwardsville Chancellor had already discussed the matter with various constituency groups including the University Planning and Budget Council and the Dean's Council, as well as meeting with the SIUE Faculty Senate. He encouraged the President of the system to engage the Carbondale campus as he had done on the Edwardsville campus.

Mr. Johnathan Flowers, SIUC Graduate and Professional Student Council, made his presentation to the Board. He stated that Edwardsville deserves a bigger portion of the budget and that Carbondale deserves some of the blame for the making of the situation of their finances. He noted that he agreed with Chancellor Montemagno that SIUC needs more than four months to prepare for the damage that the reallocation would do to the institution and the region. Mr. Flowers noted that if the Board did not pass the item, SIUC should provide a concrete enrollment, recruitment and retention plan backed by empirical data for resolutions to SIUC's long-standing issues.

Mr. Mike Henry, Mayor of the City of Carbondale, made his presentation to the Board. Mayor Henry stated he had given a press conference on the prior day attended by approximately 40 people from across southern Illinois including seven mayors, five bankers, and other business leaders. The press conference was to oppose the moving of

the \$5 million at the time. The Mayor expressed concern that the sudden move of funds would hurt employment and the southern Illinois region. He congratulated SIUE on its success. He acknowledged improvements need to be made at the SIUC campus to grow enrollment. Mayor Henry voiced his support of Chancellor Montemagno in his restructuring efforts.

Mr. Gary Williams, City Manager of the City of Carbondale, made his presentation to the Board. He expressed concern that transferring \$5 million from Carbondale to Edwardsville at the time would result in a negative impact on the southern Illinois region. Further, Mr. Williams spoke to concerns that Chancellor Montemagno had recently introduced a plan to get the campus back on track and help position it for future success, and that plan needed the commitment of funding from the Board so it could be implemented. He asked the President and Board of Trustees to honor their commitment made at the March Board retreat and defer action on the item until further study could be completed.

Dr. Debbie Bruns, SIUC Faculty Association, made her presentation to the Board. She notified the Board that the Faculty Association was bargaining for salary. Tenure-track faculty had not received a raise on the Carbondale campus for five years. She stated that when the union last bargained it agreed to a contract with no raise with a promise from the administration that a raise would be negotiated once Illinois passed a budget and sent funding to Carbondale.

Dr. Deb Klamen made her presentation to the Board. She spoke of the current reporting relationship between SIUC, the School of Medicine Dean, and SIU's President. She noted that the medical school was an international leader in medical

education, and the School invented problem-based learning and standardized patients which were adopted globally. She spoke of awards the School received, and for it to reach such a level of excellence it required a special commitment. She went on to say the President and Dean provide the broadest vision and support which was optimal because resources for education could be easily redirected. She stated concerns if the current reporting line structure for the School of Medicine were to be changed.

Dr. David Johnson, SIUC Faculty Association, made his presentation to the Board. He stated there was inconsistency to delay and study before implementing the reallocation of funds while at the same time a complete campus reorganization was being pushed through. He thanked Chancellor Montemagno for mentioning and approving some alternative proposals put forward with a fundamental difference than what the Chancellor had been proposing, maintaining of academic departments. Dr. Johnson observed that the system and SIUC was divided, and he called upon the Board and Chancellor Montemagno to work together for the betterment of the system and for the Carbondale campus.

Dr. Jeff Sabby, SIUE Faculty Senate, made his presentation to the Board. He stated that on April 7, 2017, the SIUE Faculty Senate unanimously passed a resolution in support of the SIU system reapportionment. The resolution outlined what appeared to be a systemic inequality in a distribution of state funding between Carbondale and Edwardsville over a 47-year period. He noted that on March 1, 2018, the Faculty Senate passed a resolution in support of the SIU system budget reallocation. The resolution highlighted many of SIUE's accomplishments and qualities and called for a new dynamic and equitable formula for the distribution of state funding between the two campuses. He

asked that the Board consider the budget reallocation item on the day's agenda as not only an investment in SIUE but also as an investment in the University system.

Dr. Dan Silver made his presentation to the Board. He stated that programs and jobs would be cut due to continuing losses of enrollment over the next seven years that would happen whether nothing is done or if the Chancellor's reorganization proposal is pursued. He went on to say that the Board was not currently considering any plan to stem the declines in enrollment and to improve retention on the SIUC campus. Dr. Silver stated SIUC needed a comprehensive plan to lower fees and tuition with a focused media blitz, to institute a cross-cultural student success center, return to 60 credit hours required of transfer students to SIUC, a two-percent reduction in SIUC salaries that exceed \$150,000, and an improved advertising campaign that included advertisement in movie theatres. Dr. Silver recognized that many things need to be accomplished but SIUC enrollment needed to take priority over others.

Dr. Natasha Zaretsky made her presentation to the Board. She reviewed that Chancellor Montemagno had spent the prior eight months on an untested restructuring plan that may or may not increase enrollment; however, an enrollment manager had not been hired for the campus to start working on enrollments for 2019 and 2020. She called on the Board to pause on the SIUC restructuring plan so that the campus can focus its energies on addressing enrollment urgencies.

Dr. Kathleen Chwalisz, SIUC Faculty Senate, made her presentation to the Board. She expressed concern that the abrupt funding reallocation would drive a wedge between campuses in the SIU system. She noted that Carbondale and Edwardsville can resist things that would divide them and instead work together, along with the Medical

School, for the health and well-being of the SIU system. She stated that they can and should develop intercampus empathy and through that empathy maximize system resources and fulfill the system's potential. She asked the Board to take time and care to consider the needs and well-being of the entire system and vote no on the reallocation item at this time and allow for careful consideration.

Dr. Julie Partridge, SIUC Graduate Council, made her presentation to the Board. She stated the Graduate Council had unanimously voted to urge the Board to delay a vote on the reallocation item. The Graduate Council encouraged the Board for a thorough and impartial review of the data to verify its accuracy. The timing of the reallocation would be devastating to the Carbondale campus and would not allow it to adequately plan for such a large cut this close to the next fiscal year. She reviewed that SIUC, SIUE, and the Medical School together represent a University system and the health of one part of the system affects the health of the entire system. Opportunities the system can create together should be a priority as greater threats to higher education are made. She stated that the negative impacts the reallocation would create for the SIUC campus would ultimately lead to a weakened SIU system overall.

Mr. Shane Carsrud, Carbondale Chamber of Commerce, made his presentation to the Board. He stated that as outlined in an open letter to the Board of Trustees dated April 5, the ripple effect on the southern Illinois economy of the proposed cuts hold over \$39 million of economic impact on the region. Nearly 500 chamber members along with businesses across the southern Illinois region could not survive a cut of this magnitude. Declining enrollment has already impaired business activities. The proposed cuts guarantee business closures, reduced local investment, and job loss. He

requested time be allowed for enrollment initiatives to be deployed and working before cuts this large to the region are approved.

Dr. Marcus Odom made his presentation to the Board. He noted he is a faculty member of the SIUC School of Accountancy. He spoke of an editorial that was in the *Southern Illinoisan* about the difference in the cost per student between SIUE and SIUC. He noted concerns that no SIUC numbers were in the reallocation proposal, but the numbers were put together by SIUE. He recalled at a prior Board meeting there was a consensus of the Board that there would be an outside consultant hired to look at funding. He anticipated the consultant would look at numbers from both campuses and ensure the numbers were valid and had been vetted. He pointed out numbers were wrong from an editorial in the *Belleville News Democrat* where it stated the Carbondale's operating budget is \$488 million and Edwardsville's operating budget is \$292 million. The \$488 million includes the Medical School and the system numbers; whereas, the Edwardsville operating budget number did not include those.

Dr. Gretchen Fricke, SIUE Staff Senate, made her presentation to the Board. She urged the Board to support the reallocation item. She noted that the system had 15 years to make adjustments to the SIUE budget in light of changing demographics and has not acted on the inequities that have steadily grown. She noted agreement that a consultant should be hired to research a long-term dynamic system budget allocation that is responsive to future changes, but that work does not change the FY19 inequity where SIUE had fallen below the historic 60/40 split. She asked that the Board do right by SIUE students who deserve a high quality, innovative, student centered education, reinvesting in areas that have become too lean over the years due to budget cuts. She

stated that while SIUE has been able to attract a growing number of students, it is what the University does for its students while they are enrolled that will drive continued future success.

Mr. Gunes Ercal made his presentation to the Board. He spoke of the symbolic value of the present budget reallocation proposal as a minimum measure toward instituting consideration of the changing campus situations over the past decades. He reviewed some concerns of SIUC supporters to include that the differences of costs of a research university and a master's university were incomparable, and that SIUC is in the process of restructuring and no change in funding should be made until that process is complete. Mr. Ercal noted that the restructuring at SIUC was controversial with an uncertain timeline and overall fiscal outcome. Mr. Ercal reported that SIUE was productive in research and creative activities, nurturing its growing numbers of undergraduate and graduate students despite greater teaching loads and lower salaries and resources. He noted the proposed reallocation did not account for a full gambit of resource discrepancies between the two campuses but it was an important gesture.

Mr. Ramone DeShazer, SIUE Student Body, made his presentation to the Board. He urged the Board's support of the budget reallocation item. He noted that SIUE students deserve a high quality innovative student-centered education. Further, he noted that students chose SIUE for a variety of reasons and it was an exciting time to be a Cougar. Students have opportunities to work with faculty on research, become active in numerous organizations and events, develop into leaders who better the world and actively engage in critical thinking both in and outside of the classroom. Mr. DeShazer

reported that he was aware that SIUE had to limit many innovative and student-centered ideas because of funding challenges.

Dr. Jennifer Rehg made her presentation to the Board. She reviewed that the campus had achieved a great deal in recent years despite significant budget challenges. The demand for nationally accredited undergraduate and graduate programs and collaborations with community organizations, industry, government and international institutions require substantial resources and further investment. She noted that SIUE had experienced many of the concerns that SIUC had expressed in terms of costs including loss of personnel, restrictions on programs, effects on faculty and staff compensation, and opportunity costs. She requested that the Board approve the system budget reallocation to provide SIUE funding needed to maintain quality and fuel continued progress.

Dr. Gireesh Gupchup, SIUE Council of Deans, made his presentation to the Board. He spoke of additional opportunities available to SIUE with increased funding and advantages of the campus location to provide corporate outreaches for supporting communities such as East St. Louis and collaboration in the health sciences. Additional funding would provide resources necessary for supporting increasing costs of instruction and infrastructure and supporting high caliber teachers and quality academic programs. He offered that the SIUE Council of Deans could assist to provide additional feedback for the analysis.

Mr. Ryan Fries made his presentation to the Board. He voiced his support of the budget reallocation as resources are needed for SIUE to support increasing enrollments. He stated SIUE faculty were continually asked to do without, do without

teaching assistants for classes, do without salary raises for years, and do without positions that needed to be filled. He noted that the residents in Illinois that pay tuition should be represented equally between and throughout universities systems.

Ms. Christine Durbin made her presentation to the Board. She spoke in support of the proposed budget allocation adjustment for FY2019. She noted equitable apportionment of state funds based on student enrollment was necessary for the SIUE School of Nursing to sustain its ability to meet diverse healthcare needs of the region. She went on to say the School's graduates are sought out by employers throughout the region demonstrating the reach that SIUE has on supplying the nursing workforce for the state.

Mr. Matt Paris made his presentation to the Board. He reviewed that over the last ten years the SIUE Lovejoy Library had made great strides in moving forward with interdisciplinary research, teaching, and community engagement. He provided examples of additional services the Library could provide to students to include the following: more opportunities for online learning, more opportunities for student involvement, and more opportunities for research-based learning. The Library identified high impact experiences that could be provided students through practicums and research-based projects for undergraduates and graduates.

Ms. Anita Joy made her presentation to the Board. She voiced support for the reallocation proposal. She noted that the School of Dental Medicine provides oral health coverage for central and southern Illinois by being the primary access point for oral healthcare in the region. Reallocation would help provide continued improvement of infrastructure, enhancement of programmatic needs, and enrichment of collaborative

research efforts. Reallocation would help fulfill the School of Dental Medicine's mission and social mandate to serve local communities in Alton, East St. Louis, Edwardsville, and the broader regions of central and southern Illinois.

Mr. Tim Jacks made his presentation to the Board. He reported that additional funding from reallocation would enable the SIUE School of Business to meet regional workforce needs with regard to cybersecurity. He spoke to a need for that expertise from Cyberseek.org which states there are over 4,400 unfilled cybersecurity jobs in Missouri and over 12,000 unfilled cybersecurity jobs in the state of Illinois. He went on to say that SIUE is an active participant in the newly formed gateway higher education cybersecurity consortium created to better address the need for cybersecurity professionals in the St. Louis area. Major employers of cybersecurity personnel in the region include the following: Scott Air Force Base, private sector contractors that serve Scott Air Force Base such as Lockheed Martin, a number of St. Louis area firms such as Boeing, Senteen, MasterCard, Express Scripts, AT-&-T, Edward Jones, Enterprise, MasterCard, and the Federal Reserve.

Dr. Anthony Cheeseboro, SIUE Black Faculty and Staff Association, made his presentation to the Board. He noted that the current funding allocation for SIUE was unsustainable. He reviewed cost reductions the campus had gone through over the years combined with increased enrollment was unfair, and the proposed budget reallocation was a first step in restoring some fairness.

Dr. Mary Sue Love, SIUE Graduate Council, made her presentation to the Board. She thanked the Board for considering the reallocation issue at a difficult time for the Carbondale campus. Dr. Love reviewed points of pride located on SIUE's website

and progress the campus had made for the region. She spoke of lost opportunity costs to SIUE with its longstanding funding inequity.

Chair Sholar explained the procedure for the Board's omnibus motion. The listing of items proposed for the omnibus motion were as follows:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,
JANUARY AND FEBRUARY 2018, SIUC AND SIUE

In accordance with 3 Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the months of January and February 2018 were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL – SIUE

The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Chancellor. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointment (If the person previously had a University appointment, it is so noted. Otherwise, the person is a new University employee.)

	<u>Name</u>	<u>Rank/Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Percent Change</u>	<u>Salary</u>
1.	Dorsey II, Dominic	Director	Student Affairs	1/29/2018		\$6,666.60/mo \$79,999.20/FY
2.	Doss, Jamie	Counselor	Career Development Center	2/12/2018		\$3,083.34/mo \$37,000.08/FY
3.	Hale, Jessica	Academic Advisor	CAS Advisement	1/16/2018		\$3,025.46/mo \$36,305.52/FY

4.	Holbert, Kenneth	Associate Dean & Executive Director (previously: Executive Director)	School of Dental Medicine	1/1/2018	6.53%	\$12,416.66/mo \$148,999.92/FY(previously: \$11,655.90/mo \$139,870.80/FY)
5.	Webb, Rachel	Specialist	International Student Initiatives	2/15/2018		\$5,372.90/mo \$64,474.80/FY

B. Leaves of Absence With Pay – None to Report

C. Awards of Tenure-

	<u>Name</u>	<u>Rank on effective date</u>	<u>Department</u>	<u>Effective date</u>
1.	Barron, Mary	Associate Professor	Family Health	08/16/18
2.	Biethman, Rick	Associate Professor	Restorative Dentistry	08/16/18
3.	Crk, Igor	Associate Professor	Computer Science	08/16/18
4.	Fatima, Saba	Associate Professor	Philosophy	08/16/18
5.	Gross, Andrew	Associate Professor	Accounting	08/16/18
6.	Huang, Jianwei	Associate Professor	Civil Engineering	08/16/18
7.	Huyck, Nancy	Associate Professor	Public Administration & Policy Analysis	08/16/18
8.	Jacks, Tim	Associate Professor	CMIS	08/16/18
9.	Klopfenstein, Marie	Associate Professor	Applied Health	08/16/18
10.	Schaefer, Zachary	Associate Professor	Applied Communications	08/16/18
11.	Swagler, Jason	Associate Professor	Music	08/16/18
12.	Swanke, Jayme	Associate Professor	Social Work	08/16/18
13.	Wang, Xin	Associate Professor	Electrical & Computer Engineering	08/16/18

14.	Weeraratne, Suranjan	Associate Professor	Political Science	08/16/18
15.	Weissinger, Sandra	Associate Professor	Sociology	08/16/18
16.	Welch, Dan	Associate Professor	Growth, Development, & Structure	08/16/18

D. Awards of Promotion-

	<u>Name</u>	<u>Rank on Effective Date</u>	<u>Department</u>	<u>Effective Date</u>
1.	Biethman, Rick	Associate Professor	Restorative Dentistry	07/01/18
2.	Butler, Lakesha	Clinical Professor	Pharmacy Practice	07/01/18
3.	Cheah, Wai	Professor	Applied Communications	07/01/18
4.	Chew, Song Foh	Professor	Mathematics & Statistics	07/01/18
5.	Crk, Igor	Associate Professor	Computer Science	07/01/18
6.	Everett, Gregory	Professor	Psychology	07/01/18
7.	Fatima, Saba	Associate Professor	Philosophy	07/01/18
8.	Fries, Ryan	Professor	Civil Engineering	07/01/18
9.	Gordon, Chris	Professor	Construction	07/01/18
10.	Gross, Andrew	Associate Professor	Accounting	07/01/18
11.	Huang, Jianwei	Associate Professor	Civil Engineering	07/01/18
12.	Huyck, Nancy	Associate Professor	Public Administration & Policy Analysis	07/01/18
13.	Jacks, Tim	Associate Professor	CMIS	07/01/18
14.	Johnson, Matthew	Professor	English Language & Literature	07/01/18
15.	Klein, Nicole	Professor	Applied Health	07/01/18
16.	Klopfenstein, Marie	Associate Professor	Applied Health	07/01/18

17.	Marlette, Stephen	Professor	Teaching & Learning	07/01/18
18.	Miner, Craig	Professor	Teaching & Learning	07/01/18
19.	Moffett, Kenneth	Professor	Political Science	07/01/18
20.	Rice, Laurie	Professor	Political Science	07/01/18
21.	Sandoval, Karin	Research Associate Professor	Pharmaceutical Sciences	07/01/18
22.	Santanello, Cathy	Professor	Pharmaceutical Sciences	07/01/18
23.	Schaefer, Zachary	Associate Professor	Applied Communications	07/01/18
24.	Shang, Ying	Professor	Electrical & Computer Engineering	07/01/18
25.	Sherwood, Elizabeth	Professor	Teaching & Learning	07/01/18
26.	Simidtchieva, Marta	Professor	Music	07/01/18
27.	Stacy, Jason	Professor	Historical Studies	07/01/18
28.	Swagler, Jason	Associate Professor	Music	07/01/18
29.	Swanke, Jayme	Associate Professor	Social Work	07/01/18
30.	Theising, Andrew	Professor	Political Science	07/01/18
31.	Wang, Xin	Associate Professor	Electrical & Computer Engineering	07/01/18
32.	Weeraratne, Suranjan	Associate Professor	Political Science	07/01/18
33.	Weissinger, Sandra	Associate Professor	Sociology	07/01/18
34.	Welch, Dan	Associate Professor	Growth, Development, & Structure	07/01/18
35.	Wilmott, Cory	Professor	Anthropology	07/01/18
36.	Wooley, Andrea	Clinical Associate Professor	Pharmacy Practice	07/01/18

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL-
OFFICE OF THE PRESIDENT AND UNIVERSITY-WIDE SERVICES

The following change in faculty-administrative payroll is submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the President. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointment (If the person previously had a University appointment, it is so noted. Otherwise, the person is a new University employee.)

	<u>Name</u>	<u>Rank/Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Percent Change</u>	<u>Salary</u>
1.	Galik, Tina	Assistant Vice President for Financial & Administrative Affairs and Assistant Board Treasurer	Vice President for Financial & Administrative Affairs	1/1/2018	3.8% Absorbed additional duties	\$11,537.67/mo; \$138,453.04/FY (Previous: \$11,121.00/mo; \$133,452.00/FY)
2.	Troue, Erin	Treasury and Financial Specialist	Vice President for Financial & Administrative Affairs	1/1/2018	3.4% Absorbed additional duties	\$6,396.03/mo; \$76,752.36/FY (Previous: \$6,187.70/mo; \$74,252.40/FY)
3.	Uffelman, David	Debt Finance Specialist	Vice President for Financial & Administrative Affairs	1/1/2018	3.8% Absorbed additional duties	\$5,771.33/mo; \$69,255.96/FY (Previous: \$5,563.00/mo; \$66,756.00/FY)

APPROVAL OF PURCHASE: MAINTENANCE PROGRAM FOR CARRIER
REFRIGERATION PLANTS, CARBONDALE CAMPUS, SIUC

Summary

This matter seeks approval to implement a full planned maintenance program for the 3500-ton Carrier Refrigeration Plants located in the Communications and J.W. Neckers building for the time period of July 1, 2018, through June 30, 2021. The total cost is estimated at \$753,084.

Rationale for Adoption

The Carbondale campus utilizes two Carrier 3500-ton centrifugal refrigeration machines located in the Communications and J. W. Neckers buildings. The work is essential to ensure the proper operation of these refrigeration plants. The maintenance must be performed during the winter shutdown to keep these plants in first class condition to provide chilled water to the central chilled water loop. There are twenty-two buildings connected to the central chilled water loop.

The planned maintenance must be performed each year. There are periodic inspections that are scheduled in accordance with the manufacturer recommendations and monthly inspections are made during the operating season of these machines.

In accordance with the Illinois Procurement Code and the Southern Illinois University Board of Trustees policies, a sole source justification was submitted for the Chief Procurement Officer for review.

The source of funding for these expenditures will initially be borne by Physical Plant Service. The cost will be recovered by the Utility Expense-SIUC account and University auxiliary departments metered for chilled water usage.

This matter is recommended for adoption by the Chancellor and Executive Director of Administration and Finance, SIUC.

Considerations Against Adoption

University officers are aware of none.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The implementation of a full planned maintenance program for the 3500-ton Carrier Refrigeration Plants located at the Communications and J. W. Neckers buildings at an estimated cost of \$753,084 for the period of July 1, 2018, through June 30, 2021, be and is hereby awarded to Carrier Corporation, Chicago, Illinois.

(2) The Board of Trustees hereby authorizes the purchase of goods and services associated with this award.

(3) Funding for this purchase will be initially borne from Physical Plant Service. The costs will be recovered by Utility Expense-SIUC and University auxiliary departments metered for chilled water usage.

(4) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL OF PURCHASE:
MAINTENANCE, SERVICE AND REPAIR OF ELEVATORS AND ESCALATORS,
CARBONDALE CAMPUS, SIUC

Summary

This matter seeks approval to purchase maintenance, service, and repair services for elevators and escalators located in University Housing and the Student Center.

Rationale for Adoption

University Housing has a total of twenty-one elevators within the residence and dining halls. There are four elevators and eight escalators within the Student Center. It is critical to the safety of our students, faculty, staff and visitors that these elevators and escalators are maintained with a full maintenance program to be in compliance with State and Federal code.

In accordance with the Illinois Procurement Code and the SIU Board of Trustees policies, a Request for Proposal (RFP) was issued. Five invitations were issued, and three submissions were received. A committee consisting of six individuals representing University Housing and the Student Center scored the proposals. The award recommendation was made based on the review of the specific criteria included in the RFP.

This matter seeks to award a five-year contract to Otis Elevator Company, Evansville, Indiana for \$928,695. This contract has no option to renew. The contract will be funded by auxiliary accounts in University Housing and the Student Center.

The Chancellor and the Vice Chancellor for Student Affairs, SIUC, have recommended this matter to the President.

Considerations Against Adoption

University officials are aware of none.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The contract for the maintenance, service, and repair services of elevators and escalators located in University Housing and the Student Center is hereby awarded to Otis Elevator Company, Evansville, Indiana.

(2) The cost of \$928,695 for the five-year contract period beginning July 1, 2018 and ending June 30, 2023, with no option to renew, is hereby approved.

(3) This purchase will be funded by the University Housing - Facilities – Single Housing account and the Student Center Operations & Maintenance account.

(4) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL OF PURCHASE: PLUMBING SUPPLIES, CARBONDALE CAMPUS, SIUC

Summary

This matter seeks approval for the purchase of plumbing supplies. The purchase order for the plumbing supplies is based on the maximum value of \$1,000,000 or the contract term ending March 31, 2021, whichever expires first.

Rationale for Adoption

This purchase will provide a vendor for an inventory of plumbing supplies to be used for the infrastructure improvements scheduled over the next three years. To complete these projects, a responsive, quality supplier will be required. This inventory will be consumed by in-house construction, maintenance, and repairs of plumbing systems on the Carbondale Campus. The purchase will provide savings to the University due to a

volume discount. The vendor selection was based on pricing submitted for a generic core list of plumbing supplies used for typical campus projects.

In accordance with the Illinois Procurement Code and the SIU Board of Trustees Policies, a request for quotation (RFQ) was issued. The award recommendation is based on the lowest bidder meeting specifications.

The purchase will be funded by the Physical Plant Service Account. Recovery of the cost will be billed to the requesting University departments when the items are issued from inventory.

This matter is recommended for adoption by the Chancellor and the Executive Director of Administration and Finance, SIUC.

Considerations Against Adoption

University officers are aware of none.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The purchase order for plumbing supplies, Carbondale Campus, SIUC, be and is hereby awarded to the Capitol Group, Inc. of Springfield, Illinois, in the amount of \$1,000,000.

(2) The Board of Trustees hereby authorizes the purchase of goods and services associated with this award.

(3) The purchase will be funded by the Physical Plant Service Account. Recovery of the cost will be billed to the requesting University departments when the items are issued from inventory.

(4) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

AWARD OF CONTRACT:
SALUKI DRIVE AND PARKING LOT RESURFACING,
CARBONDALE CAMPUS, SIUC

Summary

This matter seeks to award the contract for the resurfacing of Saluki Drive roadway and Parking Lots 37 and 52. One bid was received and the award of the contract is now requested.

Rationale for Adoption

At the December 10, 2015, Board of Trustees meeting, the project to resurface Saluki Drive and Parking Lots 37 and 52 was approved at an estimated cost of \$750,000. This project was originally bid in the spring of 2016, but was withdrawn due to lack of available funds. This project was re-bid and one bid for this project was received and is shown on the attached bid tab.

This project will resurface Saluki Drive from US Route 51 to the intersection of Douglas Drive and Parking Lots 37 and 52 which are located on Douglas Drive south of the Engineering complex and southwest of the Arena respectively. The work will be funded by the Parking Division and Parking Facilities Replacement and Reserve Fund and will be completed during the summer of 2018.

The Chancellor and the Executive Director for Administration and Finance, SIUC, have recommended this matter to the President.

Considerations Against Adoption

This project will require phased work calling for temporary closures of the parking lots and roadway which may create a potential for inconvenience.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The contract for the General work for resurfacing Saluki Drive and Parking Lots 37 and 52, Carbondale Campus, SIUC, be and is hereby awarded to E.T. Simonds Construction Company, Inc., Carbondale, IL, in the amount of \$562,154.45.

(2) Funding for this work will come from the Parking Division and Parking Facilities Replacement and Reserve Fund.

(3) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

S1344M General		PO: 18120		Saluki Drive and Parking Lot Resurfacing Bid Opening: 2/28/2018					
 Invitations: 7 No Bid: 0 No Reply: 6 BIDDERS	B A S E B I D	A L T E R N A T I V E B I D 1	A L T E R N A T I V E B I D 2	A L T E R N A T I V E B I D 3	A L T E R N A T I V E B I D 4	A L T E R N A T I V E B I D 5	A L T E R N A T I V E B I D 6	T O T A L A C C E P T E D	
	ET Simonds Construction Company 1500 North Oakland Avenue Carbondale, IL 62901	\$287,573.06	\$95,076.10	\$74,355.65	\$193,076.94	\$210,917.87	\$200,225.74	\$264,295.71	\$562,154.45

- Alt 1 Repair and micro-surface in A, B and C areas as indicated on plans and specifications
- Alt 2 Repair and over-lay 2¼" in A, B and C areas as indicated on plans and specifications
- Alt 3 Repair and micro-surface Lot 52 as indicated on plans and specifications
- Alt 4 Repair and micro-surface Lot 37 as indicated on plans and specifications
- Alt 5 Repair and over-lay 2¼" Lot 52 as indicated on plans and specifications
- Alt 6 Repair and over-lay 2¼" Lot 37 as indicated on plans and specifications

APPROVAL OF SALARY AND APPOINTMENT:
INTERIM PROVOST AND VICE CHANCELLOR FOR ACADEMIC AFFAIRS, SIUC

Summary

The matter presents for approval the salary and appointment of the Interim Provost and Vice Chancellor for Academic Affairs, SIUC.

Rationale for Adoption

Policies of the Board require the Board of Trustees to approve the salary and appointment of professional staff who have a proposed salary of \$150,000 or more. This request follows a period of time where the position of Provost and Vice Chancellor for Academic Affairs was vacant for more than nine months. This critical position serves as the chief academic officer for campus. As such, it is responsible for leading and managing the development and continuity of high quality academic programs, the delivery of enriching educational experiences, and a wide array of programs, services and administrative units vital to campus.

Dr. Meera Komarraju is currently a Professor of Psychology and Dean of the College of Liberal Arts, the campus' largest academic unit. Previously, Dr. Komarraju served as the Undergraduate Psychology Program Director, Chair of the Department of Psychology and the Associate Dean of Student and Curricular Affairs in the College of Liberal Arts. She has also served as President of the Faculty Senate. She began her career at SIU Carbondale as a lecturer in 1986. She received the University's Outstanding Teacher of the Year Award in 2012 and the University's Outstanding Teacher in the Core Curriculum Award in 2007.

Her academic specialization is in Applied Social Psychology and her research areas include leadership as well as student motivation and performance. In recognition of her research contributions, Dr. Komarraju has been elected as a Fellow of the American Psychological Association (Division 2) and of the Midwestern Psychological Association.

Considerations Against Adoption

The university's two Associate Provosts have covered the duties of the Office of the Provost and Vice Chancellor for Academic Affairs through the period the position was not filled and could potentially continue with this arrangement for the near future. However, as this position is a key component of our campus leadership structure, and with the academic reorganization plan now advancing through the constituency review and voting process, the Chancellor has determined it is necessary to fill this position on an interim basis until a national search can be completed.

Constituency Involvement

The Chancellor consulted with the leaders of the faculty constituency groups to ascertain the characteristics sought by faculty members as he considered the appointment of an Interim Provost.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That: Dr. Meera Komarraju is appointed to the position of Interim Provost and Vice Chancellor for Academic Affairs, SIUC, with an annual salary of \$240,300, effective April 13, 2018.

PROPOSED STUDENT HEALTH INSURANCE FEE MATTER, SIUC [AMENDMENT TO 4 POLICIES OF THE BOARD APPENDIX A]

Summary

This matter proposes changes to the Student Medical Benefit: Student Insurance Fee.

Rationale for Adoption

The University proposes an increase, as shown in the attached table, in the Student Medical Benefit (SMB) Student Insurance Fee based on actual market rate pricing by the vendor, as allowed under the contractual agreement approved by the Board of Trustees in April 2015. The fee is based on previous claims history, plan enrollment, and medical inflation.

The new Fall 2018, Spring 2019 and Summer 2019 rates will be effective with the collection of fees for Fall Semester 2018. A student who attends the university and is enrolled in the insurance plan during the Fall and Spring semesters will not incur the Student Health Insurance fee if enrolled in the following summer semester. This proposed rate, which is an increase of 14.8% for the Fall and Spring semesters, reflects the subsidizing of the annual premium with funds from the student health insurance reserve. The decision to subsidize the quoted premium for future years will be dependent upon available uncommitted funds in the reserve.

The Student Insurance Fee allows for the continuation of the commercially insured program of external medical and hospitalization coverage that is fully compliant with the Affordable Care Act (ACA). The Student Medical Insurance Plan provides students with comprehensive health coverage at affordable low-cost rates. In accordance with current policy, students who have their own comparable health insurance coverage may apply for a refund of the Student Insurance Fee.

Considerations Against Adoption

University officers are concerned that increasing costs to our students may affect access to the University. The University has been sensitive to these concerns in preparing this proposed increase.

Constituency Involvement

The appropriate constituency and student advisory boards have been presented the rationale and proposed increases.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That: 4 Policies of the Board, Appendix A, be and is hereby amended as follows:

(1) Student Medical Benefit: Student Insurance Fee is \$775 per semester for the Fall 2018 and Spring 2019 semesters and \$290 for the Summer 2019 semester, if applicable.

BE IT FURTHER RESOLVED, That: the President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

6. General student fee schedule approved by the Board for Southern Illinois University Carbondale in effect Fall Semester:

a. Fees: UnCapped (Per Credit Hour Per Semester)

General Student Fee - On-Campus⁽¹⁾
General Student Fee - Off-Campus

Effective Fall 2018

\$117.00
\$72.60

b. Fees: Flat Rate (Per Semester)

Student Medical Benefit: Student Insurance Fee⁽²⁾
Student-to-Student Grant Fee⁽³⁾

Effective Fall 2017

\$675.00 (2/9/17)
\$3.00

Effective Fall 2018

~~\$675.00 (2/9/17)~~
\$775.00
\$3.00

- (1) Fees for Physician Assistant, Law and School of Medicine are capped at 15 hours per semester. (2/8/18)
- (2) Summer rates for Student Insurance Fee: 2018 \$263.00; 2019 ~~\$263.00~~ \$290.00 (Effective Summer 2018~~05~~, Summer rates only assessed to students not enrolled the preceding Fall and Spring Semesters.) (4/16/15), (3/24/16), (2/9/17), (2/8/18)
- (3) Student-to-Student Grant: Amount refundable upon student's request within specified period of time. Graduate and professional students do not pay this fee.

APPROVAL OF PURCHASE:
PRACTICE MANAGEMENT SYSTEM
SCHOOL OF MEDICINE CAMPUS, SIUC

Summary

This matter seeks approval to purchase the GE Healthcare License and Service Agreement for the Centricity Business applications used at the Springfield Medical Campus, SIUC. The total cost for this two year purchase is \$1,700,000.00 to be effective on July 1, 2018.

Rational for Adoption

On March 24, 2011, the Board of Trustees of Southern Illinois University entered into a License and Service Agreement with GE Healthcare. This license covers the use of the Centricity Business Applications, including appointment scheduling, charge capture, electronic patient billing, data management and claims editing for compliance. This software was installed and is the backbone of the SIU Medicine's Practice Management System.

This request is to purchase the GE Healthcare Support beyond the original contract term. Without this contract, SIU would be without support for GE Healthcare. This support includes annual maintenance of the Practice Management System (PMS) which is vital to ensuring SIU Medicine's ability to not only provide quality patient care but also to meet federal regulatory requirements such as those set forth within HIPPA Act of 1996 and Meaningful User Incentive Programs. Currently, the PMS contains over 18.6 million invoice line item transactions, demographics and insurance information for more than 605,000 patients. The system also has more than 1,000 active users.

This matter seeks approval of the purchasing contract with GE Healthcare the sole source for Centricity Business. This purchasing contract is also in compliance with the state procurement process and will be funded from School of Medicine clinical receipts.

This matter is recommended for adoption by the Dean and Provost of the School of Medicine.

Considerations Against Adoption

Resources utilized for this purchase will be unavailable for other purposes. However, the cost for migrating to a new practice management system exceeds the costs of continuing the existing system.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The purchase of GE Healthcare Centricity Business software, services, and annual maintenance in the amount of \$1,700,000 over the two year contract term be approved.

(2) The Board of Trustees hereby authorizes the purchase of goods and services associated with this award.

(3) Funding for this purchase will come from School of Medicine non-appropriated funds.

(4) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT AND BUDGET APPROVAL: ENGINEERING BUILDING STUDENT PROJECT DESIGN CENTER ADDITION PHASE 2, SIUE

Summary

This matter seeks project and budget approval to complete Phase 2 construction of the Engineering Building Student Project Design Center. The estimated cost of the project is \$1,200,000 and will be funded from private donations.

Rationale for Adoption

On November 8, 2012, the SIU Board of Trustees approved planning authority for the capital project, Engineering Building Student Project Design and Fabrication Workshop Expansion, SIUE.

On March 24, 2016, the SIU Board approved the project and budget for Phase 1 of the planned capital project. Phase 1 built a new two-story Student Project Design Center onto the existing Engineering Building. The first floor addition included workshop space for engineering students' design teams working on various projects used in academic competitions and space for capstone senior design projects that require design, fabrication, and assembly.

The second floor space construction was only to a "white box" level and is now ready to be completed with the private funds raised. Phase 2 work on the second floor will include construction of additional faculty offices to accommodate faculty growth, student design lab spaces, restrooms and a conference room. The project will be funded from private donations totaling \$1,200,000.

The Chancellor, the Provost and Vice Chancellor for Academic Affairs, the Vice Chancellor for Administration, and the Vice Chancellor for University Advancement, SIUE, have recommended this matter to the President.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The capital improvement project, Engineering Building Student Project Design Center Addition Phase 2, SIUE, be and is hereby approved at an estimated cost of \$1,200,000.

(2) The project shall be funded from private donations.

(3) The President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

AWARD OF CONTRACTS: RENOVATION OF STUDENT SUCCESS CENTER, PHASE 1, SIUE

Summary

This matter seeks to award contracts in the amount of \$380,982 for Renovation of the Student Success Center, Phase 1 on the Edwardsville campus.

Rationale for Adoption

The SIU Board of Trustees provided project and budget approval for Renovation of Student Success Center on February 8, 2018. Plans looked at designs and costs for expanding the Disability Support Services office to accommodate the now 700 students that require assistance for testing services, and relocating the smart seminar room and computer lab space as a result. Options for design consideration included ways to expand Disability Support Services space to accommodate the growing needs for this population. The project will be completed in phases to continue Disability Support Services office operations during the construction.

This initial phase of renovations shall include relocation of the computer lab to the upper level of the Student Success Center, creation of a new smart seminar room on the lower level, reconfiguration of small meeting rooms on the lower level, and new flooring and furniture for the upper level lounge. The renovations in Phase 1 shall be completed in summer 2018 and will set the stage for Phase 2, the expansion of the Disability Support Services office for completion in summer 2019. Bids received on March 2, 2018, were favorable and awarding the contract is requested. A summary of the bids received is attached for review.

The renovations will be funded from the Student Success Center Repair and Replacement Reserve funds. The Chancellor, the Vice Chancellor for Student Affairs, and the Vice Chancellor for Administration, SIUE, have recommended this matter to the President.

Considerations Against Adoption

Any funds expended on this project will not be available for other Student Success Center initiatives.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The contracts to perform the renovation of the Student Success Center, Phase 1, SIUE, be and are hereby awarded to the following:

- a. General Work \$246,000
R&W Builder's, Inc., O'Fallon, IL
- b. Electrical Work \$134,982
Pyramid Electrical Contractors, Inc., Fairview Heights, IL

(2) The President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

STUDENT SUCCESS CENTER	
	
GENERAL CONTRACTORS	BASE BID
R&W Builder's Inc. 631 North Main Street O'Fallon, IL 62269	\$ 246,000.00
Limbaugh Construction Co., Inc. 4186 Highway 162 Granite City, IL 62040	\$ 296,990.00
Interior Construction Services Ltd. 2930 Market Street St. Louis, MO 63103	\$ 357,600.00
Bruce Unterbrink Construction 915A S. Third Street Greenville, IL 62246	\$ 416,700.00
ELECTRICAL CONTRACTORS	BASE BID
Pyramid Electrical Contractors Inc. 300 Monticello Place Fairview Heights, IL 62208	\$ 134,982.00
Gurantee Electrical Const. Co. 3405 Bent Avenue St. Louis, MO 63116	\$ 144,300.00
Camp Electric & Heating Co., Inc. 3133 Washington Avenue Alton, IL 62002	\$ 150,388.00

AWARD OF CONTRACT: MORRIS UNIVERSITY CENTER SKYLIGHT
REPLACEMENT, SIUE

Summary

This matter seeks to award a contract in the amount of \$275,000 to replace the existing skylight system in the Morris University Center on the Edwardsville Campus. Funding for this project will come from Morris University Center Repair, Replacement and Reserve (RRR) funds.

Rationale for Adoption

On September 14, 2017, the Southern Illinois University Board of Trustees provided project and budget approval for the capital project, Morris University Center Skylight Replacement. Due to the deterioration and resultant leaking of the original skylight system in the Morris University Center, the skylight system requires replacement. This project will replace the existing skylight with a similar system consisting of 36 acrylic panels, insulation between the skylight panels and modifications to the roof system. Failure to replace the leaking skylight will cause further deterioration of the system and continued leaking. Funding for this project will come from Morris University Center RRR funds. Bids received on February 22, 2018, were favorable and awarding the contract is requested. A summary of bids received is attached for review.

The Chancellor, the Vice Chancellor for Student Affairs, and the Vice Chancellor for Administration, SIUE, have recommended this matter to the President.

Considerations Against Adoption

Funds used for this project would not be available for use on other projects.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The contract to perform the Morris University Center Skylight Replacement, SIUE, be and hereby is awarded to R&W Builder's, Inc., O'Fallon, IL, in the amount of \$275,000.

(2) The President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

Morris Univ Center Skylight
Replacement

SOUTHERN ILLINOIS UNIVERSITY
EDWARDSVILLE

Contractor	Base Bid
R&W Builder's Inc. 631 N. Main Street O'Fallon, IL 62269	\$ 275,000.00
Bruce Unterbrink Construction Inc. 915 A South Third Street Greenville, IL 62246	\$ 355,400.00
WWCS Inc. 463 W. MacArthur Drive Cottage Hills, IL 62018	\$ 363,299.00
Limbaugh Construction Co., Inc. 4186 Highway 162 Granite City, IL 62040	\$ 380,546.00
Tindall Construction Inc. 5240 Nameoki Road Pontoon Beach, IL 62040	\$ 424,806.00

AWARD OF CONTRACT: WATER DISTRIBUTION SYSTEM VALVE AND HYDRANT
REPLACEMENT, PHASE 2, SIUE

Summary

This matter seeks to award a contract in the amount of \$482,900 for Phase 2 to replace valves and fire hydrants in the Edwardsville campus exterior water distribution system. The cost of Phase 2 will be funded from Facilities Management Plant funds.

Rationale for Adoption

On February 8, 2018, the SIU Board of Trustees approved the project and budget for the capital project: Water Distribution System Valve and Hydrant Replacement, Phase 2, SIUE. Much of the Edwardsville campus exterior water distribution system dates from the original construction of the campus. While the distribution lines remain in generally good condition, valves used to control the system and fire hydrants have been failing. As a result, ever larger portions of the system must be shut down to accomplish maintenance and repairs, requiring greater disruption of University operations and campus activities. The replacement of over 300 valves and hydrants is envisioned over multiple phases of the project. Phase 2 of the project addresses priority valves. A single bid was received on March 5, 2018, is favorable and awarding the contract is requested. A summary of the bid received is attached for review. Work is to begin in the summer of 2018. The estimated cost of all phases of the project is approximately \$3.7 million. Approval of additional phases of work will require further board consideration as funding is identified.

The Chancellor and the Vice Chancellor for Administration, SIUE, have recommended this matter to the President.

Considerations Against Adoption

Replacement of valves and hydrants will require water be turned off to campus buildings, the impacts of which will be mitigated by appropriate project phasing and scheduling.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The contract to perform the Water Distribution System Valve and Hydrant Replacement, Phase 2, SIUE, be and is hereby awarded to Haier Plumbing and Heating, Inc. as follows:

Base Bid \$478,000
Alternates # 2 and # 3 \$4,900

Total Award \$482,900

(2) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Water Valve Replacement - Phase II, RFQ 80031
March 5, 2018, 2:00 p.m.

Contractor Name	Base Bid	Add Alt. #1	Add Alt. #2	Add Alt. #3	Add Alt. #4	Total Base Plus All Alts.	Unit Price #1
Haier Plumbing & Heating Inc.	\$478,000.00	\$88,000.00	\$2,100.00	\$2,800.00	\$4,800.00	\$575,700.00	350.00/cu.yd.

Recorded by: _____

APPROVAL OF EASEMENTS: AMEREN ILLINOIS, SIUE

Summary

This matter proposes the grant of a permanent utility easement and a temporary construction easement to Ameren Illinois for an underground electric reliability feed to University Park on the Edwardsville campus. A legal description and map of the proposed easements are attached as Exhibit A.

Rationale for Adoption

Ameren Illinois intends to install a secondary electric service to an existing transformer on the Edwardsville campus. The transformer will then provide backup electric service to University Park. A temporary utility easement is necessary in order for Ameren Illinois to install the service lines and a permanent utility easement is necessary in order for Ameren Illinois to maintain the system in the future. The reliability feed is essential to providing consistent electric service to University Park. Ameren Illinois will pay for the cost of the installation.

The legal description and map were prepared by Ameren Illinois and have been reviewed by University officials.

Considerations Against Adoption

This project may cause a temporary disruption to traffic entering University Park from Illinois Route 157 and exiting the campus using University Park Drive. Traffic control measures, including detours if necessary, will be used to mitigate the inconvenience.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University, That a temporary easement and a permanent easement, as presented and described in Exhibit A attached hereto, be and hereby are granted to Ameren Illinois Company, dba Ameren Illinois.

BE IT FURTHER RESOLVED, That: the President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL TO PURCHASE: SCIENCE EAST FURNITURE, SIUE

Summary

This matter seeks approval to purchase furniture for common-use areas, classrooms, and offices in the renovated Science East Building. The funding will initially come from Facilities Fee revenues and then reimbursed from the Capital Development Board through an Inter-Agency Agreement.

Rationale for Adoption

In the 2010 Resource Allocation Management Program (RAMP), the SIU Board of Trustees requested funds for the construction of a new Science Building, now Science West, and the renovation of the existing Science Building, now Science East. The approved renovation budget included the cost of furniture. The project, now nearing completion, included the renovation of all spaces in Science East for offices, classrooms, and common areas for Mathematics and Statistics, Physics, and STEM. This matter would approve the furniture for those renovated spaces.

Using the Illinois Procurement Higher Education Consortium (IPHEC) bid results, a State contract is proposed to Modern Business Interiors, St. Charles, Missouri, for the provision, delivery and installation of furniture at a total cost of \$606,463.33. SIUE and the Capital Development Board (CDB) have signed an Inter-Agency Agreement that will ultimately fund the purchase from the CDB appropriated project proceeds. The funding will initially come from Facilities Fee revenues then reimbursed from the Capital Development Board. The Chancellor and the Vice Chancellor for Administration, SIUE, have recommended this matter to the President.

Considerations Against Adoption

In the event of a budget rescission or spending freeze that would impact CDB, the University would have to fund the project from the Facilities Fee revenues.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The requisition to purchase IPHEC bid furniture for the Science East Building from Modern Business Interiors, St. Charles, Missouri, is hereby approved at a cost of \$505,462.45.

(2) The requisition to purchase non-IPHEC furniture for the Science East Building from Modern Business Interiors, St. Charles, Missouri, is hereby approved at a cost of \$32,027.32.

(3) The requisition to deliver and install furniture for the Science East Building from Modern Business Interiors, St. Charles, Missouri is hereby approved at a cost of \$68,973.56.

(4) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL TO PURCHASE: DIGITAL MEDIA BUYING SERVICES, SIUE

Summary

This matter seeks approval to award a contract for professional services for management of digital media buys and optimization for online video, display, retargeting, search engine marketing, streaming radio and other forms of digital advertising such as social media, mobile marketing, and emerging digital media.

The estimated five-year cost for these services is \$3,225,000. The actual amount of the contract will be based on the annual need for the services. The contract will be funded by department advertising and marketing funds.

Rationale for Adoption

Through a Request for Proposal process, the University recommends ReelEyez Media LLC, St. Peters, MO, to provide professional services for digital buy management for the Edwardsville, Alton, and East St. Louis campuses. The vendor will be responsible for providing strategic counsel in media planning by analyzing various digital media opportunities for the University that are consistent with the recruitment strategy to improve student enrollment.

The estimated cost of the service for the initial one-year contract is \$645,000, with four one-year options to renew and will be funded by department advertising and marketing funds. The actual amount of the contract will be based on the annual need for the services. The total value of the five-year contract is approximately \$3,225,000. The SIUE Chancellor has recommended this matter to the President.

Considerations Against Adoption

Funding digital media buys diverts funds away from what has been considered traditional advertising.

Constituency Involvement

A selection committee comprised of members of SIUE Marketing & Communications set the RFP criteria and reviewed the submitted proposals.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The contract for digital media buy management for SIU Edwardsville, Alton, and East St. Louis campuses be and is hereby awarded to ReelEyez Media LLC, St. Peters, MO., in the amount of \$645,000.

(2) The cost of \$645,000 for the one-year contract period with the option to renew for four one-year periods for a total estimated cost of \$3,225,000 is hereby approved.

(3) The contract will be funded by departmental advertising and marketing funds.

(4) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL TO PURCHASE: TRADITIONAL MEDIA BUYING SERVICES, SIUE

Summary

This matter seeks approval to award a contract for professional services for oversight and management of traditional media planning and placement for TV, radio, print, outdoor and sponsorship opportunities, as well as media consultation for SIUE Athletics and WSIE radio station.

The estimated five-year cost for these services is \$3,786,350. The actual amount of the contract will be based on the annual need for the services. The contract will be funded by department advertising and marketing funds.

Rationale for Adoption

Through a Request for Proposal process, the University recommends Burns & Associates Management, LLC, Edwardsville, IL, to provide professional services for traditional media buy management and consultation for the Edwardsville, Alton, and East St. Louis campuses. The vendor will be responsible for providing strategic counsel in media planning by analyzing ratings and demographic data for various traditional media opportunities for the University.

Specific areas of focus for the media plan include increasing student enrollment, increasing awareness of the University among key market segments, increasing exposure of SIUE NCAA Division I athletics, and increasing tickets sales. The vendor will also provide consultation for WSIE. SIUE requires assistance in programming the station to successfully monetize it.

The estimated cost of the service for the initial one-year contract is \$757,270, with four one-year options to renew and will be funded by department advertising and marketing funds. The actual amount of the contract will be based on the annual need for the services. The total value of the five-year contract is approximately \$3,786,350. The SIUE Chancellor has recommended this matter to the President.

Considerations Against Adoption

Funding traditional media buys diverts funds away from digital advertising.

Constituency Involvement

A selection committee comprised of members of SIUE Marketing & Communications set the RFP criteria and reviewed the submitted proposals.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The contract for traditional media buy management for SIU Edwardsville, Alton, and East St. Louis campuses be and is hereby awarded to Burns & Associates Management, LLC, Edwardsville, IL, in the amount of \$757,270.

(2) The cost of \$757,270 for the one-year contract period with the option to renew for four one-year periods for a total estimated cost of \$3,786,350 is hereby approved.

(3) The contract will be funded by departmental advertising and marketing funds.

(4) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL TO PURCHASE: DENTAL IMPLANT PARTS AND SUPPLIES,
SCHOOL OF DENTAL MEDICINE, SIUE

Summary

This matter seeks approval to purchase dental implant parts and supplies at the School of Dental Medicine. The funding will come from the dental clinic operations funds.

Rationale for Adoption

The placement and restoration of dental implants is a standard of care for the replacement of missing teeth. The School of Dental Medicine surgically places and restores implants within the pre-doctoral program and in the implant resident program. Without these implant parts and supplies, the dental students and residents would not be able to fulfill the required portions of their dental programs. This matter would authorize the purchase of certain dental implant parts and supplies from two vendors for three, one-year renewal options. The cost of the contracts are approximately \$300,000 per year and will be funded by clinic operations funds. The total value of the four-year agreement is approximately \$1,200,000. The actual cost is dependent on the number of patients and actual patient needs in the clinic. Bids for the services were received in accordance with University procurement policies. The Chancellor, SIUE, has recommended this matter to the President.

Considerations Against Adoption

Dental Clinic operations funds would not be available for other services.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The contract to purchase dental implant parts and supplies for the School of Dental Medicine is hereby awarded to the following:

- a) Biomet 3i, Inc., Palm Beach Gardens, FL, \$150,000/year
- b) Dentsply Sirona, Waltham, MA, \$150,000/year

(2) The cost of \$300,000 for the one-year contract period with the option to renew for three one-year periods subject to continuing need, availability of funds and satisfactory performance for a total cost of \$1,200,000 is hereby approved.

(3) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL TO PURCHASE: DENTAL LAB SERVICES, SCHOOL OF DENTAL
MEDICINE, SIUE

Summary

This matter seeks approval to purchase dental lab services at the School of Dental Medicine. The funding will come from the dental clinic operations funds.

Rationale for Adoption

The School of Dental Medicine contracts for approximately 450 different types of lab services from several dental labs in support of the dental school operatory clinic. This matter would authorize the purchase of certain dental lab services from one vendor for one year with three, one-year renewal options. The cost of the contract is approximately \$400,000 per year and will be funded by clinic operations funds. The total value of the four-year agreement is approximately \$1,600,000. The actual cost is dependent on the number of patients and actual patient needs in the clinic. Bids for the services were received in accordance with University procurement policies.

The Chancellor, SIUE, has recommended this matter to the President.

Considerations Against Adoption

Dental Clinic operations funds would not be available for other services.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The contract to purchase lab services for the School of Dental Medicine is hereby awarded to Dental Arts Laboratory, Inc., Peoria, IL, \$400,000/year

(2) The cost of \$400,000 for the one-year contract period with the option to renew for three one-year periods subject to continuing need, availability of funds and satisfactory performance for a total cost of \$1,600,000 is hereby approved.

(3) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL OF PURCHASE: TARGETED RECRUITMENT AND OUTREACH FOR
ONLINE MBA STUDENTS, SIUE

Summary

This matter seeks approval to purchase professional services to expand online MBA recruitment.

The contract would be for a seven-year period beginning May 1, 2018, and ending April 30, 2025. The cost of the contract will be determined by the number of new students enrolled in the program as part of this revenue-share contract. The contract will be funded from 50% of the tuition and fees derived from the enrollment of the newly recruited students.

Rationale for Adoption

This matter would approve a contract with Academic Partnerships LLC to help the School of Business develop and grow an accelerated online MBA program. Specifically, Academic Partnerships LLC will assist the School of Business with marketing and recruiting prospective MBA students. Academic Partnerships LLC will also assist with optimizing course scheduling to enhance student retention and timely degree completion, and will assist SIUE faculty in online technical support.

Through a Request for Proposal (RFP) process, a single proposal was received on December 15, 2017. Academic Partnerships LLC, Dallas, TX, was the only responder to the RFP.

The goal of the seven-year services contract is to grow the SIUE MBA program, which currently has an enrollment of fewer than 100 students, by at least 750 students over the life of the contract.

The estimated cost for the service contract over the seven-year period is \$6,907,681 and will be funded from 50% of the tuition and fees derived from the enrollment of new students. Since this is a revenue-share contract based on new enrollments only, the University would also receive the same percentage of revenue as new money.

The actual amount paid to the vendor will be based on the number of students enrolled in the program. In no case will any existing University resources be used to fund this contract. All payments to Academic Partnerships LLC will be derived from a portion of the new revenues generated by students enrolling in the program. Academic Partnerships LLC would get no payment for current students nor any future on-ground students in the MBA. This partnership only applies to new online MBA students after the start of the contract.

The Chancellor and the Provost and Vice Chancellor for Academic Affairs, SIUE have recommended this matter to the President.

Constituency Involvement

A Selection Committee comprised of members of the School of Business Enrollment Management and the Provost's Office set the RFP criteria and reviewed the submitted proposal.

Considerations Against Adoption

This partnership approach generates less money for SIUE if it assumed that the students would come to SIUE anyway. Academic Partnerships LLC fronting all the money for advertising will mitigate the effects of the forgone revenue and they will assume the recruiting risks (i.e. they only get paid when they deliver students). SIUE could invest a significant sum into marketing and online recruiting in national markets and not share in any of the revenues. However, that would require a high level of expertise and involves a great deal of risk.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The professional services contract for targeted recruitment and outreach for online MBA students is hereby awarded to Academic Partnerships LLC.

(2) The contract will be funded by revenue derived from the enrollment of the newly recruited students.

(3) The President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL OF PURCHASE:
TELEVISION MASTER CONTROL SERVICE AGREEMENT
SIU BROADCASTING SERVICE

Summary

The matter seeks approval to enter a seven-year service agreement for television master control services from Sony/Public Media Management. The purchase order is for monthly services totaling \$1,521,000. The service will provide a hybrid cloud-based television master control playout system with up to five discrete streams (channels) and one backup playout channel.

Rationale for Adoption

WSIU currently operates a 24-hour TV service delivering three discrete streams (channels) from its TV master control on the Carbondale campus. The current first-generation digital master control system was purchased with approximately \$1.3-million in grant funding and installed in 2010. Most of the equipment has long passed its useful life and is considered both unreliable and out of service by vendors making it ineligible for future maintenance agreements.

Moving to an operational-expenses service agreement relieves WSIU of a significant capital expense and future depreciation. Sony/PMM will be responsible for all maintenance contracts, equipment repair, and software updates. The service will allow WSIU to add a fourth stream (channel) and will service the stations we anticipate will operate in the West Central Illinois area in the future.

Funding for this purchase will come from a variety of non-state appropriated sources, including several federal grants through the Corporation for Public Broadcasting, as well as SIU Broadcasting Services local account. Notably, upon final purchase approval, WSIU will qualify for \$150,000 in additional grant funding from the Corporation for Public Broadcasting to incentivize efficiencies at public television stations. This will reduce the net effective expense to \$1,371,000 over seven years.

The State Procurement Officer has advised this matter falls under a state procurement code exemption for programming and broadcast license rights for university-operated radio and television stations. In any event, with approval of this matter, execution and implementation of the agreement is subject to negotiation of its terms and conditions and University approval(s) of the same. Approval of this matter is further conditioned upon any approvals deemed necessary under applicable procurement law for execution and implementation of the agreement.

Considerations Against Adoption

If a master control service agreement is not entered into, WSIU will need to replace the current outdated facility at significant upfront capital expense, along with annual obligations for ongoing maintenance and repair.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That: subject to the conditions set forth herein, the President of Southern Illinois University be and is hereby authorized to take such actions necessary to enter into a seven-year service agreement with Sony/PMM for the delivery of a hybrid cloud-based television master control playout system, not to exceed \$1,521,000.

APPROVAL OF PURCHASE: PACKAGING AND TRANSPORTATION OF LABORATORY EQUIPMENT AND RELATED RESEARCH MATERIALS, CARBONDALE CAMPUS, SIUC

Summary

This matter seeks approval for the purchase of packaging and transportation of laboratory equipment and related research materials.

Rationale for Adoption

As part of Chancellor Montemagno's relocation from the University of Alberta in Edmonton, Canada, to SIU Carbondale, he requests approval from the Board of Trustees for the University to pay for expenses related to the packaging and transportation of his former laboratory equipment and related research materials to make them available for SIUC faculty and students. Pursuant to the attached correspondence and Confirmation of Acceptance of Transfer of Equipment forms with the list of equipment and materials, the University of Alberta has agreed to allow the transfer of the items. Further, pursuant to the attached memorandum, Chancellor Montemagno relinquishes any future rights in the equipment and materials and all items will become property of SIUC upon their successful transfer from the University of Alberta. The Vice Chancellor for Research will make the determination of how best to utilize the transferred items.

The Vice Chancellor for Research has determined these items have a combined replacement value of approximately \$350,000. He also has confirmed the potential for these items to contribute to the research enterprise at SIUC.

The selected vendor for the packaging and transportation services is CORD Moving and Storage Company, Inc., which has an established contract with the State of Illinois through the Illinois Public Higher Education Cooperative. Further, due to the international nature of the transaction, there will be additional fees related to customs brokerage, compliance and classification consulting provided through Livingston International, a provider of such services.

All related expenses which are anticipated to cost no more than \$55,000 will be paid from a local account which is funded by overhead revenue generated by external grants. Note that although Board of Trustee Bylaws regarding the *Order of Business* for regular meetings anticipate that each matter coming before the Board for adoption has the recommendation of the President, this matter is forwarded without presidential recommendation.

Considerations Against Adoption

Grant overhead funds utilized for the transfer of this laboratory equipment will not be available for other research support purposes which may arise; however, the additional equipment will provide an offsetting benefit.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The University be and is hereby authorized to purchase goods and services associated with fulfilling this matter up to \$55,000.
- (2) The purchase will be paid from a local account, which is funded by overhead revenue generated through external grants.
- (3) The President of Southern Illinois University is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

9-201 Donadea Innovation Centre for Engineering
9211-116 Street NW
Edmonton, Alberta, Canada T6G 1H9
Tel: 780.492.0533
Fax: 780.492.3973
enginfo@ualberta.ca
www.engineering.ualberta.ca

March 7, 2018

Dr Carlo D Montemagno, Chancellor
Office of the Chancellor
116 Anthony Hall
Southern Illinois University
Carbondale, IL 62901
Email: chancellor@siu.edu

Dear Carlo,

Re: Transfer of Equipment from the University of Alberta to the Southern Illinois University – Carlo Montemagno

Attached is a Confirmation of Acceptance of Transfer of Equipment form for items that you have agreed to have picked up and moved from the University of Alberta to Southern Illinois University. As stated in the acceptance of transfer form, you have agreed to pay the transportation and other costs related to the transfer of this equipment.

We would appreciate these items being removed from the University of Alberta premises by April 30, 2018. If they are not removed by that time, they will become the property of the University of Alberta.

To make arrangements for the transfer of these items, please contact our Director of Facilities and Technology, Mr Keith Franklin at (780)492-1486 or via email at keith.franklin@ualberta.ca.

Sincerely,



J Fraser Forbes, PhD, PEng
Dean of Engineering

Encl

cc: Mr Keith Franklin, Director of Facilities and Technology, Faculty of Engineering, U of A

**Equipment Asset Disposal Form – Confirmation of Acceptance of Transfer of
Equipment from the University of Alberta**

This form is to be completed by the educational or research institution receiving equipment assets from the University of Alberta in connection with the relocation of a researcher.

The following equipment assets are to be received from the University of Alberta on November 10, 2017
(effective date of transfer)

due to the appointment of: Prof. Dr. Carlo Montemagno to Southern Illinois University
(name of researcher) (name of receiving institution)

U of A Asset Tag#	Item #	Quantity	Description of Item (Name – Company – Model)
590982	1	1	High speed centrifuge - Beckman-Coulter - Avanti J301
590983	2	1	Tabletop ultra-centrifuge - Beckman-Coulter - Optima TLX
N/A	3	3	5804R Centrifuge Accessory Sample Holder (inserts for swing bucket)
608713	4	1	Centrifuge - Eppendorf - 5804R
N/A	5	1	Homogenizer - Avestin - Emulsiflex-05
590951	6	1	Electro square porator - B1X - BCM830
592686	7	1	Environmental chamber - 5506-8187
590933 590934	8-9	2	Shaking Incubator - New Brunswick Scientific - Innova 4400
592704	10	1	Source measure unit - Kethley - 236
N/A	11	1	Microscope Table - Newport - VH3660-opt
590931	12	1	Biosafety cabinet - Baker - Steril GARD III Advance
N/A	13	1	Rotary evaporator - Buchi - R200
N/A	14	1	Controller- Prior Scientific - H152EF
N/A	15	1	Stage - Prior Scientific - H101E800
N/A	17	1	Microscope Body - Nikon - E800
N/A	18	1	Controller- Prior Scientific - H128V3
N/A	19	1	Camera Controller - Hamamatsu - C7780

Revised July 17, 2017

**Equipment Asset Disposal Form – Confirmation of Acceptance of Transfer of
Equipment from the University of Alberta**

N/A	20-21	2	Camera Controller – Hamamatsu – C2400
N/A	22	1	Centrifuge rotor – Beckman – TLA110
N/A	23	1	Centrifuge rotor – Beckman – TLS55
N/A	24	2	Centrifuge rotor – Beckman – JA 30.50Ti
590960	25	1	Biosafety cabinet – Baker – Steri GARD III Advance SG403A
590950 (608683)	26	1	Spectrophotometer – Beckman – DU720
N/A	27	1	Data acquisition system – Axon Instruments – Digidata 1322A
707416	28	1	Light source – Ocean Optics – Mikropack DH-2000-S
592687	29	1	Syringe pump – KD scientific –
N/A	30	1	Nano-manipulation stage – Thor Labs – NanoMax-TS Max343/M
590961	31	1	CO2 Water jacketed incubator – Forma Scientific – 3110
590929	32	1	Integrating patch clamp – Axon Instruments – Axopatch 200B
N/A	33	1	Benchtop vibration isolation system – Newport
465231	34	1	Vacuum pump – Edwards – RV8
N/A	35	2	Rack for electronic equipment
N/A	36	2	Lab table
590970	37	1	Incubator – Fisher – Isotemp Serial # 70900087
590981	38	1	Dry Bath Incubator – Thermo Scientific – 11-718-4
N/A	39	1	Copper faraday cage
N/A	40	1	Stainless steel cart – lakside
590938	41	1	Benchtop incubator – Lab-Line Instruments – 55810
590942	42	1	Electrophoresis power supply – – 250EX
N/A	43	1	Utility Cart – Rubbermaid – D71-4091

**Equipment Asset Disposal Form – Confirmation of Acceptance of Transfer of
Equipment from the University of Alberta**

590984	44	1	Microwave - Sharp - R-410DK
590985	45	1	-80 freezer U570 ser 010549152 model U9270-0000
590971	46	1	Cryo-freezer
592700	47	1	Computer controlled pulser/receiver - Panametrics-NDT - 5800PR
593775	48	1	27" iMac with i7 and 16GB RAM
702584	49	1	Surface Pro with i7, 16GB RAM 1TB SSD
593850	50	1	Surface Pro 4 with i5, 8GB RAM, 256GB SSD
N/A	51	1	2012 Apple Thunderbolt Display
N/A	52	1	2012 iMac with i7 and 16GB RAM
N/A	53	1	Dell Monitor U2714H
N/A	54	1	Asus T102H
N/A	55	1	Microsoft Surface with i5 and 8GB RAM
590973	56	1	Old IBM PC
592691	57	1	Old Dell PC
592689	58	1	Old Dell PC
590987	59	1	PC Desktop Computer
590974	60	1	PC Desktop Computer
N/A	61	1	Box of Misc. Data and video tapes (With Dell Logo)
N/A	62	1	Pulse generator - Princeton Instruments - PG 200
592706	63	1	Incubator Fisher Isotemp 506D
N/A	64	1	Edwards diaphragm pump
N/A	65, 66	2	Flow meters Gilmont
N/A	67-70	4	Thermo pipets



Supply Management Services (SMS)
Equipment Services

**Equipment Asset Disposal Form – Confirmation of Acceptance of Transfer of
Equipment from the University of Alberta**

N/A	71-204	133	Books
592701	205	1	Kilovolt Power Supply – Daedalon Corporation
592703	206	1	Signal Generator – Phipps & Bird
590976	207	1	Pulse Picker – Quantum Technology
590969	208	1	Video Monitor – Sony – FVM1344Q
N/A	209	1	Hi-8 Video cassette recorder – Sony EVO-9650
590935	300	1	HR120 DAGE-MTI TV

I hereby confirm that I accept the transfer of the equipment assets listed in connection with the duties of the individual appointed to my institution, and that my institution will pay the transportation and other costs related to the transfer of the equipment.

Carlo Monteniagno

Chancellor,
Prof. Dr.

11/1/17

(signature)

(printed name)

(title)

(date)

Instructions:

Return the completed and signed form to the University of Alberta, attention:

Department of Chemical and Materials Engineering
Sibol Catina
Nanotechnology Research Centre, 11421 Saskatchewan Drive, Edmonton, AB T6G 2M9
Email: catina@ualberta.ca
Phone: 780-641-1628

(U of A unit name, individual, address)

Trustee Gilbert moved the approval of the receipt of Reports of Purchase Orders and Contracts, January and February, 2018, SIUC, and SIUE; the ratification of Changes in Faculty-Administrative Payroll for SIUE, Office of the President and University Wide Services; Approval of Purchase: Maintenance Program for Carrier Refrigeration Plants, Carbondale Campus, SIUC; Approval of Purchase: Maintenance, Service and Repair of Elevators and Escalators, Carbondale Campus, SIUC; Approval of Purchase: Plumbing Supplies, Carbondale Campus, SIUC; Award of Contract: Saluki Drive and Parking Lot Resurfacing, Carbondale Campus, SIUC; Approval of Salary and Appointment: Interim Provost and Vice Chancellor for Academic Affairs, SIUC; Proposed Student Health Insurance Fee, SIUC [Amendment to 4 Policies of the Board Appendix A]; Approval of Purchase: Practice Management System, School of Medicine Campus, SIUC; Project and Budget Approval: Engineering Building Student Project Design Center Addition Phase 2, SIUE; Award of Contracts: Renovation of Student Success Center, Phase 1, SIUE; Award of Contract: Morris University Center Skylight Replacement, SIUE; Award of Contract: Water Distribution System Valve and Hydrant Replacement Phase 2, SIUE; Approval of Easements: Ameren Illinois, SIUE; Approval to Purchase: Science East Furniture, SIUE; Approval to Purchase: Digital Media Buying Services, SIUE; Approval to Purchase: Traditional Media Buying Services, SIUE; Approval to Purchase: Dental Implant Parts and Supplies, School of Dental Medicine, SIUE; Approval to Purchase: Dental Lab Services, School of Dental Medicine, SIUE; Approval of Purchase: Targeted Recruitment and Outreach for On-Line MBA Students, SIUE; Approval of Purchase: Television Master Control Service Agreement SIU Broadcasting Service; and Approval of Purchase: Packaging and Transportation of Laboratory Equipment and Related

Research Materials, Carbondale Campus, SIUC. The motion was duly seconded by Trustee Jansen. The motion carried by the following recorded vote: aye, Mr. Tom Britton, Hon. J. Phil Gilbert, Mr. Luke Jansen, Dr. Shirley Portwood, Dr. Marsha Ryan, Mr. Joel Sambursky, Ms. Amy Sholar, Maj. Gen. Randal Thomas; nay, none.

The ratification of Changes in Faculty-Administrative Payroll for SIUC was presented as follows:

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL – SIUC

The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Chancellor. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointment (If the person previously had a University appointment, it is so noted. Otherwise, the person is a new University employee.)

Name	Rank/Title	Department	Effective Date	Percent Change	Salary
1. Alhashimi, Ali	Senior Lecturer	Center for English as a Second Language	01/01/2018		\$ 3,800.00/mo \$ 34,200.00/AY
2. Conley-Holt, Jaime B.	Director* (previously Career Development Coordinator)	Career Services	02/06/2018	41.14%	\$ 6,000.00/mo \$ 72,000.00/FY (Previous Salary – \$ 4,251.00/mo \$ 51,012.00/FY)
3. Hamilton, Christy L.	Senior Mental Health Coordinator* (previously Mental Health Coordinator)	Student Health Services (CAPS)	01/16/2018	18.45%	\$ 5,236.00/mo \$ 62,832.00/FY (Previous Salary – \$ 4,420.33/mo \$ 53,043.96/FY)
4. Kill, Jerry R.	Special Assistant to the Chancellor	Chancellor's Office	03/01/2018		\$ 11,666.67/mo \$140,000.04/FY

5.	Kono, Shintaro	Assistant Professor	Public Health and Recreation Professions	01/01/2018	\$ 6,400.00/mo \$ 57,600.00/AY
6.	Kwasek, Karolina	Assistant Professor (49%)/ Assistant Professor (51%)	Center for Fisheries, Aquaculture and Aquatic Science/ Zoology	01/01/2018	\$ 7,556.00/mo \$ 68,004.00/AY
7.	Self, Kevan	Senior Lecturer** (previously Lecturer)	Center for English as a Second Language	01/01/2018	\$ 4,176.00/mo \$ 37,584.00/AY
8.	Stout, Kyle	Senior Lecturer	ASA Aviation Management and Flight	01/18/2018	\$ 3,800.00/mo \$ 34,200.00/AY
9.	Wagner, Audrey	Senior Lecturer (previously Lecturer)	Geography and Environmental Resources	01/01/2018	\$ 3,660.00/mo \$ 32,940.00/AY

*Promotion of Administrative Professional

** Change from term to continuing

B. Leaves of Absence with Pay–

	<u>Name</u>	<u>Type of Leave</u>	<u>Department</u>	<u>% of Leave</u>	<u>Date</u>
1.	Babcock, William	Sabbatical	School of Journalism	100%	08/16/18-12/31/2018
	<u>Purpose:</u> Professor Babcock will spend the sabbatical designed to provide research for a book analyzing the ethics of the media's coverage of a sensationalistic murder.				
2.	Bardhan, Nilanjana	Sabbatical	Communication Studies	100%	08/16/2018-12/31/2018
	<u>Purpose:</u> Professor Bardhan will spend the sabbatical period teaching and conducting research in the areas of international/intercultural communication and public relations within the Communication Studies discipline.				
3.	Beardsworth, Sara	Sabbatical	Philosophy	100%	01/01/2019-05/15/2019
	<u>Purpose:</u> Professor Beardsworth will use the proposed sabbatical leave to edit the next volume of the Library of Living Philosophers, of which she is the Series Editor.				
4.	Bloom, Stephen	Sabbatical	Political Science	50%	08/16/2018-12/31/2018
	<u>Purpose:</u> Professor Bloom has applied to the Fulbright Scholar Program to teach and conduct research in Estonia.				

5. Burns, David Sabbatical Radio, Television & Digital Media 50% 01/01/2019-12/31/2019

Purpose: Professor Burns will spend the sabbatical period extending his research on the relationships between technology, culture, and society in Portugal and India by exploring Portugal's significant role in the Western colonization of Southern India.

6. Burnside, Randolph Sabbatical Political Science 100% 01/01/2019-05/15/2019

Purpose: Professor Burnside will spend the proposed sabbatical leave working towards completion of several manuscripts on cultural competency and public service delivery.

7. Chandler, Anne Sabbatical English 100% 08/16/2018-12/31/2018

Purpose: Professor Chandler's sabbatical leave will be used to prepare an edition of Tobias Smollett's Adventures of Ferdinand, Count Fathom (1753) for Broadview Press.

8. Chitambar, Eric Sabbatical Physics 100% 08/16/2018-12/31/2018

Purpose: Professor Chitambar's sabbatical plans are designed to expand his research capabilities within the field of quantum information science.

9. Dilley, Patrick Sabbatical Educational Administration and Higher Education 100% 08/16/2018-12/31/2018

Purpose: Professor Dilley will spend the sabbatical period researching and composing a biography of the education and life of Beverlee Magruder McKinsey.

10. Gingrich-Philbrook, Craig Sabbatical Communication Studies 50% 08/16/2018-08/15/2019

Purpose: Professor Gingrich-Philbrook will use the sabbatical for completion of editorial work and delivery of manuscript for co-edited volume, The Routledge Handbook of Performance Studies Research Methods.

11. Gupta, Bidyut Sabbatical Computer Science 100% 08/16/2018-12/31/2018

Purpose: Professor Gupta's proposed research is two-fold: first, he plans to extend recently developed P2P architecture to design 'P2P Federation'; second, combining 'P2P Federation' architecture with Software Defined Networking.

12. Harpalani, Satya Sabbatical Mining and Mineral Resources Engineering 100% 08/16/2018-12/31/2018

Purpose: Professor Harpalani will use the sabbatical leave to extend his research in the area of fluid flow in deep rocks to shales and long-term gas production modeling/simulation capability.

13. Hatziadoniu, Konstadinos Sabbatical Electrical and Computer Engineering 100% 08/16/2018-12/31/2018

Purpose: Professor Hatziadoniu will use the sabbatical period to conduct academic research on emerging electric power systems topics.

14. Karan, Kavita Sabbatical Journalism 100% 08/16/2018-12/31/2018

Purpose: Professor Karan will use the sabbatical to extend the study of new media technologies and political communication to in the United States, England, Malaysia, and Japan.

15. Kassimali, Aslam Sabbatical Civil and Environmental Engineering 100% 08/16/2018-12/31/2018

Purpose: Professor Kassimali will use the sabbatical leave to develop the manuscript for the third edition of book entitled, "Matrix Analysis of Structures".

16. Kelley, Richard Sabbatical Music 100% 01/01/2019-05/15/2019

Purpose: Professor Kelley will use the sabbatical period researching the craft of songwriting. One of his primary areas of research/creative activity is composition and arranging.

17. Kertz, Sarah Sabbatical Psychology 100% 08/16/2018-12/31/2018

Purpose: Professor Kertz plans to use the sabbatical for two main goals, both designed to enhance her current work in psychological treatment interventions.

18. Kibby-Faglier, Michelle Sabbatical Psychology 100% 01/01/2019-05/15/2019

Purpose: Professor Kibby-Faglier will use the proposed sabbatical leave to focus on ERP data collection and analysis in children with reading disabilities (RD), attention-deficit/hyperactivity disorder (ADHD) and typically developing children (controls), along with grant writing.

19. Kocik, Jerzy Sabbatical Mathematics 100% 08/16/2018-12/31/2018

Purpose: Professor Kocik plans to use the proposed sabbatical leave by further pursuing research interest in the so-called integer circle packing – recently a focus of intensive research.

20. Koehler, Michael Sabbatical School of Law 100% 08/16/2018-12/31/2018

Purpose: Professor Koehler will use the sabbatical leave to engage in research and writing related to the Foreign Corrupt Practices Act (FCPA).

21. Lakshmanan, Usha Sabbatical Psychology 100% 08/16/2018-12/31/2018

Purpose: Professor Lakshmanan will use the sabbatical leave to build upon and extend her previous work in first and second language acquisition and bi/multilingualism.

22. Loos, Amber Sabbatical Library Affairs 100% 01/01/2019-06/30/2019

Purpose: Professor Loos will use sabbatical to expand upon the emerging literature on “digital wellness” which looks at how individuals cope with the psychological and physical stressors related to their use of digital technologies.

23. McCall, John Sabbatical Anthropology 100% 01/01/2019-05/15/2019

Purpose: Professor McCall will use the sabbatical leave to complete his book.

24. Monteith, Jerry Sabbatical Art & Design 100% 01/01/2019-05/15/2019

Purpose: Professor Monteith’s primary activity during his proposed sabbatical leave will be full-time work in the studio.

25. Needham, Jay Sabbatical Radio, Television & Digital Media 100% 08/16/2018-12/31/2018

Purpose: Professor Needham’s proposed sabbatical activities include research on a number of projects, one of which centers on continuing field research in the rainforests of Panama.

26. Ojewuyi, Olusegun Sabbatical Theater 100% 08/16/2018-12/31/2018

Purpose: Professor Ojewuyi plans to use his sabbatical to direct a theatrical production of “A Nightingale for Dr. Bubo” based on the last years of Dr. W. E.B. Dubois, African American Scholar and Activist, who spent his last years in Ghana, where he died and was buried.

27. Padovani, Cinzia Sabbatical Radio, Television & Digital Media 50% 08/16/2018-08/15/2019

Purpose: Professor Padovani will use the sabbatical leave for research focusing on the media and communication strategies of ultra-right organizations, with the intent to understand whether, and if so, how, those strategies have played a role in the mobilization and normalization of anti-immigrant, Islamophobic and, in some cases, openly fascist claim.

34. Sullivan, Michael Sabbatical Mathematics 100% 01/01/2019-05/15/2019

Purpose: Professor Sullivan will use the proposed sabbatical to study dynamical systems that arise as flows in 3-dimensional spaces.

35. Sutton, David Sabbatical Anthropology 100% 01/01/2019-05/15/2019

Purpose: Professor Sutton will use the proposed sabbatical to work on several publications related to his current project on the ongoing impact of the Greek Economic and Refugee Crisis.

36. Weng, Ning Sabbatical Electrical and Computer Engineering 100% 01/01/2019-05/15/2019

Purpose: Professor Weng will use the proposed sabbatical to conduct research on security and quality-of-service aspect of Internet of Things.

37. Worthen, Douglas Sabbatical Music 100% 08/16/2018-12/31/2018

Purpose: Professor Worthen will use the proposed sabbatical to focus on the intersection of three areas of interest: 1) pitch considerations in modern performance, 2) the communication of two persons performing a duo, and 3) semiotic theory.

38. Xiao, MingQing Sabbatical Mathematics 100% 01/01/2019-05/15/2019

Purpose: Professor Xiao will use the proposed sabbatical to (i) expand his current research to a new direction (deep learning algorithm development); (ii) conduct a joint research program supported by an external grant; (iii) visit funding agencies to discuss various opportunities; (iv) develop research grant proposals.

39. Xu, Dashun Sabbatical Mathematics 100% 01/01/2019-05/15/2019

Purpose: Professor Xu will use the proposed sabbatical to (i) investigate organism's movement and the population dynamics of southern pine beetles and their predators; (ii) develop a new research direction (data mining methods and applications to gene expression data); (iii) visit collaborators in US and China to perform collaborative research work and also discuss various funding opportunities; (iv) develop a research grant proposal.

C. Leaves of Absence with Pay Pending Tenure–

	<u>Name</u>	<u>Type of Leave</u>	<u>Department</u>	<u>% of Leave</u>	<u>Date</u>
1.	Barber, Kristen	Sabbatical	Sociology	100%	01/01/2019-05/15/2019

Purpose: Professor Barber will use the proposed sabbatical to extend book research on gender and class in the men's grooming industry.

18.	Vossler, Joshua	Associate Professor	Library Affairs	7/1/2018
19.	Walker, Rebecca	Associate Professor	Communication Studies	8/16/2018

E. Promotions-

	<u>Name</u>	<u>Title on Effective Date of Promotion</u>	<u>Department</u>	<u>Effective Date</u>
1.	Anaza, Nwamaka	Associate Professor	Marketing	7/1/2018
2.	Barber, Kristen	Associate Professor	Sociology	7/1/2018
3.	Benti, Getahun	Professor	History	7/1/2018
4.	Boyles, Justin	Associate Professor	Zoology	7/1/2018
5.	Carter, Min	Associate Professor	Management	7/1/2018
6.	Choudhary, Ruplal	Professor	Plant, Soil and Agricultural Systems	7/1/2018
7.	Dai, Ye	Associate Professor	Management	7/1/2018
8.	Davenport, Susan	Professor	Music	7/1/2018
9.	Dilley, Patrick	Professor	Educational Administration and Higher Education	7/1/2018
10.	Donahoo, Saran	Professor	Educational Administration and Higher Education	7/1/2018
11.	Drake, Chad	Associate Professor	Psychology	7/1/2018
12.	Fakhoury, Ahmad	Professor	Plant, Soil and Agricultural Systems	7/1/2018
13.	Fisher, Derek	Associate Professor	Microbiology	7/1/2018
14.	Gorzalski, Matthew	Associate Professor	Library Affairs	7/1/2018
15.	Han, Dong	Associate Professor	Journalism	7/1/2018
16.	Hibdon, Julie Anne	Associate Professor	Criminology and Criminal Justice	7/1/2018
17.	Jayasekera, Thushari	Associate Professor	Physics	7/1/2018
18.	Jones, Sosanya	Associate Professor	Educational Administration and Higher Education	7/1/2018
19.	Joseph, Allison	Professor	English	7/1/2018

20.	Lee, Jiyong	Professor	Art and Design	7/1/2018
21.	Mocsary, George	Associate Professor	Law	7/1/2018
22.	Morehouse, Christopher	Professor	Music	7/1/2018
23.	Morshed, AKM Mahbub	Professor	Economics	7/1/2018
24.	Nichols, Jane	Associate Professor	Rehabilitation Institute	7/1/2018
25.	Partridge, Julie	Professor	Kinesiology	7/1/2018
26.	Pleggenkuhle, Breanne Rae	Associate Professor	Criminology and Criminal Justice	7/1/2018
27.	Porter, Jared	Professor	Kinesiology	7/1/2018
28.	Qin, Jun	Associate Professor	Electrical and Computer Engineering	7/1/2018
29.	Rendleman, C. Matthew	Professor	Agribusiness Economics	7/1/2018
30.	Sims, Cynthia	Professor	Workforce Education and Development	7/1/2018
31.	Stewart, La Shonda	Professor	Political Science	7/1/2018
32.	Walker, Rebecca	Associate Professor	Communication Studies	7/1/2018
33.	Whitledge, Gregory	Professor	Zoology	7/1/2018
34.	Xu, Jianhong	Professor	Mathematics	7/1/2018
35.	Zaretsky, Natasha	Professor	History	7/1/2018

The following changes in faculty-administrative payroll at the School of Medicine/Springfield campus are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Dean and Provost. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

- A. Continuing Appointment (If the person previously had a University appointment, it is so noted. Otherwise, the person is a new University employee.)

Name	Rank/Title	Department	Effective Date	Percent Change	Salary
1. Bostwick, Brian	Assistant Professor of Clinical Pediatrics	Pediatrics	04/30/2018		\$ 5,000.00/mo \$ 60,000.00/FY

2.	Carey, Jodie	Director of Clinical Accounting* (previously Associate Director of Compliance)	Office of Compliance and Ethics	05/15/2017	20.74%	\$ 7,750.00/mo \$ 93,000.00/FY (Previous Salary – \$ 6,418.86/mo \$ 77,026.32/FY)
3.	Cenik, Basar	Assistant Professor of Clinical Psychiatry	Psychiatry	07/02/2018		\$ 16,250.00/mo \$195,000.00/FY
4.	Cherry, Hope	Population and Community Health Services Coordinator** (previously Health Education Coordinator)	Family and Community Medicine	11/01/2016	43.62%	\$ 4,333.34/mo \$52,000.08/FY (Previous Salary – \$ 3,017.16/mo \$ 36,205.92/FY)
5.	Doolin, Angela	Director of Human Resources* (previously Assistant Director of Human Resources)	Human Resources	01/01/2018	10%	\$ 9,350.00/mo \$112,200.00/FY (Previous Salary – \$ 8,500.00/mo \$102,000.00/FY)
6.	Fraase, Karen	Partnership Development Coordinator	Office of External Relations	01/22/2018		\$ 5,666.67/mo \$ 68,000.04/FY
7.	Harrison, Carrie	Research Laboratory Coordinator	Surgery	01/08/2018		\$ 5,300.00/mo \$ 63,600.00/FY
8.	Kieffer, Peter	Assistant Professor of Clinical Pediatrics	Pediatrics	04/02/2018		\$ 4,166.67/mo \$ 50,000.04/FY
9.	Miller-Spears, Erica	Assistant Professor of Family and Community Medicine (previously Certified Physician Assistant)	Family and Community Medicine	01/08/2018	6.5%	\$ 6,806.02/mo \$ 81,672.24/FY (Previous Salary – \$ 6,389.35/mo \$ 76,672.20/FY)

10.	Myers-Woods, Adrienne	Certified Nurse Practitioner***	Obstetrics and Gynecology	12/01/2017		\$ 7,250.00/mo \$ 87,000.00/FY
11.	Roloff, Adam	Research Assistant Professor	Medical Library	02/19/2018		\$ 4,167.00/mo \$ 50,004.00/FY
12.	Stokes-Melton, Stacy	Behavioral Health Coordinator* (previously Licensed Clinical Social Worker)	Family and Community Medicine	08/01/2017	28.25%	\$ 5,281.00/mo \$ 63,372.00/FY (Previous Salary – \$ 4,076.84/mo \$ 48,922.08/FY)
13.	Tippey, Angela	Director of Human Resources* (previously Assistant Director of Human Resources)	Human Resources	01/01/2018	10%	\$ 9,441.66/mo \$113,299.92/FY (Previous Salary – \$ 8,583.33/mo \$102,999.96/FY)
14.	Verma, Sonam	Assistant Professor of Clinical Pediatrics	Pediatrics	07/02/2018		\$ 15,000.00/mo \$180,000.00/FY
15.	Wasey, Waiz	Assistant Professor of Family and Community Medicine	Family and Community Medicine	06/17/2019		\$ 15,834.00/mo \$190,008.00/FY
16.	Ziebler, David	Director of Organization and Employee Development** (previously Human Resource Associate)	Finance and Administration (previously Human Resources)	01/01/2018	39.3%	\$ 7,083.33/mo \$ 84,999.96/FY (Previous Salary – \$ 5,084.00/mo \$ 61,008.00/FY)

* Promotion of Administrative Professional

** Change from Civil Service position to Administrative Professional position

***Change from term to continuing

B. Leaves of Absence with Pay –

	<u>Name</u>	<u>Type of Leave</u>	<u>Department</u>	<u>% of Leave</u>	<u>Date</u>
1.	Rose, Gregory	Sabbatical	Anatomy	100%	08/15/2018-01/02/2019

Purpose: The purpose of the proposed leave is to acquire and analyze neuropsychological testing and functional magnetic resonance imaging (fMRI) data from typically developing adolescents and comparably aged subjects with learning disabilities.

C. Awards of Tenure –

	<u>Name</u>	<u>Title on Effective Date of Tenure</u>	<u>Department</u>	<u>Effective Date</u>
1.	Cai, Ziang	Associate Professor	Physiology	07/01/2018
2.	Cox, Brandon	Associate Professor	Pharmacology	07/01/2018
3.	Huang, Anthony	Associate Professor	Anatomy	07/01/2018
4.	Yuan, Rong	Associate Professor	Internal Medicine/ Geriatrics	07/01/2018

D. Promotions -

	<u>Name</u>	<u>Title on Effective Date of Promotion</u>	<u>Department</u>	<u>Effective Date</u>
1.	Amin, Devin	Associate Professor of Clinical Surgery	Surgery/ Neurosurgery	07/01/2018
2.	Brenham, Careyana	Professor of Clinical Family and Community Medicine	Family and Community Medicine	07/01/2018
3.	Cai, Ziang	Associate Professor	Physiology	07/01/2018
4.	Cox, Brandon	Associate Professor	Pharmacology	07/01/2018
5.	Cumpa, Edgard	Associate Professor of Clinical Internal Medicine	Internal Medicine/ General	07/01/2018
6.	Huang, Anthony	Associate Professor	Anatomy	07/01/2018
7.	Mackrides, Paula	Professor of Family and Community Medicine	Family and Community Medicine	07/01/2018
8.	Majiiga, Venkata	Associate Professor of Clinical Pediatrics	Pediatrics/ Neonatology	07/01/2018
9.	Nicolas, Ramiz	Professor of Clinical Pediatrics	Pediatrics/ Cardiology	07/01/2018
10.	Siddique, Sohail	Associate Professor of Clinical Obstetrics and Gynecology	Obstetrics and Gynecology/ Urogynecology	07/01/2018

11.	Smith, Tracey	Research Assistant Professor	Family and Community Medicine	07/01/2018
12.	Unal, Elizabeth Ramsey	Clinical Associate Professor	Medical Education/ MFM	07/01/2018
13.	Vargas, Laura	Associate Professor of Clinical Pediatrics	Pediatrics/ Neonatology	07/01/2018
14.	Yochum, Andrew	Associate Professor of Family and Community Medicine	Family and Community Medicine	07/01/2018
15.	Yuan, Rong	Associate Professor	Internal Medicine/ General	07/01/2018
16.	Zeino, Yahia	Associate Professor of Clinical Obstetrics and Gynecology	Obstetrics and Gynecology/ General	07/01/2018

Trustee Gilbert moved to approve the item. Trustee Thomas duly seconded the motion. The motion carried by the following recorded vote: aye, Mr. Tom Britton, Hon. J. Phil Gilbert, Mr. Luke Jansen, Dr. Shirley Portwood, Dr. Marsha Ryan, Ms. Amy Sholar, Maj. Gen. Randal Thomas; nay, none. Mr. Joel Sambursky abstained from voting on the item.

The following item was presented:

AWARD OF CONTRACT: CAMPUS SIDEWALK REPLACEMENT, PHASE 2, SIUE

Summary

This matter seeks to award a contract in the amount of \$374,500 to replace a portion of the sidewalks on the Edwardsville campus.

Rationale for Adoption

On February 8, 2018, the SIU Board of Trustees provided project and budget approval for the capital project, Campus Sidewalk Replacement, Phase 2, SIUE.

The existing Edwardsville pedestrian walks are deteriorating from age and use. A pavement condition survey found the condition of most of the walks to be “Poor,” “Very Poor,” “Serious” or “Failed.” The condition of the walks is a growing concern and accessibility limitation for students, faculty, staff, and visitors, and detracts from the appearance of the campus. Replacement of the current asphalt walks with concrete walks

will be accomplished over multiple phases of the project. The approved budget for Phase 2 of the project is \$600,000 and will be funded from Facilities Management Plant funds. The estimated cost of all phases of the project is approximately \$3,000,000. Approval of additional phases of work will require further board consideration as funding is identified. Bids received on March 2, 2018, were favorable and awarding the contract is requested. A summary of bids received is attached for review. Work on the sidewalks shall be completed in the summer of 2018. The Chancellor and the Vice Chancellor for Administration, SIUE, have recommended this matter to the President.

Considerations Against Adoption

Construction will require closure of sidewalks on campus, the impact of which is being mitigated by phasing of the work to maintain access to campus buildings, and by accomplishing the work during the summer.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The contract to perform the Campus Sidewalk Replacement, Phase 2, SIUE, be and hereby is awarded to Stutz Excavating, Inc., in the amount of \$374,500.

(2) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Core Campus Sidewalks Ph 2	
	
Contractor	Base Bid
Stutz Excavating Inc. 3837 Fosterberg Road Alton, IL 62002	\$ 374,500.00
Keller Construction Inc. 22 Illini Drive Glen Carbon, IL 62034	\$ 390,500.00
RCS Construction Inc. 960 Airline Drive East Alton, IL 62024	\$ 429,000.00
Korte & Luitjohan Contractors 12052 Highland Road Highland, IL 62249	\$ 462,419.00
Plocher Construction Co. Inc. 2808 Thole-Plocher Road Highland, IL 62249	\$ 580,000.00
Bruce Concrete Construction 4401 Highway 162 Granite City, IL 62040	\$ 691,286.00

Trustee Jansen moved to approve the item. Trustee Sambursky duly seconded the motion. The motion carried by the following recorded vote: aye, Mr. Tom Britton, Hon. J. Phil Gilbert, Mr. Luke Jansen, Dr. Shirley Portwood, Dr. Marsha Ryan, Mr. Joel Sambursky, Maj. Gen. Randal Thomas; nay, none. Ms. Amy Sholar abstained from voting on the item.

The following item was presented:

AUTHORIZATION FOR PHASE I REALLOCATION OF APPROPRIATION BUDGET,
SIUC AND SIUE

Summary

This matter seeks approval to reallocate an additional \$5.125 million of the state appropriation to the Edwardsville campus for FY 2019.

Rationale for Adoption

Historically, the distribution of the General Revenue Fund state appropriation allocated to the SIU system by the State of Illinois has consistently been at the level of approximately 64% to the Carbondale campus and 36% to the Edwardsville campus (**see Table 1**), when excluding the allocations to the School of Medicine and Central Administration.

Decades ago, that distribution of state appropriation was appropriately viewed as warranting a 60% / 40% split, roughly approximating the student enrollment distribution of the Carbondale and Edwardsville campuses from years earlier. However, in recent years, as enrollment has grown at the Edwardsville campus and decreased at the Carbondale campus, the enrollment distribution is nearly equal with 50.7% of the students at SIUC and 49.3% of the students at SIUE (**see Table 2**). Current enrollment trends suggest that the total student enrollment at the Edwardsville campus will surpass the total enrollment at the Carbondale campus in the near future.

While SIUC's mission does focus more on graduate study, the student distributions are similar. In considering the various student population segments, SIUE is slightly larger in undergraduate enrollment (11,402 SIUE to 10,987 SIUC) and slightly smaller at the graduate level (2,394 SIUE to 3,197 SIUC excluding the School of Medicine).

Another difference in the mission and programs of the two campuses relates to research. Both do research, but SIUC's external grant funding is larger and its state operating fund investment is also larger.

Based on FY 2017 historical data in the SIU FY 2019 RAMP submission to IBHE, SIUE's rate of return on organized research is 3.2 to 1. SIUE's investment of \$2.1 million in state operating funds for research, produced external funding of \$6.7 million. SIUC's rate of return on organized research is 1.7 to 1. SIUC's investment of \$8.8 million in state operating funds for research, resulted in external funding of \$15.1 million.

One foundational element of being a member of a system is fair treatment for all, and this proposal seeks to begin a phased adjustment of the state appropriation

allocation in a more equitable fashion. As such, this Board matter would direct a redistribution of the state appropriation funding levels between the Carbondale and Edwardsville campuses to more closely reflect the change in enrollment levels at the campuses.

This action is the first step in an overall review of the allocation process as previously discussed by Trustees at the recent retreat held at Touch of Nature. A more comprehensive study will be undertaken in the near future by an external third party to conceivably develop an acceptable formula-based approach to achieve greater state funding equity between SIUC and SIUE. That review could include additional elements beyond enrollment, arguably the largest, but not the only, variable of significance. The larger study also could focus on factors such as facility needs and costs, funding for research, research productivity, educational and public service needs of the various communities, economic impact of the universities, specific individual areas of study and costs associated with those programs, anticipated state demographics, and other appropriate data. The current proposal is largely based on enrollment data, but it includes adjustments intended to address the different missions of the two institutions.

Historical enrollment data were compiled for the Carbondale and Edwardsville campuses, comparing both student headcount and full-time equivalent (FTE) enrollment levels. In addition, a weighting factor was applied to recognize the differing missions of the two campuses [the weighting factors include a 1.0 multiplier for undergraduate students, 1.2 multiplier for master's level students, and a 1.4 multiplier for doctoral and professional students (**see Table 3**)]. In considering the four types of enrollment data (unadjusted headcount and FTE, and weighted headcount and FTE), the results are similar. However, the weighted FTE methodology is discussed in depth hereafter, because it better reflects the implied costs of the different missions and best accommodates the current financial hardship being experienced by SIUC.

The Fall 2016 (FY 2017) weighted FTE enrollment distribution was 53.9% SIUC / 46.1% SIUE and the Fall 2017 (FY 2018) weighted FTE enrollment distribution was 51.5% SIUC / 48.5% SIUE.

Had the FY 2018 state appropriation funding distribution reflected the Fall 2017 enrollment distribution, the result would have been a redistribution of \$17.7 million from the Carbondale campus to the Edwardsville campus (**see Table 4**). The 64% / 36% funding level last reflected the enrollment situation in FY 2002. Since that time, had funding been distributed according to the *weighted formula* -- a formula which favors Carbondale more than a direct headcount or FTE comparison -- it would have resulted in an additional \$95 million in cumulative appropriation funding for SIUE, or \$90 million (\$89,936,000 in Table 4) since FY 2000.

In addition to headcount, another way of analyzing appropriate funding levels can be based on the average appropriation per student FTE (**see Table 5**). SIUE's average FY 2018 appropriation per student FTE of \$4,562 is \$2,023 *lower* than the mean

of the other Master's-level Illinois public universities (excluding SIUE) of \$6,585. When that difference of \$2,023 is multiplied times SIUE's Fall 2017 FTE enrollment of 11,523, the resulting figure suggests that SIUE is underfunded by \$23.3 million in state appropriation vs. the mean of the other Master's-level Illinois public universities. SIUC's average FY 2018 appropriation per student FTE of \$7,554 is \$2,429 *higher* than the mean of the other Doctoral-level Illinois public universities (excluding SIUC and the SIU School of Medicine) of \$5,125. When that difference of \$2,429 is multiplied times SIUC's Fall 2017 FTE enrollment of 12,093, the resulting figure indicates that SIUC's state appropriation funding is \$29.4 million above the mean of the other Doctoral-level Illinois public universities.

Additional state appropriation funding allocated to the Edwardsville campus, when invested in current and planned programs, would be an investment by the SIU System that would result in an even more accelerated growth pattern than witnessed in the past 20 years, a period when SIUE was recognized by IBHE as the fastest growing public higher education institution in Illinois. SIUE is structurally lean and has the lowest undergraduate instructional cost per credit hour of any public university in Illinois (**see Table 6**), so the additional funding would be efficiently utilized to provide educational opportunities to more students.

SIUE has both current and planned programs which are critical to the region's growth, including the metro east area, the second densest population in Illinois. The Edwardsville campus has tremendous room for growth on its traditional campus and has significantly increased its online course and program offerings in recent years. SIUE has also demonstrated the ability to shift quickly to address economic and academic forces and adjust to market needs. Additional state appropriation funding would provide SIUE with the financial resources needed to develop and grow its academic programs and to provide a quality education to more students in order to positively impact the regional economy.

Based on the current financial challenges faced by the Carbondale campus and the campus reorganization plan, which is currently under development, it does not seem prudent for SIUC to experience a reallocation of the full appropriation amount in one year. Therefore, this matter recommends a phased-in transition of state appropriation funding over a few years, beginning in FY 2019. The state appropriation allocation would be re-calculated annually, using the recommendations from the external study.

Constituency Involvement

As noted earlier, the Board of Trustees acknowledged at its recent retreat that analysis should be undertaken with the goal of presenting a plan to rebalance the state appropriation support for the campuses that better reflects current operational factors, including enrollment, but also taking into account other mission-defined variables as outlined above.

It is recognized that any funding adjustments of this magnitude are best handled through a phased approach, allowing SIUC sufficient ability to gradually accommodate to reduction in an important revenue stream without a severe disruption in ongoing operations. This proposed Phase I action comprises a good-faith effort to begin that process in a limited fashion for Fiscal Year 2019 while awaiting the work of a third-party to develop an ostensibly more sophisticated and nuanced formula to justify an appropriate percentage of state support going to each campus.

The SIUC chancellor and chief budget officer have been briefed on the elements of this proposal so as to better prepare for changes in the campus' budget planning for the coming fiscal year.

Additionally, the SIUE Faculty Senate approved a resolution on March 1, 2018 in support of an SIU System Budget Reallocation (**see Appendix A**). As well, the SIUE Chancellor has discussed this proposal with various campus constituencies, including the Chancellor's Council, the Extended Chancellor's Council, the University Planning and Budget Council, and the Dean's Council—also, the SIU President has met with the SIUE Faculty Senate to hear their concerns on this matter.

Considerations Against Adoption

A financial adjustment could temporarily add to the financial burden of the Carbondale campus. This impact could be mitigated in the long-term by implementing an annual review process which would re-evaluate the state appropriation process based on the factors recommended by the consultant and make annual adjustments accordingly. Future enrollment growth at SIUC and SIUE could be recognized in the model and resources could be directed based on the annual calculations.

Conclusion

In summary, the following figures indicate a range of funding shortfalls at SIUE depending on the data used. While these figures may be adjusted in the future according to additional variables suggested by an external consultant, because the disparity between the current enrollments and the current appropriation distribution is so egregious over the last two decades, based on the most important funding variable - enrollment - a \$5.125 million adjustment is recommended at this time as an initial step in addressing the discrepancy *based on an assumption that a consultant will recommend a change of funding at a minimum of that magnitude*. After two decades of executing a static budget model which ignored enrollment changes, this first phase seems highly defensible.

While a multi-year adjustment recommendation of minimally \$4–6 million from the consultant may be anticipated to address the funding gap currently determined to be somewhere between \$17.7 million and \$23.3 million, the current recommendation reflects a minimum adjustment based on averaging the figure representing the lowest gap

(\$4.425 million -- adjusted FTE) and the highest figure (\$5.825 million -- state appropriation by cost) if phased in over a four-year period.

	SIUE Funding Gap	SIUE Annual Funding Gap 4 Year Adjustment Target
Adjusted FTE	\$17.7 million	\$4.425 million
Unadjusted FTE	\$18.1 million	\$4.525 million
Headcount	\$18.9 million	\$4.725 million
State Appropriation by Cost	SIUE – Underfunded \$23.3 million	\$5.825 million

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The annual allocation as part of the FY 2019 Appropriation Budget will be adjusted such that an additional \$5.125 million will be assigned to SIUE.

(2) The President of Southern Illinois University will take steps to engage a consultant to review the allocation model and make further recommendations.

(3) The President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

Table 1
Distribution of State Appropriation
(In Thousands)

Fiscal Year	GRF/EAF State Approp. (Excl. SOM & System)		
	SIUE	SIUC	Total
FY 2000	\$63,362.2	\$117,313.2	\$180,675.4
FY 2001	\$67,061.5	\$124,469.7	\$191,531.2
FY 2002	\$72,962.6	\$130,594.0	\$203,556.6
FY 2003	\$68,500.0	\$122,618.0	\$191,118.0
FY 2004	\$62,857.8	\$112,506.1	\$175,363.9
FY 2005	\$62,607.8	\$112,323.0	\$174,930.8
FY 2006	\$62,857.8	\$113,251.4	\$176,109.2
FY 2007	\$63,645.4	\$114,734.7	\$178,380.1
FY 2008	\$64,789.1	\$116,527.3	\$181,316.4
FY 2009	\$66,603.2	\$119,790.0	\$186,393.2
FY 2010	\$67,066.5	\$120,825.2	\$187,891.7
FY 2011	\$63,045.3	\$113,580.6	\$176,625.9
FY 2012	\$62,318.3	\$112,270.8	\$174,589.1
FY 2013	\$58,494.1	\$104,521.0	\$163,015.1
FY 2014	\$58,441.7	\$104,206.3	\$162,648.0
FY 2015	\$56,997.2	\$101,517.1	\$158,514.3
FY 2016	\$16,417.9	\$29,261.4	\$45,679.3
FY 2017	\$56,997.2	\$101,517.1	\$158,514.3
FY 2018	\$51,565.0	\$91,287.4	\$142,852.4

% of Total			
Fiscal Year	GRF/EAF State Approp. (Excl. SOM & System)		
	SIUE	SIUC	Total
FY 2000	35.1%	64.9%	100.0%
FY 2001	35.0%	65.0%	100.0%
FY 2002	35.8%	64.2%	100.0%
FY 2003	35.8%	64.2%	100.0%
FY 2004	35.8%	64.2%	100.0%
FY 2005	35.8%	64.2%	100.0%
FY 2006	35.7%	64.3%	100.0%
FY 2007	35.7%	64.3%	100.0%
FY 2008	35.7%	64.3%	100.0%
FY 2009	35.7%	64.3%	100.0%
FY 2010	35.7%	64.3%	100.0%
FY 2011	35.7%	64.3%	100.0%
FY 2012	35.7%	64.3%	100.0%
FY 2013	35.9%	64.1%	100.0%
FY 2014	35.9%	64.1%	100.0%
FY 2015	36.0%	64.0%	100.0%
FY 2016	35.9%	64.1%	100.0%
FY 2017	36.0%	64.0%	100.0%
FY 2018	36.1%	63.9%	100.0%

Table 2
Headcount Enrollment - SIUE / SIUC

Headcount - SIUE							% of Total System Enrollment
Fall Term	FY	UG	Masters	Doctoral	Prof	Total	
1999	2000	9,313	2,355	7	202	11,877	34.5%
2000	2001	9,576	2,413	9	195	12,193	35.0%
2001	2002	9,799	2,445	4	194	12,442	36.2%
2002	2003	10,014	2,494	8	192	12,708	36.5%
2003	2004	10,563	2,532	8	192	13,295	37.7%
2004	2005	10,811	2,482	2	198	13,493	38.6%
2005	2006	10,945	2,231	1	283	13,460	38.9%
2006	2007	10,960	2,124	3	362	13,449	39.4%
2007	2008	10,920	2,040	1	437	13,398	39.3%
2008	2009	10,977	2,106	7	512	13,602	40.0%
2009	2010	11,144	2,275	10	511	13,940	41.0%
2010	2011	11,305	2,300	11	517	14,133	41.7%
2011	2012	11,428	2,231	58	518	14,235	42.2%
2012	2013	11,341	2,125	67	522	14,055	43.1%
2013	2014	11,229	2,027	64	530	13,850	43.9%
2014	2015	11,421	1,977	53	521	13,972	44.1%
2015	2016	11,781	1,850	108	526	14,265	45.7%
2016	2017	11,720	1,744	153	525	14,142	47.5%
2017	2018	11,402	1,631	225	538	13,796	49.3%

Headcount - SIUC (Excluding SOM)							% of Total System Enrollment
Fall Term	FY	UG	Masters	Doctoral	Prof	Total	
1999	2000	18,242	2,980	990	384	22,596	65.5%
2000	2001	18,121	3,139	1,017	368	22,645	65.0%
2001	2002	17,463	3,092	1,023	350	21,928	63.8%
2002	2003	17,369	3,295	1,042	363	22,069	63.5%
2003	2004	17,392	3,166	1,043	386	21,987	62.3%
2004	2005	17,057	2,912	1,100	390	21,459	61.4%
2005	2006	16,697	2,961	1,088	381	21,127	61.1%
2006	2007	16,294	2,972	1,088	360	20,714	60.6%
2007	2008	16,193	3,030	1,110	359	20,692	60.7%
2008	2009	15,980	2,943	1,091	367	20,381	60.0%
2009	2010	15,551	2,958	1,155	393	20,057	59.0%
2010	2011	15,141	2,970	1,247	385	19,743	58.3%
2011	2012	15,000	2,891	1,243	386	19,520	57.8%
2012	2013	14,130	2,830	1,237	351	18,548	56.9%
2013	2014	13,306	2,778	1,245	349	17,678	56.1%
2014	2015	13,461	2,712	1,171	359	17,703	55.9%
2015	2016	13,031	2,448	1,089	362	16,930	54.3%
2016	2017	12,182	2,123	983	339	15,627	52.5%
2017	2018	10,987	1,998	881	318	14,184	50.7%

Headcount Enrollment Comparison						("Total" Column = SIUC
Enrollment Minus SIUE Enrollment)						
Fall Term	FY	UG	Masters	Doctoral	Prof	Total
1999	2000	8,929	625	983	182	10,719
2000	2001	8,545	726	1,008	173	10,452
2001	2002	7,664	647	1,019	156	9,486
2002	2003	7,355	801	1,034	171	9,361
2003	2004	6,829	634	1,035	194	8,692
2004	2005	6,246	430	1,098	192	7,966
2005	2006	5,752	730	1,087	98	7,667
2006	2007	5,334	848	1,085	(2)	7,265
2007	2008	5,273	990	1,109	(78)	7,294
2008	2009	5,003	837	1,084	(145)	6,779
2009	2010	4,407	683	1,145	(118)	6,117
2010	2011	3,836	670	1,236	(132)	5,610
2011	2012	3,572	660	1,185	(132)	5,285
2012	2013	2,789	705	1,170	(171)	4,493
2013	2014	2,077	751	1,181	(181)	3,828
2014	2015	2,040	735	1,118	(162)	3,731
2015	2016	1,250	598	981	(164)	2,665
2016	2017	462	379	830	(186)	1,485
2017	2018	(415)	367	656	(220)	388

Data Source: RAMP Historical - Table 7. Fall 2017 (FY2018) data from IBHE 12/12/17 Enrollment Report.

Notes for Table 2

Reallocation Data Based on Head Count

- In FY 2002, SIUC's head count was 63.8% and SIUE's head count was 36.2% of the total SIU head count enrollment (excluding the School of Medicine), which approximated the 64.2% SIUC / 35.8% SIUE distribution of state appropriation.
- In FY 2018, SIUC's head count was 50.7% and SIUE's head count was 49.3%. Had the FY 2018 state appropriation funding distribution reflected the Fall 2017 *head count* distribution, the result would have been a redistribution of \$18.9 million from SIUC to SIUE.
- Since FY 2000, had funding been distributed according to the *head count* distribution, it would have resulted in an additional \$147 million in cumulative appropriation funding for SIUE (or \$148 million since FY 2002, as referenced in Table 4).

Table 3

Full-Time Equivalent (FTE) Enrollment - SIUE / SIUC

FTE - SIUE

Fall Term	FY	UG	Masters	Doctoral	Prof	Total	Adjusted with Multiplier					% of Total	
							1.0	1.2	1.4	1.4	Total	System Enrollment	
							UG	Masters	Doctoral	Prof		Regular	Adjusted
1999	2000	7,879	1,190	3	202	9,274	7,879	1,428	4	283	9,594	33.0%	32.9%
2000	2001	8,209	1,275	2	195	9,681	8,209	1,530	3	273	10,015	34.2%	34.1%
2001	2002	8,422	1,296	2	194	9,914	8,422	1,555	3	272	10,252	35.5%	35.3%
2002	2003	8,717	1,339	3	192	10,251	8,717	1,607	4	269	10,597	36.4%	36.3%
2003	2004	9,178	1,355	3	192	10,728	9,178	1,626	4	269	11,077	36.0%	35.7%
2004	2005	9,426	1,287	1	198	10,912	9,426	1,544	1	277	11,249	35.8%	35.5%
2005	2006	9,606	1,179	0	283	11,068	9,606	1,415	0	396	11,417	36.6%	36.3%
2006	2007	9,676	1,124	1	362	11,163	9,676	1,349	1	507	11,533	37.5%	37.2%
2007	2008	9,005	1,007	1	437	10,450	9,005	1,208	1	612	10,826	36.1%	35.8%
2008	2009	9,777	1,087	3	512	11,379	9,777	1,304	5	717	11,803	38.2%	38.0%
2009	2010	9,914	1,179	4	511	11,607	9,914	1,414	6	715	12,049	39.4%	39.1%
2010	2011	10,115	1,206	6	517	11,843	10,115	1,447	8	724	12,293	40.1%	39.7%
2011	2012	10,189	1,180	28	518	11,915	10,189	1,416	39	725	12,369	40.7%	40.3%
2012	2013	10,116	1,131	28	522	11,796	10,116	1,357	39	731	12,242	42.0%	41.6%
2013	2014	9,954	1,118	22	530	11,624	9,954	1,342	30	742	12,068	42.5%	42.1%
2014	2015	10,094	1,126	24	521	11,766	10,094	1,352	33	729	12,209	42.8%	42.4%
2015	2016	10,368	1,031	66	526	11,991	10,368	1,237	92	736	12,433	44.6%	44.2%
2016	2017	10,291	963	100	525	11,879	10,291	1,155	140	735	12,322	46.4%	46.1%
2017	2018	9,912	919	154	538	11,523	9,912	1,103	216	753	11,984	48.8%	48.5%

FTE - SIUC (Excluding SOM)

Fall Term	FY	UG	Masters	Doctoral	Prof	Total	Adjusted with Multiplier					% of Total	
							1.0	1.2	1.4	1.4	Total	System Enrollment	
							UG	Masters	Doctoral	Prof		Regular	Adjusted
1999	2000	16,108	1,746	514	487	18,855	16,108	2,095	720	682	19,605	67.0%	67.1%
2000	2001	15,884	1,755	515	460	18,614	15,884	2,106	721	644	19,355	65.8%	65.9%
2001	2002	15,341	1,739	515	443	18,038	15,341	2,087	721	620	18,769	64.5%	64.7%
2002	2003	15,161	1,851	517	368	17,897	15,161	2,221	724	515	18,621	63.6%	63.7%
2003	2004	15,862	2,178	664	391	19,095	15,862	2,614	930	547	19,953	64.0%	64.3%
2004	2005	16,332	2,135	679	403	19,549	16,332	2,562	951	564	20,409	64.2%	64.5%
2005	2006	15,940	2,176	673	383	19,172	15,940	2,611	942	536	20,030	63.4%	63.7%
2006	2007	15,321	2,171	725	367	18,584	15,321	2,605	1,015	514	19,455	62.5%	62.8%
2007	2008	15,175	2,269	713	369	18,526	15,175	2,723	998	516	19,413	63.9%	64.2%
2008	2009	14,993	2,286	727	383	18,389	14,993	2,744	1,018	536	19,290	61.8%	62.0%
2009	2010	14,439	2,269	767	393	17,868	14,439	2,723	1,074	551	18,786	60.6%	60.9%
2010	2011	14,158	2,319	829	405	17,711	14,158	2,783	1,161	567	18,669	59.9%	60.3%
2011	2012	13,870	2,286	830	386	17,372	13,870	2,743	1,162	540	18,315	59.3%	59.7%
2012	2013	12,903	2,203	806	359	16,271	12,903	2,644	1,129	503	17,178	58.0%	58.4%
2013	2014	12,343	2,256	767	356	15,721	12,343	2,707	1,074	498	16,622	57.5%	57.9%
2014	2015	12,411	2,217	715	374	15,717	12,411	2,660	1,001	523	16,596	57.2%	57.6%
2015	2016	11,975	1,881	656	370	14,882	11,975	2,257	919	518	15,669	55.4%	55.8%
2016	2017	11,110	1,672	588	340	13,710	11,110	2,007	823	477	14,416	53.6%	53.9%
2017	2018	9,763	1,445	487	398	12,093	9,763	1,734	682	557	12,736	51.2%	51.5%

FTE Enrollment Comparison ("Total" Column = SIUC Enrollment Minus SIUE Enrollment)

Fall Term	FY	UG	Masters	Doctoral	Prof	Total	Adjusted with Multiplier				
							UG	Masters	Doctoral	Prof	Total
1999	2000	8,229	556	511	285	9,581	8,229	667	715	399	10,011
2000	2001	7,675	480	513	265	8,933	7,675	576	718	371	9,340
2001	2002	6,919	443	513	249	8,124	6,919	532	718	349	8,517
2002	2003	6,444	512	514	176	7,646	6,444	614	720	246	8,024
2003	2004	6,684	823	661	199	8,367	6,684	988	925	279	8,876
2004	2005	6,906	848	678	205	8,637	6,906	1,018	949	287	9,160
2005	2006	6,334	997	673	100	8,104	6,334	1,196	942	140	8,613
2006	2007	5,645	1,047	724	5	7,421	5,645	1,256	1,014	7	7,922
2007	2008	6,170	1,263	712	(68)	8,077	6,170	1,515	997	(95)	8,587
2008	2009	5,216	1,200	724	(129)	7,010	5,216	1,439	1,013	(181)	7,487
2009	2010	4,525	1,091	763	(118)	6,261	4,525	1,309	1,068	(165)	6,737
2010	2011	4,043	1,113	824	(112)	5,868	4,043	1,336	1,153	(157)	6,376
2011	2012	3,681	1,106	802	(132)	5,457	3,681	1,327	1,123	(185)	5,946
2012	2013	2,787	1,073	779	(163)	4,475	2,787	1,287	1,090	(228)	4,936
2013	2014	2,389	1,138	746	(175)	4,098	2,389	1,365	1,044	(244)	4,554
2014	2015	2,317	1,091	691	(147)	3,952	2,317	1,309	968	(206)	4,387
2015	2016	1,607	850	591	(156)	2,892	1,607	1,020	827	(218)	3,236
2016	2017	818	710	488	(185)	1,831	818	852	683	(258)	2,095
2017	2018	(149)	526	333	(140)	570	(149)	631	466	(196)	752

Data Source: RAMP Historical - Table 7. Fall 2017 (FY2018) data from IBHE 12/12/17 Enrollment Report.

Notes for Table 3

Reallocation Data Based on Full-Time Equivalents (FTE)

- In FY 2002, SIUC's *FTE* was 64.5% and SIUE's head count was 35.5% of the total SIU FTE enrollment (excluding the School of Medicine).
- To recognize the differing missions of the two campuses, weighting factors of 1.0 for UG students, 1.2 for Masters students, and 1.4 for Doctoral and Professional students were applied to calculate an Adjusted FTE. In FY 2002, SIUC's *Adjusted FTE* was 64.7% and SIUE's *Adjusted FTE* was 35.3% of the total *SIU Adjusted FTE enrollment*, which approximated the 64.2% SIUC / 35.8% SIUE distribution of state appropriation.
 - It should be noted that the impact of applying the weighting factors to recognize the campuses' differing missions was only 0.2%, moving SIUC from 64.5% to 64.7%.
- In FY 2018, SIUC's *Adjusted FTE* was 51.5% and SIUE's was 48.5%. Had the FY 2018 state appropriation funding distribution reflected the Fall 2017 *Adjusted FTE* distribution, the result would have been a redistribution of \$17.7 million from SIUC to SIUE.
- Since FY 2000, had funding been distributed according to the *Adjusted FTE* weighted formula distribution, it would have resulted in an additional \$90 million in cumulative appropriation funding for SIUE (or \$95 million since FY 2002, referenced above).

Table 4

**State Appropriation Funding Lost by SIUE from
FY 2000-2018 Based on Headcount and Weighted FTE's
(In Thousands)**

Fiscal Year	SIUE Overpaid / (Underpaid)	
	Allocation Error by Headcount	Allocation Error by Adj. FTE
FY 2000	\$1,114.0	\$3,996.3
FY 2001	\$27.2	\$1,751.3
FY 2002	(\$725.2)	\$1,055.7
FY 2003	(\$1,337.2)	(\$814.8)
FY 2004	(\$3,223.0)	\$256.1
FY 2005	(\$4,923.1)	\$449.5
FY 2006	(\$5,677.5)	(\$1,080.4)
FY 2007	(\$6,577.8)	(\$2,743.5)
FY 2008	(\$6,471.6)	(\$125.3)
FY 2009	(\$8,002.3)	(\$4,151.5)
FY 2010	(\$9,975.9)	(\$6,353.1)
FY 2011	(\$10,642.7)	(\$7,083.0)
FY 2012	(\$11,308.6)	(\$8,060.2)
FY 2013	(\$11,780.9)	(\$9,339.1)
FY 2014	(\$13,008.3)	(\$9,974.1)
FY 2015	(\$12,924.2)	(\$10,188.2)
FY 2016 *	(\$4,470.6) *	(\$3,792.2) *
FY 2017	(\$18,306.3)	(\$16,051.2)
FY 2018	(\$18,870.7)	(\$17,688.5)
Total	(\$147,084.7)	(\$89,936.0)

*Funding levels were decreased dramatically in FY 2016 because the state appropriation was only 29% of preceding levels for that period.

Table 5

Illinois Public Universities - FY18 Appropriation per Student FTE

	Fall 2017 Student FTE			GRF/EAF Only	Approp. Per Student FTE	% of	Student
	UG	Grad/Prof	Total	FY 2018 State Approp.		Total State Approp. \$	FTE as % of Total
Doctoral Institutions							
- Illinois State University	16,826	1,482	18,308	\$65,004,000	\$3,551	6.9%	11.0%
- Northern Illinois University	12,136	2,846	14,982	\$81,983,500	\$5,472	8.7%	9.0%
- SIU Carbondale	9,763	2,330	12,093	\$91,349,000	\$7,554	9.6%	7.3%
- SIU School of Medicine	0	370	370	\$33,620,400	\$90,866	3.5%	0.2%
- Univ. of Illinois Chicago	18,949	11,469	30,418	\$218,246,000	\$7,175	23.0%	18.3%
- Univ. of Illinois Urbana/Champaign	34,573	15,061	49,634	\$215,622,900	\$4,344	22.8%	29.9%
Total / Average	92,247	33,558	125,805	\$705,825,800	\$5,610	74.5%	75.7%
Average Excl. SIUC & SOM					\$5,125		
Masters Institutions							
- Chicago State University	1,535	894	2,429	\$32,697,400	\$13,461	3.4%	1.5%
- Eastern Illinois University	4,442	897	5,339	\$38,678,100	\$7,244	4.1%	3.2%
- Governors State University	2,387	1,167	3,554	\$21,656,000	\$6,093	2.3%	2.1%
- Northeastern Illinois University	4,902	875	5,777	\$33,209,000	\$5,748	3.5%	3.5%
- SIU Edwardsville	9,912	1,611	11,523	\$52,565,000	\$4,562	5.5%	6.9%
- Univ. of Illinois Springfield	2,282	1,244	3,526	\$16,825,000	\$4,772	1.8%	2.1%
- Western Illinois University	6,981	1,153	8,134	\$46,300,700	\$5,692	4.9%	4.9%
Total / Average	32,441	7,841	40,282	\$241,931,200	\$6,006	25.5%	24.3%
Average Excl. SIUE					\$6,585		
Total / Average	124,688	41,399	166,087	\$947,757,000	\$5,706	100.0%	100.0%
				SIU System Office	\$3,379,400		
				U of I System Office & System Wide Programs	\$132,312,000		
				IBHE Total for FY18 GRF/EAF Approp.	\$1,083,448,400		

Note: FY 2018 state appropriation numbers above for the IPU's exclude special appropriations from Other State Funds (e.g. Pharmacy, License Plates, Fire Prevention, etc.)

Notes for Table 5

Reallocation Data Based on FY 2018 Average Appropriation per Student FTE

- This year, SIUE has an average appropriation per student FTE of \$4,562. The mean of the other Masters-level Illinois public universities (excluding SIUE) is \$6,585, resulting in a difference of \$2,023.
- When that difference of \$2,023 is multiplied times SIUE's Fall 2017 FTE enrollment of 11,523, the resulting figure suggests that SIUE is underfunded by \$23.3 million in state appropriation vs. the mean of the other Masters-level Illinois public universities.
- This year, SIUC has an average appropriation per student FTE of \$7,554. The mean of the other Doctoral-level Illinois public universities (excluding SIUC and the SIU School of Medicine) is \$5,125, resulting in a difference of \$2,429.
- When that difference of \$2,429 is multiplied times SIUC's Fall 2017 FTE enrollment of 12,093, the resulting figure indicates that SIUC's state appropriation funding is \$29.4 million above the mean of the other Doctoral-level Illinois public universities.

Table 6
DISCIPLINE COST STUDY TRENDS
Instructional Cost Per Credit Hour

<u>System/Institution</u>	<u>FY2014</u>	<u>FY2015</u>	<u>FY2016</u>	<u>FY2014-2016</u>	
				<u>Change</u>	<u>Percent Change</u>
Chicago State University	\$512.49	\$525.68	\$507.28	(\$5.21)	(1.0) %
Eastern Illinois University	411.01	414.95	376.59	(34.42)	(8.4)
Governors State University	442.73	422.45	388.67	(54.06)	(12.2)
Illinois State University	365.07	371.62	359.83	(5.24)	(1.4)
Northeastern Illinois University	406.33	415.05	402.42	(3.91)	(1.0)
Northern Illinois University	386.72	396.99	380.92	(5.80)	(1.5)
Western Illinois University	352.08	360.90	358.75	6.67	1.9
<u>Southern Illinois University</u>					<u>(4.7)</u>
Carbondale	<u>350.48</u>	<u>350.01</u>	<u>334.16</u>	<u>(16.32)</u>	0.1
	379.41	386.74	379.64	0.23	
Edwardsville	314.73	305.45	283.14	(31.59)	(10.0)
<u>University of Illinois</u>					<u>(9.0)</u>
Chicago	<u>485.00</u>	<u>482.43</u>	<u>441.46</u>	<u>(43.54)</u>	(2.6)
Springfield	456.68	463.55	444.95	(11.73)	(11.9)
Urbana/Champaign	444.21	412.64	391.23	(52.98)	(11.7)
	502.67	498.04	443.95	(58.72)	
Total	<u>\$425.54</u>	<u>\$427.08</u>	<u>\$400.72</u>	<u>(\$24.81)</u>	<u>(5.8) %</u>

Source: 2015-2016 IBHE Discipline Unit Cost Study - Table 7

Appendix A

**Southern Illinois University Edwardsville Faculty Senate Resolution
in Support of
SIU System Budget
Reallocation**

Whereas Southern Illinois University Edwardsville came into being in 1957 as the result of intense local demand by the citizens of Southwestern Illinois articulated through the Southwestern Illinois Council for Higher Education and through their elected public officials; and

Whereas Southern Illinois University Edwardsville is a mature university in 2018 with over 120,000 graduates; and

Whereas Southern Illinois University Edwardsville is a distinct peer university within the SIU System; and

Whereas working within a culture of shared governance, the faculty, staff, and administrators of Southern Illinois University Edwardsville have collaborated to manage their portion of the SIU System budget responsibly, prudently, and successfully; and

Whereas Southern Illinois University Edwardsville enjoys a positive reputation and is able to market its degree programs successfully in a very competitive environment; and

Whereas increased investment by the SIU System Board of Trustees in the present and future of Southern Illinois University Edwardsville is advisable and justified by numerous positive indicators including but not limited to

- A rising regional and national reputation underscored by ratings and awards together with consistently-positive media coverage (<https://www.siu.edu/about/pointsofpride.shtml>)
- Southern Illinois University Edwardsville ranks second among Carnegie master's large, primarily residential universities for federal research and development expenditures, according to the National Science Foundation
- Substantial growth in graduate and professional programs
- Talented, engaged, and innovative faculty and staff members
- A welcoming climate that promotes diversity and inclusion
- Partnerships with metropolitan St. Louis businesses and entrepreneurial ecosystems
- A lean and efficient operating model that continues to prosper during challenging economic times in Illinois
- A cost point that continues to be very attractive to students

- A beautiful campus with attractive, up-to-date structures and facilities
- Demographics, since SIUE serves the second-largest metropolitan area in the state of Illinois
- Location and accessibility, since SIUE is situated in close proximity to St. Louis and within a growing and vibrant suburban community

Therefore, because Southern Illinois University Edwardsville is a distinct peer university within the SIU System, with equal status and standing to Southern Illinois University Carbondale, the Faculty Senate of Southern Illinois University Edwardsville respectfully requests that the SIU System Board of Trustees **immediately** create a new, fair and dynamic formula (geared to the present and future) that will, over a transitional period of no longer than two fiscal years, reallocate the SIU system budget in a just and equitable manner predicated primarily on enrollment data to enable Southern Illinois University Edwardsville to reach its full potential.

Mover: Faculty Senate Executive Committee

Approved March 1, 2018

Trustee Gilbert noted that he would vote against the proposal but stated that it was not a vote against SIUE. He recalled on the prior day that he said he was not opposed to looking at a reallocation of funding on a percentage that had not been followed for forty years. He expressed concern about the timing of the proposal and that it was premature in light of the external review in which the Board at its March retreat had agreed to engage. Further, he expressed concern that the Carbondale campus constituencies did not have ample opportunity to review what impact the change would have on the SIUC campus, its faculty, staff, students, and programs. He noted he hoped the external review could be done quickly.

Trustee Ryan expressed agreement with Trustee Gilbert and stated that she would vote no on the item but that it was not a vote against SIUE. She applauded SIUE for all of its efforts in the job of educating its students. Dr. Ryan noted she needed facts in which to make a high quality decision, and she thought the Board was interested in reallocation when the study results were complete. Trustee Ryan expressed concern about the way in which the process the Board item was handled with the President, SIUE Chancellor, and SIUE constituency groups having the opportunity to plan and the SIUC Chancellor, SIUC financial advisors, and SIUC constituency groups not being consulted.

Trustee Britton expressed agreement with Trustee Gilbert and Trustee Ryan's comments. He reported that he would probably be voting against the item. He noted the reallocation was a fundamental system question on how resources are allocated. However, he expressed concerns about the speed with which the reallocation would be implemented and the process by which the Board studied and learned about it. He recommended that it needed to be a system-wide review activity, and that the Board needed to make sure it was not pitting the campuses against each other. Trustee Britton noted that there needed to be consensus on the process on how allocation is determined. He anticipated that SIUE would deserve a larger share of the funding, but he needed data to support that that has been prepared in a collegial manner.

Trustee Sambursky expressed agreement with Trustee Gilbert, Trustee Ryan, and Trustee Britton. He expressed disappointment in the process and noted he did not like being surprised by the agenda item that carried significant consequences to the universities and the communities that they serve. He spoke of a local dry cleaning business that recently closed and his conversation with the owner about enrollment

challenges that SIUC is enduring that is having a ripple effect on the region. He recalled that the Board at its March retreat agreed to have an external consultant to study the reallocation, and he did not feel it was financially responsible for the Board to be voting on the item without more information on the matter. He stated he would be voting no on the item.

Trustee Thomas noted that on two occasions during the last two days he had to vote to abstain because he was not in attendance at the March 9 Board retreat.

Trustee Portwood reported that she would vote in favor of the reallocation. She expressed concern for fairness to SIUE that the campus deserved a reallocation. She recalled that when the question came up of loaning money from Edwardsville to Carbondale, all except one trustee was willing to approve it with two days' notice with no details about how much, when it would be repaid and the impact on SIUE. She noted that Board decisions have been made before with less than ten days' notice.

Trustee Jansen moved to approve the item. Trustee Portwood duly seconded the motion. The motion did not pass by the following recorded vote: aye, Mr. Luke Jansen, Dr. Shirley Portwood, Ms. Amy Sholar; nay, Mr. Tom Britton, Hon. J. Phil Gilbert, Dr. Marsha Ryan, Mr. Joel Sambursky. Maj. Gen. Randal Thomas abstained from voting on the item.

Chair Sholar announced that the next Board of Trustees meeting would be held July 12, 2018, at the SIU School of Medicine.

Trustee Britton made a motion to adjourn the meeting. Trustee Sambursky seconded the motion. The motion passed unanimously by voice vote.

The meeting adjourned at 12:43 p.m.

Misty D. Whittington, Executive Secretary