

Minutes of the meetings of the
BOARD OF TRUSTEES
of Southern Illinois University

September 16, 2021

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MINUTES OF THE REGULAR MEETING OF THE BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY
SEPTEMBER 16, 2021

The regular meeting of the Board of Trustees of Southern Illinois University convened on Thursday, September 16, 2021, at 10:03 a.m. in the Large Dining Room, Stone Center, Southern Illinois University System Office, Carbondale, Illinois. The meeting was called to order by Chair Gilbert. The following members of the Board were present:

Hon. J. Phil Gilbert, Chair
Mr. Roger Tedrick, Secretary – via Zoom videoconference
Ms. Shaylee Clinton - via Zoom videoconference
Mr. Ed Curtis – via Zoom videoconference
Ms. Tonya Genovese – via Zoom videoconference
Dr. Subhash Sharma – via Zoom videoconference
Mr. John Simmons – via Zoom videoconference
Ms. Maddie Walters - via Zoom videoconference

The following member of the Board was absent:

Dr. Ed Hightower, Vice Chair

Executive Officers present were:

Dr. Dan Mahony, President, SIU
Dr. Austin A. Lane, Chancellor, SIU Carbondale - via Zoom videoconference
Dr. Randall Pembroke, Chancellor, SIU Edwardsville - via Zoom videoconference
Dr. Jerry Kruse, Provost and Dean, SIU School of Medicine - via Zoom videoconference
Mr. Lucas Crater, General Counsel
Dr. Sheila Caldwell, Vice President for Antiracism, Diversity, Equity and Inclusion and Chief Diversity Officer – via Zoom videoconference
Dr. Gireesh Gupchup, Vice President for Academic Innovation, Planning, and Partnerships - via Zoom videoconference
Dr. Duane Stucky, Senior Vice President for Financial and Administrative Affairs and Board Treasurer - via Zoom videoconference

Also present was Ms. Misty Whittington, Executive Secretary of the Board.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Executive Secretary reported and Chair Gilbert determined that a quorum was physically present.

The Chair reported that Vice Chair Hightower was unable to attend the day's meeting. Further, the Chair asked that General Counsel Crater speak to the meeting variation the Board was operating under. Mr. Crater reviewed that when there is a Public Health Disaster Proclamation, such as most recently ordered by Governor Pritzker on August 20, 2021, pursuant to the Open Meetings Act public bodies are able to convene meetings virtually like the Board of Trustees was doing for the day, and the Board was complying with the requirements of the Act.

Chair Gilbert discussed with Board members the Ohio Valley Conference Certification form for SIU Edwardsville which is presented to the Board annually and signed by the Board Chair. A copy was sent to the Board members for review ahead of the meeting. There were no questions from Board members, and the Chair stated that he would sign the form and it would be sent to the Ohio Valley Conference.

Chair Gilbert called on President Mahony to discuss the FY2022 Operating Budget for the Southern Illinois University system. President Mahony introduced Chancellor Pembroke to present the budget for the SIU Edwardsville campus.

Chancellor Pembroke reviewed budget discussion materials for SIUE. He reviewed three documents: (1) FY2022 Operating Budget by Line Items and Major Fund Groups, (2) Preliminary FY2022 General Operating Budget, and (3) FY2021 and FY2022 Revenue and Expenditures by Fund Group. The Chancellor discussed that general

revenue from the state remained flat which was better than support received for higher education in surrounding states. The Chancellor discussed two areas where projected revenue was lower than expected expenditures. He went on to say that a negative balance for revenue bonds was largely attributable to housing occupancy numbers. Housing occupancy numbers were at 60 percent occupied during COVID. At the present time, housing is occupied at 86 percent. He remarked that the campus needed occupancy levels in the nineties to make the bond payment. He spoke of efforts being considered to include refinancing bonds, providing housing scholarships to increase occupancy rates, and marketing the advantages of living on campus.

The Chancellor reported that the campus was projecting an increase in revenue in tuition, and it was increasing scholarship support. He spoke of a shortfall in self-supporting activities that also occurred during the COVID period which was due largely to one-time expenses including the purchase of new dental equipment, a large number of textbooks, and digital rental textbook access codes. The Chancellor spoke of a decline in enrollment and additional costs during COVID; however, the campus did not release any employees and the campus received some Higher Education Emergency Relief Funds (HEERF) to help offset some losses. Chancellor Pembroke reviewed efforts to balance the budget by using some of the HEERF as part of revenue, reducing spending by \$1 million by increasing unit contingencies, and using approximately \$750,000 of reserves. He noted adjustments would be made throughout the year as needed, in particular, related to upcoming COVID expenses.

Chancellor Pembroke reviewed revenue and expenditures for FY2021 projections and actuals and FY2022 projections. He spoke of one-time investments made

to eliminate long-term rental costs by purchasing audio and video system upgrades at the Vadalabene First Community Arena, and investments in the East. St. Louis Center using indirect cost recovery dollars. He expressed hope that the Board would consider tuition and general fee adjustments to support ongoing improvements next year and beyond as the budget will become strained with fixed revenue and rising expenses.

Chancellor Lane introduced Ms. Julie McReynolds, Interim Executive Director for Finance, SIUC, to provide the budget presentation for SIU Carbondale. She spoke of the need to plan in the budget for a salary increase for faculty and staff. Ms. McReynolds reviewed for the campus the operating budget as being approximately \$353 million, an increase of \$11 million over the prior year, primarily due to HEERF. She expressed appreciation for continued support of higher education from the Governor and legislators who budgeted higher education at the same level as in FY2021.

She noted enrollment data which impacts budget planning. The campus increased its freshman class by 4.5 percent, the number of new transfers increased by 3.5 percent, graduate student enrollment was up slightly, and overall enrollment was flat as compared to the prior year. Ms. McReynolds reviewed the budget for revenue bond operations with the largest operation in the fund group being student housing with an annual expense budget of \$23 million. She noted all areas in the fund group experienced reduced revenue opportunities due to COVID restrictions. Lower enrollment reduced revenues for all areas the past few years and contributed to lower cash reserves. She went on to say that some areas would receive partial reimbursement from HEERF, and those funds were not budgeted and should reduce the negative planned operating results. The pandemic caused a reduction in revenue by nearly \$4.3 million for Athletics in the self-

supporting fund group. She spoke to measures Athletics was taking to address financial challenges by reducing expenses by \$3 million per year for three years, and the actual reduction in expenses from Fiscal Year 2020 to Fiscal Year 2021 was \$4.5 million.

Ms. McReynolds reviewed a comparison of Fiscal Year 2021 budget and actuals to the Fiscal Year 2022 budget. The income fund revenue was approximately \$9 million over the budget; additional funds were due to better than expected income fund revenues. She noted the campus was on track for its income fund repayment using a seven-year repayment plan. Ms. McReynolds reviewed tuition discounting practices. The campus granted \$29 million in discretionary waivers during Fiscal Year 2021, a decrease of \$3 million from Fiscal Year 2020. The campus will continue to review discretionary waiver practices and make reductions. COVID had a large impact on reduced revenue for sales and events in the revenue bond operations fund group; some HEERF funds will be used to cover a portion of the lost revenue. She reviewed expected changes in general operating income and expenses. A two percent salary increase was being requested for all employees with the increases for represented employees being bargained consistent with the terms of each of their collective bargaining agreements. It was not anticipated to need any type of budget reduction to cover the salary increases.

Dean Kruse introduced Mr. John Horvat, Associate Provost for Finance and Administration, SIU School of Medicine, to review budget discussion materials for the School of Medicine. Mr. Horvat noted that one year prior as the pandemic was underway, a different picture for the School of Medicine was presented when he presented a deficit budget of \$26.6 million. He reported that for this year, the School of Medicine prepared a budget with a positive margin of under \$1 million. The School's revenue and expenditures

by fund group had a positive margin on revenues of \$264 million. Mr. Horvat reported that state support remained flat. The income fund, tuition and fees, showed an increase in revenue of \$1.5 million; the increase included additional revenues from the new Doctor of Medical Science degree program, year two of the Lincoln Scholars program, a small increase in student fees, and a two percent tuition increase approved by the Board. Expenditure increases included other expenditures for the Doctor of Medical Science program in a shift from other funds. He reviewed that a \$3 million deficit was anticipated in this fund for Fiscal Year 2022 for ongoing operations; however, it was expected to be a short-term deficit as other revenue sources were secured primarily from hospital partners. He reported that the School of Medicine had sufficient reserves in the fund to offset any losses in Fiscal Year 2022.

Under grants and contracts, the year over year budget increases for the School of Medicine were attributed to increased research productivity in certain departments and increased support from the federal government especially for the Federally Qualified Health Center (FQHC) which received a two-year funding grant, which included \$500,000 to expand or renovate clinical space. Mr. Horvat noted that indirect cost recovery revenue included money received from SIU Healthcare in support of the academic mission of the School. Under revenue bond operations, the fund included SIU Healthcare's clinical operations, salaries for support staff, space rental, malpractice insurance, and operating expenditures of outpatient clinics. He noted lower expenditures in Fiscal Year 2021 included a decrease of malpractice expenses of approximately \$5 million due to a reduction in claim experience, staff furloughs, hiring freezes, and other reduced operating

expenditures. He noted for Fiscal Year 2022 an expansion of certain clinical services in Springfield and in the Metro East region were anticipated.

Mr. Horvat reviewed that under self-supporting activities, the School of Medicine presented at \$26.6 million deficit budget last year which was primarily in self-supporting activities. The budget was forecasted for the worst case scenario for the pandemic, and actual impact was not as dire as anticipated. Funding from hospital partners was gradually restored as the pandemic progressed. He reported funded commitments in Fiscal Year 2022 exceeded Fiscal Year 2021 by \$5.1 million. It was anticipated near full restoration in Fiscal Year 2023 of the final \$2.5 million needed for academic programs at pre-pandemic levels. He also spoke of increases in funding of the FQHC and expansion of a 340B drug program. Further, funding from other sources included a contract with the Illinois Department of Corrections for correctional medicine which will be expanding operations. Mr. Horvat reported that the School of Medicine implemented a number of cost saving measures as part of its pandemic response to prevent a significant loss in Fiscal Year 2021, and it resulted in a positive margin. The School of Medicine implemented significant reductions in compensation, implemented a furlough program for faculty and staff, a hiring freeze, reduction in capital expenditures, travel and other discretionary spending. He spoke of challenges to fill support staff positions due to ongoing work shortages which could impact providing clinical care. Creative methods were considered in an effort to recruit and retain support staff. Mr. Horvat noted salary adjustments were built into the budget and were before the Board for consideration.

Chair Gilbert expressed appreciation to the legislators for providing support to the University. Further, he observed the campuses had planned well to get through the pandemic and did an outstanding job to assemble the budget.

President Mahony expressed agreement and commented that he thought the system had done much better through the pandemic than expected. He noted actual expenditures were presented for Fiscal Year 2021 as part of the budget presentation, and those outperformed what was budgeted.

At approximately 10:30 a.m., Chair Gilbert moved that the Board go into closed session to consider information regarding appointment, employment, compensation, discipline, performance or dismissal of specific employees of the public body; pending, probable or imminent court proceedings against or on behalf of the Board; and review of executive session minutes. The relevant sections of the Open Meetings Act Statute that allow for the closed session are 5 ILCS 120/2(c) (1), (11), and (21). The motion was duly seconded by Trustee Tedrick. The motion carried by the following recorded vote: aye, Ms. Shaylee Clinton, Mr. Ed Curtis, Ms. Tonya Genovese, Hon. J. Phil Gilbert, Dr. Subhash Sharma, Mr. John Simmons, Mr. Roger Tedrick, Ms. Maddie Walters; nay, none.

The Board came out of closed session at approximately 11:10 a.m. and went into recess.

At 11:20 a.m., the Chair moved that the full Board meeting reconvene at the conclusion of the Board's committee meetings.

At 12:45 p.m., Chair Gilbert reconvened the full Board meeting.

Trustee Simmons moved that the Minutes of the Meetings held July 15, 2021, be approved. Trustee Tedrick seconded the motion, and the minutes were approved by the following recorded vote: aye, Ms. Shaylee Clinton, Mr. Ed Curtis, Ms. Tonya Genovese, Hon. J. Phil Gilbert, Dr. Subhash Sharma, Mr. John Simmons, Mr. Roger Tedrick, Ms. Maddie Walters; nay, none.

Under Committee Reports, the Chair reported that the Executive Committee had not met between Board meetings, but did meet earlier today and approved the Board of Trustees 2022 meeting schedule.

Dr. Dan Mahony, President, Southern Illinois University, provided his report for the SIU system. He provided an update on COVID plans. He reviewed that the Governor's Executive Order required the University to ensure that its students, faculty, and staff were vaccinated or were participating in regular testing that went into effect September 19, 2021. The President reported that the University received great support from the Governor's Office and from local health partners. He noted that vaccinations were available at all campuses, and testing capacity was up to the level needed. The President further noted that efforts taken include mask wearing and testing appeared to be effective. The University was seeing a similar pattern of experience last fall and last spring where highest numbers were at a week or so after the semesters started and then the positive cases started to decline.

The President thanked all of those working on the strategic plan. He recognized that it was a complicated process to determine the global system versus the campuses and ensure the plan was focusing on a system that could enhance its campuses to make the University more successful as a whole. Dr. Mahony reported that the strategic

planning process would be finished in the spring. Further, he reported that he would be a presenter as part of the Illinois Board of Higher Education (IBHE) Public University Trustee Leadership Conference on October 13 where he would discuss how the University's planning aligned with the IBHE's strategic plan that was completed in the spring. He spoke of a number of discussions recently held about ways to enhance outreach to adult learners and to provide opportunities to get college credit in high school to help students, and those are areas were also part of the state's strategic plan.

Dr. Austin A. Lane, Chancellor, SIU Carbondale, provided his report for the Carbondale campus. He noted the fall semester began on August 16, 2021, and the campus was able to hold in-person classes and activities safely. The Chancellor reported the tragic death of student Keeshanna Jackson. The community came together to remember her, and a scholarship fund was established as a memorial to her. Chancellor Lane noted the campus was looking toward the future of SIU Carbondale with the theme Imagine. He reviewed five strategic pillars that will be focused on as follows: 1) student success and engagement, 2) diversity, equity and inclusion, 3) research, academics and innovation, 4) sustainability, and 5) branding and partnerships. The campus strategic plan would be circulated to the campus community early in October.

The Chancellor provided an update on enrollment. After years of declines, fall enrollment was essentially flat for total enrollment of 11,266 students. Enrollment of new freshmen was up for the second year, and gains were made in new transfer and graduate students. There were 1,422 new freshmen for an increase of 4.5 percent. There were 1,175 new transfers for an increase of 3.5 percent. There were 2,568 graduates enrolled for an increase of 1.38 percent. There was a 34 percent increase in students from

the southern Illinois region. The campus received 9,200 applications, an increase of 16 percent. The Chancellor noted that 36 percent of the students identified themselves as minorities. Now there are 50 percent females on the campus; for many years, there were more males than females. He praised the efforts of faculty, staff, students, and alums to recruit future students, and those accomplishments were made despite the challenges of COVID. For diversity, equity and inclusion, Chancellor Lane reported that *Campus Pride* named the campus a 2021 “Best of the Best LGBTQ-Friendly Campus.” The second annual Diversity Week was celebrated August 30 through September 3 where Vice Chancellor Paul Frazier and Vice President Sheila Caldwell provided support. Hispanic Heritage Month will be celebrated September 15 through October 15.

For research, academic programs, and innovation, the Chancellor reported that Farhan Chowdhury, associate professor of mechanical engineering, received a \$442,500 grant from the National Institutes of Health to study how stem cells become specific tissue. Professor Ken Anderson, director of the Advanced Coal and Energy Research Center, and mechanical engineering student Nelson Fernandes received the Illinois Innovation Network’s inaugural awards. For sustainability, Chancellor Lane spoke of the campus natural areas including Thompson Woods and Touch of Nature. He reported that an 11-year-old green roof on the Agriculture Building roof has native plants, grows vegetables and flowers, and conducts research. In addition, the green roof provides habitat for wildlife and green space for recreation, and reduces urban noise and slows water runoff while cutting heating and cooling costs, and has served as a teaching tool and research site for students.

The Chancellor reviewed recent branding and partnership efforts. A new billboard was created with the theme of Imagine. The billboards were placed throughout Illinois, including Chicago, and some in prominent spots in St. Louis. He spoke of work with local education leaders and legislators recently where they were provided with updates on campus initiatives. He reviewed campus efforts to protect faculty, staff, and students from COVID and following state and federal mandates. The campus was promoting vaccinations, and in shared indoors spaces face masks were used and cleaning protocols were in place. The campus promoted vaccinations. A vaccination clinic was set up in the Student Center, and weekly testing was made available for employees and students who were not fully vaccinated. He thanked Trustee Clinton for her efforts in arranging a campus-wide Zoom meeting earlier in the week to communicate to students what was needed and to get their questions answered.

Trustee Curtis commended the Chancellor for the strategic enrollment work and enrollment increases. He inquired about the percentage of classes being offered on campus versus those being offered remotely. Provost Komarraju responded that 90 plus percent of classes were offered in person. Some faculty, due to medical reasons, have gone through the Americans with Disabilities Act (ADA) accommodation process, and have permission to offer online courses. Trustee Curtis said that was positive and expressed his belief that the more the campus could offer classes in person going forward, it would help grow enrollment. Chancellor Lane expressed agreement that holding more in person courses would help grow enrollment, and he contended that announcing that plan early helped secure some of the incoming freshmen for the fall.

Dr. Jerry Kruse, Dean and Provost, SIU School of Medicine, provided his report to the Board. Dean Kruse discussed performance of some of the medical school's learners. Medical students make up approximately 300 of 900 total learners for the School. He noted that to become a physician, students need to show excellence in the art of medicine, teamwork of medicine, science of medicine, and knowledge of medicine. In addition, students must achieve a minimum score on the Medical College Admission Test (MCAT) to receive an interview for medical school and then to be admitted. He reviewed standardized national tests the medical students must take. For licensure, students must perform well and pass the United States Medical Licensing Exam (USMLE) in three parts: Step 1, end of the second year; Step 2, end of the third year; and Step 3, one year after graduation. The Dean went on to say that after students became fully licensed, they entered residency programs which can range from three to nine years in length, and then they sit for the American Board of Medical Specialties (ABMS), a specialty specific certifying examination.

Dean Kruse reviewed first take test performance of SIU medical students of the MCAT, USMLE Step 1, and USMLE Step 2 as compared to those from other medical schools in the United States. He noted SIU's School of Medicine had approximately 80 students entering medical school per year, and the other 155 medical schools had approximately 21,500 students entering. He noted that for the Class of 2022, the senior medical students, after their second year had a 100 percent pass rate. Those students had 33 percentile points higher than their MCAT scores. He reported a 100 percent pass rate for the Class of 2023 for 67 students whose scores were in. The Dean noted that performance was incredible for the SIU medical students as compared to national pass

rates where ten failures would have been expected for that number of students. He credited having innovative faculty members and being a community-based medical school with partners who provide an environment where students thrive and become better. Dean Kruse noted the School uses a holistic approach to admissions that gave the School a diversity in its class that a number of other medical students did not have.

The Dean reviewed with the Board some narrative positive feedback received from its medical students regarding its management through COVID from an annual Medical School Graduation Questionnaire. He expressed his appreciation for working with President Mahony, Chancellor Lane, Chancellor Pembroke, and other administrators during the pandemic to balance risk and benefits to be safe and get core functions accomplished.

Dr. Randall Pembroke, Chancellor, SIU Edwardsville, provided his report for the Edwardsville campus. He provided an update on enrollment. He noted summer enrollment had been consistent over the last five years in the range of approximately 6,100 students. For fall enrollment, 13,010 students were registered which was an increase of 2 percent or 150 students. There were 1,992 enrolled first-year students for a growth of 22 percent and was the largest freshman class in six years. He spoke of 23 percent diversity increased in the freshman class. African American student registrations increased 62 percent. Asian student registrations increased 24 percent. Hispanic student registrations increased 42 percent. Local student registrations increased 26 percent. The Chancellor thanked the Board for its previous approvals that provided support to 240 new students for Cougar Scholarships that are for students with household incomes of \$64,000 or less. International enrollment increased 48 percent which tied international enrollment in 20

years. Graduate enrollment was 3,043 students and was the highest graduate enrollment in 44 years. First-year freshman enrollment was 1,992. Of those, almost 1,200 were residents living on campus. He reviewed the campus had moved to a test-optional approach, and the range of incoming grade point averages for those students had remained consistent in the 3.50 range from 2018 through 2021.

Chancellor Pembroke provided information related to the campus returning to a number of traditions of the campus. He shared photos of approximately 200 students from the freshman class of Fall 2020 who opted to be part of a class photo who were not able to get a traditional group photograph on the normal timeline due to COVID. For the Fall 2021 freshman class, approximately 1,100 students participated in a group photo. He shared photos of the campus returning to other traditions to include students moving in before classes began. The freshman class signed a banner to be displayed on campus during the year, and the group carried it to the location of the group freshman photo. He noted a popular new tradition was Dairy Queen Blizzard Day where blizzards were distributed to students. Further he noted the tradition of faculty, staff, and students volunteering for the Ask Me Program where students ask about such items as location of classes, buildings, and Textbook Services. He shared a photo of red carpet at the Charter High School in East St. Louis with Dr. Gina Williams welcoming students. He spoke of Community Service Day that occurred the weekend before the first day of classes and displayed a photo of students working on a mulch pile in a community garden. The Chancellor spoke of the First Class First Night activity where students could meet new friends. In addition, on the third Sunday of August, a welcome parade for all students is held where folks line up and drive by the residence halls to welcome them.

The Chancellor spoke to activities related to community and constituents. The Department of Public Administration and Policy Analysis gained approval for a post-baccalaureate certificate in professional leadership strategies. The School of Nursing and College of Arts and Sciences received a \$1.8 million grant from the Health Resources and Services Administration (HRSA) to boost the number of qualified mental health providers. School of Engineering Alumnus Chico Weber, founder of Squarefruit Labs, invented GrowMotion, a robotic grow light, to help grow food using less energy. School of Pharmacy (SOP) leading experts contributed to research and development for oral COVID-19 symptom treatments that may prevent hospitalization. Further, SOP researchers developed small novel compounds to be screened for anti-COVID activity, as part of the National Institute of Health's InVitro Assessment for Antimicrobial Activity Program. The campus and the 375th Air Mobility Wing at Scott Air Force Base signed a three-year Educational Partnership Agreement where an innovation hub was started called Elevate and equipment and facilities would be shared focusing on STEM development.

For Athletics, Chancellor Pembroke shared that a three-year rental agreement for Simmons Baseball Field was signed where nine sports could be played and tournaments could be held at the high school level. The Chancellor congratulated the Department of English Language and Literature, Dr. Howard Ramsy II, Dr. Liz Cali, and Dr. Tisha Brooks, who recently directed the Fredrick Douglass and Literary Crossroads Institute, a one-week program funded by the National Endowment for the Humanities Award where 25 high school teachers were invited, particularly teachers specializing in African American literature. The Chancellor reviewed that the Suzuki Program started in the United States on the SIUE campus by Professor John Kendall who brought it from Japan. He

noted a Suzuki camp was held for area school children, and they will perform with the Edwardsville Community Symphony at the Edwardsville City Park on September 19. The Chancellor reported that the Dental School would turn 50 in 2022, and a ribbon cutting was held for the Advanced Care Clinic in August where Rep. Amy Elik, Rep. Katie Stuart, Sen. Rachelle Crowe, President Mahony, Dean Rotter, Mayor Goins and representatives from Delta Dental, which has provided significant funding for the building, were in attendance. The Chancellor reported that ESPN broadcast a show on July 14 about twin brothers Shamar and Lamar Wright who are current Cougar basketball team members.

Trustee Curtis inquired about the status of the dean search for the School of Nursing. Chancellor Pembroke responded that a reception was recently held for Dean Bernaix, and she provided fantastic leadership for approximately seven years for the School. He noted a search was underway, and they were utilizing the assistance of a search firm Greenwood/Asher Search with a closing date to review applications coming up soon. Provost Cobb reported the search committee was working closely with Greenwood/Asher and is receiving weekly updates from that search firm. A stakeholder survey was also being completed. She was optimistic that a successful search will result. Trustee Curtis inquired about whether the School of Nursing had also experienced the departure of the second person in leadership of the School. The Chancellor confirmed that Associate Dean Roberta Harrison retired about the same time as Dean Bernaix. Retirement plans were communicated to the administration, but public announcement of the retirements were made later. Provost Cobb expressed that she was pleased with the strong leadership of Interim Dean Mark Luer and she felt the School of Nursing would keep its momentum for when a permanent dean was identified.

Dr. Anne Fletcher, Professor in the School of Theater and Dance at SIU Carbondale and President of the Faculty Association, made her presentation to the Board. She expressed the need for the University to make faculty a priority on the campus. Dr. Fletcher noted appreciation for a salary increase included in the proposed budget; however, with inflation, she expressed concern that it was not adequate. She reported that the Faculty Association would return to interest-based bargaining the next day to begin discussion of finances. She spoke of faculty efforts to help the University weather a budget crisis and also a public health crisis. She went on to say that faculty assisted in recruiting efforts to combat declining enrollment and took on extra work as colleagues left the University. Dr. Fletcher noted that the University could not afford to keep losing faculty, and remaining faculty could not be expected to keep working for a University that allowed wages to erode over time. She asked the Board to commit to putting an end to the decline in faculty salaries this year and with long-range planning for coming years to get faculty caught up with inflation, with peers at other research institutions, and with other schools in the SIU system.

Chair Gilbert expressed agreement that faculty were underpaid along with others inside and outside of the University, and he understood the faculty wanting higher pay. He noted the Board had to operate with limits of a budget, and it was going to try to do what it could for faculty and staff.

Dr. Yueh-Ting Lee, Professor of Psychology at SIU Carbondale and SIUC Faculty Senate President, made his presentation to the Board. He reported that faculty members had been working closely with campus administration, other parties and constituencies to support campus safety practices and to comply with vaccination

requirements. Further, he reported the faculty had a vested interest in student enrollment and student learning. Dr. Lee noted that enrollment moved in a promising direction; however, challenges were to maintain the upward trend long-term, including more diversity or underserved students and international student enrollment. In closing, Dr. Lee expressed appreciation to the Board members, President Mahony, and Chancellor Lane for their support of the faculty. He went onto say that based on feedback from a number of faculty members, they respectfully asked consideration of investing more in current faculty salary increases, and hiring more new faculty members as a future top strategic priority.

Trustee Genovese departed the meeting at 1:30 p.m.

Chair Gilbert explained the procedure for the Board's omnibus motion. The listing of items proposed for the omnibus motion were as follows:

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL – SIUC

The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Chancellor. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

- A. Continuing Appointment (If the person previously had a University appointment, it is so noted. Otherwise, the person is a new University employee.)

<u>Name</u>	<u>Rank/Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1. Anthony, David J.	Interim Director (previously Chairperson)	School of Literature, Writing and Digital Humanities (previously English)	07/01/2021	\$ 9,900.00/MO \$118,800.00/FY

2.	Bean, Jonathan J.	Director (previously Chairperson)	School of History and Philosophy (previously History)	07/01/2021	\$ 11,000.00/MO \$132,000.00/FY
3.	Burgener, Michael A.	Interim Director (previously Chairperson 50%/ Interim Chairperson 50%)	School of Aviation (previously ASA Aviation Technologies/ ASA Aviation Management & Flight)	07/01/2021	\$ 9,570.00/MO \$114,840.00/FY
4.	Cataldo, Jessica L.	Assistant Professor (previously Clinical Instructor)	School of Health Sciences	08/16/2021	\$ 7,200.00/MO \$64,800.00/AY
5.	Clark, Jaime A.	Director (previously Acting Director)	Student Health Services	07/01/2021	\$ 11,667.00/MO \$140,004.00/FY
6.	Cohen, Theodore W.	Associate Professor	Africana Studies (51%)/ School of History and Philosophy (49%)	08/16/2021	\$ 9,112.00/MO \$82,008.00/AY
7.	Crowe, Jessica A.	Interim Chairperson (previously Professor)	Sociology	08/01/2021	\$ 10,148.00/MO \$121,776.00/FY
8.	Da Cunha Leme Filho, Jose Franco	Assistant Professor	School of Agricultural Sciences (51%)/ School of Biological Sciences (49%)	08/16/2021	\$ 8,223.00/MO \$ 74,007.00/AY
9.	Ge, Qingfeng	Interim Director (previously Chairperson)	School of Chemical and Biomolecular Sciences (previously Chemistry and Biochemistry)	07/01/2021	\$ 10,455.00/MO \$125,460.00/FY

10.	Hill, Tayler D.	Assistant Professor	MEDPREP/ Medical Education Preparatory	06/16/2021	\$ 5,833.34/MO \$70,000.08/FY
11.	Hurst, Kristin F.	Assistant Professor	School of Earth Systems and Sustainability	08/16/2021	\$ 8,000.00/MO \$72,000.00/AY
12.	Hurtado Parrado, Hernan C.	Assistant Professor	School of Psychological and Behavioral Sciences	08/16/2021	\$ 8,450.00/MO \$76,050.00/AY
13.	Jung, Sangjin	Assistant Professor	School of Mechanical, Aerospace and Materials Engineering	08/16/2021	\$ 9,500.00/MO \$85,500.00/AY
14.	Kebede, Hundanol A.	Assistant Professor	School of Analytics, Finance and Economics	08/16/2021	\$ 9,918.00/MO \$89,262.00/AY
15.	Kelley, Richard P. R.	Interim Director (previously Associate Professor)	School of Music	07/01/2021	\$ 7,412.00/MO \$88,944.00/FY
16.	Meckfessel, Kent E.	Assistant Professor (previously Associate Instructor)	ASA Automotive Technology	08/16/2021	\$ 7,800.00/MO \$70,200.00/AY
17.	Mehrabani, Ali	Assistant Professor	School of Analytics, Finance and Economics	08/16/2021	\$ 9,918.00/MO \$89,262.00/AY
18.	Mercer, Kevin R.	Assistant Professor	School of Media Arts	08/16/2021	\$ 6,889.00/MO \$62,001.00/AY
19.	Miller, Irene A.	Assistant Professor (previously Assistant Lecturer)	ASA Aviation Management and Flight	08/16/2021	\$ 7,000.00/MO \$63,000.00/AY

20.	Motyl, Howard D.	Interim Associate Dean (previously Interim Dean)	College of Arts and Media (previously College of Mass Communication and Media Arts)	07/01/2021	\$ 9,200.00/MO \$110,400.00/FY
21.	Nelson, Peter M	Assistant Professor	School of Education	08/16/2021	\$ 7,225.00/MO \$ 65,025.00/AY
22.	Pease, Brent S.	Assistant Professor	School of Agricultural Sciences	08/16/2021	\$ 8,240.00/MO \$74,160.00/AY
23.	Quisenberry, Sean	Assistant Professor	School of Human Sciences	08/16/2021	\$ 7,000.00/MO \$63,000.00/AY
24.	Sahu, Ankita	Assistant Professor	School of Psychological and Behavioral Sciences	08/16/2021	\$ 8,223.00/MO \$74,007.00/AY
25.	Shawler, Lesley	Assistant Professor	School of Psychological and Behavioral Sciences	08/16/2021	\$ 8,223.00/MO \$74,007.00/AY
26.	Smith, Joseph L.	Assistant Professor	Africana Studies (51%)/ School of History and Philosophy (49%)	08/16/2021	\$ 7,445.00/MO \$67,005.00/AY
27.	Spahr, Robert J.	Interim Director (previously Associate Professor)	School of Media Arts (previously Cinema and Photography)	07/01/2021	\$ 7,917.00/MO \$95,004.00/FY
28.	Talley, Eugene R.	Interim Director (previously Associate Professor)	School of Automotive (previously ASA Automotive Technology)	06/01/2021	\$ 7,801.00/MO \$93,612.00/FY
29.	Varns, Mark K.	Interim Director (previously Professor)	Theater	07/01/2021	\$ 9,271.00/MO \$111,252.00/FY
30.	West, Matthew P.	Assistant Professor	School of Justice and Public Safety	08/16/2021	\$ 7,223.00/MO \$65,007.00/AY

B. Leaves of Absence with Pay:

	<u>Name</u>	<u>Type of Leave</u>	<u>Department/School</u>	<u>% of Leave</u>	<u>Date</u>
1.	Mathias, James A.	Sabbatical	Mechanical Engineering & Energy Processes	100%	01/01/2022-05/15/2022 (This leave supercedes previous leave reported on 08/16/2021-12/31/2021)

C. Awards of Tenure: None to report.D. Promotions: None to report.

The following changes in faculty-administrative payroll at the School of Medicine/Springfield campus are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Dean and Provost. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointment (If the person previously had a University appointment, it is so noted. Otherwise, the person is a new University employee.)

	<u>Name</u>	<u>Rank/Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1.	Akano, Emmanuel	Assistant Professor	Neuroscience Institute	01/10/2022	\$ 13,333.33/MO \$159,999.96/FY
2.	Black, Michael	Director of Finance for FQHC (previously Business/ Administrative Associate)	Family and Community Medicine/ Springfield (previously Internal Medicine)	07/12/2021	\$ 10,417.00/MO \$125,004.00/FY
3.	Glatz, Robert	Licensed Clinical Social Worker	Psychiatry	10/04/2021	\$ 5,416.67/MO \$65,000.04/FY
4.	Hampton, Paige	Certified Nurse Practitioner	Pediatrics	09/13/2021	\$ 9,166.67/MO \$110,000.04/FY

5.	Olivo-Marston, Susan	Associate Professor	Medical Microbiology, Immunology and Cell Biology	08/23/2021	\$ 11,250.00/MO \$135,000.00/FY
6.	Sanert, Megan	Certified Nurse Practitioner	Pediatrics	09/13/2021	\$ 9,166.67/MO \$110,000.04/FY
7.	Selinfreund, Richard	Associate Professor	Medical Microbiology, Immunology and Cell Biology	07/12/2021	\$ 10,000.00/MO \$120,000.00/FY
8.	Smith, Christina	Director of Clinical Operations (previously Health Care Administrator II)	Family and Community Medicine/ Springfield	06/07/2021	\$ 9,584.00/MO \$115,008.00/FY
9.	Tobon, Gabriel	Assistant Professor	Education and Curriculum	09/13/2021	\$ 8,333.34/MO \$100,000.08/FY

B. Leaves of Absence with Pay: None to report.

C. Awards of Tenure: None to report.

D. Promotions: None to report.

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL – SIUE

The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Chancellor. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointment (If the person previously had a University appointment, it is so noted. Otherwise, the person is a new University employee.)

	<u>Name</u>	<u>Rank/Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1.	Bogle, Melissa	Assistant Professor	Family Health	8/16/2021	\$7,200.00/mo \$64,800.00/AY
2.	Borgholthaus, Cameron	Assistant Professor	School of Business	8/16/2021	\$13,000.00/mo \$117,000.00/AY
3.	Cabage, John	Associate Professor	Construction	8/01/2021	\$9,637.00/mo \$86,733.00/AY
4.	Deng, Xiyue	Assistant Professor	Management & Marketing	8/16/2021	\$13,111.12/mo \$118,000.08/AY
5.	Flowers, Del'Brica	Admissions Counselor	Admissions	7/19/2021	\$2,583.34/mo \$31,000.08/FY
6.	Flowers, Natasha	Assistant Dean/Associate Professor	School of Education	7/01/2021	\$8,334.00/mo \$100,008.00/FY
7.	Ford, Joanna	Admissions Counselor	Admissions	7/26/2021	\$2,583.34/mo \$31,000.08/FY
8.	Gray, Juliet	Associate Dean (previously: Interim Assistant Dean)	Lovejoy Library	6/15/2021	\$9,166.66/mo \$109,999.92/FY
9.	Hall, Candace	Assistant Professor	Educational Leadership	8/16/2021	\$6,778.00/mo \$61,002.00/AY
10.	Hanser, Katherine	Assistant Professor	Graduate Education	7/01/2021	\$10,375.00/mo \$124,500.00/FY
11.	Hamilton, Joe	Academic Advisor	School of Education	7/01/2021	\$3,025.44/mo \$36,305.28/FY
12.	Henson, Ronald	Counseling	Counseling Services	7/12/2021	\$3,333.00/mo \$39,996.00/FY

13.	Howlett, Jazzmine	Admissions Counselor	Admissions	7/26/2021	\$2,583.34/mo \$31,000.08/FY
14.	Imboden, Annie	Assistant Professor	Family Health	8/16/2021	\$7,500.00/mo \$67,500.00/AY
15.	Jones, Geovonday	Assistant Professor	Theater & Dance	8/16/2021	\$6,444.46/mo \$58,000.14/AY
16.	Omran, Mohamed	Director /Associate Professor (previously: Associate Professor)	Graduate & International Education	7/01/2021	\$12,990.20/mo \$155,882.40/FY
17.	Patel, Bhargav	Assistant Professor	School of Pharmacy	8/1/2021	\$8,750.00/mo \$105,000.00/FY
18.	Patterson, Earleen	Associate Vice Chancellor (previously: Program Director)	Equity, Diversity, & Inclusion	7/10/2021	\$11,250.00/mo \$135,000.00/FY
19.	Ramon, Donavan	Assistant Professor	English Language & Literature	8/16/2021	\$7,000.00/mo \$63,000.00/AY
20.	Reed, Amy	Director/ Assistant Professor	Family Health	8/16/2021	\$7,500.00/mo \$90,000.00/FY
21.	Reed, Cindy	Assistant Professor	English Language & Literature	8/16/2021	\$5,944.46/mo \$53,500.14/AY
22.	Stumbras, Michael	Assistant Professor	Art & Design	8/16/2021	\$6,200.00/mo \$55,800.00/AY
23.	Sullivan, Andrew	Assistant Professor	PAPA	8/16/2021	\$6,666.68/mo \$60,000.12/AY
24.	Wagner, Lindy	Assistant Vice Chancellor (previously: Director)	Equity, Diversity, and Inclusion	7/16/2021	\$8,503.84/mo \$102,046.08/FY

B. Leaves of Absence With Pay – None to Report

C. Awards of Tenure - None to Report

D. Awards of Promotion - None to Report

SCHEDULE OF MEETINGS OF THE BOARD OF TRUSTEES FOR 2022

As a traditional practice and for convenience in meeting certain provisions of the Open Meetings Act, Board meetings have been scheduled on an annual basis. Custom has called for scheduling alternate meetings on alternate campuses of the University. Approval is requested for the schedule listed below:

February 10	Southern Illinois University Edwardsville
April 28	Southern Illinois University Carbondale
July 21	Southern Illinois University Carbondale School of Medicine, Springfield
September 15	Southern Illinois University Edwardsville School of Dental Medicine, Alton
December 1	Southern Illinois University Carbondale

The following schedule reflects deadlines and mailing dates for the 2022 Board of Trustees meetings:

<u>Deadline Dates for Receipt of Proposed Agenda Items</u>	<u>2022 Mailing Dates Agenda and Matters</u>	<u>2022 Meeting Dates Board of Trustees</u>
Monday, January 10	Friday, January 28	SIUE – February 10
Monday, March 28	Thursday, April 14	SIUC – April 28
Monday, June 20	Friday, July 8	SOM - July 21
Monday, August 15	Friday, September 2	SDM - September 15
Monday, October 31	Friday, November 18	SIUC – December 1

RESOURCE ALLOCATION AND MANAGEMENT
PROGRAM (RAMP) OPERATIONS AND CAPITAL REQUESTS, FISCAL YEAR 2023

Background

This matter seeks approval for Operations and Capital RAMP requests to be submitted to IBHE. The items included in the Operating Requests are listed in Table 1. The Capital Requests are listed in Table 2.

Rationale for Adoption

The RAMP 2023 documents are required by the IBHE for Operations and Capital requests.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled That: the RAMP Operations and Capital Documents for Fiscal Year 2023 for Southern Illinois University, as attached, be and are hereby approved as presented to the Board this date.

BE IT FURTHER RESOLVED, That: the President shall take appropriate steps to accomplish filing of the materials approved therein with the Illinois Board of Higher Education in accordance with the policies of Southern Illinois University.

Table 1

Southern Illinois University
Fiscal Year 2023 Operating Requests

RECOMMENDED ADJUSTMENTS**Inflationary Adjustments**

General Salary Increases	3%
Social Security/Medicare	3%
General Price Increases	2%
Utility Price Increases	3%
Library Materials Increases	7%
O & M of Buildings Increase	10%

Historical Add-Ons

Daily Egyptian	\$62,800
Cancer Institute	1,076,800
Pharmacy	1,250,000
National Corn to Ethanol Research	1,000,000
License Plate Scholarships	17,000

New Program Support

Rural Health Program	\$285,000
Community Engagement Program	266,600

Note: The Operations Request assumes no tuition increase, so the costs of adjustments are totally funded by state appropriations.

Table 2
Southern Illinois University
Summary Fiscal Year 2023 Operating Requests

<u>Rank</u>	<u>Priority List of Regular Capital Projects</u>	<u>Type of Request</u>	<u>Request Estimated Cost</u>	<u>Total Est. Cost</u>
1	Alton Dental Consolidation - SIUE	Planning	\$11,566,600	\$122,219,600
2	Agricultural Sciences Renovation/Addition - SIUC	Planning	8,361,700	120,574,500
3	Medical Education Building - SIUC-SOM	Construction	50,330,200	50,330,200
4	Physical Health Athletics Building - SIUE	Planning/Construction	15,000,000	15,000,000
	Total Priorities		\$85,258,500	\$308,124,300
Unprioritized List of Other Regular Capital Projects				
	Neckers Renovation & Addition - SIUC	Planning	\$9,598,300	\$138,033,300
	Interdisciplinary Research Laboratory - SIUC	Planning	3,068,100	41,131,900
	Life Science II Renovation - SIUC	Planning	9,898,900	142,624,100
	Medical Instructional Facility - SIUC-SOM	Renovation	17,147,200	17,147,200
	Simmons Cancer Institute Expansion/Renovations SIUC-SOM	Construction/Renovation	8,823,600	8,823,600
	Visual and Performing Arts Center - SIUE	Planning	5,408,400	59,900,300
	Total Other Regular Capital Projects		\$53,944,500	\$407,660,400
Capital Renewal Projects				
Carbondale				
	Agriculture Teaching Greenhouse		\$5,885,000	
	Classroom/Lab Renovations - Phase 1		2,915,000	
	Plant Biology Greenhouse & Conservatory		4,455,000	
	Steam Tunnel Structural Repairs - Phase 2 & 3		4,705,200	
	Electrical Feeder Replace/Upgrade to 12kV - Phase 1 & 2		7,370,000	
	Lawson Hall Renovations		5,610,000	
	Life Safety Improvements - General Campus -- Phase 1 & 2		7,260,000	
	Roads, Parking Lots, Overpass Repairs - Phase 1		2,805,000	
	Campus Elevator Renovations - Phase 1		1,375,000	
	Chilled Water System Renovations- Phase 1 & 2		8,635,000	
	Neckers Sprinkler System		3,080,000	
	Engineering Complex HVAC - Phase 1		2,805,000	
	Pulliam Industrial Education Electrical Upgrades		1,430,000	
	Campus Sewer Line Replacement - Phase 2 & 3		4,466,000	
	Roof Renovations - Phase 2		3,355,000	
	Fire Alarm System Replacements - Phase 2 & 3		5,500,000	
	Campus Water Line Replacement - Phase 2		2,530,000	
	Woody Hall Upgrades - Mechanical Electrical Plumbing		2,255,000	
	Demolition - General Campus - Phase 1		3,355,000	
	Window Repair / Replacement - General Campus - Phase 1		2,915,000	
	Exterior Facade Repair - General Campus - Phase 1		2,035,000	
	Upgrade obsolete fire alarm panels -SOM		457,435	
	Richard Moy Clinic Area Remodel with ADA Life safety upgrades - SOM		2,950,000	
	SCLF Addition - Replace failed and leaking DA boiler feed tank - SOM		431,543	
	Animal Facility upgrades to humidification and HVAC controls - SOM		1,122,012	
	SCLF Replace Motor Control center IDPH, IEPA, and DLAM lab HVAC Equip - SOM		1,841,826	
	SCLF Replace ten failing air handling units and upgrade pneumatic controls - SOM		2,131,823	
	Med Instruction Facility upgrades to aging Air handling equipment - SOM		4,050,000	
	Med. Instruction Facility Replace two failing chillers and cooling towers - SOM		3,107,110	
	Med. Instruction Facility Replace two Motor control centers that are obsolete - SOM		417,733	
	SCLF Replace two failing chillers, cooling towers, and associated piping - SOM		2,934,493	
	SCLF Life Safety/ADA upgrades to Restrooms, lighting, labs and flooring replace - SOM		10,878,427	
	Replacement of 3 emergency generators that are 20+ years old - SOM		548,922	
	SCLF Addition - Replace failed cooling towers - SOM		1,208,320	
	Richard Moy Clinic replacement of two 300 ton Centrifugal chillers - SOM		1,674,387	
	Elevator Modernization and Life safety upgrades for 15 sites - SOM		3,273,616	
	911 Research facility Replacement of failing Air cooled chiller - SOM		250,294	
	Med. Instruction facility Replace three low pressure steam boilers - SOM		3,624,962	
	Simmons Cancer Institute Emergency Generator and Pharmacy HVAC Upgrades - SOM		655,945	
	Med. Instruction Facility Life Safety upgrades to restrooms and entrances - SOM		2,691,103	
	SCLF Upgrades Phoenix exhaust system and Fume hoods for IDPH & IEPA labs - SOM		1,122,012	
	Med. Instruction facility Upgrades to research labs that are 50 years old - SOM		6,285,857	
	Life Safety upgrades to parking lots and sidewalks across campus - SOM		514,572	
	Med Instr. Facility lighting upgrades Auditoriums, Museum, Corridors, and Offices - SOM		544,187	
	Med Instruction Facility Add Fire protection to entire building - SOM		1,242,844	
	Calhoun Complex roof replacement and Roof Top HVAC units - SOM		1,992,175	
	Med. Instruction Facility replace 50 year old windows, blinds, waterproof exterior - SOM		2,562,330	
	Richard Moy Clinic Tuck-pointing and waterproofing of failed building envelope - SOM		1,019,132	
	SCLF Tuck-pointing, water proofing, and replacement of curtain wall - SOM		856,699	
	911 Research Facility replacement of failed exterior brick and EIFS - SOM		863,086	
	913 Office building – Replace failed roof, HVAC equipment, and envelope - SOM		2,572,687	
	401 Walnut office building roof and HVAC units replacement - SOM		856,354	
	Simmons Cancer Institute Carpet Replacement - SOM		172,547	
	Total Carbondale		\$149,595,633	

Table 2

Southern Illinois University		
Summary Fiscal Year 2023 Operating Requests		
Edwardsville		
Chilled Water Distribution System Repairs		\$3,067,692
Repair/Resurface Roadways		5,309,467
Science East Loading Dock Water Damage and Dock Repair		825,000
Boiler Replacement Failing/Older than 20 Years Phase 1 & 2		7,158,998
Dunham Hall Roof Replace		143,795
Replace Roof Metcalf Theater		141,585
Elevator Repairs Campus Wide: Compliance/Maintenance/Replacement		11,107,835
Replace Sidewalks; Edwardsville Campus		2,831,716
Lovejoy Library Tuck-pointing/Soffit		691,337
Air Handler/HVAC Dunham Hall		576,114
Water Line Corrosion Replacement/Upgrade Phase 1 & 2		8,611,548
Replace Sidewalks; Alton Campus		943,905
Repaint/Recarpet Older than 20 Years: Edwardsville Campus Phase 1 & 2		8,028,082
Repaint/Recarpet Older than 20 Years: Alton Campus Phase 1 & 2		2,522,397
Repaint/Recarpet Older than 20 Years: East St. Louis Campus Phase 1 & 2		803,880
Chiller Capacity Increase: Plant & Multiple Buildings		13,719,552
Fire Sprinkler System Upgrade/Compliance Dunham Hall		2,531,338
Replace Septic Sewer and Sanitary Connection: Baseball Diamond		88,492
Install Dry Sprinkler System Museum Storage Building		1,415,858
Lovejoy Library North Entrance Plaza Water Infiltration and Guardrails		<u>220,000</u>
Total Edwardsville		70,738,591
Total Capital Renewal Projects		\$220,334,224
Grand Total Capital Requests for FY 2023		\$359,537,224

APPROVAL OF FISCAL YEAR 2022 OPERATING BUDGET

Summary

This matter submits for approval the annual operating budget for Southern Illinois University for Fiscal Year 2022. The attached budget document includes all operating funds, both appropriated and non-appropriated.

The Fiscal Year 2022 operating budget reflects the final actions of the Governor and the Illinois General Assembly on the fiscal Year 2022 State general funds budget.

Resources have been directed to support the University's highest priorities and to maintain ongoing operations.

Budget tables provide totals for all current funds by line items and major fund groups (Table A). Supporting schedules provide detail budgets of projected revenues for each major fund group (Table 1) and details of general operating expenditures for major organizational units (Table 2).

Rationale for Adoption

The annual budget is a management tool for planning, funding priorities, communicating direction, and monitoring revenue and expenditures.

Constituency Involvement

Development and implementation of the University budget involves discussions with constituencies and many individuals at all levels within the University.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled That: the Southern Illinois University FY 2022 Operating Budget as presented in the budget document is hereby approved.

Fiscal Year 2022 Operating Budget

SIU Carbondale & School of Medicine
SIU Edwardsville | SIU System Offices



July 1, 2021 - June 30, 2022

FY 2022 Operating Budget

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Fiscal Year 2022 Annual Operating Budget

Executive Summary

The Southern Illinois University Fiscal Year 2022 (FY22) operating budget is an essential planning and management tool that covers activities occurring within a single fiscal year. The consolidated SIU System budget is the result of multiple budget development activities at the campus and system office levels. Activities include planning that involves campus constituencies, projection of enrollment and other revenue sources, projection of expenses, analysis of current year results compared to the budget, and the development of budget proposals.

The capital budget, which supports physical assets such as buildings and infrastructure, is not included within the operating budget.

The FY22 budget represents a \$65.7 million, or almost eight percent, increase over FY21.

REVENUES:

Major revenue categories include tuition and fees, state appropriations, indirect cost recovery, externally funded grants and contracts, revenue bond operations, and self-supporting activities.

The following table is a summary of SIU's FY22 operating revenue budget:

Southern Illinois University Revenue Budget

	FY2021 Operating Revenue	FY2022 Operating Revenue	Amount Change	Percent Change
Unrestricted Funds				
State appropriation (tax dollars)	\$ 194,897,600	\$ 194,987,600	\$ 90,000	0.05%
Tuition (Income fund)	184,850,600	195,177,200	10,326,600	5.59%
Indirect cost recovery	9,344,635	14,782,921	5,438,286	58.20%
Self-supporting activities	207,690,201	238,450,380	30,760,179	14.81%
Subtotal Unrestricted Funds	<u>\$ 596,783,036</u>	<u>\$ 643,398,101</u>	<u>\$ 46,615,065</u>	<u>7.81%</u>
Restricted Funds				
External grants and contracts	\$ 123,393,220	\$ 142,301,152	\$ 18,907,932	15.32%
Revenue bond operations/auxiliaries	128,011,989	128,256,637	244,648	0.19%
Subtotal Restricted Funds	<u>\$ 251,405,209</u>	<u>\$ 270,557,789</u>	<u>\$ 19,152,580</u>	<u>7.62%</u>
Total Operating Revenue Budget	<u>\$ 848,188,245</u>	<u>\$ 913,955,890</u>	<u>\$ 65,767,645</u>	<u>7.75%</u>

Sources of Funding for Revenue:

For budgeting and accounting purposes, the source of funding for the university's revenue is classified as either unrestricted or restricted as described below.

Unrestricted Funds

State Appropriations – The appropriation for general operations is provided by the State of Illinois from the Education Assistance Fund and the General Revenue Fund. SIU's FY22 state appropriation for general operations totals \$191,491,000, which is unchanged from FY21. This amount is about five percent less than the state allocation in FY15.

SIU also receives a number of appropriations designated for specific purposes:

1. SIU Simmons Cancer Center, Springfield, \$1,076,800
2. Daily Egyptian, Carbondale, \$62,800
3. National Corn to Ethanol and Ethanol Research Center, Edwardsville, \$1,000,000
4. Pharmacy Practice Education or Training Programs, Edwardsville, \$1,250,000
5. License Plate Sales, scholarships, \$17,000

The total of all SIU appropriations for FY21 is \$194,897,600, unchanged from FY21.

Income Fund (tuition revenue) – The proposed FY22 budget for tuition revenue is \$195.2 million, an increase of \$10.3 million, or 5.6 percent, from FY21. The budget includes \$146.7 million for tuition generated from on-campus courses and \$38.9 million from distance education. Distance education includes face-to-face course delivery at off-campus sites as well as on-line classes; the revenue from on-line classes is expected to increase by \$7.6 million largely from the change in course delivery methods as a result of COVID-19, as well as the steady growth at the Edwardsville campus in its online enrollment. The income fund budget is net of statutorily mandated and discretionary institutional waivers of \$47.0 million. During FY22, 41 percent of the tuition waivers are budgeted for undergraduates and 59 percent for graduate and professional students.

Indirect Cost Recovery - Indirect cost recovery funds primarily result from federally-funded sponsored research and public service programs. Another major source of revenue is transfers from SIU HealthCare and federally qualified health centers at the School of Medicine. This activity is expected to increase by \$5.4 million, an increase of 58.2%.

Self-supporting activities – Revenue for self-supporting activities is generally derived from student fees or the sale of services. These units may be self-supporting in whole or in part. The activities include a wide range of operations which are directly related to instruction, research or public service or support the overall objectives of the University. Examples include SIU Press, University farms, Broadcasting Service, WSIE Radio, Information Technology fee, Facilities Maintenance fee, School of Medicine clinical support, Dental clinic and Textbook Services.

Restricted Funds

External grants and contracts – These programs include federally-funded research and public service grants as well as programs sponsored by state, other governmental, and private agencies. The category also includes student financial aid, including federally funded Pell and SEOG grants and state funded MAP (Monetary Assistance Program) and AIM High grants.

Revenue bond operations (auxiliaries) – Mandatory student fees which are paid in support of facilities funded by the Housing and Auxiliary Facilities System bonds are subject to external restrictions and therefore budgeted as restricted funds. This includes revenues from residence and dining halls, athletic facilities, student centers, student health facilities, student recreation centers, parking, and others. Revenue bond operations also includes the activity of the Medical Facilities System.

EXPENSES:

Operating expenses are grouped according to classifications which are generally based on expenditure categories defined in the State Finance Act. Expenses from restricted funds are made in accordance with the provisions of the external contract, agreement, or other document created in support of the funding.

The following table provides a summary of SIU's FY22 operating expense budget:

Southern Illinois University Expense Budget

	FY2021 Operating Expense	FY2022 Operating Expense	Amount Change	Percent Change
Unrestricted Funds				
Personal services	\$ 423,168,133	\$ 426,774,577	\$ 3,606,444	0.85%
Equipment	12,530,758	11,719,725	(811,033)	-6.47%
Commodities/supplies	17,601,725	16,857,175	(744,550)	-4.23%
Contractual Services	103,205,103	106,366,047	3,160,944	3.06%
Awards and grants	30,623,347	35,299,259	4,675,912	15.27%
Other expenses	46,563,469	50,589,521	4,026,052	8.65%
Transfers to debt service and reserves	761,286	6,261,286	5,500,000	722.46%
Subtotal Unrestricted Funds	\$ 634,453,821	\$ 653,867,590	\$ 19,413,769	3.06%
Restricted Funds				
Personal services	\$ 86,512,676	\$ 92,585,327	\$ 6,072,651	7.02%
Equipment	2,987,193	3,925,904	938,711	31.42%
Commodities/supplies	8,185,925	8,580,194	394,269	4.82%
Contractual Services	52,580,822	57,954,817	5,373,995	10.22%
Awards and grants	57,342,266	60,166,766	2,824,500	4.93%
Other expenses	25,160,403	28,689,204	3,528,801	14.03%
Transfers to debt service and reserves	27,680,478	24,241,897	(3,438,581)	-12.42%
Subtotal Restricted Funds	\$ 260,449,763	\$ 276,144,109	\$ 15,694,346	6.03%
Total Operating Expense Budget	\$ 894,903,584	\$ 930,011,699	\$ 35,108,115	3.92%

It should be noted that funds which are classified in the budget as unrestricted are intended for specific purposes within each institution. Examples of such funds are campus-specific fees and other charges assessed for and used by each campus in order to fulfill its mission. In contrast, restricted funds are used solely for purposes stipulated by external providers.

Expenses for personal services are 65 percent of the unrestricted funds budget. This budget line includes salaries paid to faculty, staff and student employees. Taken as a whole, 56 percent of SIU's operating budget is devoted to personal services expenses.

After personal services, the largest single line item in the restricted funds budget is awards and grants. This primarily consists of student scholarship payments funded by federal Pell and SEOG grants as well as the State of Illinois MAP and AIM High grant programs.

Operating Budget Schedules

The operating budget includes a series of tables presented for Southern Illinois University, Carbondale, School of Medicine, Edwardsville, and Administration and University Wide System Offices that provides budgets by line item and major fund groups, revenues by source, general operating budgets by responsibility centers, the operating budget by NACUBO functions and major fund groups, and tuition and fee waivers budgets. A copy of the FY22 appropriations bill is also included.

For expenditure purposes, revenues from state appropriated funds and the income fund (tuition revenue) are combined in the “general operating budgets” allocated to campus units.

The operating budget of the university does not include budgets associated with the university’s eight related organizations, including the foundations, alumni associations, research parks, SIU Physicians & Surgeons, Inc., and the SIUE East St. Louis Charter School.

The budget also does not include an amount for state payments on behalf of SIU. These payments represent the employer’s share of the cost of pension and health benefits for university employees. In fiscal year 2020, the payments totaled \$218 million.

In table D, expenditures are listed by function within major revenue categories. The National Association of College and University Business Officers ([NACUBO](#)) created functional classifications for university expenditures in order to standardize the reporting across colleges and universities. The standard classifications are listed below:

Instruction – Expenditures for all activities that are part of the university’s instruction program, including credit and noncredit courses.

Research – Expenditures for activities specifically organized to produce research whether funded by an external agency or separately budgeted by an organizational unit with SIU. This function also includes research centers.

Public service – Expenditures for activities established primarily to provide non-instructional services beneficial to individuals and groups external to the university. It includes community services and public broadcasting services.

Academic support – Expenditures to provide support services for the university’s primary missions of instruction, research, and public service. It includes libraries, museums, academic administration, (I will add to this)

Student services – Expenditures for activities which have the primary purpose of contributing to the student’s well-being and intellectual, cultural and social development outside the context of the formal instruction program. It includes student services such as admissions and records, financial aid administration, registrar, counseling, career services, and student health services.

Institutional support – Expenditures for central activities concerned with the management and long-range planning of the SIU system; fiscal operations including business and audit functions; human resources administration; safety and security functions; and development and alumni relations including fund raising.

Operation and maintenance of plant – Expenditures for the administration, supervision, operation, maintenance and protection of the university’s physical plant, including building maintenance, utilities, landscape and grounds maintenance, and major repairs and renovations.

Scholarships and fellowships – Expenditures in the form of grants to students selected by the university or from other programs, including stipends and awards.

Auxiliary enterprises – Expenditures for operations which are not directly related to instruction, research, or public service units but which exist to furnish goods or services to students, faculty and staff. Examples include residence halls, food service, bookstores, student unions, student health centers, and student recreation facilities.

Table A

Southern Illinois University

FY 2022 Operating Budget

by Line Items and Major Fund Groups

	Appropriated Funds	Income Funds	Grants and Contracts (1)	Indirect Cost Recovery	Revenue Bond Operations	Self-Supporting Activities	All Funds 2022 Totals
Revenue							
General Revenue (Tax Dollars)	\$194,897,600	\$0	\$0	\$0	\$0	\$0	\$194,897,600
Tuition	0	185,616,400	0	0	0	0	185,616,400
Student Fees	0	1,769,500	0	0	22,096,034	44,885,342	68,750,876
Interest Income	0	269,500	231,000	280,000	158,179	1,442,702	2,381,381
Sales & Services / Other Income	0	7,521,800	142,070,152	14,502,921	106,002,424	192,122,336	462,219,633
Total Revenue	\$194,897,600	\$195,177,200	\$142,301,152	\$14,782,921	\$128,256,637	\$238,450,380	\$913,865,890
Expenditures							
Personal Services	\$184,900,112	\$101,418,734	\$34,904,531	\$1,138,067	\$57,680,796	\$139,317,664	\$519,359,904
Travel	33,016	1,601,818	374,293	306,875	148,158	2,883,873	5,348,033
Equipment	14,225	5,661,992	2,543,387	584,180	1,382,517	5,459,328	15,645,629
Commodities	20,000	6,020,132	4,296,148	541,758	4,284,046	10,275,285	25,437,369
Contractual Services	574,039	44,570,386	22,836,191	2,360,702	35,118,626	58,860,920	164,320,864
Group Insurance	4,901,075	650,000	0	0	740,000	888,600	7,179,675
Operation of Automotive Equip	18,900	889,301	361,047	3,200	89,026	426,160	1,787,634
Telecommunication	28,411	2,457,730	754,273	38,022	1,706,554	1,405,486	6,090,476
Social Security/Medicare	1,064,022	3,813,939	0	0	569,033	1,597,609	7,044,603
Permanent Improvements	0	793,409	9,139	200,000	10,000	2,966,755	3,979,303
Other Expenses	3,328,800	185,000	17,752,477	1,651,659	6,175,204	18,755,861	47,849,001
Awards & Grants	15,000	31,172,659	58,469,666	7,400	1,697,100	4,104,200	95,466,025
Transfers to Debt Service & Reserves	0	0	0	5,500,000	24,241,897	761,286	30,503,183
Total Expenditures & Transfers	\$194,897,600	\$198,935,100	\$142,301,152	\$12,331,863	\$133,842,957	\$247,703,027	\$930,011,699
Planned Operating Results (+/-)	0	(3,757,900)	0	2,451,058	(5,586,320)	(9,252,647)	(16,145,809)
			Fund Balance Available		\$19,327,624	\$37,868,956	

Notes:

(1) Grants and Contracts - Revenues received from external sources match expenditures over the life of the grant, therefore the cash balance is reflected as zero.

Table A SIUC

Southern Illinois University Carbondale

FY 2022 Operating Budget

by Line Items and Major Fund Groups

	Appropriated Funds	Income Funds	Grants and Contracts (1)	Indirect Cost Recovery	Revenue Bond Operations	Self-Supporting Activities	All Funds 2022 Totals
Revenue							
General Revenue (Tax Dollars)	\$96,933,300	\$0	\$0	\$0	\$0	\$0	\$96,933,300
Tuition	0	68,300,000	0	0	0	0	68,300,000
Student Fees	0	1,700,000	0	0	14,466,300	20,791,800	36,958,100
Interest Income	0	0	231,000	55,000	57,200	520,100	863,300
Sales & Services / Other Income	0	0	79,677,000	2,396,200	25,216,600	31,015,300	138,305,100
Total Revenue	\$96,933,300	\$70,000,000	\$79,908,000	\$2,451,200	\$39,740,100	\$52,327,200	\$341,359,800
Expenditures							
Personal Services	\$93,166,700	\$28,251,800	\$18,393,600	\$209,800	\$13,635,500	\$21,009,100	\$174,666,500
Travel	0	717,700	138,400	3,300	9,300	1,813,900	2,682,600
Equipment	0	2,295,100	1,836,500	327,300	232,600	1,137,200	5,828,700
Commodities	0	3,630,300	2,305,900	72,500	2,591,600	2,661,300	11,261,600
Contractual Services	0	22,931,100	12,693,300	890,700	16,990,600	23,391,800	76,897,500
Group Insurance	2,751,600	0	0	0	0	0	2,751,600
Operation of Automotive Equip	0	434,700	338,000	0	26,100	271,700	1,070,500
Telecommunication	0	786,800	554,100	6,900	307,800	629,300	2,284,900
Social Security/Medicare	1,000,000	999,600	0	0	131,200	133,700	2,264,500
Permanent Improvements	0	0	0	0	0	95,000	95,000
Other Expenses	0	185,000	11,287,600	937,800	523,400	6,945,200	19,879,000
Awards & Grants	15,000	9,767,900	32,360,600	2,900	3,100	2,598,500	44,748,000
Transfers to Debt Service & Reserves	0	0	0	0	8,994,700	0	8,994,700
Total Expenditures & Transfers	\$96,933,300	\$70,000,000	\$79,908,000	\$2,451,200	\$43,445,900	\$60,686,700	\$353,425,100
Planned Operating Results (+/-)	0	0	0	0	(3,705,800)	(8,359,500)	(12,065,300)
			Fund Balance Available		(\$717,600)	(\$44,776,800)	

Notes:
 (1) Grants and Contracts - Revenues received from external sources match expenditures over the life of the grant, therefore the cash balance is reflected as zero.

Table A SOM

Southern Illinois University School of Medicine

FY 2022 Operating Budget

by Line Items and Major Fund Groups

	Appropriated Funds	Income Funds	Grants and Contracts (1)	Indirect Cost Recovery	Revenue Bond Operations	Self-Supporting Activities	All Funds 2022 Totals
Revenue							
General Revenue (Tax Dollars)	\$35,953,600	\$0	\$0	\$0	\$0	\$0	\$35,953,600
Tuition	0	15,168,300	0	0	0	0	15,168,300
Student Fees	0	69,500	0	0	0	99,850	169,350
Interest Income	0	19,500	0	225,000	30,000	100,000	374,500
Sales & Services / Other Income	0	0	16,700,000	8,162,200	50,534,400	136,893,350	212,289,950
Total Revenue	\$35,953,600	\$15,257,300	\$16,700,000	\$8,387,200	\$50,564,400	\$137,093,200	\$263,955,700
Expenditures							
Personal Services	\$34,876,800	\$6,203,100	\$5,527,200	\$137,300	\$33,508,800	\$102,184,300	\$182,437,500
Travel	0	191,400	190,200	26,500	108,800	648,800	1,165,700
Equipment	0	585,600	154,000	81,200	905,500	755,600	2,481,900
Commodities	0	422,600	1,446,500	160,600	1,057,000	5,108,600	8,195,300
Contractual Services	0	8,342,300	6,715,000	439,800	11,230,600	23,711,300	50,439,000
Group Insurance	0	650,000	0	0	740,000	888,600	2,278,600
Operation of Automotive Equip	0	44,200	200	0	0	0	44,400
Telecommunication	0	408,900	17,400	24,600	589,700	346,000	1,386,600
Social Security/Medicare	0	650,000	0	0	435,100	1,374,000	2,459,100
Permanent Improvements	0	0	0	0	10,000	0	10,000
Other Expenses	1,076,800	0	2,649,500	19,900	0	0	3,746,200
Awards & Grants	0	737,400	0	0	0	145,200	882,600
Transfers to Debt Service & Reserves	0	0	0	5,500,000	1,978,900	0	7,478,900
Total Expenditures & Transfers	\$35,953,600	\$18,235,500	\$16,700,000	\$6,389,900	\$50,564,400	\$135,162,400	\$263,005,800
Planned Operating Results (+/-)	0	(2,978,200)	0	1,997,300	0	1,930,800	949,900
				Fund Balance Available	\$3,029,575	\$31,311,744	

Notes:
 (1) Grants and Contracts - Revenues received from external sources match expenditures over the life of the grant, therefore the cash balance is reflected as zero.

Table A SIUE

Southern Illinois University Edwardsville
FY 2022 Operating Budget
by Line Items and Major Fund Groups

	Appropriated Funds	Income Funds	Grants and Contracts (1)	Indirect Cost Recovery	Revenue Bond Operations	Self-Supporting Activities	All Funds 2022 Totals
Revenue							
General Revenue (Tax Dollars)	\$58,491,000	\$0	\$0	\$0	\$0	\$0	\$58,491,000
Tuition	0	102,148,100	0	0	0	0	102,148,100
Student Fees	0	0	0	0	7,629,734	23,993,692	31,623,426
Interest Income	0	250,000	0	0	70,979	583,467	904,446
Sales & Services / Other Income	0	7,521,800	45,693,152	3,874,521	30,251,424	22,590,366	109,931,263
Total Revenue	\$58,491,000	\$109,919,900	\$45,693,152	\$3,874,521	\$37,952,137	\$47,167,525	\$303,098,235
Expenditures							
Personal Services	\$53,821,700	\$66,963,834	\$10,983,731	\$790,967	\$10,536,496	\$14,987,663	\$158,084,391
Travel	0	692,718	45,693	276,075	30,058	400,673	1,445,217
Equipment	0	2,781,292	552,887	174,680	244,417	3,549,728	7,303,004
Commodities	0	1,967,232	543,748	307,658	635,446	2,499,385	5,953,469
Contractual Services	311,000	13,296,986	3,427,891	963,202	6,897,426	11,268,091	36,164,596
Group Insurance	2,106,300	0	0	0	0	0	2,106,300
Operation of Automotive Equip	0	410,401	22,847	3,200	62,926	123,535	622,909
Telecommunication	0	962,030	182,773	6,522	809,054	424,186	2,384,565
Social Security/Medicare	0	2,164,339	0	0	2,733	89,909	2,256,981
Permanent Improvements	0	793,409	9,139	200,000	0	2,871,755	3,874,303
Other Expenses	2,252,000	0	3,815,377	693,959	5,651,804	11,654,761	24,067,901
Awards & Grants	0	20,667,359	26,109,066	4,500	1,694,000	1,360,500	49,835,425
Transfers to Debt Service & Reserves	0	0	0	0	13,268,297	761,286	14,029,583
Total Expenditures & Transfers	\$58,491,000	\$110,699,600	\$45,693,152	\$3,420,763	\$39,832,657	\$49,991,472	\$308,128,644
Planned Operating Results (+/-)	0	(779,700)	0	453,758	(1,880,520)	(2,823,947)	(5,030,409)
			Fund Balance Available		\$17,015,649	\$49,813,849	

Notes:
(1) Grants and Contracts - Revenues received from external sources match expenditures over the life of the grant, therefore the cash balance is reflected as zero.

Southern Illinois University Administration & University Wide

FY 2022 Operating Budget

by Line Items and Major Fund Groups

Table A Admin & UWS

	Appropriated Funds	Income Funds	Grants and Contracts (1)	Indirect Cost Recovery	Revenue Bond Operations	Self-Supporting Activities	All Funds 2022 Totals
Revenue							
General Revenue (Tax Dollars)	\$3,519,700	\$0	\$0	\$0	\$0	\$0	\$3,519,700
Tuition	0	0	0	0	0	0	0
Student Fees	0	0	0	0	0	0	0
Interest Income	0	0	0	0	0	239,135	239,135
Sales & Services / Other Income	0	0	0	70,000	0	1,623,320	1,693,320
Total Revenue	\$3,519,700	\$0	\$0	\$70,000	\$0	\$1,862,455	\$5,452,155
Expenditures							
Personal Services	\$3,034,912	\$0	\$0	\$0	\$0	\$1,136,601	\$4,171,513
Travel	33,016	0	0	1,000	0	20,500	54,516
Equipment	14,225	0	0	1,000	0	16,800	32,025
Commodities	20,000	0	0	1,000	0	6,000	27,000
Contractual Services	263,039	0	0	67,000	0	489,729	819,768
Group Insurance	43,175	0	0	0	0	0	43,175
Operation of Automotive Equip	18,900	0	0	0	0	30,925	49,825
Telecommunication	28,411	0	0	0	0	6,000	34,411
Social Security/Medicare	64,022	0	0	0	0	0	64,022
Permanent Improvements	0	0	0	0	0	0	0
Other Expenses	0	0	0	0	0	155,900	155,900
Awards & Grants	0	0	0	0	0	0	0
Transfers to Debt Service & Reserves	0	0	0	0	0	0	0
Total Expenditures & Transfers	\$3,519,700	\$0	\$0	\$70,000	\$0	\$1,862,455	\$5,452,155
Planned Operating Results (+/-)	0	0	0	0	0	0	0
				Fund Balance Available	\$0	\$1,520,163	

Notes:
 (1) Grants and Contracts - Revenues received from external sources match expenditures over the life of the grant, therefore the cash balance is reflected as zero.

Southern Illinois University

FY 2022 Income by Source

(in \$ Thousands)

	2021	2022	% Change
General Operating Budget			
State Appropriations	\$194,897.6	\$194,897.6	0.0%
Income Fund			
Tuition - On-Campus	149,322.8	146,706.5	-1.8%
Tuition - Off-Campus	31,326.1	38,909.9	24.2%
Interest Income	269.5	269.5	0.0%
Miscellaneous/Student Fees	<u>3,932.2</u>	<u>9,291.3</u>	136.3%
Total General Operating	\$379,748.2	\$390,074.8	2.7%
Self-Supporting Activities	\$207,690.1	\$238,450.4	14.8%
Revenue Bond Operations	\$128,012.1	\$128,256.6	0.2%
Grants & Contracts	\$123,393.2	\$142,301.2	
Indirect Cost Recovery	\$9,345	\$14,783	
CAMPUS TOTAL INCOME	\$ 848,188.2	\$ 913,865.9	7.7%

Southern Illinois University Carbondale

FY 2022 Income by Source

(in \$ Thousands)

	2021	2022	% Change
General Operating Budget			
State Appropriations	\$96,933.3	\$96,933.3	0.0%
Income Fund			
Tuition - On-Campus	49,800.0	49,800.0	0.0%
Tuition - Off-Campus	18,500.0	18,500.0	0.0%
Interest Income	0.0	0.0	n/a
Miscellaneous/Student Fees	1,700.0	1,700.0	0.0%
Total General Operating	\$166,933.3	\$166,933.3	0.0%
Self-Supporting Activities*			
Academic Services	\$18,234.3	\$18,374.3	0.8%
Administrative Services	9,249.7	9,668.8	4.5%
Student Services	23,362.2	24,284.1	3.9%
Total Self-Supporting Activities	\$50,846.2	\$52,327.2	2.9%
Revenue Bond Operations			
University Housing	\$19,625.4	\$20,654.5	5.2%
Student Center	5,729.0	5,157.2	
Student Recreation Center	3,134.2	3,056.4	-2.5%
Athletic Facilities	3,256.0	2,661.3	-18.3%
Student Health Facility	5,289.2	4,730.0	
Child Care Center	990.3	1,109.9	
Student Services Building	2,371.5	2,370.8	0.0%
Total Revenue Bond Operations	\$40,395.6	\$39,740.1	-1.6%
Grants & Contracts/Indirect Cost Recovery			
Grants			
Federal	\$25,558.0	\$34,377.0	34.5%
State	20,632.0	24,195.0	17.3%
Private	14,226.0	15,032.0	5.7%
Local & Other	6,114.0	6,304.0	3.1%
Indirect Cost Recovery	2,429.6	2,451.2	0.9%
Total Grants & Contracts/Indirect Cost Rec.	\$68,959.6	\$82,359.2	19.4%
CAMPUS TOTAL INCOME	\$ 327,134.7	\$ 341,359.8	4.3%

***Description of Activities:** **Academic Services:** Activity accounts used for extra-curricular, scholarly, and service activities generally supportive of Research and Instruction. *Includes University Press, McLeod Theater, Experimental Farms, WSIU, WUSI-TV, Information Technology Fee, Distance Learning, Fisheries, Cooperative Wildlife and Materials Technology Center;* **Administrative:** *Includes Chancellor's Development Fund, Facilities Maintenance Fee, Green Fee, Economic Development and Foundation;* **Student Services:** *Includes Student Medical Benefit, Sports Clubs, Student Activity Fees, Mass Transit Fees, Athletics Facilities and Athletics Activities*

Southern Illinois University

School of Medicine

FY 2022 Income by Source

(in \$ Thousands)

	2021	2022	% Change
General Operating Budget			
State Appropriations	\$35,953.6	\$35,953.6	0.0%
Income Fund			
Tuition - On-Campus	13,714.9	14,138.3	3.1%
Tuition - Off-Campus (Online)	0.0	1,030.0	n/a
Interest Income	19.5	19.5	0.0%
Miscellaneous/Student Fees	71.8	69.5	-3.2%
Total General Operating	\$49,759.8	\$51,210.9	2.9%
Self-Supporting Activities*			
Hospital Support	\$67,070	\$82,607	23.2%
FQHC & Clinical Support	35,850.7	46,203.1	28.9%
Correctional Medicine & Student Services	8,498.3	8,283.1	-2.5%
Total Self-Supporting Activities	\$111,418.7	\$137,093.2	23.0%
Revenue Bond Operations			
SOM Clinical Operation	48,990.2	50,564.4	3.2%
Total Revenue Bond Operations	\$48,990.2	\$50,564.4	3.2%
Grants & Contracts/Indirect Cost Recovery			
Grants			
Federal	\$7,282.9	\$8,686.9	19.3%
State	2,391.1	2,852.8	19.3%
Private	3,142.6	3,747.4	19.2%
Local & Other	1,183.4	1,412.9	19.4%
Indirect Cost Recovery & Clinical Practice Overhead	2,922.3	8,387.2	187.0%
Total Grants & Contracts/Indirect Cost Rec.	\$16,922.3	\$25,087.2	48.2%
CAMPUS TOTAL INCOME	\$ 227,091.0	\$ 263,955.7	16.2%

*Description of Activities: Auxiliary & Student Services: Includes Student Medical Benefit and all other Student Activity Fees

Southern Illinois University Edwardsville

FY 2022 Income by Source

(in \$ Thousands)

	2021	2022	% Change
General Operating Budget			
State Appropriations	\$58,491.0	\$58,491.0	0.0%
Income Fund			
Tuition - On-Campus	85,807.9	82,768.2	-3.5%
Tuition - Off-Campus	12,826.1	19,379.9	51.1%
Interest Income	250.0	250.0	0.0%
Miscellaneous/Student Fees	2,160.4	7,521.8	248.2%
Total General Operating	\$159,535.4	\$168,410.9	5.6%
Self-Supporting Activities*			
Academic Services (Online/Off-Campus Programs, Career Development)	\$11,534.1	\$12,155.8	5.4%
Administrative Services (Facilities Fee, Information Technology Fee)	14,017.7	14,336.2	
Student Services (Student Activity Fees, Textbook Services)	15,195.8	16,475.5	8.4%
Clinical Services (School of Dental Medicine Clinic Operations)	2,820.0	4,200.0	48.9%
Total Self-Supporting Activities	\$43,567.6	\$47,167.5	8.3%
Revenue Bond Operations			
University Housing	\$18,030.7	\$19,735.6	9.5%
Student Center	15,625.3	14,071.6	
Student Fitness/Rec.Ctr.	2,062.6	2,042.7	-1.0%
Traffic and Parking	2,907.7	2,102.2	-27.7%
Total Revenue Bond Operations	\$38,626.3	\$37,952.1	-1.7%
Grants & Contracts/Indirect Cost Recovery			
Grants			
Federal	\$31,775.1	\$29,409.4	-7.4%
State	8,062.3	13,742.8	70.5%
Private	2,181.6	1,804.8	-17.3%
Local & Other	844.2	736.2	-12.8%
Indirect Cost Recovery	3,922.7	3,874.5	-1.2%
Total Grants & Contracts/Indirect Cost Rec.	\$46,785.9	\$49,567.7	5.9%
CAMPUS TOTAL INCOME	\$ 288,515.2	\$ 303,098.2	5.1%

***Description of Activities:** **Academic Services:** Activity accounts used for extra-curricular, scholarly, and service activities generally supportive of Research and Instruction. *Includes Student Services Building Fee, Information Technology Fee, Unified Digital Campus, SIUE Springboard program, WSIE Radio, Off-Campus Programs;* **Administrative:** *Includes Event Services, Vadabene Center, Security Office activities, Facilities Maintenance Fee, Early Childhood Center, Bursar Operations, ID Card Activities, Green Fee;* **Student Services:** *Includes Student Medical Benefit, Sports Clubs, Student Activity Fees, Mass Transit Fees, Campus Housing Activity Fee and Student Academic Success Center; Textbook Services, Intercollegiate Athletics, Sports Clubs, and all other Student Activity Fees;* **Clinical Services:** *Includes School of Dental Medicine Clinic Operations;*

Southern Illinois University Administration & University Wide Services FY 2022 Income by Source

(in \$ Thousands)

	2021	2022	% Change
General Operating Budget			
State Appropriations	\$3,519.7	\$3,519.7	0.0%
Income Fund			
Tuition - On-Campus	0.0	0.0	n/a
Tuition - Off-Campus	0.0	0.0	n/a
Interest Income	0.0	0.0	n/a
Miscellaneous/Student Fees	0.0	0.0	n/a
Total General Operating	\$3,519.7	\$3,519.7	0.0%
Self-Supporting Activities*			
University Initiatives	\$350.0	\$350.0	0.0%
Other Activities	1,507.6	1,512.5	0.3%
Total Self-Supporting Activities	\$1,857.6	\$1,862.5	0.3%
Revenue Bond Operations	\$0.0	\$0.0	n/a
Grants & Contracts/Indirect Cost Recovery			
Grants	\$0.0	\$0.0	n/a
Indirect Cost Recovery	70.0	70.0	0.0%
Total Grants & Contracts/Indirect Cost Rec.	\$70.0	\$70.0	0.0%
CAMPUS TOTAL INCOME	\$ 5,447.3	\$ 5,452.2	0.1%

*Description of Activities: Other Activities: Includes Risk Management Activities, Legal Counsel Activities, Official Functions, University Development and Audit Costs

Southern Illinois University Carbondale

General Operating Income & Expenditures Budgets

(in \$ Thousands)		Budget FY21	Budget FY22	% Change
Income				
State Appropriations		\$96,933.3	\$96,933.3	0.0%
Income Fund				
Tuition - On-Campus		49,800.0	49,800.0	0.0%
Tuition - Off-Campus		18,500.0	18,500.0	0.0%
Interest Income		0.0	0.0	0.0%
Miscellaneous/Student Fees		<u>1,700.0</u>	<u>1,700.0</u>	0.0%
Total General Operating Income		\$166,933.3	\$166,933.3	0.0%
Expenditures				
Office of the Chancellor		Budget FY21	Budget FY22	
Chancellor		\$1,156.9	\$1,498.6	
Alumni Services		496.9	610.0	
Department of Public Safety		2,072.0	1,696.9	
Diversity, Equity, and Inclusion		538.1	825.8	
University Communications		<u>2,316.9</u>	<u>2,094.1</u>	
Total Chancellor		\$6,580.8	\$6,725.4	2.2%
% of Campus total		3.9%	4.0%	
Academic Affairs				
Provost and Vice Chancellor		\$11,143.0	\$8,884.6	
Associate Provost for Academic Administration		\$315.4	\$283.9	
Associate Provost for Academic Programs		\$60.4	\$49.3	
Graduate School		3,148.5	2,920.8	
College of Agricultural, Life, and Physical Sciences		13,489.5	12,525.3	
College of Arts and Media		5,248.9	4,874.1	
College of Business and Analytics		9,882.5	10,332.5	
College of Engineering, Computing, Technology, and Mathematics		11,247.8	10,773.8	
College of Health and Human Sciences		14,097.6	14,841.3	
College of Liberal Arts		17,971.5	14,820.5	
School of Education		5,937.5	5,651.9	
School of Law		6,673.9	6,283.2	
Center for International Education		777.1	792.4	
Center for Teaching Excellence		923.7	878.6	
Library Affairs		7,201.1	6,792.8	
Paul Simon Public Policy Institute		412.7	378.8	
University Honors Program		<u>414.2</u>	<u>393.7</u>	
Total Provost		\$108,945.3	\$101,477.5	-6.9%
% of Campus total		65.3%	60.8%	
Other Vice Chancellor/Major Areas				
Administration and Finance		\$12,713.3	\$11,953.5	
Research		3,529.6	3,317.8	
Student Affairs		3,378.4	2,973.0	
Broadcasting Service		765.9	722.0	
Enrollment Management		11,157.9	11,080.9	
Information Technology		3,962.3	3,990.6	
Innovation and Economic Development		295.2	268.5	
Intercollegiate Athletics		1,225.5	1,152.0	
SIU Foundation		<u>1,363.9</u>	<u>1,612.9</u>	
Total Other VC/Major Areas		\$38,392.0	\$37,071.2	-3.4%
% of Campus total		23.0%	22.2%	
Campus Wide Services				
Utility Expense		\$12,668.8	\$12,028.2	
Insurance and Legal Payments		1,095.9	895.9	
Contingency Reserve		1,733.8	2,934.7	
ALS Annual Maintenance		878.3	828.3	
Other		<u>(3,361.6)</u>	<u>4,972.1</u>	
Total Campus Wide Services		13,015.2	21,659.2	66.4%
% of Campus total		7.8%	13.0%	
REDUCTION OF DEFICIT		\$0.0	\$0.0	
% of Campus total		0.0%	0.0%	
CAMPUS TOTAL		\$166,933.3	\$166,933.3	0.0%

Southern Illinois University

School of Medicine

General Operating Income & Expenditures Budgets

(in \$ Thousands)		<u>Budget FY21</u>	<u>Budget FY22</u>	<u>% Change</u>
Income				
State Appropriations		\$35,953.6	\$35,953.6	0.0%
Income Fund				
Tuition - On-Campus		13,714.9	14,138.3	3.1%
Tuition - Off-Campus (Online)		0.0	1,030.0	#DIV/0!
Interest Income		19.5	19.5	0.0%
Miscellaneous/Student Fees		71.8	69.5	-3.2%
Total General Operating Income		\$49,759.8	\$51,210.9	2.9%
		<u>Budget FY21</u>	<u>Budget FY22</u>	
Expenditures				
General Administration (Dean & Provost, Finance & Admin)		\$5,097.7	\$5,560.7	9.1%
	% of Campus total	9.7%	10.3%	
Academic				
Clinic and Basic Sciences		\$25,095.0	\$25,666.5	
Research and Faculty Affairs		1,794.1	1,789.7	
Education and Curriculum		2,246.5	2,156.3	
Library and Information Resources		4,689.3	4,810.3	
MEDPREP/Disadvantaged Students		803.8	793.8	
	Total Academic	\$34,628.7	\$35,216.5	1.7%
	% of Campus total	65.9%	65.0%	
Support Services				
Academic Support		\$3,341.8	\$3,577.7	
Development Initiatives		0.0	0.0	
Facilities and Services		5,374.7	5,466.7	
External Affairs/Telehealth		2,728.8	2,939.9	
Student and Residency Affairs		1,370.0	1,427.6	
	Total Support Services	\$12,815.2	\$13,411.9	4.7%
	% of Campus total	24.4%	24.8%	
REDUCTION OF DEFICIT		\$0.0	\$0.0	
	% of Campus total		0.0%	
CAMPUS TOTAL		\$52,541.7	\$54,189.1	3.1%

Southern Illinois University Edwardsville

General Operating Income & Expenditures Budgets

(in \$ Thousands)		<u>Budget FY21</u>	<u>Budget FY22</u>	<u>% Change</u>
Income				
State Appropriations		\$58,491.0	\$58,491.0	0.0%
Income Fund				
Tuition - On-Campus		85,807.9	82,768.2	-3.5%
Tuition - Off-Campus		12,826.1	19,379.9	51.1%
Interest Income		250.0	250.0	0.0%
Miscellaneous/Student Fees		<u>2,160.4</u>	<u>7,521.8</u>	248.2%
Total General Operating Income		\$159,535.4	\$168,410.9	5.6%
		<u>Budget FY21</u>	<u>Budget FY22</u>	
Expenditures				
Chancellor's Office (Incl. Marketing & Communications & Budget Office)		\$3,754.1	\$3,178.4	-15.3%
	% of Campus total	2.4%	1.9%	
Academic Affairs				
Office of the Provost/VC Acad. Affairs & Acad. Support Services		\$3,443.7	\$3,446.7	
College of Arts & Sciences		26,026.0	26,475.0	
School of Business		7,437.0	7,711.0	
School of Dental Medicine		10,761.4	10,689.0	
School of Education, Health, & Human Behavior		7,410.0	7,688.0	
School of Engineering		6,611.0	6,827.0	
School of Nursing		6,474.0	6,513.0	
School of Pharmacy		6,854.0	7,065.0	
Graduate School		2,569.0	2,800.6	
Library & Information Services		4,144.0	4,178.0	
Enrollment Management		21,905.0	27,092.9	
University Services to E. St. Louis		500.0	503.0	
Information Technology		<u>5,183.0</u>	<u>5,187.0</u>	
Total Academic Affairs		\$109,318.1	\$116,176.2	6.3%
	% of Campus total	68.5%	68.7%	
Administration				
Administration Services		\$7,309.9	\$7,321.3	
Facilities Mgmt/Physical Plant		16,502.8	16,923.7	
Police Services		<u>4,072.4</u>	<u>4,097.0</u>	
Total Administration		\$27,885.1	\$28,342.0	1.6%
	% of Campus total	17.5%	16.8%	
Other VC/Major Areas				
VC for Equity, Diversity, & Inclusion		\$0.0	\$1,172.0	
VC for University Advancement		2,551.1	2,552.2	
Student Support Services		1,409.9	1,002.7	
Intercollegiate Athletics		713.1	714.9	
Development Initiatives		<u>13,904.0</u>	<u>16,052.2</u>	
Total Other VC/Major Areas		\$18,578.1	\$21,494.0	15.7%
	% of Campus total	11.6%	12.7%	
REDUCTION OF DEFICIT		\$0.0	\$0.0	
	% of Campus total		0.0%	
CAMPUS TOTAL		\$159,535.4	\$169,190.6	6.1%

Southern Illinois University

Administration & Univ Wide Svc

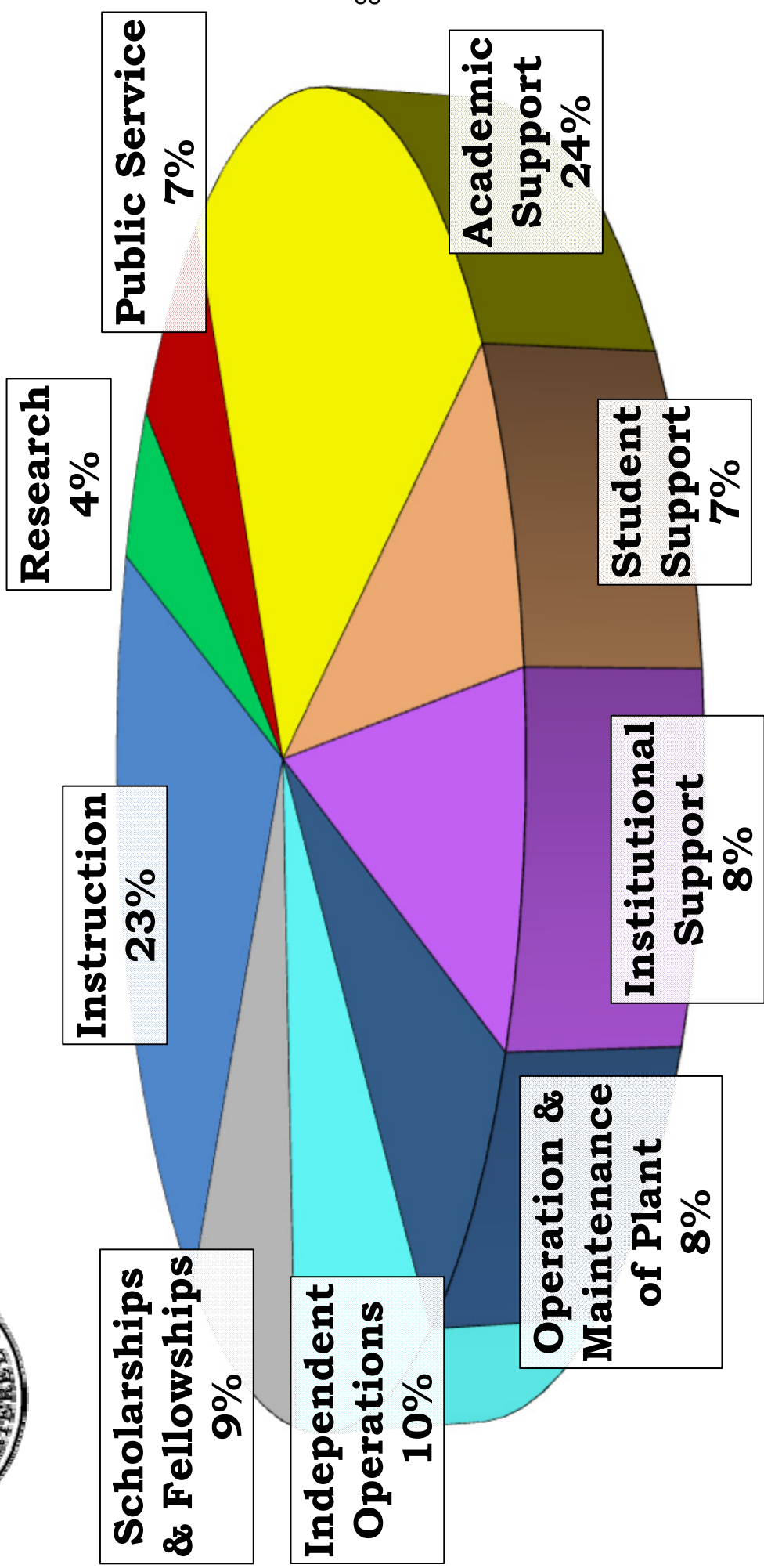
General Operating Income & Expenditures Budgets

(in \$ Thousands)		<u>Budget FY21</u>	<u>Budget FY22</u>	<u>% Change</u>
Income				
State Appropriations		\$3,519.7	\$3,519.7	0.0%
Income Fund				
Tuition - On-Campus		0.0	0.0	n/a
Tuition - Off-Campus		0.0	0.0	n/a
Interest Income		0.0	0.0	n/a
Miscellaneous/Student Fees		0.0	0.0	n/a
Total General Operating Income		\$3,519.7	\$3,519.7	0.0%
		<u>Budget FY21</u>	<u>Budget FY22</u>	
Expenditures				
Office of the President		\$2,007.4	\$2,007.4	0.0%
	% of Campus total	57.0%	57.0%	
General Administration				
Internal Audit		\$685.4	\$685.4	
Legal Counsel		<u>590.2</u>	<u>590.2</u>	
Total General Administration		\$1,275.6	\$1,275.6	0.0%
	% of Campus total	36.2%	36.2%	
Support Services				
Tax Compliance		\$64.0	\$73.7	
Development Initiatives & Other		<u>172.7</u>	<u>163.0</u>	
Total Support Services		\$236.7	\$236.7	0.0%
	% of Campus total	6.7%	6.7%	
REDUCTION OF DEFICIT		\$0.0	\$0.0	
	% of Campus total		0.0%	
CAMPUS TOTAL		\$3,519.7	\$3,519.7	0.0%



Southern Illinois University

FY 2022 Expenditure Budget by Function



Total = \$930,011,699

Southern Illinois University

FY 2022 Operating Budget

by NACUBO Functions and Major Fund Groups

	Appropriated & Income Fund	Grants and Contracts	Indirect Cost Recovery	Revenue Bond Operations	Self-Supporting Activities	All Funds 2022 Totals	All Funds 2021 Totals
Instruction	\$ 177,525,986	\$ 4,532,449	\$ 511,218	\$ -	\$ 26,899,932	\$ 209,469,585	\$ 212,567,695
Research	9,728,610	25,250,770	2,697,440	0	3,653,400	41,330,220	37,449,260
Public Service	5,416,032	43,782,936	106,200	0	13,650,448	62,955,616	65,363,422
Academic Support	47,245,967	436,597	2,072,305	42,951,400	131,063,713	223,769,982	215,748,687
Student Support	18,306,466	11,500,000	117,000	0	35,758,219	65,681,685	53,697,504
Institutional Support	56,619,134	705,000	1,327,700	0	13,572,961	72,224,795	65,151,310
Operation & Maintenance of Plant	48,624,146	0	5,500,000	7,613,000	9,294,012	71,031,158	63,899,288
Independent Operations	0	812,000	0	83,278,557	12,130,342	96,220,899	101,318,932
Scholarships and Fellowships	30,366,359	55,281,400	0	0	1,680,000	87,327,759	79,707,486
Total Expenditures & Transfers	\$ 393,832,700	\$ 142,301,152	\$ 12,331,863	\$ 133,842,957	\$ 247,703,027	\$ 930,011,699	\$ 894,903,584

Southern Illinois University Carbondale

FY 2022 Operating Budget

by NACUBO Functions and Major Fund Groups

	Appropriated & Income Fund	Grants and Contracts	Indirect Cost Recovery	Revenue Bond Operations	Self-Supporting Activities	All Funds 2022 Totals	All Funds 2021 Totals
Instruction	\$ 77,446,074	\$ 1,782,000	\$ 28,800	\$ -	\$ 11,290,500	\$ 90,547,374	\$ 92,660,000
Research	3,578,858	10,789,000	1,694,500	0	1,173,800	17,236,158	16,067,900
Public Service	1,412,804	24,319,000	73,700	0	3,665,100	29,470,604	28,399,700
Academic Support	20,759,413	373,000	65,700	0	4,790,400	25,988,513	24,508,900
Student Support	8,028,435	11,500,000	0	0	23,412,200	42,940,635	32,132,800
Institutional Support	24,181,923	705,000	588,500	0	5,198,100	30,673,523	26,923,700
Operation & Maintenance of Plant	21,946,581	0	0	0	6,057,700	28,004,281	26,946,700
Independent Operations	0	812,000	0	43,445,900	4,723,900	48,981,800	54,950,500
Scholarships and Fellowships	9,579,212	29,628,000	0	0	375,000	39,582,212	39,234,600
Total Expenditures & Transfers	\$ 166,933,300	\$ 79,908,000	\$ 2,451,200	\$ 43,445,900	\$ 60,686,700	\$ 353,425,100	\$ 341,824,800

Southern Illinois University School of Medicine

FY 2022 Operating Budget

by NACUBO Functions and Major Fund Groups

	Appropriated & Income Fund	Grants and Contracts	Indirect Cost Recovery	Revenue Bond Operations	Self-Supporting Activities	All Funds 2022 Totals	All Funds 2021 Totals
Instruction	\$ 23,669,700	\$ 1,587,900	\$ -	\$ -	\$ 111,300	\$ 25,368,900	\$ 29,118,700
Research	4,050,100	9,150,200	415,200	0	2,479,600	16,095,100	13,746,700
Public Service	2,962,500	5,961,900	22,500	0	7,455,700	16,402,600	20,316,900
Academic Support	8,055,800	0	352,200	42,951,400	123,804,100	175,163,500	169,248,600
Student Support	1,549,000	0	0	0	96,900	1,645,900	208,600
Institutional Support	8,363,100	0	100,000	0	1,214,800	9,677,900	9,218,100
Operation & Maintenance of Plant	4,992,300	0	5,500,000	7,613,000	0	18,105,300	11,856,400
Independent Operations	0	0	0	0	0	0	0
Scholarships and Fellowships	546,600	0	0	0	0	546,600	0
Total Expenditures & Transfers	\$ 54,189,100	\$ 16,700,000	\$ 6,389,900	\$ 50,564,400	\$ 135,162,400	\$ 263,005,800	\$ 253,714,000

Southern Illinois University Edwardsville

FY 2022 Operating Budget

by NACUBO Functions and Major Fund Groups

	Appropriated & Income Fund	Grants and Contracts	Indirect Cost Recovery	Revenue Bond Operations	Self-Supporting Activities	All Funds 2022 Totals	All Funds 2021 Totals
Instruction	\$ 76,410,212	\$ 1,162,549	\$ 482,418	\$ -	\$ 15,498,132	\$ 93,553,311	\$ 90,788,995
Research	2,099,652	5,311,570	587,740	0	0	7,998,962	7,634,660
Public Service	1,040,728	13,502,036	10,000	0	2,529,648	17,082,412	16,646,822
Academic Support	18,430,754	63,597	1,654,405	0	2,469,213	22,617,969	21,991,187
Student Support	8,729,031	0	117,000	0	12,249,119	21,095,150	21,356,104
Institutional Support	20,554,411	0	569,200	0	5,297,606	26,421,217	23,562,215
Operation & Maintenance of Plant	21,685,265	0	0	0	3,236,312	24,921,577	25,096,188
Independent Operations	0	0	0	39,832,657	7,406,442	47,239,099	46,368,432
Scholarships and Fellowships	20,240,547	25,653,400	0	0	1,305,000	47,198,947	40,472,886
Total Expenditures & Transfers	\$ 169,190,600	\$ 45,693,152	\$ 3,420,763	\$ 39,832,657	\$ 49,991,472	\$ 308,128,644	\$ 293,917,489

Southern Illinois University Administration & University Wide

FY 2022 Operating Budget

by NACUBO Functions and Major Fund Groups

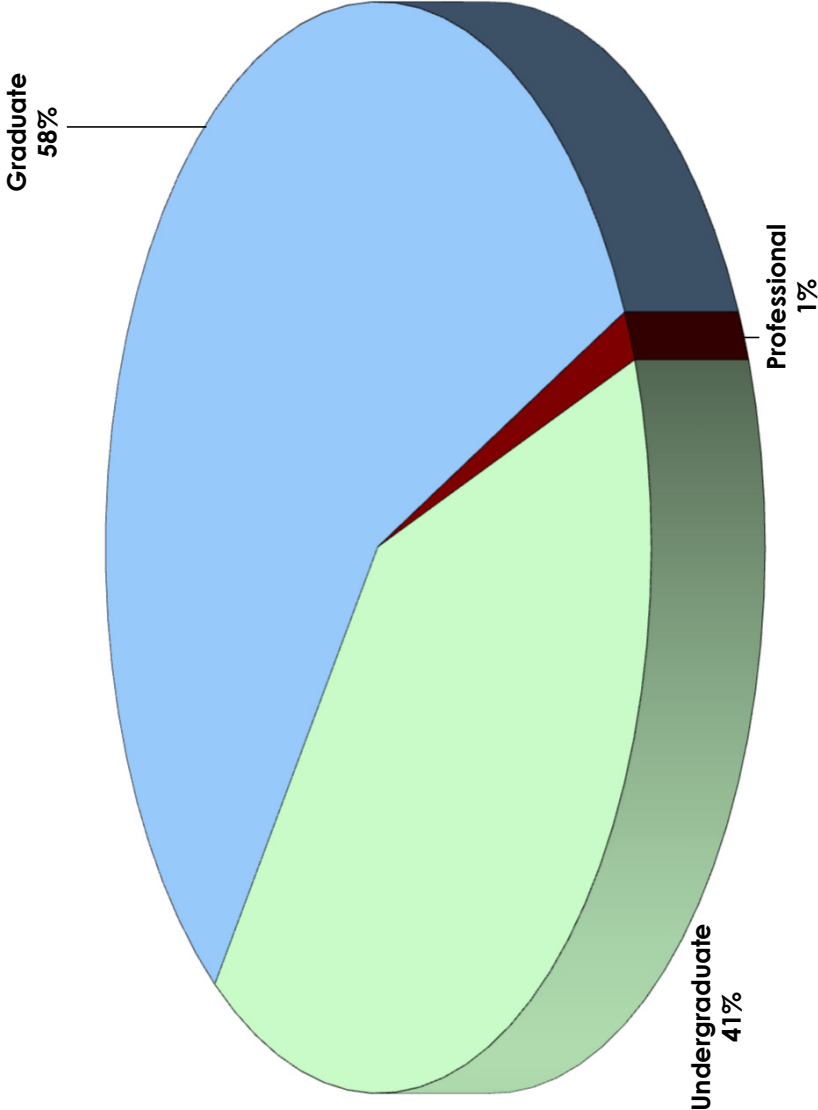
	Appropriated & Income Fund	Grants and Contracts	Indirect Cost Recovery	Revenue Bond Operations	Self-Supporting Activities	All Funds 2022 Totals	All Funds 2021 Totals
Instruction	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Research	0	0	0	0	0	0	0
Public Service	0	0	0	0	0	0	0
Academic Support	0	0	0	0	0	0	0
Student Support	0	0	0	0	0	0	0
Institutional Support	3,519,700	0	70,000	0	1,862,455	5,452,155	5,447,295
Operation & Maintenance of Plant	0	0	0	0	0	0	0
Independent Operations	0	0	0	0	0	0	0
Scholarships and Fellowships	0	0	0	0	0	0	0
Total Expenditures & Transfers	\$ 3,519,700	\$ -	\$ 70,000	\$ -	\$ 1,862,455	\$ 5,452,155	\$ 5,447,295

Southern Illinois University

FY 2022 Tuition & Fee Waivers Budget

The University recognizes that waivers represent an institutional resource that should be included in the University's budget plan, which outlines the allocation of all institutional resources. A waiver represents an agreement between the University and the student to reduce or eliminate the tuition and/or fees that normally would be charged to the student. Waivers granted by State statute are also included. Waivers budget is not reflected in University budget totals.

Undergraduate	<u>\$ 19,150,700</u>
SIUC	12,400,000
SIUE	6,750,700
Graduate	<u>\$ 27,110,500</u>
SIUC	21,000,000
SIUE	6,110,500
Professional	<u>\$ 711,100</u>
Dentistry	0
Law	100,000
Medicine	429,500
Pharmacy	181,600
TOTAL	<u>\$ 46,972,300</u>
SIUC	33,500,000
SIUC-SOM	429,500
SIUE	13,042,800



APPENDIX

DESCRIPTION OF MAJOR FUND GROUPS

Appropriated Fund

State appropriated funds include General Revenue Funds and Other State Funds, both of which come from Illinois tax dollars.

Income Fund

Income Fund revenue includes tuition revenue, off-campus program revenue, interest earnings on income fund deposits, and certain miscellaneous fee revenue. Tuition revenue is a direct result of student enrollment, student residency, credit hours, and tuition rates. Off-campus program revenue is based on charges sufficient to cover all instructional and administrative costs of the programs. LAC guidelines require that certain fee revenue such as application fees, course-specific fees and graduation fees be deposited into the income fund.

Grants and Contracts

Grants and contracts include funds received from governmental entities and private foundations and corporations for the support of various research projects, instructional and training programs, public service activities, student financial aid, and other programs. The specific use of these funds is restricted by contractual agreement with the sponsoring agency. Generally, revenues will equal expenditures over the life of the grant or contract.

Indirect Cost Fund

Indirect cost funds are recovered as overhead allowances on grants and contracts. They are used to help cover a share of expenses for such items as operation and maintenance, library services, sponsored project administration and general administration.

Revenue Bond

Operations of revenue bond financed facilities are reported in this fund group. Revenue Bond enterprises are funded primarily from student fees, operating charges, and sales and services of various activities and include such facilities as residence halls, student centers, and student recreation centers.

Self-Supporting Activities

Self-Supporting Activities include a wide range of operations, which are directly related to Instructional, Research, or Public Service units or support the overall objectives of the University. They may be Self-Supporting in whole or in part. Revenue is generally derived through student fees or sales of services. Examples include Shryock Auditorium, textbook services and athletic fees.

ARTICLE 119

Section 5. The amount of \$191,491,000, or so much thereof as may be necessary, is appropriated from the Education Assistance Fund to the Board of Trustees of Southern Illinois University to meet its operational expenses for the fiscal year ending June 30, 2022.

Section 10. The sum of \$62,800, or so much thereof as may be necessary, is appropriated from the General Revenue Fund to the Southern Illinois University for any costs associated with the Daily Egyptian Newspaper.

Section 15. The sum of \$1,000,000, or so much thereof as may be necessary, is appropriated from the General Revenue Fund to the Board of Trustees of Southern Illinois University for costs associated with the National Corn-to-Ethanol Research Center and ethanol research grants.

Section 20. The sum of \$1,076,800, or so much thereof as may be necessary, is appropriated from the Education Assistance

Public Act 102-0017
SB2800 Reenrolled

SDS102 00065 MLO 10065 b

Fund to the Board of Trustees of Southern Illinois University
for all costs associated with the Simmons Cooper Cancer Center.

Section 25. The sum of \$17,000, or so much thereof as may
be necessary, is appropriated from the State College and
University Trust Fund to the Board of Trustees of Southern
Illinois University for scholarship grant awards.

Section 30. The sum of \$1,250,000, or so much thereof as
may be necessary, is appropriated from the General Professions
Dedicated Fund to the Board of Trustees of Southern Illinois
University for all costs associated with the development,
support or administration of pharmacy practice education or
training programs at the Edwardsville campus.

APPROVAL OF SALARY AND APPOINTMENT:
INTERIM ASSOCIATE PROVOST FOR ACADEMIC ADMINISTRATION, SIUC

Summary

This matter presents for approval the salary and appointment of Dr. Marc Morris as the Interim Associate Provost for Academic Administration, SIUC.

Rationale for Adoption

Policies of the Board of Trustees require the Board of Trustees approval of the salary and appointment of professional staff who have a proposed salary of \$150,000 or more. The Interim Associate Provost for Academic Administration serves as the University's chief academic and administrative officer and is responsible for advising the Provost on academic hiring policy; advising central administration on compliance and application of faculty contracts; serving as contract administrator for instructional collective bargaining agreements; and assisting the Provost on matters related to promotion and tenure and leaves of absence, including sabbaticals. The University invited all current tenured professors at SIU Carbondale to self-nominate for consideration for the position.

The recommended candidate, Dr. Marc Morris, is a tenured Professor in the School of Accountancy. He began as an Assistant Professor in the School of Accountancy in 2008 and was named Interim Director in 2018 and Director in 2019.

The Chancellor and Provost, SIUC, have recommended this matter to the President.

Constituency Involvement

All candidates participated in interviews which included open forums with the college Deans and interviews with the Chancellor and Provost. Feedback from the interview process was considered in making this decision.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That: Marc Morris be appointed to the position of Interim Associate Provost for Academic Administration, SIUC, with an annual salary of \$300,156, effective July 23, 2021.

SALARY INCREASE PLAN FOR FISCAL YEAR 2022, SIU

Summary

This matter presents for Board approval a salary increase plan for Southern Illinois University for Fiscal Year 2022. The plan sets forth general policies and parameters within which employee salary increases may be granted.

Rationale for Adoption

Board policy requires the approval of a salary increase plan. This plan does not set forth specific salary recommendations for each employee, but rather establishes the general parameters for the distribution of the salary increase funds. In addition, this plan does not address changes in salaries established through collective bargaining.

Adequate salaries for our faculty and staff are a high priority for the University. For FY22, an amount may be distributed to provide eligible employees an average salary increase of 2 percent for Southern Illinois University Carbondale, 2 percent for Southern Illinois University System Offices, 2.5 percent for the Southern Illinois University School of Medicine (all effective October 1, 2021) and 2 percent for Southern Illinois University Edwardsville (effective July 1, 2021). All increases will be implemented under the guidelines and eligibility requirements issued by the President.

The recent history of Board approved salary increase plans is attached.

Constituent Involvement

The plan is reflective of conversations the Chancellors and Dean/Provost have had with leaders of the campus constituency groups and in numerous other conversations with employees across campus.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in a regular meeting assembled, That:

(1) The President of Southern Illinois University is hereby authorized to grant an amount providing a salary increase pool of 2 percent to Southern Illinois University Carbondale, 2 percent to Southern Illinois University System Offices, 2.5 percent to the Southern Illinois University School of Medicine for Fiscal Year 2022 with an effective date of October 1, 2021, and 2 percent to Southern Illinois University Edwardsville for Fiscal Year 2022 with an effective date of July 1, 2021.

(2) The President of Southern Illinois University be and is hereby authorized to issue guidelines and eligibility requirements for Fiscal Year 2022 salary increases for staff who are not represented by a recognized bargaining agent and for non-physician faculty at the School of Medicine.

(3) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

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BOARD APPROVED SALARY INCREASE POOLS BY CAMPUS

FY	BOT MTG DATE	EFFECTIVE DATE	OFFICE OF THE PRESIDENT	CARBONDALE	SCHOOL OF MEDICINE	EDWARDSVILLE
2004	7/10/2003	7/1/2003	2.00%	2.00%	*	2.00%
2005	9/9/2004	7/1/2004	3.00%	3.00%	*	3.00%
2006	7/14/2005	7/1/2005	3.00%	3.00%	*	3.00%
2007	6/8/2006	7/1/2006	3.00%	3.00%	*	3.00%
2008	9/20/2007	7/1/2007	3.00%	3.00%	*	3.00%
2009	9/11/2008	7/1/2008	3.00%	3.00%	*	3.00%
2010	9/10/2009	7/1/2009	3.50%	3.50%	*	3.50%
2011	7/14/2011	7/1/2011	0.00%	0.00%	*	2.50%
2012	9/8/2011 **12/8/2011	7/1/2011 01/01/2012	1.00%	1.00%	*	3.00%
2013	9/13/2012	7/1/2012	1.00%	1.00%	*	2.50%
2014	9/12/2013	7/1/2013	2.00%	2.00%	*	2.00%
2015	10/29/2014	7/1/2014	0.00%	0.00%	2.00%	0.00%
2016			0.00%	0.00%	*	0.00%
2017	***9/14/2017	7/1/2016	0.00%	0.00%	*	2.00%
2018	***9/14/2017 2/8/2018	7/1/2017 3/1/2018	0.00%	0.00%	2.00%	2.00%
2019	9/13/2018	7/1/2018 10/1/2018	1.00%	1.00%	2.00%	1.00%
2020	9/12/2019	7/1/2019	0.00%	0.00%	2.00%	2.75%
2021			0.00%	0.00%	*	0.00%

* Included with Carbondale.

**The Board matter of 12/8/2011 stated that salary increases of 1% and 2% are expected in FY 13 and FY 14 respectively for SIUC.

*** The Board matter of 9/14/2017 proposing salary increases for both FY 17 and FY 18 of 2% was approved, giving a salary increase for the previous fiscal year.

Trustee Simmons moved approval of the receipt of the ratification of Changes in Faculty-Administrative Payroll – SIUC and SIUE; Schedule of Meetings of the Board of Trustees for 2022; Resource Allocation and Management Program (RAMP) Operations and Capital Requests, Fiscal Year 2023; Approval of Fiscal Year 2022 Operating Budget; Approval of Salary and Appointment: Interim Associate Provost for Academic Administration, SIUC; and Salary Increase Plan for Fiscal Year 2022, SIU. The motion was duly seconded by Trustee Curtis. The motion carried by the following recorded vote: aye, Ms. Shaylee Clinton, Mr. Ed Curtis, Hon. J. Phil Gilbert, Dr. Subhash Sharma, Mr. John Simmons, Mr. Roger Tedrick, Ms. Maddie Walters; nay, none.

The following item was presented:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,
JUNE AND JULY, 2021, SIUC

In accordance with 3 Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the months of June and July, 2021, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

Trustee Sharma moved approval of the receipt of the item. The motion was duly seconded by Trustee Simmons. The motion carried by the following recorded vote: aye, Ms. Shaylee Clinton, Hon. J. Phil Gilbert, Dr. Subhash Sharma, Mr. John Simmons, Ms. Maddie Walters; nay, none. Mr. Ed Curtis and Mr. Roger Tedrick abstained from voting.

The following item was presented:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,
JUNE AND JULY, 2021, SIUE

In accordance with 3 Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the months of June and July, 2021, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

Trustee Simmons moved approval of the receipt of the item. The motion was duly seconded by Trustee Sharma. The motion carried by the following recorded vote: aye, Ms. Shaylee Clinton, Mr. Ed Curtis, Hon. J. Phil Gilbert, Dr. Subhash Sharma, Mr. John Simmons, Ms. Maddie Walters; nay, none. Mr. Roger Tedrick abstained from voting.

Chair Gilbert announced that the next Board of Trustees meeting was planned for December 2 at Southern Illinois University Carbondale. Further, he reported that a news conference would be held immediately following the meeting.

Trustee Sharma made a motion to adjourn the meeting. Trustee Simmons seconded the motion. The motion carried by the following recorded vote: aye, Ms. Shaylee Clinton, Mr. Ed Curtis, Hon. J. Phil Gilbert, Dr. Subhash Sharma, Mr. John Simmons, Mr. Roger Tedrick, Ms. Maddie Walters; nay, none.

The meeting adjourned at 1:39 p.m.

Misty D. Whittington, Executive Secretary