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MINUTES OF THE REGULAR MEETING OF THE BOARD OF TRUSTEES  
SOUTHERN ILLINOIS UNIVERSITY  
SEPTEMBER 17, 2020

The regular meeting of the Board of Trustees of Southern Illinois University convened on Thursday, September 17, 2020, at 10:00 a.m. in the Large Dining Room, Stone Center, Southern Illinois University System Office, Carbondale, Illinois. The meeting was called to order by Chair Gilbert. The following members of the Board were present:

Hon. J. Phil Gilbert, Chair  
Dr. Ed Hightower, Vice Chair – via Zoom videoconference  
Mr. Roger Tedrick, Secretary – via Zoom videoconference  
Mr. Ed Curtis – via Zoom videoconference  
Mr. Steven Gear – via Zoom videoconference at 10:20 a.m.  
Mr. Jacob Graham – via Zoom videoconference  
Dr. Subhash Sharma – via Zoom videoconference  
Mr. John Simmons – via Zoom videoconference

The following member was absent:

Ms. Amy Sholar

Executive Officers present were:

Dr. Dan Mahony, President, SIU  
Dr. Austin A. Lane, Chancellor, SIU Carbondale - via Zoom videoconference  
Dr. Randall Pembroke, Chancellor, SIU Edwardsville - via Zoom videoconference  
Dr. Jerry Kruse, Provost and Dean, SIU School of Medicine - via Zoom videoconference  
Mr. Lucas Crater, General Counsel  
Dr. Gireesh Gupchup, Vice President for Academic Innovation, Planning, and Partnerships - via Zoom videoconference  
Dr. Duane Stucky, Senior Vice President for Financial and Administrative Affairs and Board Treasurer - via Zoom videoconference

Also present was Ms. Misty Whittington, Executive Secretary of the Board.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair asked that General Counsel Crater speak to the Open Meetings Act variation the Board was operating under pursuant to Governor Pritzker's directive. Mr. Crater reviewed that the Open Meetings Act was amended earlier in the year when there is a disaster declaration under the Governor's authority to allow for remote meetings like the Board had been doing recently, and it includes attendance parameters which the Board was following.

Chair Gilbert discussed with Board members the Ohio Valley Conference Certification form for SIU Edwardsville which is presented to the Board annually and signed by the Board Chair. A copy was sent to the Board members for review ahead of the meeting. There were no questions from Board members, and the Chair stated that he would sign the form and it would be sent to the Ohio Valley Conference.

Chair Gilbert called on President Mahony to discuss the FY2021 budget for the Southern Illinois University system. President Mahony reported that he and the Vice Presidents held meetings with each of campuses to go over their budgets in detail throughout the summer. He felt the budget was the best estimate of where the University was at present day, and he noted this year had more uncertainty than most. Dr. Mahony further noted that he asked the campuses to include a contingency in the budget which had not been consistently done in the past. He complimented the campuses for managing their respective budgets well during a financially challenging time, and he felt the campuses had been conservative in spending.

Ms. Judy Marshall, Vice Chancellor for Administration and Finance, SIUC, noted she also served as Budget Director for the campus and made her presentation to the Board. She reviewed the campus operating budget is under \$342 million, a decrease of

approximately \$13 million from the prior year. Approximately half of the budget is funded by two sources: state appropriations and tuition revenues. She noted one goal was to craft a budget as accurately as possible, and upon reviewing FY2020 expenses, the difference between the budget and expenses was approximately \$100,000 and that was due to monitoring results and making adjustments as needed throughout the year.

Ms. Marshall reviewed that in the income fund the appropriation remained flat, and \$6.5 million less was budgeted in tuition revenues than one year ago. She remarked that with recent positive news for enrollment, the income fund budget would still need to be reduced to maintain a balanced budget. She added that expenses were reduced by 16 percent or \$34 million since FY2015. To maintain a balanced budget while being mindful of campus priorities and to allow to increase the contingency reserve, a reduction of 6 percent in general operating funds would be implemented.

Ms. Marshall reported that she and the Chancellor had met with campus leadership and constituency-based groups to work through the budget, discuss challenges, prepare scenarios and listen to suggestions. She reported a hiring chill was instituted, reduced travel, and limited overall spending. Ms. Marshall reported tuition discounting practices were being reviewed, and they were working with the Foundation to secure additional unrestricted funding for scholarships.

Ms. Marshall spoke to the budget for revenue bond operations which was projected to operate at a deficit. The largest operation is student housing which includes a reduction of housing contracts for two weeks for the fall semester to allow students to safely return home during the Thanksgiving break resulting in \$1.2 million less revenue, and other negative impacts on revenue was offering single occupancy dorm rooms. The Student

Center and Child Care Center have seen reduced revenue opportunities in the last six months caused by pandemic restrictions. She noted lower enrollment in recent years had reduced fee revenues in all areas and had contributed to lower cash reserves.

Ms. Marshall reviewed self-supporting funds. She noted Intercollegiate Athletics spent \$1 million less last year than the prior year. She spoke to a phased approach Athletics was implementing to address financial challenges which includes a \$3 million budget cut to current year expenses, a position freeze, and development of a comprehensive fundraising campaign.

Chair Gilbert inquired if football were not played during the fall season whether that would produce some savings. Ms. Marshall spoke to fixed expenses being paid, and reported that there would be some savings if football was not played whatsoever during the school year.

Trustee Curtis observed that Ms. Marshall had commented on the near break-even status of \$100,000 in the income fund and asked her to comment on the \$20 million reduction in the revenue bond fund balance over the year, and where she saw the fund balance going over FY2021. Ms. Marshall commented that the revenue bond and self-supporting funds operated at a deficit during the past 12 months and were budgeted to do so in FY2021. Trustee Curtis inquired about dollar amounts reduced during the past year and also dollar amounts forecasted for FY2021. Ms. Marshall stated she did not have the actual numbers on hand but would provide that information at a later time. Trustee Curtis expressed the need for the Board discussion to include more details about the gradual reduction of cash reserves. Chair Gilbert requested that Ms. Marshall provide that

information to the Board members, and Ms. Marshall agreed that she would supply that information.

Mr. John Horvat, Associate Provost for Finance and Administration, SIU School of Medicine, reviewed budget discussion materials for the School of Medicine. He reported that for the year the School of Medicine had \$227 million in projected revenue, of \$253 million in expenses, and a deficit of \$26.6 million. He noted that the School had continued to use School of Medicine reserves, and he provided explanation for the shortfall. COVID contributed to the decrease in the School's financial performance as the School relied on clinical revenue and support of hospital partners which have both decreased.

Mr. Horvat noted a slight increase in tuition primarily due to the Lincoln Scholars Program. He further noted a \$6 million decrease in indirect cost recovery. He explained that due to anticipated losses in SIU Healthcare and the Federally Qualified Health Center (FQHC), for FY2021 a decrease from 4.75 percent in collections of clinical dollars to 1 percent was budgeted that the Practice transfers to the School to support its academic mission. In addition, the Practice pays 4 percent of collections to SIU for overhead services, and that amount was reduced due to an anticipated decrease in clinical revenue. He reported a \$19 million decrease was budgeted in hospital support payments as hospital partners were struggling with their own finances.

Mr. Horvat reported some decreases were offset by expanding the 340B Pharmaceutical Program in the FQHC, expanding the relationship with the Department of Corrections for approximately \$3 million in revenue, an additional \$4 million from the state of Illinois and county partners to support the pandemic health worker program and COVID testing, and expanding the psychiatry practice in Jacksonville. Mr. Horvat spoke to a \$3.7

million increase in the revenue bond operations due to expanded clinical programs in urology, pediatric surgery, internal medicine and obstetrics/gynecology. The net decrease in total revenue was \$6.5 million. For expenses, there was an increase of \$19 million in personal services. Based on commitments of hospital partners, during FY2020 a net of 21 new faculty physicians were recruited and were not funded. He reported work with hospital partners continued to restore funding, and since the budget was prepared progress on some funding was made. Faculty and staff for the Department of Corrections and pandemic workers were added, and there was a \$4 million expansion of the FQHC. He spoke to the increase of \$3.7 million in contractual services primarily for pediatric surgery and the Department of Corrections programs. A total increase in expenses was \$27.7 million from the prior year.

Mr. Horvat noted the School implemented a hiring slow down except for those positions which drive revenue, with the Board's approval the School implemented a mandatory 10-day furlough program for a savings of \$2.6 million, and base salaries were reduced for clinical faculty for a savings of \$3 million. A savings of \$1.8 million was netted due to a voluntary retirement incentive program; however, some of those positions may need to be filled. He reported clinic office visits, surgery volumes and procedures had rebounded if not surpassed data from the prior year. He was optimistic that clinical revenues would recover, but remained concerned about a shift of patients moving to government-sponsored healthcare as they lose employer-sponsored insurance.

Mr. Bill Winter, Budget Director, SIUE, reviewed budget discussion materials for SIUE. He reviewed the total expenditure budget for all fund sources was approximately \$294 million. The largest expenditure category was for salaries and student wages which



made up 52 percent of the total budget from all fund sources; in the general operating budget, salaries accounted for 73 percent. He reviewed two fund groups had negative planned operating results which reflected a mix of drawdowns of money saved up for planned projects and reflected impacts of COVID with less revenue received and more expenses.

Mr. Winter reviewed that under revenue bond operations, the campus had five areas where bonds were sold to finance buildings to include the University Center, Student Success Center, Student Fitness Center, housing, and parking. There was a negative operating result of approximately \$2.4 million. He noted COVID impacted revenue with decreased housing occupancy levels, fewer students and employees on campus, less dining, and a modest enrollment decrease which impacted fee revenue. He noted expenses were higher due to COVID for items such as installing Plexiglas and cleaning supplies. He noted that although there were negative operating results, there was a sufficient cash balance of \$12.4 million. He noted all units were looking at further cost containment measures, and updated forecasts were being done based on revised assumptions.

Mr. Winter reviewed self-supporting activities, which contained a mix of planned expenses and were impacted by COVID. The fund group included the School of Dental Medicine Clinic, facilities fee, information technology fee, and athletics fee. He noted that the information technology area incurred a number of additional costs moving courses to a remote environment. He noted the fund group had \$41 million in cash reserves.

Mr. Winter reported that SIUE's overall budgeted revenue this year was down 2.3 percent or \$6.7 million from last year primarily due to COVID, due to variables such as less housing occupancy, tuition and fees, and dining services. He noted there was a \$3.3 million decrease in projections for external grants and contracts budgeting conservatively as it was unknown if as many grants and contracts would be available or awarded to the campus.

Mr. Winter reviewed the expense side of the budget was down 3.2 percent from last year due to timing of projects funded by the facilities fee, which is partially offset by expenses of planned union negotiated salary increases, scholarship increases, and higher expenses in the information technology fee account.

Mr. Winter discussed that over the summer, the campus planned conservatively on a 5 percent enrollment decrease, and the actual fall tenth day enrollment was a 1.5 percent decrease. He reviewed state appropriated funding was assumed at flat funding but expectations were that following the November election the state may impose cuts on public universities, and the budget included a 6 percent budget contingency in the general operating fund. He reviewed that housing was a challenge while budgeting 83 percent occupancy in residence halls; however, current occupancy was 63 percent which resulted in a decrease of \$4 million. Mr. Winter reviewed cost containment initiatives for housing. He reviewed there were central cash reserves in the income fund and other fund groups which would be helpful to address budget uncertainties and other COVID-related expenses through the year.

President Mahony noted that he felt given the reductions that were done in a short period of time the University was in the best financial position at this point with more uncertainty ahead, much more work would need to be done this year; but he was comfortable with the report presented.

At approximately 10:43 a.m., Chair Gilbert moved that the Board go into closed session to consider information regarding appointment, employment, compensation, discipline, performance or dismissal of specific employees of the public body; pending, probable or imminent court proceedings against or on behalf of the Board; and review of executive session minutes. The relevant sections of the Open Meetings Act Statute that allow for the closed session are 5 ILCS 120/2(c) (1), (11), and (21). The motion was duly seconded by Trustee Sharma. The motion carried by the following recorded vote: aye, Mr. Ed Curtis, Mr. Steven Gear, Hon. J. Phil Gilbert, Mr. Jacob Graham, Dr. Ed Hightower, Dr. Subhash Sharma, Mr. John Simmons, Mr. Roger Tedrick; nay, none.

The Board came out of closed session at approximately 11:20 a.m. A recess was taken.

At 12:30 p.m., the Chair announced that the day's Architecture and Design Committee meeting would be postponed. Further, he moved that the full Board meeting recess and reconvene at the conclusion of the Board's committee meetings

At 1:48 p.m., Chair Gilbert reconvened the full Board meeting.

Trustee Tedrick moved that the Minutes of the Meetings held July 9, 2020, be approved. Trustee Sharma seconded the motion, and the minutes were approved by the following recorded vote: aye, Mr. Ed Curtis, Mr. Steven Gear, Hon. J. Phil

Gilbert, Mr. Jacob Graham, Dr. Ed Hightower, Dr. Subhash Sharma, Mr. John Simmons, Mr. Roger Tedrick; nay, none.

Under Committee Reports, Chair Gilbert reported the Executive Committee had not met in between Board meetings.

Dr. Dan Mahony, President, Southern Illinois University, provided his report for the SIU system. He reported on the creation of the SIU System's Commitment Scholarship Program at both SIUC and SIUE which would provide fall 2021 incoming freshmen whose families make less than \$65,575 and with assets less than \$50,000 with a scholarship to cover the remaining tuition and mandatory fees without any loans and out-of-pocket expenses. The cost of their education would be covered first by Pell Grants, MAP Grants, and all other aid before the University would cover remaining tuition and mandatory fees. He stated the two campuses worked on the effort together, and there would be more details coming in the next few weeks.

Dr. Mahony announced that SIUE would be joining SIUC in going test optional for fall 2021 applicants. He explained that students would also be allowed to earn merit scholarships without test scores. The method would rely more on high school performance which is thought to be the best predictor of academic performance. He offered this was an example of equity and fairness and part of efforts to actively continue to address systemic racism. The President noted that in addition to the Underrepresented Groups Report presented during the morning's Academic Matters Committee meeting, a new assessment model for the SIU system is being developed with chief diversity officers and Dr. McNeese for a more comprehensive assessment of all areas of diversity, equity, and inclusion.

President Mahony announced upcoming Conversations of Understanding on September 21, 2020, and October 14, 2020, and SIUE's Diversity Day on October 15, 2020. He announced the University signed an agreement with the Southern Regional Education Board for the Doctoral Scholars Program. The program provides additional mentor support for diverse faculty through doctoral students to help develop more diverse faculty. He stated he would bring forward a proposal for a new System Vice President for Anti-Racism, Diversity, Equity and Inclusion and Chief Diversity Officer at the December Board meeting and would be reviewing the diversity positions at the Carbondale and Edwardsville campuses.

The President discussed strategic planning and noted that he was receiving all working group reports and those reports would be made available online the following week. The Strategic Planning Committee would meet for the first time on the following day and will be chaired by Vice President Gupchup but will also be facilitated by Professor Lakesha Butler and Dean John Pollitz with over 30 members. It is anticipated that a final Strategic Plan will be presented early in the spring semester.

President Mahony discussed the Rural Health Task Force report, and the need for an organizational structure was identified. He reported Dean Kruse will serve as chair of a committee to develop an Institute for Rural Public Health at the system level which would provide the needed organizational structure. He expected an update would be available by the next Board meeting.

Chair Gilbert observed that access to higher education without regard to age, race, gender, or economic status was a high priority of the Board, he thanked the President and Chancellors for their efforts in developing the SIU System Commitment and noted that the proposal should be newsworthy.

Dr. Austin A. Lane, Chancellor, SIU Carbondale, provided his report for the Carbondale campus. The Chancellor reported the first-time freshman enrollment numbers were up 31.2 percent, first-time students from southern Illinois were up 32 percent and the freshman-to-sophomore retention rate was up to 80 percent. The total enrollment for the University was down 2.8 percent, but the campus is trending in the right direction after efforts of the Admissions, Financial Aid, New Student Programs, Student Affairs, and Housing Departments and the Provost, faculty, and staff. The Chancellor announced the comprehensive Saluki Safety Plan which was providing COVID testing to all students, faculty and staff. He noted that campus COVID numbers were tracked through the dashboard online. He thanked students, faculty and staff for their safety compliance. The University is participating in monthly Zoom panels to update the community and answer questions. The Chancellor thanked Jackson County Health Department and Southern Illinois Healthcare for their assistance.

Chancellor Lane highlighted that grants and contracts were up 25 percent to \$69.1 million. He reported SIU Carbondale had hired 32 new faculty. The Chancellor shared that the SIU Fermentation Science Institute made Saluki hand sanitizer for the campus to help with the pandemic. Dr. Lane reported the School of Medicine received the ASPIRE Stellar Award. He noted that SIUC had again been noted as a Tree Campus for the fifth year. He reported SIUC was rated in the *U.S. New and World Report Rankings* among

national universities. He noted SIUC ranked for the first time in undergraduate computer science programs, and also earned rankings for undergraduate business and engineering programs. The Chancellor reported SIUC instituted an Enrollment Task Force. Lastly, he stated SIUC began its listening and learning tour, talking to faculty, staff, students, alums, and community members to lay the foundation for its top five priorities in the Strategic Plan.

Dr. Jerry Kruse, Dean and Provost, SIU School of Medicine, provided his report to the Board. Dean Kruse elaborated on the ASPIRE Stellar Award that Chancellor Lane had announced. He explained this was the first year the Association of Medical Education of Europe gave the award. SIU School of Medicine and Leeds School of Medicine, United Kingdom, were the two medical schools in its inaugural class.

Dr. Kruse reviewed that early in the School's partnership with Memorial Medical Center, a surgical skills lab was built with new innovation providing students opportunities and simulations like no others across the country. He provided a point about social accountability that the 66 counties the School serves in the region for rural health includes urban and rural citizens. The Dean spoke to the number of COVID patients served with those numbers decreasing. The School had reengaged and started to reopen with day-to-day operations in its medical practice utilizing masks and social distancing.

Dr. Randall Pembroke, Chancellor, SIU Edwardsville, provided his report for the Edwardsville campus. He reported the summer enrollment was up 2.6 percent, fall enrollment was down 1.5 percent with a total of 12,860 students. SIUE had record enrollment for the School of Nursing, for the doctoral program, and for diversity numbers. SIUE had the second highest freshman-to-sophomore retention rate of 78 percent. Dr. Pembroke recognized the Psychiatric Mental Health Practitioner Program saw a high

enrollment going from nine to 30 students. He also recognized Bryan Robinson, Computer Engineering sophomore, won a scholarship financed by the Science, Mathematics, and Research for Transformation Scholarship for Service Program through the U.S. Department of Defense.

Chancellor Pembroke announced the Commission on Dental Accreditation reaffirmed the School of Dental Medicine's accreditation status as fully accredited. He noted Lakesha Butler, PharmD, clinical professor in the Department of Pharmacy Practice, recently led a joint coalition taking a collective stand against racial injustice with a statement release. The Chancellor reported the Family Nurse Practitioner board pass rate for 2020 was 100 percent and was the largest graduating cohort. He stated Austin Dillon, recent PharmD graduate, received the Wal-Mart Scholar award which allows him to attend the National American Association of Colleges of Pharmacy meeting. A new Diversity and Engagement Librarian Simone Williams was hired and is building an anti-racism collection in the library to serve general education curriculum. He also announced a new scholarship in the College of Arts and Sciences was created to support underrepresented graduate students in the field of data analysis. The Chancellor discussed efforts of the COVID Core Council which meets daily. The public can view COVID data on the campus dashboard online. Approximately 250 are voluntarily being tested weekly. He also reported that SIUE served as a community site for Madison County drive-through COVID testing.

Dr. Pembroke discussed the Kimmel Student Involvement Center moving the tradition of Cougar Welcome to a virtual week of events. He reported 17 tenure track faculty of a diverse cohort had been hired. The Chancellor stated the School of Dental Medicine Office of Diversity and Inclusion had been created, and Cornell Thomas, DDS, was



appointed as Chief Diversity Officer to direct the office. He reported SIUE created the Anti-Racism Task Force driven by Assistant Provost Jessica Harris. He announced the School of Engineering Associate Dean and Professor Chris Gordon, PhD, was appointed as an at-large trustee on the American Council for Construction Education Board of Trustees.

Chancellor Pembroke reported JoAnn Di Maggio May, of the Small Business Development Center, and her staff counseled clients on matters related to COVID. He announced Bruce Rotter, Dean of the School of Dental Medicine, was elected to serve as vice-chair of the Commission on Dental Accreditation.

Dr. Pembroke discussed some of SIUE's community partnerships. He noted the School of Nursing expanded WE CARE Clinic services at the East St. Louis Center with the assistance of the School of Medicine to include telehealth and community education. The School of Pharmacy Student National Pharmaceutical Association was collaborating with the Saint Louis University School of Medicine to offer free healthcare and education to Chinese speaking patients. The Chancellor announced the Athletic Network was launched to help athletics alums and foster networking opportunities for current student-athletes. He reported SIUE had a new officer in the Police Department named Marshall, a Labrador retriever, trained to detecting hidden electronic devices and is a therapy dog.

The Chancellor announced Basler Electric donated \$100,000 to name a power systems lab in the Engineering Building. The rehabilitation of Founders Hall to achieve modern efficiencies and energy was near completion. He reported the Advanced Care Clinic in Alton was under construction. The Chancellor noted that he would speak more at the December meeting about the Health Science Complex and it would house nursing, pharmacy and applied health programs. He stated the School of Dental Medicine

received a grant to complete a feasibility study for a new 450-seat auditorium. He announced the SIUE Foundation completed distributing \$1,060,000 to various funds from the endowment portfolio which provides scholarships and help for students. Lastly, he thanked Vice Chancellor Rich Walker for his service and wished him well in his retirement.

Vice Chair Hightower departed the meeting at 2:30 p.m.

Chair Gilbert explained the procedures for the public comment and question portion of the Board's agenda.

Dr. Marcus Odom, SIUC Faculty Senate President, made his presentation to the Board. Dr. Odom applauded the efforts of Chancellor Lane and everyone on the SIUC campus for turning around the decreasing students. He encouraged the audience to go to the campus' website and view the points of pride listed so others could see many positive items happening. Dr. Odom noted the research funding increase to \$69.1 million and discussed that increase was accomplished with less faculty employed by the campus acquiring larger awards. He stated the campus was on the right track with the positive new freshman enrollment numbers, and the freshman-to-sophomore retention numbers. He highlighted the new Diversity and Inclusion Committee and the hard work that was being put into it. Dr. Odom encouraged the SIUC faculty to get more involved with the governance process. He thanked the new administration for their leadership and their transparency. Dr. Odom reported discussion on the creation of a new System Faculty Council had begun and scheduling of meetings with SIUE via Zoom would hopefully take place soon.

The listing of items proposed for the omnibus motion were as follows:

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL – SIUC

The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Chancellor. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointment (If the person previously had a University appointment, it is so noted. Otherwise, the person is a new University employee.)

	<u>Name</u>	<u>Rank/Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1.	Alarcón, Carolina	Assistant Professor	Art & Design	08/16/2020	\$ 7,000.00/MO \$ 63,000.00/AY
2.	Al-Asfour, Ahmed A.	Associate Professor	Workforce Education and Development	08/16/2020	\$ 7,750.00/MO \$ 69,750.00/AY
3.	Ashayeri, Mehdi	Assistant Professor	School of Architecture	08/16/2020	\$ 8,000.00/MO \$ 72,000.00/AY
4.	Aydeger, Abdullah	Assistant Professor	School of Computing	08/16/2020	\$ 9,540.00/MO \$ 85,860.00/AY
5.	Bao, Xiaoyan	Assistant Professor	Accountancy	08/16/2020	\$ 19,444.00/MO \$ 174,996.00/AY
6.	Brookshire, Cody	Assistant Professor (55%)	Radio, Television, and Digital Media	08/16/2020	\$ 3,727.90/MO \$ 33,551.10/AY
7.	Cedeño, Diana	Assistant Professor	School of Education	08/16/2020	\$ 6,800.00/MO \$ 61,200.00/AY
8.	Choi, You Jung	Assistant Professor	School of Psychological & Behavioral Sciences	08/16/2020	\$ 8,000.00/MO \$ 72,000.00/AY
9.	Dennstedt, Francesca	Assistant Professor	Languages, Cultures & International Trade	08/16/2020	\$ 7,000.00/MO \$ 63,000.00/AY
10.	Eslamiat, Hossein	Assistant Professor	Mechanical Engineering	08/16/2020	\$ 9,500.00/MO \$ 85,500.00/AY

11.	Farah, Nusrat	Assistant Professor	Accountancy	08/16/2020	\$ 19,444.00/MO \$ 174,996.00/AY
12.	Horton, Jennifer J.	Assistant Professor (previously Associate Professor of Practice)	Library Affairs	07/01/2020	\$ 4,667.00/MO \$ 56,004.00/FY
13.	Lee, Eric B.	Assistant Professor	School of Psychological & Behavioral Sciences	08/16/2020	\$ 8,223.00/MO \$ 74,007.00/AY
14.	Ma, Lei	Assistant Professor	Finance	08/16/2020	\$ 20,556.00/MO \$ 185,004.00/AY
15.	Miller, Jennifer D.	Assistant Director for Development and Alumni Relations	SIU Foundation	04/01/2020	\$ 5,833.34/MO \$ 70,000.08/FY
16.	Neuman Lambert, Gennie L.	Assistant Professor	Theater	08/16/2020	\$ 6,778.00/MO \$ 61,002.00/AY
17.	Patrick, Sarah L.	Assistant Professor	School of Human Sciences	08/16/2020	\$ 7,500.00/MO \$ 67,500.00/AY
18.	Paz, Enrique E.	Assistant Professor	English	08/16/2020	\$ 7,150.00/MO \$ 64,350.00/AY
19.	Penrod, Debra A.	Assistant Professor	School of Health Sciences	08/16/2020	\$ 7,750.00/MO \$ 69,750.00/AY
20.	Ritchie, Lorelei D.	Assistant Professor	School of Law	08/16/2020	\$ 9,540.00/MO \$ 85,860.00/AY
21.	Rosen, Zvi S.	Assistant Professor	School of Law	08/16/2020	\$ 9,540.00/MO \$ 85,860.00/AY
22.	Roy, Thomas M.	Assistant Professor	Aviation Technologies	08/16/2020	\$ 7,000.00/MO \$ 63,000.00/AY
23.	Seyyedhasani, Hasan	Assistant Professor	School of Agricultural Sciences	08/16/2020	\$ 8,240.00/MO \$ 74,160.00/AY

24.	Shams, Mehnaz	Assistant Professor	School of Civil, Environmental & Infrastructure Engr	08/16/2020	\$ 9,500.00/MO \$ 85,500.00/AY
25.	Shu, Tong	Assistant Professor	School of Computing	08/16/2020	\$ 9,540.00/MO \$ 85,860.00/AY
26.	Swift, Geoffrey A.	Assistant Professor	Mechanical Engineering and Energy Processes	08/16/2020	\$ 9,500.00/MO \$ 85,500.00/AY
27.	Vargas-Muñiz, José M.	Assistant Professor	School of Biological Sciences	08/16/2020	\$ 7,778.00/MO \$ 70,002.00/AY
28.	Walker, Jennifer N.	Assistant Professor	School of Health Sciences	08/16/2020	\$ 7,000.00/MO \$ 63,000.00/AY
29.	Weber, Jennifer J.	Assistant Professor	School of Biological Sciences	08/16/2020	\$ 7,934.00/MO \$ 71,406.00/AY

B. Leaves of Absence with Pay: None to report

C. Awards of Tenure:

	<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>
1.	Watts, Sandra	Associate Professor	School of Health Sciences	08/16/2020

D. Promotions:

	<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>
1.	Watts, Sandra	Associate Professor	School of Health Sciences	07/01/2020

The following changes in faculty-administrative payroll at the School of Medicine/Springfield campus are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Dean and Provost. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

- A. Continuing Appointment (If the person previously had a University appointment, it is so noted. Otherwise, the person is a new University employee.)

<u>Name</u>	<u>Rank/Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1. Kevin Brownell	Researcher II (previously Researcher I)	Pharmacology	07/01/2020	\$3,200.00/MO \$38,400.00/FY
2. Fraase, Karen	Director of Program Development (previously Partnership Development Coordinator)	Office of External Relations	07/01/2020	\$ 6,489.47/MO \$ 77,873.64/FY
3. Fulks, Tyler	Assistant Professor	Emergency Medicine	09/14/2020	\$ 19,333.33/MO \$231,999.96/FY
4. Pasichow, Scott	Assistant Professor	Emergency Medicine	08/03/2020	\$ 13,291.67/MO \$159,500.04/FY
5. Williams, Laraine	Associate Provost of External Relations (previously Assistant Provost of Clinical & External Affiliations)	Office of External Relations	07/01/2019	\$ 12,822.93/MO \$153,875.16/FY

- B. Leaves of Absence with Pay:

<u>Name</u>	<u>Type of Leave</u>	<u>Department</u>	<u>% of Leave</u>	<u>Date</u>
1. Ramkumar, Vickram	Sabbatical	Pharmacology	100%	10/01/2020-3/31/2021

Purpose: The purpose of this sabbatical is to expand my research efforts in my laboratory on a project funded by an NIH RO1 grant. Over the last year, I have lost a number of important research scientists in my laboratory and am in the process of hiring new individuals. I will need to spend more time to train them and bring them up to speed with the current research projects. Also, I plan to visit other laboratories to learn cutting-edge experimented procedures which I could use in my lab. These laboratories include those at Washington University School of Medicine and University of Illinois- Urbana Champaign.

C. Awards of Tenure: None to report

D. Promotions: None to report

### CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL – SIUE

The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Chancellor. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointment (If the person previously had a University appointment, it is so noted. Otherwise, the person is a new University employee.)

	<u>Name</u>	<u>Rank/Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1.	Anderson, Thomas	Assistant Professor	Biological Sciences	8/16/2020	\$6,440.00/mo \$57,960.00/AY
2.	Baryeh, Kwaku	Assistant Professor	Chemistry	8/16/2020	\$6,445.00/mo \$58,005.00/AY
3.	Batiste, Aaron	Hall Director	Housing	7/01/2020	\$3,000.00/mo \$36,000.00/FY
4.	Bishop, Elizabeth	Hall Director	Housing	7/01/2020	\$3,000.00/mo \$36,000.00/FY
5.	Brown, Matthew	Director	Purchasing	7/01/2020	\$7,541.68/mo \$90,500.16/FY
6.	Cooley, Tracy	Assistant Professor	Primary Care	8/16/2020	\$7,800.00/mo \$70,200.00/AY
7.	Edwards, Geoffrey	Director	Retention & Student Success	8/03/2020	\$7,666.66/mo \$91,999.92/FY
8.	Fine, Cherese	Assistant Professor	Educational Leadership	8/16/2020	\$7,000.00/mo \$63,000.00/AY
9.	Finley, Jason	Assistant Professor	Psychology	8/16/2020	\$6,889.00/mo \$62,001.00/AY
10.	Forsman, Ruben	Assistant Professor	Social Work	8/16/2020	\$6,000.00/mo \$54,000.00/AY
11.	Gomez Prada, Ruben	Assistant Professor	Music	8/16/2020	\$5,761.12/mo \$51,850.08/AY

12.	Hamann, Kira	Assistant Professor	General Education	8/16/2020	\$6,667.00/mo \$60,003.00/AY
13.	Harville II, Cedric	Assistant Professor	Public Health	8/16/2020	\$7,445.00/mo \$67,005.00/AY
14.	Kaur, Amardeep	Associate Professor	Electrical & Computer Engineering	8/16/2020	\$9,111.12/mo \$82,000.08/AY
15.	McCarragher, Shannon	Assistant Professor	Geography	8/16/2020	\$6,277.78/mo \$56,500.02/AY
16.	Santos, Ellen	Assistant Professor	Public Health	8/16/2020	\$7,445.00/mo \$67,005.00/AY
17.	Santos, Zachary	Admission Coordinator	Educational Outreach	7/06/2020	\$2,841.66/mo \$34,099.92/FY
18.	Sellnow-Richmond, Scott	Assistant Professor	Applied Communications	8/16/2020	\$6,055.56/mo \$54,500.04/AY
19.	Smith, Lisa	Director	University Advancement	6/15/2020	\$6,464.42/mo \$77,573.04/FY
20.	Southerland, Joseph	Director	School of Pharmacy	7/01/2020	\$5,833.34/mo \$70,000.08/FY
21.	Swartz, Rebecca	Assistant Professor	General Education	8/16/2020	\$6,667.00/mo \$60,000.03/AY
22.	Tennial, Rachel	Assistant Professor	Psychology	8/16/2020	\$6,889.00/mo \$62,001.00/AY
23.	Williams, Nathaniel	Associate Professor	General Education	8/16/2020	\$8,334.00/mo \$75,006.00/AY
24.	Young, Farrah	Academic Advisor	Intercollegiate Athletics	7/13/2020	\$3,025.44/mo \$36,305.28/FY
25.	Zhang, Yifan	Assistant Professor	Growth, Development, & Structure	6/30/2020	\$12,421.68/mo \$149,060.16/FY

B. Leaves of Absence With Pay – None to Report

C. Awards of Tenure - None to report

D. Awards of Promotion - None to report



REVISED

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL-  
OFFICE OF THE PRESIDENT AND UNIVERSITY-WIDE SERVICES

The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointment/Title Change

	<u>Name</u>	<u>Rank/Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1.	Cole, Phyleccia	Senior System Counsel (previously Senior Associate General Counsel)	Office of General Counsel	10/01/20	\$12,083.34/mo \$145,000.08/FY (previously \$132,408.00 /FY)
2.	Graham, Jennifer	Associate General Counsel and Healthcare Regulatory Specialist (previously Associate General Counsel)	Office of General Counsel	10/01/20	\$9,479.17/mo \$113,750.04/FY (previously \$105,324.00 /FY)
3.	Hall, E. Ryan	Senior Associate General Counsel (previously Associate General Counsel)	Office of General Counsel	10/01/20	\$9,833.34/mo \$118,000.08/FY (previously \$106,908.00 /FY)
4.	McCarty, Douglas	Senior Associate General Counsel (previously Associate General Counsel)	Office of General Counsel	10/01/20	\$9,833.34/mo \$118,000.08/FY (previously \$114,528.00 /FY)
5.	Nelson, Deborah	Senior System Counsel (previously Senior Associate General Counsel)	Office of General Counsel	10/01/20	\$12,083.34/mo \$145,000.08/FY (previously \$131,760.00 /FY)
6.	Wagner, Jennifer	Senior Associate General Counsel (previously Associate General Counsel)	Office of General Counsel	10/01/20	\$9,833.34/mo \$118,000.08/FY (previously \$107,892.00 /FY)

SCHEDULE OF MEETINGS OF THE BOARD OF TRUSTEES FOR 2021

As a traditional practice and for convenience in meeting certain provisions of the Open Meetings Act, Board meetings have been scheduled on an annual basis. Custom has called for scheduling alternate meetings on alternate campuses of the University. Approval is requested for the schedule listed below:

February 11	Southern Illinois University Edwardsville
April 29	Southern Illinois University Carbondale
July 15	Southern Illinois University Carbondale School of Medicine, Springfield
September 16	Southern Illinois University Edwardsville School of Dental Medicine, Alton
December 2	Southern Illinois University Carbondale

The following schedule reflects deadlines and mailing dates for the 2021 Board of Trustees meetings:

<u>Deadline Dates for Receipt of Proposed Agenda Items</u>	<u>2021 Mailing Dates Agenda and Matters</u>	<u>2021 Meeting Dates Board of Trustees</u>
Monday, January 11	Friday, January 29	SIUE – February 11
Monday, March 29	Friday, April 16	SIUC – April 29
Monday, June 14	Thursday, July 1	SOM - July 15
Monday, August 16	Friday, September 3	SDM - September 16
Monday, November 1	Friday, November 19	SIUC – December 2

PROPOSED REVISIONS TO BOARD OF TRUSTEES POLICIES:  
CHANGE TO EXPORT CONTROLS POLICY  
[AMENDMENT TO 7 POLICIES OF THE BOARD N]

Summary

This matter seeks approval by the SIU Board of Trustees to amend 7 Policies of the Board N - Export Control Policy. The principal reason for this amendment is to incorporate the required export control training of faculty, staff and administration, as stipulated by the United States Department of Commerce. The secondary reason for the amendment is to allow for the placement of all additional export control policies, procedures or campus specific rules or regulations in the SIU System University Guidelines under Section 12: Export Controls

Rationale for Adoption

Export control training for faculty and staff has become de-facto training for U.S. universities due to the expectation of the U.S. government. Export control training is one of eight elements the U.S. Department of Commerce uses to determine if a university has an effective export control program on its campus. A proper training program, or lack of a training program, is also a main factor in determining the monetary penalties a university would face by the U.S. Department of Commerce if an export control violation is found on campus.

This matter seeks to align the University's export control training with current United States Department of Commerce practice and guidance.

Considerations Against Adoption

None are known to exist.

Constituency Involvement

During training sessions on the Carbondale, Springfield, and Edwardsville campuses in Fall 2019, research-active faculty members learned about export control and why it matters. Their concerns and questions at these workshops are reflected in the guidelines presented here.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That: 7 Policies of the Board N is hereby amended as per the attached.

## **N. Export Control Policy**

### **1. Purpose**

To address the Southern Illinois University – System (SIU-S) obligations to comply with federal export controls. This policy applies to the SIU-S and each of its campuses-- Southern Illinois University Carbondale (SIUC), Southern Illinois University Edwardsville (SIUE). The policy codifies SIU's commitment to compliance with U.S. export controls, identifies the corresponding responsibilities of SIU-S personnel, and establishes the administrative foundation for the SIU-S export controls compliance program. These steps are required to ensure SIU-S compliance with U.S. export controls.

### **2. Scope**

This policy applies to all members of the SIU-S community, including but not limited to employees, tenure-and non-tenure-track faculty, lecturers, students, postdoctoral fellows, postdoctoral scholars, and other postdoctoral personnel, independent researchers, visiting scholars, visiting scientists, contractors, subcontractors, and volunteers.

### **3. Policy**

SIU-S is committed to complying with U.S. export controls including without limitation the Arms Export Control Act ("AECA"), 22 U.S.C. 2751 et seq.; the International Traffic in Arms Regulations ("ITAR"), 22 C.F.R. 120 et seq.; the Export Administration Regulations ("EAR"), 15 C.F.R. 730 et seq.; the Foreign Assets Control Regulations ("FACR"), 31 C.F.R. 500 et seq.; and all campus policies and procedures related to export controls.

SIU-S recognizes the importance of these laws and regulations and expects compliance from all of its personnel. No members of the SIU-S community may engage in any activity or commit the University to engage in any activity that violates U.S. export control laws and regulations. Individuals involved in research and academic projects that are subject to export controls must follow the requirements that are appropriate for the roles they serve. These individuals are responsible for reviewing the materials on the SIU-S Export Control Website and consulting with the Director of Export Controls when export controls apply.

SIU-S export control compliance efforts, screening, and training are coordinated through the Director of Export Controls. Export Control procedures will be drafted by the Director of Export Controls in conjunction with each campus. It is the responsibility of the Principal Investigator/Project Director (PI/PD) on any project or contract to be aware of this policy and to notify the Director of Export Controls of potential export control issues.

Violations can result not only in significant civil or criminal liabilities for SIU-S, and potentially the individuals involved, up to and including termination of employment, but also

in damage to national security and to the University's standing as an institution of research and learning.

#### **4. Export Controls Record Retention**

SIU-S must comply with regulatory requirements regarding export control-related recordkeeping. These records must be organized to be available when requested by U.S. governmental authorities or for internal audit purposes. Records include printed and hard copy documents, as well as electronic records (including e-mail, e-mail attachments and other electronic files). All records will be retained for a minimum period of five (5) years from the date of export or from the date of license expiration, as per the requirements of ITAR Section 123.22 and EAR Section 762.6. Departments, researchers and all SIU-S offices must keep soft or hard copies of all their export documentation, including Restricted Party Screens, financial records such as purchase orders, and shipping documentation (commercial/pro forma invoices, packing lists, FedEx and other international freight forwarder/courier documents), in their research project files for a period of five years from the date of the export, re-export, or controlled deemed export.

#### **5. Export Control Training**

To address the Southern Illinois University (SIU) obligations to comply with U.S. export controls, training of faculty and appropriate staff will be required on an ongoing basis. This training applies to SIU and each of its campuses--Southern Illinois University Carbondale (SIUC), including the SIU School of Medicine, and Southern Illinois University Edwardsville (SIUE). Training is the foundation of a successful export compliance program. Well-informed faculty and staff minimize the likelihood that inadvertent violations of the law will occur. The training codifies SIU's commitment to U.S. export control training for SIU employees. This training requirement applies to all employees of the SIU community whose areas of employment involve export controls.

SIU export control training shall be coordinated through the Director of Export Controls (DEC) in coordination with the Provost and Vice Chancellor for Academic Affairs, the chief research administrator and the office that oversees the administration of sponsored research projects for each campus. . The DEC will consult with the appropriate units to assure the training necessary to the understanding of export control regulations and implementation of this policy. Training resources will include written and online material, formal and informal course offerings, and individualized consultation. The DEC will provide specific training for personnel involved in conducting controlled research and periodic awareness training tailored to the specific needs of a given department. Mandatory in-person training for all STEM-Faculty shall occur once every three (3) years. New faculty hires shall be trained at a designated scheduled time in the year of hire as determined by the DEC and the new hire's department. Other training shall occur on an "as-needed basis" as determined by the DEC and SIU administrators.

Faculty, staff, and students involved in research and academic projects that are subject to export controls must follow the requirements that are appropriate for the roles they serve. These individuals are responsible for reviewing the materials on the SIU export controls website and consulting the DEC when export controls apply.

SIU personnel subject to a Technology Control Plan ("TCP") must complete an initial in-person export control training when the TCP is implemented, and are required to complete follow up trainings annually. In addition, the DEC will monitor compliance with the TCP and confirm its accuracy on an annual basis with the PI. It is the PI's responsibility to contact the DEC if any changes need to be made to the TCP during the course of the year.

Mandatory training may also be assigned for individual departments, groups or offices on an as needed basis as determined by the DEC and/or campus administrators.

The DEC will be responsible for training materials to be given to employees of SIU. The DEC will also maintain records of training or briefings provided. General export controls information and presentations will be available for the SIU community online at the SIU export control website. Provosts, Academic Deans, Directors, or Department Chairs will assist the DEC in implementing the export controls training sessions or briefings relative to their respective colleges, schools, departments, centers, or institutes.

Failure of any employee to complete export control training may result in employee discipline, including and up to termination.

## **6. Other Export Control Policies**

All additional Policies, Procedures or campus specific rules or regulations, shall be located in the SIU System University Guidelines under Section 12: Export Controls.

## **7. Definitions**

### **Deemed Export:**

Any release of controlled technology or source code subject to the Export Administration Regulations ("EAR") to a foreign person in the U.S. is "deemed" an export to the person's country or countries of nationality. This deemed export rule does not apply to persons lawfully admitted for permanent residence in the U.S. and does not apply to persons who are protected individuals under the Immigration and Naturalization Act. Refer to section 734.2(b) of the EAR. A "deemed" export situation can occur by access/use in research or training, visual inspection, or an oral exchange of information.

### **Export Administration Regulations ("EAR"):**

Regulations implemented by the U.S. Department of Commerce, which control the export of dual-use technologies (i.e., items used or having the potential to be used for both military and commercial purposes that could adversely affect national security if exported).

**International Traffic in Arms Regulations (ITAR):**

Regulations implemented by the U.S. Department of State to regulate military or defense related articles, technologies, and services.

**Office of Foreign Asset Control (OFAC) Sanctions:**

A department of the U.S. Treasury that enforces economic and trade sanctions against countries and groups of individuals involved in terrorism, narcotics, and other disreputable activities enforced by the Office of Foreign Asset Control of the U.S. Department of Treasury.

**Public Domain as defined by EAR:** Covers published information and software.

Information is “published” when it becomes generally accessible to the interested public in any form, including but not limited to: a publication in periodicals, books, print, electronic, or other media available for general distribution, either free or at a price that does not exceed the cost of reproduction and distribution

- available at libraries open to the public or university libraries
- issued patents or open patent applications published and available at any governmental patent office
- released or publicly discussed at an open conference, meeting, seminar, trade show, or other open gathering

**Public Domain as defined by ITAR:**

Covers published information generally accessible or available to the public through:

- sales at newsstands and bookstores
- subscriptions available without restriction
- second class mailing privileges granted by the U.S. government
- libraries open to the public or from which the public can obtain documents or patents available at any patent office
- through unlimited distribution at a conference, meeting, seminar, trade show or exhibition, generally accessible to the public, in the U.S.
- public release (i.e., unlimited distribution) in any form
- fundamental research in science and engineering at accredited institutions of higher learning in the U.S., where the resulting information is ordinarily published and shared broadly in the scientific community

Approved by the SIU Board of Trustees

~~-August 15, 2018~~

-September 17, 2020

PROPOSED TUITION RATE, DOCTOR OF MEDICAL SCIENCE DEGREE,  
SCHOOL OF MEDICINE, SIUC  
[ADDITION TO 4 POLICIES OF THE BOARD APPENDIX A]

Summary

This matter proposes the addition of the tuition rate for the new Doctor of Medical Science degree program in the School of Medicine, SIUC.

Rationale for Adoption

The Illinois Board of Higher Education approved a new Doctor of Medical Science degree program at its regularly scheduled meeting on August 4, 2020. This program is part of the Physician Assistant program in the School of Medicine and offers an advanced degree for Physician Assistants interested in an academic career in this discipline. The inaugural class will be enrolled starting in the Spring 2021 semester.

The proposed tuition rate is \$600 per credit hour and the program requires a total of 37 credit hours. The total cost to degree will be \$22,200 for this online program. Cost for similar programs at other institutions range from \$18,000 to \$40,000. This proposed rate will be a competitive advantage for the School of Medicine in terms of recruitment and retention of students.

The Chancellor, SIUC, and the Dean and Provost of the SIU School of Medicine have recommended this matter to the President.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in a regular meeting assembled, That: 4 Policies of the Board, Appendix A, be and is hereby amended as follows:

(1) The tuition rate for the Doctor of Medical Science degree shall be and is hereby added for FY2021, as presented in Table 1.

BE IT FUTHER RESOLVED, That: the President be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.



**Table 1**  
**Southern Illinois University**  
**Tuition Rates**  
**4 POLICIES OF THE BOARD, APPENDIX A,1,A**  
**Proposed Rates for Fiscal Year 2021**

Annual tuition for full-time students (15 hours per semester for undergraduate students, 12 hours per semester for graduate students and 15 hours per semester for law students)

<b>SIU Carbondale</b>					
	<u>Per Hour Charge</u>	<u>Semester Rate</u>	<u>Annual Rate</u>	<u>Annual \$ Increase</u>	<u>Percent Increase</u>
<b>Undergraduates*<sup>1,5</sup></b>					
New Students Guaranteed Rate (FY21)	\$321.25	\$4,818.75	\$9,637.50	\$0.00	0.0%
Guaranteed Fall 2019 Cohort (FY20)	\$321.25	\$4,818.75	\$9,637.50	\$0.00	0.0%
Guaranteed Fall 2018 Cohort (FY19)	\$321.25	\$4,818.75	\$9,637.50	\$0.00	0.0%
Guaranteed Fall 2017 Cohort (FY18)	\$315.00	\$4,725.00	\$9,450.00	\$0.00	0.0%
Guaranteed Fall 2016 Cohort (FY17)	\$315.00	\$4,725.00	\$9,450.00	\$351.00	3.9%
Guaranteed Fall 2015 Cohort (FY16)	\$303.30	\$4,549.50	\$9,099.00	\$0.00	0.0%
Continuing Tuition Rate Fall 2014 Cohort (FY15)	\$321.25	\$4,818.75	\$9,637.50	\$802.50	9.1%
Non-Guaranteed Rate (Prior to Fall 2014)	\$321.25	\$4,818.75	\$9,637.50	\$0.00	0.0%
<b>Graduates*<sup>2,5</sup></b>	\$469.50	\$5,634.00	\$11,268.00	\$0.00	0.0%
<b>Physician Assistant**<sup>3,4</sup></b>	\$900.00	\$16,513.50	\$33,027.00	\$0.00	0.0%
<b><u>Doctor of Medical Science **<sup>3,6</sup></u></b>	<u>\$600.00</u>	<u>\$7,400.00</u>	<u>\$22,200.00</u>	<u>N/A</u>	<u>N/A</u>
<b>School of Law*<sup>3</sup></b>	\$547.00	\$8,205.00	\$16,410.00	\$0.00	0.0%
<b>School of Medicine**<sup>3</sup></b>	\$797.00	\$16,737.00	\$33,474.00	\$0.00	0.0%
<b>School of Medicine Lincoln Scholars Program**<sup>3</sup></b>	\$797.00	\$16,737.00	\$33,474.00	\$0.00	0.0%
* Undergraduate and Graduate (except Law) tuition assessment is capped at 15 hours per semester. Newly entering Undergraduate or Graduate students who enter in the Fall 2016 semester or thereafter will pay the uncapped credit hour rate for tuition.					
** School of Medicine per hour charge is based on 21 hours per semester for the MD program and 22 hours per semester for the PA program. <u>The Doctor of Medical Science per hour charge is based on 18 credit hours in the Spring, 8 credit hours in the Summer and 11 credit hours in the Fall.</u>					
Annual Rate based on two semesters <u>except for the Doctor of Medical Science which is based on three semesters.</u>					

**Notes:**

- 1) New entering and continuing international student tuition is 2.5 times the Undergraduate rate unless they qualify for an Alternate Tuition Program.
- 2) New entering and continuing non-resident student tuition is 2.5 times the in-state rate unless they qualify for an Alternate Tuition Program.
- 3) Non-resident tuition is 3.0 times the in-state rate for the Medical School M.D. Program. For the PA Program, non-resident tuition is 1.5 times the in-state rate for the Medical School PA rate portion and 2.5 times the in-state rate for the Graduate School rate portion. Doctor of Medical Science in-state and non-resident tuition rates are the same. The non-resident tuition rate for the School of Law is 1.5 times the in-state rate.
- 4) Students in the Master of Science Program in Physician Assistant Studies (PA) will be assessed \$430.50 per uncapped credit hour in addition to the Graduate School tuition rate of \$469.50, for the first 15 credit hours. All credit hours in excess of 15 will be assessed at \$430.50 per credit hour. A one-year Master of Science Completion Program will be offered for a limited time to Physician Assistants currently in practice holding Bachelor of Science degrees for a reduced rate of \$207.00 per uncapped credit hour in addition to the Graduate School tuition rate. First year PA students take 44 credit hours/AY (Fall 22 credits; Spring 22 credits).
- 5) Beginning Fall 2008 (FY2009), the College of Business implemented a 15% differential tuition surcharge for new entering Undergraduate and Graduate students with a declared College of Business major. Also beginning Fall 2008 (FY2009), the College of Business implemented a Minor Program Fee that is equal to 15% of 15 credit hours of applicable in-state tuition for new entering Undergraduate students with a declared College of Business minor. The differential tuition surcharge for both in-state and out-of-state students will be assessed on the applicable in-state tuition rate and will be capped at 15 credit hours per semester. Beginning Fall 2016 and thereafter, newly entering Undergraduate or Graduate students who declare a College of Business major or minor will pay the uncapped credit hour rate for the differential tuition surcharge.

The rate for these students will be as follows:

	<b>Per Hour</b>	<b>Semester</b>	<b>Annual</b>	<b>Minor Prog Fee</b>
New Undergraduate Fall 2020 Guaranteed Rate (FY21)	\$369.50	\$5,542.50	\$11,085.00	
Guaranteed Fall 2019 Undergraduate Cohort (FY20)	\$369.50	\$5,542.50	\$11,085.00	
Guaranteed Fall 2018 Undergraduate Cohort (FY19)	\$369.50	\$5,542.50	\$11,085.00	
Guaranteed Fall 2017 Undergraduate Cohort (FY18)	\$362.30	\$5,434.50	\$10,869.00	
Guaranteed Fall 2016 Undergraduate Cohort (FY17)	\$362.30	\$5,434.50	\$10,869.00	
Guaranteed Fall 2015 Undergraduate Cohort (FY16)	\$348.80	\$5,232.00	\$10,464.00	
Non-Guaranteed Rate Undergraduate Cohort (FY09-FY15)	\$369.50	\$5,542.50	\$11,085.00	
Graduate Students (new entering in FY09-FY21)	\$540.00	\$6,480.00	\$12,960.00	
Minor Program Fee-New UG Fall 2020 Guaranteed Rate (FY21)				\$723.00
Minor Program Fee-Guaranteed Fall 2019 UG Cohort (FY20)				\$723.00
Minor Program Fee-Guaranteed Fall 2018 UG Cohort (FY19)				\$723.00
Minor Program Fee-Guaranteed Fall 2017 UG Cohort (FY18)				\$709.00
Minor Program Fee-Guaranteed Fall 2016 UG Cohort (FY17)				\$709.00
Minor Program Fee-Guaranteed Fall 2015 UG Cohort (FY16)				\$683.00
Minor Program Fee-Continuing Tuition Rate UG Cohort (FY09-FY15)				\$723.00

6) Beginning in January 2021, the School of Medicine will offer a Doctor of Medical Science program. This program will cover three semesters (Spring, Summer, Fall) for a total of 37 credit hours at \$600 per credit hour. Coursework will be entirely on-line with the exception of periodic in-person practicums.

PROPOSED REVISION TO ALTERNATE TUITION PROGRAM:  
ACTIVE DUTY MILITARY STUDENTS, SIUE  
[AMENDMENT TO 4 POLICIES OF THE BOARD APPENDIX B,1,B-5]

Summary

This matter proposes a revision to the alternate tuition program listed in Appendix B, 1, B-5 for active duty military students to extend this alternate tuition rate to undergraduate and graduate students at SIUE who are civilian employees for the Department of Defense.

Rationale for Adoption

On May 16, 2019, the SIU Board of Trustees approved the matter “Approval of Revision to Alternate Tuition Program: Active Duty Military Students, SIUE”. This matter established an alternate tuition rate for undergraduate and graduate students who are active duty military members or who are serving in a Reserve unit or component of the National Guard (excluding those on Individual Ready Reserve). The alternate tuition rate paid per credit hour is equal to the maximum allowable benefit provided to such students by the Department of Defense’s Military Tuition Assistance Program.

This matter proposes extending this alternate tuition rate to undergraduate and graduate students who are civilian employees for the Department of Defense. Similar to the active duty military students, all mandatory fees will be waived for these students. This alternate tuition rate will apply to all undergraduate and graduate programs equivalent to the master’s level or lower and will not apply to professional level programs. The School of Business and the School of Engineering differential tuition surcharges shall not be applied to active duty military students or Department of Defense civilian employee students.

SIUE’s service region includes Scott Air Force Base which is home to more than 5,000 federal civilian employees. Extending the alternate tuition rate to this group positions SIUE to be more competitive in this market.

Constituency Involvement

The Chancellor, the Provost and the Vice Chancellor for Academic Affairs, SIUE, have recommended this matter to the President.

Considerations Against Adoption

None

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That: 4 Policies of the Board Appendix B,1,B-5 shall be amended to add:

(1) All undergraduate and graduate students enrolled in programs equivalent to the master's level or lower who are active duty military members, serving in a Reserve unit or component of the National Guard (excluding those on Individual Ready Reserve), or are civilian employees for the Department of Defense who are enrolled in the Fall 2019 semester or thereafter will pay an alternate tuition rate equal to the maximum allowable benefit provided by the Department of Defense's Military tuition Assistance Program and all mandatory fees will be waived for these students.

(2) BE IT FURTHER RESOLVED, That the President of Southern Illinois University be and is hereby authorized to take the appropriate action necessary to execute this resolution in accordance with established policies and procedures.

## APPROVAL OF FISCAL YEAR 2021 OPERATING BUDGET

### Summary

This matter submits for approval for the annual operating budget for Southern Illinois University for Fiscal Year 2021. The attached budget document includes all operating funds, both appropriated and non-appropriated.

The Fiscal Year 2021 operating budget reflects the final actions of the Governor and the Illinois General Assembly on the fiscal Year 2021 State general funds budget.

Budget tables provide totals for all current funds by line items and major fund groups (Table A). Supporting schedules provide detailed projected revenues and expenditures of unrestricted and restricted funds (Table B) and details of projected expenditures by NACUBO functions (Table C). Table C is helpful in state and federal reporting requirements.

### Rationale for Adoption

The annual budget is a management tool for planning, funding priorities, communicating direction, and monitoring revenue and expenditures.

### Constituency Involvement

Development of the University budget involves discussions with constituencies.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled That: the Southern Illinois University FY 2021 Operating Budget as presented in the budget document is hereby approved.

# **Fiscal Year 2021 Operating Budget**

SIU Carbondale & School of Medicine  
SIU Edwardsville | SIU System Offices



**July 1, 2020 - June 30, 2021**

# FY 2021 Operating Budget

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## Fiscal Year 2021 Annual Operating Budget

### Executive Summary

The Southern Illinois University Fiscal Year 2021 (FY21) operating budget is an essential planning and management tool that covers activities occurring within a single fiscal year. The consolidated SIU System budget is the result of multiple budget development activities at the campus and system office levels. Activities include planning that involves campus constituencies, projection of enrollment and other revenue sources, projection of expenses, analysis of current year results compared to the budget, and the development of budget proposals.

The capital budget, which supports physical assets such as buildings and infrastructure, is not included within the operating budget.

The FY21 budget represents a \$25.1 million, or almost three percent, decrease over FY20. The decrease is primarily a result of the impact of the pandemic on the university's operations, particularly those of the School of Medicine and auxiliary and self supporting activities at the Carbondale and Edwardsville campuses.

#### REVENUES:

Major revenue categories include tuition and fees, state appropriations, indirect cost recovery, externally funded grants and contracts, revenue bond operations, and self-supporting activities.

The following table is a summary of SIU's FY21 operating revenue budget:

#### Southern Illinois University Revenue Budget

	<b>FY2020 Operating Revenue</b>	<b>FY2021 Operating Revenue</b>	<b>Amount Change</b>	<b>Percent Change</b>
Unrestricted Funds				
State appropriation (tax dollars)	\$ 194,899,600	\$ 194,897,600	\$ (2,000)	0.00%
Tuition (income fund)	189,588,500	184,850,600	(4,737,900)	-2.50%
Indirect cost recovery	15,144,744	9,344,635	(5,800,109)	-38.30%
Self-supporting activities	215,392,228	207,690,201	(7,702,027)	-3.58%
Subtotal Unrestricted Funds	<u>\$ 615,025,072</u>	<u>\$ 596,783,036</u>	<u>\$(18,242,036)</u>	<u>-2.97%</u>
Restricted Funds				
External grants and contracts	\$ 128,640,524	\$ 123,393,220	\$ (5,247,304)	-4.08%
Revenue bond operations/auxiliaries	129,643,690	128,011,989	(1,631,701)	-1.26%
Subtotal Restricted Funds	<u>\$ 258,284,214</u>	<u>\$ 251,405,209</u>	<u>\$ (6,879,005)</u>	<u>-2.66%</u>
Total Operating Revenue Budget	<u>\$ 873,309,286</u>	<u>\$ 848,188,245</u>	<u>\$(25,121,041)</u>	<u>-2.88%</u>

### **Sources of Funding for Revenue:**

For budgeting and accounting purposes, the source of funding for the university's revenue is classified as either unrestricted or restricted as described below.

### **Unrestricted Funds**

**State Appropriations** – The appropriation for general operations is provided by the State of Illinois from the Education Assistance Fund and the General Revenue Fund. SIU's FY21 state appropriation for general operations totals \$191,491,000, which is unchanged from FY20. This amount is about five percent less than the state allocation in FY15.

SIU also receives a number of appropriations designated for specific purposes:

1. SIU Simmons Cancer Center, Springfield, \$1,076,800
2. Daily Egyptian, Carbondale, \$62,800
3. National Corn to Ethanol and Ethanol Research Center, Edwardsville, \$1,000,000
4. Pharmacy Practice Education or Training Programs, Edwardsville, \$1,250,000
5. License Plate Sales, scholarships, \$17,000

For FY21, the amount of appropriated funding for special purposes is \$2,000 less due to a reduction in the allocation from license plate sales.

The total of all SIU appropriations for FY21 is \$194,897,600, a decrease of \$2,000 from FY20.

**Income Fund (tuition revenue)** – The proposed FY21 budget for tuition revenue is \$184.9 million, a decrease of \$4.7 million, or 2.5 percent, from FY20. The budget includes \$149.4 million for tuition generated from on-campus courses and \$31.3 million from distance education. Distance education includes face-to-face course delivery at off-campus sites as well as on-line classes; the revenue from on-line classes is expected to increase by \$4 million largely from the change in course delivery methods as a result of COVID-19, as well as the steady growth at the Edwardsville campus in its online enrollment. The income fund budget is net of statutorily mandated and discretionary institutional waivers of \$48.2 million. During FY21, 39 percent of the tuition waivers are budgeted for undergraduates and 61 percent for graduate and professional students.

**Indirect Cost Recovery** - Indirect cost recovery funds primarily result from federally-funded sponsored research and public service programs. Another major source of revenue is transfers from SIU HealthCare and federally qualified health centers at the School of Medicine. This activity is expected to decrease by \$6.1 million, a decrease of 67.7%, as a result of a decrease in academic development funds from 4.75% to 1% as a result of COVID-19.



**Self-supporting activities** – Revenue for self-supporting activities is generally derived from student fees or the sale of services. These units may be self-supporting in whole or in part. The activities include a wide range of operations which are directly related to instruction, research or public service or support the overall objectives of the University. Examples include SIU Press, University farms, Broadcasting Service, WSIE Radio, Information Technology fee, Facilities Maintenance fee, School of Medicine clinical support, Dental clinic and Textbook Services. Restrictions associated with the pandemic related to the size of groups, athletic activities, and a decrease in hospital support are projected to result in a \$4.5 million, or 3.9%, decrease in this type of revenue during FY21. The decrease is partially offset by certain program expansions and new contractual activities at the School of Medicine.

### **Restricted Funds**

**External grants and contracts** – These programs include federally-funded research and public service grants as well as programs sponsored by state, other governmental, and private agencies. The category also includes student financial aid, including federally funded Pell and SEOG grants and state funded MAP (Monetary Assistance Program) and AIM High grants.

**Revenue bond operations (auxiliaries)** – Mandatory student fees which are paid in support of facilities funded by the Housing and Auxiliary Facilities System bonds are subject to external restrictions and therefore budgeted as restricted funds. This includes revenues from residence and dining halls, athletic facilities, student centers, student health facilities, student recreation centers, parking, and others. Revenue bond operations also includes the activity of the Medical Facilities System. The slight decrease in the revenue budget is primarily the impact of COVID-19 on sales revenues from food service/catering, university bookstores, room rentals, and other externally supported activities at both Carbondale and Edwardsville.

## EXPENSES:

Operating expenses are grouped according to classifications which are generally based on expenditure categories defined in the State Finance Act. Expenses from restricted funds are made in accordance with the provisions of the external contract, agreement, or other document created in support of the funding.

The following table provides a summary of SIU's FY21 operating expense budget:

### Southern Illinois University Expense Budget

	<b>FY2020 Operating Expense</b>	<b>FY2021 Operating Expense</b>	<b>Amount Change</b>	<b>Percent Change</b>
Unrestricted Funds				
Personal services	\$ 405,974,108	\$ 423,168,133	\$ 17,194,025	4.24%
Equipment	11,669,235	12,530,758	861,523	7.38%
Commodities/supplies	17,412,073	17,601,725	189,652	1.09%
Contractual Services	102,546,951	103,205,103	658,152	0.64%
Awards and grants	30,407,433	30,623,347	215,914	0.71%
Other expenses	55,989,991	46,563,469	(9,426,522)	-16.84%
Transfers to debt service and reserves	296,286	761,286	465,000	156.94%
Subtotal Unrestricted Funds	<u>\$ 624,296,077</u>	<u>\$ 634,453,821</u>	<u>\$ 10,157,744</u>	<u>1.63%</u>
Restricted Funds				
Personal services	\$ 84,989,259	\$ 86,512,676	\$ 1,523,417	1.79%
Equipment	2,765,194	2,987,193	221,999	8.03%
Commodities/supplies	8,398,281	8,185,925	(212,356)	-2.53%
Contractual Services	53,827,856	52,580,822	(1,247,034)	-2.32%
Awards and grants	59,387,135	57,342,266	(2,044,869)	-3.44%
Other expenses	27,725,422	25,160,403	(2,565,019)	-9.25%
Transfers to debt service and reserves	28,528,619	27,680,478	(848,141)	-2.97%
Subtotal Restricted Funds	<u>\$ 265,621,766</u>	<u>\$ 260,449,763</u>	<u>\$ (5,172,003)</u>	<u>-1.95%</u>
Total Operating Expense Budget	\$ 889,917,843	\$ 894,903,584	\$ 4,985,741	0.56%

It should be noted that funds which are classified in the budget as unrestricted are intended for specific purposes within each institution. Examples of such funds are campus-specific fees and other charges assessed for and used by each campus in order to fulfill its mission. In contrast, restricted funds are used solely for purposes stipulated by external providers.

Expenses for personal services are 66 percent of the unrestricted funds budget. This budget line includes salaries paid to faculty, staff and student employees. Taken as a whole, 57 percent of SIU's operating budget is devoted to personal services expenses. The budgeted increase in personal services expenses is primarily due to \$4 million to staff clinical expansion and contract activities at the School of Medicine, including \$4 million in the office of correctional healthcare and \$3 million related to the pandemic response.

After personal services, the largest single line item in the restricted funds budget is awards and grants. This primarily consists of student scholarship payments funded by federal Pell and SEOG grants as well as the State of Illinois MAP and AIM High grant programs.

### **Operating Budget Schedules**

The operating budget includes a series of tables presented for Southern Illinois University, Carbondale, School of Medicine, Edwardsville, and Administration and University Wide System Offices that provides budgets by line item and major fund groups, revenues and expenses by unrestricted and restricted funds, the operating budget by NACUBO functions and major fund groups, and tuition and fee waivers budgets. A copy of the FY21 appropriations bill is also included.

For expenditure purposes, revenues from state appropriated funds and the income fund (tuition revenue) are combined in the “general operating budgets” allocated to campus units.

The operating budget of the university does not include budgets associated with the university’s eight related organizations, including the foundations, alumni associations, research parks, SIU Physicians & Surgeons, Inc., and the SIUE East St. Louis Charter School.

The budget also does not include an amount for state payments on behalf of SIU. These payments represent the employer’s share of the cost of pension and health benefits for university employees. In fiscal year 2020, the payments totaled \$218 million.

In table C, expenditures are listed by function within major revenue categories. The National Association of College and University Business Officers ([NACUBO](#)) created functional classifications for university expenditures in order to standardize the reporting across colleges and universities. The standard classifications are listed below:

**Instruction** – Expenditures for all activities that are part of the university’s instruction program, including credit and noncredit courses.

**Research** – Expenditures for activities specifically organized to produce research whether funded by an external agency or separately budgeted by an organizational unit with SIU. This function also includes research centers.

**Public service** – Expenditures for activities established primarily to provide non-instructional services beneficial to individuals and groups external to the university. It includes community services and public broadcasting services.

**Academic support** – Expenditures to provide support services for the university’s primary missions of instruction, research, and public service. It includes libraries, museums, academic administration, (I will add to this)

**Student services** – Expenditures for activities which have the primary purpose of contributing to the student’s well-being and intellectual, cultural and social development outside the context of the formal instruction program. It includes student services such as admissions and records, financial aid administration, registrar, counseling, career services, and student health services.

**Institutional support** – Expenditures for central activities concerned with the management and long-range planning of the SIU system; fiscal operations including business and audit functions; human resources administration; safety and security functions; and development and alumni relations including fund raising.

**Operation and maintenance of plant** – Expenditures for the administration, supervision, operation, maintenance and protection of the university's physical plant, including building maintenance, utilities, landscape and grounds maintenance, and major repairs and renovations.

**Scholarships and fellowships** – Expenditures in the form of grants to students selected by the university or from other programs, including stipends and awards.

**Auxiliary enterprises** – Expenditures for operations which are not directly related to instruction, research, or public service units but which exist to furnish goods or services to students, faculty and staff, Examples include residence halls, food service, bookstores, student unions, student health centers, and student recreation facilities.

Table A

**Southern Illinois University**  
**FY 2021 Operating Budget**  
**by Line Items and Major Fund Groups**

	Appropriated Funds	Income Funds	Grants and Contracts (1)	Indirect Cost Recovery	Revenue Bond Operations	Self-Supporting Activities	All Funds 2021 Totals
<b>Revenue</b>							
General Revenue (Tax Dollars)	\$194,897,600	\$0	\$0	\$0	\$0	\$0	\$194,897,600
Tuition	0	180,648,900	0	0	0	0	180,648,900
Student Fees	0	1,771,800	0	0	23,293,847	44,070,814	69,136,461
Interest Income	0	269,500	154,400	380,000	255,229	1,704,520	2,763,649
Sales & Services / Other Income	0	2,160,400	123,238,820	8,964,635	104,462,913	161,914,867	400,741,635
<b>Total Revenue</b>	<b>\$194,897,600</b>	<b>\$184,850,600</b>	<b>\$123,393,220</b>	<b>\$9,344,635</b>	<b>\$128,011,989</b>	<b>\$207,690,201</b>	<b>\$848,188,245</b>
<b>Expenditures</b>							
Personal Services	\$184,901,885	\$93,224,630	\$28,960,185	\$5,168,852	\$57,552,491	\$139,872,766	\$509,680,809
Travel	33,016	1,645,356	643,263	342,122	158,331	3,101,286	5,923,374
Equipment	14,225	5,456,676	2,003,895	1,125,070	983,298	5,934,787	15,517,951
Commodities	20,000	6,287,348	2,967,564	445,786	5,218,361	10,848,591	25,787,650
Contractual Services	576,366	43,756,396	16,759,439	2,436,239	35,821,383	56,436,102	155,785,925
Group Insurance	4,899,075	650,000	0	0	721,400	755,000	7,025,475
Operation of Automotive Equip	18,600	939,001	353,545	10,000	106,268	371,496	1,798,910
Telecommunication	28,411	2,184,382	542,421	39,122	1,686,447	1,403,654	5,884,437
Social Security/Medicare	1,062,222	3,738,939	0	0	558,355	1,402,263	6,761,779
Permanent Improvements	0	793,409	8,573	79,000	0	4,053,311	4,934,293
Other Expenses	3,328,800	185,000	13,818,369	1,097,998	6,563,431	14,402,006	39,395,604
Awards & Grants	15,000	25,989,463	57,335,966	49,100	6,300	4,569,784	87,965,613
Transfers to Debt Service & Reserves	0	0	0	0	27,680,478	761,286	28,441,764
<b>Total Expenditures &amp; Transfers</b>	<b>\$194,897,600</b>	<b>\$184,850,600</b>	<b>\$123,393,220</b>	<b>\$10,793,289</b>	<b>\$137,056,543</b>	<b>\$243,912,332</b>	<b>\$894,903,584</b>
Planned Operating Results (+/-)	0	0	0	(1,448,654)	(9,044,554)	(36,222,131)	(46,715,339)
			<b>Fund Balance Available</b>	<b>\$17,788,950</b>	<b>\$15,652,292</b>	<b>\$23,879,877</b>	

Notes:  
(1) Grants and Contracts - Revenues received from external sources match expenditures over the life of the grant, therefore the cash balance is reflected as zero.

# Southern Illinois University Carbondale

## FY 2021 Operating Budget

### by Line Items and Major Fund Groups

	Appropriated Funds	Income Funds	Grants and Contracts (1)	Indirect Cost Recovery	Revenue Bond Operations	Self-Supporting Activities	All Funds 2021 Totals
<b>Revenue</b>							
General Revenue (Tax Dollars)	\$96,933,300	\$0	\$0	\$0	\$0	\$0	\$96,933,300
Tuition	0	68,300,000	0	0	0	0	68,300,000
Student Fees	0	1,700,000	0	0	15,583,200	19,920,200	37,203,400
Interest Income	0	0	154,400	55,000	73,100	515,400	797,900
Sales & Services / Other Income	0	0	66,375,600	2,374,600	24,739,200	30,410,700	123,900,100
<b>Total Revenue</b>	<b>\$96,933,300</b>	<b>\$70,000,000</b>	<b>\$66,530,000</b>	<b>\$2,429,600</b>	<b>\$40,395,500</b>	<b>\$50,846,300</b>	<b>\$327,134,700</b>
<b>Expenditures</b>							
Personal Services	\$93,168,700	\$28,604,300	\$13,912,700	\$327,300	\$14,140,200	\$21,332,600	\$171,485,800
Travel	0	785,700	437,200	74,500	16,100	1,888,100	3,201,600
Equipment	0	2,227,000	1,405,400	276,600	261,400	1,274,100	5,444,500
Commodities	0	3,820,300	1,314,000	73,800	3,402,600	3,403,700	12,014,400
Contractual Services	0	22,322,200	7,566,600	1,247,300	17,778,700	21,737,300	70,652,100
Group Insurance	2,749,600	0	0	0	0	0	2,749,600
Operation of Automotive Equip	0	434,700	336,200	7,000	27,000	236,100	1,041,000
Telecommunication	0	801,300	375,000	9,900	261,500	590,300	2,038,000
Social Security/Medicare	1,000,000	999,600	0	0	129,900	131,800	2,261,300
Permanent Improvements	0	0	0	0	0	0	0
Other Expenses	0	185,000	7,893,200	397,600	120,900	5,399,700	13,996,400
Awards & Grants	15,000	9,819,900	33,289,700	15,600	6,300	2,901,600	46,048,100
Transfers to Debt Service & Reserves	0	0	0	0	10,892,000	0	10,892,000
<b>Total Expenditures &amp; Transfers</b>	<b>\$96,933,300</b>	<b>\$70,000,000</b>	<b>\$66,530,000</b>	<b>\$2,429,600</b>	<b>\$47,036,600</b>	<b>\$58,895,300</b>	<b>\$341,824,800</b>
Planned Operating Results (+/-)	0	0	0	0	(6,641,100)	(8,049,000)	(14,690,100)
			<b>Fund Balance Available</b>	<b>\$3,844,900</b>	<b>\$313,400</b>	<b>(\$31,211,600)</b>	

Notes:

(1) Grants and Contracts - Revenues received from external sources match expenditures over the life of the grant, therefore the cash balance is reflected as zero.

# Southern Illinois University School of Medicine

## FY 2021 Operating Budget

### by Line Items and Major Fund Groups

	Appropriated Funds	Income Funds	Grants and Contracts (1)	Indirect Cost Recovery	Revenue Bond Operations	Self-Supporting Activities	All Funds 2021 Totals
<b>Revenue</b>							
General Revenue (Tax Dollars)	\$35,953,600	\$0	\$0	\$0	\$0	\$0	\$35,953,600
Tuition	0	13,714,900	0	0	0	0	13,714,900
Student Fees	0	71,800	0	0	0	0	71,800
Interest Income	0	19,500	0	325,000	35,000	140,300	519,800
Sales & Services / Other Income	0	0	14,000,000	2,597,300	48,955,200	111,278,400	176,830,900
<b>Total Revenue</b>	<b>\$35,953,600</b>	<b>\$13,806,200</b>	<b>\$14,000,000</b>	<b>\$2,922,300</b>	<b>\$48,990,200</b>	<b>\$111,418,700</b>	<b>\$227,091,000</b>
<b>Expenditures</b>							
Personal Services	\$34,876,800	\$1,646,700	\$4,636,200	\$4,027,100	\$32,619,100	\$103,166,000	\$180,971,900
Travel	0	177,800	163,200	38,000	110,100	732,700	1,221,800
Equipment	0	557,000	127,000	30,700	461,500	1,007,500	2,183,700
Commodities	0	422,200	1,203,500	178,800	1,046,700	5,060,900	7,912,100
Contractual Services	0	8,642,300	5,635,000	239,100	11,045,100	23,962,100	49,523,600
Group Insurance	0	650,000	0	0	721,400	755,000	2,126,400
Operation of Automotive Equip	0	43,200	200	0	0	4,000	47,400
Telecommunication	0	409,100	17,400	26,800	603,100	370,400	1,426,800
Social Security/Medicare	0	575,000	0	0	426,600	1,185,000	2,186,600
Permanent Improvements	0	0	0	0	0	100,000	100,000
Other Expenses	1,076,800	0	2,217,500	21,000	0	1,000	3,316,300
Awards & Grants	0	682,900	0	0	0	57,900	740,800
Transfers to Debt Service & Reserves	0	0	0	0	1,956,600	0	1,956,600
<b>Total Expenditures &amp; Transfers</b>	<b>\$35,953,600</b>	<b>\$13,806,200</b>	<b>\$14,000,000</b>	<b>\$4,561,500</b>	<b>\$48,990,200</b>	<b>\$136,402,500</b>	<b>\$253,714,000</b>
Planned Operating Results (+/-)	0	0	0	(1,639,200)	0	(24,983,800)	(26,623,000)
			<b>Fund Balance Available</b>	<b>\$11,705,454</b>	<b>\$2,958,387</b>	<b>\$13,211,908</b>	

Notes:  
 (1) Grants and Contracts - Revenues received from external sources match expenditures over the life of the grant, therefore the cash balance is reflected as zero.

# Southern Illinois University School of Medicine

## FY 2021 Operating Budget

### by Line Items and Major Fund Groups

	Appropriated Funds	Income Funds	Grants and Contracts (1)	Indirect Cost Recovery	Revenue Bond Operations	Self-Supporting Activities	All Funds 2021 Totals
<b>Revenue</b>							
General Revenue (Tax Dollars)	\$35,953,600	\$0	\$0	\$0	\$0	\$0	\$35,953,600
Tuition	0	13,714,900	0	0	0	0	13,714,900
Student Fees	0	71,800	0	0	0	0	71,800
Interest Income	0	19,500	0	325,000	35,000	140,300	519,800
Sales & Services / Other Income	0	0	14,000,000	2,597,300	48,955,200	111,278,400	176,830,900
<b>Total Revenue</b>	<b>\$35,953,600</b>	<b>\$13,806,200</b>	<b>\$14,000,000</b>	<b>\$2,922,300</b>	<b>\$48,990,200</b>	<b>\$111,418,700</b>	<b>\$227,091,000</b>
<b>Expenditures</b>							
Personal Services	\$34,876,800	\$1,646,700	\$4,636,200	\$4,027,100	\$32,619,100	\$103,166,000	\$180,971,900
Travel	0	177,800	163,200	38,000	110,100	732,700	1,221,800
Equipment	0	557,000	127,000	30,700	461,500	1,007,500	2,183,700
Commodities	0	422,200	1,203,500	178,800	1,046,700	5,060,900	7,912,100
Contractual Services	0	8,642,300	5,635,000	239,100	11,045,100	23,962,100	49,523,600
Group Insurance	0	650,000	0	0	721,400	755,000	2,126,400
Operation of Automotive Equip	0	43,200	200	0	0	4,000	47,400
Telecommunication	0	409,100	17,400	26,800	603,100	370,400	1,426,800
Social Security/Medicare	0	575,000	0	0	426,600	1,185,000	2,186,600
Permanent Improvements	0	0	0	0	0	100,000	100,000
Other Expenses	1,076,800	0	2,217,500	21,000	0	1,000	3,316,300
Awards & Grants	0	682,900	0	0	0	57,900	740,800
Transfers to Debt Service & Reserves	0	0	0	0	1,956,600	0	1,956,600
<b>Total Expenditures &amp; Transfers</b>	<b>\$35,953,600</b>	<b>\$13,806,200</b>	<b>\$14,000,000</b>	<b>\$4,561,500</b>	<b>\$48,990,200</b>	<b>\$136,402,500</b>	<b>\$253,714,000</b>
Planned Operating Results (+/-)	0	0	0	(1,639,200)	0	(24,983,800)	(26,623,000)
			<b>Fund Balance Available</b>	<b>\$11,705,454</b>	<b>\$2,958,387</b>	<b>\$13,211,908</b>	

Notes:  
 (1) Grants and Contracts - Revenues received from external sources match expenditures over the life of the grant, therefore the cash balance is reflected as zero.



# Southern Illinois University Edwardsville

## FY 2021 Operating Budget

### by Line Items and Major Fund Groups

	Appropriated Funds	Income Funds	Grants and Contracts (1)	Indirect Cost Recovery	Revenue Bond Operations	Self-Supporting Activities	All Funds 2021 Totals
<b>Revenue</b>							
General Revenue (Tax Dollars)	\$58,491,000	\$0	\$0	\$0	\$0	\$0	\$58,491,000
Tuition	0	98,634,000	0	0	0	0	98,634,000
Student Fees	0	0	0	0	7,710,647	24,150,614	31,861,261
Interest Income	0	250,000	0	0	147,129	815,388	1,212,517
Sales & Services / Other Income	0	2,160,400	42,863,220	3,922,735	30,768,513	18,601,604	98,316,472
<b>Total Revenue</b>	<b>\$58,491,000</b>	<b>\$101,044,400</b>	<b>\$42,863,220</b>	<b>\$3,922,735</b>	<b>\$38,626,289</b>	<b>\$43,567,606</b>	<b>\$288,515,250</b>
<b>Expenditures</b>							
Personal Services	\$53,821,700	\$62,973,630	\$10,411,285	\$814,452	\$10,793,191	\$14,347,282	\$153,161,540
Travel	0	681,856	42,863	228,622	32,131	459,986	1,445,458
Equipment	0	2,672,676	471,495	816,770	260,398	3,636,387	7,857,726
Commodities	0	2,044,848	450,064	192,186	769,061	2,376,991	5,833,150
Contractual Services	311,000	12,791,896	3,557,839	882,839	6,997,583	10,143,116	34,684,273
Group Insurance	2,106,300	0	0	0	0	0	2,106,300
Operation of Automotive Equip	0	461,101	17,145	3,000	79,268	100,471	660,985
Telecommunication	0	973,982	150,021	2,422	821,847	436,954	2,385,226
Social Security/Medicare	0	2,164,339	0	0	1,855	85,463	2,251,657
Permanent Improvements	0	793,409	8,573	79,000	0	3,953,311	4,834,293
Other Expenses	2,252,000	0	3,707,669	679,398	6,442,531	8,845,406	21,927,004
Awards & Grants	0	15,486,663	24,046,266	33,500	0	1,610,284	41,176,713
Transfers to Debt Service & Reserves	0	0	0	0	14,831,878	761,286	15,593,164
<b>Total Expenditures &amp; Transfers</b>	<b>\$58,491,000</b>	<b>\$101,044,400</b>	<b>\$42,863,220</b>	<b>\$3,732,189</b>	<b>\$41,029,743</b>	<b>\$46,756,937</b>	<b>\$293,917,489</b>
Planned Operating Results (+/-)	0	0	0	190,546	(2,403,454) *	(3,189,331) **	(5,402,239)
			<b>Fund Balance Available</b>	<b>\$1,967,083</b>	<b>\$12,380,505</b>	<b>\$40,991,256</b>	

## Notes:

(1) Grants and Contracts - Revenues received from external sources match expenditures over the life of the grant, therefore the cash balance is reflected as zero.

\* The negative Planned Operating Result for Revenue Bond Operations includes \$350,000 in approved non-mandatory transfers to RRR, planned draw down of prior year cash reserves in Housing, University Center, and Student Success Center, and projected revenue declines and increased expenses related to the impact of COVID-19 on Revenue Bond units.

\*\* The negative Planned Operating Result for Self-Supporting Activities is primarily due to projected revenue declines and increased expenses related to the impact of COVID-19 on Self-Supporting units such as the School of Dental Medicine Clinic and Information Technology Services. Also, a planned draw down of prior year cash reserves for the student fee units is projected in order to cover increasing expenses. Additional expenses are also projected for the construction and equipment related to the new, Board approved School of Dental Medicine Advanced Care Clinic.

# Southern Illinois University School of Medicine

## FY 2021 Operating Budget

### by Line Items and Major Fund Groups

	Appropriated Funds	Income Funds	Grants and Contracts (1)	Indirect Cost Recovery	Revenue Bond Operations	Self-Supporting Activities	All Funds 2021 Totals
<b>Revenue</b>							
General Revenue (Tax Dollars)	\$35,953,600	\$0	\$0	\$0	\$0	\$0	\$35,953,600
Tuition	0	13,714,900	0	0	0	0	13,714,900
Student Fees	0	71,800	0	0	0	0	71,800
Interest Income	0	19,500	0	325,000	35,000	140,300	519,800
Sales & Services / Other Income	0	0	14,000,000	2,597,300	48,955,200	111,278,400	176,830,900
<b>Total Revenue</b>	<b>\$35,953,600</b>	<b>\$13,806,200</b>	<b>\$14,000,000</b>	<b>\$2,922,300</b>	<b>\$48,990,200</b>	<b>\$111,418,700</b>	<b>\$227,091,000</b>
<b>Expenditures</b>							
Personal Services	\$34,876,800	\$1,646,700	\$4,636,200	\$4,027,100	\$32,619,100	\$103,166,000	\$180,971,900
Travel	0	177,800	163,200	38,000	110,100	732,700	1,221,800
Equipment	0	557,000	127,000	30,700	461,500	1,007,500	2,183,700
Commodities	0	422,200	1,203,500	178,800	1,046,700	5,060,900	7,912,100
Contractual Services	0	8,642,300	5,635,000	239,100	11,045,100	23,962,100	49,523,600
Group Insurance	0	650,000	0	0	721,400	755,000	2,126,400
Operation of Automotive Equip	0	43,200	200	0	0	4,000	47,400
Telecommunication	0	409,100	17,400	26,800	603,100	370,400	1,426,800
Social Security/Medicare	0	575,000	0	0	426,600	1,185,000	2,186,600
Permanent Improvements	0	0	0	0	0	100,000	100,000
Other Expenses	1,076,800	0	2,217,500	21,000	0	1,000	3,316,300
Awards & Grants	0	682,900	0	0	0	57,900	740,800
Transfers to Debt Service & Reserves	0	0	0	0	1,956,600	0	1,956,600
<b>Total Expenditures &amp; Transfers</b>	<b>\$35,953,600</b>	<b>\$13,806,200</b>	<b>\$14,000,000</b>	<b>\$4,561,500</b>	<b>\$48,990,200</b>	<b>\$136,402,500</b>	<b>\$253,714,000</b>
Planned Operating Results (+/-)	0	0	0	(1,639,200)	0	(24,983,800)	(26,623,000)
			<b>Fund Balance Available</b>	<b>\$11,705,454</b>	<b>\$2,958,387</b>	<b>\$13,211,908</b>	

Notes:  
 (1) Grants and Contracts - Revenues received from external sources match expenditures over the life of the grant, therefore the cash balance is reflected as zero.

# Southern Illinois University Edwardsville

## FY 2021 Operating Budget

### by Line Items and Major Fund Groups

	Appropriated Funds	Income Funds	Grants and Contracts (1)	Indirect Cost Recovery	Revenue Bond Operations	Self-Supporting Activities	All Funds 2021 Totals
<b>Revenue</b>							
General Revenue (Tax Dollars)	\$58,491,000	\$0	\$0	\$0	\$0	\$0	\$58,491,000
Tuition	0	98,634,000	0	0	0	0	98,634,000
Student Fees	0	0	0	0	7,710,647	24,150,614	31,861,261
Interest Income	0	250,000	0	0	147,129	815,388	1,212,517
Sales & Services / Other Income	0	2,160,400	42,863,220	3,922,735	30,768,513	18,601,604	98,316,472
<b>Total Revenue</b>	<b>\$58,491,000</b>	<b>\$101,044,400</b>	<b>\$42,863,220</b>	<b>\$3,922,735</b>	<b>\$38,626,289</b>	<b>\$43,567,606</b>	<b>\$288,515,250</b>
<b>Expenditures</b>							
Personal Services	\$53,821,700	\$62,973,630	\$10,411,285	\$814,452	\$10,793,191	\$14,347,282	\$153,161,540
Travel	0	681,856	42,863	228,622	32,131	459,986	1,445,458
Equipment	0	2,672,676	471,495	816,770	260,398	3,636,387	7,857,726
Commodities	0	2,044,848	450,064	192,186	769,061	2,376,991	5,833,150
Contractual Services	311,000	12,791,896	3,557,839	882,839	6,997,583	10,143,116	34,684,273
Group Insurance	2,106,300	0	0	0	0	0	2,106,300
Operation of Automotive Equip	0	461,101	17,145	3,000	79,268	100,471	660,985
Telecommunication	0	973,982	150,021	2,422	821,847	436,954	2,385,226
Social Security/Medicare	0	2,164,339	0	0	1,855	85,463	2,251,657
Permanent Improvements	0	793,409	8,573	79,000	0	3,953,311	4,834,293
Other Expenses	2,252,000	0	3,707,669	679,398	6,442,531	8,845,406	21,927,004
Awards & Grants	0	15,486,663	24,046,266	33,500	0	1,610,284	41,176,713
Transfers to Debt Service & Reserves	0	0	0	0	14,831,878	761,286	15,593,164
<b>Total Expenditures &amp; Transfers</b>	<b>\$58,491,000</b>	<b>\$101,044,400</b>	<b>\$42,863,220</b>	<b>\$3,732,189</b>	<b>\$41,029,743</b>	<b>\$46,756,937</b>	<b>\$293,917,489</b>
Planned Operating Results (+/-)	0	0	0	190,546	(2,403,454) *	(3,189,331) **	(5,402,239)
			<b>Fund Balance Available</b>	<b>\$1,967,083</b>	<b>\$12,380,505</b>	<b>\$40,991,256</b>	

## Notes:

(1) Grants and Contracts - Revenues received from external sources match expenditures over the life of the grant, therefore the cash balance is reflected as zero.

\* The negative Planned Operating Result for Revenue Bond Operations includes \$350,000 in approved non-mandatory transfers to RRR, planned draw down of prior year cash reserves in Housing, University Center, and Student Success Center, and projected revenue declines and increased expenses related to the impact of COVID-19 on Revenue Bond units.

\*\* The negative Planned Operating Result for Self-Supporting Activities is primarily due to projected revenue declines and increased expenses related to the impact of COVID-19 on Self-Supporting units such as the School of Dental Medicine Clinic and Information Technology Services. Also, a planned draw down of prior year cash reserves for the student fee units is projected in order to cover increasing expenses. Additional expenses are also projected for the construction and equipment related to the new, Board approved School of Dental Medicine Advanced Care Clinic.

# Southern Illinois University Edwardsville

## FY 2021 Operating Budget

### by Line Items and Major Fund Groups

	Appropriated Funds	Income Funds	Grants and Contracts (1)	Indirect Cost Recovery	Revenue Bond Operations	Self-Supporting Activities	All Funds 2021 Totals
<b>Revenue</b>							
General Revenue (Tax Dollars)	\$58,491,000	\$0	\$0	\$0	\$0	\$0	\$58,491,000
Tuition	0	98,634,000	0	0	0	0	98,634,000
Student Fees	0	0	0	0	7,710,647	24,150,614	31,861,261
Interest Income	0	250,000	0	0	147,129	815,388	1,212,517
Sales & Services / Other Income	0	2,160,400	42,863,220	3,922,735	30,768,513	18,601,604	98,316,472
<b>Total Revenue</b>	<b>\$58,491,000</b>	<b>\$101,044,400</b>	<b>\$42,863,220</b>	<b>\$3,922,735</b>	<b>\$38,626,289</b>	<b>\$43,567,606</b>	<b>\$288,515,250</b>
<b>Expenditures</b>							
Personal Services	\$53,821,700	\$62,973,630	\$10,411,285	\$814,452	\$10,793,191	\$14,347,282	\$153,161,540
Travel	0	681,856	42,863	228,622	32,131	459,986	1,445,458
Equipment	0	2,672,676	471,495	816,770	260,398	3,636,387	7,857,726
Commodities	0	2,044,848	450,064	192,186	769,061	2,376,991	5,833,150
Contractual Services	311,000	12,791,896	3,557,839	882,839	6,997,583	10,143,116	34,684,273
Group Insurance	2,106,300	0	0	0	0	0	2,106,300
Operation of Automotive Equip	0	461,101	17,145	3,000	79,268	100,471	660,985
Telecommunication	0	973,982	150,021	2,422	821,847	436,954	2,385,226
Social Security/Medicare	0	2,164,339	0	0	1,855	85,463	2,251,657
Permanent Improvements	0	793,409	8,573	79,000	0	3,953,311	4,834,293
Other Expenses	2,252,000	0	3,707,669	679,398	6,442,531	8,845,406	21,927,004
Awards & Grants	0	15,486,663	24,046,266	33,500	0	1,610,284	41,176,713
Transfers to Debt Service & Reserves	0	0	0	0	14,831,878	761,286	15,593,164
<b>Total Expenditures &amp; Transfers</b>	<b>\$58,491,000</b>	<b>\$101,044,400</b>	<b>\$42,863,220</b>	<b>\$3,732,189</b>	<b>\$41,029,743</b>	<b>\$46,756,937</b>	<b>\$293,917,489</b>
Planned Operating Results (+/-)	0	0	0	190,546	(2,403,454) *	(3,189,331) **	(5,402,239)
			<b>Fund Balance Available</b>	<b>\$1,967,083</b>	<b>\$12,380,505</b>	<b>\$40,991,256</b>	

## Notes:

(1) Grants and Contracts - Revenues received from external sources match expenditures over the life of the grant, therefore the cash balance is reflected as zero.

\* The negative Planned Operating Result for Revenue Bond Operations includes \$350,000 in approved non-mandatory transfers to RRR, planned draw down of prior year cash reserves in Housing, University Center, and Student Success Center, and projected revenue declines and increased expenses related to the impact of COVID-19 on Revenue Bond units.

\*\* The negative Planned Operating Result for Self-Supporting Activities is primarily due to projected revenue declines and increased expenses related to the impact of COVID-19 on Self-Supporting units such as the School of Dental Medicine Clinic and Information Technology Services. Also, a planned draw down of prior year cash reserves for the student fee units is projected in order to cover increasing expenses. Additional expenses are also projected for the construction and equipment related to the new, Board approved School of Dental Medicine Advanced Care Clinic.

# Southern Illinois University Administration & University Wide

## FY 2021 Operating Budget

### by Line Items and Major Fund Groups

	Appropriated Funds	Income Funds	Grants and Contracts	Indirect Cost Recovery	Revenue Bond Operations	Self-Supporting Activities	All Funds 2021 Totals
<b>Revenue</b>							
General Revenue (Tax Dollars)	\$3,519,700	\$0	\$0	\$0	\$0	\$0	\$3,519,700
Tuition	0	0	0	0	0	0	0
Student Fees	0	0	0	0	0	0	0
Interest Income	0	0	0	0	0	233,432	233,432
Sales & Services / Other Income	0	0	0	70,000	0	1,624,163	1,694,163
<b>Total Revenue</b>	<b>\$3,519,700</b>	<b>\$0</b>	<b>\$0</b>	<b>\$70,000</b>	<b>\$0</b>	<b>\$1,857,595</b>	<b>\$5,447,295</b>
<b>Expenditures</b>							
Personal Services	\$3,034,685	\$0	\$0	\$0	\$0	\$1,026,884	\$4,061,569
Travel	33,016	0	0	1,000	0	20,500	54,516
Equipment	14,225	0	0	1,000	0	16,800	32,025
Commodities	20,000	0	0	1,000	0	7,000	28,000
Contractual Services	265,366	0	0	67,000	0	593,586	925,952
Group Insurance	43,175	0	0	0	0	0	43,175
Operation of Automotive Equip	18,600	0	0	0	0	30,925	49,525
Telecommunication	28,411	0	0	0	0	6,000	34,411
Social Security/Medicare	62,222	0	0	0	0	0	62,222
Permanent Improvements	0	0	0	0	0	0	0
Other Expenses	0	0	0	0	0	155,900	155,900
Awards & Grants	0	0	0	0	0	0	0
Transfers to Debt Service & Reserves	0	0	0	0	0	0	0
<b>Total Expenditures &amp; Transfers</b>	<b>\$3,519,700</b>	<b>\$0</b>	<b>\$0</b>	<b>\$70,000</b>	<b>\$0</b>	<b>\$1,857,595</b>	<b>\$5,447,295</b>
Planned Operating Results (+/-)	0	0	0	0	0	0	0
			<b>Fund Balance Available</b>	<b>\$271,513</b>	<b>\$0</b>	<b>\$888,313</b>	

# Southern Illinois University

## Revenues and Expenses by Unrestricted/Restricted Funds

Revenues by Sources	2020	2021	\$ Change	% Change
<b>Unrestricted Funds</b>				
State appropriations (tax dollars)	\$ 194,899,600	\$ 194,897,600	(2,000)	0.0%
Tuition (Income fund)				
On-Campus	157,707,300	149,414,100	(8,293,200)	-5.3%
Off-Campus	27,343,900	31,326,100	3,982,200	14.6%
Other Income	4,537,300	4,110,400	(426,900)	-9.4%
Indirect cost recovery	15,144,744	9,344,635	(5,800,109)	-38.3%
Self-supporting activities	<u>215,392,228</u>	<u>207,690,201</u>	<u>(7,702,027)</u>	<u>-3.6%</u>
Subtotal Unrestricted Funds	615,025,072	596,783,036	(18,242,036)	-3.0%
<b>Restricted Funds</b>				
External grants and contracts	128,640,524	123,393,220	(5,247,304)	-4.1%
Revenue Bond operations/auxiliaries	<u>129,643,690</u>	<u>128,011,989</u>	<u>(1,631,701)</u>	<u>-1.3%</u>
Subtotal Restricted Funds	258,284,214	251,405,209	(6,879,005)	-2.7%
<b>CAMPUS TOTAL INCOME</b>	<b>\$ 873,309,286</b>	<b>\$ 848,188,245</b>	<b>(25,121,041)</b>	<b>-2.9%</b>

Expenditures	2020	2021	\$ Change	% Change
<b>Unrestricted Funds</b>				
Personal services	\$ 405,974,108	\$ 423,168,133	17,194,025	4.2%
Equipment	11,669,235	12,530,758	861,523	7.4%
Commodities/supplies	17,412,073	17,601,725	189,652	1.1%
Contractual services	102,546,951	103,205,103	658,152	0.6%
Awards and grants	30,407,433	30,623,347	215,914	0.7%
Other expenses	55,989,991	46,563,469	(9,426,522)	-16.8%
Transfers to debt service and reserves	<u>296,286</u>	<u>761,286</u>	<u>465,000</u>	<u>156.9%</u>
Subtotal Unrestricted Funds	624,296,077	634,453,821	10,157,744	1.6%
<b>Restricted Funds</b>				
Personal services	84,989,259	86,512,676	1,523,417	1.8%
Equipment	2,765,194	2,987,193	221,999	8.0%
Commodities/supplies	8,398,281	8,185,925	(212,356)	-2.5%
Contractual services	53,827,856	52,580,822	(1,247,034)	-2.3%
Awards and grants	59,387,135	57,342,266	(2,044,869)	-3.4%
Other expenses	27,725,422	25,160,403	(2,565,019)	-9.3%
Transfers to debt service and reserves	<u>28,528,619</u>	<u>27,680,478</u>	<u>(848,141)</u>	<u>-3.0%</u>
Subtotal Restricted Funds	265,621,766	260,449,763	(5,172,003)	-1.9%
<b>CAMPUS TOTAL EXPENDITURES</b>	<b>\$ 889,917,843</b>	<b>\$ 894,903,584</b>	<b>4,985,741</b>	<b>0.6%</b>

# Southern Illinois University Carbondale

## Revenues and Expenses by Unrestricted/Restricted Funds

Revenues by Sources	2020	2021	\$ Change	% Change
<b>Unrestricted Funds</b>				
State appropriations (tax dollars)	\$ 96,935,300	\$ 96,933,300	(2,000)	0.0%
Tuition (Income fund)				
On-Campus	56,000,000	49,800,000	(6,200,000)	-11.1%
Off-Campus	18,500,000	18,500,000	-	0.0%
Other Income	2,000,000	1,700,000	(300,000)	-15.0%
Indirect cost recovery	2,619,400	2,429,600	(189,800)	-7.2%
Self-supporting activities	<u>52,354,700</u>	<u>50,846,300</u>	<u>(1,508,400)</u>	<u>-2.9%</u>
Subtotal Unrestricted Funds	228,409,400	220,209,200	(8,200,200)	-3.6%
<b>Restricted Funds</b>				
External grants and contracts	68,439,000	66,530,000	(1,909,000)	-2.8%
Revenue Bond operations/auxiliaries	<u>42,164,400</u>	<u>40,395,500</u>	<u>(1,768,900)</u>	<u>-4.2%</u>
Subtotal Restricted Funds	110,603,400	106,925,500	(3,677,900)	-3.3%
<b>CAMPUS TOTAL INCOME</b>	<b>\$ 339,012,800</b>	<b>\$ 327,134,700</b>	<b>(11,878,100)</b>	<b>-3.5%</b>

Expenditures	2020	2021	\$ Change	% Change
<b>Unrestricted Funds</b>				
Personal services	\$ 147,942,900	\$ 143,432,900	(4,510,000)	-3.0%
Equipment	4,314,600	3,777,700	(536,900)	-12.4%
Commodities/supplies	7,782,800	7,297,800	(485,000)	-6.2%
Contractual services	44,560,300	45,306,800	746,500	1.7%
Awards and grants	13,640,600	12,752,100	(888,500)	-6.5%
Other expenses	20,224,700	15,690,900	(4,533,800)	-22.4%
Transfers to debt service and reserves	<u>0</u>	<u>0</u>	<u>0</u>	<u>0.0%</u>
Subtotal Unrestricted Funds	238,465,900	228,258,200	(10,207,700)	-4.3%
<b>Restricted Funds</b>				
Personal services	28,335,500	28,052,900	(282,600)	-1.0%
Equipment	1,229,400	1,666,800	437,400	35.6%
Commodities/supplies	4,793,600	4,716,600	(77,000)	-1.6%
Contractual services	25,585,700	25,345,300	(240,400)	-0.9%
Awards and grants	34,068,700	33,296,000	(772,700)	-2.3%
Other expenses	10,754,700	9,597,000	(1,157,700)	-10.8%
Transfers to debt service and reserves	<u>11,530,700</u>	<u>10,892,000</u>	<u>(638,700)</u>	<u>-5.5%</u>
Subtotal Restricted Funds	116,298,300	113,566,600	(2,731,700)	-2.3%
<b>CAMPUS TOTAL EXPENDITURES</b>	<b>\$ 354,764,200</b>	<b>\$ 341,824,800</b>	<b>(12,939,400)</b>	<b>-3.6%</b>



# Southern Illinois University School of Medicine

## Revenues and Expenses by Unrestricted/Restricted Funds

Revenues by Sources	2020	2021	\$ Change	% Change
<b>Unrestricted Funds</b>				
State appropriations (tax dollars)	\$ 35,953,600	\$ 35,953,600	-	0.0%
Tuition (Income fund)				
On-Campus	13,439,300	13,806,200	366,900	2.7%
Off-Campus	0	0	0	0.0%
Other Income	0	0	-	#DIV/0!
Indirect cost recovery	9,056,400	2,922,300	(6,134,100)	-67.7%
Self-supporting activities	<u>115,915,900</u>	<u>111,418,700</u>	<u>(4,497,200)</u>	<u>-3.9%</u>
Subtotal Unrestricted Funds	174,365,200	164,100,800	(10,264,400)	-5.9%
<b>Restricted Funds</b>				
External grants and contracts	14,000,000	14,000,000	0	0.0%
Revenue Bond operations/auxiliaries	<u>45,260,900</u>	<u>48,990,200</u>	<u>3,729,300</u>	<u>8.2%</u>
Subtotal Restricted Funds	59,260,900	62,990,200	3,729,300	6.3%
<b>CAMPUS TOTAL INCOME</b>	<b>\$ 233,626,100</b>	<b>\$ 227,091,000</b>	<b>(6,535,100)</b>	<b>-2.8%</b>

Expenditures	2020	2021	\$ Change	% Change
<b>Unrestricted Funds</b>				
Personal services	\$ 124,583,100	\$ 143,716,600	19,133,500	15.4%
Equipment	1,606,400	1,595,200	(11,200)	-0.7%
Commodities/supplies	4,871,200	5,661,900	790,700	16.2%
Contractual services	29,110,200	32,843,500	3,733,300	12.8%
Awards and grants	833,300	740,800	(92,500)	-11.1%
Other expenses	5,684,300	6,165,800	481,500	8.5%
Transfers to debt service and reserves	0	0	0	0.0%
Subtotal Unrestricted Funds	166,688,500	190,723,800	24,035,300	14.4%
<b>Restricted Funds</b>				
Personal services	34,364,200	37,255,300	2,891,100	8.4%
Equipment	645,500	588,500	(57,000)	-8.8%
Commodities/supplies	2,365,700	2,250,200	(115,500)	-4.9%
Contractual services	15,878,500	16,680,100	801,600	5.0%
Awards and grants	0	0	0	0.0%
Other expenses	4,076,100	4,259,500	183,400	4.5%
Transfers to debt service and reserves	<u>1,930,900</u>	<u>1,956,600</u>	<u>25,700</u>	<u>1.3%</u>
Subtotal Restricted Funds	59,260,900	62,990,200	3,729,300	6.3%
<b>CAMPUS TOTAL EXPENDITURES</b>	<b>\$ 225,949,400</b>	<b>\$ 253,714,000</b>	<b>27,764,600</b>	<b>12.3%</b>



# Southern Illinois University Edwardsville

## Revenues and Expenses by Unrestricted/Restricted Funds

Revenues by Sources	2020	2021	\$ Change	% Change
<b>Unrestricted Funds</b>				
State appropriations (tax dollars)	\$ 58,491,000	\$ 58,491,000	-	0.0%
Tuition (Income fund)				
On-Campus	88,268,000	85,807,900	(2,460,100)	-2.8%
Off-Campus	8,843,900	12,826,100	3,982,200	45.0%
Other Income	2,537,300	2,410,400	(126,900)	-5.0%
Indirect cost recovery	3,398,944	3,922,735	523,791	15.4%
Self-supporting activities	<u>45,264,130</u>	<u>43,567,606</u>	<u>(1,696,524)</u>	<u>-3.7%</u>
Subtotal Unrestricted Funds	206,803,274	207,025,741	222,467	0.1%
<b>Restricted Funds</b>				
External grants and contracts	46,201,524	42,863,220	(3,338,304)	-7.2%
Revenue Bond operations/auxiliaries	<u>42,218,390</u>	<u>38,626,289</u>	<u>(3,592,101)</u>	<u>-8.5%</u>
Subtotal Restricted Funds	88,419,914	81,489,509	(6,930,405)	-7.8%
<b>CAMPUS TOTAL INCOME</b>	<b>\$ 295,223,188</b>	<b>\$ 288,515,250</b>	<b>(6,707,938)</b>	<b>-2.3%</b>

Expenditures	2020	2021	\$ Change	% Change
<b>Unrestricted Funds</b>				
Personal services	\$ 129,406,636	\$ 131,957,064	2,550,428	2.0%
Equipment	5,714,835	7,125,833	1,410,998	24.7%
Commodities/supplies	4,727,073	4,614,025	(113,048)	-2.4%
Contractual services	27,884,016	24,128,851	(3,755,165)	-13.5%
Awards and grants	15,933,533	17,130,447	1,196,914	7.5%
Other expenses	29,732,100	24,307,020	(5,425,080)	-18.2%
Transfers to debt service and reserves	<u>296,286</u>	<u>761,286</u>	<u>465,000</u>	<u>156.9%</u>
Subtotal Unrestricted Funds	213,694,479	210,024,526	(3,669,953)	-1.7%
<b>Restricted Funds</b>				
Personal services	22,289,559	21,204,476	(1,085,083)	-4.9%
Equipment	890,294	731,893	(158,401)	-17.8%
Commodities/supplies	1,238,981	1,219,125	(19,856)	-1.6%
Contractual services	12,363,656	10,555,422	(1,808,234)	-14.6%
Awards and grants	25,318,435	24,046,266	(1,272,169)	-5.0%
Other expenses	12,894,622	11,303,903	(1,590,719)	-12.3%
Transfers to debt service and reserves	<u>15,067,019</u>	<u>14,831,878</u>	<u>(235,141)</u>	<u>-1.6%</u>
Subtotal Restricted Funds	90,062,566	83,892,963	(6,169,603)	-6.9%
<b>CAMPUS TOTAL EXPENDITURES</b>	<b>\$ 303,757,045</b>	<b>\$ 293,917,489</b>	<b>(9,839,556)</b>	<b>-3.2%</b>

# Southern Illinois University Administration & University Wide Revenues and Expenses by Unrestricted/Restricted Funds

Revenues by Sources	2020	2021	\$ Change	% Change
<b>Unrestricted Funds</b>				
State appropriations (tax dollars)	\$ 3,519,700	\$ 3,519,700	-	0.0%
Tuition (Income fund)				
On-Campus	0	0	0	n/a
Off-Campus	0	0	0	n/a
Other Income	0	0	0	n/a
Indirect cost recovery	70,000	70,000	0	0.0%
Self-supporting activities	<u>1,857,498</u>	<u>1,857,595</u>	<u>97</u>	<u>0.0%</u>
Subtotal Unrestricted Funds	5,447,198	5,447,295	97	0.0%
<b>Restricted Funds</b>				
External grants and contracts	0	0	0	0.0%
Revenue Bond operations/auxiliaries	<u>0</u>	<u>0</u>	<u>0</u>	<u>0.0%</u>
Subtotal Restricted Funds	0	0	0	0.0%
<b>CAMPUS TOTAL INCOME</b>	<b>\$ 5,447,198</b>	<b>\$ 5,447,295</b>	<b>97</b>	<b>0.0%</b>

Expenditures	2020	2021	\$ Change	% Change
<b>Unrestricted Funds</b>				
Personal services	\$ 4,041,472	\$ 4,061,569	20,097	0.5%
Equipment	33,400	32,025	(1,375)	-4.1%
Commodities/supplies	31,000	28,000	(3,000)	-9.7%
Contractual services	992,435	925,952	(66,483)	-6.7%
Awards and grants	0	0	0	0.0%
Other expenses	348,891	399,749	50,858	14.6%
Transfers to debt service and reserves	<u>0</u>	<u>0</u>	<u>0</u>	<u>0.0%</u>
Subtotal Unrestricted Funds	5,447,198	5,447,295	97	0.0%
<b>Restricted Funds</b>				
Personal services	0	0	0	0.0%
Equipment	0	0	0	0.0%
Commodities/supplies	0	0	0	0.0%
Contractual services	0	0	0	0.0%
Awards and grants	0	0	0	0.0%
Other expenses	0	0	0	0.0%
Transfers to debt service and reserves	<u>0</u>	<u>0</u>	<u>0</u>	<u>0.0%</u>
Subtotal Restricted Funds	0	0	0	0.0%
<b>CAMPUS TOTAL EXPENDITURES</b>	<b>\$ 5,447,198</b>	<b>\$ 5,447,295</b>	<b>97</b>	<b>0.0%</b>

# Southern Illinois University

## FY 2021 Operating Budget

### by NACUBO Functions and Major Fund Groups

	Appropriated & Income Fund	Grants and Contracts	Indirect Cost Recovery	Revenue Bond Operations	Self-Supporting Activities	All Funds 2021 Totals	All Funds 2020 Totals
Instruction	\$ 179,348,801	\$ 4,322,400	\$ 4,402,499	\$ 0	\$ 24,493,995	\$ 212,567,695	\$ 213,737,114
Research	9,342,084	22,808,967	2,165,259	0	3,132,950	37,449,260	37,243,281
Public Service	5,213,550	41,607,786	76,776	0	18,465,310	65,363,422	54,848,040
Academic Support	45,238,292	179,000	2,719,655	41,831,800	125,779,940	215,748,687	200,551,765
Student Support	17,186,658	761,067	104,000	0	35,645,779	53,697,504	58,801,647
Institutional Support	50,783,133	460,000	1,325,100	0	12,583,077	65,151,310	64,436,333
Operation & Maintenance of Plant	47,565,196	0	0	7,158,400	9,175,692	63,899,288	73,305,827
Independent Operations	0	392,000	0	88,066,343	12,860,589	101,318,932	104,661,650
Scholarships and Fellowships	25,070,486	52,862,000	0	0	1,775,000	79,707,486	82,332,186
<b>Total Expenditures &amp; Transfers</b>	<b>\$ 379,748,200</b>	<b>\$ 123,393,220</b>	<b>\$ 10,793,289</b>	<b>\$ 137,056,543</b>	<b>\$ 243,912,332</b>	<b>\$ 894,903,584</b>	<b>\$ 889,917,843</b>

# Southern Illinois University Carbondale

## FY 2021 Operating Budget

### by NACUBO Functions and Major Fund Groups

	Appropriated & Income Fund	Grants and Contracts	Indirect Cost Recovery	Revenue Bond Operations	Self-Supporting Activities	All Funds 2021 Totals	All Funds 2020 Totals
Instruction	\$ 81,258,100	\$ 2,727,000	\$ 53,700	\$ -	\$ 8,621,200	\$ 92,660,000	\$ 96,453,100
Research	3,807,300	9,874,000	1,411,700	0	974,900	16,067,900	16,094,000
Public Service	1,467,000	23,465,000	32,600	0	3,435,100	28,399,700	27,408,100
Academic Support	19,718,400	129,000	112,700	0	4,548,800	24,508,900	25,936,200
Student Support	8,216,600	621,000	0	0	23,295,200	32,132,800	35,276,800
Institutional Support	20,540,900	460,000	818,900	0	5,103,900	26,923,700	27,184,300
Operation & Maintenance of Plant	21,927,400	0	0	0	5,019,300	26,946,700	29,072,900
Independent Operations	0	392,000	0	47,036,600	7,521,900	54,950,500	55,712,000
Scholarships and Fellowships	9,997,600	28,862,000	0	0	375,000	39,234,600	41,626,800
<b>Total Expenditures &amp; Transfers</b>	<b>\$ 166,933,300</b>	<b>\$ 66,530,000</b>	<b>\$ 2,429,600</b>	<b>\$ 47,036,600</b>	<b>\$ 58,895,300</b>	<b>\$ 341,824,800</b>	<b>\$ 354,764,200</b>

# Southern Illinois University School of Medicine

## FY 2021 Operating Budget

### by NACUBO Functions and Major Fund Groups

	Appropriated & Income Fund	Grants and Contracts	Indirect Cost Recovery	Revenue Bond Operations	Self-Supporting Activities	All Funds 2021 Totals	All Funds 2020 Totals
Instruction	\$ 23,045,100	\$ 1,331,400	\$ 3,858,500	\$ -	\$ 883,700	\$ 29,118,700	\$ 28,984,600
Research	3,747,700	7,670,600	180,600	0	2,147,800	13,746,700	14,146,700
Public Service	2,625,000	4,998,000	17,500	0	12,676,400	20,316,900	10,287,400
Academic Support	7,571,800	0	484,900	41,831,800	119,360,100	169,248,600	150,645,400
Student Support	112,100	0	0	0	96,500	208,600	2,073,800
Institutional Support	7,960,100	0	20,000	0	1,238,000	9,218,100	7,830,400
Operation & Maintenance of Plant	4,698,000	0	0	7,158,400	0	11,856,400	11,488,600
Independent Operations	0	0	0	0	0	0	0
Scholarships and Fellowships	0	0	0	0	0	0	492,500
<b>Total Expenditures &amp; Transfers</b>	<b>\$ 49,759,800</b>	<b>\$ 14,000,000</b>	<b>\$ 4,561,500</b>	<b>\$ 48,990,200</b>	<b>\$ 136,402,500</b>	<b>\$ 253,714,000</b>	<b>\$ 225,949,400</b>

# Southern Illinois University Edwardsville

## FY 2021 Operating Budget

### by NACUBO Functions and Major Fund Groups

	Appropriated & Income Fund	Grants and Contracts	Indirect Cost Recovery	Revenue Bond Operations	Self-Supporting Activities	All Funds 2021 Totals	All Funds 2020 Totals
Instruction	\$ 75,045,601	\$ 264,000	\$ 490,299	\$ -	\$ 14,989,095	\$ 90,788,995	\$ 88,299,414
Research	1,787,084	5,264,367	572,959	0	10,250	7,634,660	7,002,581
Public Service	1,121,550	13,144,786	26,676	0	2,353,810	16,646,822	17,152,540
Academic Support	17,948,092	50,000	2,122,055	0	1,871,040	21,991,187	23,970,165
Student Support	8,857,958	140,067	104,000	0	12,254,079	21,356,104	21,451,047
Institutional Support	18,762,433	0	416,200	0	4,383,582	23,562,215	23,974,435
Operation & Maintenance of Plant	20,939,796	0	0	0	4,156,392	25,096,188	32,744,327
Independent Operations	0	0	0	41,029,743	5,338,689	46,368,432	48,949,650
Scholarships and Fellowships	15,072,886	24,000,000	0	0	1,400,000	40,472,886	40,212,886
<b>Total Expenditures &amp; Transfers</b>	<b>\$ 159,535,400</b>	<b>\$ 42,863,220</b>	<b>\$ 3,732,189</b>	<b>\$ 41,029,743</b>	<b>\$ 46,756,937</b>	<b>\$ 293,917,489</b>	<b>\$ 303,757,045</b>

# Southern Illinois University Administration & University Wide

## FY 2021 Operating Budget

### by NACUBO Functions and Major Fund Groups

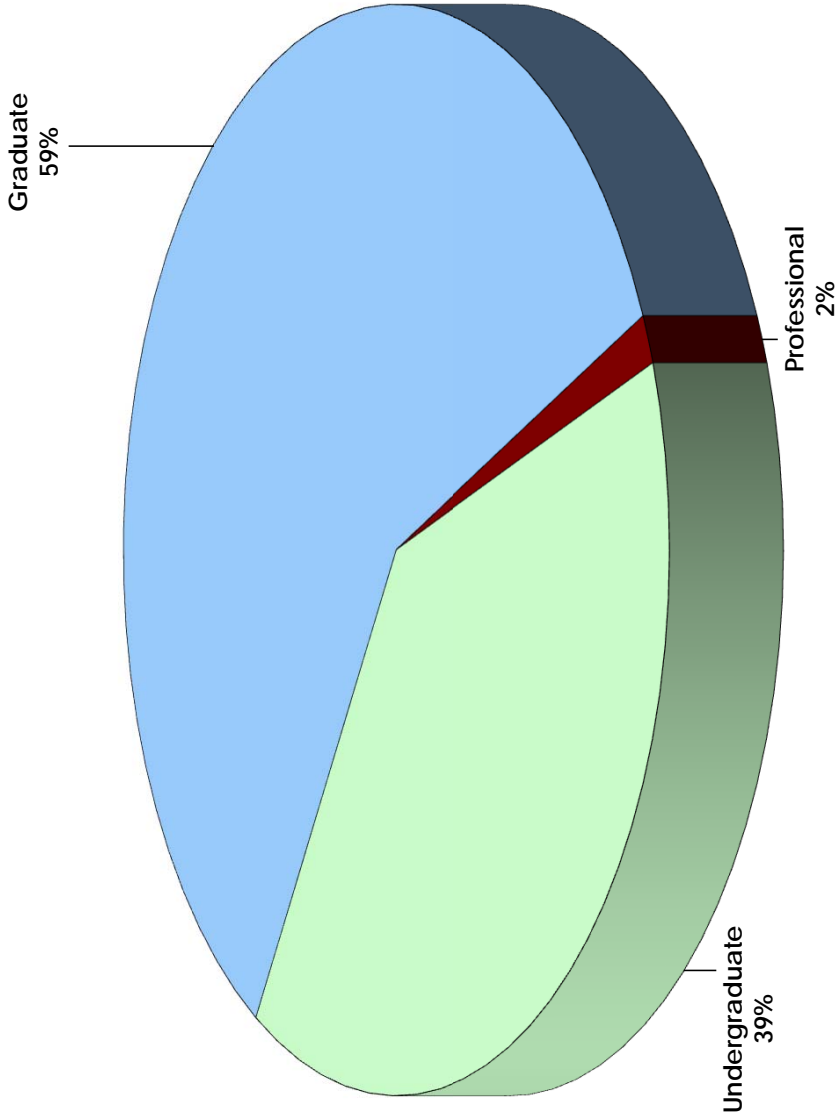
	Appropriated & Income Fund	Grants and Contracts	Indirect Cost Recovery	Revenue Bond Operations	Self-Supporting Activities	All Funds 2021 Totals	All Funds 2020 Totals
Instruction	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Research	0	0	0	0	0	0	0
Public Service	0	0	0	0	0	0	0
Academic Support	0	0	0	0	0	0	0
Student Support	0	0	0	0	0	0	0
Institutional Support	3,519,700	0	70,000	0	1,857,595	5,447,295	5,447,198
Operation & Maintenance of Plant	0	0	0	0	0	0	0
Independent Operations	0	0	0	0	0	0	0
Scholarships and Fellowships	0	0	0	0	0	0	0
<b>Total Expenditures &amp; Transfers</b>	<b>\$ 3,519,700</b>	<b>\$ 0</b>	<b>\$ 70,000</b>	<b>\$ 0</b>	<b>\$ 1,857,595</b>	<b>\$ 5,447,295</b>	<b>\$ 5,447,198</b>

# Southern Illinois University

## FY 2021 Tuition & Fee Waivers Budget

The University recognizes that waivers represent an institutional resource that should be included in the University's budget plan, which outlines the allocation of all institutional resources. A waiver represents an agreement between the University and the student to reduce or eliminate the tuition and/or fees that normally would be charged to the student. Waivers granted by State statute are also included. Waivers budget is not reflected in University budget totals.

Undergraduate	<u>\$ 18,882,803</u>
SIUC	13,000,000
SIUE	5,882,803
Graduate	<u>\$ 28,625,203</u>
SIUC	22,000,000
SIUE	6,625,203
Professional	<u>\$ 714,409</u>
Dentistry	6,611
Law	100,000
Medicine	435,162
Pharmacy	172,636
TOTAL	<u>\$ 48,222,415</u>
SIUC	35,100,000
SIUC-SOM	435,162
SIUE	12,687,253





## APPENDIX

### DESCRIPTION OF MAJOR FUND GROUPS

#### **Appropriated Fund**

State appropriated funds include General Revenue Funds and Other State Funds, both of which come from Illinois tax dollars.

#### **Income Fund**

Income Fund revenue includes tuition revenue, off-campus program revenue, interest earnings on income fund deposits, and certain miscellaneous fee revenue. Tuition revenue is a direct result of student enrollment, student residency, credit hours, and tuition rates. Off-campus program revenue is based on charges sufficient to cover all instructional and administrative costs of the programs. LAC guidelines require that certain fee revenue such as application fees, course-specific fees and graduation fees be deposited into the income fund.

#### **Grants and Contracts**

Grants and contracts include funds received from governmental entities and private foundations and corporations for the support of various research projects, instructional and training programs, public service activities, student financial aid, and other programs. The specific use of these funds is restricted by contractual agreement with the sponsoring agency. Generally, revenues will equal expenditures over the life of the grant or contract.

#### **Indirect Cost Fund**

Indirect cost funds are recovered as overhead allowances on grants and contracts. They are used to help cover a share of expenses for such items as operation and maintenance, library services, sponsored project administration and general administration.

#### **Revenue Bond**

Operations of revenue bond financed facilities are reported in this fund group. Revenue Bond enterprises are funded primarily from student fees, operating charges, and sales and services of various activities and include such facilities as residence halls, student centers, and student recreation centers.

#### **Self-Supporting Activities**

Self-Supporting Activities include a wide range of operations, which are directly related to Instructional, Research, or Public Service units or support the overall objectives of the University. They may be Self-Supporting in whole or in part. Revenue is generally derived through student fees or sales of services. Examples include Shryock Auditorium, textbook services and athletic fees.

## 11 ARTICLE 127

12 Section 5. The amount of \$191,491,000, or so much thereof  
13 as may be necessary, is appropriated from the Education  
14 Assistance Fund to the Board of Trustees of Southern Illinois  
15 University to meet its operational expenses for the fiscal year  
16 ending June 30, 2021.

17 Section 10. The sum of \$62,800, or so much thereof as may  
18 be necessary, is appropriated from the General Revenue Fund to  
19 the Southern Illinois University for any costs associated with  
20 the Daily Egyptian Newspaper.

1       Section 15. The sum of \$1,000,000, or so much thereof as  
2       may be necessary, is appropriated from the General Revenue Fund  
3       to the Board of Trustees of Southern Illinois University for  
4       costs associated with the National Corn-to-Ethanol Research  
5       Center and ethanol research grants.

6       Section 20. The sum of \$1,076,800, or so much thereof as  
7       may be necessary, is appropriated from the Education Assistance  
8       Fund to the Board of Trustees of Southern Illinois University  
9       for all costs associated with the Simmons Cooper Cancer Center.

10       Section 25. The sum of \$17,000, or so much thereof as may  
11       be necessary, is appropriated from the State College and  
12       University Trust Fund to the Board of Trustees of Southern  
13       Illinois University for scholarship grant awards.

14       Section 30. The sum of \$1,250,000, or so much thereof as  
15       may be necessary, is appropriated from the General Professions  
16       Dedicated Fund to the Board of Trustees of Southern Illinois  
17       University for all costs associated with the development,  
18       support or administration of pharmacy practice education or  
19       training programs at the Edwardsville campus.

APPROVAL OF PURCHASE:  
PHYSICIAN COVERAGE, SCHOOL OF MEDICINE, SIUC

Summary

This matter seeks approval to enter into an agreement with LocumTenens.com to provide physician coverage for pediatric general surgery.

Rationale for Adoption

The School of Medicine has contracted with a national search firm to assist with the recruitment and hiring of permanent faculty members to provide pediatric general surgery in collaboration with HSHS St. John's Hospital in Springfield. Until the School of Medicine can make such hires, these needed services will be provided by contracted physicians through an external firm specializing in the health care field.

This matter seeks to award a one-year contract to LocumTenens.com of Alpharetta, GA, for \$1,380,000. The agreement includes an option to cancel the contract with a 30-day notice, which will be provided upon the hiring of permanent faculty. LocumTenens.com specializes in the temporary placement of physicians, CRNAs, physician assistants, nurse practitioners and psychologists at healthcare facilities across the United States. As the industry's most-visited job board, LocumTenens.com helps healthcare organizations connect with the professionals they need to ensure patients have access to quality care.

The Illinois Procurement Code does not apply to contracts for medical services necessary for the delivery of care and treatment at medical facilities utilized by the University.

The purchase will be funded by non-appropriated funds of the School of Medicine.

The Chancellor, SIUC, and the Dean and Provost of the SIU School of Medicine have recommended this matter to the President.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in a regular meeting assembled, That:

(1) The contract for physician services by LocumTenens.com of Alpharetta, Georgia is approved to provide coverage for pediatric general surgery, for a period of one year, beginning October 1, 2020, at a total cost of \$1,380,000.

(2) The Board of Trustees hereby authorizes the purchase of goods and services associated with this contract.

(3) Funding for this purchase will come from non-appropriated funds at the School of Medicine.

(4) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL: REMOVAL OF 21 PARKING SPACES FROM REVENUE BOND SYSTEM,  
SIUE

Summary

This matter seeks approval to remove 21 parking spaces from the Revenue Bond System. The estimated cost to demolish the parking spaces is \$10,000 and will be funded with University Plant funds, non-appropriated and non- Revenue System funds. The removal of the parking spaces is part of the demolition of the associated tract house.

Rationale for Adoption

The University no longer has a need for the tract house that was formerly occupied by the Emergency Management and Safety office personnel. The building has severe maintenance needs and will be demolished. The personnel have been moved to another location on campus. The small adjoining parking lot serves no other employees or students.

The maintenance of the parking lot for the tract house is funded by Parking Services revenues and the lot is included in the Revenue Bond System. Board action is required in order to remove the 21 parking spaces from the Revenue Bond System.

The Chancellor, the Vice Chancellor for Administration, SIUE, have recommended this matter to the President.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) In accordance with Section 12(A) of the Housing and Auxiliary Facilities System Revenue Bond Resolution adopted by the Board on August 29, 1984, as supplemented and amended, the Board hereby determines the 21 parking spaces at the former Emergency Management and Safety tract house shall be removed from the

Revenue Bond System since they are no longer suitable for the use for which they were initially developed.

(2) The Executive Secretary is directed to file a copy of this resolution with the Treasurer of the Board in accordance with Section 12(A) of the Housing and Auxiliary Facilities System Revenue Bond Resolution.

(3) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL OF SALARY AND APPOINTMENT: INTERIM DEAN,  
COLLEGE OF AGRICULTURAL, LIFE AND PHYSICAL SCIENCES, SIUC

Summary

This matter presents for approval the salary and appointment of Dr. Scott Ishman for Interim Dean of the College of Agricultural, Life and Physical Sciences, SIUC.

Rationale for Adoption

Policies of the Board of Trustees require the Board of Trustees approval of the salary and appointment of professional staff who have a proposed salary of \$150,000 or more. The Interim Dean of the College of Agricultural, Life and Physical Sciences serves as the college's chief academic and administrative officer and is responsible for the academic programs, recruitment and retention of students, fundraising, fiscal management, personnel, external relations, and other duties. The University invited all current tenured professors in the College and its academic Schools, to self-nominate for consideration for the Interim Dean position.

The recommended candidate, Dr. Scott Ishman, holds the rank of Professor with tenure in the School of Earth Systems and Sustainability. He began as an Assistant Professor in the Department of Geology in 1999 and was named Associate Dean in 2014. He served as Interim Dean of the College of Science from 2017 until the creation of the College of Agricultural, Life and Physical Sciences on July 1, 2020.

The Chancellor and Provost, SIUC, have recommended this matter to the President.

Constituency Involvement

The University took into consideration feedback from the stakeholders in the College of Agricultural, Life and Physical Sciences and its academic schools, in making this decision.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That: Dr. Scott Ishman be appointed to the position of Interim Dean of the College of Agricultural, Life and Physical Sciences, SIUC with an annual salary of \$198,588, effective September 18, 2020.

### APPROVAL OF SALARY AND APPOINTMENT: VICE CHANCELLOR FOR ADMINISTRATION, SIUE

#### Summary

The matter presents for approval the salary and appointment of the Vice Chancellor for Administration for the Edwardsville campus.

#### Rationale for Adoption

Policies of the Board of Trustees require Finance Committee approval for all professional staff positions within two reporting lines of the Chancellor and full Board approval of salary and appointment of professional staff who have a proposed salary of \$150,000 or more. This critical position provides leadership to SIUE in many areas including Administrative Services, Campus Security/Police, Facilities/Construction Management, Financial Affairs, Human Resources, University Park Innovations, and interactions with SIUE's 17 unions. The position requires a significant amount of knowledge regarding university, campus and state policies and procedures.

SIUE is fortunate to have a highly qualified and respected incumbent in Dr. Morris Taylor who has successfully served the campus since 1997 in various positions including his current role as Chair of the Public Administration and Policy Analysis Department which he has held for six years. He brings with him 23 years of experience in higher education, four years as chairperson of SIUE's University Planning and Budget Counsel and 15 years in various leadership positions on numerous public safety boards and task forces. During his time at SIUE and in his career prior to joining SIUE, Dr. Taylor has been a major influence in the areas of public safety, human resources, financial management, planning and budgeting, facilities management and in public service.

The Chancellor, SIUE, has recommended this matter to the President.

### Constituency Involvement

The campus community and other stakeholders were afforded opportunities to participate in the interview process. Comments and recommendations were solicited from the University community and were considered and weighed in making this recommendation.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That: Dr. Morris Taylor, Ph.D. is appointed to the position of Vice Chancellor for Administration with an annual salary of \$185,000 effective October 1, 2020.

Trustee Tedrick moved approval of the receipt of the ratification of Changes in Faculty-Administrative Payroll – SIUC, SIUE, Office of the President and University-Wide Services; Schedule of Meetings of the Board of Trustees for 2021; Proposed Revisions to Board of Trustees Policies: Change to Export Controls Policy [Amendment to 7 Policies of the Board N]; Proposed Tuition Rate, Doctor of Medical Science Degree, School of Medicine, SIUC [Addition to 4 Policies of the Board Appendix A]; Proposed Revision to Alternate Tuition Program: Active Duty Military Students, SIUE [Amendment to 4 Policies of the Board Appendix B, 1, B-5]; Approval of Fiscal Year 2021 Operating Budget; Approval of Purchase: Physician Coverage, School of Medicine, SIUC; Approval: Removal of 21 Parking Spaces from Revenue Bond System, SIUE; Approval of Salary and Appointment: Interim Dean, College of Agricultural, Life and Physical Sciences, SIUC; and Approval of Salary and Appointment: Vice Chancellor for Administration, SIUE. The motion was duly seconded by Trustee Simmons. The motion carried by the following recorded vote: aye, Mr. Ed Curtis, Mr. Steven Gear, Hon. J. Phil Gilbert, Mr. Jacob Graham, Dr. Subhash Sharma, Mr. John Simmons, Mr. Roger Tedrick; nay, none.



The following item was presented:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,  
JUNE AND JULY, 2020, SIUC

In accordance with 3 Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the months of June and July, 2020, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

Trustee Sharma moved approval of the receipt of the item. The motion was duly seconded by Trustee Simmons. The motion carried by the following recorded vote: aye, Mr. Steven Gear, Hon. J. Phil Gilbert, Mr. Jacob Graham, Dr. Subhash Sharma, Mr. John Simmons; nay, none. Mr. Ed Curtis and Mr. Roger Tedrick abstained from voting.

The following item was presented:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,  
JUNE AND JULY, 2020, SIUE

In accordance with 3 Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the months of June and July, 2020, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

Trustee Simmons moved approval of the receipt of the item. The motion was duly seconded by Trustee Graham. The motion carried by the following recorded vote: aye, Mr. Ed Curtis, Mr. Steven Gear, Hon. J. Phil Gilbert, Mr. Jacob Graham, Dr. Subhash Sharma, Mr. John Simmons; nay, none. Mr. Roger Tedrick abstained from voting.

Chair Gilbert announced that the next Board of Trustees meeting was planned for December 3, 2020, at Southern Illinois University Carbondale.

Trustee Simmons thanked Chancellor Pembroke for his leadership in starting the idea of what eventually became the SIU System's Commitment Scholarship Program and expressed his gratitude for the Chancellor's patience while the idea came to fruition as a system-wide initiative. Chair Gilbert concurred with Trustee Simmons and thanked Chancellor Pembroke for his bringing the idea forward.

Chair Gilbert reported that a news conference would be held upon adjournment of the meeting.

Trustee Simmons made a motion to adjourn the meeting. Trustee Sharma seconded the motion. The motion carried by the following recorded vote: aye, Mr. Ed Curtis, Mr. Steven Gear, Hon. J. Phil Gilbert, Mr. Jacob Graham, Dr. Subhash Sharma, Mr. John Simmons, Mr. Roger Tedrick; nay, none.

The meeting adjourned at 2:48 p.m.

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Misty D. Whittington, Executive Secretary