ANNUAL REPORT
of the Board of Trustees
Southern Illinois University
2016-2017
June 30, 2017

The Honorable Bruce Rauner
Governor of the State of Illinois
State House 2-1/2
Springfield, Illinois 62706

Dear Governor Rauner:

We have the honor to submit to you herewith, in compliance with the law, the sixty-seventh annual report of the Board of Trustees of Southern Illinois University for the Fiscal Year July 1, 2016, to June 30, 2017.

Sincerely,

Joel Sambursky
Secretary
Board of Trustees

JS:mdw
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(as of June 30, 2017)

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Pursuant to notice, a special meeting of the Board of Trustees of Southern Illinois University convened at 1:30 p.m., Wednesday, July 13, 2016, in the Lincoln Conference Room, Southern Illinois University School of Medicine, Springfield, Illinois. The meeting was called to order by Chair Randal Thomas. The following members of the Board were physically present:

MG (Ret) Randal Thomas, Chair
Dr. Donna Manering, Vice Chair
Mr. Joel Sambursky, Secretary
Hon. J. Phil Gilbert
Dr. Roger Herrin
Mr. Ryan Johnson
Dr. Shirley Portwood
Ms. Amy Sholar
Ms. Naomi Tolbert

Also present for the duration of the meeting were Dr. Randy J. Dunn, President; Mr. Lucas Crater, General Counsel; and Ms. Misty Whittington, Executive Secretary of the Board. Dr. Duane Stucky, Senior Vice President for Financial and Administrative Affairs; and Mr. John Charles, Executive Director for Governmental and Public Affairs; attended a portion of the meeting.

Chair Thomas explained the procedures for the public comment and question portion of the Board’s agenda.

Executive Secretary Whittington advised that no speakers had registered to speak.
Mr. Kevin Bame, Vice Chancellor for Administration, SIUC; and Ms. Lori Stettler, Interim Vice Chancellor for Student Affairs, SIUC; provided a review of issues regarding the Southern Hills, Greek Row, and Stone Center properties at the Carbondale campus.

President Dunn reviewed the diversity initiatives framework under consideration by the Board.

Chair Thomas reviewed that the Board retreat was scheduled for August 25-26, 2016, at the Touch of Nature Environmental Center. He invited Board members to submit to him their preferred agenda topics.

Chair Thomas distributed a draft 2017 Board of Trustees meeting schedule and invited the members to advise him of scheduling conflicts.

At 2:30 p.m., Trustee Manering moved that the Board go into closed session to consider imminent and/or pending court proceedings against or on behalf of the Board; appointment, employment, compensation, discipline, performance, or dismissal of specific employees; matters related to students; and review of minutes of meetings lawfully closed under the Open Meetings Act. The relevant sections of the Open Meetings Act Statute that allow for the closed session are 5 ILCS 120/2(c) (1), (10), (11), (21). The motion was duly seconded by Trustee Gilbert. The motion carried by the following recorded vote: aye, Hon. J. Phil Gilbert, Dr. Roger Herrin, Dr. Donna Manering, Dr. Shirley Portwood, Mr. Joel Sambursky, Ms. Amy Sholar, Maj. Gen. Randal Thomas; nay, none.

No action was taken in closed session.

Trustee Sholar made a motion to adjourn the meeting. The motion was duly seconded by Trustee Herrin, and it passed unanimously by voice vote.
The meeting adjourned at 4:38 p.m.

Joel Sambursky, Secretary
Pursuant to notice, a regular meeting of the Board of Trustees of Southern Illinois University convened on Thursday, July 14, 2016, at 10:17 a.m. in the Auditorium of the Southern Illinois University School of Medicine, 801 North Rutledge, Springfield, Illinois. The meeting was called to order by Chair Randal Thomas. The following members of the Board were physically present:

MG (Ret) Randal Thomas, Chair  
Dr. Donna Manering, Vice Chair  
Mr. Joel Sambursky, Secretary  
Hon. J. Phil Gilbert  
Dr. Roger Herrin  
Mr. Ryan Johnson  
Dr. Shirley Portwood  
Ms. Amy Sholar  
Ms. Naomi Tolbert

Executive Officers present were:

Dr. Randy J. Dunn, President, SIU  
Dr. Brad Colwell, Interim Chancellor, SIU Carbondale  
Dr. Stephen Hansen, Interim Chancellor, SIU Edwardsville  
Mr. Lucas Crater, General Counsel  
Dr. Jim Allen, Acting Vice President for Academic Affairs

Also present was Ms. Misty Whittington, Executive Secretary of the Board.

Chair Thomas led the group in the Pledge of Allegiance.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.
The Executive Secretary reported and Chair Thomas determined that a quorum was physically present.

Chair Thomas welcomed newly elected SIU Carbondale Student Trustee Naomi Tolbert and SIU Edwardsville Student Trustee Ryan Johnson to their first Board meeting.

The Chair announced that at the prior day’s executive session meeting, the Board reviewed excerpts of executive session meeting minutes for a period through March 2016 and determined certain portions no longer required confidential treatment, and those releases would be made available for public inspection on the Board of Trustees website.

Chair Thomas appointed Mr. Johnson to serve as a member of the Finance Committee and Architecture and Design Committee. He appointed Ms. Tolbert to serve as a member of the Academic Matters Committee and Audit Committee.

Trustee Portwood moved that the Minutes of the Meetings held May 4 and 5, 2016, be approved. Trustee Sambursky seconded the motion, and the minutes were approved unanimously by voice vote.

Under Trustee Reports Chair Thomas reported that on the prior day he and President Dunn attended the Joint Trustee Committee meeting at the School of Medicine along with representatives of St. John’s Hospital and Memorial Medical Center. The Chair noted that Dean Kruse would be providing items discussed during his report to the Board.

Under Committee Reports, Chair Thomas reported that the Executive Committee had not met since his last report to the full Board except for the morning’s
public Executive Committee meeting where it approved a member of the Southern Illinois Research Park Board, SIUC.

Under Executive Officer Reports, President Dunn provided his report for the Southern Illinois University system. The President spoke on the need to begin some long-range system strategic improvement planning. He noted the Board would consider this at its August retreat. He discussed the SIU system dashboard and the set of metrics that it would provide for the entire system. He spoke of the various areas of data that would be available and showed the Board how to navigate the site. President Dunn discussed the system diversity and inclusion initiatives amendments on the agenda for the meeting.

The President discussed the newly selected Chancellor for SIU Edwardsville, Dr. Randy Pembrook, an SIU Edwardsville two-degree alum who would soon begin his duties. Dr. Dunn thanked Dr. Stephen Hansen for serving as Interim Chancellor for the past year at that campus. The President reported the outcome of the U.S. Supreme Court ruling on the case of Fisher v. University of Texas whereby the ruling was to allow a narrow tailoring of use of race as a factor in admitting students. He informed the Board of guidance that was issued from the Department of Justice and the Department of Education regarding transgendered students. President Dunn stated that the General Counsel had been working on the subject, and at this point the campuses are allowed to navigate through as necessary. He informed the Board that the Department of Labor issued rules amending overtime regulations. He provided an overview of the rules and stated that staff are looking into the issue and the costs associated with the changes.
President Dunn asked Executive Director for Governmental and Public Affairs John Charles to provide an update on key legislation. Mr. Charles reported that a bill had passed that would allow the P-20 Council to review the issue of college affordability. In addition, the bills regarding executive compensation at universities were mentioned. Mr. Charles reported one bill moving forward provides professional development for members of boards of trustees, and a second bill sets forth requirements for the hiring and extension of executive contracts which SIU is already in compliance. He noted that the bill related to liquor sales on SIU campuses was awaiting the Governor’s signature. Mr. Charles reported that the bill that would allow the University to sell surplus property and use the proceeds for student scholarships did not advance through the General Assembly. One of the bills discussed was one that would have taken away the potential to ask a student if they have a criminal background on admissions applications. Mr. Charles noted that he was working with the Governor’s Office and the Office of Boards and Commissions for an appointment to hopefully be made soon of the voting student trustee for the University.

In conclusion, President Dunn reviewed the impact of the stopgap funding for each of the campuses.

Dr. Brad Colwell, Interim Chancellor, SIU Carbondale, provided his report for the Carbondale campus. Dr. Colwell spoke of his first 287 days and provided a visual representation of how his time had been spent. He spoke of recruitment and the need to get started quickly for fall 2017.

Chancellor Colwell discussed the budget and said he was grateful for the stopgap funding. He informed the Board of permanent budget cuts that were needed for
the current fiscal year. He spoke of positions that were eliminated, 155 vacant positions that would not be filled and 17 staff reductions. He also informed the Board that staff were watching grant funding and the slow pace the monies were being received. In addition, reductions were being considered through strategic consolidations of programs and academic units. He reported that committees were formed to look at academic as well as non-academic consolidation of programs.

The Chancellor discussed enrollment for the campus. He informed the Board that summer enrollment was 5.1 percent lower than summer 2015 which appeared to be a state trend. Off-campus enrollment continued to increase. He stated that fall enrollment would be down largely due to the perceptions associated with the state budget impasse. Dr. Colwell stated that they are following border states to see what their growth of students are and have spoken with other institutions and they have reported they are seeing a large influx of Illinois students. He thanked the Board for their decision to support MAP grant funding for the fall semester.

Chancellor Colwell spoke of diversity initiatives and the commitment to diversity and inclusivity on the campus. He distributed a 17-point memo in June introducing what he thought the University needed to undertake on the campus to build unity. He told the Board he is finalizing a Diversity Council with the assistance of different constituencies, and it should be final after the faculty return in August and provide their input.

The Chancellor informed the Board of eclipse planning. He spoke of the academic schedule in regard to the eclipse. Based on his review, he decided to cancel classes on the day of the eclipse to allow students to experience the eclipse and to
minimize traffic into campus. Offices will remain open to serve students.
Dr. Colwell spoke about the move-in process and informed the Board there should not be
problems as the students would be moved in prior to the start of eclipse traffic. He
informed the Board that NASA will live stream the eclipse which will be an opportunity to
showcase the University to millions of viewers.

Chancellor Colwell provided an update on the campus lake. He informed
the Board that the campus lake will remain closed due to toxic algae. A plan was identified
to improve the health of the lake by lowering the level of water in the entire lake, then
isolating and removing the decaying organic materials. The total process should be
completed in approximately 12 to 15 months for the lake to return to its current level. The
cost should be between $300,000 and $350,000, and funds were identified through
University Housing, the SIU Foundation and the Chancellor's Office to cover the cost.

The Chancellor spoke of student highlights. Gwen Berry and DeAnna Price,
Saluki track and field alumni, earned spots on Team USA for the upcoming Olympic
games. The Flying Salukis finished second at the 2016 national collegiate aviation
championships at Ohio State University. George Nimmer was the top pilot in the
competition, with teammate Davin Miles finishing second. For the 18th time, the campus
will host 20 of central Asia’s most promising undergraduate students for a month of
studying the nation’s political system and gaining a better understanding of southern
Illinois. The students are from Turkey, Armenia, Azerbaijan and Georgia.

Chancellor Colwell provided highlights on various campus programs. An
award was received from the Latin American Scholarship Program of American
Universities for the assistance the campus provides to international students. The Dental
Hygiene Clinic is engaged in outreach through the community this summer by providing dental services for children in multiple southern Illinois communities. The sixth annual Give Adults a Smile Day, along with the inaugural Give Veterans a Smile Day was held. In addition, the campus received notification that it was ranked in the top 2.5 percent of 25,000 universities worldwide by the Center for World University Rankings.

Dr. Stephen Hansen, Interim Chancellor, SIU Edwardsville provided his report for the Edwardsville Campus. He reviewed accomplishments of the campus over the past year. His goal was to set the stage for the permanent Chancellor by stabilizing the budget, focusing on the university’s priorities, and sustaining enrollment. The goal was to make sure SIUE did not lose any momentum while he was serving on an interim basis. He informed the Board that in the fall of 2015 the campus had the highest enrollment in history with over 14,000 students. It had a high retention rate for spring 2016 with a 1.3 percent growth over the previous spring. He noted the summer enrollment numbers were not in to date. He did indicate that at least 51 percent of the 6,100 students were online and off-campus students. The enrollment numbers for fall 2016 show an approximate 1 percent increase compared to last year’s rate due to transfer students and the high retention rate. The Chancellor spoke of the 9 percent budget realignment implemented last November. He told the Board they had reduced the budget by $12.5 million and managed a 22 percent reduction in state appropriations which had made them able to manage the cash flow and focus their resources on student scholarships and programs.

The Chancellor convened a congress made up of elected representatives, the faculty senate, the staff senate, student government and the direct reports to the Vice
Chancellors. The congress was designed to help make forward progress by looking at strategies for revenue growth, program prioritization, the budget process, and enrollment growth. The congress had met three times and has challenged itself to consider how the campus can think anew and act anew. He stated the group particularly wanted to make sure the campus was always improving the quality of its programs.

Chancellor Hansen discussed challenges the campus was facing. They are facing a challenge with retaining faculty and staff, academic prioritization and program prioritization. Ongoing issues are maintaining enrollment and recruiting new students, retaining faculty and staff, academic prioritization and program prioritization. A goal is to improve quality and increase program offerings for students, and the budget continues to be a challenge as the campus attempts to raise new revenue with uncertain state appropriations.

The Chancellor discussed ways SIUE sets itself apart from other institutions. He noted the campus has a distinctive balance between a strong liberal arts core surrounded by a constellation of professional programs in education, engineering, pharmacy, dental, nursing and the other programs. He spoke of the balance between faculty who are excellent teachers in the classroom as well as scholars. Edwardsville has a commitment to excellence, and there is a shared expectation among the faculty, staff, and students that the next level of excellence can be achieved.

Dr. Jerry Kruse, Dean and Provost, SIU School of Medicine, provided his report. The Dean discussed the unification of clinical functions so they are more equitable and efficient. He said the effort will strengthen ties with the community by bringing community expertise into the school and SIU healthcare and improving that outreach.
Dean Kruse discussed the five new clinical leaders at the SIU School of Medicine. He informed the Board there had been a turnover on the administrative side with three new senior leaders. Dean Kruse talked about the importance of outreach to the community. He informed the Board about the pending title change for the Associate Dean for Diversity. He spoke of how SIU, the Chamber of Commerce, and the Sangamon County Board had led an effort to pull together the city’s medical groups and their leaders that were doing innovative work, as well as six of the major businesses in town to start a collaboration and interaction.

Dean Kruse discussed two major grants recently received: the National Institutes of Health’s Precision Medicine Initiative cohort study; and the U.S. Department of Health and Human Service/Health Resources and Service Administration/Bureau of Health Professions’ Primary Care Training and Enhancement grant in the Medical School’s Department of Family and Community Medicine. The Dean gave a briefing of the Sangamon County Medical Innovators Awards. The SIU School of Medicine received nine awards. This was the largest number ever given and the only time that full-time SIU faculty members were the only awardees.

The Chairman reviewed the procedure for the Public Comments portion of the agenda.

Executive Secretary Whittington reported that no speakers had registered to speak.

Chair Thomas recognized constituency representatives in the audience.

Mr. Johnathan Flowers, Vice President for Academic Affairs of the Graduate and Professional Student Council, SIUC, expressed views of concern that students were
not able to provide adequate input regarding the diversity initiatives item under consideration.

Chair Thomas made a motion to recess the meeting for five minutes. Trustee Herrin duly seconded the motion. The motion passed unanimously via voice vote.

Trustee Herrin departed the meeting at 11:40 a.m.

Trustee Sambursky made a motion to reconvene the meeting. The motion was duly seconded by Trustee Sholar. The motion passed unanimously via voice vote.

Under the Application for Appeal item on the agenda, the Chair reported that this was the first meeting held ten days following the recommendation by President Dunn that the Application for Appeal be denied. According to Article 6, Section 2 of the Bylaws of the Board of Trustees, if no motion to grant the Application for Appeal is approved, the Board of Trustees Bylaws provide that the Application for Appeal would be deemed to be denied and the action which was the subject of the grievance would stand. Hearing none, the Chair stated that the Application for Appeal was denied and the action which was the subject of the grievance would stand.

Chair Thomas explained the procedure for the Board’s omnibus motion, and the listing of items proposed for the omnibus motion was as follows:

**REPORTS OF PURCHASE ORDERS AND CONTRACTS, APRIL AND MAY 2016, SIUC AND SIUE**

In accordance with 3 Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the months of April and May 2016, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.
New Program Additions

SIUC

Master of Health Administration, School of Allied Health, College of Applied Sciences and Arts, approved by the Illinois Board of Higher Education, December 1, 2015.

Master of Health Informatics, School of Allied Health, College of Applied Sciences and Arts, approved by the Illinois Board of Higher Education, December 1, 2015.

Master of Arts in Pharmacology, Department of Pharmacology, School of Medicine, approved by the Illinois Board of Higher Education, January 21, 2016.

Bachelor of Science in Fermentation Science, Administration in Provost’s Office, approved by the Illinois Board of Higher Education, March 1, 2016.

SIUE

Professional Development Sequence in Teaching with Technology to the MSEd in Instructional Technology, Department of Instructional Technology, School of Education, Health, and Human Behavior, approved by the President, June 19, 2015.

Professional Development Sequence in Online Pedagogy to the MSEd in Instructional Technology, School of Education, Health, and Human Behavior, approved by the President, June 19, 2015.

Bachelor of Science in Middle Level Education, Department of Curriculum and Instruction, School of Education, Health, and Human Behavior, approved by the Illinois State Board of Education, February 13, 2015 and approved by the Illinois Board of Higher Education, August 7, 2015.

Bachelor of Arts in International Studies, College of Arts and Sciences, approved by the Illinois Board of Higher Education, August 11, 2015.

Bachelor of Science in Mechatronics and Robotics Engineering, Department of Mechanical and Industrial Engineering, School of Engineering, approved by the Illinois Board of Higher Education, August 11, 2015.
Bachelor of Arts/Bachelor of Science in Environmental Sciences, College of Arts and Sciences, approved by the Illinois Board of Higher Education, December 1, 2015.

Master of Science in Pharmaceutical Sciences, School of Pharmacy, approved by the Illinois Board of Higher Education, December 1, 2015.

Professional Development Sequence in Emerging Technologies to the MSEd in Instructional Technology, School of Education, Health, and Human Behavior, approved by the President, April 4, 2016.

Professional Development Sequence in Instructional Design to the MSEd in Instructional Technology, School of Education, Health, and Human Behavior, approved by the President, April 4, 2016.

**Program Modifications**

**SIUC**

Relocated curriculum from the Master of Arts/Master of Business Administration in Media Theory and Research to the Master of Science in Professional Media/Media Management to allow for concurrent degree with the Master of Business Administration, College of Mass Communication and Media Arts and the College of Business, approved by the Illinois Board of Higher Education, July 15, 2015.

Renamed the Bachelor of Science in Fire Service Management to Bachelor of Science in Public Safety Management, College of Applied Sciences and Arts, approved by the President, March 15, 2016.

Renamed the Master of Science in Fire Service and Homeland Security Management to Master of Science in Public Safety and Homeland Security Management, College of Applied Sciences and Arts, approved by the President, March 15, 2016.

Renamed the Master of Arts in Applied Linguistics to the Master of Arts in Linguistics, College of Liberal Arts, approved by the President, April 22, 2016.

Renamed the Bachelor of Science in Engineering Technology to Electrical Engineering Technology, College of Engineering, approved by the President, June 2, 2016.

Reassigned the CIP code for the Bachelor of Science in Electrical Engineering Technology from 15.0000 to 15.0303, College of Engineering, approved by IBHE, June 14, 2016.
SIUE

Changed the requirements for Concurrent PharmD and Master of Business and Administration degrees, School of Pharmacy and School of Business, approved by SIUE Chancellor, July 11, 2012. Note: The concurrent PharmD and Master of Business Administration Degrees were not submitted to IBHE in 2012 since the two programs remained autonomous and intact. The IBHE requested that the concurrent opportunity be reported in this year’s additions and deletions report.

Reassigned the CIP code for the Bachelor of Science/Master of Science in Computer Management and Information Systems degree from 52.1201 (Management Information Systems, General) to 11.0101 (Computer and information Sciences, General), approved by the Illinois Board of Higher Education, July 15, 2015.

Merged the Department of Curriculum and Instruction with the Department of Teaching and Learning, School of Education, Health, and Human Behavior, approved by the President, January 11, 2016.

Merged the Department of Kinesiology and Health Education with the Department of Applied Health, School of Education, Health, and Human Behavior, approved by the President, January 11, 2016.

Changed the requirements for Master’s Degree in Business Administration (MBA), to allow for a concurrent Doctor of Nursing Practice (DNP), School of Business, approved by President, February 22, 2016.

Changed the requirements for post-master’s Doctor of Nursing Practice (DNP) to allow for concurrent MBA with School of Business, approved by the President, February 24, 2016.

Renamed the Bachelor of Science in Health Education to Bachelor of Science in Public Health, approved by the President, March 25, 2016.

Reassigned the CIP code for the Bachelor of Science in Public Health from 13.1307 (Health Teacher Education) to 51.2207 (Public Health and Promotion), approved by the Illinois Board of Higher Education, March 28, 2016.

Specializations/Concentrations/Options/Minors Added

SIUC

Added an Agribusiness Economics Concentration to the online Master of Business Administration, College of Business, approved by the President, June 19, 2015.
Added an Industrial and Quality Engineering Concentration to the PhD in Engineering Services, College of Engineering, approved by the President, June 19, 2015.

Added a Professional Pilot Specialization to the Bachelor of Science degree in Aviation Management, College of Applied Sciences and Arts, approved by the President, July 1, 2015.

Added an Agricultural Education Minor to Agricultural Systems and Education, College of Agricultural Sciences, approved by the President, November 18, 2015.

Added an online Education and Management Specialization in Dental Hygiene, College of Applied Sciences and Arts, approved by the President, November 30, 2015.

Added a Pharmacology and Neuroscience Concentration in the Master of Arts in Pharmacology, School of Medicine, approved by the Illinois Board of Higher Education, January 21, 2016.

Added a Fire Service Management; Emergency Medical Services; and Emergency Management Administration Specializations in Public Safety Management, College of Applied Sciences and Arts, approved by the President, March 15, 2016.

Renamed the Army Military Science Minor to Leadership Military Science Minor, approved by the President, April 4, 2016.

Added a Neuroscience Minor in the Department of Psychology, College of Liberal Arts, approved by the President, April 4, 2016.

Added Construction Management and Operations Minor to the BS in Construction Management, College of Applied Sciences and Arts, approved by the President, June 2, 2016.

SIUE

Added an Environmental Health Specialization in the Bachelor of Arts/Bachelor of Science in Environmental Sciences degree, College of Arts and Sciences, approved by the Illinois Board of Higher Education, December 1, 2015.

Added an Environmental Toxicology Specialization in the Bachelor of Arts/Bachelor of Science in Environmental Sciences degree, College of Arts and Sciences, approved by the Illinois Board of Higher Education, December 1, 2015.

Added an Environmental Management Specialization in the Bachelor of Arts/Bachelor of Science in Environmental Sciences degree, College of Arts and Sciences, approved by the Illinois Board of Higher Education, December 1, 2015.
Added a Distance Education Option in MSEd in Instructional Technology, School of Education, Health, and Human Behavior, approved by the President, April 4, 2016.

Added a Minor in Mechatronics and Robotics Engineering in the Department of Mechanical and Industrial engineering, School of Engineering, approved by the President, February 15, 2016.

Added an Interdisciplinary Minor in Education Studies and Analysis, School of Education, Health, and Human Behavior, approved by the President, February 15, 2016.

Changed the Concentration in Project Management in the MS Computer Management and Information Systems to a specialization, approved by the President, July 9, 2015.

Changed the Concentration in Project Management in the Master in Business Administration to a specialization, approved by the President, July 9, 2015.

Added a Minor in Exercise and Sport Psychology in the Department of Applied Health, School of Education, approved by the President, February 22, 2016.

Created an interdisciplinary Minor in Digital Humanities and Social Sciences, approved by President, March 15, 2016.

Added a Combined Bachelor of Science and Master of Science (3+2) Option in Industrial Engineering, School of Engineering graduate program, approved by the President, April 29, 2016.

Added a Diversity and Social Justice Specialization to the Bachelor of Arts/Bachelor of Science in Sociology, College of Arts and Sciences, approved by the President, May 12, 2016.

Added an Applied Historical Methods Specialization to the Bachelor of Arts/Bachelor of Science in History, College of Arts and Sciences, approved by the President, May 12, 2016.

**Academic Unit Changes/Additions**

None
Organized Research and Service Centers

SIUC

Eliminated the Pontikes Center, College of Business, approved by the President, July 1, 2015.

Eliminated the Center for Health Law and Policy, School of Law, approved by the President, April 27, 2016.

SIUE

None

Administrative Units

None

Certificates

SIUC

Renamed the Addiction Studies Post-Baccalaureate Certificate to Substance Use Disorders and Behavioral Addictions, Rehabilitation Institute, College of Education and Human Services, approved by President, January 14, 2016.

Added a College Teaching Post-Baccalaureate Certificate, College of Education and Human Services, approved by President, January 14, 2016.

SIUE

Eliminated the Post-Master’s Certificate in Medical Surgical Nursing, School of Nursing, approved by President, November 2, 2015.

Eliminated the Post-Master’s Certificate in Psychiatric Mental Health Nursing, School of Nursing, approved by President, November 2, 2015.

Eliminated the Post-Master’s Certificate in Public Health Nursing, School of Nursing, approved by President, November 2, 2015.

Renamed the Post-Baccalaureate Certificate in American and English Literature to Literature, approved by President, March 15, 2016.
Added a Post-Baccalaureate Certificate in Classroom Technologies, School of Education, Health, and Human Behavior, approved by the President, April 4, 2016.

**Off-Campus Program Approvals**

**SIUC**

Bachelor of Science in Fire Service Management, School of Architecture for out-of-region locations in Chicago and South Metro regions, approved by Illinois Board of Higher Education, March 7, 2016.

**SIUE**

None

**Off-Campus Program Eliminations**

None

**Academic Program Suspensions/Eliminations**

**SIUC**

Eliminated the Master of Art/Master of Business Administration in Media Theory and Research (concurrent degrees), College of Mass Communication and Media Arts and College of Business, approved by the Illinois Board of Higher Education, July 15, 2015.

Eliminated the Bachelor of Science in Art, College of Education and Human Services, approved by the President, April 4, 2016.

Eliminated the Art Education Specialization in the Bachelor of Science in Art, College of Education and Human Services, approved by the President, April 4, 2016.

Eliminated the Piano Pedagogy Specialization in the Department of Music, College of Liberal Arts, approved by the President, April 4, 2016.

Eliminated the Health Law and Policy Concentration in the Master of Laws (LLM), School of Law, approved by the President, April 22, 2016.

Eliminated the Health Law and Policy Concentration in the Master of Legal Studies (MLS), School of Law, approved by the President, April 22, 2016.
Eliminated the Master of Legal Studies Degree (MLS), School of Law, approved by the President, April 22, 2016.

Eliminated the Master of Laws Degree, School of Law (LLM), approved by the President, April 22, 2016.

**SIUE**

Eliminated the Master of Science in Medical Surgical Nursing, School of Nursing, approved by President, November 2, 2015.

Eliminated the Master of Science in Psychiatric Mental Health Nursing, School of Nursing, approved by President, November 2, 2015.

Eliminated the Master of Science in Public Health Nursing, School of Nursing, approved by President, November 2, 2015.

Eliminated the Mathematics Education Minor, Department of Mathematics and Statistics, College of Arts and Sciences, approved by the President, January 4, 2016.


Eliminated the Library Information Specialist Option in MSEd in Instructional Technology, School of Education, Health, and Human Behavior, approved by the President, April 4, 2016.

**CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL – SIUC**

The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Chancellor. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointment (If the person previously had a University appointment, it is so noted. Otherwise, the person is a new University employee.)
<table>
<thead>
<tr>
<th>Name</th>
<th>Rank/Title</th>
<th>Department</th>
<th>Effective Date</th>
<th>Percent Change</th>
<th>Salary</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Bancroft, Senetta F.</td>
<td>Assistant Professor (51%)/Assistant Professor (49%)</td>
<td>Curriculum and Instruction/Chemistry and Biochemistry</td>
<td>08/16/2016</td>
<td></td>
<td>$7,900.00/mo</td>
</tr>
<tr>
<td>2. Barnett, Deborah</td>
<td>Assistant Dean of Students* (previously Coordinator, Non-Traditional Students)</td>
<td>Dean of Students (previously Non-Traditional Students)</td>
<td>05/13/2016</td>
<td>49.27%</td>
<td>$4,833.33/mo</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>(Previous Salary – $3,238.00/mo)</td>
<td>$3,288.00/mo</td>
</tr>
<tr>
<td>3. Bilderback, Abigail R.</td>
<td>Assistant Director for Practicum Training* (previously Counseling Psychologist)</td>
<td>Student Health Services</td>
<td>04/20/2016</td>
<td>32.55%</td>
<td>$6,855.58/mo</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>(Previous Salary – $5,172.00/mo)</td>
<td>$5,172.00/mo</td>
</tr>
<tr>
<td>4. Black, Mary C.</td>
<td>Senior Lecturer** (previously Lecturer)</td>
<td>Center for English as a Second Language</td>
<td>08/16/2016</td>
<td>7.28%</td>
<td>$4,421.00/mo</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>(Previous Salary – $4,121.00/mo)</td>
<td>$4,121.00/mo</td>
</tr>
<tr>
<td>5. Brock, Leslie A.</td>
<td>Conference Coordinator</td>
<td>Student Center</td>
<td>05/15/2016</td>
<td></td>
<td>$3,583.33/mo</td>
</tr>
<tr>
<td>6. Chang, Sarah E.</td>
<td>Senior Lecturer** (previously Lecturer)</td>
<td>Center for English as a Second Language</td>
<td>08/16/2016</td>
<td>8.32%</td>
<td>$3,906.00/mo</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>(Previous Salary – $3,606.00/mo)</td>
<td>$3,606.00/mo</td>
</tr>
<tr>
<td>7. Dean, Robin</td>
<td>Senior Lecturer** (previously Lecturer)</td>
<td>Mathematics</td>
<td>01/01/2017</td>
<td>6.47%</td>
<td>$4,936.00/mo</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>(Previous Salary – $4,636.00/mo)</td>
<td>$4,636.00/mo</td>
</tr>
<tr>
<td>8. Dyer, Richard</td>
<td>Specialist, Rights and Responsibilities***</td>
<td>Associate Chancellor for Institutional Diversity</td>
<td>04/20/2016</td>
<td></td>
<td>$4,041.67/mo</td>
</tr>
<tr>
<td>9. Mousas, Christos</td>
<td>Assistant Professor</td>
<td>Computer Science</td>
<td>08/16/2016</td>
<td></td>
<td>$9,445.00/mo</td>
</tr>
</tbody>
</table>
10. Nagrods, Ronald K. Senior Lecturer** (previously Lecturer) Mathematics 08/16/2016 6.07% $5,245.00/mo $47,205.00/AY (Previous Salary – $4,945.00/mo $44,505.00/AY)

11. Smith, Alison A. Senior Lecturer** (previously Visiting Assistant Professor) Cinema and Photography 08/16/2016 5.82% $5,451.00/mo $49,059.00/AY (Previous Salary – $5,151.00/mo $46,239.00/AY)

12. Stout, Kyle A. Senior Lecturer** (previously Lecturer) ASA Aviation Management and Flight 08/16/2016 11.65% $2,876.00/mo $25,884.00/AY (Previous Salary – $2,576.00/mo $23,184.00/AY)

13. Wells, Joanna Clinical Assistant Professor** (Juvenile Justice) School of Law Legal Clinic 07/01/2016 5.29% $5,967.00/mo $71,604.00/FY (Previous Salary – $5,667.00/mo $68,004.00/FY)

* Promotion of Administrative Professional
** Change from term to continuing per IEA/NEA NTT Faculty Contract
*** Change from term to continuing

B. Leaves of Absence with Pay–

<table>
<thead>
<tr>
<th>Name</th>
<th>Type of Leave</th>
<th>Department</th>
<th>% of Leave</th>
<th>Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Karan, Kavita</td>
<td>Sabbatical</td>
<td>School of Journalism</td>
<td>100%</td>
<td>01/01/2017-05/15/2017 (This leave supersedes previous leave reported on 08/16/2016-12/31/2016 at 100%)</td>
</tr>
</tbody>
</table>

C. Awards of Tenure– None to be reported.

D. Promotions –

<table>
<thead>
<tr>
<th>Name</th>
<th>Title</th>
<th>Department</th>
<th>Effective Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Munson, Valerie J.</td>
<td>Clinical Associate Professor</td>
<td>School of Law</td>
<td>07/01/2016</td>
</tr>
</tbody>
</table>
The following changes in faculty-administrative payroll at the School of Medicine/Springfield campus are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Dean and Provost. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointment (If the person previously had a University appointment, it is so noted. Otherwise, the person is a new University employee.)

<table>
<thead>
<tr>
<th>Name</th>
<th>Rank/Title</th>
<th>Department</th>
<th>Effective Date</th>
<th>Percent Change</th>
<th>Salary</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Caswell, Kaylie</td>
<td>Certified Nurse Practitioner*</td>
<td>General OB/GYN</td>
<td>05/04/2016</td>
<td></td>
<td>$ 7,083.33/mo $ 84,999.96/FY</td>
</tr>
<tr>
<td>2. Chami, Youssef</td>
<td>Associate Professor of Clinical Internal Medicine/ Cardiology</td>
<td>08/01/2016</td>
<td>$ 25,000.00/mo $300,000.00/FY</td>
<td></td>
<td></td>
</tr>
<tr>
<td>3. Crabtree, Traves</td>
<td>Professor of Clinical Surgery Assistant Professor of Clinical Neurology/ Adult Neurology</td>
<td>06/06/2016</td>
<td>$ 31,250.00/mo $375,000.00/FY</td>
<td></td>
<td></td>
</tr>
<tr>
<td>4. Dial, Samantha</td>
<td>Assistant Professor of Clinical Surgery Professor of Clinical Neurology/ Adult Neurology</td>
<td>08/01/2016</td>
<td>$ 12,500.00/mo $150,000.00/FY</td>
<td></td>
<td></td>
</tr>
<tr>
<td>5. Findlater, Malcolm</td>
<td>Assistant Professor of Clinical Surgery Professor of Clinical Neurology/ Adult Neurology</td>
<td>07/01/2016</td>
<td>$ 15,687.50/mo $188,250.00/FY</td>
<td></td>
<td></td>
</tr>
<tr>
<td>6. Hasanadka, Ravishankar</td>
<td>Assistant Professor of Clinical Surgery Professor of Clinical Neurology/ Adult Neurology</td>
<td>08/29/2016</td>
<td>$ 16,666.67/mo $200,000.04/mo</td>
<td></td>
<td></td>
</tr>
<tr>
<td>7. Hitt, Collin</td>
<td>Assistant Professor of Medical Education</td>
<td>06/06/2016</td>
<td>$ 7,500.00/mo $ 90,000.00/FY</td>
<td></td>
<td></td>
</tr>
<tr>
<td>8. Kulkarni, Abhishek</td>
<td>Assistant Professor of Clinical Surgery Professor of Clinical Neurology/ Adult Neurology</td>
<td>07/05/2016</td>
<td>$ 16,666.67/mo $200,000.04/FY</td>
<td></td>
<td></td>
</tr>
<tr>
<td>9. Patel, Chinmay</td>
<td>Assistant Professor of Surgery</td>
<td>08/01/2016</td>
<td>$ 15,090.17/mo $181,082.04/FY</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
A. Continuing Appointment (If the person previously had a University appointment, it is so noted. Otherwise, the person is a new University employee.)

B. Leaves of Absence with Pay – None to be reported.

C. Awards of Tenure – None to be reported.

D. Promotions – None to be reported.

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL – SIUE

The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Chancellor. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointment (If the person previously had a University appointment, it is so noted. Otherwise, the person is a new University employee.)
<table>
<thead>
<tr>
<th>Name</th>
<th>Rank/Title</th>
<th>Department</th>
<th>Effective Date</th>
<th>Percent Change</th>
<th>Salary</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Dial, Kevin</td>
<td>Director</td>
<td>Graduate School</td>
<td>5/23/2016</td>
<td></td>
<td>$6,919.00/mo</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>$83,028.00/FY</td>
</tr>
<tr>
<td>2. Langendorf,</td>
<td>Director (previously: Assistant to the Director)</td>
<td>Parking Services</td>
<td>5/16/2016</td>
<td>15%</td>
<td>$7,761.33/mo</td>
</tr>
<tr>
<td>Anthony</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>$93,136.00/FY</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>(previously: $6,749.00/mo</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>$80,988.00/FY</td>
</tr>
<tr>
<td>3. Morgan,</td>
<td>Specialist</td>
<td>MUC Food Service</td>
<td>5/16/2016</td>
<td></td>
<td>$4,166.66/mo</td>
</tr>
<tr>
<td>Angela</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>$49,999.92/FY</td>
</tr>
<tr>
<td>4. Raqib,</td>
<td>Counselor</td>
<td>University Services to East St.</td>
<td>3/14/2016</td>
<td></td>
<td>$3,250.00/mo</td>
</tr>
<tr>
<td>Muhammad</td>
<td></td>
<td>Louis</td>
<td></td>
<td></td>
<td>$39,000.00/FY</td>
</tr>
<tr>
<td>5. Taylor, Cathy</td>
<td>Director for Constituent Relations (previously:</td>
<td>Foundation</td>
<td>4/14/2016</td>
<td>13.5%</td>
<td>$6,866.66/mo</td>
</tr>
<tr>
<td></td>
<td>Director for Prospect Research)</td>
<td></td>
<td></td>
<td></td>
<td>$82,400.00/FY</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>(previously: $6049.33/mo</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>$72,592.00/FY</td>
</tr>
</tbody>
</table>

**CHANGE IN FACULTY-ADMINISTRATIVE PAYROLL- OFFICE OF THE PRESIDENT AND UNIVERSITY-WIDE SERVICES**

The following change in faculty-administrative payroll is submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the President. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

**A. Continuing Appointment** (If the person previously had a University appointment, it is so noted. Otherwise, the person is a new University employee.)

<table>
<thead>
<tr>
<th>Name</th>
<th>Rank/Title</th>
<th>Department</th>
<th>Effective Date</th>
<th>Percent Change</th>
<th>Salary</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Hall, E.</td>
<td>Associate General Counsel (previously Director,</td>
<td>Office of General Counsel</td>
<td>07/18/16</td>
<td>8.5%</td>
<td>$8,500.00/mo;</td>
</tr>
<tr>
<td>Ryan</td>
<td>Labor and Employee Relations, SIUC)</td>
<td></td>
<td></td>
<td></td>
<td>$102,000.00/FY</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>(Previous Salary – $7,833.33/mo</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>$93,999.96/FY)</td>
</tr>
</tbody>
</table>
APPROVAL OF SALARY AND APPOINTMENT:
DEAN OF THE COLLEGE OF BUSINESS, SIUC

Summary

This matter presents for approval the salary and appointment of Dr. Terry Clark for Dean of the College of Business, SIUC.

Rationale for Adoption

Policies of the Board of Trustees require the Board of Trustees approval of salary and appointment of professional staff who have a proposed salary of $150,000 or more. This request follows a national search in which four candidates were interviewed in accordance with the college’s Operating Paper. The Dean of the College of Business serves as the college’s chief academic and administrative officer and is responsible for the academic programs, recruitment and retention of students, fundraising, fiscal management, personnel, external relations, and other duties.

Constituency Involvement

A campus committee comprised of faculty, staff and students reviewed nominations and applications. Final candidates participated in on-campus meetings, interviews and open forums allowing ample access to and input from all stakeholders throughout the interview process.

Resolution

BE IT RESOLVED, By Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) Dr. Terry Clark be appointed to the position of Dean of the College of Business, SIUC, with an annual salary of $270,000, effective July 15, 2016.

(2) The F. Lynn and Susan F. McPheeters College of Business Leadership Chair endowment held at the SIU Foundation may be used by the dean, according to the fund's Administrative Provisions, as a source of salary supplement and for other purposes as allowed by the fund.
APPROVAL OF PURCHASE:
FACTORY OVERHAULED AIRCRAFT ENGINES AND CORES, SIUC

Summary

This matter seeks approval for the purchase of factory overhauled engines and cores for flight training aircraft.

Rationale for Adoption

In setting the FY17 aviation flight course fee, the Department of Aviation Flight shared that up to 20 of the program’s existing 36 aircraft could need engine replacement. This purchase request provides for such work on 14 of the program’s aircraft. This purchase will ensure the program has fully functional, safe and reliable aircraft for its students.

In accordance with the State Procurement Code and SIU Board of Trustees Policies, an Invitation for Bid was issued. Five firms reviewed the request for proposal and two submissions were received. This matter seeks to award the contract to Omaha Airplane Supply Company of Carter Lake, IA. Funding will come from the Flight Services account using student flight course fees.

This matter is recommended for adoption by the Interim Chancellor, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The purchase of factory overhauled engines and cores for flight training aircraft be and is hereby awarded to Omaha Airplane Supply Co., Carter Lake IA, in the amount of $593,278.96.

(2) The Board of Trustees hereby authorizes the purchase of goods and services associated with this award.

(3) The purchase will be funded through the Flight Services account using student flight course fees.

(4) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.
**APPROVAL FOR SOUTHERN ILLINOIS RESEARCH PARK BOARD APPOINTMENT, SIUC**

**Summary**

This matter seeks to appoint one community director to the Southern Illinois Research Park Board.

**Rationale for Adoption**

The Board of Trustees approved the Articles of Incorporation for the Southern Illinois Research Park at its meeting on December 14, 2000. The Southern Illinois Research Park, Inc. by-laws stipulate there will be eight community directors to be elected every two years.

We seek approval to fill the vacancy of a community director position on the Southern Illinois Research Park (SIRP) Board with Gary Williams, the city manager for Carbondale. A native of Benton, Ill., and an SIU Carbondale alumnus, he previously served as the city’s economic development director and had a 15-year career in real estate development and construction. Mr. Williams will serve out the remainder of the term, ending in September 2017.

**Considerations Against Adoption**

University officers are aware of none.

**Constituency Involvement**

The Southern Illinois Research Park Board, which has representation from the community and campus, forwarded this recommendation to the Chancellor.
Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

Mr. Gary Williams be appointed to complete the two-year term as a Community Director of the Southern Illinois Research Park.

APPROVAL OF PURCHASE:
MEDICAL OFFICE BUILDING LEASE
SCHOOL OF MEDICINE CAMPUS, SIUC

Summary

This matter seeks approval for the purchasing contract for leased space of approximately 42,000 square feet. The purchase order is based on the annual lease rate plus operating expenses for a maximum value of the first year contract of $1,100,000.

Rationale for Adoption

SIU HealthCare continues to expand upon a longstanding partnership with St. John’s Hospital and the HSHS hospital system, most recently through the signing of a 10 year partnership related to women and children’s services. The construction of a dedicated women and children’s medical office building is a key element of this partnership and will provide the patients of both organizations the access to state of the art facilities and position the partnership for long term success in attracting and caring for patients, and also in financial performance.

Current women and children’s services of SIU HealthCare are provided in multiple locations across the St. John’s campus. Geographic separation of services and the outdated design of the existing facilities are not conducive to efficient patient care. Currently, duplication of staff is required to provide basic functions at each separate location such as a receptionist, nurse manager, and patient representatives. The new facility will allow consolidation of services across the various clinics as most services would be consolidated to this building.

As the Springfield healthcare market becomes increasingly competitive, the existing outdated facilities of SIU HealthCare are placing the organization at a considerable market disadvantage. Local competitors continue to build new facilities to attract staff and patients while SIU HealthCare has mostly remained in facilities originally developed in the 1970s. As a result, patient satisfaction surveys demonstrate that patients’ perceptions of SIU HealthCare facilities are in the lower quartile relative to national peers. Notably, as Medicare payments to SIU HealthCare will be increased or
decreased based on patient satisfaction scores, it is essential that the organization begin now to provide patients with market competitive, modern facilities.

Further, such updated facilities will improve the school’s ability to recruit and retain high quality staff and have a positive influence on the work environment. These are also critical to achieving high patient satisfaction scores. As the primary tenant of the new building, exterior signage dedicated to SIU HealthCare will represent a significant improvement in marketing and branding.

The incremental expense of about $300,000 annually for this facility will be recovered through staff efficiencies, patient retention, and staff retention.

This lease includes a 2.0 % annual escalation of rent costs.

This matter is recommended for adoption by the Dean and Provost of the School of Medicine.

Considerations Against Adoption

University officers are aware of none.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The purchase order for leased space, School of Medicine Campus, SIUC, be and is hereby awarded to St. John’s Hospital, Springfield, IL, for a five-year term with one option to renew for an additional five years.

(2) The Board of Trustees hereby authorizes the purchase of goods and services associated with this award.

(3) The purchase will be funded by School of Medicine funds derived from patient revenue sources.

(4) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.
APPROVAL OF SALARY AND APPOINTMENT: INTERIM DEAN OF THE SCHOOL OF BUSINESS, SIUE

Summary

This matter presents for approval the salary and appointment of the Interim Dean of the School of Business at the Edwardsville campus.

Rationale for Adoption

Policies of the Board of Trustees require Board of Trustees approval of salary and appointment of professional staff who have a proposed salary of $150,000 or more. This request follows an in-depth comparative study of similar positions at peer institutions and is a good faith effort to remain competitive in the market. SIUE is fortunate to have a highly qualified and respected incumbent who has successfully served the University in the past as the Acting Dean of the School of Business, Chair of the UPBC, and Chair of the University Congress - and who is willing to serve in this interim position in order to preserve continuity within the School and to accommodate other leadership changes within Academic Affairs and the University during the next two years. Dr. Timothy Schoenecker possesses the range of experience in education, research, service and administration to guide the School of Business at the Edwardsville campus during the next two years as it continues to excel, making this request a high priority recruitment and retention goal.

Constituency Involvement

All appropriate University and System administrators were involved in this decision. Comments and recommendations were solicited from the School of Business faculty and were considered and weighed in making this recommendation.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That: Dr. Timothy Schoenecker be appointed to the position of Interim Dean of the School of Business with an annual salary of $177,814, effective July 16, 2016, through June 30, 2018.
APPROVAL OF PURCHASE: DIGITAL MEDIA BUYING SERVICES, SIUE

Summary

This matter seeks approval to award a contract for professional services for management of digital media buys and optimization for online video, display, retargeting, search engine marketing, streaming radio and other forms of digital advertising such as social media, mobile marketing, and emerging digital media.

The estimated two-year cost for these services is $880,000. The actual amount of the contract will be based on the annual need for the services. The contract will be funded by departmental advertising and marketing funds.

Rationale for Adoption

Through a Request for Proposal process, the University recommends ReelEyez Media LLC (St. Peters, MO) to provide professional services for digital media buy management for the Edwardsville, Alton, and East St. Louis campuses. The vendor will be responsible for providing strategic counsel in media planning by analyzing various digital media opportunities for the University that are consistent with the recruitment strategy to improve student enrollment.

The estimated cost of the service for the initial one-year contract (September 1, 2016, through June 30, 2017) is $440,000, with a one-year renewal option with an estimated cost of $440,000, and will be funded by departmental advertising and marketing funds. The actual amount of the contract will be based on the annual need for the services. The total value of the two-year contract is approximately $880,000. The Interim Chancellor, SIUE, has recommended this matter to the President.

Considerations Against Adoption

Funding digital media buys diverts funds away from what has been considered traditional advertising. Without the management of digital media buys, the University would greatly diminish its online presence.

Constituency Involvement

A Selection Committee comprised of members of SIUE Marketing & Communications set the RFP criteria and reviewed the submitted proposals.
Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The contract for digital media buy management for the Edwardsville, Alton and East St. Louis campuses be and is hereby awarded to ReelEyez Media LLC, St. Peters, MO.

(2) The contract will be funded by departmental advertising and marketing funds.

(3) The President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL OF PURCHASE: TRADITIONAL MEDIA BUYING SERVICES, SIUE

Summary

This matter seeks approval to award a contract for professional services for oversight and management of traditional media planning and placement for TV, radio, print, outdoor and sponsorship opportunities, as well as media consultation for SIUE Athletics and WSIE radio station.

The estimated two-year cost for these services is $1,140,000. The actual amount of the contract will be based on the annual need for the services. The contract will be funded by departmental advertising and marketing funds.

Rationale for Adoption

Through a Request for Proposal process, the University recommends Burns & Associates Management, LLC (Edwardsville, IL) to provide professional services to provide traditional media buy management and consultation for the Edwardsville, Alton, and East St. Louis campuses. The vendor will be responsible for providing strategic counsel in media planning by analyzing ratings and demographic data for various traditional media opportunities for the University.
Specific areas of focus for the media plan include increasing student enrollment, increasing awareness of the University among key market segments, increasing exposure of SIUE NCAA Division I athletics, and increasing ticket sales. The chosen vendor will also provide consultation for WSIE. SIUE requires assistance in programming the station to successfully monetize it and to assess the market value of WSIE’s license and facilities.

The estimated cost of the service for the initial one-year contract (September 1, 2016, through June 30, 2017) is $570,000, with a one-year renewal option with an estimated cost of $570,000, and will be funded by departmental advertising and marketing funds. The actual amount of the contract will be based on the annual need for the services. The total value of the two-year contract is approximately $1,140,000. The Interim Chancellor, SIUE, has recommended this matter to the President.

Considerations Against Adoption

Funding traditional media buys diverts funds away from digital advertising.

Constituency Involvement

A Selection Committee comprised of members of SIUE Marketing & Communications, Athletics, and the Chancellor’s Office set the RFP criteria and reviewed the submitted proposals.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The contract for traditional media buy management for SIU Edwardsville, Alton and East St. Louis campuses be and is hereby awarded to Burns & Associates Management, LLC, Edwardsville, IL.

(2) The contract will be funded by departmental advertising and marketing funds.

(3) The President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.
APPROVAL OF PURCHASE: GRANT MANAGEMENT SYSTEM, SIUE

Summary

This matter seeks approval to purchase grant management software for the Edwardsville campus. The purchase price for the grant management system totals $577,450 for a nine-year period.

Rationale for Adoption

The grants management system is currently a manual process utilizing multiple databases and is often cumbersome and inefficient when tracking grants or seeking multiple signatures for approval. Implementation of the software grant management system would improve the department’s ability to submit quality grant proposals by converting from a hard-copy manual system to a digital on-line system.

Through a Request For Proposal process, the campus sought proposals to implement software that would integrate users and authentication with the existing campus system, the human resources and Student Information Systems, and the AIS finance system. The software will also provide training and comprehensive reports to functional users.

The Department of Research and Projects and the SIUE IT personnel reviewed the scope of services and cost of the single proposal received and recommend awarding the contract. The initial three-year contract is $314,296 and has options for two, three-year renewal contracts. Each three-year renewal will cost $131,577. The total cost of the nine-year contract will be $577,450. Funds for this purchase will come from Research and Projects operating funds. The Interim Chancellor and the Interim Provost and Vice Chancellor for Academic Affairs, SIUE, have recommended this matter to the President.

Considerations Against Adoption

Converting to an on-line system will make the process dependent on technology. IT backup systems lessen the potential impact for a failure in the technology system.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The purchase of grant management system for SIUE be and is hereby awarded to Kuali, Inc., of Lehi, Utah, in the amount of $577,450 for a nine-year contract.
(2) The purchase will be funded by SIUE Research and Projects operating funds.

(3) The President of Southern Illinois University is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

AWARD OF CONTRACT: ART & DESIGN EAST WINDOW REPLACEMENT, SIUE

Summary

This matter seeks award of a contract in the amount of $2,658,000 to replace the windows in the Art & Design East building on the Edwardsville campus.

Rationale for Adoption

On March 19, 2015, the SIU Board of Trustees approved the project and budget for the capital project, Art & Design East Window Replacement, SIUE, and subsequently on May 5, 2016, the board approved a revised project budget. The approved budget for the project is $4,500,000 and will be funded from Facilities Fee revenues.

The project will replace the original glass block windows, many of which are cracked, damaged, and/or leaking. The project will use a combination of windows, metal panels, and limestone to replace the window systems and will be similar in appearance to the new Art & Design West building. The result will improve the building’s energy efficiency, quality of lighting, and comfort.

The bids received for the project are favorable and award of the contract is requested. A summary of bids received is attached for review. The Interim Chancellor and the Interim Vice Chancellor for Administration, SIUE, have recommended this matter to the President.

Considerations Against Adoption

The work included in this project will cause a temporary inconvenience to the building occupants. Interior construction walls will be erected to reduce dust, noise, and temperature fluctuations.
Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The contract to perform construction work required for the Art & Design East Window Replacement, SIUE, be and is hereby awarded to the following:

R&W Builder's Inc. $2,658,000.00
109 Sir Lawrence Drive
Belleville, IL 62221

(2) The President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

PLANNING APPROVAL: WATER DISTRIBUTION SYSTEM VALVE AND HYDRANT REPLACEMENT, SIUE

Summary

This matter seeks approval to develop plans and cost estimates to replace valves and fire hydrants in the Edwardsville campus exterior water distribution system. The cost of the work will be finalized once a comprehensive cost estimate is determined. Final project and budget approval and award of contracts will require further Board consideration.

Rationale for Adoption

Much of the Edwardsville campus exterior water distribution system dates from the original construction of the campus. While the distribution lines remain in generally good condition, valves used to control the system and fire hydrants have been failing. As a result, ever larger portions of the system must be shut down to accomplish maintenance and repairs, requiring greater disruption of University operations and campus activities. The replacement of over 300 valves and hydrants is envisioned over multiple phases of the project. The design and construction will be funded from University utility maintenance and plant funds.

A Quality Based Selection process selected Oates Associates, Inc. to help determine the extent of the work and the estimated cost of the work. Final project and budget approval will require further Board action.
Constituency Involvement

The Interim Chancellor and the Interim Vice Chancellor for Administration, SIUE, have recommended this matter to the President.

Considerations Against Adoption

Replacement of valves and hydrants will require water be turned off to campus buildings, the impacts of which will be mitigated by appropriate project phasing and scheduling.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

1. Development of plans and cost estimates for Edwardsville Campus Water Distribution System Valve and Hydrant Replacement be and is hereby approved.

2. The President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

PLANNING APPROVAL: RESURFACE/REBUILD SCHOOL OF DENTAL MEDICINE PARKING LOTS, SIUE

Summary

This matter seeks approval to develop plans and cost estimates to resurface/rebuild the parking lots at the SIUE School of Dental Medicine. It is anticipated that the project would be funded from external and/or internal financing as determined by the Board Treasurer. The debt service payment will be repaid with parking fees.

Rationale for Adoption

Plans will look at designs and costs to resurface/rebuild lots A1, A2, A3, A4, A6, A7, and A8 at the Alton campus. The project will include expansion and reconfiguration of three lots to increase accessibility and safety. The project will include new pavement markings, curbs, replacing accessible curb ramps, sections of new sidewalk, and new energy efficient LED lighting. The project will be designed with concrete pavement.

SIUE will use its on-call engineering firm to determine the extent and cost of the work proposed. Final project and budget approval will require further Board action.
The nature of this project and its source of funds cause it to be defined as a non-instructional capital improvement financed with local funds. Therefore, approval of the Illinois Board of Higher Education will be required prior to the commitment of funds.

Constituency Involvement

The Interim Chancellor and the Interim Vice Chancellor for Administration, SIUE, have recommended this matter to the President.

Considerations Against Adoption

The work included in this project will cause a temporary inconvenience to drivers. Work will be scheduled during the summer to lessen the inconvenience.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) Development of plans and cost estimates for resurfacing/rebuilding School of Dental Medicine parking lots, SIUE, be and is hereby approved.

(2) The President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL OF SALARY OF THE GENERAL COUNSEL FOR THE SOUTHERN ILLINOIS UNIVERSITY SYSTEM

Summary

The Board of Trustees previously approved the appointment of Lucas D. Crater to the position of General Counsel for the Southern Illinois University System and deferred action on an appropriate salary adjustment to a subsequent meeting. This matter establishes that salary adjustment.

Rationale for Adoption:

The General Counsel is appointed by and shall serve at the pleasure of the Board of Trustees. 2 Bylaws 5C state that the General Counsel is the principal legal adviser to the Board of Trustees, the President, Board-appointed officers and Chancellors. The General Counsel shall direct counsel at SIU’s campuses and ensure that timely and effective legal representation is provided to Southern Illinois University.
Lucas D. Crater has served as General Counsel since March 19, 2015, and the Board now desires to establish his salary adjustment.

**Considerations Against Adoption**

University officers are aware of none.

**Resolution**

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) Lucas D. Crater was appointed to the position of General Counsel for the Southern Illinois University System effective March 19, 2015. His annual salary, effective July 1, 2016, shall be $182,000.04.

(2) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Trustee Sambursky moved the approval of the receipt of Reports of Purchase Orders and Contracts, April and May 2016, SIUC and SIUE, and Approval of New Programs, Reasonable and Moderate Extensions, Approval of Off-Campus Program Locations, and Academic Program Eliminations and Suspensions, July 1, 2015, through June 30, 2016; the ratification of Changes in Faculty-Administrative Payroll for SIUC, SIUE, and Office of the President and University-Wide Services; Approval of Salary and Appointment: Dean of the College of Business, SIUC; Approval of Purchase: Factory Overhauled Aircraft Engines and Cores, SIUC; Approval for Southern Illinois Research Park Board Appointment, SIUC; Approval of Purchase: Medical Office Building Lease, School of Medicine Campus, SIUC; Approval of Salary and Appointment: Interim Dean of the School of Business, SIUE; Approval of Purchase: Digital Media Buying Services, SIUE; Approval of Purchase: Traditional Media Buying Services, SIUE; Approval of Purchase: Grant Management System, SIUE; Award of Contract: Art and Design East
Window Replacement, SIUE; Planning Approval: Water Distribution System Valve and Hydrant Replacement, SIUE; Planning Approval: Resurface/Rebuild School of Dental Medicine Parking Lots, SIUE; and Approval of Salary of the General Counsel for the Southern Illinois University System. The motion was duly seconded by Trustee Gilbert. The motion carried by the following recorded vote: aye, Hon. J. Phil Gilbert, Dr. Donna Manering, Dr. Shirley Portwood, Mr. Joel Sambursky, Ms. Amy Sholar, Maj. Gen. Randal Thomas; nay, none.

The following item was presented:

**APPROVAL OF AMENDED SYSTEM-WIDE DIVERSITY AND INCLUSION INITIATIVES**

**Summary**

This matter requests approval to amend the planning document initially approved at the May 5, 2016, meeting of the Board of Trustees for a diversity initiatives project through final adoption of the “Framework for System-Wide Diversity and Inclusion Initiatives.”

**Background**

During the work session held on December 9, 2015, the Board of Trustees expressed a desire to move forward and develop a series of actions across the SIU System to demonstrate its strong commitment to tangible outcomes which would foster awareness-building and organizational capacity supporting increased diversity and a more inclusive culture throughout SIU.

Toward this end, a set of initiatives was drafted on a system-wide basis and presented for initial Board review and comment at its work session on March 23, 2016. A draft document was reviewed at that time with a panel of officers from SIU's underrepresented faculty and staff organizations, including their written analysis of the document, and suggested a range of specific activities and events across the dimensions of Awareness-Building Activities, Student-Focused Initiatives, Human Resources/Personnel Development, and Organizational Development. That draft document was subsequently approved by the Board on May 5.
Rationale for Adoption

Considering later additional input received subsequent to the May 5 meeting, as communicated by those individuals serving in the role of chief diversity officer for the SIUC, SIUE, and School of Medicine campuses, a modified list of initiatives is now recommended in the form of a “framework” that demonstrates Trustees’ desire for both symbolic and tangible actions advancing diversity and inclusion throughout SIU.

It is expected that upon final adoption of these initiatives by the Board, work will commence in FY17 to implement as many of the projects as practicable and as budgetary constraints permit. It is further anticipated that the Board will review progress toward implementation on a routine basis, and no less than annually.

Considerations Against Adoption

Bringing together a requisite number of individuals from the various constituent groups to assist in planning and carrying out specific initiatives listed under the Framework will take time and resources that could be made available for other purposes. Certain of the initiatives will have direct and indirect costs that must be budgeted for, subject to regular Board approvals.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That: upon recommendation of the President,

(1) The Framework for System-Wide Diversity and Inclusion Initiatives be adopted with the goal of full implementation taking place during the 2017 fiscal year.

(2) SIU’s chief diversity officers and their respective named campus diversity councils, working with and involving underrepresented faculty and staff groups, student organizations, recognized constituency organizations, and any others are charged to create various work and advisory groups to support implementation of the Framework.

(3) Future operating budgets of the Office of the President authorize and account for any expenditures as a University-Wide Services function due to implementation costs related to the Framework.

(4) The position of Title IX Director for the SIU System is hereby created, reporting to the President, and authority is further granted to organize Title IX administration and compliance as a University-Wide Service.

(5) The President of Southern Illinois University is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.
In support of the Board of Trustees’ strong belief that every Southern Illinois University campus and location reflect a culture which values diversity and inclusivity in all its forms, the Board of Trustees is committed to putting in place a series of system-wide initiatives. The intent of these initiatives is neither to simply “check a box” on the issue of diversity in higher education, nor to replace comprehensive diversity plans developed at the campus level—but instead to advance a set of tangible and achievable outcomes to ensure awareness-building and cultural competency for the deep organizational change which must take place across the SIU System.

**Awareness-Building Activities**

- Establish a signature Trustees’ lecture focusing exclusively on diversity and inclusion to be rotated among the three campuses on an annual basis.

- Establish a system-wide diversity or inclusivity excellence award (individual or organizational) to highlight a model of excellence created within an academic or academic support unit.

- Create a prominent link to the SIU System webpage to spotlight diversity efforts across all campuses and locations.

**Student-Focused Initiatives**

- Partner with social service agencies, schools, community development groups, and similar organizations (e.g., El Valor, Chicago; Community Builders Network, St. Louis) to support opportunities and events for students around issues of diversity and inclusion.

- Sponsor an annual system-wide student conference/summit on race, diversity, and inclusion—building on the success of SIUE’s *Black Lives Matter* conference.
Human Resources/Personnel Development

- Following a thorough review in light of recent legal decisions, expand resource support for campus-based strategic hiring programs with the goal of increasing diversity in tenure-track faculty and professional staff hires.

- Provide resource support to bolster campus initiatives to host networking, meetings, professional development, mentoring, and related events for faculty and staff—and consider at least one similar event held at the system level.

- Provide for a dedicated “chief diversity officer” position at the three campuses that is consistent in overall practice and scope with respect to titles, tasks, duties, initiatives, and placement on each campus’s organizational chart, but without the added responsibilities for administrative management of equal opportunity and Title IX functions.

- Develop a resource or provider pool for utilization system-wide to provide cultural competency training applicable to all organizational units or groups, incorporating customized professional development sessions, workshops, coaching, and other programs.

Organizational Development

- Establish a system-wide President’s Advisory Council comprised of the three SIU CDOs as well as representatives from impacted campus constituencies that would meet quarterly and provide advice and counsel on issues of diversity and inclusion (which group would also meet with the BOT on an annual basis).

- Build-out the SIUE Diversity and Inclusion Online Learning Community to provide a system-wide clearinghouse for diversity resources and tools.

- Undertake a metric and benchmarking process on a system-wide basis to better evaluate ongoing progress toward diversity and inclusion indicators utilizing a scorecard, dashboard, or some other measure.
Trustee Gilbert moved approval of the item. The motion was duly seconded by Trustee Sambursky. The motion carried by the following recorded vote: aye, Hon. J. Phil Gilbert, Dr. Donna Manering, Dr. Shirley Portwood, Mr. Joel Sambursky, Ms. Amy Sholar, Maj. Gen. Randal Thomas; nay, none.

The following item was presented:

**APPOINTMENT OF THE CHANCELLOR, SIUE**

**Summary**

The matter presents for approval the appointment of the Chancellor for Southern Illinois University Edwardsville.

**Rationale for Adoption**

This request would approve the appointment of Dr. Randall G. Pembrook as the 9th Chancellor in SIUE’s history. Dr. Pembrook is an SIUE alumnus with extensive background and experience in higher education.

Dr. Pembrook has served as the vice president for academic affairs at Washburn University in Topeka, Kansas since January 2011. Before coming to Washburn University, Dr. Pembrook served at Baker University for four years in several capacities, including executive vice president and provost, interim vice president for enrollment management, acting dean of the School of Professional and Graduate Studies, and special assistant to the president. Before joining Baker University in 2007, Dr. Pembrook was dean at the Conservatory of Music and Dance at the University of Missouri-Kansas City, where he also served as associate dean of the Conservatory, chair of the Music Education/Music Therapy Division, and Conservatory faculty chair as well as chair of a four-campus faculty committee reporting to the University of Missouri system president. Dr. Pembrook earned an associate’s degree from Lewis and Clark Community College before achieving both a bachelor’s and master’s in music education/piano performance from SIUE in 1978 and ’80, respectively. He earned a doctorate in music education from Florida State University in 1984.

**Constituency Involvement**

A 21-person committee participated in a nine-month national search that began with 65 candidates. The committee was comprised of faculty, staff, students and alumni. All appropriate University and System administrators were also involved in this decision. Recommendations from several University leaders and constituents were
received by the President and were considered and weighed in making this recommendation.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That: upon recommendation of the President, Dr. Randall G. Pembrook is appointed to the position of Chancellor, SIUE, with an annual salary of $300,000 with a start date variable between August 1 and August 8 as mutually convenient, but in no case later than August 8, 2016, to serve at the pleasure of the President and the Board of Trustees.

Trustee Sholar moved approval of the item. The motion was duly seconded by Trustee Portwood. The motion carried by the following recorded vote: aye, Hon. J. Phil Gilbert, Dr. Donna Manering, Dr. Shirley Portwood, Mr. Joel Sambursky, Ms. Amy Sholar, Maj. Gen. Randal Thomas; nay, none.

Chair Thomas stated that the Board had a Current and Pending item regarding the approval of Board legislation, Intellectual Property Policy.

Trustee Sambursky made a motion that the Board consider the matter. The motion was duly seconded by Trustee Sholar. The motion to consider the matter passed unanimously via voice vote.

The following current and pending item was presented:
Summary

This matter seeks approval of the “Intellectual Property Policy” for the Southern Illinois University – System. Southern Illinois University presently employs four different intellectual property policies that are inconsistent in their terms which makes the intellectual property policies difficult to administer. Furthermore, new intellectual property laws and Supreme Court holdings impose upon the Southern Illinois University – System to update its intellectual property policies to make the policies consistent with the new laws. The newly proposed Intellectual Property Policy attempts to resolve these outstanding issues. Furthermore, the newly proposed Intellectual Property Policy also enables the university to more fully engage third party industry partners and collaborators to more effectively leverage the research assets that the Southern Illinois University – System retains.

Rationale for Adoption

Southern Illinois University is actively engaging in more interdisciplinary research across the campuses that result in intellectual property assets being developed by faculty, staff or students at the varying campuses. The present intellectual property policies govern the financial benefits that might be enjoyed from successful licensure. At universities, it is a common benefit to inventors or creators of intellectual property assets that get commercialized to enjoy a share of the profit that the university is able to secure. Having a well-defined flat rate across the Southern Illinois University – System helps ensure an even-handed approach to all inventors and creators and helps eliminate interpretation issues presented by some of the present intellectual property policies. Additional funds from profits resulting from innovations will be made available to the colleges and departments that support the inventors or creators to encourage support of these efforts internally.

Furthermore, with the adoption of the America Invents Act and Supreme Court holdings (most specifically referring to the Stanford v. Roche case), it is imperative that the university is able to warrant that it has title to inventions and discoveries created by our faculty and employees. Industry sponsored research grants and clinical trial contracts require that Southern Illinois University make representations that are consistent with the legal precedents set forth by these actions. The newly proposed Intellectual Property Policy contains language that attempts to comply with those effects by adopting language that has widely been accepted at other universities and research institutions.
A working group was employed to ensure adequate representation on the three SIU campuses to develop an Intellectual Property Policy that addressed the concerns by the faculty and administrators on the SIU campuses. The working group comprised of the director of technology transfer, senior research administrators and faculty representatives that have experience with the technology transfer process. Several draft iterations were filtered by interested faculty bodies, grant administrators, and the Office of General Counsel. The final version of the newly proposed Intellectual Property Policy has broad support, and it is encouraged that this version be adopted immediately to supersede all campus intellectual property policies. It is understood that once this newly proposed Intellectual Property Policy is adopted, the SIUC Faculty Association, IEA-NEA will reference the Intellectual Property Policy in an implementation letter.

Considerations Against Adoption

Some concerns have been raised about the copyright exemption clause. Specifically, it has been suggested that the copyright exemption clause does not go far enough to protect the academic freedom of the faculty and that a separate Copyright Policy should be adopted. It is the belief of the working group that the newly proposed Intellectual Property Policy is adequate in that there are instances where the university may be subject to an industry sponsored research grant where the university needs to warrant the transfer of intellectual property assets, including copyrights. The safeguard that the research administrators have the authority to accept or reject the ownership interests of these assets was deemed acceptable. If this causes an unforeseen issue, amendments to the newly proposed Intellectual Property Policy may be adopted to address those concerns.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Intellectual Property Policy as attached shall be hereby approved and become Policies of the Board H.

BE IT FURTHER RESOLVED, That the President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.
Intellectual Property Policy
Southern Illinois University - System

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The purpose of this Intellectual Property Policy is to delineate the obligations of the persons that are governed by this SIU-S Intellectual Property Policy and those obligations of the Southern Illinois University – System (SIU-S). This Intellectual Property Policy does not apply to logos, identifiers or other branding materials related to SIU-S and/or its campuses. The Board encourages its faculty, staff and students employed or enrolled at Southern Illinois University Carbondale (SIUC), Southern Illinois University Edwardsville (SIUE), the Southern Illinois University School of Medicine (SIU-SOM) and the Office of the President (each of which shall be individually referred to as SIU Entity and shall encompass their respective satellite sites) to undertake research and other scholarly and creative endeavors. Basic policies of the Board support freedom of research and unrestricted dissemination of information. Research and other scholarly activities that produce and disseminate new knowledge are an important part of the work of a comprehensive academic institution. The philosophy of the Board is that such activities should always maintain an intrinsic relationship to the mission of the institution.

As a state institution, the Board of Trustees is responsible to itself and to the public for the kinds of research and other scholarly and creative activities that the Board supports and for obtaining the greatest public benefit from such research and activities. The Board therefore encourages faculty and staff to seek intellectual property protection when warranted. Such protection promotes investment that advances the development and availability of discoveries to maximize the public benefit achieved via faculty and staff research. All faculty and staff members are required by the conditions of their employment to abide by this Intellectual Property Policy unless they are governed by a separate intellectual property policy negotiated by a collective bargaining unit.
Each SIU Entity may have its own intellectual property committee to assist in advising on the disposition of disclosures presented to the SIU System’s Office of Technology Transfer (OTT). The SIUC University Intellectual Property Committee’s composition and authority is dictated by Addendum C collective bargaining agreement between the Board of Trustees of Southern Illinois University and the SIUC Faculty Association, IEA-NEA. Addendum C of that Agreement applies to tenured and tenure-track Faculty employees represented by the SIUC Faculty Association. For all other employees and students, the use of the University Intellectual Property Committee shall be at the discretion of the Vice Chancellor for Research. A School of Medicine Intellectual Property Committee, appointed by the Dean and Provost of the School of Medicine, exists to review and make recommendations for the disposition of intellectual property developed at the School of Medicine. The Associate Provost of Research at Southern Illinois University Edwardsville may convene an ad hoc intellectual property advisory committee based on his/her discretion for recommendations. The OTT shall govern this policy as it applies to the faculty, employees, administrators, staff, students and other persons under the auspices of the Board and shall advise each SIU Entity on matters related to the disposition of intellectual property assets that benefit the university and the community it serves as a whole.

The Intellectual Property Policy concerning new technologies, discoveries, inventions or potential inventions (including products, processes, or any improvements thereof) (hereinafter collectively referred to as “innovations”), and copyrightable materials that accrue from research or scholarly and creative activities conducted by faculty, employees, administrators, staff, students and other persons (hereinafter referred to as creator(s)/author(s)) is as follows:

I. Intellectual Property Covered by this Policy
This Intellectual Property Policy supersedes all previous policies that cover intellectual property matters at the individual SIU Entities and shall apply to all intellectual property (innovations and copyrightable materials as defined below) except those created by employees that are covered by a collective bargaining unit that have negotiated a separate intellectual property policy. Furthermore, as a condition of their employment with the Board, all employees will assign and hereby do assign their ownership rights in intellectual property covered by this Intellectual Property Policy to the Board of Trustees of Southern Illinois University, pursuant to the details below.

A. Innovations:
Any innovation, including discovery, records (such as laboratory notebooks), data (including databases, tables and spreadsheets), trade secrets and know-how, developed by an employee, student, or other user of facilities or resources of the Board that meets the criteria detailed in this section belongs to the Board and shall be used and controlled according to the discretion of SIUC, SIUE, and SIU-SOM in ways that will produce the greatest benefit to the university and to the public. All employees are required to report any such innovation through their respective SIU
Entity where the employee resides and the SIU Entity will determine the disposition thereof, in the manner set forth below.

Innovations include anything: 1) developed within the scope of an employee's duties; 2) developed in whole or in part by the use of University facilities or resources; 3) developed as the result of efforts carried on by, or under the direction of, any employee, student, or other user of University facilities or resources; or 4) developed in part or in full from University funds or from funds under the control of or administered by the Board.

B. Copyrightable Material:
The Board shall not place any claim or restriction on any copyrightable material resulting from scholarly activity. Copyrightable materials include but are not limited to: 1) textbooks, workbooks, articles, online content and other forms of literary matter; 2) dramatic works and materials; 3) educational television/radio programs and works in such other media as films, videotapes, and recordings; 4) musical compositions and visual art; 5) tests and other measurement devices; and 6) computer software. Scholarly activity shall be defined as academic work done by the independent initiative of the copyright creator(s). These copyrightable materials shall be owned by the copyright creator. Examples of works that may be deemed scholarly activity include, but are not limited to:

- Classroom materials, including syllabi, notes, handouts, tests and other academic assessment devices;
- Educational courseware, including web-based and other electronic based materials, used on campus or in distance learning;
- Theses and dissertations;
- Articles, manuscripts and book chapters;
- Books, including textbooks, workbooks, scholarly monographs and anthologies;
- Works of non-fiction, fiction, and poetry;
- Educational television/radio programs and other works in audio-visual media;
- Musical compositions and performances;
- Dramatic works, including any accompanying music, pantomimes, and choreographic works;
- Pictorial, graphic, or sculptural works;
- Technologically based works such as blogs, tweets, and other forms of social media; and
- Other works of art that are not created as an institutional initiative.
Copyrightable material produced under specific written contract with the Board or copyrightable material that has a commercial application outside of the academic field belongs to the Board and shall be used and controlled according to the discretion of SIUC, SIUE, and SIU-SOM in ways that will produce the greatest benefit to the university and to the public. Copyrightable material produced under specific written contract means any copyrightable material which (1) a faculty or staff member prepares under the scope of his or her employment responsibilities with the Board and (2) falls under one of the following scenarios: (a) results in a commercially viable application, (b) is governed by a third party sponsored research or work-for-hire contract, or (c) is commissioned by an SIU Entity or the Board.

II. Innovations Developed Independent of SIU-S

If an innovation is developed by an employee or student of the Board outside the criteria as defined in Section I(A), it belongs to the employee or student. This would allow the creator/author to pursue his or her own intellectual property rights or to pursue joint intellectual property rights with the Board. In either case, detailed documentation should be kept by the creator/author about when, where, and by whom the innovation occurred. Such documentation may be needed to establish the rights of the creator/author to the innovation, as well as to pursue the pertinent intellectual property rights, in the event that the resources used to create or discover the innovation are not obvious.

If an innovation is developed by a non-paid student of the Board independent of his or her interaction with the Board, then the innovation is presumed to reside with the student. Intellectual property created as part of a course will belong to the Board when some or all of the course work involved is governed by a third party agreement obligating the Board to assign or transfer intellectual property rights to the sponsoring entity or the student uses significant Board funding or resources. All paid students are considered employees of the Board and the innovation that occurred as a result of their employment shall be governed by Section I.A. If the non-paid student uses substantial funding or resources of the university such as lab equipment, materials, or faculty or staff mentorship, innovations developed by the use of this funding or resources shall be owned by the Board. Board affiliates, such as medical residents, unpaid adjunct professors, and students may petition the Board to support innovation that would otherwise be owned by the affiliate. In the event that the Board agrees to support the innovation, then the Board will support the intellectual property assets that may be secured as a result of their innovation in accordance with this policy. In the event of such support, the Board affiliate or student shall enjoy the income distribution as defined in Section VI.
III. Procedure for Disclosure and Approval
Innovations covered by this policy must be disclosed by the creator(s)/author(s) in writing to the Office of Technology Transfer (OTT). If the innovation is the subject of a contract, grant or sponsored research agreement, the OTT will dispose of the intellectual property asset consistent with the terms of the governing contract, grant or sponsored research agreement. When a request to evaluate an innovation is received, the OTT will then evaluate the innovation based on its protectability and likelihood of market success to develop a recommended course of disposition. The OTT will present their opinion related to the disposition of the innovation to the creator(s)/author(s). To ensure maximum protection and preservation of intellectual property rights, disclosure of an innovation to the OTT should occur prior to any publication or other public disclosure of the innovation. After review, the creator(s)/author(s) may elect to advance the disclosure for institutional approval through the appropriate advising committee, should one apply. In the event that the OTT believes the innovation has commercial merit and the creator(s)/author(s) elect not to advance the innovation for institutional approval, the OTT may advocate for the support and ownership of the innovation by SIU-S in place of the creator(s)/author(s).

The individuals authorized to approve institutional support for innovation protection and development shall be the Vice Chancellor for Research for SIUC (excluding SIU-SOM employees and students), the Dean and Provost of the School of Medicine for the SIU-SOM, and the Associate Provost for Research for SIUE. Collectively and individually, these administrators shall be referred to as “Senior Research Administrators” and “Senior Research Administrator” and their duties as outlined within this Intellectual Property Policy may be delegated. In the event that innovations are developed by personnel at more than one SIU Entity, the OTT shall have the discretion to decide which Senior Research Administrator to solicit for institutional support. The Senior Research Administrator shall have the discretionary right to use their institutional resources to support the protection and development of the intellectual property asset on the condition that ownership rights to those assets are assigned to the Board of Trustees of Southern Illinois University.

IV. Options for Disposition of Innovations
The Senior Research Administrators will determine the disposition of the innovation. In the event that an innovation has contributing work from more than one SIU Entity, a consensus on the appropriate disposition shall be sought from all Senior Research Administrators of which the innovation has a contributor. Such disposition may include, but is not limited to, the following options: A) release to the creator(s)/author(s) of a defined scope of intellectual property interest subject to the repayment clause at the end of this section; B) retention by the university for development, licensing, etc.; or C) release to the individual or agency sponsoring the project in the course of which the innovation was made. The release will only be limited to the innovation that was disclosed to the OTT. Upon request by the creator(s)/author(s), any disposition decision for an innovation may be reconsidered by the procedure outlined in Section
III based on further developments that occur after the initial disposition decision is made.

The OTT will provide the creator(s)/author(s) an evaluation within three (3) months from the date of the received evaluation request form. Should the creator(s)/author(s) elect to have the appropriate SIU Entity pursue the innovation, the creator(s)/author(s) shall be notified of the disposition decision within three (3) months of that election. Should the OTT or the SIU Entity fail to adhere to either of these three month time periods, the creator(s)/author(s) may petition OTT to relinquish all rights or portion thereof in any intellectual property interests that have been established. Often, the OTT works with the creator(s)/author(s) to work out a plan to enhance the likelihood of institutional support. Under this scenario, the time periods discussed above may take longer than three months and the OTT may elect not to support the relinquishment of the rights of the university’s intellectual property interest. At any time, the Senior Research Administrator on the respective SIU Entity shall have the ultimate decision making authority to relinquish the university’s rights in the innovation. Should any intellectual property be returned to the creator(s)/author(s), the creator(s)/author(s) shall be required to repay the appropriate SIU Entity for its sunk intellectual property costs subject to the creator(s)/author(s) profiting from said intellectual property. The recovery of these sunk intellectual property costs, including those internal costs as defined and accounted for in the published fee schedule, may be recovered in a manner or waived altogether as deemed appropriate by the Senior Administrator.

V. Impact of Grants and Contracts on Intellectual Property Rights
Grants/contracts between the Board and any other agency shall, whenever feasible, state clearly the obligations and rights of the Board and of the cooperating agency, and the procedure to be followed should the activity result in innovations. Grants and contracts from various agencies frequently require the agency’s prior approval of the terms and conditions of intellectual property agreements dealing with the development and dissemination of products resulting from activities performed under the grant/contract. In such cases, the OTT shall assist as applicable in negotiating with the sponsoring agency about future intellectual property rights and licensing agreements. Situations not specified in the agreement with the sponsoring agency will be subject to this Intellectual Property Policy.

If innovations are created with federal funding, the federal government will retain various rights in intellectual property created with the support of that federal funding. If an innovation is retained by the Board, then the Board will be responsible for compliance with all federal regulations. If an innovation is released to the creator(s)/author(s), then the creator(s)/author(s) will be responsible for compliance with all federal regulations.
VI. Income Distribution
If revenue is received by the Board from any intellectual property rights (patents, copyrights, technology products, trade secrets, trademarks, trade dress, etc.) associated with an innovation or commercial application outside of the academic field, all costs of procuring, developing, and administering such intellectual property rights, as well as costs for license agreement(s) and consulting services associated with those rights, shall first be paid from such revenue. Such costs may further include substantial undertakings by the OTT such as drafting patent applications and are subject to a fee schedule as outlined in Section VII. All income in excess of such expenses shall be distributed amongst the creator(s)/author(s), the SIU Entity from which the innovation was generated and creator/author’s college/school and department. The creator(s)/author(s) shall receive 45%, the SIU Entity from which the innovation was generated shall receive 45%, the creator/author’s college/school shall receive 5% and the creator/author’s department shall receive 5% of net income received. If the creator/author does not report to a department (i.e. such as an administrative employee), then the unit to which the creator/author resides shall receive 5% of the income received, the SIU Entity from which the innovation was generated shall receive the other 50% and the creator/author shall receive 45%. If the creator/author is a Board affiliate, then the SIU Entity shall receive 55% and the Board affiliate shall receive 45% of income received.

Multiple creators/authors sharing in income shall decide among themselves how their share is to be divided, with the stipulation that the creators/authors shall divide one share of the 45% interest defined above. The allocation of the share among multiple creators/authors should be reported to the OTT at the time the creators/authors elect to proceed with seeking institutional support for their innovation. If the allocation of the share is not reported, the share will be allocated equally among all creators/authors. Income allocation for each distinct innovation is a one-time, irrevocable decision.

VII. Services Performed by the OTT
As warranted, the OTT may submit and prosecute patent applications with the United States Patent and Trademark Office. Those services constitute an internal cost for effort and shall be subjected to a fee schedule as published by the OTT after approval by the Senior Research Administrators. Those costs shall be recovered by the SIU Entity from which the innovation originated before a distribution is made as outlined in Section VI.

VIII. Responsibility of Creator(s)/Author(s) Regarding Intellectual Property Rights
If the Board elects to retain ownership in an innovation, the creator(s)/author(s) shall supply on a timely basis all information and execute all papers necessary for: A) preparing and/or pursuing intellectual property rights; B) pursuing and/or executing licensing agreements; and C) executing formal assignment documents for such innovations covered under this policy.
IX. Resolution of Controversy between SIU-S and Creator(s)/Author(s)
Any controversy or claim arising out of this statement of policy, or an agreement between the creator(s)/author(s) and the Board delineating individual and Board rights, claims, and responsibilities, or the breach thereof, shall follow the internal grievance procedures of the SIU Entity to which the creator(s)/author(s) report. If no agreement results from internal grievance procedures, arbitration shall be sought in accordance with the rules of the American Arbitration Association.

X. Amending this Policy
Any amendment to this policy shall be subject to consultation by an IP Policy Advisory Group that shall comprise of the Director of Office of Technology Transfer and the Senior Research Administrators and two faculty representatives from each SIU Entity as appointed by the Senior Research Administrators. The Board shall have the ultimate authority to approve the amendment as presented by IP Policy Advisory Group. The faculty representatives shall have at least one invention disclosure on file with the OTT and have generated copyrightable material.

Trustee Portwood expressed concern about the short period of time the members had to review the item and felt more time was needed to gather feedback from campus employees who would be impacted by the policy.

President Dunn reviewed the process that Mr. Rob Patino, system office of technology transfer director, followed with a group of representation including research administrators across the campuses. President Dunn supported Mr. Patino’s recommendation as presented.

Trustee Gilbert moved approval of the item. The motion was duly seconded by Trustee Sambursky. The motion carried by the following recorded vote: aye, Hon. J. Phil Gilbert, Dr. Donna Manering, Mr. Joel Sambursky, Ms. Amy Sholar, Maj. Gen. Randal Thomas; nay, Dr. Shirley Portwood.
Chair Thomas announced that the next regularly scheduled meeting of the Board would be held September 8, 2016, at SIU Edwardsville. He explained that there would be a news conference held at the Board table immediately following the meeting.

Trustee Sambursky made a motion to adjourn the meeting. Vice Chair Manering seconded the motion. The motion passed unanimously via voice vote, and the meeting adjourned at 12:16 p.m.

Misty D. Whittington, Executive Secretary
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Pursuant to notice, a special meeting of the Board of Trustees of Southern Illinois University convened at 11:30 a.m., Thursday, August 25, 2016, at the Southern Illinois University Carbondale Touch of Nature Environmental Center, Little Grassy Lodge, Friends Room, Makanda, Illinois. The meeting was called to order by Chair Randal Thomas. The following members of the Board were physically present:

MG (Ret) Randal E. Thomas, Chair  
Dr. Donna Manering, Vice Chair  
Mr. Joel Sambursky, Secretary  
Hon. J. Phil Gilbert  
Dr. Roger Herrin  
Mr. Ryan Johnson  
Dr. Shirley Portwood  
Ms. Amy Sholar  
Ms. Naomi Tolbert

Also present for the duration of the meeting were Dr. Randy J. Dunn, President; Mr. Luke Crater, General Counsel; and Ms. Misty Whittington, Executive Secretary of the Board.

The Executive Secretary reported and the Chair determined that a quorum was physically present.

The Chair stated that there would be a Public Questions and Comments portion available at the day’s meeting. The Executive Secretary informed the Board that no one registered to speak at the day’s meeting.

A retreat was held for the Board members. The Board members had lunch. President Dunn reviewed long-range plans the University had followed in the past and an
updated discussion draft of the Southern Illinois University system Strategic Improvement Plan.

President Dunn reviewed with the Board the need to develop an Enterprise Risk Management Plan. The Board reviewed and assigned weight values to a Risk Appetite Survey.

The President discussed physical plant facility needed upgrades and the SIU Fiscal Year 2018 Capital RAMP funding request. The Board was in agreement that the President should pursue creative funding opportunities to upgrade needed deteriorating facilities.

The President discussed with the Board diversity initiatives and Title IX. A discussion was held regarding whether the current SIUC compliance vacancy could share a percentage of time at the system level. Some Board members expressed concern about the work load of such an arrangement and the ability of the position to work effectively with the other campus diversity officers. It was recommend that President Dunn gather input from the existing diversity officers and feedback from the other underrepresented groups. President Dunn discussed that funds were not available at this time for a full-time system diversity officer.

Trustees discussed various topics. The use of current and pending items was discussed and the fact that the current and pending terminology was not used in the SIU Board of Trustees legislation, but had been used customarily over a number of years. General Counsel Crater will recommend an update to the Board legislation to include this terminology. The Chair discussed the use of current and pending items in light of also making sure Board members have ample time to review Board items before Board
meetings. In addition, President Dunn reviewed recent legislation allowing the sale of alcohol at Southern Illinois University, and staff will draft a policy for Board approval.

President Dunn reviewed projected fall 2016 enrollment numbers for the campuses. He anticipated a decrease in enrollment for the Carbondale campus and noted that changes in staffing and programs would be needed in fall of 2017 to fit the enrolled students if the number of enrolled students continue to decrease. President Dunn discussed the need to start the Carbondale campus chancellor search, and the Board was in agreement for him to start that process.

President Dunn discussed and the Board agreed that Executive Director of Audits Kim Labonte present annually to the Audit Committee a report on internal audits performed over the year.

The Board reviewed recent legislation approved requiring leadership training for members of Illinois university boards. Board members reviewed a training opportunity provided by the Illinois Board of Higher Education to be held on October 27 in Chicago, Illinois. In addition, the Board discussed the use of electronic board books and determined it would not purchase such software at this time.

At 5:52 p.m. Trustee Herrin made a motion that the meeting adjourn to meet on August 26, 2016, at 8:00 a.m. in the same location. The motion was duly seconded by Trustee Sambursky. The motion passed unanimously via voice vote.
On August 26, 2016, at 8:00 a.m., the Board resumed the retreat session.

The following members of the Board were physically present:

MG (Ret) Randal E. Thomas, Chair
Dr. Donna Manering, Vice Chair
Mr. Joel Sambursky, Secretary
Hon. J. Phil Gilbert
Dr. Roger Herrin
Mr. Ryan Johnson
Dr. Shirley Portwood
Ms. Amy Sholar
Ms. Naomi Tolbert

SIUC Athletic Director Tom Bell and SIUE Athletic Director Brad Hewitt were breakfast guests. The athletic directors discussed how changes in budget models and enrollments affect the Athletic Department budgets. They discussed how their units operate as businesses and that they commit funds several years in advance. The directors also discussed the value the programs return to the University in marketing.

At 9:40 a.m., Trustee Manering moved that the Board go into closed session for the purpose of considering pending, probable or imminent court proceedings against or on behalf of the Board; and information regarding appointment, employment, compensation, discipline, performance or dismissal of specific employees of the public body. The relevant sections of the Open Meetings Act Statute that allow for the closed session are 5 ILCS 120/2(c) (1), and (11). The motion was duly seconded by Trustee Sambursky. The motion carried by the following recorded vote: aye, Hon. J. Phil Gilbert, Dr. Roger Herrin, Dr. Donna Manering, Dr. Shirley Portwood, Mr. Joel Sambursky, Ms. Amy Sholar, Maj. Gen. Randal Thomas; nay, none.
Trustee Gilbert moved that the meeting be adjourned. The motion was duly seconded by Trustee Sambursky. The motion to adjourn passed unanimously by voice vote.

The meeting adjourned at 12:05 p.m.

Misty D. Whittington, Executive Secretary
September 7, 2016

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Pursuant to notice, a special meeting was called by the Chair of the Board of Trustees of Southern Illinois University, and the meeting convened at 3:35 p.m., Wednesday, September 7, 2016, in the Board Room of Birger Hall, Southern Illinois University Edwardsville, Edwardsville, Illinois. The meeting was called to order by Vice Chair Manering. The following members of the Board were present:

Dr. Donna Manering, Vice Chair  
Mr. Joel Sambursky, Secretary  
Hon. J. Phil Gilbert  
Dr. Roger Herrin  
Mr. Ryan Johnson  
Dr. Shirley Portwood  
Ms. Amy Sholar  
Ms. Naomi Tolbert  

The following member was absent:  

MG (Ret) Randal Thomas, Chair  

The Executive Secretary reported and the Vice Chair determined that a quorum was physically present.  

Also present for the duration of the meeting were Dr. Randy J. Dunn, President; Mr. Lucas Crater, General Counsel; and Ms. Misty Whittington, Executive Secretary of the Board.  

Vice Chair Manering explained the procedures for the public comment and question portion of the Board’s agenda.  

Executive Secretary Whittington notified the Board that no persons had registered to speak.
At approximately 3:35 p.m., Trustee Gilbert moved that the Board go into closed session to consider pending, probable or imminent court proceedings against or on behalf of the Board; information regarding appointment, employment, compensation, discipline, performance or dismissal of specific employees of the public body; and review of minutes of meetings lawfully closed under the Open Meetings Act. The relevant sections of the Open Meetings Act Statute that allow for the closed session are 5 ILCS 120/2(c) (1), (11), and (21). The motion was duly seconded by Trustee Sambursky. The motion carried by the following recorded vote: aye, Hon. J. Phil Gilbert; Dr. Roger Herrin; Dr. Donna Manering; Dr. Shirley Portwood; Mr. Joel Sambursky; Ms. Amy Sholar; Ms. Naomi Tolbert; nay, none.

At approximately 4:35 p.m., a motion was made by Trustee Herrin and seconded by Trustee Gilbert to adjourn the meeting. The motion passed by a voice vote. No action was requested or taken during the closed session.

Joel Sambursky, Secretary
The regular meeting of the Board of Trustees of Southern Illinois University convened on Thursday, September 8, 2016, at approximately 10:16 a.m. in the Conference Center, 2nd Floor, of the Morris University Center, Southern Illinois University Edwardsville, Edwardsville, Illinois. The meeting was called to order by Vice Chair Manering. The following members of the Board were present:

Dr. Donna Manering, Vice Chair
Mr. Joel Sambursky, Secretary
Hon. J. Phil Gilbert
Dr. Roger Herrin
Mr. Ryan Johnson
Dr. Shirley Portwood
Ms. Amy Sholar
Ms. Naomi Tolbert

The following member was absent:

MG (Ret) Randal Thomas, Chair

Executive Officers present were:

Dr. Randy J. Dunn, President, SIU
Dr. Bradley Colwell, Interim Chancellor, SIU Carbondale
Dr. Randall Pembrook, Chancellor, SIU Edwardsville
Dr. James Allen, Acting Vice President for Academic Affairs
Mr. Lucas Crater, General Counsel
Dr. Duane Stucky, Senior Vice President for Financial and Administrative Affairs and Board Treasurer

Also present was Ms. Misty Whittington, Executive Secretary of the Board.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.
Vice Chair Manering led the group in the Pledge of Allegiance.

The Executive Secretary reported and Vice Chair Manering determined that a quorum was physically present.

Vice Chair Manering welcomed SIUE Chancellor Randy Pembrook to his first Board meeting. Further, she congratulated Naomi Tolbert for being selected as the voting student member by Governor Rauner.

Trustee Herrin moved that the Minutes of the Meetings held July 13 and 14, 2016, be approved. Trustee Sambursky seconded the motion, and the minutes were approved unanimously by voice vote.

Under Committee Reports, Vice Chair Manering reported that the Executive Committee had not met in between Board meetings.

Under Executive Officer Reports, President Dunn provided his report for the Southern Illinois University system. The President spoke about the updated draft of the system plan for the strategic planning process. He talked about the process and why it had been slowed. He noted that at the August Board retreat the plan was reviewed, and it is being updated and will be sent to the campus community for comment soon. President Dunn will provide quarterly updates through the President’s report to the Board of Trustees as things progress.

The President reported that the American Hospital Association (AHA) awarded the “Quest for Quality” prize to the Memorial Center of Springfield, an affiliate hospital for the School of Medicine. This brings much notoriety to the School of Medicine through the AHA publication which referenced the SIU School of Medicine throughout an article and included a photo of School of Medicine Dean and Provost Jerry Kruse. The
President announced that the American Political Science Association named Student Trustee Naomi Tolbert as one of its Ralph Bunche Scholars. President Dunn reviewed that Board policy had been adopted fairly recently for the requirement of a triennial performance review for executive officers of the University. He noted it was time for his triennial review, and one piece of that review would include a data gathering survey to be sent out by electronic mail to faculty, staff, and students at the University.

President Dunn provided an update on the appropriations for state universities. He spoke of the need for all universities to not only receive the remaining FY16 funds owed but also the importance of a budget to be passed for FY17 or the appropriation of additional stop gap funds. The President reported that a new SIU administrators’ boot camp was held the prior week in the metro east area with 32 administrators attending. He noted additional future leadership development was planned, and he hoped to foster the advancement of internal leaders. The President informed the Board of a technology expo that would occur in October in Chicago. The initiative would involve all campus research areas to include inventors, scientists and researchers and the new system office of technology transfer. The Chicago venue was chosen to attract venture capitalists and the investment community to make it easier to network with SIU representatives. He noted a state of the system address would occur on October 17 at SIU Carbondale, and on October 18 at SIU Edwardsville in the morning and at the SIU School of Medicine in the afternoon.

Dr. Bradley Colwell, Interim Chancellor, SIU Carbondale, provided his report for the Carbondale campus. Dr. Colwell spoke of his first 341 days and provided a visual representation of how his time had been spent within his office. He discussed the decline
in enrollment and offered some account of reasons behind that decline. He reviewed a plan to increase enrollment in the future which included expanded outreach by now having a fully staffed Admissions Office to visit every high school in the state of Illinois and community colleges in the state and select Border States. College-ready students in surrounding counties and high schools such as Union, Jackson, and Williamson would receive recruitment materials for SIUC. He noted that SIUC had over 1,000 applications and within that there were 400 admission decisions already for fall of 2017; whereas at the same time for the prior year SIUC had zero applications because the system was not open to receive them. The Chancellor discussed plans to expand outreach, perform market research, and set goals for the colleges and prioritize programs. Chancellor Colwell spoke about Saluki Startup and the festivities that have occurred along with future plans for the coming weeks for new students.

He informed the Board that the Saluki Food Pantry opened in the lower level of the Student Center, and several departments and student groups conducted food drives to stock the pantry. He also informed the Board that the College of Business opened the Career Closet to allow students to borrow appropriate business attire to wear for interviews or other professional purposes. Lastly, he informed the Board that SIU had earned a top-25 ranking in the *Washington Monthly Guide for 2016* as a “Best Four-Year Colleges for Adult Learners.” Institutions were assessed on ease of transfer and enrollment, flexibility of programs, services available for adult students and other factors.

The Chancellor reported that the Navistar International Corporation and Rush Enterprises donated commercial trucks and software licenses to the Automotive Department. He noted a large turnout at SIU Day at the DuQuoin State Fair. He also
mentioned the 39th annual SIU day at Wrigley Field connecting the Chicago area alumni and friends with SIU.

Chancellor Colwell spoke of a collaboration with John A. Logan College whereby SIUC is offering a technical resource management class in labor management relations on the Carterville campus. He spoke of diversity initiatives and steps to form a diversity council which will create a diversity plan. He reported that the campus lake mitigation plan had begun. In addition, an all-hazards plan is being updated and training was received for unexpected events, and the plan complies with federal standards for crisis management and response. The Chancellor noted former Salukis competed in the Rio Olympics. Deanna Price finished eighth in the women’s hammer throw and was one of two U.S. women to finish in the top eight. Lastly, the Chancellor reported that his state of the university address was scheduled for September 22.

Trustee Sambursky remarked that enrollment should be the top priority for its stakeholders to include Board members, faculty, staff, students, alumni, community members, city leaders, and members of the media. He noted that everyone should work together as a team and share the story of SIU to help change the course of enrollment for the campus. He recommended that the Board work with the campus to perform a joint operational review of the enrollment plan to make sure the campus had the tools it needs to address the issue.

President Dunn expressed appreciation for the sentiment and agreed that an operational review would be useful to look at progress being made. He recommended that some trustees who have an interest may be asked to be a part of a review.
Trustee Herrin expressed his support to assist the administrators. He noted that the enrollment decline had happened as a gradual erosion over time and was not only due to the current financial crisis of Illinois. Trustee Herrin agreed that all parties needed to work together and provide the administrators the support needed to improve enrollment at the campus.

Trustee Gilbert expressed agreement with the comments provided by Trustee Sambursky and Trustee Herrin. He noted that the Edwardsville campus enrollment was stable, but a collaborative effort between the SIU Carbondale community and the City of Carbondale community was needed to reach out to get students to commit to the Carbondale campus. Trustee Gilbert offered that the campus may wish to review past history of targeting counties and bordering states where students have been successfully recruited to wisely use limited resources rather than visiting each high school as Dr. Colwell had discussed. He agreed that the message should be circulated that the enrollment issue at the Carbondale campus is the top priority for the Board, and the Board will work with the administration and others to increase enrollment at SIUC so that large reductions do not need to be made at that campus if there is little future state support. Trustee Gilbert observed it was not an overnight problem and would not be solved overnight, but the process needed to get started to head in the right direction.

President Dunn expressed appreciation for the show of support from the Board. He noted the interested members would be invited to participate in the review process. President Dunn added that some other universities were struggling with first-time freshmen and the state budget did have some impact on those students. In addition, he reported the campus had a viable plan for new student housing that would be attractive
to new students. President Dunn acknowledged that improvements needed to be seen within the year or the campus would need to move toward rightsizing units.

Trustee Sambursky noted that as the Chair of the Architecture and Design Committee, he fully supported new student housing at the Carbondale campus, and he and the committee members would work to make new student housing a reality.

Dr. Randall Pembrook, Chancellor, SIU Edwardsville, provided his report for the Edwardsville Campus. He reviewed enrollment and noted that SIUE’s enrollment of 14,142 for fall 2016 was the third highest enrollment for the University. He reported that all undergraduate units experienced increases in enrollment from 1 percent to 7 percent and three schools experienced record enrollments: (1) Education, Health and Human Behavior, (2) Engineering, and (3) Nursing. The Business School experienced its largest enrollment in 15 years. The Pharmacy and Dental Medicine programs are at a little above capacity in case those programs experience attrition. SIUE had the second highest ACT average score in the school’s history with a 23.4. He reported a decrease of 31 international students and a 10.6 percent decrease in undeclared students. The Chancellor reported the summer term had the highest enrollment since 2009 with total enrollment of 6,335 and 51 percent of the credit hours delivered online. He went on to say the freshman and sophomore retention rate was at 72 percent and the second highest transfer population. The Chancellor noted that the transfer rate was tied in part to the ability to transfer and immediately declare a major. He further noted that because of the early Free Application for Federal Student Aid (FAFSA) deadlines, the University is able to get to the students early to make offers.
The Chancellor provided some highlights of University recognition and achievements. He informed the Board that SIUE was named to *Washington Monthly*'s “Top 60 Master’s Universities” in the nation for the seventh consecutive year. He noted the registered nurse to bachelor of science degree enrollment continued to increase and had over 500 students enrolled. The robotics team received second place at the global conference on educational robotics held in Florida. The School of Pharmacy’s Lakesha Butler was installed as president-elect of the National Pharmaceutical Association. Yasmine Knight is the first pharmacy student to hold a national office and Chris Herndon was named the Illinois Pharmacist of the year. The Chancellor added that for the third year in a row the campus received the Higher Education Excellence in Diversity award from the *INSIGHT Into Diversity* magazine.

Chancellor Pembrook discussed the importance of partnerships with state government, private businesses, philanthropy and grants. He noted that SIUE receives approximately $40 million to $60 million per year in grants with one of the largest being the Head Start Program in East St. Louis. He informed the Board that the College of Arts and Sciences received three grants from the National Science Foundation. The Chancellor discussed SIUE’s endowments and reported that return on the corpus grew to 3.8 percent in the most current quarter starting in July.

The Chancellor informed the Board that the dental medicine clinic will open in January 2017 in Research Park. He reported the Stratton Quadrangle brick replacement was complete. He informed the Board that 19 of SIUE student athletes earned the Ohio Valley Conference academic Medal of Honor for a 4.0 grade point average. SIUE student athletes are ranked number one academically in Illinois and
number seven in the nation. Chancellor Pembrook finished by discussing a partnership established with T-REX, an innovation center in St. Louis which will allow opportunities for business school programming.

Vice Chair Manering explained the procedures for the public comment and question portion of the Board’s agenda.

Dr. Jennifer Rehg, Graduate Council Chair, SIUE, made her presentation to the Board. Dr. Rehg reviewed that SIU Edwardsville and SIU Carbondale have internal mechanisms that support and provide for shared governance and collaboration among administration, faculty, staff, and students on policy development and implementation. She expressed concern that recent system-wide policy initiatives such as the restructuring of reporting lines for the School of Medicine, School of Dental Medicine, and School of Pharmacy as well as a system-wide development of a policy occurred outside existing shared governance structures and processes. She noted that there was not a consistent formal mechanism for gaining faculty input as through the faculty senate, from staff, from students even if in advisory capacity. She noted system-wide policies can have significant effects on University and school level activities such as forcing internal policy changes. Dr. Rehg acknowledged that it is within the Board’s purview to set system-wide policy. She requested that a clearly defined mechanism for campus involvement be considered to provide wider input, better policy and smoother implementation. She requested that the mechanism itself be formulated in collaboration with the shared governance bodies of each campus. Dr. Rehg reported that the SIUE faculty senate would consider a resolution during the academic year to make such a request to President Dunn and the Board of Trustees.
Vice Chair Manering explained the procedure for the Board’s omnibus motion. The listing of items proposed for the omnibus motion were as follows:

**REPORTS OF PURCHASE ORDERS AND CONTRACTS,**
**JUNE AND JULY 2016, SIUC AND SIUE**

In accordance with 3 Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the months of June and July 2016, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

**CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL – SIUC**

The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Chancellor. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. **Continuing Appointment** (If the person previously had a University appointment, it is so noted. Otherwise, the person is a new University employee.)

<table>
<thead>
<tr>
<th>Name</th>
<th>Rank/Title</th>
<th>Department</th>
<th>Effective Date</th>
<th>Percent Change</th>
<th>Salary</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ambati, Venkata</td>
<td>Assistant Professor</td>
<td>Kinesiology</td>
<td>08/16/2016</td>
<td></td>
<td>$6,500.00/mo</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>$58,500.00/AY</td>
</tr>
<tr>
<td>Baker, Tosha J.</td>
<td>Admissions Coordinator*</td>
<td>Undergraduate Admissions</td>
<td>07/01/2016</td>
<td>17.85%</td>
<td>$2,667.00/mo</td>
</tr>
<tr>
<td></td>
<td>(previously Service Center Coordinator)</td>
<td></td>
<td></td>
<td></td>
<td>$32,004.00/FY</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>(Previous Salary – $2,263.00/mo $27,156.00/FY)</td>
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<tr>
<td>Clark, Darryl K.</td>
<td>Assistant Professor</td>
<td>Theater</td>
<td>08/16/2016</td>
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<td>$6,445.00/mo</td>
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<td></td>
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<td>$58,005.00/AY</td>
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<tr>
<td>Gentry, Anita L.</td>
<td>Admissions Coordinator*</td>
<td>Undergraduate Admissions</td>
<td>07/01/2016</td>
<td>2.46%</td>
<td>$2,667.00/mo</td>
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<td>(Service Center Coordinator)</td>
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<td>$32,004.00/FY</td>
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<td></td>
<td></td>
<td>(Previous Salary – $2,603.00/mo $31,236.00/FY)</td>
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<td>Hummer, Daniel R.</td>
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<td>Geology</td>
<td>08/16/2016</td>
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<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>$70,002.00/AY</td>
</tr>
<tr>
<td>Name</td>
<td>Rank/Title</td>
<td>Department</td>
<td>Effective Date</td>
<td>Percent Change</td>
<td>Salary</td>
</tr>
<tr>
<td>--------------------</td>
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<tr>
<td>Hurt-Avila, Kara M.</td>
<td>Assistant Professor</td>
<td>Counseling, Quantitative Methods, and Special Education</td>
<td>08/16/2016</td>
<td></td>
<td>$6,300/mo</td>
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<td></td>
<td></td>
<td></td>
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<td>$56,700/AY</td>
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<tr>
<td>Peter-Hagene, Claudia L.</td>
<td>Assistant Professor</td>
<td>Psychology</td>
<td>08/16/2016</td>
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<td>$7,778/mo</td>
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<tr>
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<td></td>
<td></td>
<td></td>
<td></td>
<td>$70,002/AY</td>
</tr>
<tr>
<td>Warwick, John J.</td>
<td>Dean (100%)/Professor (0%)**</td>
<td>College of Engineering/Civil and Environmental Engineering</td>
<td>07/01/2016</td>
<td></td>
<td>$20,089/mo</td>
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<td>$241,068/FY</td>
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<tr>
<td>Zhong, Lin</td>
<td>Assistant Professor</td>
<td>Workforce Education and Development</td>
<td>08/16/2017</td>
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<td>$6,300/mo</td>
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<td></td>
<td>$56,700/AY</td>
</tr>
</tbody>
</table>

* Promotion of Administrative Professional
**Change from term to continuing

B. **Leaves of Absence with Pay**– None to be reported.

C. **Awards of Tenure**– None to be reported.

D. **Promotions** – None to be reported.

The following changes in faculty-administrative payroll at the School of Medicine/Springfield campus are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Dean and Provost. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. **Continuing Appointment** (If the person previously had a University appointment, it is so noted. Otherwise, the person is a new University employee.)
<table>
<thead>
<tr>
<th>2. Botchway, Albert</th>
<th>Research Assistant Professor*</th>
<th>Internal Medicine</th>
<th>07/01/2016</th>
<th>$6,750.00/mo</th>
<th>$81,000.00/FY</th>
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</thead>
<tbody>
<tr>
<td>3. Choucair, Ali</td>
<td>Professor of Clinical Neurology/Adult Neurology</td>
<td>Family and Community Medicine/ Springfield</td>
<td>07/05/2016</td>
<td>$25,000.00/mo</td>
<td>$300,000.00/FY</td>
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<tr>
<td>4. Deaton, Laura</td>
<td>Certified Physician Assistant*</td>
<td>SIU Healthcare Core</td>
<td>07/01/2016</td>
<td>$7,500.00/mo</td>
<td>$90,000.00/FY</td>
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<tr>
<td>5. Dowell, Shelly</td>
<td>Director of Marketing*</td>
<td>Pediatrics</td>
<td>07/01/2016</td>
<td>$11,666.67/mo</td>
<td>$140,000.04/FY</td>
</tr>
<tr>
<td>6. Fleischer, Julie</td>
<td>Assistant Professor of Clinical Pediatrics</td>
<td>Surgery/Otolaryngology</td>
<td>07/01/2016</td>
<td>$16,666.67/mo</td>
<td>$200,000.04/FY</td>
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<tr>
<td>7. Gregory, Stacie</td>
<td>Assistant Professor of Clinical Surgery</td>
<td>Family and Community Medicine/ Springfield Office of Continuing Professional Development</td>
<td>06/01/2016</td>
<td>$7,491.67/mo</td>
<td>$89,900.04/FY</td>
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<tr>
<td>8. King, Ellen</td>
<td>Director of Finance for FQHC*</td>
<td>Pediatrics</td>
<td>06/01/2016</td>
<td>$22,996.18/mo</td>
<td>$275,954.16/FY</td>
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<tr>
<td>9. Klamen, Debra</td>
<td>Senior Associate Dean for Education and Curriculum** (previously Associate Dean for Education and Curriculum)</td>
<td>Pediatrics/Pediatrics</td>
<td>07/01/2016</td>
<td>$12,916.67/mo</td>
<td>$155,000.04/FY</td>
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<tr>
<td>10. Kulsum-Meccci, Nazia</td>
<td>Assistant Professor of Clinical Pediatrics</td>
<td>Pediatrics/Pediatrics</td>
<td>07/01/2016</td>
<td>$2,083.35/mo</td>
<td>$25,000.20/FY</td>
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<tr>
<td>No.</td>
<td>Last Name</td>
<td>First Name</td>
<td>Title/Position</td>
<td>Department/Location</td>
<td>Start Date</td>
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<td>--------------------------------------</td>
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<tr>
<td>12</td>
<td>McNeese</td>
<td>Wesley</td>
<td>Associate Dean for Diversity and Inclusion**</td>
<td>Office of Diversity, Multicultural and Minority Affairs 07/01/2016 5.00% $ 17,500.00/mo $210,000.00/FY (Previous Salary– $ 16,666.67/mo $200,000.04/FY)</td>
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<tr>
<td>13</td>
<td>Rosario</td>
<td>Jennifer</td>
<td>Assistant Professor</td>
<td>Surgery 08/01/2016 $ 13,255.17/mo $159,062.04/FY</td>
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<tr>
<td>14</td>
<td>Ruppel</td>
<td>Melissa</td>
<td>Certified Nurse Practitioner*</td>
<td>Pediatrics 07/01/2016 $ 8,166.67/mo $ 98,000.04/FY</td>
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<tr>
<td>15</td>
<td>Tenegra</td>
<td>Johnny</td>
<td>Associate Professor of Family and Community Medicine*</td>
<td>Family and Community Medicine/Decatur 07/01/2016 $ 12,750.00/mo $153,000.00/FY</td>
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<tr>
<td>16</td>
<td>Tucker</td>
<td>Carrie</td>
<td>Certified Nurse Practitioner*</td>
<td>Family and Community Medicine/Decatur 07/01/2016 $ 8,333.34/mo $100,000.08/FY</td>
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<tr>
<td>17</td>
<td>Wilmert</td>
<td>Doreen</td>
<td>Certified Nurse Practitioner*</td>
<td>Family and Community Medicine/Springfield 07/01/2016 $ 7,083.33/mo $ 84,999.96/FY</td>
<td></td>
</tr>
</tbody>
</table>

*Change from term to continuing  
**Promotion of Administrative Professional

B. **Leaves of Absence with Pay** – None to be reported.

C. **Awards of Tenure** – None to be reported.

D. **Promotions** – None to be reported.
The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Chancellor. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. **Continuing Appointment** (If the person previously had a University appointment, it is so noted. Otherwise, the person is a new University employee.)

<table>
<thead>
<tr>
<th>Name</th>
<th>Rank/Title</th>
<th>Department</th>
<th>Effective Date</th>
<th>Percent Change</th>
<th>Salary</th>
</tr>
</thead>
<tbody>
<tr>
<td>Akpore, Sade</td>
<td>Academic Advisor</td>
<td>Student Affairs</td>
<td>06/01/2016</td>
<td>$3,025.46/mo</td>
<td>$36,305.46/FY</td>
</tr>
<tr>
<td>Ampadu, Jerrica</td>
<td>Assistant Professor</td>
<td>School of Nursing</td>
<td>08/16/2016</td>
<td>$7,000.00/mo</td>
<td>$63,000.00/AY</td>
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<tr>
<td>Benjankar, Rohan</td>
<td>Assistant Professor</td>
<td>Civil Engineering</td>
<td>01/01/2017</td>
<td>$7,720.00/mo</td>
<td>$69,480.00/AY</td>
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<tr>
<td>Brodie, Shawn</td>
<td>Academic Advisor</td>
<td>School of Education</td>
<td>07/05/2016</td>
<td>$3,085.96/mo</td>
<td>$37,031.52/FY</td>
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<td>DiSalvo, Susanne</td>
<td>Assistant Professor</td>
<td>Biological Sciences</td>
<td>08/16/2016</td>
<td>$5,950.00/mo</td>
<td>$53,550.00/AY</td>
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<tr>
<td>Fernandez del Valle, Maria</td>
<td>Assistant Professor</td>
<td>Applied Health</td>
<td>08/16/2016</td>
<td>$6,112.00/mo</td>
<td>$55,008.00/AY</td>
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<tr>
<td>Gallacci, Karen</td>
<td>Assistant Professor</td>
<td>Lovejoy Library</td>
<td>08/15/2016</td>
<td>$3,750.00/mo</td>
<td>$45,000.00/AY</td>
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<td>Goedereis, Ashleigh</td>
<td>Academic Advisor</td>
<td>Academic Advising</td>
<td>06/28/2016</td>
<td>$3,025.46/mo</td>
<td>$36,305.46/FY</td>
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<tr>
<td>Gorislavsky, Ekaterina</td>
<td>Assistant Professor</td>
<td>Criminal Justice</td>
<td>08/16/2016</td>
<td>$5,800.00/mo</td>
<td>$52,200.00/AY</td>
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<tr>
<td>Green, Lisa</td>
<td>Assistant Professor</td>
<td>Family Health</td>
<td>08/16/2016</td>
<td>$6,300.00/mo</td>
<td>$56,700.00/AY</td>
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<tr>
<td>Greenfield, Ben</td>
<td>Assistant Professor</td>
<td>Biological &amp; Environmental Sciences</td>
<td>08/16/2016</td>
<td>$5,950.00/mo</td>
<td>$53,550.00/AY</td>
</tr>
<tr>
<td></td>
<td>Name</td>
<td>Position</td>
<td>Department</td>
<td>Start Date</td>
<td>Duration</td>
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<tr>
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<td>-----------------------------------</td>
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<tr>
<td>12</td>
<td>Haroian, Janet</td>
<td>Director</td>
<td>Vice Chancellor for Administration</td>
<td>06/01/2016</td>
<td>33.99%</td>
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<td>13</td>
<td>Kelly, Timothy</td>
<td>Counselor</td>
<td>Counseling Services</td>
<td>05/23/2016</td>
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<tr>
<td>14</td>
<td>Klingensmith, Jon</td>
<td>Assistant Professor</td>
<td>Electrical &amp; Computer Engineering</td>
<td>08/16/2016</td>
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<tr>
<td>15</td>
<td>Lofti Yagan, Nima</td>
<td>Assistant Professor</td>
<td>Mechanical Engineering</td>
<td>08/16/2016</td>
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<tr>
<td>16</td>
<td>Manning, Tyler</td>
<td>Coordinator</td>
<td>Kimmel Student Center</td>
<td>06/15/2016</td>
<td></td>
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<tr>
<td>17</td>
<td>Martin, Barbara</td>
<td>Assistant Professor</td>
<td>General Education</td>
<td>08/16/2016</td>
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<td>18</td>
<td>McCraken, Barbara</td>
<td>Assistant Professor</td>
<td>Applied Dental Medicine</td>
<td>08/16/2016</td>
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<tr>
<td>19</td>
<td>Ragsdale, Corey</td>
<td>Assistant Professor</td>
<td>Chemistry</td>
<td>08/16/2016</td>
<td></td>
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<tr>
<td>20</td>
<td>Reinking, Anna</td>
<td>Assistant Professor</td>
<td>General Education</td>
<td>08/16/2016</td>
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<tr>
<td>21</td>
<td>Sasso, Pietro</td>
<td>Assistant Professor</td>
<td>Educational Leadership</td>
<td>08/16/2016</td>
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<td>22</td>
<td>Stover, Sarah</td>
<td>Academic Advisor</td>
<td>Student Affairs</td>
<td>05/16/2016</td>
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<td>23</td>
<td>Tracey, Marlon</td>
<td>Assistant Professor</td>
<td>Economics &amp; Finance</td>
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<tr>
<td>24</td>
<td>Tucker, Kevin</td>
<td>Assistant Professor</td>
<td>Chemistry</td>
<td>08/16/2016</td>
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<tr>
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<td>Wang, Yadong</td>
<td>Assistant Professor</td>
<td>Electrical &amp; Computer Engineering</td>
<td>08/16/2016</td>
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<td>26</td>
<td>Zhang, Mingshao</td>
<td>Assistant Professor</td>
<td>Mechanical Engineering</td>
<td>08/16/2016</td>
<td></td>
</tr>
</tbody>
</table>

B. **Leaves of Absence with Pay** - None to be reported
SCHEDULE OF MEETINGS OF THE BOARD OF TRUSTEES FOR 2017

As a traditional practice and for convenience in meeting certain provisions of the Open Meetings Act, Board meetings have been scheduled on an annual basis. Custom has called for scheduling alternate meetings on alternate campuses of the University. Approval is requested for the schedule listed below:

February 9  Southern Illinois University Edwardsville
April 6    Southern Illinois University Carbondale
July 13   Southern Illinois University Carbondale School of Medicine, Springfield
September 14 Southern Illinois University Edwardsville School of Dental Medicine, Alton
December 14 Southern Illinois University Carbondale

The following schedule reflects deadlines and mailing dates for the 2017 Board of Trustees meetings:

<table>
<thead>
<tr>
<th>Deadline Dates for Receipt of Proposed Agenda Items</th>
<th>2017 Mailing Dates</th>
<th>2017 Meeting Dates</th>
</tr>
</thead>
<tbody>
<tr>
<td>Monday, January 9</td>
<td>Friday, January 27</td>
<td>SIUE – February 9</td>
</tr>
<tr>
<td>Monday, March 6</td>
<td>Friday, March 24</td>
<td>SIUC – April 6</td>
</tr>
<tr>
<td>Monday, June 12</td>
<td>Friday, June 30</td>
<td>SOM - July 13</td>
</tr>
<tr>
<td>Monday, August 14</td>
<td>Friday, September 1</td>
<td>SDM - September 14</td>
</tr>
<tr>
<td>Monday, November 13</td>
<td>Tuesday, November 28</td>
<td>SIUC – December 14</td>
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OPERATING AND CAPITAL RAMP GUIDELINES

AND

EXECUTIVE SUMMARY: RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) PLANNING, OPERATIONS, AND CAPITAL BUDGET REQUEST, FISCAL YEAR 2018

Background

Years ago, State statutes were enacted that required the Illinois Board of Higher Education (IBHE), in consultation with the Department of Central Management Services, to establish a State university and college information system. The system that was developed dates back to at least the mid-1980s and is called the Resource Allocation and Management Program (RAMP). The Program now provides a long history of comprehensive data on cost, staffing, enrollment and other parameters for all of Illinois higher education.

As well as establishing the RAMP, State statutes were also enacted that required each State university and the Illinois Community College Board to submit a budget request to IBHE for the upcoming year. The formats for the request were established as Planning requests, i.e., requests for new program funds; Operations requests, i.e., requests for inflationary increases for operations; and Capital requests, i.e., requests for major new capital appropriations and for capital renewal (maintenance) funds within the RAMP process.

Throughout the years, the RAMP Planning, Operations, and Capital requests served well the needs of Universities, IBHE, and the State of Illinois as State budgets and University enrollments grew substantially. However, since 2003, when State appropriations to higher education began a general long term decline, requests for significant increases in appropriations for Planning and Operations became unrealistic. Such requests have no relevance to the State appropriations request prepared by IBHE.

The SIU President and senior staff are scheduled to discuss IBHE’s budget request for FY 2018 in October. To provide a basis for discussion, Board approval is sought to submit the proposed request as attached which indicates SIU will continue to seek special appropriations for the School of Pharmacy and the Simmons Cancer Institute. Lacking a current year budget for comparisons, a simple table of inflationary adjustments has also been included.

In consultation with the Chancellors, the President recommends the following guidelines for use in the development of the Resource Allocation and Management Program (RAMP) for Fiscal Year 2018:
Operating RAMP Guidelines

1. The salary increase request is made in accordance with the IBHE's salary increase initiative. The request provides funds for an average inflationary salary increase for faculty and staff.

2. Inflation projections for general price increases will be made using Consumer Price Index (CPI) and Higher Education Price Index (HEPI).

3. University cost experience and written comments from suppliers and local utility companies will be used for cost projections on library materials and utilities.

4. New requests for operation and maintenance funds will be made to support new facilities on Southern Illinois University campuses including unfunded requests over the past two years.

5. The deferred maintenance request is based on one-third of SIU's unmet annual maintenance needs for state funded facilities.

6. Funding will be requested for the combination of new programs, program priorities, and support functions as New and Expanded Program Requests (NEPRs).

Capital RAMP Guidelines

Projects proposed for the campuses will be developed recognizing the need to upgrade existing buildings, replace obsolete structures, repair structural and utility support systems, and make campus site improvements consistent with each campus facility master plan.

In developing the campus requests into priority listings by categories, the following project priority considerations will be recognized:

A. Projects to prevent future potential disruption in routine operations.

B. Projects to make remodeling and infrastructure improvements that maintain and protect the State's investment in educational facilities.

C. Projects to provide equipment to complete state funded facilities.

D. Projects for which planning funds have previously been appropriated.

E. Projects providing for accessibility for the handicapped and for rehabilitation, remodeling, and reassignment of existing facilities, with special consideration given when preservation of the facility is a factor.
Projects to address new facility needs for instructional, public service, and research program activities that meet University priorities and state needs.

Based on these guidelines, the following request has been prepared:

**Executive Summary: RAMP Planning, Operations, and Capital Budget Request, FY 2018**

This request identifies the priorities, plans, and program and related resource needs, including operations and capital, of Southern Illinois University. The documents were prepared in accordance with University planning processes and with guidelines established by the Illinois Board of Higher Education (IBHE). The documents provide planning statements, including statements of mission, focus, and priorities; new program requests; and program priorities requests for SIUC, including the School of Medicine, SIUE, and the SIU Administration.

The request for operating funds is displayed in three categories: Planning RAMP; Inflationary Needs; and Increase in Operations and Maintenance (O&M) of Buildings (see Table 1).

**Planning RAMP**

Total resource requirements for FY 2018 Program requests amount to $3,688,000. This includes $2,438,000 for Carbondale (including the School of Medicine); and $1,250,000 for Edwardsville. (see Table 2).

The FY 2018 Program Priority Requests for Southern Illinois University School of Medicine includes (1) Simmons Cancer Institute at SIU.

The FY 2018 Program Priority Requests for Southern Illinois University Edwardsville includes (1) School of Pharmacy Operations.

The FY 2018 RAMP program funding requests are for initiatives that reflect the goals and aspirations of SIU and its respective constituency groups and are consistent with and reinforce the goals and objectives of The Illinois Public Agenda for College and Career Success.

**Inflationary Adjustment**

The requests for various inflationary adjustments are: General Salary Increases - 3%, Social Security/Medicare - 3%, General Price Increases - 2%, Utility Price Increases - 6%, and Library Material Increases - 6%.
Increase in O&M of Buildings

The increase requested in O&M of Buildings consists of two components:

O&M of Buildings gives the projected cost of operating and maintaining buildings that will be added by the end of FY 2017 and the costs of buildings added during the past for which operating funds were not received.

Deferred Maintenance gives the projected need for addressing deferred maintenance prescribed by IBHE guidelines.

Capital RAMP

The total request for FY 2018 Capital budget request amounts to $187,823,296 and is summarized in attached Table 3.

The regular capital list has been prioritized into a University-wide list presented for the consideration and approval of the Board and for submission to the Illinois Board of Higher Education and totals $125,646,253.

Capital renewal projects requested for FY 2018 total $29,782,554 at SIUC and $32,394,489 at SIUE. Capital renewal projects are generally of lesser size and scope than regular capital projects. These projects involve minor remodeling of facilities to repair buildings; to upgrade electrical, mechanical, roofing, and plumbing systems; and to address deferred maintenance, safety, and accessibility code requirements.

Rationale for Adoption

The RAMP 2018 Planning, Operating, and Capital Budget Requests are required by the IBHE for communicating the University’s planning and budget decisions and resource requirements for Fiscal Year 2018. Acceptance by the IBHE requires approval by the SIU Board of Trustees.

Considerations Against Adoption

None are known to exist.

Constituency Involvement

The attached RAMP planning matters benefitted from constituency involvement at the time they were initially proposed over ten years ago. Since there has been no state funding subsequent to that involvement, and none is expected in the near future, the planning matters have simply been reprinted and reintroduced each year without further constituency participation.
Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Operating and Capital RAMP Guidelines for Fiscal Year 2018 as described herein are approved, and That, subject to the authority reserved to this Board to make such modifications, changes, or refinements herein as it deems appropriate in reviewing RAMP documents, the RAMP Planning, Operations, and Capital Documents for Fiscal Year 2018 for Southern Illinois University Carbondale (including the School of Medicine), Southern Illinois University Edwardsville, and Southern Illinois University Administration, be and are hereby approved as presented to the Board this date.

BE IT FURTHER RESOLVED, That the President shall take appropriate steps to accomplish filing of the materials approved therein with the Illinois Board of Higher Education in accordance with the policies of Southern Illinois University.
Table 1

Southern Illinois University
Fiscal Year 2018 Operating Requests

RECOMMENDED ADJUSTMENTS

Planning RAMP
School of Pharmacy Operations (SIUE) 1,250,000
Simmons Cancer Institute (SOM) 2,438,000
Total Planning RAMP $3,688,000

Inflationary Adjustments
General Salary Increases 3%
Social Security/Medicare 3%
General Price Increases 2%
Utility Price Increases 6%
Library Materials Increases 6%

Increase in O & M of Buildings
O and M of Buildings 2%
Deferred Maintenance 2%
## Table 2

### Southern Illinois University

**Fiscal Year 2018 Program Budget Requests**

<table>
<thead>
<tr>
<th>Division</th>
<th>Amount</th>
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</thead>
<tbody>
<tr>
<td><strong>School of Medicine</strong></td>
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<tr>
<td>Simmons Cancer Institute at SIU</td>
<td>$2,438,000</td>
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<tr>
<td>Total School of Medicine</td>
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<tr>
<td><strong>Edwardsville</strong></td>
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<tr>
<td>School of Pharmacy Operations</td>
<td>$1,250,000</td>
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<tr>
<td>Total Edwardsville</td>
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</table>

**TOTAL FY 2018 PROGRAM REQUESTS**  

$3,688,000
## Summary of Fiscal Year 2018

### SIU Capital Requests

<table>
<thead>
<tr>
<th>Rank</th>
<th>Classification/Project/Budget/Category</th>
<th>Type of Request</th>
<th>Request</th>
<th>Estimated Cost</th>
<th>Total Cost</th>
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<tbody>
<tr>
<td></td>
<td><strong>Regular Capital Projects</strong></td>
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<tr>
<td>1</td>
<td>Communications Renovate/Addition - SIUC</td>
<td>Construction</td>
<td>74,118,100</td>
<td>78,373,500</td>
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<td>2</td>
<td>Health Sciences Building - SIUE</td>
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<td>100,803,690</td>
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<td>3</td>
<td>Agricultural Sciences Renovation/Addition - SIUC</td>
<td>Planning</td>
<td>6,607,400</td>
<td>85,210,900</td>
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<td>4</td>
<td>Alton Dental Consolidation - SIUE</td>
<td>Planning</td>
<td>5,392,600</td>
<td>85,473,220</td>
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<td>5</td>
<td>Neckers Renovation &amp; Addition - SIUC</td>
<td>Planning</td>
<td>7,131,900</td>
<td>92,035,800</td>
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<td>6</td>
<td>Performing Arts Center-SIUE</td>
<td>Planning</td>
<td>3,138,810</td>
<td>41,981,130</td>
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<td>Interdisciplinary Research Laboratory - SIUC</td>
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<td>30,056,300</td>
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<td>8</td>
<td>Life Science II Renovation - SIUC</td>
<td>Planning</td>
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<td>92,035,800</td>
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<td>9</td>
<td>Medical Instruction Facility Renovations - SIUC-SOM</td>
<td>Renovation</td>
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<td>13,262,503</td>
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<td><strong>Capital Renewal Projects</strong></td>
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<td></td>
<td>Woody Hall Upgrades - Mechanical Electrical Plumbing - SIUC</td>
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<td></td>
<td>Electrical Feeder Replacement/Upgrade to 12kV - SIUC</td>
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<td>1,825,000</td>
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<td></td>
<td>Roof Renovation - SIUC</td>
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<td>1,175,000</td>
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<td></td>
<td>Replace Fire Alarms - General Campus - SIUC</td>
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<td>1,100,000</td>
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<td>Pulliam Industrial Education Electrical Upgrades-SIUC</td>
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<td>Chilled Water Line Replacement - SIUC</td>
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<td>Campus Water Line Replacement - SIUC</td>
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<td></td>
<td>Classroom/Lab Renovations - SIUC</td>
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<td>1,700,000</td>
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<td>Steam Tunnel Structural Repairs - SIUC</td>
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<td></td>
<td>Engineering Complex HVAC - SIUC</td>
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<td>Campus Sidewalk Repairs - SIUC</td>
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<td>Coal Storage and Handling System - SIUC</td>
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<td>2,000,000</td>
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<td></td>
<td>Agriculture Teaching Greenhouse - SIUC</td>
<td></td>
<td>2,100,000</td>
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<td></td>
<td>Neckers Sprinkler System - SIUC</td>
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<td>2,100,000</td>
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<td></td>
<td>Medical Instruction Facility - Air Handling/Supply Air Renovations - SOM</td>
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<td>7,582,554</td>
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<tr>
<td></td>
<td><strong>Total Carbondale</strong></td>
<td></td>
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<td></td>
<td><strong>Total Capital Renewal Projects</strong></td>
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<td>$62,177,043</td>
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<td></td>
<td><strong>Grand Total Capital Requests for FY 2018</strong></td>
<td></td>
<td>$187,823,296</td>
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</tbody>
</table>

Source: FY 18 Capital RAM
**APPROVAL OF PURCHASE: NATIONAL PUBLIC RADIO (NPR) DUES FOR WSIU-FM, WVSI-FM AND WUSI-FM PROGRAMMING AND DIGITAL SERVICES CARBONDALE CAMPUS, SIUC**

**Summary**

This matter seeks approval to pay the National Public Radio (NPR) dues to enable the broadcast of NPR programming on WSIU-FM, WVSI-FM, AND WUSI-FM. The total cost is estimated at $538,000 and will be funded by a grant from the Corporation of Public Broadcasting.

**Rationale for Adoption**

The original purchase order for NPR dues was estimated to be $498,000 over three years, beginning on October 1, 2014. This amount was under the threshold for which Board of Trustee approval was required. Now, in the third year of the agreement, the estimated total cost has been finalized, requiring a purchase order increase of $40,000 to provide full payment to National Public Radio. The dues are calculated by NPR based on a formula which considers non-federal financial support (NFFS), population share, and a base fee.

In accordance with the Illinois Procurement Code and Board of Trustees policies, a sole source justification was submitted to the Chief Procurement Officer for review.

The payment will be funded from a grant from the Corporation of Public Broadcasting, a restricted account.

**Considerations Against Adoption**

Without the receipt of this grant to cover the dues, there will be no available programming to broadcast.

**Resolution**

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The dues payable to National Public Radio (NPR), Baltimore, MD, to enable the broadcast of NPR programming and digital services for WSIU-FM, WVSI-FM and WUSI-FM stations, will be paid for a total of $538,000 over three years, ending September 30, 2017.
(2) Funding for this purchase will come from a non-appropriated restricted account, through a grant from the Corporation for Public Broadcasting to the SIUC Broadcasting Service.

(3) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT AND BUDGET APPROVAL: COUGAR VILLAGE FLOOR REPLACEMENT, 400 SIDE OF SINGLE STUDENT HOUSING, SIUE

Summary

This matter seeks project and budget approval to replace the flooring material in the 400 side of single-student apartments at Cougar Village on the Edwardsville Campus. The estimated cost of the project is $1,200,000 and would be funded from Housing Repair, Replacement, and Reserve funds.

Rationale for Adoption

On May 5, 2016, the SIU Board of Trustees approved planning authority for the capital project, Cougar Village Floor Replacement, 400 Side of Single Student Housing, SIUE.

The flooring material used at the Cougar Village apartment complex has reached the end of its useful life. This matter would approve the project and budget for this maintenance capital item to replace the existing tile at a cost of $1,200,000 and would be funded from Housing Reserve, Repair, and Replacement (RRR) funds. The Chancellor, the Vice Chancellor for Student Affairs, and the Interim Vice Chancellor for Administration, SIUE, have recommended this matter to the President.

Considerations Against Adoption

Although the project is included in the long-term maintenance plans for Cougar Village, funds used for this project will not be available to use on other projects. The replacement of the flooring material is a necessary maintenance item in order to sustain this critical housing asset.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:
(1) The Cougar Village Floor Replacement, 400 side of Single Student Housing, SIUE, be and is hereby approved at an estimated cost of $1,200,000.

(2) The project shall be funded from Housing Repair, Replacement and Reserve funds.

(3) The President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

PROJECT AND BUDGET APPROVAL: RESURFACE/REBUILD SCHOOL OF DENTAL MEDICINE PARKING LOTS, SIUE

Summary

This matter seeks project and budget approval to resurface/rebuild the parking lots at the SIUE School of Dental Medicine. The estimated cost for the project is $2,500,000. It is anticipated that the project would be funded from external and/or internal financing as determined by the Board Treasurer. The debt service payment will be repaid with parking fees.

Rationale for Adoption

On July 14, 2016, the SIU Board of Trustees approved planning authority for the capital project, Resurface/Rebuild School of Dental Medicine Parking Lots, SIUE.

The project will resurface/rebuild lots A1, A2, A3, A4, A6, A7, and A8 at the Alton campus. The project will include expansion and reconfiguration of three lots to increase accessibility and safety. The project will include new pavement markings, curbs, replacing accessible curb ramps, sections of new sidewalk, and new energy efficient LED lighting. The project will be designed with concrete pavement. The estimated cost of the project is $2,500,000.

The nature of this project and its source of funds cause it to be defined as a non-instructional capital improvement financed with local funds. Therefore, approval of the Illinois Board of Higher Education will be required prior to the commitment of funds.

Constituency Involvement

The Chancellor and the Interim Vice Chancellor for Administration, SIUE, have recommended this matter to the President.
Considerations Against Adoption

The work included in this project will cause a temporary inconvenience to drivers. Work will be scheduled during the summer of 2017 to lessen the inconvenience.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The capital development project for resurfacing/rebuilding School of Dental Medicine parking lots, SIUE, at an estimated cost of $2,500,000 be and is hereby approved.

(2) The project will be funded from external and/or internal financing as determined by the Board Treasurer and debt service payment will be repaid with parking fees.

(3) The President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

AWARD OF CONTRACTS: ENGINEERING BUILDING STUDENT PROJECT DESIGN CENTER, SIUE

Summary

This matter seeks award of contracts in the amount of $3,519,538 to construct an addition to the Engineering Building in order to accommodate student shop space for special projects and to respond to continued growth in the School of Engineering on the Edwardsville campus.

Rationale for Adoption

On March 24, 2016, the SIU Board of Trustees approved the project and budget for the capital project, Engineering Building Student Project Design Center, SIUE. The approved budget for the project is $4,890,000 and will be funded from private donations and University Plant funds.

The project will build a new two-story Student Project Design Center on to the existing Engineering Building. The addition would include workshop space for engineering students’ design teams working on various projects used in academic competitions. Activities in the space would include the design and fabrication of competition autos such as Baja, formula, and solar, and structures from steel, concrete,
and other materials. The space will also be used for the capstone senior design projects that require design, fabrication, and assembly. The senior design projects are team projects and must be completed as part of the graduation requirement.

The second floor space to accommodate enrollment growth in the School of Engineering will be completed as a separate future project as funds become available. The project will be funded from private donations ($1,444,000) and University Plant funds ($3,446,000.) The bids received for the project are favorable and awarding the contracts is requested. A summary of bids received is attached for review.

The Chancellor, the Interim Provost and Vice Chancellor for Academic Affairs, the Interim Vice Chancellor for Administration, and the Vice Chancellor for University Advancement, SIUE, have recommended this matter to the President.

Considerations Against Adoption

The work included in this project will cause a temporary inconvenience to the building occupants. The construction will likely cause dust, noise, and possible temperature fluctuations.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The contracts to perform construction work required for the Engineering Building Student Project Design Center, SIUE, be and are hereby awarded to the following:

   a) General Work $2,140,770.00
      Bruce Unterbrink Construction, Inc., Greenville, IL

   b) Electrical Work $423,790.00
      Guarantee Electrical Construction Co., Granite City, IL

   c) Heating Work $319,158.00
      JEN Mechanical Inc., Godfrey, IL

   d) Plumbing Work $416,500.00
      Kane Mechanical, East Alton, IL

   e) Ventilation Work $219,320.00
      JEN Mechanical Inc., Godfrey, IL
(2) The President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

**PLANNING APPROVAL: MORRIS UNIVERSITY CENTER AND STUDENT SUCCESS CENTER RENOVATION, SIUE**

**Summary**

This matter seeks approval to develop plans and cost estimates to renovate the Morris University Center and the connected Student Success Center on the Edwardsville campus. The cost of the work will be finalized once a comprehensive Master Plan and cost estimate is determined. Final project and budget approval and award of contracts will require further Board consideration.

**Rationale for Adoption**

This matter would allow for the development of a comprehensive Master Plan that would consider everything from infrastructure improvements to renovation and expansion of the Morris University Center (MUC) and Student Success Center (SSC). The Master Plan would be developed to allow the plan to be executed in phases, depending on the cost and feasibility. The least expensive phase could include small infrastructure improvements. The most expensive phase could include an expansion. Depending on the final scope of each phase, the campus may consider borrowing funds externally. The development of the plans, as well as any final design and renovation or expansion, would be funded from MUC and SSC fees as well as Reserve, Repair, and Replacement (RRR) funds as determined by the Board Treasurer.

The focus of the Master Plan will be to develop a plan that would strengthen the campus community by increasing programs and services through enhanced student involvement; provide academic and student services that will lead to increased student satisfaction and retention; address the needs of recognized student organizations and the campus community for increased multi-functional meeting space; improve HVAC, electrical and fire suppression systems; and provide excellence in dining and other retail services.

A Qualifications Based Selection (QBS) process selected Dewberry Architects to help develop the Master Plan to determine the extent of the work and the estimated cost of the work, as well as any determined phases. Final project and budget approval and award of contracts will require further Board action. Because of the potential magnitude, the project is expected to be completed over multiple phases. The Chancellor, the Vice Chancellor for Student Affairs, and the Interim Vice Chancellor for Administration, SIUE, have recommended this matter to the President.
The nature of this project and its source of funds cause it to be defined as a non-instructional capital improvement financed with local funds. Therefore, approval of the Illinois Board of Higher Education will be required prior to the commitment of funds.

Considerations Against Adoption

Funds used for planning this project will not be available to use on other projects.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) Development of plans and cost estimates for Morris University Center and Student Success Center Renovation, SIUE, be and is hereby approved.

(2) The President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

Trustee Portwood moved for approval of the receipt of Reports of Purchase Orders and Contracts, June and July 2016, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll for SIUC and SIUE; Schedule of Meetings of the Board of Trustees for 2017; Operating and Capital RAMP Guidelines and Executive Summary: Resource Allocation and Management Program (RAMP) Planning, Operations, and Capital Budget Request, Fiscal Year 2018; Approval of Purchase: National Public Radio (NPR) Dues for WSIU-FM, WVSI-FM and WUSI-FM Programming and Digital Services, Carbondale Campus, SIUC; Project and Budget Approval: Cougar Village Floor Replacement, 400 Side of Single Student Housing, SIUE; Project and Budget Approval: Resurface/Rebuild School of Dental Medicine Parking Lots, SIUE; Award of Contracts: Engineering Building Student Project Design Center, SIUE; and Planning Approval: Morris University Center and Student Success Center Renovation, SIUE. The motion was duly seconded by Trustee Gilbert. The motion carried by the following recorded vote:
aye, Dr. Phil Gilbert; Dr. Roger Herrin; Dr. Donna Manering; Dr. Shirley Portwood; Mr. Joel Sambursky; Ms. Amy Sholar; and Ms. Naomi Tolbert; nay, none.

Vice Chair Manering announced that the next Board of Trustees meeting would be held December 8, 2016, at Southern Illinois University Carbondale. The Chair reported that a news conference would be held upon adjournment of the meeting at the Board table.

Trustee Sambursky made a motion to adjourn the meeting. Trustee Portwood seconded the motion. The motion passed unanimously by voice vote.

The meeting adjourned at 11:25 a.m.

Misty D. Whittington, Executive Secretary
October 18 and 19, 2016

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School of Medicine Campus, SIUC ................................................................. 106

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Executive Session ....................................................................................................... 108
Pursuant to notice, a special meeting was called by the Chair of the Board of Trustees of Southern Illinois University, and the meeting convened at 12:20 p.m., Tuesday, October 18, 2016, in the Board Room of Birger Hall, Southern Illinois University Edwardsville, Edwardsville, Illinois. The meeting was called to order by Chair Thomas.

The following members of the Board were present:

MG (Ret) Randal Thomas, Chair
Dr. Donna Manering, Vice Chair
Mr. Joel Sambursky, Secretary
Hon. J. Phil Gilbert
Mr. Ryan Johnson
Dr. Shirley Portwood
Ms. Amy Sholar
Ms. Naomi Tolbert

The following member was absent:

Dr. Roger Herrin

The Executive Secretary reported and the Chair determined that a quorum was physically present.

Also present for the duration of the meeting were Mr. Lucas Crater, General Counsel; and Ms. Misty Whittington, Executive Secretary of the Board. Ms. Wendy Cox-Largent, Associate Provost for Finance and Administration, SIU School of Medicine, participated via teleconference for a portion of the meeting.

Ms. Cox-Largent presented the following item:
Summary

This matter seeks approval for a revision to the purchasing contract for leased space of approximately 6,500 square feet of additional space. The additional purchase order cost is based on the annual lease rate plus operating expenses for an increased value of the first year contract of $348,695. The total maximum value of the first year contract has been revised to $1,448,495.

Rationale for Adoption

SIU HealthCare continues to expand upon a longstanding partnership with St. John’s Hospital and the HSHS hospital system, most recently through the signing of a 10 year partnership related to women and children’s services. The construction of a dedicated women and children’s medical office building is a key element of this partnership and will provide the patients of both organizations the access to state of the art facilities and position the partnership for long term success in attracting and caring for patients, and also in financial performance.

At the July 14, 2016 Board of Trustees meeting, a purchasing contract was approved for $1,100,000 for 42,000 square feet of leased space in the new Medical Office building to be located on the St. John’s campus. Since that time, revisions to the building design and space needs and as an external fair market value evaluation of the estimated construction and operating expenses for the building was completed resulting in a fifteen percent increase in square footage and an eleven percent increase in cost per square footage.

Current women and children’s services of SIU HealthCare are provided in multiple locations across the St. John’s campus. Geographic separation of services and the outdated design of the existing facilities are not conducive to efficient patient care. Currently, duplication of staff is required to provide basic functions at each separate location such as a receptionist, nurse manager, and patient representatives. The new facility will allow consolidation of services across the various clinics as most services would be consolidated to this building.

As the Springfield healthcare market becomes increasingly competitive, the existing outdated facilities of SIU HealthCare are placing the organization at a considerable market disadvantage. Local competitors continue to build new facilities to attract staff and patients while SIU HealthCare has mostly remained in facilities originally developed in the 1970s. As a result, patient satisfaction surveys demonstrate that patients’ perceptions of SIU HealthCare facilities are in the lower quartile relative to national peers. Notably, as Medicare payments to SIU HealthCare will be increased or
decreased based on patient satisfaction scores, it is essential that the organization begin now to provide patients with market competitive, modern facilities.

Further, such updated facilities will improve the school’s ability to recruit and retain high quality staff and have a positive influence on the work environment. These are also critical to achieving high the patient satisfaction scores. As the primary tenant of the new building, exterior signage dedicated to SIU HealthCare will represent a significant improvement in marketing and branding.

The incremental expense of about $300,000 annually for this facility will be recovered through staff efficiencies, patient retention, and staff retention.

This lease includes a 2.0% annual escalation of rent costs.

This matter is recommended for adoption by the Dean and Provost of the School of Medicine.

Considerations Against Adoption

University officers are aware of none.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The purchase order for leased space, School of Medicine Campus, SIUC, be and is hereby awarded to St. John’s Hospital, Springfield, IL, for a five year term with one option to renew for an additional five years.

(2) The Board of Trustees hereby authorizes the purchase of goods and services associated with this award.

(3) The purchase will be funded by School of Medicine funds derived from patient revenue sources.

(4) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.
Trustee Manering moved that the Board approve the item. The motion was duly seconded by Trustee Gilbert. The motion carried by the following recorded vote: aye, Dr. Phil Gilbert; Dr. Donna Manering; Dr. Shirley Portwood; Mr. Joel Sambursky; Ms. Amy Sholar; Maj. Gen. Randal Thomas; and Ms. Naomi Tolbert; nay, none.

The Chair stated that there would be a Public Questions and Comments portion available at the day’s meeting. The Executive Secretary informed the Board that no one registered to speak.

At approximately 12:25 p.m., Trustee Tolbert moved that the Board go into closed session to consider pending, probable or imminent court proceedings against or on behalf of the Board; and information regarding appointment, employment, compensation, discipline, performance or dismissal of specific employees of the public body. The relevant sections of the Open Meetings Act Statute that allow for the closed session are 5 ILCS 120/2(c) (1), and (11). The motion was duly seconded by Trustee Sholar. The motion carried by the following recorded vote: aye, Hon. J. Phil Gilbert; Dr. Donna Manering; Dr. Shirley Portwood; Mr. Joel Sambursky; Ms. Amy Sholar; Maj. Gen. Randal Thomas; and Ms. Naomi Tolbert; nay, none.

At approximately 4:11 p.m. Trustee Sholar made a motion that the meeting adjourn to meet on October 19, 2016, at 8:00 a.m. in the same location. The motion was duly seconded by Trustee Gilbert. The motion passed unanimously via voice vote.
On October 19, 2016, at 8:30 a.m., the Board resumed the executive session.

The following members of the Board were physically present:

MG (Ret) Randal E. Thomas, Chair
Dr. Donna Manering, Vice Chair
Mr. Joel Sambursky, Secretary
Hon. J. Phil Gilbert
Mr. Ryan Johnson
Dr. Shirley Portwood
Ms. Amy Sholar
Ms. Naomi Tolbert

The following member was absent:

Dr. Roger Herrin

Trustee Gilbert departed the meeting at approximately 12:15 p.m.
Trustee Sholar departed the meeting at approximately 1:00 p.m.
Trustee Johnson departed the meeting at approximately 1:15 p.m.

At approximately 1:36 p.m., a motion was made by Trustee Manering and seconded by Trustee Portwood to adjourn the meeting. The motion passed by a voice vote. No action was requested or taken during the closed session.

Misty D. Whittington, Executive Secretary
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Pursuant to notice, a special meeting was called by the Chair of the Board of Trustees of Southern Illinois University, and the meeting convened at 11:04 a.m., Wednesday, December 7, 2016, in the Missouri-Kaskaskia Room of the Student Center, Southern Illinois University Carbondale, Carbondale, Illinois. The meeting was called to order by Chair Thomas. The following members of the Board were present:

MG (RET) Randal E. Thomas, Chair
Dr. Donna Manering, Vice Chair
Mr. Joel Sambursky, Secretary
Hon. J. Phil Gilbert
Dr. Roger Herrin
Mr. Ryan Johnson
Dr. Shirley Portwood
Ms. Amy Sholar
Ms. Naomi Tolbert

The Executive Secretary reported and the Chair determined that a quorum was physically present.

Also present for the duration of the meeting were Dr. Randy J. Dunn, President; Mr. Lucas Crater, General Counsel; and Ms. Misty Whittington, Executive Secretary of the Board.

Chair Thomas explained the procedures for the public comment and question portion of the Board’s agenda.

Executive Secretary Whittington informed the Board that no speakers were present.
Mr. Jim Salmo, vice chancellor for development and alumni relations, SIUC, spoke to the Board about the start of a fundraising campaign for the SIU Foundation and that it would be a three-year effort. Trustee Gilbert inquired about the fees assessed on donations. Mr. Salmo reported that the SIU Foundation’s fees had recently been reviewed and were in the middle of those charged at other institutions. President Dunn inquired if there had been any consideration for negotiation of the fees for large donations. Mr. Salmo respond that he did not know whether the Ad Hoc Committee had looked at that yet. Trustee Manering inquired whether the college deans had been asked for their wish lists yet, and Mr. Salmo confirmed that they had.

Chancellors Colwell and Pembrook discussed with the Board proposed tuition and fee increases for each campus. Chancellor Pembrook discussed a possible five percent tuition increase for undergraduates at SIUE in order to keep strong cash reserves at the campus. He discussed a mandatory fee increase of 2.5 percent. He noted some proposed fee decreases which would equate to a 4.4 percent increase for tuition and fees overall. Chancellor Colwell discussed a possible 3.86 percent tuition increase for undergraduates at SIUC with a zero percent fee increase. Chancellor Colwell discussed the possibility of giving the in-state tuition rate to all U.S. students who reside out of state.

Chancellor Colwell and Ms. Lori Stettler, interim vice chancellor of student affairs, SIUC, discussed with the Board the need for new student housing to replace the towers on the Carbondale campus. Pros and cons were discussed about whether to hold a traditional bond sale or use a public/private partnership. It was estimated that the first phase of two buildings could be open for students by Fall 2020 with a traditional bond
sale. By using a public/private partnership, the first phase may be able to be completed sooner, but that is uncertain.

President Dunn discussed with the Board the Strategic Improvement Plan. He planned to send it to the constituent groups for input and would bring it back to the Board for approval thereafter.

President Dunn provided the Board with an update on state policy. He discussed the possibility of the universities receiving no stop gap funds. He estimated a timeline to need to use operating funds to keep the SIU core going should no stop gap funds be received. He noted that the Higher Learning Commission (HLC) had contacted the University to check its status due to the state’s lack of funding, and the President reminded the group that the state’s lack of funding could affect accreditation for Illinois universities. President Dunn discussed with the Board a proposal by junior colleges to offer Bachelor of Science in Nursing degrees.

At 2:21 p.m., Chair Thomas moved that the Board go into closed session to consider pending, probable or imminent court proceedings against or on behalf of the Board; information regarding appointment, employment, compensation, discipline, performance or dismissal of specific employees of the public body; matters relating to students; and review of minutes of meetings lawfully closed under the Open Meetings Act. The relevant sections of the Open Meetings Act Statute that allow for the closed session are 5 ILCS 120/2(c) (1), (10), (11), and (21). The motion was duly seconded by Trustee Manering. The motion carried by the following recorded vote: aye, Hon. Phil Gilbert; Dr. Roger Herrin; Dr. Donna Manering; Dr. Shirley Portwood; Mr. Joel Sambursky; Ms. Amy Sholar; Maj. Gen. Randal Thomas; Ms. Naomi Tolbert; nay, none.
At 4:35 p.m., a motion was made by Trustee Herrin and seconded by Trustee Sambursky to adjourn the meeting. The motion passed by a voice vote. No action was requested or taken during the closed session.

Joel Sambursky, Secretary
The regular meeting of the Board of Trustees of Southern Illinois University convened on Thursday, December 8, 2016, at 10:40 a.m. in Ballroom B of the Student Center, Southern Illinois University Carbondale, Carbondale, Illinois. The meeting was called to order by Chair Thomas. The following members of the Board were present:

MG (RET) Randal E. Thomas, Chair
Dr. Donna Manering, Vice Chair
Mr. Joel Sambursky, Secretary
Hon. J. Phil Gilbert
Dr. Roger Herrin
Mr. Ryan Johnson
Dr. Shirley Portwood
Ms. Amy Sholar
Ms. Naomi Tolbert

Executive Officers present were:

Dr. Randy J. Dunn, President, SIU
Dr. Brad Colwell, Interim Chancellor, SIU Carbondale
Dr. Randall Pembrook, Chancellor, SIU Edwardsville
Mr. Lucas Crater, General Counsel
Dr. Jim Allen, Acting Vice President for Academic Affairs
Dr. Duane Stucky, Senior Vice President for Financial and Administrative Affairs and Board Treasurer

Also present was Ms. Misty Whittington, Executive Secretary of the Board.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.
Chair Thomas led the group in the Pledge of Allegiance.

The Executive Secretary reported and the Chair determined that a quorum was physically present.

Trustee Manering moved that the Minutes of the Meetings held August 25 and 26, 2016; September 7 and 8, 2016; and October 18 and 19, 2016; be approved. Trustee Portwood seconded the motion, and the minutes were approved unanimously by voice vote.

Chair Thomas recognized the constituent group leaders who were present. He thanked them for their participation in the recent process for President Dunn’s evaluation. He invited the leaders to provide comments to the Board.

Mr. Jared Stern, Undergraduate Student Government president at SIUC commented regarding the need for new student housing at SIU Carbondale to recruit and retain students. He urged the Board to make a decision regarding new student housing sooner rather than later.

Mr. Willie Lyles, III, Graduate and Professional Student Council vice president at SIUC, read a resolution that the Graduate and Professional Student Council passed on November 8 at its meeting regarding the SIUC student legal services fee increase. The resolution expressed concern regarding an inconsistent presentation of the student legal services fee increase by the administration to the Undergraduate Student Government and the Graduate and Professional Student Council.

Under Trustee Reports, Trustee Herrin reported that he participated in an event as a member of the Lincoln Academy of Illinois whereby the group met for the selection of the student laureates for every university in the state of Illinois with
approximately 60 representatives. Top students selected from each university were given an award by the Governor and a luncheon was held to honor the students.

Under Committee Reports, Chair Thomas reported that the Executive Committee had not met between Board meetings.

Under Executive Officer Reports, President Dunn provided his report for the Southern Illinois University system. He thanked Dr. Wesley Robinson-McNeese of the School of Medicine for his willingness to assist on some system diversity initiatives passed recently by the Board. The President reported that Dr. McNeese would serve in a system capacity on a variable-time basis but would still have his predominant job at the School of Medicine.

President Dunn spoke of the potential for two new trustees to be appointed to the Board in 2017. He noted that there was some wisdom in holding a final adoption of the system’s Strategic Improvement Plan that could be shared with potentially new trustees who could be briefed on the objectives under that plan. It also allows for a final opportunity for any constituency group, campus organization, or individual that wants to send an e-mail or otherwise have an opportunity for discussion on that plan. The President did expect the Strategic Improvement Plan to be before the Board for adoption in February 2017.

President Dunn shared some highlights on behalf of the School of Medicine. He noted a popular international blog MedEd World (http://mededworld.org) which reviews excellence in teaching practice highlighted the SIU School of Medicine. The President went on to say that the School of Medicine has surgical residents who are...
national champions after participating in a competition at the recent meeting of the American Society of Plastic Surgeons.

The President reviewed a technology and innovation expo held in October in Chicago where approximately 20 of the University's outstanding inventors made presentations to the investment community. He reported that Senator Richard Durbin came in person to give a welcome to that group and Governor Rauner gave a video welcome to those in attendance.

President Dunn reported that the Carbondale campus chancellor search work is on pace with a committee membership of approximately 20 and is chaired by the SIUC College of Science Dean Laurie Achenbach. Screening of candidates will start in January.

The President reported that it was not anticipated that a large budget fix would be passed in the last few days of the 99th General Assembly or in the beginning days of the 100th General Assembly to start on January 11. He added that there is concern that there may also be no movement on stop gap funding which comes to an end December 31, 2016. After that deadline, there is no budgetary authority for state expenditures, in this case, to the public universities. The President went on to say that without a budget agreement, a state university system cannot run without state support at some level, without stop gap funding.

President Dunn reported that community colleges are moving forward with legislation that would give them authority to award their first baccalaureate level degree in Illinois, a Bachelor of Science in Nursing. SIU Edwardsville has a premier School of Nursing that meets workforce needs at the baccalaureate level throughout the state of
illinois and beyond. That school has a partnership arrangement with Baptist Health in Kentucky, with SSM Healthcare. He stated that SIU desires to work with the community colleges as close partners in this endeavor. During spring legislative session, SIU Edwardsville will demonstrate how the school can respond to needs statewide, whether it is an online completion program or going on site at schools.

The President reported that the University of Illinois is moving forward with seeking a compact with the state of Illinois for guaranteed funding levels from the state for an agreement on set tuition amounts and a set of metrics to be met. They are seeking other universities to join in with their own compacts; however, no other public universities have joined the effort to date. Dr. Dunn noted there were a number of remaining questions regarding such a proposal, and he advised the Board to not move forward with a compact for SIU at the present time. He further noted that the first priority is to expend efforts in the passage of a budget with higher education funding. President Dunn also observed that federal funding for higher education may change with the election of Donald Trump, and he will keep the Board apprised of news regarding any changes.

Chair Thomas thanked Dr. McNeese for his willingness to add on to his duties system diversity initiatives. Furthermore, the Chair reported that President Dunn and he participated in a meeting of the Joint Trustee Committee for Springfield Medical Education Programs along with hospital administrators in Springfield during the past month. The Chair noted that the School of Medicine has a sterling national reputation, and its relationship with the hospitals and the community in Springfield is superb. He credited its success to Dean Kruse and members of his team.
Dr. Brad Colwell, Interim Chancellor, SIU Carbondale, provided his report for the Carbondale campus. Dr. Colwell provided a few highlights of activities for the campus. His State of the University address was held in October. He participated in a student-led Chat with the Chancellor and a meeting with school superintendents through the Illinois Association of School Administrators. Dr. Colwell mentioned cohosting the system-wide Technology Expo in Chicago with President Dunn. Homecoming was held where administrators engaged with Alumni and Foundation Boards and with the Half-Century Alumni Club. A grand opening was held for a food pantry. Dr. Colwell met with the National Association for the Advancement of Colored People (NAACP) area leaders and attended the annual Freedom Fund banquet. He participated in area Veteran’s Day events and a Wounded Warrior initiative. Dr. Colwell reported he traveled to Edwardsville to attend the SIUC/SIUE basketball game. In addition, the Chancellor and Provost have been conducting campus-wide college tours to visit with faculty and staff at colleges. On the prior Monday a joint campus safety tour was held, and the Chancellor thanked Trustee Tolbert for participating.

Chancellor Colwell reported that during the prior month, the SIU Foundation hosted its annual scholarship brunch connecting donors with students who benefit from their generosity. More than 375 students welcomed 116 donors who traveled from Florida, California, Texas and elsewhere to attend the event. Recently AT&T made a significant contribution to the Rising Scholars Program which supports STEM students who participated in the Saluki Summer Bridge to Success Program as well as the Paul Simon Public Policy Institute’s East St. Louis Metropolitan Leadership Weekend, a
program for African American junior high and senior high students. This year’s contribution brings AT&T’s total investment in the programs to $200,000 over three years.

The Chancellor reported the appointment of former SIU faculty member and school superintendent Dr. Elizabeth Lewin to serve as interim associate chancellor for diversity pending a national search for a permanent replacement to be selected next year. He reported the launching of a Diversity Council, which is gathering information that will inform the development of the campus diversity plan.

Chancellor Colwell reported that the campus earned a spot on The Princeton Review’s “Guide to 361 Green Colleges: 2016 Edition.” SIU received the recognition five of the last six years. In addition, for the first time the campus earned recognition as the bicycle-friendly university from the League of American Bicyclists. The program recognizes universities and colleges that provide bicycle-friendly environments through campus policies, bicycling education and share programs, clubs and more.

The Chancellor recognized Steven Dew who was SIUC’s representative as a Lincoln Academy student laureate. Mr. Dew is a member of the University Honors Program and is pursuing a double major in television/video production and financial economics. Dr. Colwell thanked Trustee Herrin for his dedication to the program as a trustee of the Lincoln Academy.

Chancellor Colwell reported achievements in the campus academic programs. The robotics team swept the Association of Technology Management and Applied Engineering National Robotics Competition November 2 in Orlando, Florida, winning nearly half of all possible points. The Flying Salukis captured their sixth straight National Intercollegiate Flying Association regional championship.
Edition, which has live student television newscasts that air on WSIU, earned three Illinois Broadcasters Association Silver Dome Awards. For faculty and staff highlights, Dr. Colwell reported that Dr. Patricia Welch Saleeby, associate professor in the School of Social Work, was appointed the fourth faculty fellow for the Illinois Board of Higher Education. Her research will focus on identifying effective educational strategies to support students with disabilities across racial, economic, socioeconomic, geographical and other key demographic indicators. Dr. Todd Graham, director of debate, recently earned his third Coach of the Year Award, this one from William Jewell College. The Chancellor reported that on the prior Friday an annual ceremony was held to recognize 358 current employees and 123 retirees for their service. The December commencement ceremony will be held on December 17 at 2:00 pm. In closing, Dr. Colwell expressed his gratitude to Board members, President Dunn, the system office, his senior staff as well as the entire Carbondale and Edwardsville campus for their tremendous outpouring of support during the recent passing of his father.

Dr. Randall Pembrook, Chancellor, SIU Edwardsville, provided his report for the Edwardsville campus. The Chancellor reviewed that commencement ceremonies would be held December 17. Following, winter session will be held with 68 sections planned; 100 percent of the program is online. Spring enrollment is approximately equal to that of Spring enrollment of 2016. He reminded the group that a week by week comparison with 2015-2016 was SIUE’s largest enrollment ever. Looking forward to fall 2017, the average ACT score for the incoming admitted freshman class is going up to 23.9. He reported graduate school admits are ahead by 74 percent. International student admits are up slightly, and freshman admits are down slightly.
The Chancellor reviewed university recognition and achievements. The School of Nursing’s Jill Cash will receive the 2017 AANP Nurse Practitioner State Award for Excellence in June 2017 at the national conference. Dr. Kay Gaehle received the March of Dimes Nurse Educator of the Year Award. He went on to say that the School Psychology Program is ranked seventh in the country for publication productivity. The individuals in the program prepare master’s clinical child psychology majors to be school psychologists. Dr. Pembrook shared that the School of Business and Mass Communications accreditation visits were positive, and they look forward to official notification regarding those visits. Related to scholarship, Dean Budzban and the faculty in the College of Arts and Sciences recently received a $3.5 million grant from the National Science Foundation. James Klenke was awarded $300,000 from the Department of Justice to do a study to determine ways to reduce stalking and dating violence. Associate Professor Kim White received over $365,000 grant related to support the We Care Clinic which serves the St. Louis Metro area and the East St. Louis area. Lastly, Assistant Professor Edward Ackad received over $100,000 grant from the Air Force Office of Scientific Achievement.

Chancellor Pembrook provided an update on facility projects. The renovation of Science East began in 2015. There was a slight time out on the project, and then on November 1 the renovation continued with the target to utilize that facility in Fall 2018. The Engineering Student Design building is in progress which is for student work space for projects such as building solar cars, concrete canoes, new bridge designs, etc. The Chancellor reported that during the prior week he toured the University Park Dental Clinic renovations. It is anticipated that space may be open to students in March.
of 2017 and a ribbon cutting will be planned. Lastly, the Chancellor reported that the city of Edwardsville created a fire station on the campus. He noted this creation will positively affect insurance rates, response time, and campus safety.

Chancellor Pembrook reported that Chloe Hillsman was SIUE’s Lincoln Academy student laureate. He also thanked Trustee Herrin for his service on the Lincoln Academy. The Chancellor shared other student accomplishments. Computer Science undergraduate student Jacob Baird was part of a four-person team that won $100,000 for a particular competition as part of GlobalHack VI. Carmen Huddleston led a group of nursing students which has raised about $100,000 over a few years for childrens’ hospitals in the metro area through activities such as a dance marathon. This year the group raised $40,000 through Chancellor Pembrook taking a pie to the face. He also reported that a suicide prevention week and a student rally on November 15 was held on the campus.

In closing, Chancellor Pembrook reported that the SIUE Athletics had a successful fall. The men’s soccer team finished in the final sixteen in the nation in the NCAA Division I and also won the Missouri Valley Conference title. In the women’s soccer tournament at the end of the year, SIUE defeated number two ranked Notre Dame and then lost in the second round to Northwestern. Volleyball Coach Leah Johnson was named coach of the year in the Ohio Valley Conference. The team came in second in the conference championship. SIUE remains first in Illinois and tied for tenth nationally in graduating student-athletes. Women’s basketball has a tradition going by starting each year winning its home opener. The men’s basketball team started in the Rainbow Classic
and won two of three games. He congratulated Chancellor Colwell on SIUC’s win over SIUE.

President Dunn announced that it appears the SIU Carbondale campus will lease space to the Special Olympics headquarters in the Dunn-Richmond Economic Center. Dr. Dunn noted that Trustee Herrin enticed the group to come to SIU Carbondale, and he thanked Dr. Herrin for his assistance on the matter. Dr. Dunn noted that the 50th anniversary of Special Olympics was coming up and that the genesis of Special Olympics was at Touch of Nature.

Chair Thomas explained the procedures for the public comment and question portion of the Board’s agenda.

Dr. Randy Burnside, associate professor of Political Science, SIUC, made a presentation to the Board. He presented on behalf of several affinity groups of SIUC and SIUE regarding constituency group status. He thanked the Board and President Dunn for their proactive approach to diversity and their desire to see their initiative spread across the University system. He noted the presenters were there in part to talk about how they can assist in continuing conversations about diversity and equity across the system. He read a proposal assembled by the organized affinity groups of SIUC and SIUE and provided copies to the Board. The proposal requested constituency group status for underrepresented groups on the campuses of SIUC and SIUE. The groups discussed were the Black Staff and Faculty Council (BSFC), SIUC; the Hispanic/Latino Staff and Faculty Council (HLSFC), SIUC; and the Black Faculty and Staff Association (BFSA), SIUE.
Dr. Emmanuel Eneyo, professor, School of Engineering, SIUE, spoke on behalf of the Black Faculty and Staff Association (BFSA), SIUE. He spoke in support of designation as a constituent group. Professor Eneyo acknowledged some issues have begun to be addressed in a positive and collaborative manner while working with President Dunn and Chancellor Pembrook.

Dr. Rodrigo Carramiñana, director of the center for undergraduate research, SIUC, spoke in support of constituency recognition of the BFSC and the HLSFC. He added that Latinos are the fastest growing group in Illinois, and they are currently severely underrepresented in SIUC in all categories: students, faculty, staff, and in any capacity that has significant decision-making power at the University. He spoke to the benefits of officially recognizing a group to represent African American and Latino members of the University community. He noted that the SIUC Diversity Council may be useful to the administration in providing a vehicle for examining diversity concerns but should not be a constituency group as its membership is selected by the administration.

Chair Thomas directed the President to engage with the Chancellors referencing the statements of purpose and to bring the Board a proposal to move forward.

President Dunn reviewed that under the Board’s policy around constituency relations involvement, the authority resides at the chancellor level. Given that interest exists at both SIUC and SIUE, joint consideration can take place between Chancellor Colwell and Chancellor Pembrook and some contact will be made with existing constituency bodies. Dr. Dunn stated such information could be put together and shared with the Board and then the Chancellors would have the authority to move forward as appropriate.
Under the Application for Appeal item on the agenda, the Chair reported that this was the first meeting held ten days following the recommendation by President Dunn that the Application for Appeal be denied. According to Article 6, Section 2 of the Bylaws of the Board of Trustees, if no motion to grant the Application for Appeal is approved, the Board of Trustees Bylaws provide that the Application for Appeal would be deemed to be denied and the action which was the subject of the grievance would stand. Hearing none, the Chair stated that the Applications for Appeal was denied and the action which was the subject of the grievance would stand.

Chair Thomas explained the procedure for the Board’s omnibus motion. The listing of items proposed for the omnibus motion were as follows:

REPORTS OF PURCHASE ORDERS AND CONTRACTS, AUGUST, SEPTEMBER AND OCTOBER 2016, SIUC AND SIUE

In accordance with 3 Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the months of August, September, and October 2016 were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.
The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Chancellor. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. **Continuing Appointment** (If the person previously had a University appointment, it is so noted. Otherwise, the person is a new University employee.)

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<tbody>
<tr>
<td>1. Bennett, Taylor M.</td>
<td>Senior Admissions Coordinator</td>
<td>Undergraduate Admissions</td>
<td>09/15/2016</td>
<td></td>
<td>$3,167.00/mo $38,004.00/FY</td>
</tr>
<tr>
<td>2. Dambo, Neffisatu J.</td>
<td>Assistant Professor*</td>
<td>Counseling, Quantitative Methods, and Special Education</td>
<td>08/16/2016</td>
<td></td>
<td>$6,400.00/mo $57,600.00/AY</td>
</tr>
<tr>
<td>3. Dillard, Brad</td>
<td>Director** (previously Associate Director)</td>
<td>Plant and Service Operations (previously Physical Plant Service)</td>
<td>10/01/2016</td>
<td>17.35%</td>
<td>$11,250.00/mo $135,000.00/FY (Previous Salary – $9,587.00/mo $115,044.00/FY)</td>
</tr>
<tr>
<td>4. McElroy, Brittany J.</td>
<td>Academic Advisor*** (previously Distance Education Regional Coordinator)</td>
<td>ASA Automotive Technology (previously SIU Extended Campus)</td>
<td>09/14/2016</td>
<td>-18.53%</td>
<td>$3,200.00/mo $38,400.00/FY (Previous Salary – $3,928.00/mo $47,136.00/FY)</td>
</tr>
<tr>
<td>5. Rodriguez-Ordóñez, Itxaso</td>
<td>Assistant Professor (70%)/Assistant Professor (30%)</td>
<td>Linguistics/Languages, Cultures and International Trade</td>
<td>08/16/2016</td>
<td></td>
<td>$6,667.00/mo $60,003.00/AY</td>
</tr>
<tr>
<td>6. Walker, Keith S.</td>
<td>Assistant Professor</td>
<td>Accountancy</td>
<td>08/16/2016</td>
<td></td>
<td>$19,000.00/mo $171,000.00/AY</td>
</tr>
</tbody>
</table>

*Change from term to continuing
**Promotion of Administrative Professional
*** Administrative Professional change in title
B. **Leaves of Absence with Pay**– None to be reported.

C. **Awards of Tenure**– None to be reported.

D. **Promotions** – None to be reported.

The following changes in faculty-administrative payroll at the School of Medicine/Springfield campus are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Dean and Provost. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. **Continuing Appointment** (If the person previously had a University appointment, it is so noted. Otherwise, the person is a new University employee.)

<table>
<thead>
<tr>
<th>Name</th>
<th>Rank/Title</th>
<th>Department</th>
<th>Effective Date</th>
<th>Percent Change</th>
<th>Salary</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Adaramola, Dorcas</td>
<td>Assistant Professor of Clinical Medicine</td>
<td>Internal Medicine-SMS</td>
<td>09/11/2017</td>
<td></td>
<td>$10,833.34/mo</td>
</tr>
<tr>
<td></td>
<td>Internal Medicine</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>2. Ahamed, Mohamed</td>
<td>Assistant Professor of Clinical Pediatrics</td>
<td>Pediatrics-SMS</td>
<td>09/27/2016</td>
<td></td>
<td>$10,416.67/mo</td>
</tr>
<tr>
<td>3. Adams, Kristal</td>
<td>Senior Clinical Research Coordinator*</td>
<td>Center for Clinical Research</td>
<td>09/01/2016</td>
<td>15%</td>
<td>$3,968.39/mo</td>
</tr>
<tr>
<td></td>
<td>(previously Clinical Research Coordinator)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>4. Barnes, Darren</td>
<td>Director of Quality and Performance Improvement**</td>
<td>SIU Healthcare Core</td>
<td>09/28/2016</td>
<td></td>
<td>$7,000.00/mo</td>
</tr>
<tr>
<td>5. Buedefeldt-Pollard, Jesse</td>
<td>Assistant Professor of Clinical Obstetrics and Gynecology</td>
<td>Obstetrics and Gynecology Clinic-SMS</td>
<td>11/14/2016</td>
<td></td>
<td>$12,083.34/mo</td>
</tr>
<tr>
<td>Rank</td>
<td>Name</td>
<td>Title</td>
<td>Department</td>
<td>Start Date</td>
<td>Base Salary</td>
</tr>
<tr>
<td>------</td>
<td>---------------------</td>
<td>----------------------------------------------------------------------</td>
<td>-------------------------------------</td>
<td>------------</td>
<td>--------------</td>
</tr>
<tr>
<td>6.</td>
<td>Debeljuk, Gloria</td>
<td>Assistant Professor of Clinical Family and Community Medicine**</td>
<td>Family and Community Medicine Physician Assistant Program Center for Clinical Research</td>
<td>10/01/2016</td>
<td>$7,916.67/mo</td>
</tr>
<tr>
<td>7.</td>
<td>Fritz, Sally</td>
<td>Clinical Research Coordinator* (previously Clinical Research Specialist)</td>
<td>Center for Clinical Research</td>
<td>09/01/2016</td>
<td>$3,250.00/mo</td>
</tr>
<tr>
<td>8.</td>
<td>Graham, Louis</td>
<td>Assistant Professor of Clinical Neurology **</td>
<td>Neurology-SMS</td>
<td>07/24/2017</td>
<td>$19,583.33/mo</td>
</tr>
<tr>
<td>9.</td>
<td>Jones, Patrice</td>
<td>Assistant Director of Regional Medical Programs**</td>
<td>Office of Community Health Services</td>
<td>11/01/2016</td>
<td>$4,583.33/mo</td>
</tr>
<tr>
<td>10.</td>
<td>Kessel, Laura</td>
<td>Assistant Director of Regional Medical Programs**</td>
<td>Office of Community Health Services</td>
<td>11/01/2016</td>
<td>$4,583.33/mo</td>
</tr>
<tr>
<td>11.</td>
<td>Kim, Michael</td>
<td>Professor</td>
<td>Internal Medicine-SMS</td>
<td>10/17/2016</td>
<td>$33,333.34/mo</td>
</tr>
<tr>
<td>12.</td>
<td>Miedwig, Lori</td>
<td>Senior Clinical Research Coordinator* (previously Clinical Research Coordinator)</td>
<td>Center for Clinical Research</td>
<td>09/01/2016</td>
<td>$4,135.50/mo</td>
</tr>
<tr>
<td>13.</td>
<td>Price, Lisa</td>
<td>Director of Administrative Services</td>
<td>Cancer Institute-SMS</td>
<td>11/01/2016</td>
<td>$9,166.66/mo</td>
</tr>
<tr>
<td>14.</td>
<td>Rafaquat, Aysha</td>
<td>Assistant Professor of Clinical Pediatrics</td>
<td>Pediatrics-SMS</td>
<td>10/03/2016</td>
<td>$10,000.00/mo</td>
</tr>
</tbody>
</table>
The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Chancellor. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

### A. Continuing Appointment (If the person previously had a University appointment, it is so noted. Otherwise, the person is a new University employee.)

<table>
<thead>
<tr>
<th>Name</th>
<th>Rank/Title</th>
<th>Department</th>
<th>Effective Date</th>
<th>Percent Change</th>
<th>Salary</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Aspholm, Roberto</td>
<td>Assistant Professor</td>
<td>Social Work</td>
<td>08/16/2016</td>
<td></td>
<td>$5,711.12/mo</td>
</tr>
<tr>
<td>2. Brooks, Kelley</td>
<td>Assistant Director (previously: Coordinator)</td>
<td>Admissions</td>
<td>08/24/2016</td>
<td>20.45%</td>
<td>$4,302.80/mo</td>
</tr>
<tr>
<td>3. Cloud, Matthew</td>
<td>Coordinator</td>
<td>Graduate School</td>
<td>08/22/2016</td>
<td></td>
<td>$3,833.32/mo</td>
</tr>
<tr>
<td>#</td>
<td>Name</td>
<td>Position/Title</td>
<td>Department/Division</td>
<td>Date</td>
<td>Salary Details</td>
</tr>
<tr>
<td>----</td>
<td>--------------------</td>
<td>--------------------------------------------------------------------------------</td>
<td>-----------------------------------------------</td>
<td>------------</td>
<td>----------------------------------------------------</td>
</tr>
<tr>
<td>4</td>
<td>Cruz, Minerva</td>
<td>Assistant Professor</td>
<td>PAPA</td>
<td>08/16/2016</td>
<td>$6,000.00/mo $54,000.00/AY</td>
</tr>
<tr>
<td>5</td>
<td>Gordon, Christopher</td>
<td>Associate Dean (previously: Associate Professor)</td>
<td>School of Engineering</td>
<td>09/16/2016</td>
<td>$10,544.42/mo $126,533.04/FY (previously $9,585.84/mo $86,272.56/AY)</td>
</tr>
<tr>
<td>6</td>
<td>Haegele, Cheryl</td>
<td>Assistant Director (previously: IT Technical Associate)</td>
<td>Graduate &amp; International Admissions</td>
<td>11/01/2016</td>
<td>$4,683.34/mo $56,200.08/FY (previously $4,602.00/mo $55,224.00/AY)</td>
</tr>
<tr>
<td>7</td>
<td>Hickam, Kristin</td>
<td>Academic Advisor</td>
<td>School of Nursing</td>
<td>09/06/2016</td>
<td>$3,025.46/mo $36,305.52/FY</td>
</tr>
<tr>
<td>8</td>
<td>Hortis, Efrosini</td>
<td>Academic Advisor</td>
<td>Academic Advising</td>
<td>08/15/2016</td>
<td>$3,025.46/mo $36,305.52/FY</td>
</tr>
<tr>
<td>9</td>
<td>Karnes, Kelly Jo</td>
<td>Director of Morris University Center, Student Success Center, and Kimmel Leadership Center (previously: Director of Student Involvement)</td>
<td>Student Affairs</td>
<td>07/01/2016</td>
<td>$6,883.32/mo $82,599.84/FY (previously: $5,958.34/mo $71,500.08/AY)</td>
</tr>
<tr>
<td>10</td>
<td>Klosterman, Brenda</td>
<td>Academic Advisor</td>
<td>Academic Advising</td>
<td>08/15/2016</td>
<td>$3,025.46/mo $36,305.52/FY</td>
</tr>
<tr>
<td>11</td>
<td>Lawton, Steven</td>
<td>Academic Advisor</td>
<td>School of Engineering</td>
<td>09/01/2016</td>
<td>$3,025.46/mo $36,305.52/FY</td>
</tr>
<tr>
<td>12</td>
<td>Levek, Richard</td>
<td>Associate Director</td>
<td>Human Resources</td>
<td>10/13/2016</td>
<td>$7,333.34/mo $88,000.08/FY</td>
</tr>
<tr>
<td>13</td>
<td>Loreaux, Jireh</td>
<td>Assistant Professor</td>
<td>Mathematics &amp; Statistics</td>
<td>08/16/2016</td>
<td>$6,111.12/mo $55,000.08/AY</td>
</tr>
<tr>
<td>14</td>
<td>Morgan, Angela</td>
<td>Catering Specialist</td>
<td>Food Service</td>
<td>05/16/2016</td>
<td>$4,166.66/mo $49,999.92/FY</td>
</tr>
<tr>
<td>15</td>
<td>Shustrin, Kara</td>
<td>Associate Dean (previously: Special Assistant)</td>
<td>Student Affairs</td>
<td>07/01/2016</td>
<td>$4,997.32/mo $59,967.84/FY (previously: $4,017.00/mo $48,204.00/AY)</td>
</tr>
</tbody>
</table>
RECOMMENDATION FOR HONORARY DEGREE, SIUC

Summary

The President, on the recommendation of the SIUC Interim Chancellor, requests Board of Trustees approval to bestow the Honorary Degree, Doctor of Music Arts, on Dr. Susan McClary at the May 2017 SIUC commencement.

Rationale for Adoption

Dr. Susan McClary, a 1995 MacArthur Fellowship Genius Grant recipient, has enjoyed a distinguished career in academia and music. She serves as a professor and the head of Musicology at Case Western Reserve University (CWRU) in Cleveland, Ohio since 2011, where she teaches courses on Music History, Music Theory and Historical Performance. Her research focuses on the history of Western music, and cultural criticism of early and contemporary music.


Born in St. Louis, Dr. McClary began to play piano in the fourth grade, and later served as an accompanist for choir conductors. She is an alumna of the former University School at SIU, where her father served as a microbiologist and her mother worked as a math teacher. During that time, she studied piano with SIU faculty members who encouraged her to attend SIU after high school. She earned her bachelor’s degree from SIU in 1968 and went on to earn a master’s degree and her Ph.D. at Harvard University, where she studied Musicology.

Dr. McClary has chaired the Board of Directors for the American Council of Learned Societies and served on the editorial boards of Signs, Perspectives of New Music, Black Music Research Journal, Women and Music, ECHO, Musica Humana and Music and the Moving Image.
An accomplished author, Dr. McClary has written ten books and various articles. Beginning in 1982 she published articles on the political, economic, and feminist critique of music, on subjects including Mozart, Madonna, Bach and Laurie Anderson. These studies won her attention and led her to being called "the first feminist musicologist." She is best known for *Feminine Endings: Music, Gender and Sexuality*, which explores cultural constructions of gender, sexuality, and the body in various musical repertoires, ranging from early seventeenth-century opera to the songs of Madonna. A collection of her most influential essays was commissioned from Ashgate with the title "Reading Music: Selected Essays by Susan McClary (2007)." An edited collection, "Structures of Feeling in Seventeenth-Century Expressive Culture," appeared in 2013. Her work has been translated into at least seventeen languages.

Dr. McClary is a life member of the SIU Alumni Association. She was featured in the SIU Alumni Magazine in September 2016 in an article titled "Early Influences Inspire Lifelong Music Enthusiast." Dr. McClary and her husband, Dr. Robert Walser, make their home in Cleveland, Ohio.

Constituency Involvement

Dr. McClary’s nomination was reviewed by SIUC’s Committee for Honorary Degrees and Distinguished Service Awards. The Interim Chancellor of Southern Illinois University Carbondale recommends this matter to the President.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That: the Honorary Degree, Doctor of Music Arts, be presented to Dr. Susan McClary at the May 2017 commencement, or some commencement thereafter, of Southern Illinois University Carbondale.

RECOMMENDATION FOR HONORARY DEGREE, SIUC

Summary

The President, on the recommendation of the SIUC Interim Chancellor, requests Board of Trustees approval to bestow the Honorary Degree, Doctor of Public Service, on General Larry Spencer at the May 2017 SIUC commencement.

Rationale for Adoption

General Larry Spencer retired in October 2015 from his position as Vice Chief of Staff of the United States Air Force, making him the second highest ranking military member in the USAF and the first African American to serve in that role. General Spencer was in charge of the Headquarters Air Force staff and served as a member of
the Joint Chiefs of Staff Requirements Oversight Council and Deputy Advisory Working Group. He organized, trained, and helped equip nearly 664,000 active-duty Air National Guard, Reserve, and civilian airmen around the world.

Upon his retirement, General Spencer took on the role of president of the Air Force Association (AFA) in Arlington, Virginia. He directs the association's professional staff and is responsible for the management and operations of the AFA, AFA Veteran Benefits Association, the Air Force Memorial Foundation, and serves as the publisher of the Air Force Magazine.

In August 2016, General Spencer was appointed a director of Whirlpool Corporation. General Spencer is also a Distinguished Senior Fellow at the Fels Institute of Government at the University of Pennsylvania and provided the institute's commencement address in 2016.

In addition to his degree from SIU, General Spencer became a distinguished graduate of Officer Training School in 1980. He went on to be a distinguished graduate from Budget Technical Training School, Squadron Officer School, and the Industrial College of the Armed Forces. He also holds two master's degrees: MS in Business Management from Webster College in Saint Louis, Missouri, and his MS in Resource Strategy from the National Defense University.

General Spencer was active duty enlisted and worked himself up from the role of Airman Basic to Four-Star General. He was promoted to Airman First Class, Sergeant, and Staff Sergeant on his first attempt. In 1982 he was assigned to the Pentagon in a job with responsibilities far above his rank at the time. He was chosen to lead the Air Force Customer Control Order System, managing a $60 billion Foreign Military Sales program. In 1990 when the First Gulf War began, General Spencer was in the center of those operations commanding the 4th Comptroller Squadron at Seymour Johnson Air Force Base. He has commanded a squadron, group and wing, and he was vice commander of the Oklahoma City Air Logistics Center.

The White House selected General Spencer as the very first Air Force Assistant Chief of Staff at the White House Military Office from 1994 to 1996. During this time, he was in charge of providing operational and personnel management to more than 2,000 people and oversight of $120 million in direct support to the President. He served as the CFO and then as the director of Mission Support at a major command and held positions within the Air Staff and Secretariat. Prior to his assignment, the general was the director of Force Structure, Resources and Assessment, Joint Staff, at the Pentagon in Washington, D.C. where he worked directly for the Chairman of the Joint Chiefs of Staff. General Spencer later led the USAF’s Sexual Assault and Prevention efforts with great success.
General Spencer is the recipient of numerous awards and decorations including the Defense Distinguished Service Medal, the Distinguished Service Medal, and the Defense Superior Service Medal. He also is the recipient of the Legion of Merit with two oak leaf clusters; Meritorious Service Medal with four oak leaf clusters; Air Force Commendation Medal and the Air Force Achievement Award.

After being selected as Brigadier General in 2004, General Spencer oversaw the #1 Housing Privatization program and helped reverse a $740 million budget reduction and fill a $1 billion shortfall in Air Force funding. This performance earned him the Eugene M. Zuckert Management Award in 2007, named after the seventh Air Force secretary.

Mr. Spencer and his wife, Ora, have three adult children and reside in Alexandria, Virginia.

Constituency Involvement

General Spencer's nomination was reviewed by SIUC's Committee for Honorary Degrees and Distinguished Service Awards. The Interim Chancellor of Southern Illinois University Carbondale recommends this matter to the President.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That: the Honorary Degree, Doctor of Public Service, be presented to General Larry Spencer at the May 2017 commencement, or some commencement thereafter, of Southern Illinois University Carbondale.

RECOMMENDATION FOR DISTINGUISHED SERVICE AWARD, SIUC

Summary

The President, on the recommendation of the SIUC Interim Chancellor, requests Board of Trustees approval to bestow the Distinguished Service Award posthumously on Era Eugene "Gene" Callahan at the May 2017 SIUC commencement.

Rationale for Adoption

For over 40 years, Gene Callahan worked to better the lives of the people of Illinois, first as a respected journalist with the Illinois State Register from 1957 to 1967, then as assistant press secretary for Gov. Sam Shapiro and later Gov. Otto Kerner, and as Lt. Gov. Paul Simon's press secretary until 1972. In 1974, he began his long association with Alan Dixon, when Dixon served as Illinois State Treasurer, and later Illinois Secretary of State. Callahan became Dixon's Chief of Staff and most trusted
political advisor when Dixon moved to the U.S. Senate in 1981. He also continued his role as a confidant to Paul Simon, who was also in the Congress. Mr. Callahan was an integral, behind the scenes, public servant influencing countless pieces of legislation and policies at the state and national levels.

A one-time aspiring sportswriter and a lifelong fan of baseball, Mr. Callahan became the first director of government relations for Major League Baseball in 1992 where he led the MLB’s legislative and public affairs efforts with Congress.

Upon retirement, Mr. Callahan was appointed to the SIU Board of Trustees and later became a founding member of the Board of Counselors for the Paul Simon Public Policy Institute at SIU Carbondale. He was well known for his commitment to SIU baseball and helped host and organize annual fundraising events for the program in Springfield.

Following Mr. Callahan’s passing, his son-in-law and the sports editor at the Springfield State Journal-Register, Jim Ruppert, wrote, “His son, Dan, was the baseball coach at Southern Illinois University Carbondale from 1995 until his death in 2010. Callahan and his faithful sidekick, wife Ann, drove all over the country watching the Salukis play. Gene Callahan’s wardrobe was an array of maroon SIU shirts mixed in with some gray SIU shirts and some white SIU shirts. Under an SIU jacket and cap, of course.”

A native Illinoisan, he was born in Milford as the last of four children. They were raised on the family’s hog farm in a small town near the Indiana border and their father, Joe, served in the Illinois House of Representatives. Mr. Callahan graduated from Illinois College in Jacksonville, where he majored in English and played baseball while developing a passion for journalism. After two years in the Army, he started on his path as a journalist and public servant.

“He was a one-of-a-kind character, respected in the fields of media, politics and sports. He followed a simple credo: don’t talk about everything you know, but know everything you talk about,” Ruppert concluded.

Constituency Involvement

Mr. Callahan's nomination was reviewed by SIUC’s Committee for Honorary Degrees and Distinguished Service Awards. The Interim Chancellor of Southern Illinois University Carbondale recommends this matter to the President.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That: the Distinguished Service Award be presented posthumously to Gene Callahan at the May 2017 commencement, or some commencement thereafter, of Southern Illinois University Carbondale.
RECOMMENDATION FOR DISTINGUISHED SERVICE AWARD, SIUC

Summary

The President, on the recommendation of the SIUC Interim Chancellor, requests Board of Trustees approval to bestow the Distinguished Service Award on Gregory N. "Greg" Cook at the May 2017 SIUC commencement.

Rationale for Adoption

Mr. Greg Cook is president and co-founder of Cook Sales (dba Cook Portable Warehouse), a company that he started with his father, John Cook, in Carbondale in 1984. Originally formed to sell discarded railroad crossties to building supply centers and landscape contractors, when Cook Sales had a difficult time selling a large inventory of pressure-treated wood that it had accepted in trade, the company improvised and turned the materials into portable buildings. The portable building market took off and the Carbondale-based company, which celebrated its 30th anniversary in 2014, now has more than 300 dealers in 16 states and communities nationwide.

Mr. Cook graduated from Carbondale Community High School (CCHS) in 1976 and attended SIU from 1977 to 1979, majoring in Business Administration. Greg Cook was inducted into the CCHS Hall of Achievement in 2014.

A passionate advocate for SIU Carbondale, Mr. Cook has served the university in numerous capacities, including as member and former board president of the SIU Foundation. He currently serves as an ex-officio member of the SIU Alumni Association Board.

The son of the late John and Beverly Cook, Mr. Cook is a lifelong fan of Saluki athletics, holding season tickets for football, basketball and softball and serving on numerous hiring committees. Mr. Cook served on a six-member volunteer steering committee that was charged with generating private support for Saluki Way. In 2008, Mr. Cook and his wife, Nancy (BS 1980 Education), made a $1 million gift in support of the project in his father’s memory.

An enthusiastic aviator, Mr. Cook uses his flying skills as a volunteer pilot for Veteran's Airlift Command and Corporate Angel Network. The Cook Sales corporate aircraft has flown more than twenty missions, reuniting wounded service members with their families and also providing free transportation to cancer patients seeking treatment through the Corporate Angel Network. A survivor of Stage 2 Hodgkin's lymphoma, Mr. Cook partners with SIU Athletics in raising money for the American Cancer Society in Southern Illinois.
Mr. Cook and his wife, Nancy, both natives of Carbondale, reside in Makanda and have three children and seven grandchildren.

Constituency Involvement

Mr. Cook's nomination was reviewed by SIUC’s Committee for Honorary Degrees and Distinguished Service Awards. The Interim Chancellor of Southern Illinois University Carbondale recommends this matter to the President.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That: the Distinguished Service Award be presented to Greg Cook at the May 2017 commencement, or some commencement thereafter, of Southern Illinois University Carbondale.

RECOMMENDATION FOR DISTINGUISHED SERVICE AWARD, SIUC

Summary

The President, on the recommendation of the SIUC Interim Chancellor, requests Board of Trustees approval to bestow the Distinguished Service Award on Mrs. Dorothy A. "Dede" Ittner at the May 2017 SIUC commencement.

Rationale for Adoption

Mrs. Dede Ittner, who retired after a 40-year career in education, is a devoted community and university volunteer who has dedicated herself in recent years to documenting the history of SIU and the city of Carbondale as a member of the Carbondale Preservation Commission and the SIU Alumni Association. Mrs. Ittner is the creator and facilitator of the Carbondale Oral History Project, “Carbondale Remembered,” a joint effort of SIU Carbondale and the Carbondale Preservation Commission that collects the oral histories of Carbondale residents.

An avid historian, Mrs. Ittner also has researched the history of the Saluki mascots from 1952 through 1994 and her work appears under the original memorial pyramid for King Tut, SIU’s first Saluki mascot, which is displayed at the entrance to the new Saluki Stadium.

The daughter of SIU’s legendary first track coach, Leland “Doc” Lingle (2 Year Teaching Certificate 1921; BS 1927 Education), and Dorothy Furr Lingle (2YRT 1926 Education; BS 1928 Education), Mrs. Ittner attended University School on the SIU campus prior to earning her bachelor’s in Elementary Education from SIU in 1961 and serving as a general studies advisor. Also, as a life member of the SIU Alumni Association,
Mrs. Ittner has served on the SIU Alumni Association Board of Directors since 2004 and is currently serving as secretary. In addition, Mrs. Ittner, who was previously a literacy instructor in the John A. Logan College Adult Education program, has served on the SIU College of Education Advisory Committee.

Mrs. Ittner’s late husband, Bill Ittner, was an SIU graduate (BA 1961 Science) and two of the couple’s three children also graduated from the university. In honor of her parents and the five generations of her family who have graduated from SIU, Mrs. Ittner established the Lingle/Ittner Family Memorial Award for undergraduate Kinesiology students. Born and raised in Carbondale, Mrs. Ittner and her late husband returned to the community in the late 1990s after retirement.

Constituency Involvement

Mrs. Ittner’s nomination was reviewed by SIUC’s Committee for Honorary Degrees and Distinguished Service Awards. The Interim Chancellor of Southern Illinois University Carbondale recommends this matter to the President.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That: the Distinguished Service Award be presented to Dede Ittner at the May 2017 commencement, or some commencement thereafter, of Southern Illinois University Carbondale.

RECOMMENDATION FOR HONORARY DEGREE AWARD, SIUE

Summary

The President, on the recommendation of the SIUE Chancellor, requests Board of Trustees approval to award an Honorary Doctor of Humane Letters degree to Ms. Frankie Muse Freeman at the May 2017 SIUE commencement.

Rationale for Adoption

Ms. Frankie Muse Freeman has spent her lengthy career advocating for civil rights issues that have had a lasting impact at the local and national level.

Ms. Freeman graduated from Howard University Law School in 1947 with a juris doctorate, where she graduated second in her class. In 1949, she founded her own law office in St. Louis, and immediately began championing the efforts of the Civil Rights movement. Ms. Freeman was a member of a legal brain trust in the NAACP suit, Brewton vs. the Board of Education of St. Louis and she followed the case to victory in the State of Missouri Supreme Court. In 1954, Ms. Freeman served as the lead counsel for the
NAACP case *Davis et al vs. the St. Louis Housing Authority* which ended legal racial discrimination in public housing.

In 1964, Ms. Freeman became the first woman appointed to serve as a member of the U.S. Commission on Civil Rights—a bipartisan commission charged with the responsibility of investigating, reporting, and making recommendations on issues relating to civil rights—by President Lyndon B. Johnson, and was later reappointed by presidents Richard Nixon, Gerald Ford and Jimmy Carter. In 2015, President Barack Obama appointed Ms. Freeman to serve on the Commission on Presidential Scholars.

Ms. Freeman’s legal career, which spanned over 60 years, has led to numerous honors: induction into the National Bar Association’s Hall of Fame in 1990; recipient of the Spingarn Medal from the NAACP in 2011—an award given for outstanding achievement by an African American, with previous recipients being Martin Luther King, Jr., Rosa Parks, George Washington Carver, Maya Angelou, Oprah Winfrey and Colin Powell; induction into the Civil Rights Walk of Fame; and recipient of a star on the St. Louis Walk of Fame. Ms. Freeman is also a Trustee Emeritus on the Board of Trustees of Howard University and a past chairperson of the Urban League of Metropolitan St. Louis.

Constituency Involvement

SIUE’s Committee for Honorary Degrees and Distinguished Service Awards and the Chancellor of Southern Illinois University Edwardsville have recommended this matter to the President.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That: the Honorary Degree, Doctor of Humane Letters be presented to Ms. Frankie Muse Freeman at the May 2017 commencement, or some commencement thereafter, of Southern Illinois University Edwardsville.

RECOMMENDATION FOR DISTINGUISHED SERVICE AWARD, SIUE

Summary

The President, on the recommendation of the SIUE Chancellor, requests Board of Trustees approval to bestow the Distinguished Service Award on Johnetta Haley at the May 2017 SIUE commencement.
Rationale for Adoption

SIUE emerita professor Johnetta Haley has left an impression on SIUE and the metropolitan area for several decades, where she worked both inside and outside the classroom for the advancement of education through instruction and scholarship.

Ms. Haley joined the SIUE faculty in 1972 as an instructor in the music department. She was recognized among her peers as a leader in music education and for equal opportunity efforts: she was a member of the Faculty Senate's Equal Employment Opportunity Committee; a chairperson of the Arts and Education Annual Fund Drive; the affirmative action coordinator for the School of Fine Arts and Communications; the producer of the Martin Luther King Memorial Concert; and the coordinator of the Special Music Education Project in the East St. Louis schools. By the time of her retirement in 1994, Ms. Haley achieved the honor of emerita professor.

While at SIUE, Ms. Haley also served as the director of the East St. Louis Center from 1982 until her retirement. As director, Ms. Haley led with distinction in support of quality education for the East St. Louis Community. As such, her efforts were rewarded within the metropolitan region, where she was elected to serve on several boards: the St. Louis Metropolitan Board of the YWCA; the Board of Directors of the Association of Alpha Kappa Alpha Sorority; and the Board of Directors of the Association of Governing Boards of Universities and Colleges. Ms. Haley also received the SIGNEL Honor Award for Outstanding Community Service from the St. Louis Sentinel Newspaper. For her lifelong community support, Ms. Haley was awarded the Leadership Award at the St. Louis Community Empowerment Foundation's Annual Salute to Women in Leadership Awards.

Ms. Haley continues her support for education through the Johnetta Haley Scholars Academy, a minority scholarship program at SIUE offering faculty mentoring and tutorial services to incoming college students.

Ms. Haley received a Bachelor of Science in Music Education degree from Lincoln University and a Master of Music degree from SIUE.

Constituency Involvement

SIUE's Committee for Honorary Degrees and Distinguished Service Awards and the Chancellor of Southern Illinois University Edwardsville have recommended this matter to the President.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That: the Distinguished Service Award be presented to
Johnetta Haley at the May 2017 commencement, or some commencement thereafter, of Southern Illinois University Edwardsville.

**RECOMMENDATION FOR DISTINGUISHED SERVICE AWARD, SIUE**

**Summary**

The President, on the recommendation of the SIUE Chancellor, requests Board of Trustees approval to bestow the Distinguished Service Award on Gyo Obata at the May 2017 SIUE commencement.

**Rationale for Adoption**

Gyo Obata brings over 60 years of service as an architect. Mr. Obata designed Southern Illinois University Edwardsville in the 1960s, serving as the chief external architect. His other celebrated designs have local and national prominence.

In 1955, Mr. Obata co-founded HOK (Hellmuth, Obata + Kassabaum), which is the largest United States based architecture-engineering firm. After 60 years in business, HOK's values of sustainability, technical advancement, creativity and practical innovation stand out from other architectural firms. HOK's architectural designs are a fixture of the St. Louis area: the Planetarium at the St. Louis Science Center; the St. Louis Zoo’s Living World and Children’s Zoo; the St. Louis Abby Church’s Priory Chapel; the St. Louis Union Station; and the Boeing Leadership Center.

In the early 1960s, Mr. Obata was commissioned to design the new Southern Illinois University Edwardsville campus. He conceived the idea of a centralized campus—likened to a small college square—with all facilities located within a circle. He designed each of the buildings to have three stories plus a basement, with flat roofs and maroon brick.

Mr. Obata’s other national projects include: Abraham Lincoln Presidential Library and Museum; Dallas/Fort Worth International Airport; National Air and Space Museum; and the Great American Tower at Queen City Square.

Mr. Obata has been celebrated with numerous honors throughout his career: induction as a Fellow in the American Institute of Architects in 1969; recipient of the American Institute of Architects St. Louis Gold Award Honor in 2002; induction into the St. Louis Walk of Fame in 1992; and recipient of an SIUE Honorary Degree in 1999. Mr. Obata was also the recipient of the lifetime achievement award from the Japanese American National Museum in 2004.
Constituency Involvement

SIUE’s Committee for Honorary Degrees and Distinguished Service Awards and the Chancellor of Southern Illinois University Edwardsville have recommended this matter to the President.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That: the Distinguished Service Award be presented to Gyo Obata at the May 2017 commencement, or some commencement thereafter, of Southern Illinois University Edwardsville.

APPROVAL FOR GRANT OF PERPETUAL RIGHT AND EASEMENT ON TOUCH OF NATURE ROAD TO DELTA COMMUNICATIONS, LLC, CARBONDALE CAMPUS, SIUC

Summary

Approval is requested for a grant of the perpetual right and easement to the Delta Communications, LLC, d/b/a Clearwave Communications (hereinafter Clearwave), for a fiber optic cable running along the north side of Touch of Nature Road from the intersection at Giant City Road to the Touch of Nature Administration Building in Jackson County.

Rationale for Adoption

Clearwave has requested a perpetual right and easement to install approximately 1,400 feet of conduit for a new fiber optic cable to serve Touch of Nature Environmental Center. The installation of fiber optic greatly improves the bandwidth for the staff and clients that use the facilities at Touch. Increased bandwidth provides greater access to the internet as well as permits the replacement of antiquated telephone equipment. Greater access will increase the research opportunities while enhancing the marketability of the services available at Touch of Nature. The work is estimated to begin after full execution of the easement and will take approximately two weeks to complete.

The attached legal description was prepared by Clearwave. University officials have reviewed the documents and found them acceptable.

The Interim Chancellor and the Vice Chancellor for Administration and Finance, SIUC, recommended this item to the President.
Considerations Against Adoption

University officers are aware of none.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The request to grant a perpetual right and easement to Delta Communications, LLC, d/b/a Clearwave Communications, for a fiber optic cable running along the north side of Touch of Nature Road from the intersection at Giant City Road to the Touch of Nature Administration Building in Jackson County, be and is hereby approved.

(2) The perpetual right and easement to Delta Communications, LLC, d/b/a Clearwave Communications, is described in the attached documents which are on file with the Office of the Board of Trustees.

(3) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.
PLANNING APPROVAL: CAMPUS SIDEWALK REPLACEMENT, SIUE

Summary

This matter seeks approval to develop plans and cost estimates to replace the pedestrian walks on the Edwardsville campus. The cost of the work will be finalized once a comprehensive cost estimate is determined. Final project and budget approval and award of contracts will require further Board consideration.

Rationale for Adoption

Plans will estimate the cost for replacing deteriorated pedestrian walks on the campus. Options will include completing the work in phases over several fiscal years in order to match available funding, to address the most serious problem areas first, and to keep buildings accessible at all times. The condition of the walks is a potential safety problem and accessibility limitation. The design work on the project will be funded from Deferred Maintenance funds. Planning options will review the source of funds for the replacement work once a cost estimate is determined.

A Quality Based Selection process selected Juneau Associates, Inc. to help determine the extent of the work and the estimated cost of the work. Final project and budget approval will require further Board action. The Chancellor and the Interim Vice Chancellor for Administration, SIUE, have recommended this matter to the President.

Considerations Against Adoption

Construction will require closure of sidewalks on campus, the impact of which will be mitigated by appropriate phasing of work to be accomplished during the summer.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The development of plans and cost estimates to replace campus sidewalks, SIUE be and is hereby approved.

(2) The President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.
Summary

This matter seeks approval to develop plans and cost estimates to replace the natural turf at the Outdoor Recreation Complex with synthetic turf on the Edwardsville campus. The cost of the work will be finalized once a comprehensive cost estimate is determined. Final project and budget approval and award of contracts will require further Board consideration.

Rationale for Adoption

Plans will look at designs and costs for replacing the natural grass surface on the soccer/football and softball fields at the Outdoor Recreation Complex with synthetic turf. Options for design consideration will include ways to extend the playing and practice seasons for club sports teams and intramural play and provide playing surfaces that are more durable and rain tolerant.

The design and construction will be funded from University student recreation operations and reserve funds.

A Quality Based Selection process selected Oates Associates, Inc. to help determine the extent of the work and the estimated cost of the work. Final project and budget approval will require further Board action. The Chancellor, Vice Chancellor for Student Affairs, and the Interim Vice Chancellor for Administration, SIUE, have recommended this matter to the President.

Considerations Against Adoption

The student recreation fields will be closed during construction, the impact of which will be mitigated by construction scheduling and use of alternative fields if necessary.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The development of plans and cost estimates for the turf replacement at the outdoor recreation complex, SIUE, be and is hereby approved.

(2) The President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.
PROJECT AND BUDGET APPROVAL: WATER DISTRIBUTION SYSTEM VALVE AND HYDRANT REPLACEMENT, PHASE 1, SIUE

Summary

This matter seeks project and budget approval for the first phase of replacing valves and fire hydrants in the Edwardsville campus exterior water distribution system. The estimated cost of the project is $600,000 and would be funded from Utility Maintenance funds and Deferred Maintenance funds. Award of contracts will require further Board consideration.

Rationale for Adoption

On July 14, 2016, the SIU Board of Trustees approved planning authority for the capital project: Water Distribution System Valve and Hydrant Replacement, SIUE.

Much of the Edwardsville campus exterior water distribution system dates from the original construction of the campus. While the distribution lines remain in generally good condition, valves used to control the system and fire hydrants have been failing. As a result, ever larger portions of the system must be shut down to accomplish maintenance and repairs, requiring greater disruption of University operations and campus activities. The replacement of over 300 valves and hydrants is envisioned over multiple phases of the project. Phase I of the project addresses the highest priority valves at an estimated cost of $600,000. The estimated cost of all phases of the project is approximately $3.7 million. Approval for additional phases of work will require further Board consideration as funding is identified.

Work on Phase 1 is anticipated in the summer of 2017. The Chancellor and the Interim Vice Chancellor for Administration, SIUE, have recommended this matter to the President.

Considerations Against Adoption

Replacement of valves and hydrants will require water be turned off to campus buildings, the impacts of which will be mitigated by appropriate project phasing and scheduling.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The capital development project for Water Distribution System Valve and Hydrant Replacement, Phase 1, SIUE be and is hereby approved at an estimated cost of $600,000.
The project will be funded from Utility Maintenance funds and Deferred Maintenance funds.

The President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL OF SALARY AND APPOINTMENT: INTERIM DEAN, COLLEGE OF MASS COMMUNICATION AND MEDIA ARTS, SIUC

Summary

This matter presents for approval the salary and appointment of Dr. Deborah Tudor for Interim Dean of the College of Mass Communication and Media Arts, SIUC.

Rationale for Adoption

Policies of the Board of Trustees require the Board of Trustees approval of the salary and appointment of professional staff who have a proposed salary of $150,000 or more. This request follows an internal search for the Interim Dean, conducted in accordance with University policies and college Operating Paper. The Interim Dean of the College of Mass Communication and Media Arts serves as the college's chief academic and administrative officer and is responsible for the academic programs, recruitment and retention of students, fundraising, fiscal management, personnel, external relations, and other duties.

The recommended candidate, Dr. Deborah Tudor, holds the rank of Associate Professor with tenure in the Department of Cinema and Photography at SIU Carbondale. She has served as the Associate Dean of the College of Mass Communication and Media Arts since 2009 and served previously as the Chair of the Department of Cinema and Photography.

The Interim Chancellor and Interim Provost, SIUC, have recommended this matter to the President.

Constituency Involvement

A campus search committee comprised of faculty, staff and students, reviewed nominations and applications. Three final candidates participated in on-campus meetings, interviews and open forums allowing ample access to and input from all stakeholders throughout the interview process.
Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That: Dr. Deborah Tudor be appointed to the position of Interim Dean of the College of Mass Communication and Media Art, SIUC with an annual salary of $167,604, effective December 9, 2016.

APPROVAL OF SALARY AND APPOINTMENT:
ASSOCIATE DEAN, COLLEGE OF BUSINESS, SIUC

Summary

This matter presents for approval the salary and appointment of Dr. Mark Peterson for Associate Dean of the College of Business, SIUC.

Rationale for Adoption

Policies of the Board of Trustees require the Board of Trustees approval of the salary and appointment of professional staff who have a proposed salary of $150,000 or more. This request follows an internal search for the Associate Dean, conducted in accordance with University policies and the college Operating Paper. The Associate Dean of the College of Business advises and assists the Dean with academic and administrative management of the College, including academic programs, recruitment and retention of students, promotion and tenure, professional development of faculty and staff, fundraising, fiscal management, personnel, external relations, and other duties.

The recommended candidate, Dr. Mark Peterson, holds the rank of Professor with tenure in the Department of Finance at SIU Carbondale. He currently serves as the Interim Associate Dean of the College of Business and served previously as the Chair of the Department of Finance.

The Interim Chancellor and Interim Provost, SIUC, have recommended this matter to the President.

Constituency Involvement

A campus search committee with faculty, staff and students reviewed nominations and applications and participated in the interview process.
Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That: Dr. Mark Peterson be appointed to the position of Associate Dean of the College of Business, SIUC, with an annual salary of $214,320, effective December 9, 2016.

PROPOSED COURSE FEE FOR ANIMAL SCIENCE 592,
GLOBAL RESEARCH IN AGRICULTURE, SIUC

Summary

This matter proposes adding a course fee in the Animal Science program for international research opportunities.

Rationale for Adoption

The University proposes establishing a course fee for students interested in participating in an elective international research opportunity involving animals not found in North America. The course, ANS 592 Global Research in Agriculture, will be restricted to students approved by the instructor and pre-authorized for financial support. Such support will generally be provided through external agencies. The course fee, which is up to $5,000 per credit hour, will cover 100% of the travel, lodging, meals and research costs.

There is an increased interest in conducting research on animals unique to certain parts of the world outside of the United States. This course will provide students interested in these opportunities the ability to apply the knowledge and technical skills learned at SIU without incurring extraordinary personal costs to do so.

Considerations Against Adoption

Because the students expected to enroll in this course will not be paying the fee, University officials are aware of no considerations against adoption.

Constituency Involvement

The proposed course specific fee was developed by program faculty and administration after a thorough review of the fiscal requirements of the course.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:
(1) The course fee for ANS 592 will be based on actual costs for travel, lodging, meals, research supplies and related expenses, up to $5,000 per credit hour, effective Spring 2017.

(2) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Trustee Herrin moved the approval of the receipt of Reports of Purchase Orders and Contracts, August, September, and October 2016, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll for SIUC and SIUE; Recommendation for Honorary Degree, SIUC [Dr. Susan McClary]; Recommendation for Honorary Degree, SIUC [Gen. Larry Spencer, USAF (Ret.)]; Recommendation for Distinguished Service Award, SIUC [Mr. Era Eugene “Gene” Callahan]; Recommendation for Distinguished Service Award, SIUC [Mr. Gregory “Greg” Cook]; Recommendation for Distinguished Service Award, SIUC [Mrs. Dorothy “Dede” Ittner]; Recommendation for Honorary Degree, SIUE [Ms. Frankie Muse Freeman]; Recommendation for Distinguished Service Award, SIUE [Dr. Johnetta Haley]; Recommendation for Distinguished Service Award, SIUE [Mr. Gyo Obata]; Approval for Grant of Perpetual Right and Easement on Touch of Nature Road to Delta Communications, LLC, Carbondale Campus, SIUC; Planning Approval: Campus Sidewalk Replacement, SIUE; Planning Approval: Turf Replacement Project, Outdoor Recreation Complex, SIUE; Project and Budget Approval: Water Distribution System Valves and Hydrant Replacement, Phase 1, SIUE; Approval of Salary and Appointment: Interim Dean, College of Mass Communication and Media Arts, SIUC; Approval of Salary and
Appointment: Associate Dean, College of Business, SIUC; Proposed Course Fee for Animal Science 592, Global Research in Agriculture, SIUC; and Proposed Alcohol Management Policy [Addition to 6 Policies of the Board Section C.3.]. The motion was duly seconded by Trustee Sambursky. The motion carried by the following recorded vote: aye, Hon. J. Phil Gilbert, Dr. Roger Herrin, Dr. Donna Manering, Dr. Shirley Portwood, Mr. Joel Sambursky, Ms. Amy Sholar, Maj. Gen. Randal Thomas, Ms. Naomi Tolbert; nay, none.

Trustee Portwood requested that the following matter be withdrawn from the omnibus vote and voted on separately:

**PROJECT AND BUDGET APPROVAL:**
**CAMPUS LAKE BOATHOUSE AND PAVILION RENOVATION AND FACILITY NAMING, CARBONDALE CAMPUS, SIUC**

**Summary**

This matter seeks project and budget approval for renovations to the boat house and pavilion located on Campus Lake. The estimated cost for this project is $1,000,000.

**Rationale for Adoption**

The boat house and pavilion on Campus Lake serves as a focal point to the lake and has been the site of many campus-wide events including the Great Cardboard Boat Regatta, the Doc Spackman Memorial Triathlon, Moonlight Canoeing and countless fundraising and awareness walks. Memories of engagements, weddings, first dates and chance encounters originated at the boat house and pavilion. It is estimated that this site receives 80,000 visits from the University community per year.

The boat house and pavilion were constructed in 1959 and throughout the years have received only minor repairs. The infrastructure and plumbing systems are original to the building and have outlived their useful life. There are health-life safety and accessibility issues as well as site structural deficiencies that need to be addressed.

This project will renovate the boat house and the pavilion to upgrade the infrastructure and plumbing systems and provide an enclosed pavilion to accommodate
classroom and public meeting space needs. The site will be redesigned to include additional gathering space for campus events.

The design and construction will be completed through in-house resources and in accordance with the Illinois Procurement Code and the SIU Board of Trustees Policies. The estimated cost of this project is $1,000,000. The work will be funded by a private donor. Upon completion, the new facility will be named for the donor.

The Interim Chancellor, the Vice Chancellor for Development and Alumni Relations, and the Vice Chancellor for Administration and Finance, SIUC, recommended this item to the President.

Considerations Against Adoption

This project will require the work to be completed in a highly visible and frequently visited area. Increased safety precautions and controlled access will be critical to ensure the welfare of the students, faculty, staff, and the University community.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) Project and budget approval for renovations to the Campus Lake boat house and pavilion located on the Carbondale Campus, SIUC, at an estimated cost of $1,000,000 be and is hereby approved.

(2) The Board of Trustees hereby authorizes the purchase of goods and services required to complete this project.

(3) Funding for this project will come from a private donor whose name will appear on the facility.

(4) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures. Such authority includes delegation to the President to approve the naming of the facility.

Trustee Portwood reviewed her objection for the item because the renovations of the boathouse were linked to its naming after an anonymous donor, and she felt the name should be available to the public and the University, prior to action.
Trustee Gilbert made a motion to approve the item. The motion was duly seconded by Trustee Manering. The motion passed by the following recorded vote: aye, Hon. Phil Gilbert, Dr. Roger Herrin, Dr. Donna Manering, Mr. Joel Sambursky, Ms. Amy Sholar, Maj. Gen. Randal Thomas, Ms. Naomi Tolbert; nay, Dr. Shirley Portwood.

Chair Thomas stated that the Board had a Current and Pending item titled the following: Change in Faculty/Administrative Payroll-Office of the President and University-Wide Services.

Trustee Sambursky made a motion that the Board consider the matter. The motion was duly seconded by Trustee Sholar. The motion to consider the matter passed unanimously via voice vote.

The following current and pending item was presented:

CHANG IN FACULTY-ADMINISTRATIVE PAYROLL- OFFICE OF THE PRESIDENT AND UNIVERSITY-WIDE SERVICES

The following change in faculty-administrative payroll is submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the President. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointment (If the person previously had a University appointment, it is so noted. Otherwise, the person is a new University employee.)

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<td>01/09/2017</td>
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Trustee Gilbert moved approval of the item. The motion was duly seconded by Trustee Herrin. The motion carried by the following recorded vote: aye, Hon. J. Phil
Chair Thomas stated that the Board had a Current and Pending item titled the following: Approval of Amendment to Employment Agreement of Dean and Provost, Southern Illinois University School of Medicine.

Trustee Herrin made a motion that the Board consider the matter. The motion was duly seconded by Trustee Manering. The motion to consider the matter passed unanimously via voice vote.

The following current and pending item was presented:

**APPROVAL OF AMENDMENT TO EMPLOYMENT AGREEMENT OF DEAN AND PROVOST, SOUTHERN ILLINOIS UNIVERSITY SCHOOL OF MEDICINE**

**Summary**

The matter presents for approval an amendment to the Employment Agreement (“Agreement”) for Dr. Jerry Kruse as Dean and Provost of Southern Illinois University School of Medicine.

**Rationale for Adoption**

The Board of Trustees previously approved the Agreement, appointing Dr. Jerry Kruse as Dean and Provost of the School of Medicine for the period of January 1, 2016 through February 29, 2020. The Agreement contemplated that Dr. Kruse would continue to serve as chief executive officer of the School of Medicine’s faculty practice plan for a time, through December 31, 2016. Subsequently it has been determined that additional time for transition out of that role would be beneficial. As such, this matter requests approval to amend the Agreement to permit Dr. Kruse to remain as chief executive officer of the faculty practice plan through June 30, 2017. The terms and conditions of the Agreement will otherwise remain the same.

**Resolution**

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in a regular meeting assembled, That an amendment to the Employment Agreement between the Board of Trustees and Dr. Jerry Kruse for the above mentioned purpose is hereby approved.
BE IT FURTHER RESOLVED, That the President is hereby authorized and shall take all action as may be necessary in the execution of this resolution and to execute and enact such an amendment.

Trustee Sholar moved approval of the item. The motion was duly seconded by Trustee Tolbert. The motion carried by the following recorded vote: aye, Hon. J. Phil Gilbert, Dr. Roger Herrin, Dr. Donna Manering, Dr. Shirley Portwood, Mr. Joel Sambursky, Ms. Amy Sholar, Maj. Gen. Randal Thomas, Ms. Naomi Tolbert; nay, none.

Chair Thomas stated that the Board had a Current and Pending item titled the following: Approval of Amendment to and Extension of SIU President Employment Agreement.

Trustee Gilbert made a motion that the Board consider the matter. The motion was duly seconded by Trustee Sholar. The motion to consider the matter passed unanimously via voice vote.

The following current and pending item was presented:

**APPROVAL OF AMENDMENT TO AND EXTENSION OF SIU PRESIDENT EMPLOYMENT AGREEMENT**

**Summary**

The matter presents for approval the extension and amendments of the Presidential Employment Agreement (the “Agreement”) between the Board of Trustees of Southern Illinois University (the “Board”) and Dr. Randy Dunn.

**Rationale for Adoption**

The Board and President Dunn entered into the Agreement for an initial term of February 17, 2014, through February 16, 2018. Pursuant to its terms, the Board may, by February 17, 2017, determine to extend the Agreement. The Board is desirous of extending the Agreement through June 30, 2022.

Said extension does not include an explicit salary increase but shall allow the President to be eligible for an adjustment in salary in the event the Board approves a
salary increase plan for any given fiscal year, which includes the Office of the President, subject to the same parameters and eligibility requirements as other University employees.

This matter seeks approval of the extension and corresponding amendments to the Agreement.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in a regular meeting assembled, That:

(1) The Presidential Employment Agreement between the Board of Trustees of Southern Illinois University and Dr. Randy Dunn shall be extended through June 30, 2022, and amended for corresponding fiscal considerations pursuant to the terms of an amendment to the Agreement.

(2) The Chair of the Board of Trustees is authorized to execute such amendment and take such other actions as may be necessary to memorialize and effectuate the amendment to the Presidential Employment Agreement.

Trustee Sambursky moved approval of the item. The motion was duly seconded by Trustee Gilbert. The motion carried by the following recorded vote: aye, Hon. J. Phil Gilbert, Dr. Roger Herrin, Dr. Donna Manering, Dr. Shirley Portwood, Mr. Joel Sambursky, Ms. Amy Sholar, Maj. Gen. Randal Thomas, Ms. Naomi Tolbert; nay, none.

President Dunn thanked the Board for its leadership and the confidence shown in him. He acknowledged the time-consuming task the Board went through in the fall for his 360 degree performance review, and he expressed appreciation for the Board's efforts.

Chair Thomas noted that terms of two Board members, Roger Herrin and Donna Manering, will expire in January. Governor Rauner will decide to retain or replace the members, and he will request that the Governor renew their terms on the SIU Board.
Trustee Manering noted that she had been honored to serve as a member of the SIU Board. She received her three degrees from SIU. She believed her education received at SIU to be excellent, and it served her well professionally and personally. She is encouraged when talking with students on all the campuses that they say the same. She noted that current and prior Board members were very vested in SIU and its successes, and she sent her best wishes to the Board members and SIU for its future.

Trustee Herrin recalled there had been some troubled times during his tenure on the Board, but he felt the University had come a long way and it is in better shape than when he started. He expressed appreciation for having served as a member of the Board.

Chair Thomas announced that the next Board of Trustees meeting would be held February 9, 2017, at the SIU Edwardsville campus. He reported that a news conference would be held upon adjournment of the meeting at the Board table.

Trustee Herrin made a motion to adjourn the meeting. Trustee Tolbert seconded the motion. The motion passed unanimously by voice vote.

The meeting adjourned at 12:05 p.m.

Misty D. Whittington, Executive Secretary
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Pursuant to notice, a special meeting was called by the Chair of the Board of Trustees of Southern Illinois University, and the meeting convened at 2:06 p.m., Wednesday, February 8, 2017, in the Board Room of Birger Hall, Southern Illinois University Edwardsville, Edwardsville, Illinois. The meeting was called to order by Chair Thomas. The following members of the Board were present:

MG (Ret) Randal Thomas, Chair  
Dr. Donna Manering, Vice Chair (via teleconference)  
Mr. Joel Sambursky, Secretary  
Hon. J. Phil Gilbert  
Mr. Ryan Johnson  
Dr. Shirley Portwood  
Dr. Marsha Ryan  
Ms. Naomi Tolbert

The following member was absent:

Ms. Amy Sholar

The Executive Secretary reported and the Chair determined that a quorum was physically present.

Also present for the duration of the meeting were Dr. Randy J. Dunn, President; Mr. Lucas Crater, General Counsel; and Ms. Misty Whittington, Executive Secretary of the Board.

Trustee Gilbert made a motion to allow Trustee Donna Manering to participate in the meeting via teleconference. The motion was duly seconded by Trustee Portwood. The motion passed unanimously via voice vote.
Chair Thomas explained the procedures for the public comment and question portion of the Board’s agenda.

Executive Secretary Whittington notified the Board that no persons had registered to speak.

President Dunn briefly reviewed proposed tuition rates and fee matters for the Carbondale and Edwardsville campuses.

President Dunn reviewed the proposal for new student housing at the Carbondale campus. Trustee Portwood inquired about the benefit of a public-private partnership rather than using a traditional bond sale. Further, Trustee Portwood inquired about the projected costs to the University and whether a shorter timeline to open the new housing by using a public-private partnership could be met. A discussion followed regarding concerns raised and about other variables with such a project. President Dunn noted that some information would be known after a successful bid opening for the project is held.

President Dunn briefly reviewed the Strategic Improvement Plan and recommended the Board’s approval of it.

President Dunn reviewed the state budget impact and campus budget planning. He reviewed the need for the University system to receive funds from the state and strategies for cost saving measures.

President Dunn noted the length of time the system office has made due without a permanent vice president for academic affairs position. He talked about efforts made to keep the area covered with temporary help and that he was currently covering
those duties in addition to his own job duties. The Board agreed that he should move
forward to open a search to fill the position permanently.

At approximately 3:30 p.m., Trustee Ryan moved that the Board go into
closed session to consider pending, probable or imminent court proceedings against or
on behalf of the Board; information regarding appointment, employment, compensation,
discipline, performance or dismissal of specific employees of the public body; and review
of minutes of meetings lawfully closed under the Open Meetings Act. The relevant
sections of the Open Meetings Act Statute that allow for the closed session are 5 ILCS
120/2(c) (1), (11), and (21). The motion was duly seconded by Trustee Gilbert. The
motion carried by the following recorded vote: aye, Hon. J. Phil Gilbert; Dr. Donna
Manering; Dr. Shirley Portwood; Dr. Marsha Ryan; Mr. Joel Sambursky;

At approximately 5:24 p.m., a motion was made by Trustee Sambursky and
seconded by Trustee Tolbert to end the closed portion of the meeting. The motion passed
by a voice vote.

President Dunn informed the Board that he wished to withdraw Board
Agenda Item N, Approval of Purchase: Medical Office Building Lease, School of Medicine
Campus, SIUC, from the February 9, 2017, Board agenda.

At approximately 5:25 p.m., a motion was made by Trustee Gilbert and
seconded by Trustee Tolbert to adjourn the meeting. The motion passed by a voice vote.
No action was requested or taken during the closed session.

Joel Sambursky, Secretary
The regular meeting of the Board of Trustees of Southern Illinois University convened on Thursday, February 9, 2017, at approximately 9:07 a.m. in the Meridian Ballroom, 1st Floor, Morris University Center, Southern Illinois University Edwardsville, Edwardsville, Illinois. The meeting was called to order by Chair Thomas. The following members of the Board were present:

MG (Ret) Randal Thomas, Chair
Mr. Joel Sambursky, Secretary
Hon. J. Phil Gilbert
Mr. Ryan Johnson
Dr. Shirley Portwood
Dr. Marsha Ryan
Ms. Naomi Tolbert

The following members were absent:

Dr. Donna Manering, Vice Chair
Ms. Amy Sholar

Executive Officers present were:

Dr. Randy J. Dunn, President, SIU
Dr. Bradley Colwell, Interim Chancellor, SIU Carbondale
Dr. Randall Pembrook, Chancellor, SIU Edwardsville
Dr. Jerry Kruse, Dean and Provost, SIU School of Medicine
Mr. Lucas Crater, General Counsel
Dr. Duane Stucky, Senior Vice President for Financial and Administrative Affairs and Board Treasurer

Also present was Ms. Misty Whittington, Executive Secretary of the Board.

**NOTE:** Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.
Chair Thomas led the group in the Pledge of Allegiance.

The Executive Secretary reported and Chair Thomas determined that a quorum was physically present.

Chair Thomas welcomed newly appointed Trustee Dr. Marsha Ryan to her first Board meeting.

Chair Thomas stated that the next item of business on the agenda was the election of officers, Executive Committee, and Board representatives, and annual appointments by the Chair. He requested nominations for the office of Chair of the Board of Trustees.

Chair Thomas recognized Trustee Gilbert who nominated Maj. Gen. Randal E. Thomas for Chair. Hearing no further nominations, a motion was made, seconded, and passed. Trustee Sambursky moved that the nominations be closed. The motion was duly seconded by Trustee Gilbert. The motion carried unanimously via voice vote.

The motion to elect Maj. Gen. Randal E. Thomas as Chair passed by the following recorded vote:  The motion carried by the following recorded vote: aye, Hon. J. Phil Gilbert; Dr. Shirley Portwood; Dr. Marsha Ryan; Mr. Joel Sambursky; Maj. Gen. Randal Thomas; Ms. Naomi Tolbert; nay, none.

Chair Thomas nominated Hon. Phil Gilbert for Vice Chair and Trustee Sambursky for Secretary, and that both serve as members of the Executive Committee of the Board of Trustees. Trustee Ryan seconded the motion. Hearing no further nominations, Trustee Portwood moved that the nominations be closed. The motion was duly seconded by Trustee Ryan. The motion carried unanimously via voice vote.
The motions to elect J. Phil Gilbert as Vice Chair and Joel Sambursky as Secretary and for both to serve as members of the Executive Committee of the Board of Trustees passed by the following recorded vote: aye, Hon. Phil Gilbert; Dr. Shirley Portwood; Dr. Marsha Ryan; Mr. Joel Sambursky; Maj. Gen. Randal E. Thomas; Ms. Naomi Tolbert; nay, none.

Next, Chair Thomas nominated Dr. Donna Manering to serve as the Board’s representative on the State Universities Civil Service System Merit Board. The motion was duly seconded by Trustee Gilbert. Hearing no further nominations, Trustee Gilbert moved that the nominations be closed. The motion was duly seconded by Trustee Sambursky. The motion carried unanimously via voice vote.

The motion to elect Trustee Manering to serve as the Board’s representative on the State Universities Civil Service System Merit Board passed by the following recorded vote: aye, Hon. Phil Gilbert; Dr. Shirley Portwood; Dr. Marsha Ryan; Mr. Joel Sambursky; Maj. Gen. Randal E. Thomas; Ms. Naomi Tolbert; nay, none.

Chair Thomas made the following appointments:

ACADEMIC MATTERS COMMITTEE
Shirley Portwood, Chair
J. Phil Gilbert
Donna Manering
Naomi Tolbert

ARCHITECTURE AND DESIGN COMMITTEE
Joel Sambursky, Chair
Ryan Johnson
Shirley Portwood
Amy Sholar
AUDIT COMMITTEE
J. Phil Gilbert, Chair
Shirley Portwood
Randal E. Thomas
Naomi Tolbert

FINANCE COMMITTEE
Amy Sholar, Chair
Ryan Johnson
Marsha Ryan
Randal E. Thomas

BOARD OF DIRECTORS, SOUTHERN ILLINOIS UNIVERSITY FOUNDATION
Marsha Ryan
Joel Sambursky, Alternate

BOARD OF DIRECTORS, SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE FOUNDATION
Shirley Portwood
Amy Sholar, Alternate

JOINT TRUSTEE COMMITTEE FOR SPRINGFIELD MEDICAL EDUCATION PROGRAMS
Randal E. Thomas
Marsha Ryan, Alternate

BOARD OF DIRECTORS, THE ASSOCIATION OF ALUMNI, FORMER STUDENTS AND FRIENDS OF SOUTHERN ILLINOIS UNIVERSITY, INCORPORATED
Joel Sambursky
J. Phil Gilbert, Alternate

BOARD OF DIRECTORS, ALUMNI ASSOCIATION OF SOUTHERN ILLINOIS UNIVERSITY EDWARDSVILLE
Amy Sholar
Randal E. Thomas, Alternate
At approximately 9:16 a.m., Chair Thomas moved that the full Board meeting recess and reconvene at the conclusion of the Board’s Committee meetings. The motion was duly seconded by Trustee Gilbert. The motion passed unanimously via voice vote.

At 10:20 a.m. the full Board meeting reconvened.

Trustee Gilbert moved that the Minutes of the Meetings held December 7 and 8, 2016, be approved. Trustee Tolbert seconded the motion, and the minutes were approved unanimously by voice vote.

Under Committee Reports, Chair Thomas reported that the Executive Committee had not met in between Board meetings.

Under Executive Officer Reports, President Dunn provided his report for the Southern Illinois University system. The President spoke of activities following the Board’s adoption of the Strategic Improvement Plan. He planned to have updates on future initiatives and work done around strategic imperatives that are in the plan. In the area of diversity, the President reviewed that Dr. Wes McNeese from the School of Medicine has taken on a variable-time appointment at the system level. An advisory council at the system level has been assembled with representation from across the campuses. One of the first orders of business will be a trusteeship lecture to focus on diversity planned for fall 2017. The President announced that in March he will travel to Beijing to build partnerships in the ministry of education and at the system level work with the governmental entities to provide more expansive opportunities. He noted opportunities were available to grow enrollment across the SIU system. In addition, President Dunn spoke of promoting partnerships. He met earlier in the week with a non-profit group
regarding partnership for college completion with hopes to partner on a county-wide basis that would assist high school completion for students in Alexander County as well as then help them to matriculate to some post-secondary opportunity.

President Dunn spoke of the Southern Illinois Collegiate Common Market (SICCM) and reviewed there are five degree programs delivered at the community colleges which are members of SICCM, along with the SIU campuses. The group is undergoing significant change in part because of the state budget crisis. There are not resources sufficient for the community colleges to support some of the programs and the programs tend to be workforce-based degrees at the associate’s degree level. The programs can be feeders for the universities. The President noted that SICCM may change over time into something different to fit today’s needs and make more efficient use of today’s technologies.

The President spoke of the Chancellor search underway for SIU Carbondale. The Search Advisory Committee will bring in seven candidates for first round interviews via Skype at the end of February. The semifinalist group will be screened to likely two or three finalists who will visit the campus for interviews. The Board will have an opportunity to determine how it wishes to interface with the finalists. President Dunn noted that Governor Rauner asked that he co-chair the Illinois Bicentennial Commission. He clarified that SIU resources will not be used for those projects but will be funded by donors and sponsors for the state events.

For state policy issues, President Dunn shared that the Board spent a great deal of time on the prior day discussing what happens in the months ahead if there is not resolution to the state budget impasse. He noted that as we approach later in the spring
without any funding, particularly with the Carbondale campus, the potential list of fairly significant reductions would need to be implemented. He further noted that cash flow analysis for the School of Medicine and Edwardsville campus have shown those can continue to navigate in the black even as we go toward this fiscal year and into the summer.

Executive Director of Governmental and Public Affairs John Charles reviewed spring legislative session highlights. He reviewed that during the prior year, the University had two primary bills. One passed the General Assembly and was signed by the Governor which allows the campuses to create a policy to allow for alcohol sales. The other bill would have allowed the University to take surplus property that the University owns and sell it and use the money for scholarships but it did not move forward. Mr. Charles reported on one legislative item this year, which is a resolution for the eclipse. There is a bill that was heard in committee on the prior day that would allow universities to get out from under the state mandate that all printing has to be done using soy ink. He went on to say that would not impact the University much if any because the industry now uses vegetable-based ink. Another bill introduced would require universities to admit the top 10 percent of each high school graduating class but that more research will need to be done regarding that proposed mandate. Another bill that would affect universities and community colleges would eliminate the question on admission applications if the person has ever been arrested or charged with a criminal offense and that could bring up some public safety concerns. Several bills propose the raising of the minimum wage, which would have a large impact on universities. One bill proposes more procurement reform to make purchasing easier and save money and time. The last bill
he spoke of was regarding administrative costs; and it proposes that before a university can raise tuition, administration would need to be cut by 25 percent. Mr. Charles spoke of a rally held in Springfield on the prior day regarding higher education funding.

In closing, President Dunn noted that Governor Rauner’s State of the State Address included a mention of Southern Illinois University for the work it does across the system with research and innovation which was positive news.

Dr. Bradley Colwell, Interim Chancellor, SIU Carbondale, provided his report for the Carbondale campus. Dr. Colwell reviewed activities in which he participated since his last Board report. At the end of fall, an academic excellence ceremony and a commencement exercise were held. In January the City of Carbondale and the Carbondale Chamber of Commerce hosted a “Chat with the Chancellor” whereby he and a number of senior campus leaders participated in community conversation.

The Chancellor reported that he served as keynote speaker at the annual Martin Luther King, Jr. breakfast hosted by the NAACP. Black History Month had been launched, and the annual international festival was occurring during the week.

Chancellor Colwell reported that a number of newly elected and re-elected legislators had been hosted on campus since the last Board meeting, including State Representatives Terri Bryant and Dave Severin, State Senators Dale Fowler and Paul Schimpf, and Illinois U.S. Senator Tammy Duckworth. Later in the afternoon the campus would host Illinois Comptroller Susana Mendoza.

Chancellor Colwell provided an enrollment update. Spring tenth-day enrollment of 14,636 reflected fall enrollment as expected minus the more than 1,300 December graduates. He reported that the campus continues to work on student
recruitment, focusing on the fall 2017 class yield. He went on to say that during the prior weekend more than 350 high-achieving high school students and their family members were on the campus for the Chancellor and University Excellence Scholarship interview weekend. Students were invited to interview based on ACT scores, academic credentials and high school activities.

Chancellor Colwell reported that the Southern Illinois Research Park received a $159,000 grant from the Delta Regional Authority to enhance Southern Illinois small business development and entrepreneurship efforts. The NASPA-Student Affairs Professionals in Higher Education selected SIU’s Non-Traditional Student Services Program as the 2016 Annual Outstanding Undergraduate Adult Learner Program. Lastly, the campus hosted United Nations Secretary-General Ban Ki-moon on December 21 for his last public lecture before his term ended on December 31.

The Chancellor provided recent student accomplishments. He noted that Mary McGee, a sophomore majoring in English literature and psychology, and Robert Caswelch, a junior majoring in industrial design, are SIUC’s newest University Innovation Fellows. The program was created by the National Center for Engineering Pathways to Innovation through a five-year National Science Foundation grant. Senior student Morgan Timms, a senior with a double major in psychology and photojournalism, received an international reporting fellowship from the Pulitzer Center on Crisis Reporting. Upon graduation, she will document the role of cultural identity in the health and well-being of Aboriginal youth in Australia. Lastly, more than 30 students received funds necessary for textbooks and supplies for the spring semester from the SIU Alumni Association during
the prior month. Awards are granted to students who demonstrate financial need and have a grade point average of at least 3.0.

Chancellor Colwell announced two first-time events. March 1 would be the SIU Day of Giving. The goal of the event, in addition to raising funds, is to build awareness of the importance of philanthropy to SIU’s success. April 1 is The Big Event: A Saluki Day of Service, which will be the largest one-day, student-run service project in SIU’s history. Teams of students will volunteer throughout the day at organizations such as the Boys and Girls Club, the American Cancer Society, the Autism Society of Southern Illinois and Keep Carbondale Beautiful.

Dr. Randall Pembrook, Chancellor, SIU Edwardsville, provided his report for the Edwardsville Campus. He provided an update of enrollment. He reviewed that classes continue to expand for the winter session which is offered online for a three-week period from mid-December to early January. The winter session began two years ago with 600 students and has now grown to 1,800 students. He reported the spring 2017 semester was the second largest spring enrollment in the campus’ history as was the enrollment for three of SIUE’s undergraduate schools. For spring 2017, 75 new freshmen enrolled (an increase of 12 percent), 468 new transfers enrolled (an increase of 4 percent), and the freshman spring-to-fall retention rate reached 90 percent. The Chancellor further reported that the student body represents the following cultural diversity: 12.9 percent Black or African American, 3.9 percent Hispanic or Latino, and 3 percent multi-ethnic.
The Chancellor shared news that Dean and Professor of the School of Pharmacy Gireesh Gupchup was recognized by the Pharmacists’ Association as Dean of the Year. He reported recent recognition of campus programs. Bestcolleges.com recognized the online master's degree in healthcare informatics in the top 25 in the country. Top Online Colleges recognized the master’s degree in Physical Education and Coaching Pedagogy as a top 25 program. U.S. News and World Report recognized the online Graduate Nursing Program as the top 100. Lendedu.com rated the campus as 80th nationally in the Best Risk-Reward for College Students. Diverse: Issues in Higher Education recognized the campus as 2016’s Most Promising Places to Work in Student Affairs. The Department of Psychology in the School of Education, Health and Human Behavior received a $500,000 gift from the Family of Rudolf Dreikurs to fund visits to campus from scholars around the world. Chancellor Pembrook reported that the East St. Louis Higher Education Center library had closed due to lack of budget funding, but resources had been identified to reopen it during the week which serves a great need in the community.

President Dunn added that the Illinois Community College Board (ICCB) provides funding to the Southern Illinois Collegiate Common Marketplace (SICCM) to operate the shared programs at the East St. Louis higher Education Center; however, the ICCB had not received appropriations for that purpose, the funding did not come to SICCM, and SICCM did not have the resources to keep the East St. Louis Higher Education Center library open. The President thanked Chancellor Pembrook for identifying funds to reopen that library.
Chancellor Pembrook reported that Associate Dean Ken Rawson and Dean Bruce Rotter, both of the School of Dental Medicine, went to Costa Rica to explore outreach opportunities for dental, nursing, and construction management students and faculty. The Chancellor provided recent grant news for faculty. Valerie Griffin received a $349,000 nursing grant. Sharon Locke received a $299,000 STEM grant. Ken Witt received a $180,000 pharmacy grant. Chris Herndon received a $121,000 pharmacy grant. George Engel received a $200,000 electrical engineering grant.

The Chancellor reviewed recent student accomplishments and campus events. The School of Engineering’s Contractors Club finished third place in the 2016 Associated General Contractors of America (AGC) Outstanding Student Chapter Contest. On January 18, the Office of Institutional Diversity and Inclusion hosted more than 240 campus administrators, faculty, staff, students and area community leaders during the Diversity Strategic Plan Summit, and the 34th annual Martin Luther King, Jr. luncheon for more than 250 people was held. On January 30, campus administrators hosted a Student Town Hall meeting with underrepresented students to discuss their requests pertaining to sustained dialogue, student engagement, training and programming, student recruitment and scholarships, recruiting and retaining faculty, staff and administrators, and student success. On February 21, an alumni networking breakfast will take place at L. Keely Construction in St. Louis with a four-member panel, three of which are SIUE alumni on the *St. Louis Business Journal’s* 40 under 40 list.

Chancellor Pembrook noted that a ribbon cutting for the Dental Clinic on campus would be held on February 16. He reported progress was being made on the Engineering student project area for such activities as work on solar cars and concrete
canoes with an open date planned for fall 2017. The Science building renovations are on track with a completion date of fall 2018. He went on to say that Ed Huneke, the all-time leader in wins for SIUE men’s soccer, and Jonathan Bannister, a three-time All-American for the Cougars, will be part of the 2017 Great Lakes Valley Conference Hall of Fame class. For the 21st consecutive semester, SIUE student-athletes have logged a departmental GPA of better than 3.0 (3.202). Twelve SIUE programs finished with team GPAs of better than 3.0. SIUE men’s cross-country finished with the highest GPA at 3.696 followed by women’s cross-country at 3.611.

Chair Thomas recognized the constituent representatives attending the day’s meetings and thanked them for their service.

Mr. Johnathan Flowers, Vice President for Academic Affairs of the Graduate and Professional Student Council (GPSC), SIUC, read two resolutions to the Board. The first resolution was regarding the GPSC Diversity and Inclusivity Policy Committee’s response to Chancellor Colwell regarding designation of a sanctuary campus. The second resolution was regarding the GPSC Executive Committee’s condemnation of the U. S. President’s executive order temporarily banning travel from certain foreign countries and its support of international students.

Chair Thomas explained the procedures for the public comment and question portion of the Board’s agenda.

Executive Secretary Whittington notified the Board that no persons had registered to speak.
Chair Thomas explained the procedure for the Board’s omnibus motion. He noted that Board Agenda Item N, Approval of Purchase: Medical Office Building Lease, School of Medicine Campus, SIUC, had been withdrawn from the agenda.

Trustee Portwood requested that Board Agenda Item M, Authorization for Public-Private Partnership: University Housing Residence Halls, Carbondale Campus, SIUC, be considered separately.

The listing of items proposed for the omnibus motion were as follows:

**REPORTS OF PURCHASE ORDERS AND CONTRACTS, NOVEMBER AND DECEMBER, 2016, SIUC AND SIUE**

In accordance with 3 Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the months of November and December 2016, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

**CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL – SIUC**

The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Chancellor. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. **Continuing Appointment** (If the person previously had a University appointment, it is so noted. Otherwise, the person is a new University employee.)

<table>
<thead>
<tr>
<th>Name</th>
<th>Rank/Title</th>
<th>Department</th>
<th>Effective Date</th>
<th>Percent Change</th>
<th>Salary</th>
</tr>
</thead>
<tbody>
<tr>
<td>Chitambar, Michelle J.</td>
<td>Senior Technology Transfer Specialist</td>
<td>Office of Technology Transfer</td>
<td>12/06/2016</td>
<td>$ 6,666.67/mo</td>
<td>$ 80,000.04/FY</td>
</tr>
</tbody>
</table>
2. Shackleton, Jacqueline T. Researcher I* Institutional Research and Studies 01/15/2017 $ 2,500.00/mo $ 30,000.00/FY

3. Skouby, Brian L. Associate Director, Project Management Office (previously Information Technology Manager/Administrative Coordinator) Information Technology 12/01/2016 49.84% $ 6,250.00/mo $ 75,000.00/FY (Previous Salary – $ 4,171.00/mo $ 50,052.00/FY)

*Change from term to continuing

B. Leaves of Absence with Pay— None to be reported.

C. Awards of Tenure—

<table>
<thead>
<tr>
<th>Name</th>
<th>Title on Effective Date of Tenure</th>
<th>Department</th>
<th>Effective Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Pollitz, John</td>
<td>Professor</td>
<td>Library Affairs</td>
<td>March 6, 2017</td>
</tr>
</tbody>
</table>

D. Promotions – None to be reported.

The following changes in faculty-administrative payroll at the School of Medicine/Springfield campus are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Dean and Provost. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointment (If the person previously had a University appointment, it is so noted. Otherwise, the person is a new University employee.)

<table>
<thead>
<tr>
<th>Name</th>
<th>Rank/Title</th>
<th>Department</th>
<th>Effective Date</th>
<th>Percent Change</th>
<th>Salary</th>
</tr>
</thead>
<tbody>
<tr>
<td>Blackwell, Robert</td>
<td>Assistant Professor</td>
<td>Surgery-SMS</td>
<td>08/21/2017</td>
<td></td>
<td>$ 16,666.67/mo $200,000.04/FY</td>
</tr>
<tr>
<td>Ghawi, Hani</td>
<td>Assistant Professor of Clinical Pediatrics</td>
<td>Pediatrics-SMS</td>
<td>01/09/2017</td>
<td></td>
<td>$ 13,750.00/mo $165,000.00/FY</td>
</tr>
<tr>
<td>Higgins, Kelly</td>
<td>Assistant Dean* (51%)</td>
<td>Student Affairs-SMC</td>
<td>01/03/2017</td>
<td></td>
<td>$ 6,250.00/mo $ 75,000.00/FY</td>
</tr>
<tr>
<td>Name</td>
<td>Rank/Title</td>
<td>Department</td>
<td>Effective Date</td>
<td>Percent Change</td>
<td>Salary</td>
</tr>
<tr>
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</tr>
<tr>
<td>4. Pate, Ryan</td>
<td>Assistant Professor of</td>
<td>Surgery-SMS</td>
<td>04/03/2017</td>
<td></td>
<td>$41,666.67/mo</td>
</tr>
<tr>
<td></td>
<td>Clinical Surgery and Chief</td>
<td></td>
<td></td>
<td></td>
<td>$500,000.04/FY</td>
</tr>
<tr>
<td></td>
<td>of Orthopedics</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>5. Tripathy,</td>
<td>Assistant Professor of</td>
<td>Pediatrics-SMS</td>
<td>01/01/2017</td>
<td></td>
<td>$10,000.00/mo</td>
</tr>
<tr>
<td>Shreepada</td>
<td>Clinical Pediatrics*</td>
<td></td>
<td></td>
<td></td>
<td>$120,000.00/FY</td>
</tr>
<tr>
<td></td>
<td>Specialist*</td>
<td></td>
<td></td>
<td></td>
<td>$74,000.04/FY</td>
</tr>
<tr>
<td>7. Zahnd,</td>
<td>Senior Research Development**</td>
<td>Office of Population</td>
<td>01/01/2017</td>
<td>11.36%</td>
<td>$4,250.00/mo</td>
</tr>
<tr>
<td>Whitney</td>
<td>(previously Research</td>
<td>Science and Policy-SMS</td>
<td></td>
<td></td>
<td>$51,000.00/FY</td>
</tr>
<tr>
<td></td>
<td>Development Coordinator)</td>
<td></td>
<td></td>
<td></td>
<td>(Previous Salary – $3,816.54/mo</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>$45,798.48/FY)</td>
</tr>
</tbody>
</table>

*Change from term to continuing

** Promotion of Administrative Professional

B. Leaves of Absence with Pay – None to be reported.

C. Awards of Tenure – None to be reported.

D. Promotions – None to be reported.

**CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL – SIUE**

The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Chancellor. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointment (If the person previously had a University appointment, it is so noted. Otherwise, the person is a new University employee.)
2. McKenna, Melissa  
   Academic Advisor  
   Academic Advising  
   1/3/2017  
   $3,025.46/mo  
   $36,305.52/FY

3. Mitchom, Shavonda  
   Associate Director  
   (previously: Business Affairs Director-CAS)  
   University Services to East St. Louis  
   1/16/2017  
   16.78%  
   $7,250.00/mo  
   $87,000.00/FY  
   (previously:  
   $6,208.34/mo  
   $74,500.08/FY)

4. Spivey, Valerie  
   Assistant Professor  
   School of Dental Medicine  
   11/16/2016  
   $10,833.34/mo  
   $130,000.08/FY

5. Verbais, Chad  
   Assistant Director  
   Supplemental Education  
   (previously: Writing Center Coordinator)  
   Learning Support Services  
   12/16/2016  
   13.44%  
   $4,800.00/mo  
   $57,600.00/FY  
   (previously:  
   $4,231.22/mo  
   $50,774.64/FY)

6. Wharton, Johanna  
   Director of Partnerships  
   University Services to East St. Louis  
   12/12/2016  
   $6,666.66/mo  
   $79,999.92/FY

7. Zaloga, Franklin  
   Assistant Director  
   Maintenance  
   (previously: Asst. Director Alton & East St. Louis)  
   Facilities Management  
   11/16/2016  
   14.10%  
   $7,791.66/mo  
   $93,499.92/FY  
   (previously:  
   $6,828.54/mo  
   $81,942.52/FY)

B. Leaves of Absence With Pay –

<table>
<thead>
<tr>
<th>Name</th>
<th>Type of Leave</th>
<th>Department</th>
<th>% of Leave</th>
<th>Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Acheson, Gillian</td>
<td>Sabbatical</td>
<td>Geography</td>
<td>100%</td>
<td>1/01/2018-5/15/2018</td>
</tr>
<tr>
<td>Purpose: Professor Acheson will research and submit article manuscripts focused on analysis of places depicted in introductory human geography textbooks.</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Alexander, Alicia</td>
<td>Sabbatical</td>
<td>Applied Communica</td>
<td>100%</td>
<td>1/1/2018-5/15/2018</td>
</tr>
<tr>
<td>Purpose: Professor Alexander will complete her project on coping with unfulfilled standards in relationships. She will revise the literature review, input existing data, write the results, discussion, conclusion, and submit it for publication.</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
3. Cheeseboro, Anthony  
Sabbatical Historical Studies  
100% 8/16/2017-12/31/2017  

Purpose: Professor Cheeseboro will conduct further research on a project that he presented at the 2016 Conference on Missouri History to complete a book proposal.

4. Dirks-Linhorst, P. Ann  
Sabbatical Criminal Justice  
100% 8/16/2017-12/31/2017  

Purpose: Professor Dirks-Linhorst will create and analyze a database of court-ordered competency to stand trial evaluations by race and gender.

5. Duhigg, Thad  
Sabbatical Art & Design  
100% 1/01/2018-5/15/2018  

Purpose: Professor Duhigg will create an entirely new body of work including sculptures and drawings.

6. Henderson, Brian  
Sabbatical English Language & Literature  
100% 8/16/2017-12/31/2017  

Purpose: Professor Henderson will conduct research that reexamines rhetorical agency in the context of recent claims by new materialist thinkers.

7. Hildebrandt, Kristine  
Sabbatical English Language & Literature  
100% 8/16/2017-12/31/2017  

Purpose: Professor Hildebrandt will complete specified chapters of a reference grammar of Gurung under agreement with a book publisher De Gruyter-Mouton.

8. Johnson, Heather  
Sabbatical English Language & Literature  
100% 1/1/2018-5/15/2018  

Purpose: Professor Johnson will research and write articles for publication. It will examine Anna Trapnel’s autobiographical Report and Plea through the lens of an affect theory.

9. Santanello, Catherine  
Professional Development Pharmaceutical Sciences  
100% 3/13/2018-6/12/2018  

Purpose: Professor Santanello will acquire new laboratory skills for the detection of bacterial, protozoan, and viral infectious diseases pathogens/vectors such as Chagas, Chigungunya, Zika, all newly emerging in the U.S.

10. Shaw, Michael  
Sabbatical Chemistry  
100% 8/16/2017-12/31/2017  

Purpose: Professor Shaw’s project will research behavior of species designed for biological activity, catalysis, luminescence, and magnetic data storage.
11. Sierra, Gregory  
Sabbatical  
Accounting  
100%  
8/16/2017-12/31/2017  

Purpose: Professor Sierra will work on a research project that investigates the decision by privately-held banks to choose audit and other levels of financial review.

12. Staples, George  
Sabbatical  
Mathematics & Statistics  
50%  
8/16/2017-8/15/2018  

Purpose: Professor Staples project is an in-depth study of combinatorial properties and applications of linear operators induced on Clifford Algebras.

13. Theodorakis, Christopher  
Sabbatical  
Biological Sciences  
50%  
8/16/2017-12/31/2017  

Purpose: Professor Theodorakis will propose to have three manuscripts, one full-length proposal (NIH), and two pre-proposals (NSF) submitted or submission-ready.

14. Truckenbrod, Emily  
Sabbatical  
Music  
100%  
8/16/2017-12/31/2017  

Purpose: Professor Truckenbrod will transcribe Celius-Dougherty’s unpublished song cycle into a modern working edition. This will be submitted for publication and presented in a lecture recital setting.

15. VanSlette, Sarah  
Sabbatical  
Applied Communications  
100%  
8/16/17-12/31/17  

Purpose: Professor VanSlette will collect data for a new research project titled, “Startups and Public Relations: Startup leaders’ opinions on the use and importance of Public Relations.”

16. Zeng, Yuping  
Sabbatical  
Management & Marketing  
100%  
8/16/17-12/31/17  

Purpose: Professor Zeng will research the ways in which national culture may affect multinational enterprises’ learning from past success and failure experiences.
APPROVAL OF SALARY AND APPOINTMENT:
DEAN OF LIBRARY AFFAIRS, SIUC

Summary

The matter presents for approval the salary and appointment of John Pollitz for Dean of Library Affairs, SIUC.

Rationale for Adoption

Policies of the Board of Trustees require Board of Trustees approval of the salary and appointment of professional staff who have a proposed salary of $150,000 or more. This request follows an external search for the Dean, conducted in accordance with University policies and the Library Affairs Operating Paper. The Dean of Library Affairs serves as the college’s chief administrative officer and is responsible for oversight of its entire operation, including ensuring excellence in teaching/librarianship, scholarship and service as well as fiscal and personnel management, external relations, fundraising and other duties.

The recommended candidate, John Pollitz, has served as the Director of Libraries at University of Wisconsin-Eau Claire since 2007. He was selected through a national search.

Constituency Involvement

A campus search committee comprised of faculty, staff and students reviewed nominations and applications. Mr. Pollitz participated in on-campus meetings, interviews and open forums allowing ample access to and input from all stakeholders throughout the interview process.

The Interim Chancellor and Interim Provost, SIUC, have recommended this matter to the President.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That John Pollitz be appointed to the position of Dean of Library Affairs, SIUC, with an annual salary of $168,000, effective March 6, 2017.
APPROVAL OF PURCHASE:
MEDICAL LABORATORY SERVICES, SIUC

Summary

This matter seeks approval for the purchase of medical laboratory services for the SIU Student Health Center.

Rationale for Adoption

The SIUC Student Health Services is an integral part of the campus community caring for the physical, mental and dental health of our students. The Student Health Center is a state-of-the-art ambulatory healthcare facility that has been continuously accredited by AAAHC since 1996. It provides an integrated and holistic approach to cost-effective healthcare, serving as the student’s medical home away from home. The medical clinic offers diagnostic services, including lab and X-ray, treatment and follow-up care. As such, it requires certain medical laboratory services and supplies to complete tests.

In accordance with the State Procurement Code and SIU Board of Trustees Policies, an Invitation for Bid was issued. Three submissions were received. This matter seeks to award the contract to Quest Diagnostics Clinical Laboratories, Inc., of St. Louis, MO. Funding will come from fees that operate the Student Health Center.

This matter is recommended by the Interim Chancellor, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The purchase of medical laboratory services and supplies be and is hereby awarded to Quest Diagnostics Clinical Laboratories, Inc., of St. Louis, MO, in the amount of $2,380,000. This amount covers an initial contract period of February 10, 2017 through December 31, 2019, as well as the potential costs associated with four optional one-year renewals.

(2) The Board of Trustees hereby authorizes the purchase of goods and services associated with this award.

(3) The purchase will be funded through non-appropriated Student Health Center fees.
The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

**APPROVAL OF PURCHASE:**
**AIRCRAFT FOR AVIATION FLIGHT PROGRAM, SIUC**

**Summary**

This matter seeks approval to purchase five new Garmin G-1000 and auto-pilot equipped Cessna 172S aircraft for the Department of Aviation Management and Flight at SIU Carbondale. The purchase price of the five planes is $1,682,250.

**Rationale for Adoption**

SIU Carbondale's Aviation Flight program provides comprehensive flight education to prepare professional pilots to meet the current and future demands of the aviation industry. Based at the Southern Illinois Airport as part of the University’s 185,000 square foot Transportation Education Center, the program continues its long tradition of excellence. The nine-time national champion Flying Salukis finished second in the National Intercollegiate Flying Association title competition last year, marking the sixth straight year the team has finished in the top three in the nation. The team's most recent championships were in 2011, 2014 and 2015.

Despite the success, the Aviation Flight program is at a competitive disadvantage in recruitment of students due to the age and condition of its fleet of about three dozen Cessna aircraft. The vast majority of the planes are more than 25 years old, make use of older technology and have accrued high levels of flight time. As such, they require more frequent downtime due to increased maintenance and safety needs.

The purchase of new digitally equipped aircraft would allow the program to reduce its dependency on older, high maintenance aircraft and become more competitive with peer institutions. Providing relevant flight instruction using the latest technologies in the aircraft is critical. The new aircraft would have technologies and capabilities current SIU aircraft do not have and also address one of the key recommendations made during the Aviation Flight program's last accreditation process. The newer technologies would be compliant with FAA mandates, allowing the University to forego costly upgrades to older aircraft.
Leadership in the college and the program have worked with alumni and
industry leaders to create a strategic plan for the program that is already showing
dividends and has the support of the department faculty, staff and students. Purchasing
newer aircraft will allow for better utilization of training aircraft and allow the department
to trade in eight older aircraft manufactured in the 1970s and early 1980s. The purchase
price reflects the vendor's trade in value for these eight aircraft.

Funding for the purchase of these aircraft will come from external and/or
internal financing as determined by the Board Treasurer. The debt service payment will
be repaid from the Aviation Flight Services account which is funded by student flight fees.

In accordance with the Illinois Procurement Code and the Southern Illinois
University Board of Trustees policies, a sole source justification was submitted to and
approved by the Chief Procurement Officer.

The SIUC Interim Chancellor recommends this matter to the President.

Considerations Against Adoption

University Officials are aware of none.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University
in regular meeting assembled, That:

(1) The purchase of five Cessna 172S aircraft equipped with Garmin
G-1000 cockpits with auto-pilot from Cessna Aircraft Company of Wichita, KS, for
$1,682,250 be and is hereby approved subject to the identification of financing.

(2) Funding for this purchase will come from external and/or internal
financing as determined by the Board Treasurer. The debt service payment will be repaid
from the Aviation Flight Services account.

(3) The President of Southern Illinois University be and is hereby
authorized to take whatever action may be required in the execution of this resolution in
accordance with established policies and procedures.
PROJECT AND BUDGET APPROVAL: CAMPUS SIDEWALK REPLACEMENT,
PHASE 1, SIUE

Summary

This matter seeks project and budget approval to replace a portion of the sidewalks on the Edwardsville campus. The estimated cost of the project is $600,000 and will be funded from Deferred Maintenance funds.

Rationale for Adoption

On December 8, 2016, the SIU Board of Trustees gave planning approval for the capital project, Campus Sidewalk Replacement, SIUE.

The existing Edwardsville pedestrian walks are deteriorating from age and use. A pavement condition survey found the condition of most of the walks to be “Poor,” “Very Poor,” “Serious” or “Failed.” The condition of the walks is a growing safety concern and accessibility limitation for students, faculty, staff, and visitors, and detracts from the appearance of the campus. Replacement of the current asphalt walks with concrete walks will be accomplished over multiple phases of the project. The estimated cost for Phase 1 of the project is $600,000 and will be funded from Deferred Maintenance funds. As the work is being phased based on pavement condition, maintaining access to campus buildings, and coordination with other projects, Phase 1 will replace pedestrian walks at various locations within the core campus area. The estimated cost of all phases of the project is approximately $3,000,000. Approval of additional phases of work will require further board consideration as funding is identified.

The Chancellor and the Interim Vice Chancellor for Administration, SIUE, have recommended this matter to the President.

Considerations Against Adoption

Construction will require closure of sidewalks on campus, the impact of which is being mitigated by phasing of the work to maintain access to campus buildings, and by accomplishing the work during the summer.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The capital improvement project, Campus Sidewalk Replacement, Phase 1, SIUE, be and is hereby approved at an estimated cost of $600,000.

(2) The project shall be funded from Deferred Maintenance funds.
CHANGE OF PROJECT BUDGET AND AWARD OF CONTRACT: COUGAR VILLAGE FLOOR REPLACEMENT, 400 SIDE OF SINGLE STUDENT HOUSING, SIUE

Summary

This matter seeks an increase in the project budget in the amount of $193,409 and award of the contract to replace the flooring material in the 400 side of the single-student apartments at Cougar Village on the Edwardsville Campus. The total cost of the project increases to $1,393,409 and would be funded from Housing Repair, Replacement, and Reserve funds.

Rationale for Adoption

On September 8, 2016, the SIU Board of Trustees approved the project and budget for the capital project, Cougar Village Floor Replacement, 400 Side of Single Student Housing, SIUE. The flooring material used at the Cougar Village apartment complex has reached the end of its useful life.

The approved budget was $1,200,000. Bids for the project were received on December 12, 2016. The increase by $193,409 to $1,393,409 is necessary in order to allow for asbestos abatement and project contingency in the unlikely event of unforeseen circumstances during the floor replacement. The bids received for the project are slightly high but within a favorable range. A summary of bids received is attached for review.

The Chancellor, the Vice Chancellor for Student Affairs, and the Interim Vice Chancellor for Administration, SIUE, have recommended this matter to the President.

Considerations Against Adoption

Although the project is included in the long-term maintenance plans for Cougar Village, funds used for this project will not be available to use on other projects. The replacement of the flooring material is a necessary maintenance item in order to sustain this critical housing asset.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:
(1) The Cougar Village Floor Replacement, 400 Side of Single Student Housing, SIUE, be and is hereby approved at an increased cost of $1,393,409.

(2) The project shall be funded from Housing Repair, Replacement and Reserve funds.

(3) The contract to perform the flooring replacement work required for the 400 Side of Single Student Housing, SIUE, be and is hereby awarded to R & W Builder’s, Inc., 109 Sir Lawrence Drive, Belleville, IL, in the amount of $1,164,938.

(4) The President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

<table>
<thead>
<tr>
<th>Contractors</th>
<th>Base Bid</th>
</tr>
</thead>
<tbody>
<tr>
<td>R &amp; W Builder’s Inc.</td>
<td>$1,164,938.00</td>
</tr>
<tr>
<td>109 Sir Lawrence Drive</td>
<td></td>
</tr>
<tr>
<td>Belleville, IL 62221</td>
<td></td>
</tr>
<tr>
<td>Interior Construction Services Ltd.</td>
<td>$1,169,355.00</td>
</tr>
<tr>
<td>2930 Market Street</td>
<td></td>
</tr>
<tr>
<td>St. Louis, MO 63103</td>
<td></td>
</tr>
</tbody>
</table>
PROPOSED TUITION RATES AND FEE MATTERS, SIUC
[AMENDMENT TO 4 POLICIES OF THE BOARD APPENDIX A]

Summary

This matter proposes changes to the previously approved tuition schedule and various fee matters.

Rationale for Adoption – Tuition

Undergraduate and Graduate Student Tuition Rates

Southern Illinois University Carbondale is a leader in delivering a diverse, high quality educational experience to its students at an affordable price, while maintaining its place as a nationally ranked research institution. It remains the intent of the Board and University administration to continue with that policy and to honor the tradition of providing an accessible education regardless of financial need or other economic barriers.

Proposed tuition rates for undergraduate, graduate and physician assistant students, and for students enrolled in the professional schools of Law and Medicine are shown in Table 1. The proposed rates, which include an increase of 3.9% in Undergraduate tuition rates, are needed to fund additional cost obligations of the University. Without this additional funding, the quality of educational opportunities for students would be diminished.

Accordingly, the University hereby proposes changes for FY 2018 tuition as outlined in Table 1.

Alternate Tuition Programs

In an effort to streamline tuition rates and offer prospective students and their families less confusing tuition rate structures, the University is proposing to reduce the number of Alternate Tuition Programs and establish a new tuition rate policy for undergraduate domestic students as described in Table 1 and Table 2.

To bolster recruitment efforts and simplify the varied and often confusing Alternate Tuition Rate programs, the University proposes to make the in-state rate applicable to all new and continuing domestic undergraduate students effective beginning Fall Semester 2017.

Out-of-state graduate students and international students will continue to be assessed a 2.5 times surcharge on the in-state rate unless they qualify for an Alternate Tuition Rate. Further, certain graduate program rates and other special differential tuition programs will continue, as described in the footnotes of the tables.
Rationale for Adoption – Mandatory Student Fees

Student Medical Benefit: Student Insurance Fee

The University proposes an increase, as shown in Table 3, in the Student Medical Benefit (SMB) Student Insurance Fee based on actual market rate pricing by the vendor, as allowed under the contractual agreement approved by the Board of Trustees in April 2015. The fee is based on previous claims history, plan enrollment, and medical inflation.

The new Fall 2017, Spring 2018 and Summer 2018 rates will be effective with the collection of fees for Fall Semester 2017. This proposed rate will reflect the subsidizing of the annual premium with funds from the student health insurance reserve. The decision to subsidize the quoted premium for future years will be dependent upon available uncommitted funds in the reserve.

The Student Insurance Fee allows for the continuation of the commercially insured program of external medical and hospitalization coverage that is fully compliant with the Affordable Care Act (ACA). The Student Medical Insurance Plan provides students with comprehensive health coverage at affordable low-cost rates. In accordance with current policy, students who have their own comparable health insurance coverage may apply for a refund of the Student Insurance Fee.

Rationale for Adoption – Course Fees

Dental Hygiene

The University proposes establishing course fees for students taking specific courses in the dental hygiene program starting Summer Session 2017 and thereafter, as shown in Table 4. The course fees will be assessed at the actual costs of instruments and supplies as determined at the time of the course registration.

A maximum fee of $1,900 will be applied per course registration to DH 207C Pre-Clinic Instrumentation and a maximum fee of $600 will be applied to DH 320C Dental Hygiene Clinic II. The instruments and supplies are required for other courses, including DH 220C, 355C, 441C and 417I, which is for work at off-campus clinical rotations.

Historically, students have incurred such expenses out-of-pocket by ordering materials from five different vendors. Conversion of these purchases into course fees will allow for streamlined purchases and payments, creating a convenience for students while also allowing the use of financial aid toward this educational expense.
Forestry: Park and Wildlands Management Camp

The University proposes an increase in a course specific fee which, if approved, will entail an increase from up to $550 per course registration to up to $750 per course registration for Park and Wildlands Management Camp (FOR 422C), effective Summer Session 2017 and thereafter as shown in Table 4. This four-week course is required by the program's accrediting agency.

The current fee, last updated in 2008, has not kept up with the rising cost of travel expenses required for this experience and therefore faculty have had to greatly limit the summer educational experience for students in this course to keep the costs under the current fee guidelines.

The requested increase is necessary to off-set increased travel expenses (such as fuel, vehicle rental, campsite/lodging, etc.) and supplemental expenditures (exhibit and park entry fees, etc.) during the four-week field study experience. The current course fee has not been sufficient to provide the type of itinerary the faculty and students would like to have for the camps.

Therefore, if this increase is approved, it will allow the faculty greater ability to plan a camp experience that will be far more diverse, challenging and rewarding for the students who will be afforded a more meaningful experience in a real-world setting to learn about available career paths in forestry upon graduation.

The final course fee charged to each student will be based on the actual cost of the camp for the class, pro-rated per person.

Forestry: Forest Resources Management Summer Camp Series

The University proposes an increase in a course specific fee which, if approved, will entail an increase from $110 per credit hour up to $125 per credit hour (not to exceed $750 per student) for the Forest Resources Management Summer Camp Series, beginning Summer Session 2017 and thereafter as shown in Table 4. The courses, which are required by the program's accrediting agency, include FOR 310C, 314C, 351C and 360C.

The requested increase is necessary to off-set increased travel expenses (such as fuel, vehicle rental, campsite/lodging, etc.) and supplemental expenditures (activities, equipment, maps, protective gear, etc.) during the four-week field study experience. The current course fee has not been sufficient to provide the type of itinerary the faculty and students would like to have for the summer camps series.
Therefore, if this increase is approved, it will allow the faculty greater ability to plan a summer camp experience that will be far more diverse, challenging and rewarding for the students who will be afforded a more meaningful experience in a real-world setting to learn about available career paths in forestry upon graduation.

The final course fee charged to each student will be based on the actual cost of the camp for the class, pro-rated per person.

Rationale for Adoption – Housing and Meal Plan Rates

Housing and Meal Plan

The University seeks rate increases in residence halls effective Summer Session 2017 and apartment rentals effective July 1, 2017, as shown in Table 5. The proposed effective rate increase for combined funded debt areas is 4.29% overall. Proposed rates for residence hall rooms and the dining plan include one rate for all residence hall double rooms regardless of residential area. Proposed rates include the Saluki Anytime Dining plan. Apartment housing increases are proposed at 3%.

The proposed room rate increases will allow for continued investment in on-campus housing facilities to address deferred maintenance and other continuous repair, safety and improvement projects.

In addition, the proposed FY 2018 room rate increases will provide funds to off-set inflationary cost increases including, but not limited to, escalating utility and food costs and other general inflationary costs for goods and services. Without the fee increase, repairs and renovations to aging housing facilities will not be possible.

Considerations Against Adoption

University officers are concerned that increasing costs to our students may affect access to the University. The University has been sensitive to these concerns in preparing the proposed increases.

Constituency Involvement

The appropriate constituency and student advisory boards have been presented the rationale and proposed increases.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That: 4 Policies of the Board, Appendix A, be and is hereby amended as follows:
(1) Tuition rates be amended for FY 2018, as presented in Table 1.

(2) Alternate Tuition Program policies shall be and are hereby changed, as presented in Table 2.

(3) General student fees effective for Fall Semester 2017 shall be and are hereby changed, as presented in Table 3.

(4) Course fees effective for Summer Session 2017 shall be and are hereby changed, as presented in Table 4.

(5) University Housing rents and charges effective for Summer Session 2017 shall be and are hereby changed, as presented in Table 5.

BE IT FURTHER RESOLVED, That: the President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.
## Table 1
### Southern Illinois University
#### Tuition Rates

Proposed Rates for Fiscal Year 2018

Annual tuition for full-time students (15 hours per semester for undergraduate students, 12 hours per semester for graduate students and 15 hours per semester for law students)

<table>
<thead>
<tr>
<th>SIU Carbondale</th>
<th>Per Hour</th>
<th>Semester Rate</th>
<th>Annual Rate</th>
<th>Annual $ Increase</th>
<th>Percent Increase</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Undergraduates</strong>&lt;sup&gt;1,5&lt;/sup&gt;</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>New Students Guaranteed Rate (FY18)</td>
<td>$315.00</td>
<td>$4,725.00</td>
<td>$9,450.00</td>
<td>$351.00</td>
<td>3.9%</td>
</tr>
<tr>
<td>Guaranteed Fall 2016 Cohort (FY17)</td>
<td>$303.30</td>
<td>$4,549.50</td>
<td>$9,099.00</td>
<td>$0.00</td>
<td>0.0%</td>
</tr>
<tr>
<td>Guaranteed Fall 2015 Cohort (FY16)</td>
<td>$294.50</td>
<td>$4,417.50</td>
<td>$8,835.00</td>
<td>$0.00</td>
<td>0.0%</td>
</tr>
<tr>
<td>Guaranteed Fall 2014 Cohort (FY15)</td>
<td>$280.50</td>
<td>$4,207.50</td>
<td>$8,415.00</td>
<td>$0.00</td>
<td>0.0%</td>
</tr>
<tr>
<td>Guaranteed Fall 2013 Cohort (FY14)</td>
<td>$280.50</td>
<td>$4,207.50</td>
<td>$8,415.00</td>
<td>$0.00</td>
<td>0.0%</td>
</tr>
<tr>
<td>Guaranteed Fall 2012 Cohort (FY13)</td>
<td>$280.50</td>
<td>$4,207.50</td>
<td>$8,415.00</td>
<td>$0.00</td>
<td>0.0%</td>
</tr>
<tr>
<td>Continuing Tuition Rate Fall 2011 Cohort (FY12)</td>
<td>$315.00</td>
<td>$4,725.00</td>
<td>$9,450.00</td>
<td>$1,281.00</td>
<td>15.7%</td>
</tr>
<tr>
<td>Non-Guaranteed Rate (Prior to Fall 2011)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Graduates</strong>&lt;sup&gt;2,5&lt;/sup&gt;</td>
<td>$460.40</td>
<td>$5,524.80</td>
<td>$11,049.60</td>
<td>$525.60</td>
<td>5.0%</td>
</tr>
<tr>
<td><strong>Physician Assistant</strong>&lt;sup&gt;2,3&lt;/sup&gt;</td>
<td>$866.20</td>
<td>$15,833.60</td>
<td>$31,667.20</td>
<td>$1,176.20</td>
<td>3.9%</td>
</tr>
<tr>
<td><strong>School of Law</strong>&lt;sup&gt;3&lt;/sup&gt;</td>
<td>$536.50</td>
<td>$8,047.50</td>
<td>$16,095.00</td>
<td>$766.50</td>
<td>5.0%</td>
</tr>
<tr>
<td><strong>School of Medicine</strong>&lt;sup&gt;2,4&lt;/sup&gt;</td>
<td>$751.19</td>
<td>$15,775.00</td>
<td>$31,550.00</td>
<td>$918.00</td>
<td>3.0%</td>
</tr>
</tbody>
</table>

**Notes:**

1) New entering and continuing international student non-resident tuition is 2.5 times the in-state rate for Undergraduate and Graduate students unless they qualify for an Alternate Tuition Program.

2) New entering and continuing non-resident student tuition is 2.5 times the in-state rate unless they qualify for an Alternate Tuition Program.

3) Non-resident tuition is 3.0 times the in-state rate for the Medical School M.D. Program and 1.5 times the in-state rate for the PA Program. For the PA Program, non-resident tuition is 1.5 times the in-state rate for the Medical School PA rate portion and 1.5 times the in-state rate for the Graduate School rate portion. For FY2018, the non-resident tuition rate for the School of Law will be $1,232.50 per credit hour.

4) Students in the Master of Science Program in Physician Assistant Studies (PA) will be assessed $405.80 per uncapped credit hour in addition to the Graduate School tuition rate of $460.40 for the first 15 credit hours. All credit hours in excess of 15 will be assessed at $405.80 per credit hour. For FY2018, the non-resident tuition rate for the School of Law will be $1,232.50 per credit hour.

5) Beginning Fall 2008 (FY2009), the College of Business implemented a 15% differential tuition surcharge for new entering Undergraduate and Graduate students with a declared College of Business major. Also beginning Fall 2008 (FY2009), the College of Business implemented a Minor Program Fee that is equal to 15% of 15 credit hours of applicable in-state tuition for new entering Undergraduate students with a declared College of Business minor. The differential tuition surcharge for both in-state and out-of-state students will be assessed on the applicable in-state tuition rate and will be capped at 15 credit hours per semester. Beginning Fall 2016 and thereafter, newly entering Undergraduate or Graduate students who declare a College of Business major or minor will pay the uncapped credit hour rate for the differential tuition surcharge.

The rate for these students will be as follows:

<table>
<thead>
<tr>
<th>Per Hour</th>
<th>Semester</th>
<th>Annual</th>
<th>Minor Prog Fee</th>
</tr>
</thead>
<tbody>
<tr>
<td>New Undergraduate Fall 2017 Guaranteed Rate (FY18)</td>
<td>$362.30</td>
<td>$5,434.50</td>
<td>$10,869.00</td>
</tr>
<tr>
<td>Guaranteed Fall 2016 Undergraduate Cohort (FY17)</td>
<td>$348.80</td>
<td>$5,232.00</td>
<td>$10,464.00</td>
</tr>
<tr>
<td>Guaranteed Fall 2015 Undergraduate Cohort (FY16)</td>
<td>$338.70</td>
<td>$5,080.50</td>
<td>$10,161.00</td>
</tr>
<tr>
<td>Guaranteed Fall 2014 Undergraduate Cohort (FY15)</td>
<td>$322.60</td>
<td>$4,839.00</td>
<td>$9,678.00</td>
</tr>
<tr>
<td>Guaranteed Fall 2013 Undergraduate Cohort (FY14)</td>
<td>$322.60</td>
<td>$4,839.00</td>
<td>$9,678.00</td>
</tr>
<tr>
<td>Guaranteed Fall 2012 Undergraduate Cohort (FY13)</td>
<td>$322.60</td>
<td>$4,839.00</td>
<td>$9,678.00</td>
</tr>
<tr>
<td>Non-Guaranteed Rate Undergraduate Cohort (FY09-FY12)</td>
<td>$362.30</td>
<td>$5,434.50</td>
<td>$10,869.00</td>
</tr>
<tr>
<td>Graduate Students (new entering in FY09-FY18)</td>
<td>$529.50</td>
<td>$6,354.00</td>
<td>$12,708.00</td>
</tr>
<tr>
<td>Minor Program Fee-New UG Fall 2017 Guaranteed Rate (FY18)</td>
<td></td>
<td></td>
<td>$709.00</td>
</tr>
<tr>
<td>Minor Program Fee-Guaranteed Fall 2016 UG Cohort (FY17)</td>
<td></td>
<td></td>
<td>$683.00</td>
</tr>
<tr>
<td>Minor Program Fee-Guaranteed Fall 2015 UG Cohort (FY16)</td>
<td></td>
<td></td>
<td>$663.00</td>
</tr>
<tr>
<td>Minor Program Fee-Guaranteed Fall 2014 UG Cohort (FY15)</td>
<td></td>
<td></td>
<td>$631.50</td>
</tr>
<tr>
<td>Minor Program Fee-Guaranteed Fall 2013 UG Cohort (FY14)</td>
<td></td>
<td></td>
<td>$631.50</td>
</tr>
<tr>
<td>Minor Program Fee-Guaranteed Fall 2012 UG Cohort (FY13)</td>
<td></td>
<td></td>
<td>$631.50</td>
</tr>
<tr>
<td>Minor Program Fee-Continuing Tuition Rate UG Cohort (FY09-FY12)</td>
<td></td>
<td></td>
<td>$709.00</td>
</tr>
</tbody>
</table>
TABLE 2

4 POLICIES OF THE BOARD, APPENDIX A

B. Alternate Tuition Programs

1. All new undergraduate and graduate students from MO, KY, IN, TN & AR who enter in the Fall of 2009 or thereafter will pay an alternate tuition rate of 1.0 times the applicable in-state rate (excludes Medicine, Law and Physician Assistant Studies). All new undergraduate and graduate students from IA and WI who enter in the Fall of 2014 or thereafter will pay an alternate tuition rate of 1.0 times the applicable in-state rate (excludes Medicine, Law and Physician Assistant Studies.)

2. New first-time freshmen from the 34 southern most counties in Illinois who enter in the Fall of 2009 or thereafter and qualify for the Academic Competitiveness Grant will be given an alternate “Southern Stars” tuition rate of 0.8 times the applicable in-state undergraduate rate.

3. International Students who qualify as high-achieving non-resident new first-time freshmen and new first-time transfer students who enter in the Fall of 2013 or thereafter will pay an alternate tuition rate of 1.0 times the applicable in-state undergraduate tuition rate (excludes Medicine, Law & Physician Assistant Studies). Students who qualify as high-achieving non-resident first-time students in a graduate program who enter in the Fall 2015 or thereafter will pay an alternate tuition rate of 1.0 times the applicable in-state Graduate tuition rate (excludes Medicine, Law and Physician Assistant Studies). (4/16/15)

4. Newly entering Undergraduate and Graduate students who enter in the Fall 2013 or thereafter who are (i) actively serving in the United States Armed Forces or (ii) those who have been honorably discharged will pay an alternative tuition rate of 1.0 times the current in-state tuition rate.

5. Newly entering freshmen or transfer Undergraduate students who enter in the Fall 2011 or thereafter who have parent(s) or legal guardian(s) who are graduates of Southern Illinois University Carbondale will pay an alternate tuition rate of 0.8 times the applicable in-state or out-of-state Undergraduate tuition rate (excludes Medicine, Law and Physician Assistant Studies).

6. Students who are active duty military members, in all branches and including Active Guard and Reserve (AGR) and Guard and Reserve members called to Active Duty, and who enter in Fall 2015 or thereafter, will pay an alternate tuition rate per credit hour equal to the maximum allowable benefit provided to such students by the Department of Defense’s Military Tuition Assistance Program. All students will pay the appropriate on-campus general student fees as listed in 4 Policies of the Board,
Appendix A, 6 or off-campus course fees as listed in 4 Policies of the Board, Appendix A, 26. This alternate tuition rate will not apply to academic programs in the professional schools of Law and Medicine or to the Online MBA, Online Masters of Accountancy and online Masters of Science in Supply Chain Management and Engineering. The College of Business differential tuition surcharge shall not be applied to active duty military students. (4/16/15, 3/24/16)

7. Graduate Students entering the online Master of Science in Supply Chain Management and Engineering executive education degree program in the Fall 2016 or thereafter will be assessed a tuition rate of $854 per credit hour. There is no in-state/out-of-state differential rate on students enrolled in this program and students are not subject to other fees. (9/10/15)

8. Graduate students entering the online Master of Business Administration program in the Fall 2009 or thereafter will be assessed a tuition rate of $854 per credit hour. There is no in-state/out-of-state differential rate on students enrolled in this program and students are not subject to other fees. (9/10/15)

9. Graduate students entering the online Master of Accountancy program in the Fall 2009 or thereafter will be assessed a tuition rate of $854 per credit hour. There is no in-state/out-of-state differential rate on students enrolled in this program and students are not subject to other fees. (11/14/13), (4/16/15), (9/10/15), (3/24/16)

**TABLE 3**

**4 POLICIES OF THE BOARD, APPENDIX A**

6. General student fee schedule approved by the Board for Southern Illinois University Carbondale in effect Fall Semester:

<table>
<thead>
<tr>
<th>Fees: Capped at 12 Credit Hours(1) (Per Credit Hour)</th>
<th>Effective Fall 2016</th>
<th>Effective Fall 2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Campus Recreation Fee</td>
<td>$0.72</td>
<td>$0.72</td>
</tr>
<tr>
<td>Green Fee</td>
<td>$0.84</td>
<td>$0.84</td>
</tr>
<tr>
<td>Mass Transit Fee</td>
<td>$4.21</td>
<td>$4.21</td>
</tr>
<tr>
<td>Revenue Bond Fee</td>
<td>$4.95</td>
<td>$4.95</td>
</tr>
<tr>
<td>Student Activity Fee</td>
<td>$3.88</td>
<td>$3.88</td>
</tr>
<tr>
<td>Student Center Fee</td>
<td>$12.34</td>
<td>$12.34</td>
</tr>
<tr>
<td>Student Media Fee</td>
<td>$0.75</td>
<td>$0.75</td>
</tr>
</tbody>
</table>

February 9, 2017 203
b. Fees: Flat Rate (per Semester)

- Students’ Attorney Fee: $6.00
- Student Medical Benefit: Student Health Fee: $219.00
- Student Medical Benefit: Student Insurance Fee: $625.00
- Student-to-Student Grant Fee: $3.00

<table>
<thead>
<tr>
<th>Service</th>
<th>Amount 1</th>
<th>Amount 2</th>
</tr>
</thead>
<tbody>
<tr>
<td>Student Recreation Fee</td>
<td>$11.22</td>
<td>$11.22</td>
</tr>
<tr>
<td>Student Services Building Fee</td>
<td>$6.67</td>
<td>$6.67</td>
</tr>
<tr>
<td>Students’ Attorney Fee</td>
<td>$6.00</td>
<td>$6.00</td>
</tr>
<tr>
<td>Student Medical Benefit:</td>
<td>$219.00</td>
<td>$219.00</td>
</tr>
<tr>
<td>Health Fee</td>
<td>$625.00</td>
<td>$675.00</td>
</tr>
<tr>
<td>Student-to-Student Grant Fee</td>
<td>$3.00</td>
<td>$3.00</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Service</th>
<th>Amount 1</th>
<th>Amount 2</th>
</tr>
</thead>
<tbody>
<tr>
<td>Athletic Fee</td>
<td>$26.25</td>
<td>$26.25</td>
</tr>
<tr>
<td>Information Technology Fee</td>
<td>$7.00</td>
<td>$7.00</td>
</tr>
<tr>
<td>Facilities Maintenance Fee</td>
<td>$19.50</td>
<td>$19.50</td>
</tr>
</tbody>
</table>

(1) Capped at 12 hours/semester. (3/13/03)
(2) Summer rates for Student Health Fee: 2017, $131.40.
(3) Summer rates for Student Insurance Fee: 2017, $231; 2018, $263 (Effective Summer 2005, Summer rates only assessed to students not enrolled the preceding Spring Semester.)
(4) Student-to-Student Grant: Amount refundable upon student’s request within specified period of time. Graduate and professional students do not pay this fee.
(5) Students entering in Fall 2013 and thereafter pay the uncapped credit hour rate for Information Technology Fee and Facilities Management Fee. Students entering prior to Fall 2013 have those rates capped at 12 credit hours. Student entering in Fall 2015 and thereafter pay the uncapped credit hour rate for Athletics Fee. Students entering prior to Fall 2015 have that rate capped at 12 credit hours.
### Table 4

#### 4 POLICIES OF THE BOARD, APPENDIX A

4. Course Fees

**Department of Aviation Management and Flight**

Effective Fall Semester, 2017 (FY17)

<table>
<thead>
<tr>
<th>Course</th>
<th>Name</th>
<th>Rates</th>
</tr>
</thead>
<tbody>
<tr>
<td>AF199</td>
<td>Intermediate Flight/Program Transition</td>
<td>$4,764</td>
</tr>
<tr>
<td>AF201A</td>
<td>Primary Flight I</td>
<td>$7,841</td>
</tr>
<tr>
<td>AF201B</td>
<td>Primary Flight II</td>
<td>$8,762</td>
</tr>
<tr>
<td>AF 203</td>
<td>Flight Basic</td>
<td>$12,363</td>
</tr>
<tr>
<td>AF 204</td>
<td>Flight Intermediate</td>
<td>$13,481</td>
</tr>
<tr>
<td>AF206A</td>
<td>Flight Instrument I</td>
<td>$5,812</td>
</tr>
<tr>
<td>AF 206B</td>
<td>Flight Instrument II</td>
<td>$7,839</td>
</tr>
<tr>
<td>AF 207A</td>
<td>Flight Advanced</td>
<td>$9,988</td>
</tr>
<tr>
<td>AF 207B</td>
<td>Flight Multi-Engine Operations</td>
<td>$8,062</td>
</tr>
<tr>
<td>AF 300A</td>
<td>Flight Instructor (Airplane) I</td>
<td>$5,458</td>
</tr>
<tr>
<td>AF 300B</td>
<td>Flight Instructor (Airplane) II</td>
<td>$5,875</td>
</tr>
<tr>
<td>AF 301</td>
<td>Flight Instructor/(Airplane- Multi-Engine)</td>
<td>$2,685</td>
</tr>
<tr>
<td>AF 302</td>
<td>Flight Instructor/(Airplane-Instrument)</td>
<td>$2,461</td>
</tr>
<tr>
<td>AF 304</td>
<td>Practicum in Air Carrier Ops</td>
<td>$8,060</td>
</tr>
<tr>
<td>AF 305</td>
<td>Airline Ops and Turbine Transitions Training</td>
<td>$2,310</td>
</tr>
<tr>
<td>AF 306</td>
<td>Intro to Technically Advanced Aircraft Ops</td>
<td>$3,368</td>
</tr>
</tbody>
</table>

Course fees do not include potential fuel surcharge which may be implemented pending market conditions. Required courses in the AAS in Aviation Flight offered by SIUC include AF 201A, 201B, 203, 204, 206A, 206B, 207A and 207B. The remaining courses are offered as electives towards the completion of the baccalaureate degree.
a. Dental Hygiene Program Effective Summer Session 2017

DH 207C  Pre-Clinic Instrumentation Up to $1,900*

DH 320C  Dental Hygiene Clinic II Up to $ 600*

* Fee to be set at actual costs of instruments and supplies.

b. Department of Forestry Effective Summer Session 2017

Forest Resources Management Summer Camp Series:

FOR 310C Silviculture Field Studies (1 cr hr) Up to $125*
FOR 314C Forest Protection Field Studies (2 cr hrs) Up to $250* FOR 351C Measurements Field Studies (2 cr hr) Up to $250* FOR 360C Forest Industries Field Studies (1 cr hr) Up to $125*

**Total for four course series:** Up to $750*

FOR 422C Park and Wildlands Management Camp Up to $750*

* Fee to be set at actual costs of the camp.
18. University Housing

a. Schedule of rates for University-operated single student housing at SIUC effective Summer Session 2017:

<table>
<thead>
<tr>
<th>Residence Halls - Per Semester</th>
<th>2017</th>
<th>2018</th>
<th>Difference</th>
<th>Percent Increase</th>
</tr>
</thead>
<tbody>
<tr>
<td>Double Occupancy</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Thompson Point, Towers, University Hall</td>
<td>2,968</td>
<td>3,146</td>
<td>178</td>
<td>6.00%</td>
</tr>
<tr>
<td>Single Room Increment</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Thompson Point, Towers, University Hall</td>
<td>1,724</td>
<td>1,827</td>
<td>103</td>
<td>6.00%</td>
</tr>
<tr>
<td>Break Housing (per night)</td>
<td>27</td>
<td>29</td>
<td>2</td>
<td>6.00%</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Residence Hall - Summer Session (per night)</th>
<th>2017</th>
<th>2018</th>
<th>Difference</th>
<th>Percent Increase</th>
</tr>
</thead>
<tbody>
<tr>
<td>Double Occupancy</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Single Room</td>
<td>20</td>
<td>21</td>
<td>1</td>
<td>6.00%</td>
</tr>
<tr>
<td>Wall and Grand Apartments - Per Semester - Furnished with utilities</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Single Room</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Double Room</td>
<td>3,112</td>
<td>3,205</td>
<td>93</td>
<td>3.00%</td>
</tr>
</tbody>
</table>

b. Schedule of rates for University-operated dining halls effective Summer Session 2017:

<table>
<thead>
<tr>
<th>Resident - Dining Plans Fall and Spring semesters</th>
<th>2017</th>
<th>2018</th>
<th>Difference</th>
<th>Percent Increase</th>
</tr>
</thead>
<tbody>
<tr>
<td>Saluki Anytime Plan (unlimited dining plus six guest meal passes included)</td>
<td>2,125</td>
<td>2,165</td>
<td>40</td>
<td>1.90%</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Dining Plan Only - housing apartment residents and off-campus students</th>
<th>2017</th>
<th>2018</th>
<th>Difference</th>
<th>Percent Increase</th>
</tr>
</thead>
<tbody>
<tr>
<td>Block-20 Plan - 20 meals in dining facilities</td>
<td>186</td>
<td>190</td>
<td>4</td>
<td>1.90%</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>SIUC Leased Office Space</th>
<th>Monthly Rate</th>
<th>2017</th>
<th>2018</th>
<th>Difference</th>
<th>Percent Increase</th>
</tr>
</thead>
<tbody>
<tr>
<td>Annual (without utilities &amp; maintenance)</td>
<td>20,300</td>
<td>20,300</td>
<td>-</td>
<td>0.00%</td>
<td></td>
</tr>
</tbody>
</table>

c. Schedule of rates for University-operated rental housing at SIUC effective July 1:

<table>
<thead>
<tr>
<th>Evergreen Terrace</th>
<th>Monthly Rate</th>
<th>2017</th>
<th>2018</th>
<th>Difference</th>
<th>Percent Increase</th>
</tr>
</thead>
<tbody>
<tr>
<td>Two-bedroom apartment (Unfurnished, flat rate $42/month electric not included)</td>
<td>681</td>
<td>701</td>
<td>20</td>
<td>3.00%</td>
<td></td>
</tr>
<tr>
<td>Three-bedroom apartment (Unfurnished, flat rate $54/month electric not included)</td>
<td>734</td>
<td>756</td>
<td>22</td>
<td>3.00%</td>
<td></td>
</tr>
<tr>
<td>ET undergrad room rental - small bedroom (Furnished, flat rate $21/month electric not included)</td>
<td>417</td>
<td>430</td>
<td>13</td>
<td>3.00%</td>
<td></td>
</tr>
<tr>
<td>ET undergrad room rental - large bedroom (Furnished, flat rate $21/month electric not included)</td>
<td>437</td>
<td>450</td>
<td>13</td>
<td>3.00%</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Elizabeth Apartments - Furnished with utilities</th>
<th>2017</th>
<th>2018</th>
<th>Difference</th>
<th>Percent Increase</th>
</tr>
</thead>
<tbody>
<tr>
<td>Efficiency</td>
<td>621</td>
<td>640</td>
<td>19</td>
<td>3.00%</td>
</tr>
</tbody>
</table>
Financial Statements Associated with Proposed Fee Rate Increases:

- University Housing Rental Rates
- Student Medical Benefit: Student Insurance Fee
UNIVERSITY HOUSING -- FUNDED DEBT, SIUC
Comparative Statement of Actual and Estimated Income and Expense (Cash Basis)

<table>
<thead>
<tr>
<th>FY15</th>
<th>FY16</th>
<th>FY17</th>
<th>FY18</th>
<th>FY19</th>
<th>FY20</th>
</tr>
</thead>
<tbody>
<tr>
<td>Actual</td>
<td>Actual</td>
<td>Budget</td>
<td>Proposed</td>
<td>Projected</td>
<td>Projected</td>
</tr>
<tr>
<td>Residence Hall Room and Meal Rates (Per Academic Year):</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>All residence hall rooms (Towers, Thompson Point, Univ. Hall) - double occupancy</td>
<td>5,600</td>
<td>5,824</td>
<td>5,936</td>
<td>6,292</td>
<td>6,670</td>
</tr>
<tr>
<td>Percent Change</td>
<td>N/A</td>
<td>4.00%</td>
<td>1.91%</td>
<td>6.00%</td>
<td>6.00%</td>
</tr>
<tr>
<td>Saluki Anytime Meal Plan</td>
<td>4,094</td>
<td>4,172</td>
<td>4,250</td>
<td>4,330</td>
<td>4,412</td>
</tr>
<tr>
<td>Percent Change</td>
<td>N/A</td>
<td>1.90%</td>
<td>1.87%</td>
<td>1.90%</td>
<td>1.90%</td>
</tr>
<tr>
<td>Apartment Rents:</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Wall and Grand apartments (single, per academic year)</td>
<td>7,278</td>
<td>7,416</td>
<td>7,558</td>
<td>7,784</td>
<td>8,018</td>
</tr>
<tr>
<td>Percent Change</td>
<td>4.00%</td>
<td>1.90%</td>
<td>1.91%</td>
<td>3.00%</td>
<td>3.00%</td>
</tr>
<tr>
<td>Evergreen Terrace apartments (two-bedroom, per month)</td>
<td>655</td>
<td>668</td>
<td>681</td>
<td>701</td>
<td>722</td>
</tr>
<tr>
<td>Percent Change</td>
<td>4.00%</td>
<td>1.90%</td>
<td>1.91%</td>
<td>3.00%</td>
<td>3.00%</td>
</tr>
</tbody>
</table>

Revenues
- Operations: 40,920,579 37,053,661 31,466,800 32,972,800 34,341,600 35,779,400
- Revenue Bond Fee: 897,086 847,724 730,290 730,290 730,290 730,290
- Interest Income: 39,268 38,929 39,000 39,000 39,000 39,000
- Total Revenues: 41,856,933 37,940,314 32,236,090 33,742,090 35,110,890 36,548,690

Expenditures
- Salaries: 6,576,738 6,260,899 6,540,000 6,639,700 6,741,000 6,843,800
- Wages (Net of USOE): 1,144,527 1,252,973 1,174,600 1,192,500 1,210,700 1,229,200
- Food: 3,430,096 2,961,604 3,100,000 3,147,300 3,195,300 3,244,000
- Utilities: 3,607,917 2,961,604 3,100,000 3,147,300 3,195,300 3,244,000
- Administration: 6,297,830 5,708,124 5,824,900 5,913,700 6,003,900 6,095,500
- University Service Expense: 2,854,606 2,615,020 2,747,920 2,881,720 2,925,520 2,980,320
- Equipment: 453,933 389,233 413,033 426,833 440,633 454,433
- Commodities: 472,680 358,510 485,500 492,900 500,400 508,000
- Telecommunications: 72,045 60,791 62,250 63,200 64,200 65,200
- Insurance (Employer Contrib. To Group/Property): 571,938 587,674 610,800 620,100 629,600 639,200
- Other Current Expenses: 548,979 448,162 556,100 564,600 573,200 581,900

Mandatory Transfers
- To Debt Service: 5,234,968 5,198,120 5,123,628 4,843,483 4,184,395 4,046,278
- To Repair Replacement Reserves: 679,297 1,005,863 1,028,725 1,001,442 918,700 405,788
- Total Mandatory Transfers: 5,914,265 6,203,983 6,152,353 5,844,925 5,103,095 4,452,066

Change in Cash Balance Before Transfers
- to Reserve for Facility Improvements: 6,242,428 3,553,106 (2,530,913) (569,797) 1,107,195 2,756,024
- Transfer to Reserve for Facility Improvement: 5,805,000 2,000,000 2,000,000 2,000,000 2,000,000 2,000,000
- Change in Cash Balance: 437,428 1,553,106 (4,730,913) (2,569,797) (892,805) 556,024

Beginning Cash: 8,719,560 9,156,988 10,710,094 5,979,181 3,409,384 2,516,579

Ending Cash: 9,156,988 10,710,094 5,979,181 3,409,384 2,516,579 3,072,603

% of Ending Cash to Total Expenditures and Transfers: 22.11% 29.43% 16.17% 9.39% 6.99% 8.54%

Reserves
- Beginning Cash Balance: 4,114,546 6,662,810 6,933,485 6,702,210 6,493,652 6,452,352
- Add: Mandatory Transfers: 679,297 1,005,863 1,028,725 1,001,442 918,700 405,788
- Add: Facility Improvement: 5,805,000 2,000,000 2,000,000 2,000,000 2,000,000 2,000,000
- Add: Other: 27,297 - - - - -
- Add: Interest Income: 36,645 41,933 36,645 41,933 41,933 41,933
- Less: Expenditures: (3,999,975) (2,804,418) (3,500,000) (3,250,000) (3,000,000) (3,000,000)
- Ending Cash Balance: 6,662,810 6,933,485 6,702,210 6,493,652 6,452,352 6,098,140
## FEE COLLECTION & REALLOCATION ACCOUNT*

<table>
<thead>
<tr>
<th>Revenues</th>
<th>FY15</th>
<th>FY16</th>
<th>FY17</th>
<th>FY18</th>
<th>FY19</th>
<th>FY20</th>
</tr>
</thead>
<tbody>
<tr>
<td>SMB: Insurance Fee</td>
<td>7,516,281</td>
<td>8,462,312</td>
<td>7,500,000</td>
<td>8,100,000</td>
<td>8,910,000</td>
<td>9,979,200</td>
</tr>
<tr>
<td>Interest Earnings</td>
<td>21,149</td>
<td>38,168</td>
<td>38,168</td>
<td>38,168</td>
<td>38,168</td>
<td>38,168</td>
</tr>
<tr>
<td>Total Net Revenues</td>
<td>7,537,430</td>
<td>8,500,480</td>
<td>7,538,168</td>
<td>8,138,168</td>
<td>8,948,168</td>
<td>10,017,368</td>
</tr>
</tbody>
</table>

| Expenditures | | | | | | |
| To Operations Account | 800,000 | 0 | 323,290 | 314,572 | 314,572 | 314,572 |
| To Medical Claims Reserve | 5,300,000 | 9,200,000 | 7,800,000 | 8,580,000 | 9,438,000 | 10,381,800 |
| To Life Claims Reserve | 0 | 0 | 0 | 0 | 0 | 0 |
| To Catastrophe Reserve | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Current Expenses | 35,698 | 275,106 | 0 | 0 | 0 | 0 |
| Total Expenditures | 6,135,698 | 9,475,106 | 8,123,290 | 8,894,572 | 9,752,572 | 10,696,372 |

| Change in Cash Balance | 1,401,732 | (974,626) | (585,122) | (756,404) | (804,404) | (679,004) |
| Beginning Cash | 2,048,540 | 3,450,271 | 2,475,646 | 1,890,525 | 1,134,122 | 329,719 |
| Ending Cash | 3,450,271 | 2,475,646 | 1,890,525 | 1,134,122 | 329,719 | (349,284) |

*Fees are collected in this account and redistributed to the Operations Account and Medical & Life Claims Reserve Accounts.

## OPERATIONS ACCOUNT

<table>
<thead>
<tr>
<th>Revenues</th>
<th>FY15</th>
<th>FY16</th>
<th>FY17</th>
<th>FY18</th>
<th>FY19</th>
<th>FY20</th>
</tr>
</thead>
<tbody>
<tr>
<td>Transfers In</td>
<td>800,000</td>
<td>238,463</td>
<td>323,290</td>
<td>314,572</td>
<td>314,572</td>
<td>314,572</td>
</tr>
<tr>
<td>Total Revenue</td>
<td>800,000</td>
<td>238,463</td>
<td>323,290</td>
<td>314,572</td>
<td>314,572</td>
<td>314,572</td>
</tr>
</tbody>
</table>

| Expenditures | | | | | | |
| Reinsurance Premium | 0 | 0 | 0 | 0 | 0 | 0 |
| PPO Contracting Fees | 334,806 | 0 | 0 | 0 | 0 | 0 |
| Salaries | 223,501 | 169,912 | 318,290 | 309,572 | 309,572 | 309,572 |
| Wages | 0 | 0 | 0 | 0 | 0 | 0 |
| Travel | 109 | 0 | 0 | 0 | 0 | 0 |
| Equipment | 0 | 0 | 0 | 0 | 0 | 0 |
| Commodities | 1,061 | 124 | 0 | 0 | 0 | 0 |
| Claims System Maintenance | 17,552 | 14,781 | 0 | 0 | 0 | 0 |
| Other Current Expenses | 2,287 | 141,607 | 5,000 | 5,000 | 5,000 | 5,000 |
| Total Expenditures | 579,315 | 326,424 | 323,290 | 314,572 | 314,572 | 314,572 |

| Change in Cash Balance | 220,685 | (87,961) | 0 | 0 | 0 | 0 |
| Beginning Cash | 16,879 | 237,564 | 149,603 | 149,603 | 149,603 | 149,603 |
| Ending Cash | 237,564 | 149,603 | 149,603 | 149,603 | 149,603 | 149,603 |
### MEDICAL CLAIMS RESERVE

<table>
<thead>
<tr>
<th></th>
<th>FY15 Actual</th>
<th>FY16 Actual</th>
<th>FY17 Budget</th>
<th>FY18 Proposed</th>
<th>FY19 Projected</th>
<th>FY20 Projected</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Revenues</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Transfers In</td>
<td>5,300,000</td>
<td>9,353,345</td>
<td>7,800,000</td>
<td>8,580,000</td>
<td>9,438,000</td>
<td>10,381,800</td>
</tr>
<tr>
<td>Transfers from Catastrophe Reserve</td>
<td>0</td>
<td>0</td>
<td>800,000</td>
<td>800,000</td>
<td>800,000</td>
<td>419,000</td>
</tr>
<tr>
<td><strong>Total Revenues</strong></td>
<td>5,300,000</td>
<td>9,353,345</td>
<td>8,600,000</td>
<td>9,380,000</td>
<td>10,238,000</td>
<td>10,800,800</td>
</tr>
<tr>
<td><strong>Expenditures</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Claims Paid for Current Year</td>
<td>4,000,512</td>
<td>1,371,330</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Claims Paid for Previous Year</td>
<td>1,013,471</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Current Year Premium</td>
<td>0</td>
<td>8,961,537</td>
<td>8,500,000</td>
<td>9,350,000</td>
<td>10,285,000</td>
<td>11,313,500</td>
</tr>
<tr>
<td><strong>Total Expenditures</strong></td>
<td>5,013,983</td>
<td>10,332,867</td>
<td>8,500,000</td>
<td>9,350,000</td>
<td>10,285,000</td>
<td>11,313,500</td>
</tr>
<tr>
<td>Change in Cash Balance</td>
<td>286,017</td>
<td>(979,522)</td>
<td>100,000</td>
<td>30,000</td>
<td>(47,000)</td>
<td>(512,700)</td>
</tr>
<tr>
<td>Beginning Cash</td>
<td>740,326</td>
<td>1,026,343</td>
<td>46,821</td>
<td>146,821</td>
<td>176,821</td>
<td>129,821</td>
</tr>
<tr>
<td>Ending Cash</td>
<td>1,026,343</td>
<td>46,821</td>
<td>146,821</td>
<td>176,821</td>
<td>129,821</td>
<td>(382,879)</td>
</tr>
</tbody>
</table>

### LIFE CLAIMS RESERVE

|                |             |             |             |               |               |               |
| **Revenues**   |             |             |             |               |               |               |
| Transfers In   | 0 | 0 | 0 | 0 | 0 | 0 |
| **Total Revenues** | 0 | 0 | 0 | 0 | 0 | 0 |
| **Expenditures** |             |             |             |               |               |               |
| AD&D Claims Paid | 10,000 | 10,000 | 0 | 0 | 0 | 0 |
| Transfers Out | 0 | 149,792 | 0 | 0 | 0 | 0 |
| **Total Expenditures** | 10,000 | 159,792 | 0 | 0 | 0 | 0 |
| Change in Cash Balance | (10,000) | (159,792) | 0 | 0 | 0 | 0 |
| Beginning Cash | 169,792 | 159,792 | 0 | 0 | 0 | 0 |
| Ending Cash | 159,792 | 0 | 0 | 0 | 0 | 0 |

### CATASTROPHE RESERVE

|                |             |             |             |               |               |               |
| **Revenues**   |             |             |             |               |               |               |
| Transfers In   | 0 | 0 | 0 | 0 | 0 | 0 |
| Interest Earnings | 21,849 | 15,405 | 15,405 | 15,405 | 15,405 | 15,405 |
| **Total Revenues** | 21,849 | 15,405 | 15,405 | 15,405 | 15,405 | 15,405 |
| **Expenditures** |             |             |             |               |               |               |
| Use of Reserve | 0 | 0 | 800,000 | 800,000 | 800,000 | 419,000 |
| **Total Expenditures** | 0 | 0 | 800,000 | 800,000 | 800,000 | 419,000 |
| Change in Cash Balance | 21,849 | 15,405 | (784,595) | (784,595) | (784,595) | (403,595) |
| Beginning Cash | 2,781,814 | 2,803,663 | 2,819,068 | 2,034,473 | 1,249,878 | 465,283 |
| Ending Cash | 2,803,663 | 2,819,068 | 2,034,473 | 1,249,878 | 465,283 | 61,688 |
| **Total Reserve** | 7,677,634 | 5,491,138 | 4,221,422 | 2,710,424 | 1,074,426 | (520,872) |

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The fee estimates have been adjusted downward by subsidizing the annual premium with funds out of the Total Reserve. The decision to subsidize the quoted premium will be considered prior to every years fee calculation and will be dependent upon available funds in the Reserve.

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*Interest Earnings are based on cash balances in the Claim Reserve & Operations Account and the Catastrophe Reserve Account.*
Summary

This matter proposes changes to the previously approved tuition schedule and various fee matters.

Rationale for Adoption – Tuition

Undergraduate and Graduate Student Tuition Rates

Historically, Southern Illinois University has been a leader in delivering a high quality educational experience to its students at an affordable price. It remains the intent of the Board and University administration to continue with that policy and to honor the tradition of providing an accessible education regardless of financial need or other economic barriers.

Proposed tuition rates for undergraduates, nursing accelerated students, graduate students, and for students enrolled in the professional schools of Dental Medicine and Pharmacy are shown in Table 1. The proposed rates, which include an increase of 5% in Undergraduate tuition rates, are needed to fund additional cost obligations of the University. Without this additional funding, the quality of educational opportunities for students would be diminished.

Accordingly, the University hereby proposes changes for FY 2018 tuition as outlined in Table 1.

Undergraduate Domestic Student Tuition Rates

In an effort to streamline tuition rates and offer prospective students and their families less confusing tuition rate structures, the University is proposing to reduce the number of Alternate Tuition Programs and establish a new tuition rate policy for domestic students as described in Tables 1 and 2.

To bolster recruitment efforts and simplify the varied and often confusing Alternate Tuition Rate programs, the University proposes to make the in-state rate applicable to all new and continuing domestic undergraduate students effective beginning fall 2017.

Out-of-state graduate students and international students will continue to be assessed a 2.5 times surcharge on the in-state rate unless they qualify for an Alternate Tuition Rate. Further, certain graduate program rates and other special differential tuition programs will continue as described in the footnotes of Tables 1 and 2.
Differential Tuition Surcharge and Minor Program Fee: School of Business

This matter would approve the implementation of a differential tuition surcharge for all declared undergraduate and graduate School of Business majors and also a Minor Program Fee for all declared undergraduate School of Business minors. The proposed differential tuition surcharge is 15% of the in-state hourly guaranteed tuition rate. The proposed Minor Program Fee would be $525 and is a one-time charge for all undergraduate minors in the School of Business. The differential tuition surcharge will be assessed to all undergraduate students who entered in the fall 2017 or later upon their declaration as a business major. The differential tuition surcharge is effective for all graduate students in the School of Business beginning in fall 2017. The Minor Program Fee would be charged to all undergraduates who declare a minor in Business beginning in fall 2017.

Once fully implemented, this differential tuition surcharge and minor program fee would generate significant revenue to support the operations of the School of Business. This proposal, supported by the AACSB accreditation visiting team, will improve the quality of education for business students by enabling the school to expand student services and financial aid, hire quality faculty, provide additional course offerings in various formats, and expand upon and improve career preparation and co-operative education and internship opportunities.

Accordingly, the University hereby proposes a Differential Tuition Surcharge and Minor Program Fee for School of Business students, effective fall 2017, as outlined in Note 7 on Table 1.

Alternate Tuition Program: Regional Enhancement Program

On November 14, 2013, the SIU Board of Trustees approved an alternate tuition rate of 1.0 times the in-state tuition rate for SIUE students from Wisconsin, Iowa, Indiana, Kentucky, Missouri, Tennessee, and Arkansas. This amendment would extend this alternate tuition rate to SIUE School of Pharmacy students residing in those same seven states. SIUE School of Pharmacy students in these seven states would now pay the in-state Pharmacy tuition rate effective fall 2017 instead of 1.2 times the Pharmacy in-state tuition rate that was previously charged.

As a result of a declining number of applicants to pharmacy schools nationwide, this amendment improves the recruitment of pharmacy students who might not otherwise attend SIUE, allowing the School of Pharmacy to fill its classes to capacity with qualified students.

Accordingly, the University hereby proposes changes to the Alternate Tuition Program: Regional Enhancement as outlined in Tables 1 and 2.
Rationale for Adoption – General Student Fees

The University hereby proposes changes in the General Student Fees as described below and as listed in Table 3.

Athletic Fee

This matter would approve a rate increase in the Athletic Fee of $5.70 per semester, effective fall 2017. The semester rate would increase from $187.95 to $193.65 for FY18. This is a 3.0% increase.

The Athletic Fee is the principal source of revenue supporting the Intercollegiate Athletic Program at SIUE. The proposed increase of $5.70 per semester would support the annual operating expenses associated with SIUE’s continual evolution as a NCAA Division I Institution and would maintain approved fund balance targets.

Facilities Fee

This matter would approve a rate increase in the Facilities Fee of $.60 per credit hour, effective fall 2017, for a proposed total rate of $21.25 per credit hour. This is a 2.9% increase.

A proposed $21.25 per credit hour Facilities Fee is being requested beginning fall semester 2017 to update the campus’ buildings and infrastructure. During the next ten to fifteen years, SIUE will see an unprecedented increase in major building repairs. The Edwardsville Campus has a large group of major buildings and infrastructure built over a short period of time during the same era. There are seven major buildings on campus built between 1965 and 1979, totaling nearly one million square feet. Major systems of that era are reaching the end of their economic lives. Experience has shown that once buildings and their supporting infrastructure go past their economic life, the operating and maintenance costs rise rapidly and the ability to meet user needs and to adapt to changing user demands decrease. Some of these impacts are already visible on campus.

Representative projects funded with this fee include renovation of offices and classrooms in various classroom buildings. The fee also will help address any utilities shortfall. This fee will be charged to all on-campus students.

In the future, this fee is presumed to increase by a not-to-exceed 3% inflation factor.
Information Technology Fee

This matter would approve a rate increase in the Information Technology Fee of $.20 per credit hour, effective fall semester 2017, for a proposed total rate of $7.75 per credit hour. This is a 2.6% increase.

A proposed $7.75 per credit hour Information Technology Fee is being requested beginning fall semester 2017 to offset inflationary operating cost increases and to maintain an appropriate fund balance. The cost per credit hour is viewed as the most equitable approach since students’ demand for services has some proportionality to the number of classes they take. It is also consistent with SIUE’s uncapped tuition.

The costs of supporting computing and the campus network infrastructure have been historically funded through a combination of network connection “jack charges” and appropriated funds. The available funds have remained stagnant, while the demand for services has grown dramatically. Every year, more of the University’s operations are done through computing resources and require an ever greater infrastructure. The University needs to continually expand and enhance computing resources and the campus network infrastructure to satisfy the increasing demand as well as maintain and support information technology services for its faculty, staff, and students.

Student Welfare and Activity Fee

This matter would approve a rate increase, effective fall 2017, in the Student Welfare and Activity Fee (SWAF). The full-time semester fee would increase from $119.60 to $145.05. This is a 21.3% increase.

SIUE’s Student Welfare and Activity Fees fund a variety of services, programs and activities which support campus life. As authorized by the Board, some of the sub-fees are assessed on a flat-rate basis while others are prorated across hours of enrollment.

Five of the current six sub-fees within SWAF—Student Activities & Organizations, Student Government, Campus Recreation, Student Publications, and Counseling & Health Services would be increased. One of the other sub-fees, Student Programming will remain at the same rate as FY17. Two new initiatives will be accomplished with the SWAF fee increase – establish a new sub-fee for Career Development Services and increase the Campus Recreation sub-fee to install artificial turf at the Rec Plex. The increase for the SWAF Fee would equate to a total increase of $25.45 per semester.

Textbook Rental Fee

This matter would approve a rate decrease in the full-time Textbook Rental Fee of $.70 per credit hour from $17.00 to $16.30 per credit hour, effective fall 2017. The
semester rate for 15 hours would decrease from $255.00 to $244.50 for FY18. This is a 4.1% decrease.

The Textbook Rental Fee is the principal source of revenue supporting Textbook Service, which operates primarily on a cost recovery basis.

Textbook costs are the largest and most variable cost of the operation of Textbook Service. In recent years we have adopted electronic materials (access codes) at the request of faculty. The proposed fee decrease of 4.1% is sufficient in offsetting the additional digital cost as well as the inflationary cost of textbooks. Electronic materials (access codes) are a one-time cost each semester versus books which are depreciated over three years or nine semesters. Revenues from the decrease are sufficient to offset other inflationary operating cost increases in salaries and general costs, provide necessary levels of service, maintain an appropriate fund balance and provide for administrative costs assessed auxiliaries.

Rationale for Adoption – Course Specific Fee

Nursing Program Fee

This matter would approve a rate increase in the Nursing Program Fee from $242.00 to $320.00 per Nursing clinical class, effective fall 2017. This is an increase of $78.00 per Nursing clinical class, which is a 32.2% increase over FY17. This would be the first increase in the Nursing clinical fee since FY10.

All schools of Nursing purchase NCLEX Preparation programs in order to ensure student success with passing the NCLEX Board exam. The School of Nursing has moved to a new comprehensive NCLEX preparation program, ATI, and is embedding it within our curriculum. High NCLEX pass rates are key to marketing our undergraduate program to prospective students. The additional revenue generated by the fee rate increase is needed to cover cost increases for the NCLEX preparation program effective in FY18.

Accordingly, the University hereby proposes changes in Appendix B-4, to revise the rate for the Nursing Program Fee as outlined in Table 3.

Pharmacy Clinical Program Fee

This matter would approve a Pharmacy Clinical Program Fee of $200 per semester effective fall 2017. This fee would help pay for clinical (experiential) sites for Pharmacy students. Currently the PharmD curriculum comprises of 30% experiential education spread across each year of the four year degree program.
In recent years, the practice of pharmacy schools paying for clinical sites has become common both locally and nationally. Currently, the School of Pharmacy pays for 30 clinical sites that take students on clinical rotations. Also, the School of Pharmacy pays several hospital locations for clinical sites and teaching. In addition, the clinical fee will also support RxPreceptor, a program used to assign clinical sites and for student assessment, and CEI (continuing education program) required by our accreditation for preceptor (clinical instructor) development.

Accordingly, the University hereby proposes changes in Appendix B-4, Professional Schools Student Fees, to add a Pharmacy Clinical Program Fee as outlined in Table 3.

Rationale for Adoption – Housing and Meal Plan Rates

Housing and Meal Plan

This matter would approve a rate increase effective May 2017, in the University Housing rental rates. The proposed increase for Cougar Village Apartments, Woodland, Prairie, Bluff, and Evergreen Halls for Shared and Single rates would increase by 3.0% as shown in Table 4, effective May 2017. This matter would also approve an increase of 3.0% for the meal plan.

Proposed FY18 occupancy fee rates would offset inflationary cost increases projected at 2-3%, debt service, maintain adequate fund balances in the housing operation, and provide for administrative costs assessed auxiliaries.

The Resident Housing Association recommended a 3.0% increase per semester in the FY18 meal plan charges for students residing in Woodland, Prairie and Bluff Halls. The rates proposed herein were developed to offset inflationary cost increases in labor and food costs.

Considerations Against Adoption

University officers are concerned about increases in the cost of attendance and their possible negative effect on access to the University. Such concerns are integral to SIUE’s annual tuition and fee review process and reflect its historic efforts to maintain tuition and fees at the lowest practical level.

Constituency Involvement

The appropriate constituency advisory board has approved each proposed fee and the housing occupancy rate increases. The proposed fees and housing occupancy rate increases were approved by the Student Senate and the University Planning and Budget Council. The Chancellor and the Vice Chancellor for Student Affairs, SIUE, have recommended this matter to the President.
Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That: 4 Policies of the Board Appendix B be amended as follows:

(1) The FY 2018 rates for tuition be amended, as presented in Table 1.

(2) The Alternate Tuition Program: Regional Enhancement rate shall be and are hereby amended as presented in Table 2.

(3) Appendix B-4, be amended to revise the rate for the Nursing Program Fee as presented in Table 3.

(4) Appendix B-4, Professional Schools Student Fees be amended to add a Pharmacy Clinical Program Fee as presented in Table 3.

(5) General student fees effective with the collection of charges for fall semester 2017 shall be and are hereby changed, as presented in Table 3.

(6) The rents and charges heretofore established for University Housing shall be and are hereby changed, as presented in Table 4.

(7) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.
## Table 1

### Southern Illinois University

#### Tuition Rates

**Proposed Rates for Fiscal Year 2018**

Annual tuition for full-time students (15 hours per semester for undergraduate students, 12 hours per semester for graduate and professional students)

<table>
<thead>
<tr>
<th>Undergraduates</th>
<th>Per Hour Charge</th>
<th>Semester Rate</th>
<th>Annual Rate</th>
<th>Annual $ Increase</th>
<th>Percent Increase</th>
</tr>
</thead>
<tbody>
<tr>
<td>New Students Guaranteed Rate (FY18)</td>
<td>$292.40</td>
<td>$4,386.00</td>
<td>$8,772.00</td>
<td>$420.00</td>
<td>5.0%</td>
</tr>
<tr>
<td>Guaranteed Fall 2016 Cohort (FY17)</td>
<td>$278.40</td>
<td>$4,176.00</td>
<td>$8,352.00</td>
<td>$0.00</td>
<td>0.0%</td>
</tr>
<tr>
<td>Guaranteed Fall 2015 Cohort (FY16)</td>
<td>$255.40</td>
<td>$3,831.00</td>
<td>$7,662.00</td>
<td>$0.00</td>
<td>0.0%</td>
</tr>
<tr>
<td>Guaranteed Fall 2014 Cohort (FY15)</td>
<td>$243.20</td>
<td>$3,648.00</td>
<td>$7,296.00</td>
<td>$0.00</td>
<td>0.0%</td>
</tr>
<tr>
<td>Guaranteed Fall 2013 Cohort (FY14)</td>
<td>$243.20</td>
<td>$3,648.00</td>
<td>$7,296.00</td>
<td>$0.00</td>
<td>0.0%</td>
</tr>
<tr>
<td>Guaranteed Fall 2012 Cohort (FY13)</td>
<td>$243.20</td>
<td>$3,648.00</td>
<td>$7,296.00</td>
<td>$0.00</td>
<td>0.0%</td>
</tr>
<tr>
<td>Guaranteed Continuing Tuition Rate Fall 2011 Cohort (FY12)</td>
<td>$292.40</td>
<td>$4,386.00</td>
<td>$8,772.00</td>
<td>$1,824.00</td>
<td>26.3%</td>
</tr>
<tr>
<td>Continuing Tuition Rate Fall 2010 Cohort (FY11)</td>
<td>$292.40</td>
<td>$4,386.00</td>
<td>$8,772.00</td>
<td>$420.00</td>
<td>5.0%</td>
</tr>
<tr>
<td>Continuing Tuition Rate Fall 2009 Cohort (FY10)</td>
<td>$292.40</td>
<td>$4,386.00</td>
<td>$8,772.00</td>
<td>$420.00</td>
<td>5.0%</td>
</tr>
<tr>
<td>Continuing Tuition Rate Fall 2008 Cohort (FY09)</td>
<td>$292.40</td>
<td>$4,386.00</td>
<td>$8,772.00</td>
<td>$420.00</td>
<td>5.0%</td>
</tr>
<tr>
<td>Continuing Tuition Rate Fall 2007 Cohort (FY08)</td>
<td>$292.40</td>
<td>$4,386.00</td>
<td>$8,772.00</td>
<td>$420.00</td>
<td>5.0%</td>
</tr>
<tr>
<td>Continuing Tuition Rate Fall 2006 Cohort (FY07)</td>
<td>$292.40</td>
<td>$4,386.00</td>
<td>$8,772.00</td>
<td>$420.00</td>
<td>5.0%</td>
</tr>
<tr>
<td>Continuing Tuition Rate Fall 2005 Cohort (FY06)</td>
<td>$292.40</td>
<td>$4,386.00</td>
<td>$8,772.00</td>
<td>$420.00</td>
<td>5.0%</td>
</tr>
<tr>
<td>Continuing Tuition Rate Fall 2004 Cohort (FY05)</td>
<td>$292.40</td>
<td>$4,386.00</td>
<td>$8,772.00</td>
<td>$420.00</td>
<td>5.0%</td>
</tr>
<tr>
<td>Non-Guaranteed Rate (Prior to Fall 2004 2011)</td>
<td>$292.40</td>
<td>$4,386.00</td>
<td>$8,772.00</td>
<td>$0.00</td>
<td>0.0%</td>
</tr>
<tr>
<td>Accelerated Bachelor in Nursing</td>
<td>$284.80</td>
<td>$18,227.20</td>
<td>$0.00</td>
<td>0.0%</td>
<td></td>
</tr>
<tr>
<td>Graduates</td>
<td>$317.20</td>
<td>$3,806.40</td>
<td>$7,612.80</td>
<td>$292.80</td>
<td>4.0%</td>
</tr>
<tr>
<td>School of Dental Medicine</td>
<td>$14,999.00</td>
<td>$29,998.00</td>
<td>$874.00</td>
<td>3.0%</td>
<td></td>
</tr>
<tr>
<td>School of Pharmacy</td>
<td>$11,724.00</td>
<td>$23,448.00</td>
<td>$0.00</td>
<td>0.0%</td>
<td></td>
</tr>
</tbody>
</table>

**Notes:**

1) New entering and continuing non-resident International Student tuition is 2.5 times the in-state Undergraduate rate for undergraduate students unless they qualify for an Alternate Tuition Program.

2) Non-resident graduate student tuition is 2.5 times the in-state rate unless they qualify for an Alternate Tuition Program.

2) The Accelerated Bachelor Studies in Nursing (ABSN) 15 month program is a post-baccalaureate sequence of study leading to a baccalaureate in nursing degree. Applicants who have already earned a baccalaureate degree from an accredited university and have completed all pre-nursing requirements will be eligible to enter this program. The first ABSN cohort began January 2006. The ABSN program currently requires 62-64 credit hours for completion, which reflects a decrease from the previously required 66 hours. The decrease is a result of curricular changes and the variability in the number of credit hours depends on the student’s research-based coursework in their previous degree.

4) Students in the Master of Science Program in Nursing with a specialization in Nurse Anesthesia who are in the clinical phase of the program will be assessed a clinical charge of $4,600 per term, effective Fall 2002, in addition to regular graduate-level tuition. Students must pay the clinical charge each term of clinical registration with a minimum of five terms.

5) Beginning in Academic Year 2016, non-resident tuition is 2.3 times the in-state rate for the Dental School and 1.2 times the in-state rate for Pharmacy. Beginning in Academic Year 2018, Pharmacy students who are eligible for and reside in the seven states covered by the Alternate Tuition Program: Regional Enhancement will pay the Pharmacy in-state rate instead of 1.2 times the in-state Pharmacy tuition rate that was previously charged.

6) Beginning with Academic Year 2015, a 15% differential tuition surcharge based upon the in-state rate will be assessed to all undergraduate majors in the School of Engineering.

7) Beginning with Academic Year 2018, a 15% differential tuition surcharge based upon the in-state guaranteed rate will be assessed to all newly entering undergraduate students when they declare a business major and to all graduate students in the School of Business. Also, beginning with Academic Year 2018, a one-time Minor Program Fee of $525 will be charged to all newly declared undergraduate minors in the School of Business.
TABLE 2

4 POLICIES OF THE BOARD, APPENDIX B, 1, B

B. Alternate Tuition Programs

1. High-achieving/talented out-of-state students participating in the SIUE geographical enhancement program will pay an alternate tuition rate of 1.2 times the current in-state tuition per semester starting in Academic Year 2010.

2. High-achieving/talented international students targeted by the SIUE enhanced international recruitment program will pay an alternate tuition rate of 1.2 times the current in-state tuition per semester starting in Academic Year 2012.

3. Students participating in the Doctorate of Nursing Practice program will pay an alternate tuition rate of $650 per credit hour starting in Academic Year 2012.

4. International students participating in dual diploma or other academic programs for which the University has signed a memorandum of understanding with their cooperating educational institutions will pay an alternate tuition rate of 1.8 times the applicable in-state rate per semester starting in Academic Year 2016.

5. Effective Fall 2017, all undergraduate and Master's level graduate students and all School of Pharmacy students from Wisconsin, Iowa, Indiana, Kentucky, Missouri, Tennessee and Arkansas who enter or re-enter in the Fall 2014 semester or thereafter will pay an alternate tuition rate of 1.0 times the current applicable in-state tuition per semester (excludes Professional Schools School of Dental Medicine).

6. All out-of-state undergraduate students who demonstrate high academic achievement on the ACT or SAT college entrance examination or on their overall transfer grade point average who enter in the Fall 2014 semester or thereafter will pay an alternate tuition rate of 1.0 times the current applicable in-state tuition per semester.

6. All out-of-state undergraduate students, including domestic and international students, who are the descendants/siblings of SIUE graduates (parent, grandparent, sibling, step-parent or legal guardian) and who enter in the Fall 2014 semester or thereafter or who are SIUE graduates that re-enter in the Fall 2014 semester or thereafter as undergraduates will pay an alternate tuition rate of 1.0 times the current applicable in-state tuition per semester.
4. General student fees per semester for Southern Illinois University Edwardsville, effective with the collection of charges for fall 2017 are as follows:

**Summer Session Fee Rates for FY 2018:**

<table>
<thead>
<tr>
<th>Student Fee</th>
<th>Fee Rate*</th>
</tr>
</thead>
<tbody>
<tr>
<td>Student Welfare and Activity Fee (4)</td>
<td>$79.70 (3/24/16)</td>
</tr>
<tr>
<td>Student Fitness Fee (2)</td>
<td>$57.80 (5/8/14)</td>
</tr>
<tr>
<td>Athletic Fee (1)</td>
<td>$125.30 (3/24/16)</td>
</tr>
<tr>
<td>Campus Housing Activity Fee (6)</td>
<td>$12.00 (5/7/09)</td>
</tr>
<tr>
<td>University Center Fee (5)</td>
<td>$118.00 (3/24/16)</td>
</tr>
<tr>
<td>Facilities Fee (7)</td>
<td>$21.25 (3/24/16)</td>
</tr>
<tr>
<td>Textbook Rental Fee (7)</td>
<td>$16.30 (3/24/16)</td>
</tr>
<tr>
<td>Student Success Center (8)</td>
<td>$48.60 (5/13/10)</td>
</tr>
<tr>
<td>Information Technology Fee (7)</td>
<td>$7.75 (3/24/16)</td>
</tr>
</tbody>
</table>

*Summer fees are about 67% of regular semester fees except for the Textbook Service fee, Information Technology, and Facilities Fees because these fees are charged hourly and are to remain at the 100% of the semester rate. Beginning with FY08, the Student-to-Student Grant will no longer be charged to students in the summer term.

**Fall & Spring Semester Fee Rates effective FY 2018:**

<table>
<thead>
<tr>
<th>Student Fee</th>
<th>Fee Rate*</th>
</tr>
</thead>
<tbody>
<tr>
<td>Student Welfare and Activity Fee (4)</td>
<td>$119.60 (3/24/16)</td>
</tr>
<tr>
<td>Student Fitness Fee (2)</td>
<td>$86.70 (5/8/14)</td>
</tr>
<tr>
<td>Athletic Fee (1)</td>
<td>$187.95 (3/24/16)</td>
</tr>
<tr>
<td>Campus Housing Activity Fee (6)</td>
<td>$15.50 (5/7/09)</td>
</tr>
<tr>
<td>Single Residents</td>
<td>$43.00 (5/7/09)</td>
</tr>
<tr>
<td>University Center Fee (5)</td>
<td>$177.00 (3/24/16)</td>
</tr>
<tr>
<td>Student-to-Student Grant (3)</td>
<td>$6.00 (4/12/07)</td>
</tr>
<tr>
<td>Student Success Center (8)</td>
<td>$72.60 (5/13/10)</td>
</tr>
<tr>
<td>Facilities Fee (7)</td>
<td>$21.25 (3/24/16)</td>
</tr>
<tr>
<td>Information Technology Fee (7)</td>
<td>$7.75 (3/24/16)</td>
</tr>
<tr>
<td>Textbook Rental Fee (7)</td>
<td>$16.30 (3/24/16)</td>
</tr>
</tbody>
</table>

1 Per hour prorate for the first 5 hours, flat fee for 6 or more hours per term.

2 Flat fee.

3 No charge first 5 hours per semester; flat fee for 6 or more hours per semester.

4 Basic fee for the first hour, plus prorated per hour from 2 to 5 hours, flat fee for 6 hours or more per semester.

5 Per hour prorated for the first 4 hours; flat fee for 5 or more hours per semester.

6 Paid by resident students living in University Housing.

7 Per credit hour.

8 Prorated over 12 hours/semester.

**Professional Schools Student Fees**

<table>
<thead>
<tr>
<th>Professional Schools Student Fees</th>
<th>Fee Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>School of Dental Medicine**</td>
<td>$5,560.00</td>
</tr>
<tr>
<td>School of Pharmacy***</td>
<td>$2,846.00</td>
</tr>
</tbody>
</table>

**Dental students are assessed an Instrument Rental Fee of $314 per academic year and are not assessed the Textbook Rental Fee or the Student-to-Student Grant Fee. In addition, dental students are charged a Dental Student Facility and Equipment Use Fee, beginning with the Fall 2004 semester. The academic year rate for this fee will be $3,200 in FY11.

***Pharmacy students are assessed a School of Pharmacy Student Technology Fee of $200 per semester and are not assessed the Textbook Rental Fee or the Student-to-Student Grant Fee (5/9/13). In addition, pharmacy students are charged a Pharmacy Clinical Program Fee, beginning with the Fall 2017 semester. The semester rate for this fee will be $200 (2/9/17).

**School of Education, Health and Human Behavior - Course Specific Fee**

Students taking EDBD 525a - Instructional Leadership and Supervision: Theory and Research will be assessed a course specific fee of $650. (approved 7/11/13)

**School of Nursing**

Nursing Program Fee of $320 per clinical course (approved 3/24/16)

Students taking NURS 329 - Orientation to Nurse Anesthesia Practicum will be assessed a course specific fee of $320. (approved 3/24/16)

**School of Dental Medicine - International Advanced Placement Program**

Bench Test Fee: $450 flat fee (approved 4/16/15)

Clinical Certification Course Fee: $22,329 flat fee (approved 4/16/15)
Table 4

Housing Rental Rates

11) Rental rates for the use and occupancy of university housing on the campus of Southern Illinois University Edwardsville are as follows:

FAMILY HOUSING I, COUGAR VILLAGE

| Per Month: |         |         |         |
| FY17   | FY18   | FY19   |         |
| $1,090 | $1,125 | $1,160 | - two-bedroom, unfurnished apartment |
| 1,280  | 1,320  | 1,360  | - two-bedroom, furnished apartment |
| 1,225  | 1,260  | 1,300  | - three-bedroom, unfurnished apartment |
| 1,435  | 1,480  | 1,525  | - three-bedroom, furnished apartment |

SINGLE STUDENT HOUSING I, COUGAR VILLAGE

| Per student occupancy fee rates: |
| Assignment type* | Per Semester |         |         |
| Per Semester     | FY17   | FY18   |         |
| Shared Room      | $2,210 | $2,275 |
| Single Room      | 3,285  | 3,385  |
| Deluxe Single Room | 3,785 | 3,885  |

| Assignment type* | Per | Per | Per |
| Per Semester     | Summer Term | Five Week | Three Week |
| Per Semester     | FY17 | FY18 | FY17 | FY18 | FY17 | FY18 |
| Shared Room      | $1,255 | $1,295 | $630 | $650 | $380 | $390 |
| Single Room      | 1,885  | 1,940  | 945  | 970  | 570  | 580  |
| Deluxe Single Room | 2,385 | 2,440  | 1,195 | 1,220 | 720  | 730  |
### SINGLE STUDENT HOUSING I, WOODLAND, PRAIRIE, AND BLUFF HALLS

**Per student occupancy fee rates:**

<table>
<thead>
<tr>
<th>Assignment type*</th>
<th>Per Semester</th>
<th>FY17</th>
<th>FY18</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Per Semester</td>
<td>FY17</td>
<td>FY18</td>
</tr>
<tr>
<td>Shared Room</td>
<td>$2,910</td>
<td>$2,995</td>
<td></td>
</tr>
<tr>
<td>Deluxe Single Room</td>
<td>5,820</td>
<td>5,990</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Per Semester</th>
<th>Per Five Week</th>
<th>Per Three Week</th>
</tr>
</thead>
<tbody>
<tr>
<td>FY17</td>
<td>FY17</td>
<td>FY18</td>
</tr>
<tr>
<td>Summer Term</td>
<td>Summer Term</td>
<td>Summer Term</td>
</tr>
<tr>
<td>2017</td>
<td>2017</td>
<td>2018</td>
</tr>
<tr>
<td>2018</td>
<td>2018</td>
<td>2018</td>
</tr>
</tbody>
</table>

| Shared Room            | $1,665 | $1,715 | $835 | $860 | $500 | $515 |
| Deluxe Single Room     | 3,330  | 3,430  | 1,670| 1,720| 1,000| 1,030|

**Meal Plan Charge:**

<table>
<thead>
<tr>
<th>Assignment type*</th>
<th>Per Semester</th>
<th>FY17</th>
<th>FY18</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Per Semester</td>
<td>FY17</td>
<td>FY18</td>
</tr>
<tr>
<td>Plan A</td>
<td>$1,680</td>
<td>$1,730</td>
<td></td>
</tr>
<tr>
<td>Plan B</td>
<td>2,320</td>
<td>2,390</td>
<td></td>
</tr>
</tbody>
</table>

### SINGLE STUDENT HOUSING I, EVERGREEN HALL

**Per student occupancy fee rates:**

<table>
<thead>
<tr>
<th>Assignment type*</th>
<th>Per Semester</th>
<th>FY17</th>
<th>FY18</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Per Semester</td>
<td>FY17</td>
<td>FY18</td>
</tr>
<tr>
<td>Studio Apartment</td>
<td>$5,775</td>
<td>$5,950</td>
<td></td>
</tr>
<tr>
<td>Shared Apartment</td>
<td>3,090</td>
<td>3,185</td>
<td></td>
</tr>
<tr>
<td>Private Apartment</td>
<td>4,125</td>
<td>4,250</td>
<td></td>
</tr>
<tr>
<td>Private Suite</td>
<td>3,500</td>
<td>3,605</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Per Semester</th>
<th>Per Five Week</th>
<th>Per Three Week</th>
</tr>
</thead>
<tbody>
<tr>
<td>FY17</td>
<td>FY17</td>
<td>FY18</td>
</tr>
<tr>
<td>Summer Term</td>
<td>Summer Term</td>
<td>Summer Term</td>
</tr>
<tr>
<td>2017</td>
<td>2017</td>
<td>2018</td>
</tr>
<tr>
<td>2018</td>
<td>2018</td>
<td>2018</td>
</tr>
</tbody>
</table>

| Studio Apartment       | $3,115 | $3,210 | $1,560 | $1,605 | $935 | $965 |
| Shared Apartment       | 1,670  | 1,720  | 840    | 860    | 505  | 515  |
| Private Apartment      | 2,220  | 2,285  | 1,110  | 1,145  | 665  | 685  |
| Private Suite          | 1,895  | 1,950  | 950    | 975    | 570  | 585  |
* Shared Room = two students assigned to a bedroom designed for occupancy by two students.
* Single Room = one student assigned to a bedroom designed for occupancy by one student.
* Deluxe Single Room = one student assigned to a bedroom designed for occupancy by two students.
* Studio Apartment/Private Apartment/Private Suite = one student assigned to a bedroom designed for occupancy by one student.
* Shared Apartment = two students assigned to a bedroom designed for occupancy by two students.
Financial Statements Associated with Proposed Fee Rate Increases:

- Intercollegiate Athletics Fee
- Facilities Fee
- Information Technology Fee

- Student Welfare and Activity Fee (Sub-Fees):
  - Student Activities and Organizations Fee
  - Student Government Fee
  - Campus Recreation Fee
  - Student Publications Fee
    - Counseling & Health Services Fee
    - Career Development Center Fee

- Textbook Service Fee
- University Housing Rental Rates
Southern Illinois University Edwardsville
FY 2018 Fee Review - Intercollegiate Athletics Fee

Cash Basis

<table>
<thead>
<tr>
<th>Fee Rate per Semester</th>
<th>$176.40</th>
<th>$181.70</th>
<th>$187.95</th>
<th>$193.65</th>
<th>$199.50</th>
<th>$205.55</th>
</tr>
</thead>
<tbody>
<tr>
<td>Percent Change</td>
<td>3.4%</td>
<td>3.0%</td>
<td>3.4%</td>
<td>3.0%</td>
<td>3.0%</td>
<td>3.0%</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Revenue</th>
<th>FY 15</th>
<th>FY 16</th>
<th>FY 17</th>
<th>FY 18</th>
<th>FY 19</th>
<th>FY 20</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fee Revenue - Base</td>
<td>$4,513,957</td>
<td>$4,709,908</td>
<td>$4,620,000</td>
<td>$4,640,000</td>
<td>$4,540,000</td>
<td>$4,500,000</td>
</tr>
<tr>
<td>Fee Increase - FY18</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$126,960</td>
<td>$126,960</td>
<td>$126,960</td>
</tr>
<tr>
<td>Fee Increase - FY19</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$140,072</td>
<td>$140,072</td>
</tr>
<tr>
<td>Fee Increase - FY20</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$144,819</td>
</tr>
<tr>
<td>Fee Reserve Account</td>
<td>$46,842</td>
<td>$9,075</td>
<td>$20,690</td>
<td>($129,630)</td>
<td>($29,765)</td>
<td>$10,200</td>
</tr>
<tr>
<td>Student Fee Revenue</td>
<td>$4,560,799</td>
<td>$4,718,983</td>
<td>$4,640,690</td>
<td>$4,637,330</td>
<td>$4,777,267</td>
<td>$4,922,051</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Other (Non-Fee) Revenue</th>
<th>FY 15</th>
<th>FY 16</th>
<th>FY 17</th>
<th>FY 18</th>
<th>FY 19</th>
<th>FY 20</th>
</tr>
</thead>
<tbody>
<tr>
<td>Intercollegiate Athletics</td>
<td>1,301,579</td>
<td>1,273,821</td>
<td>1,237,000</td>
<td>1,326,000</td>
<td>1,335,000</td>
<td>1,358,000</td>
</tr>
<tr>
<td>Scholarship &amp; Awards</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Concessions</td>
<td>57,199</td>
<td>63,113</td>
<td>65,908</td>
<td>68,835</td>
<td>72,027</td>
<td>75,370</td>
</tr>
<tr>
<td>Sponsorship</td>
<td>205,621</td>
<td>228,124</td>
<td>225,000</td>
<td>260,000</td>
<td>270,000</td>
<td>280,000</td>
</tr>
<tr>
<td>Internal Transfers+Fidn Trnsf</td>
<td>0</td>
<td>174,449</td>
<td>628,000</td>
<td>322,000</td>
<td>322,000</td>
<td>377,000</td>
</tr>
<tr>
<td>Total Other Revenue</td>
<td>1,564,399</td>
<td>1,739,506</td>
<td>2,155,908</td>
<td>1,976,835</td>
<td>1,999,027</td>
<td>2,090,370</td>
</tr>
</tbody>
</table>

| Total Revenue         | $6,125,198 | $6,458,490 | $6,796,598 | $6,614,166 | $6,776,294 | $7,012,421 |

<table>
<thead>
<tr>
<th>Expenditures</th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>2,806,463</td>
<td>2,796,042</td>
<td>2,820,000</td>
<td>2,900,000</td>
<td>2,980,000</td>
<td>3,060,000</td>
</tr>
<tr>
<td>Wages</td>
<td>133,956</td>
<td>111,429</td>
<td>112,838</td>
<td>115,043</td>
<td>118,494</td>
<td>122,049</td>
</tr>
<tr>
<td>Total Subtotal</td>
<td>2,940,419</td>
<td>2,907,471</td>
<td>2,932,838</td>
<td>3,015,043</td>
<td>3,098,494</td>
<td>3,182,049</td>
</tr>
<tr>
<td>Other:</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
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</tr>
<tr>
<td>Capital Reserves</td>
<td>117,295</td>
<td>109,174</td>
<td>112,283</td>
<td>114,122</td>
<td>115,286</td>
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<tr>
<td>Travel</td>
<td>252,458</td>
<td>664,312</td>
<td>550,300</td>
<td>566,809</td>
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<tr>
<td>Equipment</td>
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<td>124,776</td>
<td>60,409</td>
<td>62,101</td>
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<td>442,343</td>
<td>357,898</td>
<td>368,634</td>
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<td>Cash Awards &amp; Waivers</td>
<td>1,014,850</td>
<td>1,065,208</td>
<td>1,179,150</td>
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<td>1,254,822</td>
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<td>Contractual Svcs</td>
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<td>1,019,305</td>
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<td>36,720</td>
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<td>19,337</td>
<td>25,306</td>
<td>26,312</td>
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<td>0</td>
<td>25,123</td>
<td>533,000</td>
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<td>Total Expenditures</td>
<td>$6,149,836</td>
<td>$6,432,763</td>
<td>$6,806,489</td>
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<td>$7,075,843</td>
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<tr>
<td>Change in Cash Balance</td>
<td>$(524,638)</td>
<td>$25,727</td>
<td>$(9,891)</td>
<td>$(50,870)</td>
<td>$(71,405)</td>
<td>$(63,222)</td>
</tr>
<tr>
<td>Special Projects/Foundation Exp.</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Change in Cash Bal. After S.P.</td>
<td>$(524,638)</td>
<td>$25,727</td>
<td>$(9,891)</td>
<td>$(50,870)</td>
<td>$(71,405)</td>
<td>$(63,222)</td>
</tr>
<tr>
<td>Change in Other Assets &amp; Liab's</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Beginning Cash Balance</td>
<td>476,657</td>
<td>452,019</td>
<td>477,746</td>
<td>467,856</td>
<td>416,986</td>
<td>345,581</td>
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<tr>
<td>Ending Cash Balance</td>
<td>$452,019</td>
<td>$477,746</td>
<td>$467,856</td>
<td>$416,986</td>
<td>$345,581</td>
<td>$282,358</td>
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</table>

<table>
<thead>
<tr>
<th>Cash Bal. as % of Expend.</th>
<th>Including Special Projects</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>7.4%</td>
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<table>
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<tr>
<th>Reserves:</th>
<th></th>
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<td>Beginning Cash Balance</td>
<td>$167</td>
<td>$168</td>
<td>$169</td>
<td>$171</td>
<td>$173</td>
<td>$175</td>
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<tr>
<td>Add: Mandatory Transfers</td>
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<td>Add: Non-Mand Transfers</td>
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<td>0</td>
<td>0</td>
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<tr>
<td>Add: Interest Income</td>
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<td>1</td>
<td>2</td>
<td>2</td>
<td>2</td>
<td>3</td>
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<tr>
<td>Less: Expenditures</td>
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<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
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<td>Ending Cash Balance</td>
<td>$168</td>
<td>$169</td>
<td>$171</td>
<td>$173</td>
<td>$175</td>
<td>$178</td>
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</table>
### Cash Basis

#### Fee Rate per Semester
- Cash Basis
  - $292.50
  - $300.75
  - $309.75
  - $318.75
  - $327.75
  - $337.50
- Percent Change
  - 2.8%
  - 3.0%
  - 2.9%
  - 2.8%
  - 3.0%

#### Revenue

<table>
<thead>
<tr>
<th></th>
<th>FY 15</th>
<th>FY 16</th>
<th>FY 17</th>
<th>FY 18</th>
<th>FY 19</th>
<th>FY 20</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Actual</td>
<td>Actual</td>
<td>Projected</td>
<td>Plan</td>
<td>Plan</td>
<td>Plan</td>
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<tr>
<td>Fee Increase - FY18</td>
<td>163,030</td>
<td>163,030</td>
<td>173,925</td>
<td>173,925</td>
<td>187,510</td>
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<tr>
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<td>0</td>
<td>0</td>
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<td></td>
</tr>
<tr>
<td>Fee Increase - FY20</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
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<td></td>
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<tr>
<td>Student Fee Revenue</td>
<td>$6,293,416</td>
<td>$6,306,849</td>
<td>$6,138,734</td>
<td>$6,148,941</td>
<td>$6,322,866</td>
<td>$6,510,376</td>
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</table>

Other (Non-Fee) Revenue
- Internal Loan (Payback) 0 0 0 0 0 0
- Y Revenue 0 0 0 0 0 0
- Z Revenue 0 0 0 0 0 0
- Interest Income 17,648 | 36,848 | 61,066 | 58,145 | 53,956 | 91,041 |
| Total Other Revenue | 17,648 | 36,848 | 61,066 | 58,145 | 53,956 | 91,041 |
| Total Revenue | $6,311,065 | $6,343,697 | $6,199,800 | $6,207,086 | $6,376,822 | $6,601,417 |

#### Expenditures

<table>
<thead>
<tr>
<th></th>
<th>FY 15</th>
<th>FY 16</th>
<th>FY 17</th>
<th>FY 18</th>
<th>FY 19</th>
<th>FY 20</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Actual</td>
<td>Actual</td>
<td>Projected</td>
<td>Plan</td>
<td>Plan</td>
<td>Plan</td>
</tr>
<tr>
<td>Salaries</td>
<td>0</td>
<td>0</td>
<td>80,000</td>
<td>82,400</td>
<td>84,872</td>
<td>87,418</td>
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<tr>
<td>Wages</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Subtotal</td>
<td>0</td>
<td>0</td>
<td>80,000</td>
<td>82,400</td>
<td>84,872</td>
<td>87,418</td>
</tr>
<tr>
<td>Other:</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Debt Service, incl. RRR</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Travel</td>
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<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
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<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
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<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Telecommunications</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
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<td>Permanent Improvements</td>
<td>5,069,052</td>
<td>2,054,703</td>
<td>7,729,524</td>
<td>5,784,169</td>
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<td>4,991,624</td>
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<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
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<tr>
<td>Total Expend. Before S.P.</td>
<td>$5,730,743</td>
<td>$3,133,045</td>
<td>$8,527,381</td>
<td>$6,626,056</td>
<td>$4,489,087</td>
<td>$6,200,635</td>
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<tr>
<td>Change in Cash Bal. Before S.P.</td>
<td>$580,322</td>
<td>$3,210,652</td>
<td>($2,327,581)</td>
<td>($418,970)</td>
<td>$1,887,735</td>
<td>$400,782</td>
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<tr>
<td>Special Projects</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Change in Cash Bal. After S.P.</td>
<td>$580,322</td>
<td>$3,210,652</td>
<td>($2,327,581)</td>
<td>($418,970)</td>
<td>$1,887,735</td>
<td>$400,782</td>
</tr>
<tr>
<td>Change in Other Assets &amp; Liab's</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Beginning Cash Balance</td>
<td>4,351,139</td>
<td>4,931,461</td>
<td>8,142,113</td>
<td>5,814,532</td>
<td>5,395,562</td>
<td>7,283,298</td>
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<tr>
<td>Ending Cash Balance</td>
<td>$4,931,461</td>
<td>$8,142,113</td>
<td>$5,814,532</td>
<td>$5,395,562</td>
<td>$7,283,298</td>
<td>$7,684,080</td>
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<tr>
<td>Cash Bal. as % of Expend.</td>
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<td></td>
<td></td>
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<td></td>
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<tr>
<td>Including Special Projects</td>
<td>86.1%</td>
<td>259.9%</td>
<td>68.2%</td>
<td>81.4%</td>
<td>162.2%</td>
<td>123.9%</td>
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</table>
Southern Illinois University Edwardsville  
FY 2018 Fee Review - Information Technology Fee  
Cash Basis

<table>
<thead>
<tr>
<th>Fee Rate per Semester</th>
<th>$108.75</th>
<th>$110.25</th>
<th>$113.25</th>
<th>$116.25</th>
<th>$119.25</th>
<th>$122.25</th>
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<tbody>
<tr>
<td>Percent Change</td>
<td>1.4%</td>
<td>2.7%</td>
<td>2.6%</td>
<td>2.6%</td>
<td>2.5%</td>
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### Revenue

<table>
<thead>
<tr>
<th>FY 15</th>
<th>FY 16</th>
<th>FY 17</th>
<th>FY 18</th>
<th>FY 19</th>
<th>FY 20</th>
</tr>
</thead>
<tbody>
<tr>
<td>Actual</td>
<td>Actual</td>
<td>Projected</td>
<td>Plan</td>
<td>Plan</td>
<td>Plan</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fee Revenue - Base</td>
<td>$2,570,176</td>
<td>$2,661,369</td>
<td>$2,603,074</td>
<td>$2,574,309</td>
<td>$2,574,309</td>
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<tr>
<td>Fee Increase - FY18</td>
<td></td>
<td></td>
<td></td>
<td>61,709</td>
<td>61,709</td>
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<tr>
<td>Fee Increase - FY19</td>
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<td></td>
<td>68,194</td>
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<tr>
<td>Fee Increase - FY20</td>
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<td></td>
<td></td>
<td></td>
<td>68,193</td>
</tr>
<tr>
<td>Student Fee Revenue</td>
<td>$2,570,176</td>
<td>$2,661,369</td>
<td>$2,603,074</td>
<td>$2,636,018</td>
<td>$2,704,212</td>
</tr>
</tbody>
</table>

Other (Non-Fee) Revenue

| Sales       | 0         | 0         | 0         | 0         | 0         |
| Deposits    | 0         | 0         | 0         | 0         | 0         |
| Refunds     | 3,360     | 40        | 0         | 0         | 0         |
| Interest Income | 7,960     | 8,818     | 12,865    | 12,365    | 8,145     |
| Total Other Revenue | 11,320    | 8,858     | 12,865    | 12,365    | 8,145     |

| Total Revenue | $2,581,496 | $2,670,227 | $2,615,939 | $2,648,383 | $2,712,357 |
|              |           |           |           |           | $2,781,631 |

### Expenditures

| Salaries    | 453,147   | 553,400   | 679,017   | 699,388   | 720,370   |
| Wages       | 0         | 0         | 0         | 0         | 0         |
| Subtotal    | 453,147   | 553,400   | 679,017   | 699,388   | 720,370   |

Other:

| Debt Service, incl. RRR | 0         | 0         | 0         | 0         | 0         |
| Travel                 | 3,724     | 0         | 1,576     | 1,576     | 1,576     |
| Equipment              | 824,786   | 308,333   | 620,000   | 620,000   | 420,000   |
| Commodities           | 25,939    | 7,262     | 0         | 0         | 0         |
| Contractual Services  | 1,786,881 | 1,345,408 | 1,538,266 | 1,490,330 | 1,482,611 |
| Operation of Auto      | 0         | 0         | 0         | 0         | 0         |
| Telecommunications     | 263,729   | 149,306   | 140,760   | 143,575   | 147,862   |
| Permanent Improvements | 0         | 0         | 0         | 0         | 0         |
| Other Expenditures     | 4,390     | 9,503     | 15,129    | 15,582    | 16,049    |

| Total Expend. Before S.P. | $3,362,595 | $2,373,213 | $2,994,766 | $2,970,451 | $2,788,688 |
| Change in Cash Bal. Before S.P. | ($781,099) | $297,015   | ($378,829) | ($322,068) | ($76,331) |
| Special Projects         | 31,918    | 0         | 100,000   | 100,000   | 0         |
| Change in Cash Bal. After S.P. | ($813,017) | $297,015   | ($478,829) | ($422,068) | ($76,331) |
| Beginning Cash Balance   | 2,231,350 | 1,418,333 | 1,715,347 | 1,236,519 | 814,451   |

| Ending Cash Balance      | $1,418,333 | $1,715,347 | $1,236,519 | $814,451   | $738,120  |

Cash Bal. as % of Expend.  
Including Special Projects |

| 41.8% | 72.3% | 40.0% | 26.5% | 26.5% | 25.3% |
Southern Illinois University Edwardsville

FY 2018 Fee Review - Student Activities and Organizations Fee

Cash Basis

<table>
<thead>
<tr>
<th>Fee Rate per Semester</th>
<th>$4.45</th>
<th>$4.45</th>
<th>$4.45</th>
<th>$5.55</th>
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<th>$6.85</th>
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<td>0.0%</td>
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<td>21.6%</td>
<td>1.5%</td>
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</table>

### Revenues

<table>
<thead>
<tr>
<th>FY 15</th>
<th>FY 16</th>
<th>FY 17</th>
<th>FY 18</th>
<th>FY 19</th>
<th>FY 20</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fee Increase - FY18</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fee Increase - FY19</td>
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<td></td>
<td></td>
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</tr>
<tr>
<td>Fee Increase - FY20</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Student Fee Revenue</td>
<td>$113,364</td>
<td>$112,899</td>
<td>$108,399</td>
<td>$128,682</td>
<td>$156,323</td>
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<tr>
<td>Other (Non-Fee) Revenue</td>
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<td></td>
<td></td>
</tr>
<tr>
<td>Sales</td>
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<tr>
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<tr>
<td>Total Other Revenue</td>
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### Expenditures

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<th>FY 16</th>
<th>FY 17</th>
<th>FY 18</th>
<th>FY 19</th>
<th>FY 20</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>9,815</td>
<td>10,379</td>
<td>38,092</td>
<td>38,979</td>
<td>39,893</td>
</tr>
<tr>
<td>Wages</td>
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<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Subtotal</td>
<td>9,815</td>
<td>10,379</td>
<td>38,092</td>
<td>38,979</td>
<td>39,893</td>
</tr>
<tr>
<td>Other:</td>
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<td></td>
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<tr>
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<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
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<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Equipment</td>
<td>1,125</td>
<td>1,142</td>
<td>1,165</td>
<td>1,188</td>
<td>1,224</td>
</tr>
<tr>
<td>Commodities</td>
<td>17,570</td>
<td>18,344</td>
<td>19,785</td>
<td>20,180</td>
<td>20,785</td>
</tr>
<tr>
<td>Contractual Services</td>
<td>87,395</td>
<td>73,490</td>
<td>86,530</td>
<td>87,830</td>
<td>89,820</td>
</tr>
<tr>
<td>Operation of Auto</td>
<td>295</td>
<td>2,826</td>
<td>2,500</td>
<td>2,500</td>
<td>2,500</td>
</tr>
<tr>
<td>Telecommunications</td>
<td>180</td>
<td>180</td>
<td>184</td>
<td>188</td>
<td>194</td>
</tr>
<tr>
<td>Administrative Costs</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Other Expenditures</td>
<td>0</td>
<td>0</td>
<td>692</td>
<td>706</td>
<td>720</td>
</tr>
</tbody>
</table>

### Change in Cash Bal. Before S.P.

<table>
<thead>
<tr>
<th>FY 15</th>
<th>FY 16</th>
<th>FY 17</th>
<th>FY 18</th>
<th>FY 19</th>
<th>FY 20</th>
</tr>
</thead>
<tbody>
<tr>
<td>Change in Cash Bal. Before S.P.</td>
<td>($1,900)</td>
<td>$9,792</td>
<td>($40,550)</td>
<td>($22,889)</td>
<td>$1,187</td>
</tr>
<tr>
<td>Special Projects</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Change in Cash Bal. After S.P.</td>
<td>($1,900)</td>
<td>$9,792</td>
<td>($40,550)</td>
<td>($22,889)</td>
<td>$1,187</td>
</tr>
<tr>
<td>Change in Other Assets &amp; Liab's</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Beginning Cash Balance</td>
<td>93,478</td>
<td>91,578</td>
<td>101,370</td>
<td>60,821</td>
<td>37,932</td>
</tr>
<tr>
<td>Ending Cash Balance</td>
<td>$91,578</td>
<td>$101,370</td>
<td>$60,821</td>
<td>$37,932</td>
<td>$39,119</td>
</tr>
</tbody>
</table>

### Cash Bal. as % of Expend.

| Including Special Projects | 78.7% | 95.3% | 40.8% | 25.0% | 25.2% | 25.6% |
Southern Illinois University Edwardsville
FY 2018 Fee Review - Student Government Fee

Cash Basis

| Fee Rate per Semester | $5.45 | $5.45 | $5.95 | $7.75 | $7.90 | $8.10 |
| Percent Change         | 0.0%  | 9.2%  | 30.3% | 1.9%  | 2.5%  | 2.5%  |

<table>
<thead>
<tr>
<th>Revenue</th>
<th>FY 15</th>
<th>FY 16</th>
<th>FY 17</th>
<th>FY 18</th>
<th>FY 19</th>
<th>FY 20</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fee Revenue - Base</td>
<td>$140,009</td>
<td>$140,172</td>
<td>$145,494</td>
<td>$142,120</td>
<td>$142,120</td>
<td>$142,120</td>
</tr>
<tr>
<td>Fee Increase - FY18</td>
<td>39,882</td>
<td>39,882</td>
<td>39,882</td>
<td>6,097</td>
<td>6,097</td>
<td>4,573</td>
</tr>
<tr>
<td>Fee Increase - FY19</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fee Increase - FY20</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Student Fee Revenue</td>
<td>$140,009</td>
<td>$140,172</td>
<td>$145,494</td>
<td>$182,002</td>
<td>$188,099</td>
<td>$192,672</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Other (Non-Fee) Revenue</th>
<th>Sales</th>
<th>Reimbursements</th>
<th>Contributions</th>
<th>Interest Income</th>
<th>Total Other Revenue</th>
<th>Total Revenue</th>
</tr>
</thead>
<tbody>
<tr>
<td>FY 15</td>
<td>23</td>
<td>0</td>
<td>125</td>
<td>0</td>
<td>148</td>
<td>$140,157</td>
</tr>
<tr>
<td>FY 16</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>$140,172</td>
</tr>
<tr>
<td>FY 17</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>$145,494</td>
</tr>
<tr>
<td>FY 18</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>$182,002</td>
</tr>
<tr>
<td>FY 19</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>$188,099</td>
</tr>
<tr>
<td>FY 20</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>$192,672</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
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<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>FY 15</td>
<td>52,816</td>
<td>44,099</td>
<td>94,775</td>
<td>0</td>
<td>0</td>
<td>1,053</td>
<td>17,110</td>
<td>28,697</td>
<td>272</td>
<td>3,341</td>
<td>0</td>
<td>3,526</td>
<td>$148,773</td>
<td>($8,616)</td>
<td>0</td>
<td>($8,616)</td>
<td>0</td>
<td>83,438</td>
<td>$74,822</td>
<td>50.3%</td>
</tr>
<tr>
<td>FY 16</td>
<td>44,099</td>
<td>36,752</td>
<td>80,851</td>
<td>0</td>
<td>0</td>
<td>1,952</td>
<td>27,144</td>
<td>22,594</td>
<td>112</td>
<td>2,696</td>
<td>0</td>
<td>3,806</td>
<td>$139,155</td>
<td>$1,017</td>
<td>0</td>
<td>$1,017</td>
<td>0</td>
<td>74,822</td>
<td>$75,839</td>
<td>54.5%</td>
</tr>
<tr>
<td>FY 17</td>
<td>36,752</td>
<td>36,752</td>
<td>118,997</td>
<td>0</td>
<td>0</td>
<td>1,991</td>
<td>24,000</td>
<td>24,000</td>
<td>114</td>
<td>2,750</td>
<td>0</td>
<td>5,134</td>
<td>$176,986</td>
<td>($31,492)</td>
<td>0</td>
<td>($31,492)</td>
<td>0</td>
<td>75,839</td>
<td>$44,347</td>
<td>25.1%</td>
</tr>
<tr>
<td>FY 18</td>
<td>36,752</td>
<td>36,752</td>
<td>122,567</td>
<td>0</td>
<td>0</td>
<td>996</td>
<td>24,480</td>
<td>24,480</td>
<td>116</td>
<td>2,805</td>
<td>0</td>
<td>5,288</td>
<td>$180,732</td>
<td>$1,270</td>
<td>0</td>
<td>$1,270</td>
<td>0</td>
<td>44,347</td>
<td>$45,617</td>
<td>25.2%</td>
</tr>
<tr>
<td>FY 19</td>
<td>36,752</td>
<td>36,752</td>
<td>126,244</td>
<td>0</td>
<td>0</td>
<td>1,026</td>
<td>25,214</td>
<td>25,214</td>
<td>119</td>
<td>2,889</td>
<td>0</td>
<td>5,447</td>
<td>$186,153</td>
<td>$1,946</td>
<td>0</td>
<td>$1,946</td>
<td>0</td>
<td>45,617</td>
<td>$47,563</td>
<td>25.6%</td>
</tr>
<tr>
<td>FY 20</td>
<td>36,752</td>
<td>36,752</td>
<td>130,032</td>
<td>0</td>
<td>0</td>
<td>1,057</td>
<td>25,970</td>
<td>25,970</td>
<td>123</td>
<td>2,976</td>
<td>0</td>
<td>5,610</td>
<td>$191,738</td>
<td>$934</td>
<td>0</td>
<td>$934</td>
<td>0</td>
<td>47,563</td>
<td>$48,497</td>
<td>25.3%</td>
</tr>
</tbody>
</table>

Cash Bal. as % of Expend. including Special Projects: 50.3% 54.5% 25.1% 25.2% 25.6% 25.3%
## Fee Rate per Semester

<table>
<thead>
<tr>
<th>Fiscal Year</th>
<th>$25.60</th>
<th>$26.10</th>
<th>$26.10</th>
<th>$31.60</th>
<th>$31.60</th>
</tr>
</thead>
</table>

## Percent Change

<table>
<thead>
<tr>
<th>Fiscal Year</th>
<th>2.0%</th>
<th>0.0%</th>
<th>21.1%</th>
<th>0.0%</th>
<th>0.0%</th>
</tr>
</thead>
</table>

## Revenue

<table>
<thead>
<tr>
<th>Revenue</th>
<th>FY 15</th>
<th>FY 16</th>
<th>FY 17</th>
<th>FY 18</th>
<th>FY 19</th>
<th>FY 20</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fee Revenue - Base</td>
<td>$688,616</td>
<td>$692,983</td>
<td>$663,924</td>
<td>$643,014</td>
<td>$643,014</td>
<td>$643,014</td>
</tr>
<tr>
<td>Fee Increase - FY18</td>
<td>124,622</td>
<td>124,622</td>
<td>124,622</td>
<td>124,622</td>
<td>124,622</td>
<td>124,622</td>
</tr>
<tr>
<td>Fee Increase - FY19</td>
<td>11,186</td>
<td>11,186</td>
<td>11,186</td>
<td>11,186</td>
<td>11,186</td>
<td>11,186</td>
</tr>
<tr>
<td>Fee Increase - FY20</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
</tbody>
</table>

## Other (Non-Fee) Revenue

<table>
<thead>
<tr>
<th></th>
<th>FY 15</th>
<th>FY 16</th>
<th>FY 17</th>
<th>FY 18</th>
<th>FY 19</th>
<th>FY 20</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sales</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Fees</td>
<td>61,927</td>
<td>77,110</td>
<td>12,000</td>
<td>12,120</td>
<td>12,241</td>
<td>12,363</td>
</tr>
<tr>
<td>Rentals</td>
<td>22,199</td>
<td>8,545</td>
<td>8,000</td>
<td>8,080</td>
<td>23,161</td>
<td>23,393</td>
</tr>
<tr>
<td>Interest Income</td>
<td>5,401</td>
<td>9,064</td>
<td>7,045</td>
<td>7,115</td>
<td>7,186</td>
<td>7,258</td>
</tr>
</tbody>
</table>

## Total Other Revenue

<table>
<thead>
<tr>
<th></th>
<th>FY 15</th>
<th>FY 16</th>
<th>FY 17</th>
<th>FY 18</th>
<th>FY 19</th>
<th>FY 20</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>69,526</td>
<td>94,719</td>
<td>27,045</td>
<td>27,315</td>
<td>42,588</td>
<td>43,014</td>
</tr>
</tbody>
</table>

## Total Revenue

<table>
<thead>
<tr>
<th></th>
<th>FY 15</th>
<th>FY 16</th>
<th>FY 17</th>
<th>FY 18</th>
<th>FY 19</th>
<th>FY 20</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$778,142</td>
<td>$787,702</td>
<td>$690,969</td>
<td>$794,951</td>
<td>$821,410</td>
<td>$821,836</td>
</tr>
</tbody>
</table>

## Expenditures

<table>
<thead>
<tr>
<th>Expenditures</th>
<th>FY 15</th>
<th>FY 16</th>
<th>FY 17</th>
<th>FY 18</th>
<th>FY 19</th>
<th>FY 20</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>281,654</td>
<td>227,519</td>
<td>280,073</td>
<td>285,547</td>
<td>292,090</td>
<td>300,708</td>
</tr>
<tr>
<td>Wages</td>
<td>128,128</td>
<td>126,876</td>
<td>121,000</td>
<td>124,630</td>
<td>128,369</td>
<td>132,220</td>
</tr>
<tr>
<td>Subtotal</td>
<td>409,781</td>
<td>354,395</td>
<td>401,073</td>
<td>410,177</td>
<td>420,459</td>
<td>432,928</td>
</tr>
<tr>
<td>Debt Service, incl. RRR</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>141,930</td>
<td>141,930</td>
<td>141,930</td>
</tr>
<tr>
<td>Travel</td>
<td>794</td>
<td>1,100</td>
<td>1,500</td>
<td>1,530</td>
<td>1,576</td>
<td>1,623</td>
</tr>
<tr>
<td>Equipment</td>
<td>8,770</td>
<td>14,562</td>
<td>12,102</td>
<td>12,344</td>
<td>12,714</td>
<td>13,095</td>
</tr>
<tr>
<td>Commodities</td>
<td>31,620</td>
<td>31,808</td>
<td>28,388</td>
<td>28,955</td>
<td>29,823</td>
<td>30,718</td>
</tr>
<tr>
<td>Contractual Services</td>
<td>69,878</td>
<td>83,636</td>
<td>83,745</td>
<td>87,958</td>
<td>93,340</td>
<td>98,908</td>
</tr>
<tr>
<td>Operation of Auto</td>
<td>3,201</td>
<td>2,354</td>
<td>2,354</td>
<td>2,401</td>
<td>2,473</td>
<td>2,547</td>
</tr>
<tr>
<td>Telecommunications</td>
<td>7,340</td>
<td>7,566</td>
<td>7,950</td>
<td>8,109</td>
<td>8,352</td>
<td>8,603</td>
</tr>
<tr>
<td>Administrative Costs</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Other Expenditures</td>
<td>121,186</td>
<td>120,258</td>
<td>123,471</td>
<td>127,078</td>
<td>130,920</td>
<td>134,880</td>
</tr>
<tr>
<td>Total Expend. Before S.P.</td>
<td>$652,571</td>
<td>$615,680</td>
<td>$660,582</td>
<td>$820,483</td>
<td>$841,587</td>
<td>$865,232</td>
</tr>
</tbody>
</table>

## Change in Cash Bal. Before S.P.

<table>
<thead>
<tr>
<th></th>
<th>$125,572</th>
<th>$172,023</th>
<th>$30,387</th>
<th>($25,531)</th>
<th>($20,177)</th>
<th>($43,396)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Special Projects</td>
<td>130,000</td>
<td>75,000</td>
<td>20,000</td>
<td>20,000</td>
<td>30,000</td>
<td>30,000</td>
</tr>
<tr>
<td>Change in Cash Bal. After S.P.</td>
<td>($4,428)</td>
<td>$97,023</td>
<td>$10,387</td>
<td>($45,531)</td>
<td>($50,177)</td>
<td>($73,396)</td>
</tr>
</tbody>
</table>

## Ending Cash Balance

| | $287,178 | $384,201 | $394,588 | $349,057 | $298,880 | $225,484 |

## Cash Bal. as % of Expend.

| | 36.7% | 55.6% | 58.0% | 41.5% | 34.3% | 25.2% |

## Reserves:

<table>
<thead>
<tr>
<th>Reserves</th>
<th>Beginning Cash Balance</th>
<th>$457,371</th>
<th>$589,183</th>
<th>$612,830</th>
<th>$402,654</th>
<th>$83,567</th>
<th>$72,511</th>
</tr>
</thead>
<tbody>
<tr>
<td>Add: Mandatory Transfers</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td></td>
</tr>
<tr>
<td>Add: Non-Mand Transfers</td>
<td>130,000</td>
<td>75,000</td>
<td>20,000</td>
<td>620,000</td>
<td>30,000</td>
<td>30,000</td>
<td></td>
</tr>
<tr>
<td>Add: Interest Income</td>
<td>1,912</td>
<td>2,913</td>
<td>4,596</td>
<td>4,027</td>
<td>836</td>
<td>966</td>
<td></td>
</tr>
<tr>
<td>Less: Expenditures</td>
<td>0</td>
<td>(54,266)</td>
<td>(234,772)</td>
<td>(943,113)</td>
<td>(41,892)</td>
<td>(9,298)</td>
<td></td>
</tr>
<tr>
<td>Ending Cash Balance</td>
<td>$589,183</td>
<td>$612,830</td>
<td>$402,654</td>
<td>$83,567</td>
<td>$72,511</td>
<td>$94,119</td>
<td></td>
</tr>
</tbody>
</table>
### Cash Basis

<table>
<thead>
<tr>
<th>Revenue</th>
<th>FY 15</th>
<th>FY 16</th>
<th>FY 17</th>
<th>FY 18</th>
<th>FY 19</th>
<th>FY 20</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fee Revenue - Base</td>
<td>$210,480</td>
<td>$211,331</td>
<td>$209,490</td>
<td>$203,561</td>
<td>$203,561</td>
<td>$203,561</td>
</tr>
<tr>
<td>Fee Increase - FY18</td>
<td>14,729</td>
<td>14,729</td>
<td>14,729</td>
<td>14,729</td>
<td>14,729</td>
<td>14,729</td>
</tr>
<tr>
<td>Fee Increase - FY19</td>
<td>12,537</td>
<td>12,537</td>
<td>12,537</td>
<td>12,537</td>
<td>12,537</td>
<td>12,537</td>
</tr>
<tr>
<td>Fee Increase - FY20</td>
<td>12,539</td>
<td>12,539</td>
<td>12,539</td>
<td>12,539</td>
<td>12,539</td>
<td>12,539</td>
</tr>
<tr>
<td>Student Fee Revenue</td>
<td>$210,480</td>
<td>$211,331</td>
<td>$209,490</td>
<td>$218,290</td>
<td>$230,827</td>
<td>$243,366</td>
</tr>
</tbody>
</table>

### Other (Non-Fee) Revenue

<table>
<thead>
<tr>
<th>Item</th>
<th>FY 15</th>
<th>FY 16</th>
<th>FY 17</th>
<th>FY 18</th>
<th>FY 19</th>
<th>FY 20</th>
</tr>
</thead>
<tbody>
<tr>
<td>Advertising Sales</td>
<td>48,632</td>
<td>32,916</td>
<td>33,900</td>
<td>35,596</td>
<td>37,375</td>
<td>39,244</td>
</tr>
<tr>
<td>Sales-Ticket/Cont Web</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Refundable Deposits</td>
<td>0</td>
<td>164</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Interest Income</td>
<td>26</td>
<td>30</td>
<td>46</td>
<td>2</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Total Other Revenue</td>
<td>48,658</td>
<td>33,110</td>
<td>33,946</td>
<td>35,597</td>
<td>37,375</td>
<td>39,244</td>
</tr>
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</table>

### Total Revenue

<table>
<thead>
<tr>
<th></th>
<th>FY 15</th>
<th>FY 16</th>
<th>FY 17</th>
<th>FY 18</th>
<th>FY 19</th>
<th>FY 20</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Revenue</td>
<td>$259,138</td>
<td>$244,441</td>
<td>$243,436</td>
<td>$253,887</td>
<td>$268,202</td>
<td>$282,610</td>
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</table>

### Expenditures

<table>
<thead>
<tr>
<th>Item</th>
<th>FY 15</th>
<th>FY 16</th>
<th>FY 17</th>
<th>FY 18</th>
<th>FY 19</th>
<th>FY 20</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>86,021</td>
<td>87,367</td>
<td>86,536</td>
<td>87,574</td>
<td>90,376</td>
<td>91,461</td>
</tr>
<tr>
<td>Wages</td>
<td>109,103</td>
<td>102,372</td>
<td>102,372</td>
<td>105,443</td>
<td>108,606</td>
<td>111,864</td>
</tr>
<tr>
<td>Subtotal</td>
<td>195,124</td>
<td>189,739</td>
<td>188,908</td>
<td>193,017</td>
<td>198,982</td>
<td>203,325</td>
</tr>
<tr>
<td>Other:</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Debt Service, incl. RRR</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Travel</td>
<td>1,987</td>
<td>2,977</td>
<td>3,037</td>
<td>3,098</td>
<td>3,191</td>
<td>3,287</td>
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<tr>
<td>Equipment</td>
<td>3,148</td>
<td>136</td>
<td>6,138</td>
<td>3,250</td>
<td>3,127</td>
<td>3,221</td>
</tr>
<tr>
<td>Commodities</td>
<td>23,195</td>
<td>21,009</td>
<td>21,430</td>
<td>21,859</td>
<td>22,515</td>
<td>23,190</td>
</tr>
<tr>
<td>Contractual Services</td>
<td>22,311</td>
<td>21,421</td>
<td>21,850</td>
<td>22,287</td>
<td>22,956</td>
<td>23,645</td>
</tr>
<tr>
<td>Operation of Auto</td>
<td>1,739</td>
<td>1,664</td>
<td>1,698</td>
<td>1,732</td>
<td>1,784</td>
<td>1,838</td>
</tr>
<tr>
<td>Telecommunications</td>
<td>5,394</td>
<td>5,472</td>
<td>5,581</td>
<td>5,693</td>
<td>5,864</td>
<td>6,040</td>
</tr>
<tr>
<td>Administrative Costs</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Other Expenditures</td>
<td>2,382</td>
<td>1,894</td>
<td>2,091</td>
<td>2,154</td>
<td>2,219</td>
<td>2,286</td>
</tr>
<tr>
<td>Total Expend. Before S.P.</td>
<td>$255,280</td>
<td>$244,313</td>
<td>$250,733</td>
<td>$253,090</td>
<td>$260,638</td>
<td>$266,832</td>
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</tbody>
</table>

### Change in Cash Bal. Before S.P.

<table>
<thead>
<tr>
<th></th>
<th>FY 15</th>
<th>FY 16</th>
<th>FY 17</th>
<th>FY 18</th>
<th>FY 19</th>
<th>FY 20</th>
</tr>
</thead>
<tbody>
<tr>
<td>Change in Cash Bal. Before S.P.</td>
<td>$3,858</td>
<td>$128</td>
<td>($7,297)</td>
<td>$797</td>
<td>$7,564</td>
<td>$15,778</td>
</tr>
<tr>
<td>Special Projects</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Change in Cash Bal. After S.P.</td>
<td>$3,858</td>
<td>$128</td>
<td>($7,297)</td>
<td>$797</td>
<td>$7,564</td>
<td>$15,778</td>
</tr>
<tr>
<td>Change in Other Assets &amp; Liab's</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Beginning Cash Balance</td>
<td>38,785</td>
<td>42,643</td>
<td>42,771</td>
<td>35,474</td>
<td>36,271</td>
<td>43,835</td>
</tr>
<tr>
<td>Ending Cash Balance</td>
<td>$42,643</td>
<td>$42,771</td>
<td>$35,474</td>
<td>$36,271</td>
<td>$43,835</td>
<td>$59,613</td>
</tr>
</tbody>
</table>

### Cash Bal. as % of Expend.

<table>
<thead>
<tr>
<th></th>
<th>FY 15</th>
<th>FY 16</th>
<th>FY 17</th>
<th>FY 18</th>
<th>FY 19</th>
<th>FY 20</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash Bal. as % of Expend.</td>
<td>16.7%</td>
<td>17.5%</td>
<td>14.1%</td>
<td>14.3%</td>
<td>16.8%</td>
<td>22.3%</td>
</tr>
</tbody>
</table>
### Cash Basis

<table>
<thead>
<tr>
<th>Fee Rate per Semester</th>
<th>FY 15</th>
<th>FY 16</th>
<th>FY 17</th>
<th>FY 18</th>
<th>FY 19</th>
<th>FY 20</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Actual</td>
<td>Actual</td>
<td>Projected</td>
<td>Plan</td>
<td>Plan</td>
<td>Plan</td>
</tr>
<tr>
<td>Fee Revenue - Base</td>
<td>$1,495,445</td>
<td>$1,497,439</td>
<td>$1,471,427</td>
<td>$1,428,628</td>
<td>$1,428,628</td>
<td>$1,428,628</td>
</tr>
<tr>
<td>Fee Increase - FY18</td>
<td>11,329</td>
<td>11,329</td>
<td>11,329</td>
<td>11,329</td>
<td>11,329</td>
<td>11,329</td>
</tr>
<tr>
<td>Fee Increase - FY19</td>
<td>29,231</td>
<td>29,231</td>
<td>29,231</td>
<td>29,231</td>
<td>29,231</td>
<td>29,231</td>
</tr>
<tr>
<td>Student Fee Revenue</td>
<td>$1,495,445</td>
<td>$1,497,439</td>
<td>$1,471,427</td>
<td>$1,439,957</td>
<td>$1,469,188</td>
<td>$1,504,765</td>
</tr>
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</table>

### Other (Non-Fee) Revenue

<table>
<thead>
<tr>
<th></th>
<th>FY 15</th>
<th>FY 16</th>
<th>FY 17</th>
<th>FY 18</th>
<th>FY 19</th>
<th>FY 20</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sales</td>
<td>161,462</td>
<td>139,143</td>
<td>164,743</td>
<td>164,743</td>
<td>164,743</td>
<td>164,743</td>
</tr>
<tr>
<td>Fees</td>
<td>40,658</td>
<td>48,859</td>
<td>40,658</td>
<td>42,691</td>
<td>156,307</td>
<td>158,527</td>
</tr>
<tr>
<td>Refunds</td>
<td>0</td>
<td>29</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Interest Income</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Total Other Revenue</td>
<td>202,120</td>
<td>188,031</td>
<td>205,401</td>
<td>207,434</td>
<td>321,050</td>
<td>323,270</td>
</tr>
</tbody>
</table>

### Total Revenue

<table>
<thead>
<tr>
<th></th>
<th>FY 15</th>
<th>FY 16</th>
<th>FY 17</th>
<th>FY 18</th>
<th>FY 19</th>
<th>FY 20</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$1,697,565</td>
<td>$1,685,470</td>
<td>$1,676,828</td>
<td>$1,647,391</td>
<td>$1,790,238</td>
<td>$1,828,035</td>
</tr>
</tbody>
</table>

### Expenditures

<table>
<thead>
<tr>
<th></th>
<th>FY 15</th>
<th>FY 16</th>
<th>FY 17</th>
<th>FY 18</th>
<th>FY 19</th>
<th>FY 20</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>1,087,761</td>
<td>1,098,574</td>
<td>1,185,336</td>
<td>1,216,853</td>
<td>1,253,359</td>
<td>1,290,960</td>
</tr>
<tr>
<td>Wages</td>
<td>11,713</td>
<td>10,147</td>
<td>10,147</td>
<td>10,451</td>
<td>10,765</td>
<td>11,088</td>
</tr>
<tr>
<td>Subtotal</td>
<td>1,099,474</td>
<td>1,108,720</td>
<td>1,195,483</td>
<td>1,227,304</td>
<td>1,264,124</td>
<td>1,302,048</td>
</tr>
<tr>
<td>Other:</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Debt Service, incl. RRR</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Travel</td>
<td>2,095</td>
<td>1,711</td>
<td>1,194</td>
<td>1,230</td>
<td>1,267</td>
<td>1,276</td>
</tr>
<tr>
<td>Equipment</td>
<td>474</td>
<td>0</td>
<td>500</td>
<td>510</td>
<td>455</td>
<td>413</td>
</tr>
<tr>
<td>Commodities</td>
<td>21,141</td>
<td>21,141</td>
<td>21,141</td>
<td>21,141</td>
<td>21,141</td>
<td>21,141</td>
</tr>
<tr>
<td>Contractual Services</td>
<td>407,864</td>
<td>316,147</td>
<td>395,005</td>
<td>402,607</td>
<td>381,220</td>
<td>392,409</td>
</tr>
<tr>
<td>Operation of Auto</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Telecommunications</td>
<td>20,016</td>
<td>20,484</td>
<td>21,234</td>
<td>21,659</td>
<td>22,309</td>
<td>22,979</td>
</tr>
<tr>
<td>Fringe Benefits</td>
<td>18,962</td>
<td>23,746</td>
<td>24,659</td>
<td>25,199</td>
<td>25,955</td>
<td>26,734</td>
</tr>
<tr>
<td>Other Expenditures</td>
<td>91,668</td>
<td>92,350</td>
<td>95,599</td>
<td>97,511</td>
<td>100,436</td>
<td>103,449</td>
</tr>
<tr>
<td>Total Expend. Before S.P.</td>
<td>$1,665,594</td>
<td>$1,583,658</td>
<td>$1,754,998</td>
<td>$1,797,956</td>
<td>$1,818,430</td>
<td>$1,872,737</td>
</tr>
</tbody>
</table>

### Change in Cash Bal. Before S.P.

|                          | $31,972  | $101,812  | $(78,170) | $(150,565) | $(28,192) | $(44,702) |
| Change in Cash Bal. After S.P. | $31,972  | $101,812  | $(78,170) | $(150,565) | $(28,192) | $(44,702) |

### Change in Other Assets & Liab's

|                          | $688,724  | $720,696  | $822,508  | $744,338  | $593,773  | $565,581  |

### Ending Cash Balance

|                      | $720,696  | $822,508  | $744,338  | $593,773  | $565,581  | $520,879  |

### Cash Bal. as % of Expend.

|                          | 43.3%  | 51.9%  | 42.4%  | 33.0%  | 31.1%  | 27.8%  |

### Reserves:

|                          | $271,382  | $272,498  | $262,619  | $227,589  | $218,865  | $214,054  |
### Cash Basis

#### Fee Rate per Semester
<table>
<thead>
<tr>
<th></th>
<th>0.00</th>
<th>0.00</th>
<th>0.00</th>
<th>15.90</th>
<th>15.95</th>
<th>16.45</th>
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</thead>
<tbody>
<tr>
<td>Percent Change</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>0.3%</td>
<td>3.1%</td>
<td></td>
</tr>
</tbody>
</table>

#### Revenue

<table>
<thead>
<tr>
<th></th>
<th>FY 15</th>
<th>FY 16</th>
<th>FY 17</th>
<th>FY 18</th>
<th>FY 19</th>
<th>FY 20</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fee Revenue - Base</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>Fee Increase - FY18</td>
<td></td>
<td></td>
<td>360,274</td>
<td>360,274</td>
<td>360,274</td>
<td></td>
</tr>
<tr>
<td>Fee Increase - FY19</td>
<td></td>
<td></td>
<td></td>
<td>33,176</td>
<td>33,176</td>
<td></td>
</tr>
<tr>
<td>Fee Increase - FY20</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>11,330</td>
<td></td>
</tr>
<tr>
<td>Student Fee Revenue</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$360,274</td>
<td>$393,450</td>
<td>$404,780</td>
</tr>
</tbody>
</table>

#### Other (Non-Fee) Revenue

<table>
<thead>
<tr>
<th></th>
<th>FY 15</th>
<th>FY 16</th>
<th>FY 17</th>
<th>FY 18</th>
<th>FY 19</th>
<th>FY 20</th>
</tr>
</thead>
<tbody>
<tr>
<td>State Allocation</td>
<td>389,420</td>
<td>366,684</td>
<td>373,061</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Contributions</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Fees, Other</td>
<td>77,263</td>
<td>84,455</td>
<td>84,000</td>
<td>83,160</td>
<td>82,328</td>
<td>81,505</td>
</tr>
<tr>
<td>Interest Income</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Total Other Revenue</td>
<td>466,683</td>
<td>451,139</td>
<td>457,061</td>
<td>83,160</td>
<td>82,328</td>
<td>81,505</td>
</tr>
</tbody>
</table>

#### Total Revenue

<table>
<thead>
<tr>
<th></th>
<th>FY 15</th>
<th>FY 16</th>
<th>FY 17</th>
<th>FY 18</th>
<th>FY 19</th>
<th>FY 20</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Revenue</td>
<td>$466,683</td>
<td>$451,139</td>
<td>$457,061</td>
<td>$443,434</td>
<td>$475,778</td>
<td>$486,285</td>
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</table>

#### Expenditures

<table>
<thead>
<tr>
<th></th>
<th>FY 15</th>
<th>FY 16</th>
<th>FY 17</th>
<th>FY 18</th>
<th>FY 19</th>
<th>FY 20</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>393,351</td>
<td>380,373</td>
<td>384,954</td>
<td>390,401</td>
<td>401,548</td>
<td>413,031</td>
</tr>
<tr>
<td>Wages</td>
<td>9,765</td>
<td>5,553</td>
<td>5,600</td>
<td>5,768</td>
<td>5,941</td>
<td>6,119</td>
</tr>
<tr>
<td>Subtotal</td>
<td>403,117</td>
<td>385,925</td>
<td>390,554</td>
<td>396,169</td>
<td>407,489</td>
<td>419,150</td>
</tr>
<tr>
<td>Debt Service, incl. RRR</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Travel</td>
<td>753</td>
<td>1,715</td>
<td>2,000</td>
<td>2,040</td>
<td>2,101</td>
<td>2,164</td>
</tr>
<tr>
<td>Equipment</td>
<td>1,651</td>
<td>180</td>
<td>500</td>
<td>510</td>
<td>525</td>
<td>541</td>
</tr>
<tr>
<td>Commodities</td>
<td>6,572</td>
<td>4,383</td>
<td>4,400</td>
<td>4,488</td>
<td>4,623</td>
<td>4,762</td>
</tr>
<tr>
<td>Contractual Services</td>
<td>26,819</td>
<td>31,009</td>
<td>31,533</td>
<td>32,164</td>
<td>33,129</td>
<td>34,123</td>
</tr>
<tr>
<td>Operation of Auto</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Telecommunications</td>
<td>8,488</td>
<td>8,393</td>
<td>8,000</td>
<td>8,160</td>
<td>8,405</td>
<td>8,657</td>
</tr>
<tr>
<td>Administrative Costs</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Other Expenditures</td>
<td>1,234</td>
<td>1,429</td>
<td>1,500</td>
<td>11,922</td>
<td>12,280</td>
<td>12,648</td>
</tr>
<tr>
<td>Total Expend. Before S.P.</td>
<td>$448,634</td>
<td>$433,035</td>
<td>$438,487</td>
<td>$455,453</td>
<td>$468,552</td>
<td>$482,045</td>
</tr>
</tbody>
</table>

#### Change in Cash Bal. Before S.P.

<table>
<thead>
<tr>
<th></th>
<th>FY 15</th>
<th>FY 16</th>
<th>FY 17</th>
<th>FY 18</th>
<th>FY 19</th>
<th>FY 20</th>
</tr>
</thead>
<tbody>
<tr>
<td>Change in Cash Bal.</td>
<td>$18,049</td>
<td>$18,104</td>
<td>$18,574</td>
<td>($12,019)</td>
<td>$7,226</td>
<td>$4,240</td>
</tr>
<tr>
<td>Special Projects</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Change in Cash Bal. After S.P.</td>
<td>$17,049</td>
<td>$17,904</td>
<td>$18,374</td>
<td>($12,219)</td>
<td>$7,026</td>
<td>$4,040</td>
</tr>
<tr>
<td>Change in Other Assets &amp; Liab's</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Beginning Cash Balance</td>
<td>78,665</td>
<td>96,514</td>
<td>114,418</td>
<td>132,791</td>
<td>120,573</td>
<td>127,599</td>
</tr>
<tr>
<td>Ending Cash Balance</td>
<td>$96,514</td>
<td>$114,418</td>
<td>$132,791</td>
<td>$120,573</td>
<td>$127,599</td>
<td>$131,639</td>
</tr>
</tbody>
</table>

#### Cash Bal. as % of Expend.

<table>
<thead>
<tr>
<th></th>
<th>FY 15</th>
<th>FY 16</th>
<th>FY 17</th>
<th>FY 18</th>
<th>FY 19</th>
<th>FY 20</th>
</tr>
</thead>
<tbody>
<tr>
<td>Including Special Projects</td>
<td>21.5%</td>
<td>26.4%</td>
<td>30.3%</td>
<td>26.5%</td>
<td>27.2%</td>
<td>27.3%</td>
</tr>
</tbody>
</table>
### Southern Illinois University Edwardsville
**FY 2018 Fee Review - Textbook Service Fee**

1/27/2017

#### Cash Basis

<table>
<thead>
<tr>
<th>Fee Rate per Semester</th>
<th>$195.00</th>
<th>$244.50</th>
<th>$255.00</th>
<th>$244.50</th>
<th>$254.25</th>
<th>$264.00</th>
</tr>
</thead>
<tbody>
<tr>
<td>Percent Change</td>
<td>25.4%</td>
<td>4.3%</td>
<td>-4.1%</td>
<td>4.0%</td>
<td>3.8%</td>
<td></td>
</tr>
</tbody>
</table>

#### Revenue

<table>
<thead>
<tr>
<th></th>
<th>FY 15 Actual</th>
<th>FY 16 Actual</th>
<th>FY 17 Projected</th>
<th>FY 18 Plan</th>
<th>FY 19 Plan</th>
<th>FY 20 Plan</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fee Revenue - Base</td>
<td>$3,752,960</td>
<td>$5,048,796</td>
<td>$5,057,045</td>
<td>$5,012,640</td>
<td>$5,012,640</td>
<td>$5,012,640</td>
</tr>
<tr>
<td>Fee Increase - FY18</td>
<td>-</td>
<td>(189,886)</td>
<td></td>
<td>(189,886)</td>
<td>(189,886)</td>
<td>(189,886)</td>
</tr>
<tr>
<td>Fee Increase - FY19</td>
<td>-</td>
<td>-</td>
<td>159,805</td>
<td>-</td>
<td>159,805</td>
<td>-</td>
</tr>
<tr>
<td>Fee Increase - FY20</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>191,660</td>
</tr>
<tr>
<td>Student Fee Revenue</td>
<td>$3,752,960</td>
<td>$5,048,796</td>
<td>$5,057,045</td>
<td>$4,822,754</td>
<td>$4,982,559</td>
<td>$5,174,219</td>
</tr>
</tbody>
</table>

Other (Non-Fee) Revenue

- Other Sales: 1,930 / 2,903 / 2,932 / 2,961 / 2,991 / 3,021
- Other Revenue: 0 / 0 / 0 / 0 / 0 / 0
- Interest Income: 12,056 / 16,876 / 20,203 / 30,698 / 29,209 / 32,852

Total Other Revenue: 634,279 / 458,111 / 465,850 / 480,801 / 483,813 / 492,002

Total Revenue: $4,387,239 / $5,506,907 / $5,522,895 / $5,303,555 / $5,466,372 / $5,666,221

#### Expenditures

- Salaries: 247,679 / 244,183 / 226,302 / 246,454 / 253,848 / 261,463

Subtotal: 375,949 / 439,699 / 360,607 / 388,555 / 400,212 / 412,218

Other:

- Debt Service, incl. RRR: 0 / 0 / 0 / 0 / 0 / 0
- Travel: 6,118 / 4,461 / 6,240 / 6,365 / 6,556 / 6,753
- Equipment: 0 / 0 / 1,000 / 1,020 / 1,051 / 1,083
- Commodities: 11,106 / 10,974 / 11,193 / 11,417 / 11,759 / 12,111
- Contractual Services: 69,377 / 62,527 / 66,457 / 67,613 / 69,167 / 70,768
- Operation of Auto: 0 / 0 / 0 / 0 / 0 / 0
- Telecommunications: 6,401 / 6,426 / 6,555 / 6,686 / 6,887 / 7,094
- Administrative Costs: 75,000 / 75,000 / 93,734 / 93,734 / 93,734 / 93,734
- Other Expenditures: 4,455,873 / 4,340,590 / 4,601,025 / 4,877,087 / 5,169,712 / 5,479,895

Total Expend. Before S.P.: $4,999,824 / $4,939,677 / $5,146,811 / $5,452,477 / $5,759,078 / $6,083,656


Special Projects: 0 / 0 / 0 / 0 / 0 / 0


Change in Other Assets & Liab's: 0 / 0 / 0 / 0 / 0 / 0

Beginning Cash Balance: 2,739,066 / 2,126,482 / 2,693,712 / 3,069,796 / 2,920,874 / 2,628,168

Ending Cash Balance: $2,126,482 / $2,693,712 / $3,069,796 / $2,920,874 / $2,628,168 / $2,210,733

Cash Bal. as % of Expend.

<table>
<thead>
<tr>
<th>Including Special Projects</th>
<th>42.5%</th>
<th>54.5%</th>
<th>59.6%</th>
<th>53.6%</th>
<th>45.6%</th>
<th>36.3%</th>
</tr>
</thead>
</table>
## Southern Illinois University Edwardsville

**FY 2018 Fee Review - University Housing**  
1/27/2017

### Accrual Basis

#### Shares Rate per Semester

<table>
<thead>
<tr>
<th>FY 15</th>
<th>FY 16</th>
<th>FY 17</th>
<th>FY 18</th>
<th>FY 19</th>
<th>FY 20</th>
</tr>
</thead>
<tbody>
<tr>
<td>$2,795.00</td>
<td>$2,880.00</td>
<td>$2,910.00</td>
<td>$2,995.00</td>
<td>$3,085.00</td>
<td>$3,180.00</td>
</tr>
</tbody>
</table>

#### Percent Change

<table>
<thead>
<tr>
<th>FY 15</th>
<th>FY 16</th>
<th>FY 17</th>
<th>FY 18</th>
<th>FY 19</th>
<th>FY 20</th>
</tr>
</thead>
<tbody>
<tr>
<td>3.0%</td>
<td>1.0%</td>
<td>2.9%</td>
<td>3.0%</td>
<td>3.1%</td>
<td></td>
</tr>
</tbody>
</table>

### Revenue

<table>
<thead>
<tr>
<th>FY 15</th>
<th>FY 16</th>
<th>FY 17</th>
<th>FY 18</th>
<th>FY 19</th>
<th>FY 20</th>
</tr>
</thead>
<tbody>
<tr>
<td>Rental Revenue - Base</td>
<td>$19,924,588</td>
<td>$19,858,477</td>
<td>$19,001,455</td>
<td>$16,985,706</td>
<td>$18,985,706</td>
</tr>
<tr>
<td>Rental Increase - FY18</td>
<td>436,379</td>
<td>436,379</td>
<td>436,379</td>
<td>436,379</td>
<td>436,379</td>
</tr>
<tr>
<td>Rental Increase - FY20</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>599,530</td>
</tr>
<tr>
<td>Rental Revenue</td>
<td>$19,924,588</td>
<td>$19,858,477</td>
<td>$19,001,455</td>
<td>$19,422,085</td>
<td>$20,002,272</td>
</tr>
<tr>
<td>Other (Non-Fee) Revenue</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other Income</td>
<td>335,459</td>
<td>315,957</td>
<td>303,115</td>
<td>309,177</td>
<td>315,361</td>
</tr>
<tr>
<td>Conference Housing</td>
<td>147,243</td>
<td>127,218</td>
<td>118,000</td>
<td>119,180</td>
<td>120,372</td>
</tr>
<tr>
<td>Vending</td>
<td>72,160</td>
<td>63,001</td>
<td>96,112</td>
<td>96,064</td>
<td>97,024</td>
</tr>
<tr>
<td>Interest Income</td>
<td>28,897</td>
<td>36,652</td>
<td>67,269</td>
<td>25,170</td>
<td>22,983</td>
</tr>
<tr>
<td>Total Other Revenue</td>
<td>583,759</td>
<td>542,828</td>
<td>583,496</td>
<td>549,591</td>
<td>555,740</td>
</tr>
<tr>
<td>Total Revenue</td>
<td>$20,508,347</td>
<td>$20,401,305</td>
<td>$19,584,951</td>
<td>$19,971,676</td>
<td>$20,558,012</td>
</tr>
</tbody>
</table>

### Expenses

<table>
<thead>
<tr>
<th>FY 15</th>
<th>FY 16</th>
<th>FY 17</th>
<th>FY 18</th>
<th>FY 19</th>
<th>FY 20</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>2,785,088</td>
<td>2,821,876</td>
<td>2,983,166</td>
<td>3,103,590</td>
<td>3,196,698</td>
</tr>
<tr>
<td>Wages</td>
<td>666,765</td>
<td>658,143</td>
<td>736,071</td>
<td>758,154</td>
<td>780,896</td>
</tr>
<tr>
<td>Personnel Services</td>
<td>862,296</td>
<td>813,865</td>
<td>914,509</td>
<td>941,944</td>
<td>970,202</td>
</tr>
<tr>
<td>Subtotal</td>
<td>4,314,149</td>
<td>4,293,884</td>
<td>4,633,746</td>
<td>4,803,688</td>
<td>4,947,798</td>
</tr>
<tr>
<td>Total Expenses Before S.P.</td>
<td>$23,171,990</td>
<td>$19,014,855</td>
<td>$20,352,526</td>
<td>$20,062,123</td>
<td>$20,803,248</td>
</tr>
</tbody>
</table>

### Change in Fund Bal.

<table>
<thead>
<tr>
<th>FY 15</th>
<th>FY 16</th>
<th>FY 17</th>
<th>FY 18</th>
<th>FY 19</th>
<th>FY 20</th>
</tr>
</thead>
<tbody>
<tr>
<td>Change in Fund Bal. Before S.P.</td>
<td>($2,663,643)</td>
<td>$1,386,450</td>
<td>($767,575)</td>
<td>($90,447)</td>
<td>($425,236)</td>
</tr>
<tr>
<td>Special Projects</td>
<td>(3,000,000)</td>
<td>400,000</td>
<td>400,000</td>
<td>100,000</td>
<td>100,000</td>
</tr>
<tr>
<td>Change in Fund Bal. After S.P.</td>
<td>$336,357</td>
<td>$986,450</td>
<td>($1,167,575)</td>
<td>($190,447)</td>
<td>($345,236)</td>
</tr>
<tr>
<td>Change in Other Assets &amp; Liab's</td>
<td>58,547</td>
<td>220,311</td>
<td>(96,543)</td>
<td>(28,323)</td>
<td>(30,191)</td>
</tr>
<tr>
<td>Beginning Cash Balance</td>
<td>2,620,117</td>
<td>3,015,022</td>
<td>3,781,160</td>
<td>2,517,042</td>
<td>2,298,272</td>
</tr>
<tr>
<td>Ending Cash Balance</td>
<td>$3,015,022</td>
<td>$3,781,160</td>
<td>$2,517,042</td>
<td>$2,298,272</td>
<td>$1,922,845</td>
</tr>
</tbody>
</table>

### Cash Bal. as % of Expend.

<table>
<thead>
<tr>
<th>Including Special Projects</th>
</tr>
</thead>
<tbody>
<tr>
<td>14.9%</td>
</tr>
<tr>
<td>19.5%</td>
</tr>
<tr>
<td>12.1%</td>
</tr>
<tr>
<td>11.4%</td>
</tr>
<tr>
<td>9.2%</td>
</tr>
<tr>
<td>8.0%</td>
</tr>
</tbody>
</table>

### Reserves:

<table>
<thead>
<tr>
<th>FY 15</th>
<th>FY 16</th>
<th>FY 17</th>
<th>FY 18</th>
<th>FY 19</th>
<th>FY 20</th>
</tr>
</thead>
<tbody>
<tr>
<td>Beginning Cash Balance</td>
<td>$ 10,322,064</td>
<td>$ 8,522,063</td>
<td>$ 8,871,370</td>
<td>$ 7,746,605</td>
<td>$ 5,757,461</td>
</tr>
<tr>
<td>Add: Mandatory Transfers</td>
<td>832,017</td>
<td>1,035,974</td>
<td>992,622</td>
<td>961,445</td>
<td>868,095</td>
</tr>
<tr>
<td>Add: Non-Mand Transfers</td>
<td>(2,658,004)</td>
<td>400,000</td>
<td>400,000</td>
<td>100,000</td>
<td>100,000</td>
</tr>
<tr>
<td>Add: Interest Income</td>
<td>72,160</td>
<td>63,292</td>
<td>88,713</td>
<td>96,833</td>
<td>71,968</td>
</tr>
<tr>
<td>Less: Expenditures</td>
<td>(46,173)</td>
<td>(1,150,058)</td>
<td>(2,606,000)</td>
<td>(3,147,422)</td>
<td>(2,386,422)</td>
</tr>
<tr>
<td>Ending Cash Balance</td>
<td>$ 8,522,063</td>
<td>$ 8,871,370</td>
<td>$ 7,746,605</td>
<td>$ 5,757,461</td>
<td>$ 4,411,302</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Including Special Projects</th>
</tr>
</thead>
<tbody>
<tr>
<td>$ 10,322,064</td>
</tr>
<tr>
<td>$ 8,522,063</td>
</tr>
<tr>
<td>$ 8,871,370</td>
</tr>
<tr>
<td>$ 7,746,605</td>
</tr>
<tr>
<td>$ 5,757,461</td>
</tr>
<tr>
<td>$ 4,411,302</td>
</tr>
<tr>
<td>$ 3,652,836</td>
</tr>
</tbody>
</table>
APPROVAL OF SYSTEM STRATEGIC IMPROVEMENT PLAN

Summary

This matter requests approval for a comprehensive plan of strategic themes or goals, with underlying objectives that will be addressed through a variety of ongoing and specific activities and initiatives over time. A plan is necessary to identify and address priority areas of need and improvement at the system level, but should not replace similar plans already in place at the campus level.

Background

Development of the proposed plan first began during the Board of Trustees’ annual retreat in 2014, with a large portion of the two-day agenda devoted to that purpose and working from an initial planning framework proposed by the President. Following the retreat, a revised “discussion draft” was crafted for review during the Board’s next regular meetings on October 28-29, 2014.

During that time as well, the discussion draft was disseminated with a transmittal note to primary internal and external audiences, including senior campus administrators (for subsequent distribution to their reporting units, related advisory bodies, and staff), leadership of campus constituency bodies, foundation and alumni boards, city government leadership at SIU’s primary campus locations, and any other groups which requested to receive a draft version of the plan.

As well, an edition of The System Connection (which goes to all faculty and staff in the entire SIU System) was utilized to provide background on the planning initiative generally, and provide a link to the plan draft for any employee or group to review and provide comment.

However, the Board allowed the President to suspend any further planning work during that period of time while he served as Acting Chancellor for the SIUC campus, starting in November 2014. When work commenced on the plan once again by late 2015, any comments and suggestions received through the suspension period were incorporated into what became a third version of the plan, labeled at that time as a “review draft.”

Over the past year, as work to finalize the plan was reactivated, presentations were made by the President to four campus constituencies who had requested such, and the review draft was again provided to all employees systemwide via the Connection email to solicit a final round of comments and suggestions. Additionally, a new effort was undertaken by the Board of Trustees through the first six months of 2016 to approve a separate and distinct set of initiatives for advancing diversity and inclusivity across the SIU System, and those were adopted at the regular meeting on
July 14, 2016—and have been incorporated by reference into the final version of the Strategic Improvement Plan.

The final, approved version of the Plan will be linked to the www.siusystem.edu website and it is anticipated that individual webpages will be created to track and report progress on specific initiatives undertaken. A professionally printed copy of the Plan will be made available as well, primarily for external audiences, and an electronic version will be used internally to ensure wide distribution of the final planning document.

Updates on implementation of the Strategic Improvement Plan will be provided at each regular meeting of the Board of Trustees. The individual planning initiatives will be presented as they emerge and develop, ensuring that any necessary Board approvals to undertake specific actions are obtained along the way. It is also expected that the Plan as a whole will undergo review for possible revision and updating on at least an annual basis by the Board.

Rationale for Adoption

There has been no updating nor replacement of a systemwide strategic plan since the adoption of the 2020 Vision plan during the administration of SIU President James Walker in 2002, some fifteen years ago. To provide focus and direction from a broad array or universe of all possible strategic priorities that could be identified, some process and guiding document is necessary. As well, there is a general expectation from multiple constituencies and agencies, both internal and external—including accreditors—that some degree or process of long-range planning exists at the system level, and SIU would have a difficult time exhibiting evidence of such without a Board-approved planning document and process.

Considerations Against Adoption

It is likely that certain discrete planning initiatives will have some implementation cost associated with them which will have to be accommodated within either the university-wide or campus budgets. Efforts will be made to restrain any additional expense due to adoption of the Strategic Improvement Plan until the state budget situation is stabilized. No additional staff will be hired with the adoption of the Plan, so it can be assumed that any initiatives undertaken will add to the workload of existing employees.

There is also always the potential that “layered” strategic plans (system-campus-unit) can come into conflict with one another. Whenever that circumstance may arise, it will be important to bring all impacted parties together to decide on a joint way to move forward, making implementation roles and responsibilities clear at each level.
Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The attached *Strategic Improvement Plan* for the Southern Illinois System is hereby adopted, and that such plan shall be reviewed by the Board of Trustees on at least an annual basis for possible revisions and to consider any new updates.

(2) The President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.
MISSION

The SIU System embraces a unique tradition of access and opportunity; inclusive excellence; innovation in research, creativity, and healthcare; and outstanding teaching focused on nurturing student success. As an economic catalyst for the central and southern Illinois region, we discover and exchange knowledge to shape future leaders, improve our communities, and transform lives.

STATEMENT OF SCOPE

Southern Illinois University is a public university system with multiple campuses and locations, including Southern Illinois University Carbondale and Southern Illinois University Edwardsville, and is the only senior system of higher education serving the people of the southern half of the State of Illinois. It is a comprehensive university system, with first-professional schools in medicine, dentistry, pharmacy, and law, and with degree programs from the associate to the doctoral levels. As it has grown and flourished, SIU has developed comprehensive programs of instruction, research, and public service which have attracted students, faculty, and staff not only from the region but from throughout the state and nation, and from overseas as well. In properly and rigorously meeting its regional responsibilities, it has brought and will continue to bring educational distinction to central and southern Illinois, and to the State as a whole.

The University's diversity and comprehensiveness are manifest at the SIUC and SIUE campuses. Both offer the standard range of undergraduate programs, and both work cooperatively with the public schools and community colleges in their respective areas. Southern Illinois University Carbondale, as the older of the two, has developed broad and carefully monitored graduate and research programs of high quality; and its public service and continuing education components have been guided by its location in a region of small communities, farms, and mines. Southern Illinois University Edwardsville has strong master's level, specialist, and research programs, and its location in the second-largest population center in the state governs the urban-oriented nature of its public service and continuing education programs. In these challenging times, Southern Illinois University is pledged 1) maintain the high quality of its programs of instruction, research, and public service; 2) to monitor judiciously the development of, and addition to, these programs; and, 3) to sustain, through these programs, its diverse and comprehensive educational contribution to the people of the region, state, and the nation.
SYSTEM VALUES

System values are the core beliefs that should guide not just our operations, but drive our culture and commitment as well. These values are our fundamental principles and shape the decisions we make and behaviors we model on a daily basis. All values shown here have equal standing and importance, and hold a common priority throughout the SIU System.

Student Accessibility with Affordability

Excellence in Teaching, Research, and Public Service

Embracing Diversity

Ethical Action and Integrity

Organizational Accountability through Transparency

Distributed Leadership and Governance

Sustainable Practices

A NOTE ON PLANNING...

The Strategic Improvement Plan is one component of a larger, ongoing three-level planning process employed by the SIU System. This “planning pyramid” is graphically represented in Figure 1 [not included with this version for adoption].

Foundational Performance planning has its basis in the continual monitoring of a variety of metrics which are intended to gauge the System’s overall effectiveness, impact, and organizational health. Those metrics comprise the indicators for a performance “dashboard” that is reviewed on at least an annual basis by the Board of Trustees—special planning may then be done to ameliorate identified weak areas of performance as warranted.

Special Purpose Project planning is accomplished on a non-routine, occasional basis to address special problems or needs across the System that will arise—often in response to state or federal requirements, or other mandates required by accreditors and other quasi-governmental agencies. Outcomes are determined as part of each separate plan, depending upon the nature of the specific problem to be addressed by the Board.

Strategic Improvement planning lays out no more than three to five broad areas, or strategic themes, defining new work that will be developed for driving the aspirational progress, change, and growth of the SIU System. It is important to note here: SIU’s planning process is generative in nature; that is, specific action plans or steps are not developed at the outset of the planning cycle. Rather, as opportunities emerge which advance a given strategic theme—and there exists both capacity and funding to undertake those—individual projects then move forward for approval and execution.

As the individual planning projects are undertaken, progress and accomplishments that document success under each strategic theme are reported to the Board on a regular basis.
STRATEGIC THEMES

To become an outstanding, high-performing, and nationally recognized university system is the overarching goal for Southern Illinois University. To achieve this goal, we need to create focus around a limited number of strategic themes that will: 1) have strong impact for those we serve, 2) align with our mission and values, and 3) take advantage of the strengths we have as a comprehensive system of public higher education. The themes selected for this Strategic Improvement Plan point to four broad areas where the SIU System will both take on new work, as well as reorganize our institutions for greater purpose.

Promoting Student Satisfaction and Success

- Monitor the established System-level online “dashboard” outcome metrics arising from the annual SIU Performance Report and continue to add and refine metrics based upon accountability demands and changing institutional priorities.

- Coordinate, support, and improve resources across new and emerging learning platforms to heighten and expand learning experiences for students.

- Implement diversity and inclusivity initiatives impacting our people and places to reflect the System Framework (adopted July 2016) for awareness-building and increased cultural competency.

- Increase support for, and involvement in, global relationships that expand faculty collaboration, exchange partnerships, research opportunities, enrollment growth, and other new possibilities for international engagement across all SIU locations.

- Identify means and collaborate with their affiliate campuses to strengthen the reach, scope, and impact of the first-professional schools.

Innovating to Transform Our State and Region

- Extend the external presence, visibility, and relationships of the System to foster economic growth, job creation, entrepreneurship, and business-corporate support—focusing particularly in the central and southern regions of Illinois.

- Extend the external presence, visibility, and relationships of the System to aid in the development of innovative approaches to address Illinois problems relating to education, health care, the environment, government and nonprofit management, social welfare, civic engagement, politics, and other arenas.
Building a Stronger System

- Streamline for efficiency and cost-savings through a determined but thoughtful expansion of System shared services programs that increase financial stability, encourage productivity, and support mutually beneficial collaborations across System campuses and locations, focusing most particularly on “back office” and other non-academic service/support functions.

- Lead the campuses in identifying strategies and opportunities for developing alternative sources of revenue and additional revenue centers by increasing self-supporting programs, and strengthen the financial viability of existing revenue-generating units.

Developing Our People and Our Places

- Promote partnership, communication, and public service opportunities that increase the System’s outreach for engagement which benefits the educational, social, and cultural life of the region and its people.

- Utilize the capacity of the System to develop and retain talent and leadership at all levels to serve the campuses and the region.

Trustee Gilbert moved for approval of the receipt of Reports of Purchase Orders and Contracts, November and December 2016, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll for SIUC and SIUE; Approval of Salary and Appointment: Dean of Library Affairs, SIUC; Approval of Purchase: Medical Laboratory Services, SIUC; Approval of Purchase: Aircraft for Aviation Flight Program, SIUC; Project and Budget Approval: Campus Sidewalk Replacement, Phase 1, SIUE; Change of Project Budget and Award of Contract: Cougar Village Floor Replacement, 400 Side of Single Student Housing, SIUE; Proposed Tuition Rates and Fee Matters, SIUC [Amendment to 4 Policies of the Board Appendix A]; Proposed Tuition Rates and Fee Matters, SIUE [Amendment to 4 Policies of the Board Appendix B]; and Approval of
System Strategic Improvement Plan. The motion was duly seconded by Trustee Sambursky. The motion carried by the following recorded vote: aye, Hon. J. Phil Gilbert; Dr. Shirley Portwood; Dr. Marsha Ryan; Mr. Joel Sambursky; Maj. Gen. Randal Thomas; Ms. Naomi Tolbert; nay, none.

The following item was presented:

**AUTHORIZATION FOR PUBLIC-PRIVATE PARTNERSHIP:**
**UNIVERSITY HOUSING RESIDENCE HALLS,**
**CARBONDALE CAMPUS, SIUC**

**Summary**

This matter seeks approval to solicit a public-private partnership (P3) for the design, financing and construction of one or two new University Housing residence halls.

**Rationale for Adoption**

The current configuration of the east campus housing area consists of three 17-story, very densely populated, high-rise towers. Aging facility infrastructure, outdated floor designs, resident density, and the negative impact on student recruitment are reasons to replace the high rise-towers. Built in the late 1960s, the towers were designed merely as residential units. Today, on-campus housing is central to the academic success of our students and is purposefully designed to foster community, encourage engagement, and facilitate a living learning environment that supports academic achievement.

In developing a long range plan, a consulting firm was retained to update the Housing Master Plan through an evaluation of all Housing facilities. The consultants recommended that the University replace the three high-rise residence halls with four 5-story, 2-wing and 3-wing residence hall structures through a phased approach to address the University’s needs.

This matter seeks approval to solicit a public-private partnership for design, financing and construction of up to two residence halls. Further Board approval will be required to award the contract in accordance with the Board of Trustees policies.

The Interim Chancellor, the Interim Vice Chancellor for Student Affairs, and the Vice Chancellor for Administration and Finance, SIUC, recommended this item to the President.
Considerations Against Adoption

This project will require phased work to be completed in a highly visible and congested area. Increased safety precautions and controlled access will be critical to ensure the welfare of the students, faculty, staff, and the University community.

Constituency Involvement

This project is supported by the Residence Hall General Assembly which serves as the Residence Hall Advisory Board.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

1. Approval to solicit a public-private partnership (P3) for the design, financing and construction of one or two new University Housing residence halls located on the Carbondale Campus, SIUC, is hereby approved.

2. The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Trustee Portwood stated that it was not clear to her the advantage of the private-public partnership over public financing. She expressed concern that the proposal was underdeveloped and needed more input from stakeholders, and certain details were lacking.

Trustee Sambursky made a motion to approve the item. The motion was duly seconded by Trustee Gilbert. The motion carried by the following recorded vote: aye, Hon. J. Phil Gilbert; Dr. Marsha Ryan; Mr. Joel Sambursky; Maj. Gen. Randal Thomas; Ms. Naomi Tolbert; nay, Dr. Shirley Portwood.
The following item was presented:

Recognition of
Roger Herrin

Resolution

WHEREAS, Dr. Roger Herrin served with distinction as a member of the Board of Trustees of Southern Illinois University for nearly six years;

WHEREAS, During this period as a Board member he served as chair of the Board;

WHEREAS, During this period as a Board member he served as chair of the Board’s Executive Committee and chair of the Finance Committee;

WHEREAS, During this period as a Board member he served as the Board’s representative to the Board of Directors, Southern Illinois University Foundation and representative to the Joint Trustee Committee for Springfield Medical Education Programs;

WHEREAS, Dr. Herrin’s service to SIU is but one phase of a distinguished career of public service to the citizens of Illinois;

WHEREAS, His service with the Board of Trustees of Southern Illinois University encompassed periods of prosperity and progress for the University and its institutions as well as periods of challenge and controversy, and in all contexts he provided thoughtful leadership in whatever role the Board asked him to undertake;

WHEREAS, Throughout his service with the Board of Trustees, he has generously and freely given of his time, energy, and creative thinking in his dedication to the improvement and development of the University, the fulfillment of the responsibilities of the Board of Trustees, and the maintenance of quality public higher education in the State of Illinois;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees in regular meeting assembled, That Dr. Roger Herrin be formally recognized for his unselfish, dedicated, and talented service to the Board of Trustees, to the development and welfare of Southern Illinois University, and to the role of public higher education in Illinois; and
BE IT FURTHER RESOLVED, That this Board of Trustees expresses its profound appreciation of his participation in the activities of the Board and declare for the record its enduring gratitude for his contributions to Southern Illinois University, the state, and the nation.

Trustee Portwood made a motion to approve the resolution. The motion was duly seconded by Trustee Sambursky. The motion carried by the following recorded vote: aye, Hon. J. Phil Gilbert; Dr. Shirley Portwood; Dr. Marsha Ryan; Mr. Joel Sambursky; Maj. Gen. Randal Thomas; Ms. Naomi Tolbert; nay, none.

Chair Thomas announced that the next Board of Trustees meeting would be held April 6, 2017, at Southern Illinois University Carbondale. The Chair reported that a news conference would be held upon adjournment of the meeting at the Board table.

Trustee Portwood made a motion to adjourn the meeting. Trustee Sambursky seconded the motion. The motion passed unanimously by voice vote.

The meeting adjourned at 11:24 a.m.

Misty D. Whittington, Executive Secretary
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Pursuant to notice, a special meeting was called by the Chair of the Board of Trustees of Southern Illinois University, and the meeting convened at 11:02 a.m., Wednesday, April 5, 2017, in the Missouri-Kaskaskia Room of the Student Center, Southern Illinois University Carbondale, Carbondale, Illinois. The meeting was called to order by Chair Thomas. The following members of the Board were present:

MG (RET) Randal E. Thomas, Chair
Hon. J. Phil Gilbert, Vice Chair
Mr. Joel Sambursky, Secretary
Mr. Ryan Johnson – arrived at 11:12 a.m.
Dr. Shirley Portwood
Dr. Marsha Ryan
Ms. Amy Sholar
Ms. Naomi Tolbert

The Executive Secretary reported and the Chair determined that a quorum was physically present.

Also present for the duration of the meeting were Dr. Randy J. Dunn, President; Mr. Lucas Crater, General Counsel; and Ms. Misty Whittington, Executive Secretary of the Board.

Chair Thomas explained the procedures for the public comment and question portion of the Board’s agenda.

Executive Secretary Whittington informed the Board that no speakers were present.

Trustee Ryan brought to the Board the idea of a Board member sending thank you notes to donors of a certain amount. Trustees expressed agreement for the
new practice. Trustee Ryan volunteered to write thank you notes for SIUC donations and would work with Vice Chancellor Salmo to determine a certain donation level and to work out other details. Trustee Portwood volunteered to discuss the idea with the SIUE Foundation staff to see if they wish to do the same.

President Dunn reviewed the Board risk concerns and appetite by risk category and discussed the same survey results of campus officials.

Ms. Terri Harfst, Director of Financial Aid, SIUC; and Ms. Rachel Brewster, Associate Director of Undergraduate Admissions, SIUC; made a presentation to the Board regarding SIUC’s undergraduate recruitment efforts. In addition, Ms. Harfst reviewed Fall 2016 admitted new student data, admission goals, and college goals.

Chancellor Colwell discussed with the Board regarding the impact of the state budget crisis on SIUC. President Dunn reviewed a successful town hall meeting held at SIUE regarding the budget. President Dunn, along with some Board members, reviewed feedback received by employees and community members regarding the proposed borrowing of funds from SIUE’s reserves for SIUC and further budget cuts at SIUC.

At 2:03 p.m., Trustee Sambursky moved that the Board go into closed session to consider pending, probable or imminent court proceedings against or on behalf of the Board; information regarding appointment, employment, compensation, discipline, performance or dismissal of specific employees of the public body; and review of minutes of meetings lawfully closed under the Open Meetings Act. The relevant sections of the Open Meetings Act Statute that allow for the closed session are 5 ILCS 120/2(c) (1), (11), and (21). The motion was duly seconded by Trustee Gilbert. The motion carried
by the following recorded vote: aye, Hon. Phil Gilbert; Dr. Shirley Portwood; Dr. Marsha Ryan; Mr. Joel Sambursky; Ms. Amy Sholar; Maj. Gen. Randal Thomas; Ms. Naomi Tolbert; nay, none.

At 3:44 p.m., a motion was made by Trustee Ryan and seconded by Trustee Sholar to adjourn the meeting. The motion passed by a voice vote. No action was requested or taken during the closed session.

Joel Sambursky, Secretary
The regular meeting of the Board of Trustees of Southern Illinois University convened on Thursday, April 6, 2017, at 11:15 a.m. in Ballroom B of the Student Center, Southern Illinois University Carbondale, Carbondale, Illinois. The meeting was called to order by Chair Thomas. The following members of the Board were present:

MG (RET) Randal E. Thomas, Chair
Hon. J. Phil Gilbert, Vice Chair
Mr. Joel Sambursky, Secretary
Mr. Ryan Johnson
Dr. Shirley Portwood
Dr. Marsha Ryan
Ms. Amy Sholar
Ms. Naomi Tolbert

Executive Officers present were:

Dr. Randy J. Dunn, President, SIU
Dr. Brad Colwell, Interim Chancellor, SIU Carbondale
Dr. Randall Pembrook, Chancellor, SIU Edwardsville
Dr. Jerry Kruse, Dean and Provost, SIU School of Medicine
Mr. Lucas Crater, General Counsel
Dr. Jim Allen, Acting Vice President for Academic Affairs
Dr. Duane Stucky, Senior Vice President for Financial and Administrative Affairs and Board Treasurer

Also present was Ms. Misty Whittington, Executive Secretary of the Board.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.
Chair Thomas led the group in the Pledge of Allegiance.

The Executive Secretary reported and the Chair determined that a quorum was physically present.

Chair Thomas announced that due to the vacancy left by former Trustee Donna Manering, the Board needed to elect a new representative to serve on the State Universities Civil Service System Merit Board. Trustee Sholar nominated Chair Randal Thomas to serve as the Board’s representative. The motion was duly seconded by Trustee Sambursky. Hearing no further nominations, Trustee Gilbert moved that the nominations be closed. The motion was duly seconded by Trustee Sambursky. The motion to elect Chair Thomas to serve as the Board’s representative on the State Universities Civil Service System Merit Board passed by the following recorded vote: aye, Hon. Phil Gilbert; Dr. Shirley Portwood; Dr. Marsha Ryan; Mr. Joel Sambursky; Ms. Amy Sholar; Maj. Gen. Randal E. Thomas; Ms. Naomi Tolbert; nay, none.

Trustee Gilbert moved that the Minutes of the Meetings held February 8 and 9, 2017, be approved. Trustee Ryan seconded the motion, and the minutes were approved unanimously by voice vote.

Chair Thomas appointed Trustee Joel Sambursky to serve as a member of the Board Academic Matters Committee. Membership of the committee is following:

**ACADEMIC MATTERS COMMITTEE**

Shirley Portwood, Chair
J. Phil Gilbert
Joel Sambursky
Naomi Tolbert
Under Trustee Reports, Trustee Sholar reported that she attended a recent meeting of the SIUE Alumni Association and noted it was a very active group with a number of activities scheduled. She thanked Trustee Portwood for her service as former Board representative to the Association and reported that Dr. Portwood set a high standard for future Board representatives.

Under Committee Reports, Chair Thomas reported that the Executive Committee had not met between Board meetings.

Under Executive Officer Reports, President Dunn provided his report for the Southern Illinois University system. He noted the FY16 Performance Report was finalized for loading into system “Dashboard.” The President spoke about the continued work on the system-wide diversity plan under Dr. Wes McNeese. Dr. Dunn provided information on work in the strategic plan area and efforts to build global relationships. Further, Dr. Dunn reported he made a quick trip to China to visit Carbondale and Edwardsville partner universities and to also work on making new friendships with a for profit university.

The President reported that within the shared services area, work on compliance efforts continues. A consultant law firm will recommend how compliance efforts may be consolidated on a system-wide basis. He indicated that centralized shared services for the system could result in monetary savings.

President Dunn informed the Board that talks amongst President Trump's administration are being carefully monitored on federal funding for higher education within the Department of Education. He indicated they had been notified of a proposal for large cuts to federal student aid as well as research funding. The proposed federal cuts would be the largest to student financial aid and research funding seen in decades. He provided
some information in regard to the Pell Grant reduction of funding and discussions that are taking place. The President notified the Board that staff are concentrating on working through the national associations to share the University’s concerns with the administration.

The President reported that state employee group health insurance is currently held up in court, so any concerns about drastic increases in premiums are on hold for now. He informed the Board that the State House Appropriations Committee had some movement for a short stop gap payment.

Executive Director for Governmental and Public Affairs John Charles provided updates on the funding bill that was introduced for the stop gap budget. For SIU the amount would be approximately $26 million or about 13 percent of its FY15 appropriation. He spoke of a bill advanced by community colleges that would grant them the ability to award bachelor’s degrees. Mr. Charles reported that the University is working with a federation of the other 9 public universities and 40 private colleges and universities in Illinois in opposing the bill. He provided updates on House Resolution 267, which is the Eclipse Resolution, and on Senate Bill 448, which would allow the SIUE School of Dental Medicine to create a practice plan, like the SIUC School of Medicine, to perform common functions such as scheduling and billing and to help them operate a dental practice.

Dr. Brad Colwell, Interim Chancellor, SIU Carbondale, provided his report for the Carbondale campus. Dr. Colwell reflected on his first 550 days serving as interim chancellor and provided a representation of his time spent attending events and meetings. He spoke of a celebration for alumni and prospective students held at Ballpark
Village in St. Louis as well as the annual Carbondale Chamber of Commerce awards banquet.

Chancellor Colwell highlighted campus accomplishments. He noted Willie Lyles III was named one of 25 “Law School Students of the Year” for 2016-17 by *National Jurist* magazine. Graduate Student Alvin Gonzales, a computer science major and employee of the Department of Public Safety, was selected as the Student Employee of the Year. The Chancellor noted that 88 students completed externships with alumni and University friends over spring break. He informed the Board that the College of Education and Human Services moved up 27 spots in the *U.S. News and World Report* graduate school rankings. In addition, that college’s Rehabilitation Counseling Graduate Program tied for fourth place in the country in the rankings of those programs. The Master Brewers Association of the Americas has given its stamp of approval of SIU’s new bachelor’s degree program in fermentation science. The University earned a silver ranking from the Association for Advancement of Sustainability in Higher Education. And for the second year, SIU earned the Tree Campus USA designation from the Arbor Day Foundation.

The Chancellor noted that the inaugural SIU Day of Giving had been a great success and raised $341,000 to directly support areas on campus. He highlighted activities of the 50th anniversary celebration of SIU’s 1967 National Invitation Tournament (NIT) Championship team; nine team members were able to attend the celebration. The Chancellor went on to say that on April 1 more than 1,200 students, faculty, and staff participated in The Big Event: A Saluki Day of Service, where a number of agencies and organizations benefited.
Dr. Randall Pembrook, Chancellor, SIU Edwardsville, provided his report for the Edwardsville campus. He reviewed enrollment and noted that attendance was at capacity for the Spring Preview with over 300 seniors and 425 juniors on campus. He estimated the turnout was a good indication that next year’s enrollment should be strong. The Chancellor went on to say that summer enrollment should be up again around 5 percent, fall total enrollment is flat with undergraduate enrollment down at this time. He noted that recent news about funding for higher education and MAP grants could be a contributing factor.

The Chancellor provided highlights of university recognition and achievements. He informed the Board that Jim Zhou, professor of civil engineering, was elected as a fellow by the American Society of Civil Engineering, Environmental and Water Resource Institute. Sadegh Khazaeli, emeritus professor of chemistry, received the 2017 Martin Luther King Humanitarian Award at the 38th annual Martin Luther King luncheon. Dr. Pembrook spoke of internal awards. McKenzie Ferguson, associate professor of pharmacy practice, was awarded the 2017 Teaching Excellence Award. Mike Shaw, professor and chair of chemistry, received the Distinguished Research Award. Bill Retzlaff, professor of biological sciences and associate dean of the College of Arts and Science, was promoted to distinguished research professor. Xin Wang, assistant professor of electrical and computer engineering, received the Vaughnie Lindsay New Investigator Award. The School of Dental Medicine received the Liberty Dental Centers of Excellence Award. Kim Durr, assistant to the chancellor, was elected chair of the National Association of Presidential Assistants in Higher Education. School of Business Alumnus Jonathan Fowler accepted the 2016 Edwardsville Business of the Year Award.
on behalf of J.F. Electric. Department of Psychology Professor Jeremy Jewell’s image, “Heroin,” was honored as Best Representation of Research Impact.

Chancellor Pembrook spoke of scholarships and grant activity. The East St. Louis Center Head Start and Early Head Start Programs received an $11,827,358 grant from the Department of Health and Human Services. NASA gave two grants this year totaling $264,718, to Alison Reiheld, education; and Jeffrey Sabby, physics. Lastly, George Engel, engineering, received a grant from the National Science Foundation.

The Chancellor informed the Board the University Center celebration of its 50th year was a success. The School of Dental Medicine opened its Edwardsville clinic February 16. The engineering student project area addition is scheduled for completion this summer. Work continues for the Science East Building. Renovations are complete on the Campus Recreation led project to add an accessible family restroom, a private changing area and a gender neutral locker room.

Chancellor Pembrook spoke of student and athlete awards. Senior Megan Kaiser won the Public Health Outstanding Undergraduate Major of the Year by the National Commission for Health Education Credentialing, Inc. Nursing students Brad Marcum and Madisson Haake were offered positions at the Mayo Clinic, one in cardiac surgery heart/lung transplant and the other in the trauma ICU unit. Softball Coach Sandy Montgomery became the 32nd NCAA Division I coach to reach 1,000 wins. Julian Harvey recorded the top indoor long jump by an American and number one in the world. Lastly, Jake Residori is the first SIUE wrestler to earn All-American honors since the wrestling program transitioned to Division I.
Chair Thomas recognized constituency representatives. He noted the Board had worked for a number of months on diversity and inclusion initiatives and approved system-wide accountability timelines and goals. He further noted a new constituent group, the Black Faculty and Staff Association, SIUE, had been added. He announced the Diversity Council at SIUC was finalizing and would soon announce the addition of two groups, the Black Staff and Faculty Council and the Hispanic/Latino Staff and Faculty Council.

Chair Thomas explained the procedures for the public comment and question portion of the Board’s agenda.

Dr. Mark Agustin spoke on behalf of SIUE faculty. He spoke of sacrifices made at the Edwardsville campus to make it more efficient. Dr. Agustin raised concerns about stipulations needed in the proposed Board matter to loan funds from SIUE to SIUC. Further, he shared concerns that those at SIUE would not benefit from their fiscal responsibility, and rather, may be put in a more precarious financial position in the future with the reduction of SIUE’s reserve funds. He asked the Board and President to consider concerns raised for the overall long-term wellbeing of the SIU system.

Dr. David Johnson, president of the SIUC Faculty Association, made his presentation to the Board. He reviewed the decreasing number of faculty employed at the SIUC campus. Dr. Johnson noted that when the fiscal crisis began more than two years prior, then acting Chancellor Dunn failed to make difficult cuts to better prepare the campus. He contended that the Faculty Association and campus constituent groups did not have a choice in the matter as they were not consulted at the time. Dr. Johnson asked the system leaders to work creatively to find a way to help SIUC pay off the money the
campus owes. He mentioned President Dunn’s prior statements regarding the need to protect SIUC’s academic core and was troubled by current confusing talk about which academic programs to cut with little discussion about prioritizing academics. He provided the example from earlier in the day when the Board’s approval without debate $2.45 million purchase of Under Armour athletic apparel when the Athletics budget runs in deficit spending, but the Board had much debate regarding a purchase of planes for less than $1.3 million for an academic program.

Dr. Kim Archer, president of the SIUE Faculty Association, made her presentation to the Board. She spoke to historic concerns of legislators and others regarding whether SIUC and SIUE were stronger as a system or should be separate. Dr. Archer contended there is unequal distribution of system resources between the campuses. She noted SIUE’s enrollment was estimated to grow larger than SIUC’s enrollment soon. Dr. Archer mentioned cost cutting measures the SIUE campus had taken and contended there were cost cutting measures the SIUC campus had not taken during the same period and the failure of its administrators to make the campus solvent. She spoke of the need for stipulations to be made regarding the proposed Board item to lend money from SIUE to SIUC.

Mr. Mark Dolan, professor of photojournalism and new media in the School of Journalism, SIUC, made his presentation to the Board. He notified the Board of a book project recently completed in collaboration with the Carbondale Chamber of Commerce. He provided the members with copies of the book and copies of some recent other projects.
Mr. Brandon Woudenberg, president of the SIUC Graduate and Professional Student Council (GPSC), made his presentation to the Board. He noted that the GPSC had proposed updates to the campus’ Student Trustee Election Guidelines. Mr. Woudenberg contended Vice Chancellor Stettler exerted authority over the process by approving draft Guidelines without approval of both student government constituency groups. He reported that the GPSC would not participate in the election process and would not recognize a student trustee who is selected.

Dr. Jill Schreiber, assistant professor in the SIUE Social Work Department, made her presentation to the Board. She reviewed loss of faculty, graduate assistants, and clerical help in her department over the last four years. She spoke of additional administrative, mentoring, and advising responsibilities of faculty members for the same salary level and increased health care costs. Dr. Schreiber spoke of cost saving measures in her department which included the loss of office phones and the copier machine. She expressed concerns about the SIUE campus needing to make future cuts when she felt their department was operating at a minimal level. Further, she contended that the SIUC campus had not made the same cuts.

Ms. Shannon Lindsay, president of the SIUC Non-Tenure Track Faculty Association, made her presentation to the Board. She reviewed that SIU had been without a budget for twenty-one months, and President Dunn and Chancellor Colwell announced they would be implementing a plan two weeks prior. She encouraged the Board to keep academic considerations at the forefront of decision making regarding cuts to the budget as the students’ needs are critical.
Ms. Patricia Merritt, representative from the SIUE Black Faculty and Staff Association, made her presentation to the Board. She thanked Chancellor Pembrook for acknowledging the organization and granting it constituency group status. She reviewed recent involvement of the Association meeting with the other SIUE constituency groups. Further, she noted recent activities of the Association to include beginning the process of revising its bylaws to comply with the protocols and requirements of being a constituency group. Ms. Merritt spoke of its membership being located at the Edwardsville and East St. Louis campuses and differing issues and concerns of its faculty and staff members.

Mr. Kirt Ormesher, president of the SIUE staff senate, made his presentation to the Board. He read to the Board a resolution from the SIUE Staff Senate in response to President Dunn's March 29, 2017, System Connection article, and he provided copies of the resolution to Board members. The resolution reviewed concerns regarding the Board item to loan certain unrestricted funds from SIUE to SIUC and the need for specifics in the Board item. The resolution reviewed budgetary realignment and reduction SIUE had gone through over the prior year under the leadership of Dr. Steven Hansen, interim Chancellor, and Dr. Denise Cobb, interim Provost, for savings of over $12 million. The resolution opposed the immediate transfer of funds between SIUE and SIUC, and it called on the Board to postpone consideration until all constituent groups and University advisory bodies including the University Planning and Budget Council could be consulted.
Mr. Anthony Travelstead, president of the SIUC Civil Service Council, made his presentation to the Board. He introduced Ms. Elizabeth Cheek, vice president of the Council. He reviewed historical enrollment of the campus, and that there were presently 1,454 Civil Service employees at SIUC, 158 less Civil Service positions than in two years prior. He reviewed recent positive efforts to collaborate with system constituency groups and spoke of an upcoming meeting of system constituency groups to be hosted at SIUC in August 2017. He spoke of further cost cutting to be implemented at SIUC, the number of positions lost, and the number of Civil Service personnel and workload with no wage increase. He expressed gratitude for the possible loan from SIUE to SIUC to assist the campus in its time of need.

Chair Thomas explained the procedure for the Board’s omnibus motion. The listing of items proposed for the omnibus motion were as follows:

REPORTS OF PURCHASE ORDERS AND CONTRACTS, JANUARY AND FEBRUARY, 2017, SIUC AND SIUE

In accordance with 3 Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the months of January and February, 2017, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.
The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Chancellor. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. **Continuing Appointment** (If the person previously had a University appointment, it is so noted. Otherwise, the person is a new University employee.)

<table>
<thead>
<tr>
<th>Name</th>
<th>Rank/Title</th>
<th>Department</th>
<th>Effective Date</th>
<th>Percent Change</th>
<th>Salary</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Brewster,</td>
<td>Associate Director* (previously</td>
<td>Undergraduate Admissions</td>
<td>02/10/2017</td>
<td>14.88%</td>
<td>$ 4,417.00/mo</td>
</tr>
<tr>
<td>Rachel M.</td>
<td>Admissions Coordinator)</td>
<td></td>
<td></td>
<td></td>
<td>$ 53,004.00/FY</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>(Previous Salary – $ 3,845.00/mo $ 46,140.00/FY)</td>
</tr>
<tr>
<td>2. Hall,</td>
<td>Assistant Professor</td>
<td>Counseling, Quantitative Methods and Special</td>
<td>08/16/2017</td>
<td></td>
<td>$ 6,400.00/mo</td>
</tr>
<tr>
<td>Daniel P.</td>
<td></td>
<td>Education</td>
<td></td>
<td></td>
<td>$ 57,600.00/AY</td>
</tr>
<tr>
<td>3. Hendley,</td>
<td>Senior Lecturer** (previously</td>
<td>Physics</td>
<td>01/01/2017</td>
<td>6.77%</td>
<td>$ 4,730.00/mo</td>
</tr>
<tr>
<td>April K.</td>
<td>Lecturer)</td>
<td></td>
<td></td>
<td></td>
<td>$ 42,570.00/AY</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>(Previous Salary – $ 4,430.00/mo $ 39,870.00/AY)</td>
</tr>
<tr>
<td>4. Marshall,</td>
<td>Senior Lecturer** (previously</td>
<td>Head Start</td>
<td>01/01/2017</td>
<td>10.57%</td>
<td>$ 3,138.00/mo</td>
</tr>
<tr>
<td>Chrisden L.</td>
<td>Assistant Instructor)</td>
<td></td>
<td></td>
<td></td>
<td>$ 28,242.00/AY</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>(Previous Salary – $ 2,838.00/mo $ 25,542.00/AY)</td>
</tr>
<tr>
<td>5. Shafer,</td>
<td>Senior Lecturer (50%)** (previously</td>
<td>Aviation Management and Flight</td>
<td>01/01/2017</td>
<td>7.35%</td>
<td>$ 2,191.50/mo</td>
</tr>
<tr>
<td>Gary</td>
<td>Visiting Assistant Instructor)</td>
<td></td>
<td></td>
<td></td>
<td>$ 19,723.50/AY</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>(Previous Salary – $ 2,041.50/mo $ 18,373.50/AY)</td>
</tr>
<tr>
<td>6. Spann,</td>
<td>Assistant Director, Student</td>
<td>Student Center-Student Involvement</td>
<td>02/01/2017</td>
<td>13.57%</td>
<td>$ 4,335.00/mo</td>
</tr>
<tr>
<td>Emily J.</td>
<td>Involvement*** (previously</td>
<td>(previously Alumni Services)</td>
<td></td>
<td></td>
<td>$ 52,020.00/FY</td>
</tr>
<tr>
<td></td>
<td>Assistant Director)</td>
<td></td>
<td></td>
<td></td>
<td>(Previous Salary – $ 3,817.00/mo $ 45,804.00/FYY)</td>
</tr>
</tbody>
</table>
7. Tigerlily, Diana L.  
   Senior Lecturer (50%)/ Senior Lecturer (50%)** (previously Lecturer)  
   Women, Gender and Sexuality Studies/ University Honors Program  
   01/01/2017 6.65% $4,814.00/mo $43,326.00/AY  
   (Previous Salary – $4,514.00/mo $40,626.00/AY)

8. West, Richard D.  
   Senior Lecturer** (previously Lecturer)  
   Physics 01/01/2017 6.77% $4,730.00/mo $42,570.00/AY  
   (Previous Salary – $4,430.00/mo $39,870.00/AY)

9. Witrick, Katherine A.T.  
   Assistant Professor (62.5%)/ Assistant Professor (25%)/ Assistant Professor (12.5%)  
   Animal Science, Food and Nutrition/ Science Institute/ Chemistry and Biochemistry  
   01/01/2017 $7,778.00/mo $70,002.00/AY

*Continuing appointment hired under new search  
**Change from term to continuing  
***Promotion of Administrative Professional

B. Leaves of Absence with Pay–

<table>
<thead>
<tr>
<th>Name</th>
<th>Type of Leave</th>
<th>Department</th>
<th>% of Leave</th>
<th>Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Asner-Self, Kimberly</td>
<td>Sabbatical</td>
<td>Counseling, Quantitative Methods, and Special Education</td>
<td>100%</td>
<td>08/16/17-12/31/2017</td>
</tr>
</tbody>
</table>

**Purpose:** Professor Asner-Self proposes to work with researchers in Malaysia on the internationalization of the Counselor Education field. They will be norming measures pertinent to school counseling, clinical mental health counseling, and counselor education. Measures for school and clinical mental health will be translated/backtranslated and centered on Malaysian Malay, Indians, and Chinese. Measures for Counselor Education will be centered on the same ethnic populations who are professional counselors and counselors-in-training.

<table>
<thead>
<tr>
<th>Name</th>
<th>Type of Leave</th>
<th>Department</th>
<th>% of Leave</th>
<th>Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Byrd, Mark</td>
<td>Sabbatical</td>
<td>Physics</td>
<td>50%</td>
<td>08/16/2017-08/15/2018</td>
</tr>
</tbody>
</table>

**Purpose:** Professor Byrd will spend the sabbatical period on development of a quantum computer, which is a new type of computer that will be able to solve some problems more efficiently than present-day computers. Such a device has not been built yet due to noise from errors in the physical system. The sabbatical objective is research to aid in building the world’s first quantum computer by analyzing error prevention methods. Results will include computer code and publications detailing the research as well as applications for funding to continue the research after the sabbatical has ended.
3. Crow, Bryan  
Sabbatical  
Communication Studies  
100%  
01/01/2018-05/15/2018

**Purpose:** Professor Crow will use the proposed sabbatical leave to develop a book project. The project is a close reading of the films of Clarence Brown, made between 1920 and 1952, to be titled "Directed by Clarence Brown." He has been working with the archive of his materials at the University of Tennessee Knoxville, and at the Margaret Herrick Library (Academy Awards) in Los Angeles, as well as UCLA.

4. Fink, Timothy  
Sabbatical  
Music  
100%  
08/16/2017-12/31/2017

**Purpose:** Professor Fink spent his fall 2008 sabbatical studying the physiological and acoustical aspects of female pop singing (commonly referred to as “belting” technique), and observed instructors in New York, Cincinnati and other locales teaching of this technique in private studios. Professor Fink’s proposed sabbatical has a similar focus, but for male singing, and more specifically rock-singing. The work will contribute to healthfully teaching the most recent and effective singing techniques.

5. Giblin, Matthew  
Sabbatical  
Criminology & Criminal Justice  
100%  
01/01/2018-05/15/2018

**Purpose:** Professor Giblin will spend the sabbatical period researching why police departments sometimes deviate from their intended organizational goals—e.g., arresting the wrong suspect, damaging property or injuring non-involved participants during police pursuits, and wounding or killing unarmed citizens. It is commonplace to blame these accidents on individual error even though, as scholars are increasingly recognizing, they may have underlying organizational roots such as weak leadership, risky technologies, and complex structures. The project will examine these issues within a sample of police officers, establishing tools to measure risk and mitigating factors of organizational accidents.

6. Hamman, John  
Sabbatical  
Political Science  
100%  
01/01/2018-05/15/2018

**Purpose:** Professor Hamman will spend the proposed sabbatical leave collecting data including previously untested variables concerning local government accountability in fund balance policies and practices. His plan is to submit two new manuscripts to peer reviewed journals. The first analyzes the extent court rulings, fiduciary responsibilities of public officials, and state and local policies regulate local saving and affect fund balance management. The second studies the norms and politics associated with government savings. This work will provide a foundation on which to apply for grants to finance further field work, and secure a book contract.

7. Harrison, Bryan  
Sabbatical  
Aviation Management & Flight  
100%  
08/16/2017-12/31/2017

**Purpose:** Professor Harrison’s sabbatical leave will be used to revise Aviation Flight 206a and Aviation Flight 206b - instrument airplane flight training courses, including creation of new study materials. The revised courses will include emphasis on modern "glass" cockpit aircraft, modern navigation technologies, and address numerous changes to the Federal Aviation Administration regulations and testing standards.
8. Jimenez-Ruiz, Francisco  
Sabbatical  
Zoology  
100%  08/16/2017-12/31/2017  

Purpose: Professor Jimenez-Ruiz plans to collaborate with researchers from Mexico and Texas to spearhead a project to document the effect of landscape modification in the spread of zoonotic diseases. He plans to participate in expeditions, process, identify and describe the metazoan parasite diversity of small mammals of Mexico. The project will be submitted to the National Scientific Council of Mexico (CONACyT) this Fall. In addition, part of the time will be used to monitor the courses and activities implemented for the project "Upper Delta Region Biodiversity Scholarship", awarded by NSF to SIUC.

9. Kim, Alan  
Sabbatical  
Languages, Cultures, and International Trade  
100%  08/16/2017-12/31/2017  

Purpose: Professor Kim will spend the sabbatical period on the completion of a book manuscript to comply with promise of its submission to John Benjamins Publishing Co. In the book, Japanese honorifics is characterized as a linguistic system based on the metaphoric premise "One's Superior is a taboo entity."

10. Kinsel, Gary  
Sabbatical  
Chemistry and Biochemistry  
100%  01/01/2018-05/15/2018  

Purpose: Professor Kinsel's sabbatical period will focus on (1) the development of a new research focus on proton transfer reactions in small mixed-molecular clusters, (2) submission of proposals to federal agencies (NSF, NIH, DOE, etc.) for funding in support of this research, (3) expansion of a related research collaboration with Dr. Richard Knochenmuss (University of Bern), (4) publication of research results in peer-reviewed journals and (5) graduate and undergraduate student training.

11. Kohli, Punit  
Sabbatical  
Chemistry & Biochemistry  
100%  08/16/2017-12/31/2017  

Purpose: Professor Kohli intends to utilize the full sabbatical leave to advance his group's research on 3D fabrication of soft materials including polymers, liquid crystals, and biological matter at micro- and nano-materials. He plans to learn new design, and fabrication of these materials for applications in soft and conformation electronics, nano-photonic/optical devices, microfluidic and microelectromechanical systems. These materials can be integrated in human and animal models. For these efforts, he plans to collaborate with research groups at Northwestern and UIUC.

12. Kolay, Prabir  
Sabbatical  
Civil and Environmental Engineering  
100%  08/16/2017-12/31/2017  

Purpose: Professor Kolay will use the sabbatical leave to conduct collaborative research on geo-technical and geo-environmental engineering with University of Illinois, Chicago, USA; develop an on-line course; and conduct research on dynamic properties of geomaterial at the Department of Civil and Environmental Engineering, Southern Illinois University Carbondale, Illinois, USA. His plan is to submit at least 2-3 manuscripts for publications and develop an on-line course.
13. McClure, Lisa  
**Sabbatical** English 100% 01/01/2018-05/15/2018

**Purpose:** Professor McClure will use the sabbatical period to complete the research for her book on James Britton and James Moffett and to write two chapters. She will spend a month of the sabbatical conducting research at University of Cambridge, and interviewing people who worked with Britton.

14. McSorley, John  
**Sabbatical** Mathematics 50% 08/16/2017-08/15/2018

**Purpose:** Professor McSorley intends to research four projects, (A) Finding small Kirkman Coverings and Packings, (B) finding the largest labelled class and smallest automorphism group of a tree Ts,t, (C1) H-removable sequences of graphs and (C2) Double-change covering designs dccd(v, k). He also plans to study a new topic: Association Schemes; and attend and give talk(s) at the Friday Combinatorics Workshop in Queen Mary College, University of London, UK; and attend the following 4 one-day Combinatorics Colloquia.

15. Moon, Wanki  
**Sabbatical** Agribusiness Economics 100% 08/16/2017-12/31/2017

**Purpose:** Professor Moon will use the sabbatical leave to conduct research on designing a new system of governance for global food systems. The current system of governance that involves the World Trade Organization (WTO), the Food and Agriculture Organization (FAO), the World Bank, and the International Monetary Fund (IMF) has been successful neither in reducing food insecurity in the developing world nor preserving ecosystem services of our planet. The research will be conducted in the Food Institute of the University of Guelph. His plan is to develop two manuscripts that will be presented in professional conferences and then published in peer-reviewed journals.

16. Netzley, Ryan  
**Sabbatical** English 100% 01/01/2018-05/15/2018

**Purpose:** Professor Netzley will use the sabbatical period to work on a book project that explores the relationship between faith and exchange in English Renaissance lyrics. More specifically, it shows how these poems—by Shakespeare, Milton, Jonson, Marvell, and others—contribute to the development of a faith in trade, the faith that trade will bring us future profits, not just present value. That’s different, of course, than trusting that you’re not getting swindled, a faith that there’s a sovereign authority to which you can appeal should trades go haywire. I argue that these poems reveal a conflict between present and future notions of value, the idea that that which really matters is already present, or just around the corner. As a result, these poets advance conceptions of value that counter the comparative evaluations characteristic of a market economy and, thus, hold out the possibility of a future beyond the endless, frictionless circulation of goods, work, rights, and ideas.

17. Odom, Marcus  
**Sabbatical** Accountancy 100% 01/01/2018-05/15/2018

**Purpose:** Professor Odom plans to conduct research on financial fraud and, more specifically, the effects of Sarbanes Oxley (SOX) regulations, which were directed at several large frauds that shook the financial markets. His plan is to conduct experimental behavioral research to help understand the underlying factors that affect the decision to commit financial fraud. He also plan to participate in some professional development workshops to update his knowledge in this area and others in which he can teach and conduct research.
18. **Reeve, John**

**Sabbatical Zoology**

100% 01/01/2018-05/15/2018

**Purpose:** Professor Reeve will use the proposed sabbatical leave to expand an existing biostatistics textbook for graduate students in the life sciences. The current version of this textbook is available at no cost online (see biostatisticsjdreeve.com), and has been used in his courses since 2010. The expanded version would include more advanced statistical techniques, as well as code samples and explanations for two popular statistics packages.

19. **Reichard, Ulrich**

**Sabbatical Anthropology**

100% 01/01/2018-05/15/2018

**Purpose:** Professor Reichard plans to use the proposed sabbatical leave to produce a book draft that synthesizes results of nearly three-decades of his research on white-handed gibbons of the Mo Singto Forest, Khao Yai National Park, Thailand. The volume will integrate information that is currently widely spread across articles in scientific journals, book chapters, and books that he co-edited in 2003 and 2016. The single-authored volume will review and contextualize his published research results, will provide additional, new and yet unpublished observations, and will integrate the work of colleagues who have conducted cross-disciplinary research at Mo Singto on, for example, plant ecology, invertebrates, birds, small mammals, and lichen.

20. **Rowley, Robert**

**Sabbatical Cinema and Photography**

100% 08/16/2017-12/31/2017

**Purpose:** Professor Rowley will spend the sabbatical leave in collaboration with Casey Lambert, a former student at SIUC, Professor Rowley is writer/producer/production designer on the Hickory Hill Transmedia Project, conceived by Mr. Lambert, who is writer/producer/director. There are three interrelated media productions, a web series, a feature length film, and a historical/critical comment documentary. His contributions include rewrites of the feature screenplay and production design planning. He will oversee implementation of production design as they film during Summer 2017 and subsequently oversee post-production activities editing, digital effects, and sound mix during Fall 2017.

21. **Shang, Xuhong**

**Sabbatical Art and Design**

100% 08/16/2017-12/31/2017

**Purpose:** Professor Shang will use the sabbatical leave for an Art Residency to develop a new series of work and exchange activities in Shanghai, China from August to December 2017. He plans to use the Shanghai Song Jiang Art Center's Print and Art Institute as his base institute for research and exchange activities, as well as a private rental office/studio in the center of the city of Shanghai as his project experimentation lab.

22. **Wright, Nolan**

**Sabbatical Law Library**

100% 07/01/2017-12/31/2017

**Purpose:** Professor Wright’s sabbatical will be used to complete an article on the need to prioritize learning outcome targets in response to the ABA requirement that law schools ensure graduates are competent in legal research, focusing on the critical importance of improving the “habits of mind” that students employ in the process: and investigate and report on the scope of publishing efforts by state bar associations and affiliated non-profit publishing entities to produce desk books and other state-specific practice aids, and the degree to which those materials are accessible to the practicing bar.
23. Xie, Wenjing  
   Sabbatical  Journalism  50%  08/16/2017-08/15/2018

**Purpose:** Professor Xie will use the sabbatical leave to continue current research and conduct a series of new comparative studies about privacy issues on social media, the brand-user engagement on social media, and the use of social media and mobile technologies in public health in the U.S. and China, as well as how the use of social media influence cultural and ethnic identity in China. Such research projects will lead to international and national conference presentations and peer-reviewed journal publications.

C. **Leaves of Absence with Pay Pending Tenure—**

<table>
<thead>
<tr>
<th>Name</th>
<th>Type of Leave</th>
<th>Department</th>
<th>% of Leave</th>
<th>Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Johnson, Twinette</td>
<td>Sabbatical</td>
<td>Law</td>
<td>50%</td>
<td>07/01/2017-06/30/2018</td>
</tr>
</tbody>
</table>

**Purpose:** Professor Johnson will use the sabbatical period to visit Northeast Normal University (China). While there, she will study China’s higher education system and produce a law journal article of publishable quality on universal higher education. She also plans to visit the Lyndon B. Johnson Presidential Library to study President Johnson’s papers as they relate to his Great Society legislation. This research will form the basis of a book proposal on using the Presidency to create statutory “right” not granted by the Constitution. The plan is to also shadow an academic success professional and produce a report suggesting departmental curricular changes based on what I learn from my visit.

| 2. Pensoneau-Conway, Sandra | Sabbatical | Communication Studies | 100%       | 01/01/2018-05/15/2018 |

**Purpose:** Professor Pensoneau-Conway will use the sabbatical leave to conduct ethnographic research on and with the Rainbow Cafe, an LGBTQ youth group in Southern Illinois. Her research will involve understanding the ways the youth negotiate their minority identities while living in Southern Illinois. She hopes to gain knowledge about the communicative strategies the youth use towards identity development, and the role that an organization such as Rainbow Cafe plays in their sense of self. This research involves in-depth interviews with the youth, volunteers, and board members; extensive participant observation via my role as volunteer and board member; and transcription of interviews and field notes.

| 3. Pink-Harper, Stephanie | Sabbatical | Political Science     | 100%       | 01/01/2018-05/15/2018 |

**Purpose:** Professor Pink-Harper plans to use the sabbatical leave to work on data collection for local economic development research. This would allow her to collect more extensive data regarding the factors that impact county economic development trends comparing metropolitan counties to non-metropolitan counties. The data collected will be used to prepare a manuscript for review at a peer reviewed journal. The manuscript will examine the impact that the urban theoretical frameworks social capital and creative capital have on local economies. This research is intended to aid local governments seeking to determine the methods they can use to sustain their economies.
4. Shapiro, Joseph  
Sabbatical  
English  
100%  
08/16/2017-12/31/2017

Purpose: Professor Shapiro will spend the sabbatical leave making substantial progress on his second book, tentatively entitled Radicalism and the U.S. Novel in the Long Gilded Age. This book will offer a fresh story about late nineteenth- and early twentieth-century U.S. literature. It will excavate the relationship between the U.S. novel and “class” from the early 1880s to World War I, detailing how both canonical American writers (such as W.D. Howells and Jack London) as well as a host of now-forgotten novelists from this era participated in debates about economic inequality and outright class conflict (especially industrial strikes) in a rapidly transforming nation.

D. Awards of Tenure–

<table>
<thead>
<tr>
<th>Name</th>
<th>Title on Effective Date of Tenure</th>
<th>Department</th>
<th>Effective Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Anastasiou, Dimitrios</td>
<td>Associate Professor</td>
<td>Counseling, Quantitative Methods, And Special Education</td>
<td>08/16/2017</td>
</tr>
<tr>
<td>2. Chitambar, Eric</td>
<td>Associate Professor</td>
<td>Physics</td>
<td>08/16/2017</td>
</tr>
<tr>
<td>3. Davis, Randall Scott</td>
<td>Associate Professor</td>
<td>Political Science</td>
<td>08/16/2017</td>
</tr>
<tr>
<td>4. Johnson, Twinette</td>
<td>Associate Professor</td>
<td>Law</td>
<td>08/16/2017</td>
</tr>
<tr>
<td>5. Kelley, Richard Paul</td>
<td>Associate Professor</td>
<td>Music</td>
<td>08/16/2017</td>
</tr>
<tr>
<td>6. Kertz, Sarah</td>
<td>Associate Professor</td>
<td>Psychology</td>
<td>08/16/2017</td>
</tr>
<tr>
<td>7. Konjufca, Vjollca</td>
<td>Associate Professor</td>
<td>Microbiology</td>
<td>08/16/2017</td>
</tr>
<tr>
<td>8. McDonald, Shannon</td>
<td>Associate Professor</td>
<td>Architecture</td>
<td>08/16/2017</td>
</tr>
<tr>
<td>9. Pensoneau-Conway, Sandra</td>
<td>Associate Professor</td>
<td>Communication Studies</td>
<td>08/16/2017</td>
</tr>
<tr>
<td>10. Pink-Harper, Stephanie</td>
<td>Associate Professor</td>
<td>Political Science</td>
<td>08/16/2017</td>
</tr>
<tr>
<td>11. Remo, Jonathan</td>
<td>Associate Professor</td>
<td>Geography &amp; Environmental Resources</td>
<td>08/16/2017</td>
</tr>
<tr>
<td>12. Schwartz, Chad</td>
<td>Associate Professor</td>
<td>Architecture</td>
<td>08/16/2017</td>
</tr>
<tr>
<td>13. Shapiro, Joseph</td>
<td>Associate Professor</td>
<td>English</td>
<td>08/16/2017</td>
</tr>
<tr>
<td>14. Warne, Robin</td>
<td>Associate Professor</td>
<td>Zoology</td>
<td>08/16/2017</td>
</tr>
<tr>
<td>15. Upchurch Wilhelm, Angela</td>
<td>Professor</td>
<td>Law</td>
<td>08/16/2017</td>
</tr>
</tbody>
</table>

E. Promotions –

<table>
<thead>
<tr>
<th>Name</th>
<th>Title</th>
<th>Department</th>
<th>Effective Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Anastasiou, Dimitrios</td>
<td>Associate Professor</td>
<td>Counseling, Quantitative Methods, and Special Education</td>
<td>07/01/2017</td>
</tr>
<tr>
<td>2. Anthony, David</td>
<td>Professor</td>
<td>English</td>
<td>07/01/2017</td>
</tr>
<tr>
<td>3. Boulukos, George</td>
<td>Professor</td>
<td>English</td>
<td>07/01/2017</td>
</tr>
<tr>
<td></td>
<td>Name</td>
<td>Title</td>
<td>Department</td>
</tr>
<tr>
<td>---</td>
<td>---------------------------</td>
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<td>----------------------------------</td>
</tr>
<tr>
<td>4.</td>
<td>Chitambar, Eric</td>
<td>Associate Professor</td>
<td>Physics</td>
</tr>
<tr>
<td>5.</td>
<td>Collins, Sandra</td>
<td>Professor</td>
<td>Allied Health</td>
</tr>
<tr>
<td>6.</td>
<td>Davis, Randall Scott</td>
<td>Associate Professor</td>
<td>Political Science</td>
</tr>
<tr>
<td>7.</td>
<td>Dervan, Lucian</td>
<td>Professor</td>
<td>Law</td>
</tr>
<tr>
<td>8.</td>
<td>Gastal, Eduardo</td>
<td>Professor</td>
<td>Animal Science Food &amp; Nutrition</td>
</tr>
<tr>
<td>9.</td>
<td>Giblin, Matthew</td>
<td>Professor</td>
<td>Criminology &amp; Criminal Justice</td>
</tr>
<tr>
<td>10.</td>
<td>Grey, Michael</td>
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<td>Allied Health</td>
</tr>
<tr>
<td>11.</td>
<td>Hagler, Barbara</td>
<td>Professor</td>
<td>Workforce Education &amp; Development</td>
</tr>
<tr>
<td>12.</td>
<td>Johnson, Twinette</td>
<td>Associate Professor</td>
<td>Law</td>
</tr>
<tr>
<td>13.</td>
<td>Kantartzi, Stella</td>
<td>Professor</td>
<td>Plant Soil &amp; Agricultural Systems</td>
</tr>
<tr>
<td>14.</td>
<td>Kelley, Richard Paul</td>
<td>Associate Professor</td>
<td>Music</td>
</tr>
<tr>
<td>15.</td>
<td>Kertz, Sarah</td>
<td>Associate Professor</td>
<td>Psychology</td>
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<tr>
<td>16.</td>
<td>Konjufca, Vjolica</td>
<td>Associate Professor</td>
<td>Microbiology</td>
</tr>
<tr>
<td>17.</td>
<td>McDonald, Shannon</td>
<td>Associate Professor</td>
<td>Architecture</td>
</tr>
<tr>
<td>18.</td>
<td>McEathron, Scott</td>
<td>Professor</td>
<td>English</td>
</tr>
<tr>
<td>19.</td>
<td>Ojewuyi, Olusegun</td>
<td>Professor</td>
<td>Theater</td>
</tr>
<tr>
<td>20.</td>
<td>Pensoneau-Conway, Sandra</td>
<td>Associate Professor</td>
<td>Communication Studies</td>
</tr>
<tr>
<td>21.</td>
<td>Pink-Harper, Stephanie</td>
<td>Associate Professor</td>
<td>Political Science</td>
</tr>
<tr>
<td>22.</td>
<td>Remo, Jonathan</td>
<td>Associate Professor</td>
<td>Geography &amp; Environmental Resources</td>
</tr>
<tr>
<td>23.</td>
<td>Schultz, Mark</td>
<td>Professor</td>
<td>Law</td>
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<tr>
<td>24.</td>
<td>Schwartz, Chad</td>
<td>Associate Professor</td>
<td>Architecture</td>
</tr>
<tr>
<td>25.</td>
<td>Shapiro, Joseph</td>
<td>Associate Professor</td>
<td>English</td>
</tr>
<tr>
<td>26.</td>
<td>Tezcan, Jale</td>
<td>Professor</td>
<td>Civil &amp; Environmental Engineering</td>
</tr>
<tr>
<td>27.</td>
<td>Thompson, Stacy</td>
<td>Professor</td>
<td>Curriculum and Instruction</td>
</tr>
<tr>
<td>28.</td>
<td>Upchurch Wilhelm, Angela</td>
<td>Professor</td>
<td>Law</td>
</tr>
<tr>
<td>29.</td>
<td>Warne, Robin</td>
<td>Associate Professor</td>
<td>Zoology</td>
</tr>
<tr>
<td>30.</td>
<td>Xu, Dashun</td>
<td>Professor</td>
<td>Mathematics</td>
</tr>
</tbody>
</table>
The following changes in faculty-administrative payroll at the School of Medicine/Springfield campus are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Dean and Provost. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. **Continuing Appointment** (If the person previously had a University appointment, it is so noted. Otherwise, the person is a new University employee.)

<table>
<thead>
<tr>
<th>Name</th>
<th>Rank/Title</th>
<th>Department</th>
<th>Effective Date</th>
<th>Percent Change</th>
<th>Salary</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Al Sawaf, Abdullah</td>
<td>Assistant Professor of Clinical Neurology</td>
<td>Neurology-SMS</td>
<td>08/07/2017</td>
<td></td>
<td>$ 10,000.00/mo $120,000.00/FY</td>
</tr>
<tr>
<td>2. Borgman, Christa</td>
<td>Assistant Professor of Clinical Pediatrics</td>
<td>Pediatrics-SMS</td>
<td>08/07/2017</td>
<td></td>
<td>$ 10,000.00/mo $120,000.00/FY</td>
</tr>
<tr>
<td>3. Garwood, Amber</td>
<td>Certified Nurse Practitioner*</td>
<td>Family and Community Medicine/Decatur -SMS</td>
<td>01/25/2017</td>
<td></td>
<td>$ 7,916.67/mo $ 95,000.04/FY</td>
</tr>
<tr>
<td>4. Jensen, Greg</td>
<td>Director of Administrative Services for the NSI</td>
<td>Neurology-SMS</td>
<td>02/06/2017</td>
<td></td>
<td>$ 10,833.33/mo $129,999.96/FY</td>
</tr>
<tr>
<td>5. Luckey, Georgia</td>
<td>Statistical Research Specialist*</td>
<td>Center for Clinical Research-SMS</td>
<td>02/01/2017</td>
<td></td>
<td>$ 4,551.75/mo $ 54,621.00/FY</td>
</tr>
</tbody>
</table>

*Change from term to continuing

B. **Leaves of Absence with Pay** – None to be reported.
C. **Awards of Tenure** –

<table>
<thead>
<tr>
<th>Name</th>
<th>Title on Effective Date of Tenure</th>
<th>Department</th>
<th>Effective Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Brard, Laurent</td>
<td>Professor</td>
<td>Obstetrics and Gynecology</td>
<td>07/01/2017</td>
</tr>
<tr>
<td>Wilbur, Andrew</td>
<td>Associate Professor</td>
<td>Medical Microbiology, Immunology and Cell Biology</td>
<td>07/01/2017</td>
</tr>
</tbody>
</table>

D. **Promotions** –

<table>
<thead>
<tr>
<th>Name</th>
<th>Title on Effective Date of Promotion</th>
<th>Department</th>
<th>Effective Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ala, Thomas A.</td>
<td>Professor of Clinical Neurology</td>
<td>Neurology</td>
<td>07/01/2017</td>
</tr>
<tr>
<td>Bhaumik, Sukesh</td>
<td>Professor</td>
<td>Biochemistry and Molecular Biology, Obstetrics and</td>
<td>07/01/2017</td>
</tr>
<tr>
<td>Brard, Laurent</td>
<td>Professor</td>
<td>Gynecology</td>
<td>07/01/2017</td>
</tr>
<tr>
<td>Fratianni, Carmel</td>
<td>Professor of Clinical Internal Medicine</td>
<td>Internal Medicine/Endocrinology</td>
<td>07/01/2017</td>
</tr>
<tr>
<td>Griffen, David L.</td>
<td>Professor of Clinical Surgery</td>
<td>Surgery/Emergency Medicine</td>
<td>07/01/2017</td>
</tr>
<tr>
<td>Kegg, Jason</td>
<td>Associate Professor</td>
<td>Surgery/Emergency Medicine</td>
<td>07/01/2017</td>
</tr>
<tr>
<td>Kohler, Tobias</td>
<td>Professor</td>
<td>Surgery</td>
<td>07/01/2017</td>
</tr>
<tr>
<td>Lack, Jody</td>
<td>Associate Professor of Clinical Pediatrics</td>
<td>Pediatrics/General</td>
<td>07/01/2017</td>
</tr>
<tr>
<td>Miller, Thomas H.</td>
<td>Professor of Clinical Family and Community Medicine</td>
<td>Medicine</td>
<td>07/01/2017</td>
</tr>
<tr>
<td>Mocharnuk, Robert</td>
<td>Professor of Clinical Internal Medicine</td>
<td>Internal Medicine/Hematology/Oncology Neurology</td>
<td>07/01/2017</td>
</tr>
<tr>
<td>Mueed, Sajjad</td>
<td>Associate Professor of Clinical Neurology</td>
<td>Neurology</td>
<td>07/01/2017</td>
</tr>
<tr>
<td>Murr, Najib</td>
<td>Associate Professor of Clinical Neurology</td>
<td>Neurology</td>
<td>07/01/2017</td>
</tr>
<tr>
<td>Naing, Kyaw</td>
<td>Professor of Clinical Family and Community Medicine</td>
<td>Medicine</td>
<td>07/01/2017</td>
</tr>
<tr>
<td>Onwuameze, Obiara</td>
<td>Associate Professor of Clinical Psychiatry</td>
<td>Psychiatry</td>
<td>07/01/2017</td>
</tr>
</tbody>
</table>
CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL – SIUE

The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Chancellor. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointment (If the person previously had a University appointment, it is so noted. Otherwise, the person is a new University employee.)

<table>
<thead>
<tr>
<th>Name</th>
<th>Rank/Title</th>
<th>Department</th>
<th>Effective Date</th>
<th>Percent Change</th>
<th>Salary</th>
</tr>
</thead>
<tbody>
<tr>
<td>Branwell, Agustin</td>
<td>Assistant Director</td>
<td>Facilities Management</td>
<td>2/16/2017</td>
<td>64%</td>
<td>$6,833.34/mo</td>
</tr>
<tr>
<td></td>
<td>(previously: Locksmith)</td>
<td></td>
<td></td>
<td></td>
<td>$82,000.08/FY</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>(previously: $4,166.66/mo)</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>$50,000.00/FY</td>
</tr>
<tr>
<td>Graser, Marlee</td>
<td>Assistant Professor</td>
<td>Lovejoy Library</td>
<td>2/13/2017</td>
<td></td>
<td>$3,791.68/mo</td>
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<tr>
<td></td>
<td></td>
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<td></td>
<td></td>
<td>$45,500.16/FY</td>
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<tr>
<td>Kosten, Kathryn</td>
<td>Assistant Professor</td>
<td>School of Dental Medicine</td>
<td>12/1/2016</td>
<td></td>
<td>$9,583.34/mo</td>
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<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>$115,000.08/FY</td>
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</tbody>
</table>
4. Schneider, Danie  
Academic Advisor  
OCECA 01/3/2017  
$3,025.46/mo  
$36,305.52/FY

B. Leaves of Absence With Pay – None to Report

C. Awards of Tenure-

<table>
<thead>
<tr>
<th>Name</th>
<th>Rank on effective date</th>
<th>Department</th>
<th>Effective date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ackad, Edward</td>
<td>Associate Professor</td>
<td>Physics</td>
<td>08/16/17</td>
</tr>
<tr>
<td>Brady, Kathryn</td>
<td>Associate Professor</td>
<td>Applied Health</td>
<td>08/16/17</td>
</tr>
<tr>
<td>Brown, Stacey</td>
<td>Associate Professor</td>
<td>Geography</td>
<td>08/16/17</td>
</tr>
<tr>
<td>Darabi, Jeff</td>
<td>Professor</td>
<td>Mechanical &amp; Industrial Engineering</td>
<td>08/16/17</td>
</tr>
<tr>
<td>Ercal, Gunes</td>
<td>Associate Professor</td>
<td>Computer Science</td>
<td>08/16/17</td>
</tr>
<tr>
<td>Garcia, Nathalia</td>
<td>Associate Professor</td>
<td>Applied Dental Health</td>
<td>08/16/17</td>
</tr>
<tr>
<td>Harris, Jessica</td>
<td>Associate Professor</td>
<td>Historical Studies</td>
<td>08/16/17</td>
</tr>
<tr>
<td>James, Susanne</td>
<td>Associate Professor</td>
<td>Teaching &amp; Learning</td>
<td>08/16/17</td>
</tr>
<tr>
<td>Kweon, Soondo</td>
<td>Associate Professor</td>
<td>Mechanical Engineering</td>
<td>08/16/17</td>
</tr>
<tr>
<td>Luesse, Sarah</td>
<td>Associate Professor</td>
<td>Chemistry</td>
<td>08/16/17</td>
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<tr>
<td>McKenney, Elizabeth</td>
<td>Associate Professor</td>
<td>Psychology</td>
<td>08/16/17</td>
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<tr>
<td>McKenney, Mark</td>
<td>Associate Professor</td>
<td>Computer Science</td>
<td>08/16/17</td>
</tr>
<tr>
<td>Msengi, Shadrack</td>
<td>Associate Professor</td>
<td>Teaching &amp; Learning</td>
<td>08/16/17</td>
</tr>
<tr>
<td>Osouli, Abdolreza</td>
<td>Associate Professor</td>
<td>Civil Engineering</td>
<td>08/16/17</td>
</tr>
<tr>
<td>Pandarakalam, Cyril</td>
<td>Associate Professor</td>
<td>Applied Dental Medicine</td>
<td>08/16/17</td>
</tr>
<tr>
<td>Perez, Albertina</td>
<td>Associate Professor</td>
<td>Primary Care</td>
<td>08/16/17</td>
</tr>
<tr>
<td>Smith, Bryan</td>
<td>Associate Professor</td>
<td>Applied Health</td>
<td>08/16/17</td>
</tr>
<tr>
<td>Vardanyan, Karen</td>
<td>Associate Professor</td>
<td>Physics</td>
<td>08/16/17</td>
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</table>
19. Wooten, Joshua  
   Associate Professor  
   Applied Health  
   08/16/17

20. Xin, Huaibo  
   Associate Professor  
   Applied Health  
   08/16/17

**D. Awards of Promotion**

<table>
<thead>
<tr>
<th>Name</th>
<th>Rank on Effective Date</th>
<th>Department</th>
<th>Effective Date</th>
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</thead>
<tbody>
<tr>
<td>Acheson, Gillian</td>
<td>Professor</td>
<td>Geography</td>
<td>07/01/17</td>
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<tr>
<td>Ackad, Edward</td>
<td>Associate Professor</td>
<td>Physics</td>
<td>07/01/17</td>
</tr>
<tr>
<td>Alexander, Alicia</td>
<td>Professor</td>
<td>Applied Communications</td>
<td>07/01/17</td>
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<tr>
<td>Archer, Kim</td>
<td>Professor</td>
<td>Music</td>
<td>07/01/17</td>
</tr>
<tr>
<td>Bimpasis, Lisa</td>
<td>Clinical Professor</td>
<td>Pharmacy Practice</td>
<td>07/01/17</td>
</tr>
<tr>
<td>Brady, Kathryn</td>
<td>Associate Professor</td>
<td>Applied Health</td>
<td>07/01/17</td>
</tr>
<tr>
<td>Brown, Stacey</td>
<td>Associate Professor</td>
<td>Geography</td>
<td>07/01/17</td>
</tr>
<tr>
<td>Cho, Sohyung</td>
<td>Professor</td>
<td>Mechanical &amp; Industrial Engineering</td>
<td>07/01/17</td>
</tr>
<tr>
<td>Darabi, Jeff</td>
<td>Professor</td>
<td>Mechanical &amp; Industrial Engineering</td>
<td>07/01/17</td>
</tr>
<tr>
<td>Ercal, Gunes</td>
<td>Associate Professor</td>
<td>Computer Science</td>
<td>07/01/17</td>
</tr>
<tr>
<td>Essner, Richard</td>
<td>Professor</td>
<td>Biological Sciences</td>
<td>07/01/17</td>
</tr>
<tr>
<td>Forbringer, Linda</td>
<td>Professor</td>
<td>Teaching &amp; Learning</td>
<td>07/01/17</td>
</tr>
<tr>
<td>Garcia, Nathalia</td>
<td>Associate Professor</td>
<td>Applied Dental Medicine</td>
<td>07/01/17</td>
</tr>
<tr>
<td>Grossman, Michael</td>
<td>Professor</td>
<td>Geography</td>
<td>07/01/17</td>
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<tr>
<td>Hanson, Laura</td>
<td>Professor</td>
<td>Theater &amp; Dance</td>
<td>07/01/17</td>
</tr>
<tr>
<td>Harris, Jessica</td>
<td>Associate Professor</td>
<td>Historical Studies</td>
<td>07/01/17</td>
</tr>
<tr>
<td>Herndon, Chris</td>
<td>Professor</td>
<td>Pharmacy Practice</td>
<td>07/01/17</td>
</tr>
<tr>
<td>James, Susanne</td>
<td>Associate Professor</td>
<td>Teaching &amp; Learning</td>
<td>07/01/17</td>
</tr>
</tbody>
</table>
19. Kerr, Jessica  Professor  Pharmacy Practice  07/01/17  
20. Kirk, Erik  Professor  Applied Health  07/01/17  
21. Kweon, Soondo  Associate Professor  Mechanical Engineering  07/01/17  
22. Kwon, Guim  Professor  Pharmaceutical Sciences  07/01/17  
23. LaFond, Larry  Professor  English Language & Literature  07/01/17  
24. LaTorre, Martha  Professor  Teaching & Learning  07/01/17  
25. Lozowski, Andrzej  Professor  Electrical & Computer Engineering  07/01/17  
26. Luesse, Sarah  Associate Professor  Chemistry  07/01/17  
27. McKenney, Elizabeth  Associate Professor  Psychology  07/01/17  
28. McKenney, Mark  Associate Professor  Computer Science  07/01/17  
29. Msengi, Shadrack  Associate Professor  Teaching & Learning  07/01/17  
30. Osouli, Abdolreza  Associate Professor  Civil Engineering  07/01/17  
31. Pandarakalam, Cyril  Associate Professor  Applied Dental Medicine  07/01/17  
32. Perez, Albertina  Associate Professor  Primary Care  07/01/17  
33. Pryor, Caroline  Professor  Teaching & Learning  07/01/17  
34. Rocha, Carolina  Professor  Foreign Language & Literature  07/01/17  
35. Schmitz, Johanna  Professor  Theater & Dance  07/01/17  
36. Simms, Douglas  Professor  Foreign Language & Literature  07/01/17  
37. Smith, Bryan  Associate Professor  Applied Health  07/01/17  
38. Song, Myung  Professor  Mathematics & Statistics  07/01/17  
39. Tamari, Stephen  Professor  Historical Studies  07/01/17
PROPOSED REVISIONS TO THE BOARD OF TRUSTEES POLICY ON INTERNAL AUDIT
[AMENDMENTS TO 5 POLICIES OF THE BOARD E]

Summary

This matter seeks approval by the SIU Board of Trustees to revise 5 Policies of the Board E3 - Internal Audit Policy.

Rationale for Adoption

A revision to the Policy is necessary to comply with the International Standards for the Professional Practice of Internal Auditing (Standards) developed by the Institute of Internal Auditors as amended. Specifically, the Standards require certain language be included in the Internal Audit Charter. The Internal Audit Charter for Southern Illinois University is included in 5 Policies E.3. The revision represents an update to the manner in which the Standards are referenced in the policy, as required by a recent change to the Standards themselves.

Consideration Against Adoption

None.

Constituency Involvement

Not applicable.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University, in regular meeting assembled, That 5 Policies of the Board E3 is hereby amended as follows:
E. Internal Audit Policy

1. The President, as the chief executive officer of Southern Illinois University, is responsible for the development and implementation of a program of internal audit.

2. The President will promulgate guidelines which give direction to the overall internal audit function of the University; these guidelines, as they are developed and amended, will be transmitted to members of the Board of Trustees.

3. Internal Audit Charter: This charter identifies the purpose, authority, and responsibility of the Internal Audit function at Southern Illinois University. The Internal Audit function resides within the Office of Internal Audit, Compliance and Ethics. (9/13/12)

   a. Purpose: The Internal Audit function was established within Southern Illinois University to conduct assurance reviews of operations and procedures and to report findings and recommendations to the institution's administration and to the Board of Trustees. All Internal Audit endeavors are to be conducted in accordance with applicable law, institutional objectives and policies, as well as professional ethics and standards. Specifically, activities of the Internal Audit function will be carried out in accordance with the mission of Internal Audit and the mandatory elements of the International Professional Practices Framework (the Core Principles for the Professional Practice of Internal Auditing, the Code of Ethics, the Standards, and the Definition of Internal Auditing) as established by the Institute of Internal Auditors. The Internal Audit function may report that its operations are conducted in conformance with the International Standards for the Professional Practice of Internal Auditing, only if the results of the quality assurance and improvement program support the statement. (11/9/06, 4/14/11, 9/13/12, 4/6/17)

   b. Authority

   1. The Internal Audit function reports administratively to the President, whose authority as chief executive officer is sufficient to assure a broad range of audit coverage and adequate consideration of effective action on internal audit findings and recommendations. The Internal Audit function has an independent, functional responsibility to the Audit Committee of the Board of Trustees for reporting on the adequacy and effectiveness of internal controls. (5/14/98, 3/13/03, 9/11/08, 9/13/12)

   2. While the Internal Audit function is an integral part of Southern Illinois University and functions in accordance with the policies established by the President and the Board of Trustees, it is essential for the internal audit activity to be independent of the activities audited. To
enhance and ensure this independence, and with strict accountability for safekeeping and confidentiality, internal audit staff are authorized unlimited access to all records, personnel, and physical properties which the Executive Director of Audits has determined to be relevant to the performance of assigned audits. Consulting services may be performed, if conducted in accordance with applicable standards. (11/09/06, 4/14/11, 3/22/12, 9/13/12)

3. In performing its work, the Internal Audit function shall assert no direct responsibility nor authority over activities reviewed. Therefore, its appraisal of activities does not relieve other persons in the organization of any responsibilities assigned to them. Furthermore, when assisting management in establishing or improving risk management processes, internal auditors must refrain from assuming any management responsibility by actually managing risks. (4/14/11, 9/13/12)

c. Responsibility

1. The Internal Audit function is responsible for providing Southern Illinois University's administrators and Board members with information about the adequacy and the effectiveness of its system of internal controls and quality of operating performance. To accomplish this responsibility, all institutional activities are subject to audit, including all governance activities and processes. (9/13/12, 2/2/15)

2. The scope of internal auditing encompasses examining and evaluating the University's governance, operations and information systems against established standards in carrying out assigned responsibilities. Areas of review include (04/14/11, 2/2/15):

3. a. reliability and integrity of financial and operating information;
   b. compliance with policies, plans, procedures, laws, and regulations;
   c. safeguarding assets;
   d. effectiveness and efficiency of operations and programs;
   e. accomplishment of institutional goals and strategic objectives;
   f. evaluation of the potential for the occurrence of fraud and how the organization manages fraud risk;
   g. assessment of whether the Information Technology governance supports the University's strategies and objectives; and
   h. evaluate the effectiveness and contribute to the improvement of the governance and risk management processes (4/6/17).
4. The Executive Director of Audits is generally responsible for the administration of this policy and for functionally directing and effectively managing the internal audit activities throughout Southern Illinois University. Specifically, the Executive Director of Audits (04/14/11):

   a. is responsible for communicating directly and interacting with the Audit Committee regarding the results of activity of the Internal Audit function. The Chief Audit Executive must report periodically to senior management and the Audit Committee on the internal audit activity's purpose, authority, responsibility, and performance relative to its plan. Reporting must also include significant risk exposures and control issues, including fraud risk, governance issues, and other matters needed or required by the Audit Committee or senior management. (9/13/12)

   b. must develop and maintain a quality assurance and improvement program that covers all aspects of the internal audit activity. The results of external assessments must be reported to senior management and the Audit Committee.

   c. must have direct and unrestricted access to senior management and the Audit Committee, and must identify and consider the expectations of senior management, the board and other stakeholders for internal audit opinions and other conclusions. When an overall opinion is issued, it must take into account the expectations of senior management, the board, and other stakeholders and must be supported by sufficient, reliable, relevant, and useful information.

5. Southern Illinois University administrators are responsible for providing internal auditors with timely access to records, personnel, and physical properties which the Executive Director of Audits has determined to be relevant and for making sure that prompt, pertinent, and comprehensive responses are made to audit recommendations.
TEMPORARY FINANCIAL ARRANGEMENTS FOR FISCAL YEAR 2018

Summary

This matter requests approval to make expenditures consistent with expected levels of revenue for Fiscal Year 2018 until such date as the Board of Trustees takes further action on the Operating Budget for Fiscal Year 2018.

Rationale for Adoption

The Fiscal Year 2018 Southern Illinois University budget cannot be prepared until the Legislature and Governor have taken final actions on the State budget and the campuses have sufficient time to develop a budget based on those actions. To maintain the operation of the University between the beginning of Fiscal Year 2018 and the time at which a budget can be prepared for Board approval, Board approval is requested for temporary financial arrangements.

Considerations Against Adoption

None are known to exist.

Constituency Involvement

All appropriate university system administrators were involved in this decision.

Resolution

WHEREAS, Southern Illinois University's budget for Fiscal Year 2018 will be submitted for approval by the Board of Trustees at a meeting after July 1, 2017.

WHEREAS, This meeting of the Southern Illinois University Board of Trustees is the last regular meeting prior to the beginning of Fiscal Year 2018.

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That: subject to the availability of funds, the President of Southern Illinois University is authorized to make expenditures consistent with expected levels of revenue for Fiscal Year 2018 until such date as the Board of Trustees takes further action on the Operating Budget for Fiscal Year 2018.
Summary

This matter seeks approval to pay the annual Public Broadcasting Service (PBS) dues to enable the broadcast of PBS programming on both WSIU-TV and WUSI-TV stations. The total cost is estimated at $870,000 and will be funded by a grant from the Corporation of Public Broadcasting.

Rationale for Adoption

Since 1958, WSIU Public Broadcasting has provided programming and services to southern Illinois. In order to air the Public Broadcasting Service (PBS) programming, station dues must be paid annually. The dues are calculated by PBS based on a formula which considers non-federal financial support (NFFS), population share, and a base fee. The estimated dues for Fiscal Year 2018 beginning July 1, 2017, are $870,000. This is an estimated cost for planning purposes. PBS states that the final bill may fluctuate slightly once they have certified each provider’s NFFS.

In accordance with the Illinois Procurement Code and Board of Trustees policies, a sole source justification was submitted to the Chief Procurement Officer for review.

The payment will be funded from a grant from the Corporation of Public Broadcasting, a restricted account.

Considerations Against Adoption

Without the receipt of this grant to cover the dues, there will be no available programming to broadcast.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The annual dues payable to the Public Broadcasting Service (PBS), Arlington, VA, to enable the broadcast of PBS programming for WSIU-TV and WUSI-TV stations, will be paid for one year beginning July 1, 2017, at an estimated cost of $870,000.
(2) Funding for this purchase will come from a non-appropriated restricted account, through a grant from the Corporation for Public Broadcasting to the SIUC Broadcasting Service.

(3) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL OF PURCHASE:
MEDICAL OFFICE BUILDING LEASE
SCHOOL OF MEDICINE CAMPUS, SIUC

Summary

This matter seeks approval for the purchasing contract for leased space of a building approximately 41,000 square feet for the Family Medicine, Carbondale programs. The purchase is based on the annual lease rate for a maximum value of the first year contract of $892,000.

Rationale for Adoption

Under the current healthcare model in the United States, it is estimated that there is a shortage of 40,000 primary care physicians. Under an ideal model with the appropriate percentage of primary care to specialty care physicians, that number exceeds 80,000. The U.S. Bureau of Labor Statistics estimates that physician assistant employment will grow 30% by 2024, significantly exceeding the average employment growth rate of 7%. Primary care resources have waned in recent years, and there will soon be a profound shortage. Memorial Hospital of Carbondale, an affiliate of Southern Illinois Healthcare, has partnered with SIU Medicine to train family medicine physicians for many years. SIH wishes to expand upon its longstanding partnership with SIU to train more primary care providers for the southern Illinois area by constructing a dedicated facility to house both the Family Medicine residency program and the Physician Assistant (PA) program. This facility will provide patients and students access to state of the art facilities and position the partnership for long term success in attracting students and placing graduates of both programs in our mission area.

The SIU Carbondale Family Medicine Residency Program has outgrown its space adjoining Carbondale Memorial Hospital. Its present clinic space is limiting its ability to increase patients cared for within this federally designated level 3 Patient Centered Medical Home. The residency program has added a sports medicine fellowship and recently instituted a geriatrics program with assistance of a cooperative grant with Rush medical school, all within the confines of a limited footprint.
The SIU Physician Assistant Training Program, which started with 18 students per year, now trains 40 students per year. The space to train these students for Phase 1 in Lindegren Hall has become insufficient. Recruitment for students and the quality of students that will matriculate has become more competitive in recent years because of the growth of other PA training sites that are newer, appropriately sized and modern. In addition, the potential to train more PA students has been stymied by space limitations in Lindegren. Of the nine Phase 2 PA clinical training sites throughout the state, Carbondale Family Medicine is the most popular and has had to limit the number of PA students it will accept for rotations. With the growth of the PA program, there is a need for additional capacity for these learners within the Carbondale residency program. Moving these two programs into the same facility will produce opportunities for growth along with significant synergy for innovative inter professional training and patient care.

Besides providing a more efficient, larger and modern space to train resident physicians and PA students, co-locating these programs will facilitate inter professional training opportunities. Clinicians need to be well trained in the breadth and depth of primary care and in new and innovative models to promote wellness, chronic illness management, patient safety, and cost effectiveness while reducing health disparities. Effective team coordination and collaboration requires that each profession knows and uses the others’ expertise. Physicians and physician assistants training in a team model is the preeminent model to fostering that collaboration.

In 2016, SIU Family Medicine, its Physician Assistant and Carbondale Family Medicine residency, was awarded a $2 million, five-year, HRSA grant for inter professional training. The outcome of this grant will be to develop and implement a sustainable inter professional training model for physician assistant students, medical student and family medicine residents in training. This state of the art curriculum will build foundational knowledge in learners of all three disciplines early in training by exposure to inter professional team based problem based learning sessions. This will include the development of a medical home learning lab that would be shared by PA students, medical students and family medicine residents. This curriculum will begin by connecting professionals to each other and then connecting the professionals to communities in need. Valuing working with others to deliver patient-centered care that is community/population oriented, being clear about one’s own and others’ roles and responsibilities, and practicing inter professional communication are key outcomes of this model. Having a shared facility where students from all three programs learn, cooperate and treat patients would be a definitive setting for this model. This could be transformative for future health care and invaluable to the communities served by Family Medicine training programs. Students that train in rural and underserved areas tend to practice in these areas. As an example, since inception of the PA program, over 80% of the program graduates have gone on to take jobs in rural and underserved areas in Southern Illinois.
The current facility that houses the Family Medicine residency program is space bound with no room for growth. Patient visits are projected to almost double with the move to a new facility by allowing for better patient flow, additional providers and the opportunity to add additional services. This growth in patient visits will generate revenue to assist with funding of the expanded space and create more patient slots for the SIU and Carbondale communities.

Further, such updated facilities will improve the school’s ability to recruit and retain high quality staff and have a positive influence on the students’ and employees’ work environment. These are also critical to achieving high patient satisfaction scores, upon which future Medicare payments will be partially based.

This matter is recommended for adoption by the Dean and Provost of the School of Medicine.

Considerations Against Adoption

This new facility will move the physician assistant program from the main SIU Carbondale campus to a clinical and academic facility on the Southern Illinois Hospital campus. This move has been discussed with the director of the program and with the appropriate faculty and there is agreement the inter-professional training and teaching in a clinical environment will have a positive impact on the program.

The rental expenses will be partially derived from tuition generated by the physician assistant program. These funds currently flow directly to the general funds that support the SIU Carbondale campus so will require a reallocation of a portion of those resources.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The purchase order for leased space, School of Medicine Campus, SIUC, be and is hereby awarded to Southern Illinois Healthcare, Carbondale IL, for a five year term with options to renew for up to an additional five years.

(2) The purchase will be funded by School of Medicine funds derived from physician assistant tuition and patient revenue sources.

(3) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.
APPROVAL OF PURCHASE:
MEDICAL OFFICE BUILDING LEASE
SCHOOL OF MEDICINE CAMPUS, SIUC

Summary

This matter seeks approval for the purchasing contract for leased space for the department of Psychiatry. The purchase order for the lease is based on the annual lease rate maximum first year contract value of $166,590, plus operating expenses. The total square footage to be leased is approximately 16,659 square feet, including shared common space.

Rationale for Adoption

SIU School of Medicine on behalf of its division of Psychiatry, currently leases a building located at 901 West Jefferson Street in Springfield, Illinois. The current building is approximately 13,000 square feet of space for outpatient services, resident and learner training, and administrative functions. The proposed new space does not effectively increase the overall usable square footage, however, it does add some shared common space. The move is needed to improve the patient experience, clinic efficiency and a more desirable location within the medical district of Springfield.

The current space does not provide a positive patient experience as the building has virtually no windows in any patient treatment areas. The new space more closely resembles modern medical clinics with open spaces and natural lighting. This will assist with destigmatizing psychiatric patients by providing them a physical structure more commensurate with other physicians’ practices. The new location will improve clinic efficiency by allowing psychiatric providers to observe resident learners and other healthcare trainees through Telehealth monitoring directly from their offices into consultation rooms. This will also allow for real time feedback to residents and trainees. Similarly, conference rooms and group rooms will permit off site training through video monitoring. The new space will be located near other medical facilities staffed by physicians within the Neurosciences, such as Neurology and Neurosurgery. By providing this integrated interdisciplinary experience it benefits the patients while also improving the providers’ and trainees’ experience.

The new location is a more desirable and usable environment for the faculty, learners, staff and patients. It will enhance the ability to recruit and retain psychiatry faculty as well as learners and staff.

The lease is a five (5) year lease and rental costs will remain the same for the full term of the lease.

This matter is recommended for adoption by the Dean and Provost of the School of Medicine.
Considerations Against Adoption

University officers are aware of none.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The purchase order for leased space, School of Medicine Campus, SIUC, be and is hereby awarded to ADC Partners, LTD, Springfield, IL, for a five year term with one option to renew for an additional five years.

(2) The Board of Trustees hereby authorizes the purchase of goods and services associated with this award.

(3) The purchase will be funded by funds derived from patient revenue sources.

(4) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL OF SALARY AND APPOINTMENT:
ASSOCIATE PROVOST FOR ACADEMIC PROGRAMS, SIUC

Summary

The matter presents for approval the salary and appointment of Dr. Lizette R. Chevalier for Associate Provost for Academic Programs, SIUC.

Rationale for Adoption

Policies of the Board of Trustees require Board of Trustees approval of the salary and appointment of professional staff who have a proposed salary of $150,000 or more. This request follows an internal search for the position, conducted in accordance with University policies.

The Associate Provost for Academic Programs has primary administrative responsibility for development and coordination of academic and curricular matters, such as academic appeals; development of and changes to courses, fees, programs and degrees; overseeing internal/external academic program reviews and accreditations; and collaborates on reports to the Board of Trustees and the IBHE.
The recommended candidate, Lizette R. Chevalier, holds the rank of Professor with tenure and has served as the associate dean of the College of Engineering at SIU Carbondale since 2012.

Constituency Involvement

A campus search committee reviewed nominations and applications. Dr. Chevalier participated in on-campus meetings, interviews and open forums allowing ample access to and input from all stakeholders throughout the interview process.

The Interim Chancellor and Interim Provost, SIUC, have recommended this matter to the President.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That: Dr. Lizette R. Chevalier be appointed to the position of Associate Provost for Academic Programs, SIUC, with an annual salary of $171,420 effective April 7, 2017.

APPROVAL OF PURCHASE: SANDWICHES, SALADS, SNACKS AND LIKE ITEMS FOR RESALE, SIUE

Summary

This matter would award a contract to purchase sandwiches, salads, snacks and like items for resale in the Morris University Center Union Station, Freshens, and the Commons Grill. The contract would be funded from Morris University Center Operating funds.

Rationale for Adoption

This contract provides for the purchase of sandwiches, salads, snacks and like items for resale in the Morris University Center Union Station, Freshens, and the Commons Grill. The contract would be for a twelve-month period beginning July 1, 2017. The University reserves the option to renew the contract for up to four additional years. The estimated cost of the five year contract is $875,000 and will be funded from Morris University Center Operating funds. The actual cost will depend on the University's usage. The low-bid contract would be awarded to Wallis Petroleum, LC., dba Gigi's Commissary, LLC, Cuba, MO. Only one bidder responded to the bid. The Chancellor and Vice Chancellor for Student Affairs, SIUE, have recommended this matter to the President.
Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) A contract for up to five years to purchase sandwiches, salads, snacks and like items for resale in the Morris University Center Union Station, Freshens, and the Commons Grill, SIUE, be and is hereby awarded to Wallis Petroleum, LC, dba Gigi’s Commissary, LLC, at an approximate cost of $175,000 per year.

(2) The contract will be funded from Morris University Center Operating funds.

(3) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL OF PURCHASE: NCLEX PREPARATION AND CURRICULUM SUPPORT FOR THE SCHOOL OF NURSING, SIUE

Summary

This matter would award a contract to purchase comprehensive National Council Licensure Examination-Registered Nurse (NCLEX) preparation and curriculum support for the School of Nursing. The contract would be funded from University Operating funds.

Rationale for Adoption

This contract provides for the purchase a comprehensive NCLEX assessment and preparation package to support all pre-licensure students at the Edwardsville and regional Carbondale program. This includes detailed analytics on individual student use, performance and cohort performance, longitudinal cohort performance, and faculty access and use. A live 3 day review course will be scheduled at the end of each fall and spring semester on the Edwardsville campus and at the end of each spring semester on the Carbondale campus. The contract would be for a three-year period beginning July 1, 2017. The University reserves the option to renew the contract for up to two additional years. The estimated cost of the five year contract is $2,500,000 and will be funded from University Operating funds. The actual cost will depend on the University’s usage. The low-bid contract would be awarded to Assessment Technologies Institute, LLC, Leawood, KS. Only one bidder responded to the Request for Proposal. The Chancellor and Interim Provost and Vice Chancellor have recommended this matter to the President.
Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) A contract for up to five years to purchase comprehensive National Council Licensure Examination-Registered Nurse (NCLEX) preparation and curriculum support for the School of Nursing, be and is hereby awarded to Assessment Technologies Institute, LLC, at an approximate cost of $500,000 per year.

(2) The contract will be funded from University Operating funds.

(3) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

AWARD OF CONTRACT: GASOLINE PURCHASE, SIUE

Summary

This matter would award a contract for purchasing gasoline for University vehicles. The contract would be funded from University Operating funds.

Rationale for Adoption

This contract provides for the purchase of no lead gasoline, blended with 10% ethanol, for university owned vehicles. The contract would be for a twelve-month period beginning July 1, 2017. The University reserves the option to renew the contract for up to four additional years. The estimated cost of the five-year contract is $1,000,000 and will be funded from University Operating funds. The actual cost will depend on the University’s usage. The low-bid contract would be awarded to Petroleum Traders Corporation, Fort Wayne, IN. Only one bidder responded to the bid.

Daily price for unleaded regular gasoline will be determined from the “Chicago Oil Daily” pricing index on the date of delivery plus a fixed adjustment of $0.0688/gallon. Daily price for ethanol fuel will be determined from ADM (Archer Daniels Midland), Decatur, IL, Posted Top Off Price or other Posted Top Off Price acceptable to the University plus a fixed adjustment of $0.0688/gallon.

The Chancellor and Interim Vice Chancellor for Administration, SIUE, have recommended this matter to the President.
Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) A contract for up to five years to purchase gasoline for University vehicles, SIUE, be and is hereby awarded to Petroleum Traders Corporation, Fort Wayne, Indiana, at an approximate cost of $200,000 per year.

(2) The contract will be funded from University Operating funds.

(3) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

AWARD OF CONTRACT: PLUMBING SUPPLIES, SIUE

Summary

This matter would award a contract to purchase plumbing supplies for SIUE. The contract would be funded from University Operating funds and departmental auxiliary funds.

Rationale for Adoption

This contract provides for the purchase of plumbing supplies for Facilities Management to make routine repairs. The contract would be for a twelve-month period beginning July 1, 2017. The University reserves the option to renew the contract for up to four additional years. The estimated cost of the five year contract is $1,500,000 and will be funded from University Operating funds and departmental auxiliary funds. The actual cost will depend on the University’s plumbing supplies needed for repairs. The Chancellor and Interim Vice Chancellor for Administration, SIUE, have recommended this matter to the President.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) A contract for up to five years to purchase plumbing supplies, SIUE, be and is hereby awarded to Connor Company, Collinsville, IL, at an approximate cost of $300,000 per year.

(2) The contract will be funded from University Operating funds and departmental auxiliary funds.
(3) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

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AWARD OF CONTRACTS: RESURFACE/REBUILD SCHOOL OF DENTAL MEDICINE PARKING LOTS, SIUE

Summary

This matter awards contracts in the amount of $1,990,075 to Resurface/Rebuild the Parking Lots at the SIUE School of Dental Medicine.

Rationale for Adoption

On September 8, 2016, the SIUE Board of Trustees approved the project and budget for Resurface/Rebuild School of Dental Medicine Parking Lots, SIUE. The project will resurface/rebuild lots A1, A2, A3, A4, A6, A7, and A8 at the Alton campus. The project includes expansion and reconfiguration of three lots to increase accessibility and safety, and new pavement markings, curbs, replacement of accessible curb ramps, sections of new sidewalk, and new energy efficient LED lighting. The project will be constructed with concrete pavement. Work will be scheduled during the summer to lessen the inconvenience for faculty, staff, students and clients. The approved budget of the project is $2,500,000 and would be funded from external and/or internal financing as determined by the Board Treasurer. The debt service payment will be repaid with parking fees. Bids received on February 16, 2017, were favorable and awarding the contract is requested. A summary of the bids received is attached for review. The Chancellor and the Interim Vice Chancellor for Administration, SIUE, have recommended this matter to the President.

Considerations Against Adoption

The work included in this project will cause a temporary inconvenience to drivers. Work will be scheduled during the summer of 2017 to lessen the inconvenience.
Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The contracts to perform construction work required to Resurface/Rebuild the School of Dental Medicine Parking Lots, SIUE, be and are hereby awarded to the following:

   a. **Concrete Contractor** $1,788,662
      RCS Construction, Inc, Wood River, IL

   b. **Electrical Contractor** $201,413
      Camp Electric & Heating Company, Inc., Alton, IL

(2) The project will be funded from external and/or internal financing as determined by the Board Treasurer and debt service payment will be repaid with parking fees.

(3) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

<table>
<thead>
<tr>
<th>Contractors</th>
<th>Base Bid</th>
<th>Add Alternate</th>
</tr>
</thead>
<tbody>
<tr>
<td>RCS Construction Inc. 197 Old St. Louis Road Wood River, IL 62095</td>
<td>$1,713,662.00</td>
<td>$75,000.00</td>
</tr>
<tr>
<td>Keller Construction Inc. 22 Illini Drive Glen Carbon, IL 62034</td>
<td>$1,949,994.00</td>
<td>$148,384.00</td>
</tr>
</tbody>
</table>
### CHANGE OF PROJECT BUDGET AND AWARD OF CONTRACT: WATER DISTRIBUTION SYSTEM VALVE AND HYDRANT REPLACEMENT, PHASE I, SIUE

#### Summary

This matter seeks an increase in the project budget in the amount of $150,000 and award of the contract for Phase I to replace valves and fire hydrants in the Edwardsville campus exterior water distribution system. The cost of Phase I of the project increases to $750,000 and would be funded from University Utility Maintenance and Deferred Maintenance funds.

#### Rationale for Adoption

On December 8, 2016, the SIU Board of Trustees approved the project and budget for the capital project: Water Distribution System Valve and Hydrant Replacement, Phase I, SIUE. Much of the Edwardsville campus exterior water distribution system dates from the original construction of the campus. While the distribution lines remain in generally good condition, valves used to control the system and fire hydrants have been failing. As a result, ever larger portions of the system must be shut down to accomplish maintenance and repairs, requiring greater disruption of University operations and campus activities. The replacement of over 300 valves and hydrants is envisioned over multiple phases of the project. Phase I of the project addresses the highest priority valves. The bids received for the project are higher than originally budgeted, but within a favorable range. A summary of the bids received is attached for review. Work is to begin in the
summer of 2017. The estimated cost of all phases of the project is approximately $3.7 million.

The Chancellor and the Interim Vice Chancellor for Administration, SIUE, have recommended this matter to the President.

Considerations Against Adoption

Replacement of valves and hydrants will require water be turned off to campus buildings, the impacts of which will be mitigated by appropriate project phasing and scheduling.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) Water Distribution System Valve and Hydrant Replacement, Phase I, SIUE, be and is hereby approved at an increased cost of $750,000.

(2) The project will be funded from University Utility Maintenance and Deferred Maintenance funds.

(3) The contract to perform the water distribution system valve and hydrant replacement work be and is hereby awarded to Haier Plumbing and Heating, Inc., 301 N. Elkton Street, Okawville, IL, in the amount of $546,000.

(4) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.
Summary

This matter seeks project and budget approval to replace the natural turf at the Outdoor Recreation Complex with synthetic turf on the Edwardsville campus. The estimated cost of the project is $1,500,000 and would be funded from University student recreation operations and reserve funds. Award of contracts will require further Board consideration.

Rationale for Adoption

On December 8, 2016, the SIU Board of Trustees approved planning authority for this project. The project entails replacing the natural grass surface on the soccer/football and softball fields at the Outdoor Recreation Complex with synthetic turf. The project intent is to extend the playing and practice seasons for club sports teams and intramural play and provide playing surfaces that are more durable and rain tolerant. The work will be funded from University student recreation operations and reserve funds. The Chancellor, Vice Chancellor for Student Affairs, and the Interim Vice Chancellor for Administration, SIUE, have recommended this matter to the President.
Constituency Involvement

Constituency involvement included the appropriate advisory board and Student Government and Chancellor’s Council.

Considerations Against Adoption

The student recreation fields will be closed during construction, the impact of which will be mitigated by construction scheduling and use of alternative fields if necessary. This action is for project and budget approval only. The use of unrestricted student fees for this project would prohibit their use for other functions. Once more information is known about the budget and cash flow options, the campus will determine whether to recommend construction contracts. Until then, only $120,000 of the project budget will be used for design fees. Awarding of the contracts will require further Board action.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The turf replacement at the outdoor recreation complex, SIUE, in the amount of $1,500,000 be and is hereby approved.

(2) The project will be funded from University student recreation operations and reserve funds.

(3) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL OF SALARY AND APPOINTMENT: PROVOST AND VICE CHANCELLOR FOR ACADEMIC AFFAIRS, SIUE

Summary

This matter presents for approval the salary and appointment of the Provost and Vice Chancellor for Academic Affairs for the Edwardsville campus.

Rationale for Adoption

Policies of the Board of Trustees require Finance Committee approval for all professional staff positions within two reporting lines of the Chancellor and full Board
approval of salary and appointment of professional staff who have a proposed salary of $150,000 or more.

This request follows a comparative study of similar positions at peer institutions and a national search in which four qualified candidates were interviewed by campus officials and other stakeholders. This critical, visionary leadership position serves as the chief academic officer, responsible for leading and administering the development of high quality academic programs and the delivery of an excellent educational experience.

SIUE is fortunate to have a highly qualified and respected incumbent who has successfully served Academic Affairs since 2009 in various positions, such as the Assessment Fellow, the Director of Assessment, the Assistant Provost for Academic Innovation and Effectiveness, the Associate Provost, and the Interim Provost and Vice Chancellor for Academic Affairs since October 2015.

The preferred candidate’s accomplishments in the Office of the Provost include: coordinating the successful reaffirmation of SIUE’s institutional accreditation through the Higher Learning Commission; assisting in the University’s strategic planning and assessment processes; facilitating the curricular review process and revising the University’s honor’s program; supporting the vibrancy of the Undergraduate Research and Creative Activities (URCA) Program, senior assignment and faculty development programming; launching a Junior Faculty Development Program in collaboration with the associate chancellor for diversity and inclusion and the director of faculty development; facilitating the development and launch of new academic programs, including a rapid online program development initiative; and supporting efforts to promote student retention and success.

The Chancellor, SIUE, has recommended this matter to the President.

Constituency Involvement

Campus officials and other stakeholders were afforded opportunities to participate in the interview process. Comments and recommendations were solicited from the University community and were considered and weighed in making this recommendation.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That: Dr. Denise Cobb is appointed to the position of Provost and Vice Chancellor for Academic Affairs with an annual salary of $229,000, effective May 1, 2017.
APPROVAL OF SALARY AND APPOINTMENT: VICE CHANCELLOR FOR ADMINISTRATION, SIUE

Summary

This matter presents for approval the salary and appointment of the Vice Chancellor for Administration (VCA) for the Edwardsville campus.

Rationale for Adoption

Policies of the Board of Trustees require Finance Committee approval for all professional staff positions within two reporting lines of the Chancellor and full Board approval of salary and appointment of professional staff who have a proposed salary of $150,000 or more.

This request follows a comparative study of similar positions at peer institutions. This critical position provides leadership to SIUE in many areas including Administrative Services, Campus Security/Police, Facilities/Construction Management, Financial Affairs, Human Resources, University Park Innovation, East Saint Louis Campus Coordination, and Interactions with SIUE’s 16 unions. The position requires an amazing amount of knowledge regarding campus and state policies and procedures. The position also requires a thorough knowledge of the institution’s interaction with the city of Edwardsville and the surrounding area as evidenced in recent matters such as determining the responsibility for and use of the university pool and the Gardens.

Because of Mr. Walker’s experience at SIUE as evidenced by his nearly 31 years of service, his dedication to the institution, his effectiveness during the period as Interim VCA, his experience in city politics, and his willingness to extend his period of service for three more years, this appointment is being recommended. During this time of budget uncertainty and critical interactions with the City of Edwardsville, it appears prudent to extend Mr. Walker’s time in the position and capitalize on his institutional memory. The recent national search for the position of Provost/Vice Chancellor for Academic Affairs which resulted in the recommendation of the Interim Vice Chancellor indicates the quality of people serving in interim capacities at SIUE.

The Chancellor, SIUE, has recommended this matter to the President.

Constituency Involvement

Chancellor’s Council members, direct reports and other administrators were afforded opportunities to participate in the process through meetings with the Chancellor. In fact, the number of individuals suggesting this course of action was a critical aspect in forming the recommendation.
Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That: Mr. Rich Walker is appointed to the position of Vice Chancellor for Administration with an annual salary of $175,000. This Agreement shall be for a term of three (3) years, commencing on May 1, 2017, and terminating on June 30, 2020. This appointment may be extended by one year through June 30, 2021, if mutually agreed upon by both parties.

APPROVAL OF SALARY AND APPOINTMENT OF THE ACTING VICE PRESIDENT FOR ACADEMIC AFFAIRS FOR THE SOUTHERN ILLINOIS UNIVERSITY SYSTEM

Summary

The matter presents for approval the appointment of an Acting Vice President for Academic Affairs for the Southern Illinois University System.

Rationale for Adoption

Board policy requires the approval of the appointment of professional staff in the Office of the President. President Randy J. Dunn recommends Dr. James Allen to serve as Acting Vice President for Academic Affairs on a 0.40 basis. This position provides the necessary academic leadership for Southern Illinois University until a search for a permanent Vice President is conducted at some future point.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) James S. Allen is appointed to the position of Acting Vice President for Academic Affairs for the Southern Illinois University System at an annual salary of $54,999.96, effective March 3, 2017, through June 30, 2017.

(2) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.
Trustee Gilbert moved the approval of the receipt of Reports of Purchase Orders and Contracts, January and February, 2017, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll for SIUC and SIUE; Proposed Revisions to the Board of Trustees Policy on Internal Audit [Amendments to 5 Policies of the Board E]; Temporary Financial Arrangements for Fiscal Year 2018; Approval of Purchase: Public Broadcasting Service (PBS) Station Dues for WSIU-TV and WUSI-TV Programming Broadcasting Service, Carbondale Campus, SIUC; Approval of Purchase: Medical Office Building Lease, School of Medicine Campus, SIUC; Approval of Purchase: Medical Office Building Lease, School of Medicine Campus, SIUC; Approval of Salary and Appointment: Associate Provost for Academic Programs, SIUC; Approval of Purchase: Sandwiches, Salads, Snacks, and Like Items for Resale, SIUE; Approval of Purchase: NCLEX Preparation and Curriculum Support for the School of Nursing, SIUE; Award of Contract: Gasoline Purchase, SIUE; Award of Contract: Plumbing Supplies, SIUE; Award of Contracts: Resurface/Rebuild School of Dental Medicine Parking Lots, SIUE; Change of Project Budget and Award of Contract: Water Distribution System Valve and Hydrant Replacement, Phase 1, SIUE; Project and Budget Approval: Turf Replacement Project, Outdoor Recreation Complex, SIUE; Approval of Salary and Appointment: Provost and Vice Chancellor for Academic Affairs, SIUE; Approval of Salary and Appointment: Vice Chancellor for Administration, SIUE; and Approval of Salary and Appointment of the Acting Vice President for Academic Affairs for the Southern Illinois University System. The motion was duly seconded by Trustee Sholar. The motion carried by the following recorded vote: aye, Hon. J. Phil Gilbert, Dr. Shirley Portwood, Dr. Marsha Ryan, Mr. Joel Sambursky, Ms. Amy Sholar, Maj. Gen. Randal Thomas, Ms. Naomi Tolbert; nay, none.
The following item was presented:

**AWARD OF CONTRACT: CAMPUS SIDEWALK REPLACEMENT, PHASE 1, SIUE**

**Summary**

This matter seeks to award a contract in the amount of $414,595 to replace a portion of the sidewalks on the Edwardsville campus.

**Rationale for Adoption**

On February 9, 2017, the SIU Board of Trustees provided project and budget approval for the capital project, Campus Sidewalk Replacement, Phase 1, SIUE.

The existing Edwardsville pedestrian walks are deteriorating from age and use. A pavement condition survey found the condition of most of the walks to be “Poor,” “Very Poor,” “Serious” or “Failed.” The condition of the walks is a growing concern and accessibility limitation for students, faculty, staff, and visitors, and detracts from the appearance of the campus. Replacement of the current asphalt walks with concrete walks will be accomplished over multiple phases of the project. The approved budget for Phase 1 of the project is $600,000 and will be funded from Deferred Maintenance funds. The estimated cost of all phases of the project is approximately $3,000,000. Approval of additional phases of work will require further board consideration as funding is identified. Bids received on February 27, 2017, were favorable and awarding the contract is requested. A summary of bids received is attached for review. The Chancellor and the Interim Vice Chancellor for Administration, SIUE, have recommended this matter to the President.

**Considerations Against Adoption**

Construction will require closure of sidewalks on campus, the impact of which is being mitigated by phasing of the work to maintain access to campus buildings, and by accomplishing the work during the summer.

**Resolution**

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

1. The contract to perform the Campus Sidewalk Replacement, Phase 1, SIUE, be and hereby is awarded to Stutz Excavating, 3837 Fosterberg Road, Alton, IL, in the amount of $414,595.

2. The project shall be funded from Deferred Maintenance funds.
(3) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

<table>
<thead>
<tr>
<th>Contractor</th>
<th>Base Bid</th>
</tr>
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<tbody>
<tr>
<td>Stutz Excavating Inc.</td>
<td>$ 414,595.00</td>
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<tr>
<td>3837 Fosterberg Road, Alton, IL 62002</td>
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<tr>
<td>RCS Construction Inc.</td>
<td>$ 457,607.00</td>
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<tr>
<td>197 Old St. Louis Road, Wood River, IL 62095</td>
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<tr>
<td>L. Keeley Construction Co.</td>
<td>$ 458,160.00</td>
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<tr>
<td>500 S. Ewing Avenue, Ste. G, St. Louis, MO 63103</td>
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<tr>
<td>Plocher Construction Co. Inc.</td>
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<tr>
<td>2808 Thole-Plocher Road, Highland, IL 62249</td>
<td></td>
</tr>
<tr>
<td>Hank's Excav. &amp; Landscaping</td>
<td>$ 607,596.40</td>
</tr>
<tr>
<td>5825 West State Route 161, Belleville, IL 62223</td>
<td></td>
</tr>
</tbody>
</table>
Trustee Sambursky made a motion to approve the item. The motion was
duly seconded by Trustee Tolbert. The motion carried by the following recorded vote:
ayes, Hon. Phil Gilbert; Dr. Shirley Portwood; Dr. Marsha Ryan; Mr. Joel Sambursky; Maj.
Gen. Randal Thomas; Ms. Naomi Tolbert; nay, none. Trustee Sholar abstained from
voting.

The following item was presented:

APPROVAL OF PURCHASE: UNDER ARMOUR ATHLETIC APPAREL, SIUC

Summary

This matter seeks approval to purchase Under Armour athletic apparel for
the time period of July 1, 2017, through June 30, 2022.

Rationale for Adoption

With 16 intercollegiate athletic teams comprised of more than 350 student
athletes, the University benefits by having an exclusive provider of athletic apparel,
footwear, equipment and accessories. The University recommends Under Armour, Inc.
for such services.

Through an Official Outfitter Agreement with the University, Under Armour
will designate an official team dealer and provider of Under Armour products not directly
fulfilled by their corporate distribution system. This agreement, which is subject to review
by the University’s legal counsel and negotiation of the parties, allows the University to
realize substantially reduced costs of outfitting its athletic teams through the provision of
significant discounts and product allotments. The agreement is substantially similar to
the previously executed Official Outfitter Agreement and is consistent with national
standards for such contracts.

In accordance with the Illinois Procurement Code and the Southern Illinois
University Board of Trustees policies, a Request for Proposal was issued. Two
submissions were received. Funding will come from an unrestricted, non-appropriated
account within Intercollegiate Athletics.

This matter is recommended by the Interim Chancellor, SIUC.

Considerations Against Adoption

University officials are aware of none.
Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The purchase of Under Armour athletic apparel for Intercollegiate Athletics for the period of July 1, 2017, through June 30, 2022, in the amount of $2,450,000, be and is hereby awarded to Under Armour, Inc., of Baltimore, MD.

(2) The Board of Trustees hereby authorizes the purchase of goods and services associated with this award.

(3) Funding for this purchase will be from Intercollegiate Athletics, using an unrestricted, non-appropriated account.

(4) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Trustee Tolbert inquired whether more discussion was needed for the item due to constituent comments and tight budgetary times.

Chancellor Colwell remarked that the item was for purchase of uniforms for athletes.

Trustee Sambursky remarked that if SIU is going to have teams, it needs equipment to compete. He added that the matter was for a five-year contract and is buying in bulk to save money over time.

Trustee Gilbert made a motion to approve the item. The motion was duly seconded by Trustee Sambursky. The motion carried by the following recorded vote: aye, Hon. Phil Gilbert; Dr. Shirley Portwood; Dr. Marsha Ryan; Mr. Joel Sambursky; Ms. Amy Sholar; Maj. Gen. Randal Thomas; Ms. Naomi Tolbert; nay, none.

The following item was presented:
APPROVAL OF PURCHASE:
AIRCRAFT FOR AVIATION FLIGHT PROGRAM, SIUC

Summary

This matter seeks approval to purchase three new Piper Arrow III aircraft for the Department of Aviation Management and Flight at SIU Carbondale. The purchase price of the three planes is $1,298,931.

Rationale for Adoption

SIU Carbondale's Aviation Flight program provides comprehensive flight education to prepare professional pilots to meet the current and future demands of the aviation industry. Based at the Southern Illinois Airport as part of the University's 185,000 square foot Transportation Education Center, the program continues its long tradition of excellence. The nine-time national champion Flying Salukis finished second in the National Intercollegiate Flying Association title competition last year, marking the sixth straight year the team has finished in the top three in the nation. The team's most recent championships were in 2011, 2014 and 2015.

Despite the success, the Aviation Flight program is at a competitive disadvantage in recruitment of students due to the age and condition of its fleet of about three dozen aircraft. The vast majority of the planes are more than 25 years old, make use of older technology and have accrued high levels of flight time. As such, they require more frequent downtime due to increased maintenance and safety needs.

The purchase of new single-engine retractable gear planes would allow the program to reduce its dependency on older, high maintenance aircraft and become more competitive with peer institutions. Providing relevant flight instruction using the latest technologies in the aircraft is critical. The new aircraft would have technologies and capabilities current SIU aircraft do not have and also address one of the key recommendations made during the Aviation Flight program's last accreditation process. The newer technologies would be compliant with FAA mandates, allowing the University to forego costly upgrades to older aircraft.

Leadership in the college and the program have worked with alumni and industry leaders to create a strategic plan for the program that is already showing dividends and has the support of the department faculty, staff and students. Purchasing newer aircraft will allow for better utilization of training aircraft and allow the department to trade in five older aircraft manufactured in the 1970s and early 1980s. The purchase price reflects the vendor's trade in value for these five aircraft.

Funding for the purchase of these aircraft will come from external and/or internal financing as determined by the Board Treasurer. The debt service payment will be repaid from the Aviation Flight Services account which is funded by student flight fees.
At the February 2017 Board of Trustees meeting, the University received approval to purchase five Cessna aircraft as the first of two purchase requests for the program's fleet renewal initiative this year.

In accordance with the Illinois Procurement Code and the Southern Illinois University Board of Trustees policies, a sole source justification was submitted to the Chief Procurement Officer.

The SIUC Interim Chancellor recommends this matter to the President.

Considerations Against Adoption

The purchase will be financed and the debt service will be funded from the Aviation Flight Service account, which holds unrestricted funds. As such, if these funds were not expended on this purchase, they would be available to maintain the unrestricted cash balances of the University.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The purchase of three Piper Arrow III aircraft equipped with Garmin G-500 avionics with auto-pilot from Piper Aircraft, Inc., of Vero Beach, FL, for $1,298,931 be and is hereby approved subject to the identification of financing.

(2) Funding for this purchase will come from external and/or internal financing as determined by the Board Treasurer. The debt service payment will be repaid from the Aviation Flight Services account.

(3) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Trustee Tolbert invited Jared Stern, president of the SIUC Undergraduate Student Government, to speak to the Board.

Mr. Stern reported that he is a student in the Aviation Flight Program. He spoke of the need for the replacement aircraft for the program.
Trustee Gilbert highlighted the Aviation Flight Program is nationally recognized and one of the best in the nation. He recognized the item was for a large purchase, and he expressed his support for the proposal.

Trustee Sambursky expressed concern for student safety, and he voiced his support for the proposal.

Trustee Sholar noted that she shared concern for student safety. She noted that the Board had approved the purchase of five planes at the February meeting, and was considering the purchase of three planes at the day’s meeting. She clarified her inquiry was regarding whether the purchase of three planes were necessary versus the purchase of less than three in such tight budgetary times.

Trustee Ryan made a motion to approve the item. The motion was duly seconded by Trustee Sambursky. The motion carried by the following recorded vote: aye, Hon. Phil Gilbert; Dr. Shirley Portwood; Dr. Marsha Ryan; Mr. Joel Sambursky; Maj. Gen. Randal Thomas; Ms. Naomi Tolbert; nay, Ms. Amy Sholar.

The following item was presented:

Recognition of

Donna Manering

Resolution

WHEREAS, Dr. Donna Manering served with distinction as a member of the Board of Trustees of Southern Illinois University for nearly six years;

WHEREAS, During this period as a Board member she served as vice-chair of the Board;

WHEREAS, During this period as a Board member she served as a member of the Executive Committee, member of the Finance Committee, member of the Academic Matters Committee, and member of the Audit Committee;
WHEREAS, During this period as a Board member she served as the Board’s representative to the State Universities Civil Service Merit Board and Board of Directors, Southern Illinois University Foundation, alternate representative to the Joint Trustee Committee for Springfield Medical Education Programs, and Board of Directors, the Association of Alumni, Former Students and Friends of Southern Illinois University, Incorporated;

WHEREAS, Dr. Manering’s service to SIU is but one phase of a distinguished career of public service to the citizens of Illinois;

WHEREAS, Her service with the Board of Trustees of Southern Illinois University encompassed periods of prosperity and progress for the University and its institutions as well as periods of challenge and controversy, and in all contexts she provided thoughtful leadership in whatever role the Board asked her to undertake;

WHEREAS, Throughout her service with the Board of Trustees, she has generously and freely given of her time, energy, and creative thinking in her dedication to the improvement and development of the University, the fulfillment of the responsibilities of the Board of Trustees, and the maintenance of quality public higher education in the State of Illinois;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees in regular meeting assembled, That Dr. Donna Manering be formally recognized for her unselfish, dedicated, and talented service to the Board of Trustees, to the development and welfare of Southern Illinois University, and to the role of public higher education in Illinois; and

BE IT FURTHER RESOLVED, That this Board of Trustees expresses its profound appreciation of her participation in the activities of the Board and declare for the record its enduring gratitude for her contributions to Southern Illinois University, the state, and the nation.

Trustee Gilbert made a motion to approve the resolution. The motion was duly seconded by Trustee Sholar. The motion carried by the following recorded vote: aye, Hon. J. Phil Gilbert, Dr. Shirley Portwood, Dr. Marsha Ryan, Mr. Joel Sambursky, Ms. Amy Sholar, Maj. Gen. Randal Thomas, Ms. Naomi Tolbert; nay, none.

Chair Thomas stated that the Board had a Current and Pending item titled the following: Authorization for the Loan of Unrestricted Funds Between Campuses and
Notice of the Potential Need to Seek Declaration of a Short Term Fiscal Emergency for the Carbondale Campus, Excluding the School of Medicine, for Fiscal Year 2018.

Trustee Gilbert made a motion that the Board consider the matter. The motion was duly seconded by Trustee Ryan. The motion to consider failed by the following recorded vote: aye, Hon. J. Phil Gilbert, Dr. Marsha Ryan, Mr. Joel Sambursky, Ms. Amy Sholar, Maj. Gen. Randal Thomas, Ms. Naomi Tolbert; nay, Dr. Shirley Portwood.

Trustee Gilbert spoke to his rationale to consider the matter. He empathized with concerns raised about the proposed loan but noted SIUC did not have other options at the time.

Trustee Sholar inquired about the procedure for the Board item.

Chair Thomas clarified that per the Board Bylaws, the motion must be unanimous to take up a current and pending item and it was not unanimous. He said that the administration can determine whether the item will be brought forward and published for the next board meeting.

Trustee Sholar commented that she wanted the matter to be taken up so the members could hold a discussion on the item, and she would have chosen to vote no on the item.

President Dunn noted that he would consult with Vice President for Financial and Administrative Affairs and Board Treasurer Duane Stucky and Assistant Vice President for Financial and Administrative Affairs and Assistant Treasurer Tina Galik. Dr. Dunn anticipated the item would come back to the Board in a special meeting that may need to be scheduled related to hiring of a Chancellor at SIUC and a potential contract amendment for a senior administrative staff member.
Chair Thomas recognized Student Trustees Ryan Johnson, Edwardsville; and Naomi Tolbert, Carbondale; for their service on the Board and thanked them for their service as it was their last regularly scheduled Board meeting.

Chair Thomas announced that the next regularly scheduled Board of Trustees meeting would be held July 13, 2017, at the SIU School of Medicine. He reported that a news conference would be held upon adjournment of the meeting at the Board table.

Trustee Sambursky made a motion to adjourn the meeting. Trustee Ryan seconded the motion. The motion passed unanimously by voice vote.

The meeting adjourned at 12:47 p.m.

Misty D. Whittington, Executive Secretary
May 10, 2017

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Authorization for the Loan of Unrestricted Funds Between Campuses and Notice of the Potential Need to Seek Declaration of a Short Term Fiscal Emergency for the Carbondale Campus, Excluding the School of Medicine, for Fiscal Year 2018 .................................................................................... 322

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Pursuant to notice, a special meeting was called by the Chair of the Board of Trustees of Southern Illinois University, and the meeting convened at 4:36 p.m., Wednesday, May 10, 2017, in the Board Room of the Morris University Center, Southern Illinois University Edwardsville, Edwardsville, Illinois. The meeting was called to order by Chair Thomas. The following members of the Board were present:

MG (Ret) Randal Thomas, Chair  
Hon. J. Phil Gilbert, Vice Chair  
Mr. Joel Sambursky, Secretary  
Mr. Ryan Johnson  
Dr. Shirley Portwood  
Dr. Marsha Ryan  
Ms. Amy Sholar  
Ms. Naomi Tolbert – entered at 4:42 p.m.

The Executive Secretary reported and the Chair determined that a quorum was physically present.

Also present for the duration of the meeting were Dr. Randy J. Dunn, President; Mr. Lucas Crater, General Counsel; and Ms. Misty Whittington, Executive Secretary of the Board.

At approximately 4:36 p.m., Chair Thomas moved that the Board go into closed session to consider pending, probable or imminent court proceedings against or on behalf of the Board; and information regarding appointment, employment, compensation, discipline, performance or dismissal of specific employees of the public body. The relevant sections of the Open Meetings Act Statute that allow for the closed session are 5 ILCS 120/2(c) (1), and (11). The motion was duly seconded by Trustee
Portwood. The motion carried by the following recorded vote: aye, Hon. J. Phil Gilbert; Dr. Shirley Portwood; Dr. Marsha Ryan; Mr. Joel Sambursky; Ms. Amy Sholar; Maj. Gen. Randal Thomas; nay, none.

At approximately 7:15 p.m., a motion was made by Trustee Gilbert and seconded by Trustee Sholar to end the closed portion of the meeting. The motion passed by a voice vote.

A ten minute recess was taken.

At 7:25 p.m., the meeting continued in the Conference Center, 2nd Floor, Morris University Center, Southern Illinois University Edwardsville, Edwardsville, Illinois.

Chair Thomas explained the procedures for the public comment and question portion of the Board's agenda.

Dr. Jeff Sabby, SIUE Faculty Senate President, made his presentation to the Board. Dr. Sabby reviewed resolutions considered by the Faculty Senate. Those resolutions pertained to the possible declaration of fiscal emergency or exigency, the consideration of a cost of living adjustment for faculty, and the percentage reapportionment of the budget between the two campuses. He acknowledged appreciation for certain terms being included in the May 10 Board matter regarding the loan from SIUE to SIUC involving the repayment to SIUE with a loan amount specified.

Mr. Kirt Ormesher, SIUE Staff Senate President, made his presentation to the Board. He noted concerns expressed by staff members regarding the loan from SIUE to SIUC. Concerns included the lack of details provided for the loan, how much money was available, who would give authority to borrow the loan and what would happen if
SIUC could not repay the loan. He also shared concerns that SIUC had not acknowledged it had a crisis and did not have a viable plan to trim its budget.

Dr. Mary Sue Love, member of the SIUE Graduate Council and SIUE Faculty Association, made her presentation to the Board. She spoke of concerns regarding the loan from SIUE to SIUC and how that will impact SIUE’s employees and students. She provided a letter to the Board members and asked that the Board not let SIUC’s hard times impact SIUE’s students and community.

Dr. David Johnson, President of the SIUC Faculty Association, made his presentation to the Board. He spoke regarding cuts that had occurred and future cuts planned at SIUC. He noted that SIUE will not have layoffs of employees; whereas, SIUC has had employee layoffs and will have more layoffs or furloughs in the future. Dr. Johnson spoke to the trend of problems for public regional universities nationwide along with the lack of state funding provided in Illinois. He noted that all public universities are in the fight together for survival. He urged the Board to support the proposed loan between SIUE and SIUC.

Mr. Ian Toberman, Vice President of the SIUE Professional Staff Association, made his presentation to the Board. He spoke of concerns about taking student money from SIUE in order to improve the asset standing at SIUC. He noted some full-time members in his bargaining unit qualified for public assistance, and it was hard for those employees to understand how SIUE has the money to loan to SIUC while some of its members continue to suffer without pay increases. Mr. Toberman noted that some questions had been answered in details provided in the May 10 Board matter; however, he asked for the definition of a full annual state appropriation.
Dr. Kathleen Rigney, SIUC Faculty Senate President, made her presentation to the Board. She spoke of a need for the campuses to work together as a system in all matters, not just for fiscal issues. She spoke to work going on at SIUC with faculty teaching overloads and staff filling positions that will not be reauthorized. She provided handouts for the Board illustrating the loss in faculty and staff over the last ten years at SIUC. Dr. Rigney stated that SIUC was working hard at restructuring. In addition, Dr. Rigney asked the Board to consider for its hire for SIUC Chancellor a person with strong visionary leadership. Further, she provided the Board with survey results the Faculty Senate did following Chancellor candidate visits to campus.

Mr. Brandon Woudenberg, SIUC Graduate and Professional Student Council (GPSC) President, made his presentation to the Board. He provided the Board with a report from GPSC regarding alleged violations of the Undergraduate Student Government. He spoke to concerns regarding the student trustee election process, and he requested that the Board consider support in allowing a special election in the fall.

The following item was presented:

AUTHORIZATION FOR THE LOAN OF UNRESTRICTED FUNDS BETWEEN CAMPUSES AND NOTICE OF THE POTENTIAL NEED TO SEEK DECLARATION OF A SHORT TERM FISCAL EMERGENCY FOR THE CARBONDALE CAMPUS, EXCLUDING THE SCHOOL OF MEDICINE, FOR FISCAL YEAR 2018

Summary

This matter seeks Board authorization for the Carbondale campus, excluding the School of Medicine (SOM), to temporarily borrow unrestricted funds from the Edwardsville campus to support Carbondale campus operations and directs the Interim Chancellor, SIUC, to develop a proposal to address the fiscal crisis for the Carbondale campus (excluding SOM) through a financial sustainability plan, and to notify the Board of the potential need to seek the Board’s declaration of a short term fiscal emergency for the Carbondale campus, excluding the School of Medicine, for fiscal year 2018 at its July 2017 meeting.
Rationale for Adoption

The lack of funding from the state of Illinois has caused the Carbondale campus (excluding SOM), to deplete all available sources of unrestricted funds. Unrestricted funds represent monies available for support of general daily operations. As of February 28, 2017, the Carbondale campus (excluding SOM) had an unrestricted cash deficit of $23.2 million. The School of Medicine had a positive balance of $59.2 million. Assuming no additional state appropriations are received in FY17, it is projected that the deficit of the Carbondale campus (excluding SOM) will exceed the available unrestricted funds of the School of Medicine in May 2017.

Without the borrowing of funds from the Edwardsville campus, the only option for continuing daily operations for the Carbondale campus would be the use of restricted funds. The sources of restricted funds are various and include federal and state grant monies, revenue bond system funds, and the University’s self-insurance program. The use of restricted funds for daily operations would violate state statutes, bond covenants, and other third-party restrictions.

To avoid funding daily operations through the use of restricted funds, this matter seeks approval to loan up to $35 million from unrestricted funds of the Edwardsville campus to the Carbondale campus on a temporary basis. Borrowing of funds would be authorized until such time as the state of Illinois appropriates a full annual state appropriation to SIU. As Carbondale is bearing the cost of lost interest from using SOM and SIUE unrestricted funds, no additional interest will be charged if this loan is accessed.

To assure long term financial viability, it is necessary that the Carbondale campus (excluding SOM) implement substantial reductions in expenditure commitments to its Income Fund/Appropriations budget. The Carbondale Interim Chancellor is directed to develop a plan of necessary reductions for financial sustainability to be presented to the Board of Trustees at its July 2017 meeting. Highest priority will be placed on eliminating the Carbondale deficit as soon as practicable, and the “first claim” for the replenishment of borrowed unrestricted funds by SIUC once a full annual state budget appropriation is made shall be to SIUE. Further, if additional state funds are not appropriated by that time or other actions taken which will sufficiently sustain Carbondale operations, the President shall make a recommendation for the Board’s declaration of a short term fiscal emergency for FY18 at its July 2017 meeting and shall be authorized to recommend any and all additional actions that he deems appropriate.

Considerations Against Adoption

If the state of Illinois does not appropriate sufficient funds in FY18, it will take longer for the Carbondale campus, excluding the School of Medicine, to replenish its unrestricted funds.
Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The Board Treasurer is authorized to loan unrestricted funds from the Edwardsville campus to the Carbondale campus in amounts necessary and subject to requirements herein outlined to support the continued operations of the Carbondale campus.

(2) The Interim Chancellor, SIUC, be and is hereby directed to develop a financial sustainability plan of necessary reductions to address the Carbondale campus, excluding the School of Medicine, fiscal crisis.

(3) The President of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

President Dunn remarked regarding additions to the Board matter since it was first presented to the Board in April. Responding to Mr. Ian Toberman’s question, he stated that a full annual state budget appropriation would be the amount that is passed by the state. Dr. Dunn reported that SIUC will present a financial sustainability plan for the Board’s adoption at its regular July meeting. Dr. Dunn highlighted SIUC’s first payback will be to SIUE’s reserves, and he noted there was a timeliness factor for the approval due to deficit spending to take place at SIUC within days.

Trustee Sholar acknowledged that the first resolution presented in April was difficult for those at SIUE, and she understood their frustration. She noted the need to work together and to survive as a system. Ms. Sholar remarked that although she, herself, had a student at SIUE, she and the other trustees, aside from the student trustees, are trustees for the system.
Trustee Gilbert made a motion to approve the item. The motion was duly seconded by Trustee Sambursky. The motion carried by the following recorded vote: aye, Hon. J. Phil Gilbert; Dr. Shirley Portwood; Dr. Marsha Ryan; Mr. Joel Sambursky; Ms. Amy Sholar; Maj. Gen. Randal Thomas; Naomi Tolbert; nay, none.

Chair Thomas announced that Board Agenda Item B titled, “Appointment of Chancellor, SIUC,” was tabled.

Board Agenda Item C titled, “Amendment to Dean Employment Agreement, SIUC School of Medicine” was presented. Chair Thomas noted that the item would amend Dean Kruse’s contract to allow the Dean to also continue duties as CEO of SIU HealthCare.

Trustee Ryan made a motion to approve the item. The motion was duly seconded by Trustee Tolbert. The motion carried by the following recorded vote: aye, Hon. J. Phil Gilbert; Dr. Marsha Ryan; Mr. Joel Sambursky; Ms. Amy Sholar; Maj. Gen. Randal Thomas; Naomi Tolbert; nay, Dr. Shirley Portwood.

Chair Thomas announced that the next Board of Trustees meeting would be held July 13, 2017, at the Southern Illinois University School of Medicine.

Trustee Tolbert made a motion to adjourn the meeting. Trustee Sambursky seconded the motion. The motion passed unanimously by voice vote.

The meeting adjourned at 7:59 p. m.
June 15, 2017

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Matter Regarding Chancellor, SIUC ................................................................. 329
Pursuant to notice, a special meeting was called by the Chair of the Board of Trustees of Southern Illinois University, and the meeting convened at 9:08 a.m., Thursday, June 15, 2017, in the Large Dining Room of the Stone Center, Southern Illinois University Carbondale, Carbondale, Illinois. The meeting was called to order by Chair Thomas. The following members of the Board were present:

- MG (Ret) Randal Thomas, Chair
- Hon. J. Phil Gilbert, Vice Chair
- Mr. Joel Sambursky, Secretary
- Dr. Shirley Portwood
- Dr. Marsha Ryan
- Ms. Amy Sholar
- Ms. Naomi Tolbert

The following member was absent:

- Mr. Ryan Johnson

The Executive Secretary reported and the Chair determined that a quorum was physically present.

Also present for the duration of the meeting were Dr. Randy J. Dunn, President; Mr. Lucas Crater, General Counsel; and Ms. Misty Whittington, Executive Secretary of the Board.

Chair Thomas announced that the Board would start by holding an executive session meeting. At the conclusion of the executive session meeting, the Board meeting would be in open session. The open session would begin sometime after 5:00 p.m.
At approximately 9:09 a.m., Trustee Ryan moved that the Board go into closed session to consider pending, probable or imminent court proceedings against or on behalf of the Board; and information regarding appointment, employment, compensation, discipline, performance or dismissal of specific employees of the public body. The relevant sections of the Open Meetings Act Statute that allow for the closed session are 5 ILCS 120/2(c) (1), and (11). The motion was duly seconded by Trustee Sambursky. The motion carried by the following recorded vote: aye, Hon. J. Phil Gilbert; Dr. Shirley Portwood; Dr. Marsha Ryan; Mr. Joel Sambursky; Ms. Amy Sholar; Maj. Gen. Randal Thomas; Ms. Naomi Tolbert; nay, none.

At approximately 8:42 p.m., a motion was made by Trustee Ryan and seconded by Trustee Sambursky to end the closed portion of the meeting. The motion passed by a voice vote.

Chair Thomas explained the procedures for the public comment and question portion of the Board’s agenda.

Dr. Kathleen Chwalisz Rigney, SIUC Faculty Senate President, made her presentation to the Board. She thanked the Board for the opportunity to see additional candidates on campus and for the members’ service. Dr. Chwalisz reviewed that at the prior Board meeting on behalf of the faculty she asked the Board to seek a strong and visionary leader for the campus. She reviewed that recent campus sessions with candidates proved exciting to learn of new ideas regarding options to address fiscal woes other than only further cuts. She offered the faculty’s support in forming SIU Carbondale’s vision through shared governance with the new chancellor.
Mr. Johnathan Flowers, SIUC Graduate and Professional Student Council (GPSC) President, made his presentation to the Board. He shared his views regarding student constituency body representation and participation. He asked the Board to recognize the importance of student participation in shared governance on the campus and to restore what he viewed as diminished confidence in the administrative structures of the University system. In addition, he expressed a need for the student constituents to be included regarding the selection of the new SIUC chancellor.

Regarding Board Agenda Item A, “Matter Regarding Chancellor, SIUC,” Chair Thomas reported that much progress was made, and the Board had nothing to report at the time.

Chair Thomas announced that the next regularly scheduled Board of Trustees meeting would be held July 13, 2017, at the Southern Illinois University School of Medicine.

Trustee Sholar made a motion to adjourn the meeting. Trustee Tolbert seconded the motion. The motion passed unanimously by voice vote.

The meeting adjourned at 8:50 p.m.

Misty D. Whittington, Executive Secretary
ANNUAL REPORT
BOARD OF TRUSTEES COMMITTEE MEETINGS
The Academic Matters Committee met at 9:04 a.m. on Thursday, July 14, 2016, in the Auditorium at the SIU School of Medicine. Present were: Shirley Portwood, J. Phil Gilbert, and Donna Manering. Other Board members present were: Roger Herrin, Ryan Johnson, Joel Sambursky, Amy Sholar, Randal Thomas and Naomi Tolbert. Executive Officers present were: President Randy J. Dunn; Acting Vice President for Academic Affairs James Allen; Senior Vice President Duane Stucky; Interim Chancellor Bradley Colwell, SIUC; Interim Chancellor Stephen Hansen, SIUE.

**Announcements**

Acting Vice President James Allen shared information from the Illinois Board of Higher Educations’ Academic Leadership Meeting that was held on June 10, 2016. Topics discussed were the Military Prior Learning Assessment (MPLA) Commission's recommendations & the New Associates of Science degree that was approved by the Illinois Community College Board.

The MPLA Commission established by the IBHE has been meeting regularly since its first convening in January. The military services provide college-level training in a number of technical fields for which universities can and do provide academic credit given appropriate documentation. The Community College of the Air Force has long provided one model and similarly the American Council on Education (ACE) has issued guidelines for expanding this model to four-year institutions. Drawing on these resources, along with the large scholarly literature on assessment of student learning, the Commission has drafted eleven recommendations for public universities' comment. The Academic Leadership, SIUC and SIUE are reviewing the preliminary recommendations to ensure that the post-secondary education of our active duty military and veterans is well served by a careful review of their occupational training and work experience. The University's input to the Commission is due in the last week of July. The Commission’s work will be done by the end of the calendar year so the state's public universities can properly credit Military Prior Learning for the baccalaureate degree.

The second informational item from IBHE’s Academic Leadership Meeting turned to the transferability of the new Associates of Science degree recently developed and approved by the Illinois Community College Board (ICCB) last winter. The community colleges are now offering a more rigorous Associates degree for students pursuing a baccalaureate
degree in STEM fields—Science, Technology, Engineering, and Mathematics. In so doing, the community colleges are requiring six more credit hours in math and science while trimming the same number of hours in the social sciences, humanities, and the fine arts from general education requirements. The expectation is that these latter requirements will be met at the public universities after students with the new Associates of Science degree have transferred. Because of the operational difficulties in reviewing the transcripts for each and every transfer student, four public universities—Northeastern, Northern, SIU Edwardsville, and SIU Carbondale—have decided to accept the new Associates of Science degree as having met their general education requirements.

IBHE will provide guidelines for the transferability of the Associates of Science degree that may require the SIU campuses to revisit their earlier decisions about its suitability to their baccalaureate degrees.

Also reviewed at the Academic Leadership meeting were recent legislation that relates to academic matters. Particularly Dr. Allen shared House Bill 5729, the Postsecondary and Workforce Readiness Act and Senate Bill 2824 that concerns the sale of liquor on the SIU Carbondale campus and includes a provision that directly affects the instruction of students in Carbondale’s new Fermentation Science degree where students will now be able to sip the brew they make in the laboratory.

**Approval of the Minutes of the May 5, 2016, Meeting**

Motion was made by Trustee Gilbert to approve the minutes of the May 5, 2016, meeting. The motion was duly seconded by Trustee Mannering and passed by the Committee.

**Approval of New Programs, Reasonable and Moderate Extensions, Approval of Off-Campus Program Locations, and Academic Program Eliminations and Suspensions, July 1, 2015 through June 30, 2016 (Board Agenda Item I)**

Acting Vice President James Allen provided a brief overview of the report. Trustee Gilbert asked why there were so many requests to rename programs/degrees. Dr. Allen informed the Board that during some accreditations, a name change is recommended/needed to provide a broader purview. President Dunn added that it may also allow for better marketability of our programs.

Acting Vice President Allen and President Dunn also added that our campuses report these changes to the IBHE. IBHE does not mandate the renaming of programs but they do meet and confer with academic leaders on these matters.

Motion was made by Trustee Gilbert to approve the report. The motion was duly seconded by Trustee Mannering and passed by the Committee.
Presentation: Preparing a Diverse Healthcare Workforce: The Physician Pipeline Preparatory Program (P4)

Acting Vice President James Allen introduced Jerry Kruse, Dean and Provost of the SIU School of Medicine.

Dr. Kruse welcomed the Board to Springfield and provided brief remarks about the Physician Pipeline Preparatory Program (P4) and the important role it plays in the SIU School of Medicine’s recruitment efforts. The Program is focused on continual medical education that involves high school, college, post-baccalaureate programs, medical school, residency, fellowship and continuance career development. It pays attention to career awareness on the part of students and potential students for the correct preparation, and it smooths the many steps students must take to become excellent physicians and healthcare professionals. SIU School of Medicine also focuses on programs that promote diversity—ethnic, cultural, gender, and socioeconomic—which is what the P4 program is all about. Dr. Kruse introduced Wesley McNeese, Associate Dean for Diversity and Inclusion at the SIU School of Medicine.

Dr. McNeese played a video of high school students who shared their personal experiences with the program. After the video he provided a brief history of the program, the number of students who have been participants, and the partnerships between School of Medicine, School District 186 and the Sangamon County Medical Society. He turned the floor over to current and past medical students whom he referred to as the “drivers” of the program.

T. Newsome, Sofia Candel and Alicia Altheimer offered brief overviews of their involvement with the P4 program. They all felt a sense of ownership of the program and credit their problem-based learning for it. They also shared how popular the program is and how it helps high school students grow in confidence and knowledge.

Before closing, Dr. McNeese recognized Carol Harms, Executive Director of Sangamon County Medical Society, Nalo Mitchell, School Community Relations in School District 186, and Joselyn who is a current Pipeline student. All of them were in the audience.

There were no questions.

Other Business

Having no further business before it, the Academic Matters Committee adjourned at 9:37 a.m.

JSA/pm
The Academic Matters Committee met at 9:04 a.m. on Thursday, September 8, 2016, in the Conference Center, second floor, of the Delyte Morris University Center at Southern Illinois University Edwardsville. Present were: Shirley Portwood, J. Phil Gilbert, Donna Manering, and Naomi Tolbert. Other Board members present were: Roger Herrin, Ryan Johnson, Joel Sambursky, and Amy Sholar. Board Chair, Randal Thomas, was absent. Executive Officers present were: President Randy J. Dunn; Acting Vice President for Academic Affairs James Allen; Senior Vice President Duane Stucky; Interim Chancellor Bradley Colwell, SIUC; Chancellor Randall Pembrook, SIUE.

Announcements

Acting Vice President James Allen shared a PowerPoint on the Illinois Board of Higher Education’s (IBHE) low-performing academic degree program metrics. He provided background information on Public Act 97-610 that then-Governor Pat Quinn signed into law in 2011. The Act requires the IBHE to report to the General Assembly trends on academic degree programs from public universities that exhibit low performance in enrollments, degree completions, and expense per degree. IBHE prepared a set of metrics for the associate, baccalaureate, master, and doctoral degrees that public universities are to reference. The metrics are for enrollment and degree completion. IBHE has asked public universities to define their own metrics for instructional costs.

IBHE will provide the public universities with a listing of their respective low-producing programs, and the universities will be expected to report back to them by November.

President Randy J. Dunn added to the announcement by identifying IBHE as a coordinating body. Their role is to draw attention to low-performing degree programs, pursuant to the statute, and to assist universities with data for identifying a plan moving forward.

He indicated that legislature has recently keyed on these numbers and are becoming more engaged with what the campuses do when low-performing degree programs are identified. He believes the General Assembly will become more aggressive in their stance and will look for action from IBHE on the programs identified.
President Dunn stated that each of the campuses will be evaluating the list of low-performing programs that IBHE identifies, and work with constituency bodies to review these programs. They will look at the centrality of the program and the importance to the campus, etc.

**Approval of the Minutes of the July 14, 2016, Meeting**

Motion was made by Trustee Gilbert to approve the minutes of the July 14, 2016, meeting. The motion was duly seconded by Trustee Mannering and passed by the Committee.

**Information Report: Program Quality Assurance**

Acting Vice President Dr. Allen provided a brief overview of the Program Quality Assurance Report. There were no questions from the Committee.

**Operating and Capital RAMP Guidelines and Executive Summary: Resource Allocation and Management Program (RAMP) Planning, Operations, and Capital Budget Requests, Fiscal Year 2018 (Joint Discussion with Finance Committee and Architecture and Design Committee) (Board Agenda Item K)**

President Randy Dunn presented the Operating and Capital RAMP Guidelines and Executive Summary. He indicated that the RAMP process is used early in the budget process to layout the program plans or initiative areas that the universities intend to go forward with in the next fiscal year. Due to the state budget issues in the past few years, this has become more of a pro-forma exercise. President Dunn is not anticipating any type of budget process where there will be new money available to fund new programs or initiatives. However, state-funded universities are still obligated to provide this report for Board action to fulfill their statutory duty.

A Board member asked if the list has changed much over the years. President Dunn replied that it has not changed much in the past few years. He added that 20-25 years ago RAMP would have been a more robust document where new centers or programs were being developed because new monies would have been available.

Motion was made by Trustee Gilbert to approve Item K. The motion was duly seconded by Trustee Manering and passed by the Committee.

**Presentation: Teaching Compassion Meditation to Detained Youth: The Intersection of Teaching, Research and Community Service**

Acting Vice President James Allen introduced Dr. Jeremy Jewell, Professor; Licensed Clinical Psychologist; and Certified School Psychologist from Southern Illinois University Edwardsville. He also recognized two students accompanying Dr. Jewell—Hannah
Dahms a junior and Psychology Major with a minor in Criminal Justice and Marjorie Wilson a senior and Psychology Major with a minor in Sociology.

Dr. Jewell began by thanking the Board for inviting him. He shared with the Board that he teaches Counseling with Children and Adolescents, and Crisis Intervention graduate courses. He also researches topics in mental health and mental illness and how to increase the mental health of children in foster care and court-involved youth. His presentation focused on how teaching, research and community service components come together in his CALM program for delivering compassion meditation to kids in detention.

He works with many health agencies, courts, and probation departments in southern Illinois, but his presentation focused on his works with detained youth at the Madison County Juvenile Detention Center.

Dr. Jewell gave a brief overview of his unique program, what it is, who delivers it, how it works, and how the kids use the meditation to deal with their anger, stress and anxiety while in detention, how the kids are evaluated, and results from their use of CALM program.

In addition to offering his program at Madison County Juvenile Detention Center, Dr. Jewell has implemented his CALM program in three Belleville elementary schools for “at-risk” children and is expanding into the East Saint Louis Center for foster children in the after-school program. He hopes to expand his elementary school program to include all children and eventually have enough SIUE undergraduate students to offer the program to junior high schools.

Hannah and Marjorie discussed how the CALM program and Dr. Jewell’s research lab has impacted their learning and lives.

Dr. Jewell closed the presentation by giving an account of a 17-year-old youth in the detention center whose mother was a meth addict who would leave him and his siblings for one or two weeks at a time. The youth began stealing change from cars at the age of ten for the purpose of buying food for him and his siblings. Later he stole money and shop-lifted to support his meth addiction—his upbringing influencing his criminal behavior. Dr. Jewell ended by sharing a quote from Father Flanagan, “There is no such thing as a bad boy. There is only bad learning, bad behavior, bad environment, and bad parenting.”

Dr. Jewell received questions from the Board regarding the youngest age of kids in the detention center, the different impact on different age groups or the crimes they have been charged with, preventative initiatives, and what follow-up is done with the kids.
There was a comment applauding Dr. Jewell for what he is doing to save kids at the detention center and the “at-risk” kids, for which Dr. Jewell gave all credit to his undergraduate and graduate students.

From comments made regarding collection of data, Dr. Jewell was very open to looking into options. He informed the Board that he has applied for a $5,000,000 four-year grant from the National Institute of Justice to implement the CALM program in thirteen schools in Belleville to administer to all students not just “at-risk” students.

A final comment from a Board member was about his first-hand experience with Dr. Dean Ornish’s deep meditation as it relates to coronary artery disease and the health benefit it has in the reversing of heart disease.

**Other Business**

Having no further business before it, the Academic Matters Committee adjourned at 9:50 a.m.

JSA/pm
The Academic Matters Committee met at 9:12 a.m. on Thursday, December 8, 2016, in the Student Center, Ballroom B, at Southern Illinois University Carbondale. Present were: Shirley Portwood, J. Phil Gilbert, Donna Manering, and Naomi Tolbert. Other Board members present were: Roger Herrin, Ryan Johnson, Joel Sambursky, Amy Sholar, and Randal Thomas. Executive Officers present were: President Randy J. Dunn; Acting Vice President for Academic Affairs James Allen; Senior Vice President Duane Stucky; Interim Chancellor Bradley Colwell, SIUC; Chancellor Randall Pembrook, SIUE.

Announcements

Acting Vice President James Allen updated the Board on the underperforming academic programs report that was filed with IBHE on November 30, 2016. Dr. Allen had previously presented on underperforming academic programs at the September 8, 2016, Board meeting. He explained that this is an annual report to IBHE and is used in its report to the General Assembly.

Acting Vice President informed the Board that he would be officiating for commencement at the University Center at Lake County on Saturday, December 10, 2016. For 20 years, SIUC has been an active member in the Center that it helped to create. He gave a brief overview of UCLC and the degree programs that SIUC and SIUE offer there.

Approval of the Minutes of the September 8, 2016, Meeting

Motion was made by Trustee Gilbert to approve the minutes of the September 8, 2016, meeting. The motion was duly seconded by Trustee Manering and passed by the Committee.

Recommendation for Honorary Degree, SIUE, [Ms. Frankie Muse Freeman] (Board Agenda Item O)

Recommendation for Distinguished Service Award, SIUE, [Dr. Johnetta Haley] (Board Agenda Item Q)
Recommendation for Distinguished Service Award, SIUE, [Mr. Gyo Obata] (Board Agenda Item R)

Chancellor Pembrook commented on the accomplishments of Ms. Frankie Muse Freeman, Dr. Johnetta Haley and Mr. Gyo Obata. He recommended that the Honorary Degree be awarded to Ms. Freeman and the Distinguished Service Award be awarded to Dr. Johnetta Haley and Mr. Gyo Obata.

Trustee Portwood asked if there was any discussion on items O, Q or R. There being none, she asked if there was a motion for approval. Trustee Gilbert made the motion and Trustee Tolbert seconded. The Committee approved items O, Q, and R.

Recommendation for Honorary Degree, SIUC, [Dr. Susan McClary] (Board Agenda Item J)

Recommendation for Honorary Degree, SIUC, [General Larry Spencer, USAF (Ret.)] (Board Agenda Item K)

Recommendation for Distinguished Service Award, SIUE, [Mr. Era Eugene “Gene” Callahan] (Board Agenda Item L)

Recommendation for Distinguished Service Award, SIUC, [Mr. Gregory “Greg” Cook] (Board Agenda Item M)

Recommendation for Distinguished Service Award, SIUC, [Mrs. Dorothy “Dede” Ittner] (Board Agenda Item N)

Interim Chancellor Colwell commented on the accomplishments of Dr. Susan McClary, General Larry Spencer, Mr. Gene Callahan, Mr. Cook and Mrs. Ittner. He recommended that the Honorary Degree be awarded to Dr. McClary and General Spencer and the Distinguished Service Award be awarded to Mr. Callahan, Mr. Cook and Mrs. Ittner.

Trustee Portwood asked if there was any discussion on items J, K, L, M, or N. There being none, she asked if there was a motion for approval. Trustee Manners made the motion and Trustee Tolbert seconded. The Committee approved items J, K, L, M and N.

Presentation: SIUC Fermentation Science Institute: Fertile Past, Current Status, Future Potential

Acting Vice President James Allen introduced Dr. Matt McCarroll, Director, SIUC Fermentation Science Institute, Professor, Chemistry and Biochemistry; Chris Brannon, a junior majoring in Fermentation Science; Lucas Rose, a senior majoring in Fermentation Science; and Shelby Moore, a senior majoring in Chemistry and Biochemistry and Pre-Physicians Assistant.
Dr. McCarroll thanked Dr. Allen for the introduction and the Board for the opportunity to talk about the Fermentation Science program. He gave a brief overview of what Fermentation Science is and why it was important to establish the Institute at Southern Illinois University Carbondale. To demonstrate the use of yeast and other microbial agents, samples of food were provided to the Board. In addition to food, fermentation is a process in the production of fuel and energy products, non-alcoholic and alcoholic beverages and pharmaceuticals.

The Fermentation Science Institute was developed to meet the growth of local fermentation businesses and the lack of national fermentation degrees and training programs. The program has the potential to assist the local economy while furthering the mission of the University. The Fermentation Science Institute is dedicated to education, research and service to the campus, region and at the national level.

Shelby Moore provided an overview of the newly renovated facility at McLafferty that houses the Fermentation Science Institute labs and rooms that are used for the collaborative and interdisciplinary research efforts and outreach work.

In turn, Lucas Rose provided information about the program and some of the courses involved. He provided statistics on cheese production and the future capabilities of the Institute to establish a campus creamery for selling cheese and ice cream similar to Oregon State, Washington State, Michigan State, Cornell, and University of Wisconsin.

Chris Brannon then provided a brief overview on how the Fermentation Science Institute will benefit breweries and how the pilot brewery facility provides students with experience prior to working in the field.

Dr. McCarroll summarized the presentation and shared future opportunities and plans that are in the works for the Fermentation Science Institute. He thanked Scratch Brewing and Baetje Farms for providing most of the fermented foods that were presented to the Board.

Trustee Manering asked if the students are juniors and seniors. Dr. McCarroll replied that as a result of the timing of students becoming aware of the program before it was approved, most current students are juniors and seniors. As recruiting is taking place, they are seeing a mix of students with many inquiries from high school seniors interested in the program.

Trustee Manering asked how long the students spend at the Institute—is it all encompassing? Dr. McCarroll replied that it is a four-year program where students will spend most of their time taking chemistry, microbiology, and biology their first two years with a couple of the core courses early in the program with a concentration on the core and capstone programs in fermentation science toward the end of the program.
Trustee Manering complimented Dr. McCarroll for the establishment of the Institute and keeping up with the trends.

Trustee Herrin wanted to know the correlation between the Pre-Physician Assistant and the Fermentation Science Institute. Dr. McCarroll stated that it was chemistry. He indicated that Professor Kevin Smith’s organic chemistry requires an additional research project for students in the honors section for students of many different majors, including Pre-Physician Assistant.

Prior to adjourning, President Dunn wanted to thank Dr. James Allen for his work as Acting Vice President for Academic Affairs and wished him well on his retirement.

Other Business

Having no further business before it, the Academic Matters Committee adjourned at 9:52 a.m.

JSA/pm
The Academic Matters Committee met at 9:16 a.m. on Thursday, February 9, 2017, in the Meridian Ballroom of the Delyte W. Morris University Center, at Southern Illinois University Edwardsville. Present were: Shirley Portwood, J. Phil Gilbert, and Naomi Tolbert. Other Board members present were: Ryan Johnson, Marsha Ryan, Joel Sambursky, and Randal Thomas. Executive Officers present were: President Randy J. Dunn; Senior Vice President Duane Stucky; Interim Chancellor Bradley Colwell, SIUC; Chancellor Randall Pembrook, SIUE. Absent were trustees Donna Mannering and Amy Sholar.

Approval of the Minutes of the December 8, 2016, Meeting

Motion was made by Trustee Gilbert to approve the minutes of the December 8, 2016, meeting. The motion was duly seconded by Student Trustee Tolbert and passed by the Committee.


President Randy Dunn called athletic directors Mr. Tommy Bell and Dr. Brad Hewitt to provide information on the academic achievements of their student athletes.

Mr. Bell reported that Saluki athletics continues to grow and get better each year. This past fall the Saluki athletes earned their highest term GPA in the past 20 years of tracking. For over the past four-years, female athletes earned term GPAs of 3.500, and male athletes earned their highest term GPA a bit more than 3.0. Most notably, last year Intercollegiate Athletics added two more Academic All-Americans which increased their number to 91 Academic All-Americans—19 more than any other members of the Missouri Valley Conference. The student athletes’ academic prowess continues to improve and graduation rates continue to be strong.

J. Phil Gilbert commented that this is better than years past and complimented the athletic director and coaches for promoting the scholarship of the student athletes and providing an opportunity to excel in their chosen fields.

Dr. Hewitt reported that Cougar athletes concluded their twenty-first semester in a row above a 3.0 GPA for the entire program. Their graduation success rate, as defined by
the NCAA, has remained in the top 10 in the nation (only eligible for that category since 2013) again this year and stands number one in the state of Illinois for graduation. Dr. Hewitt indicated their academic success is due to their holistic approach to recruiting that is driven by engaging faculty, their academic support services, coaches, and sports administrators. It is a partnership in making decisions—focusing on recruiting athletes that are quality students or committed to becoming quality students. He addressed one area of focus involving the federal graduation rate that has been fluctuating due to their transition to Division I; they keep a constant eye on every freshmen student who is on an athletic scholarship and look for these numbers to rise.

There were no questions.

**Presentation: CMIS Senior Portfolio Fair**

President Randy Dunn introduced Dr. Anne Powell, Professor and Chair, of the Computer Management and Information Systems (CMIS) Department housed in the College of Business at SIUE; Ms. Carol Seeger, broker-owner of Information Services Company and a part-time instructor in the CMIS department; and Ms. Miranda Haeuber, an alumna from CMIS.

Dr. Powell thanked the Board for inviting them to present on SIUE’s Senior Assignment.

The Senior Assignment is a graduation requirement for all SIUE senior students that allows the University to assess their ability to convey the knowledge obtained through their major classes as well as how they are integrating that information within their general education requirements.

The Senior Assignment is designed and developed independently by each department. The CMIS Department developed the Senior Assignment to encompass three different parts: 1) written portfolio—can you write down and tell us what you have learned in the past four years? 2) portfolio fair—can you tell us what you have learned? and 3) senior project—can you do it?

Dr. Powell gave a brief overview of the Portfolio Fair that takes place each semester and involves about 40 students from capstone course CMIS 470. Approximately 20 industry partners participate in the fair to meet and assess the students.

Dr. Powell turned to Ms. Carol Seeger to speak more in depth on what happens at the Portfolio Fair.

Ms. Seeger elaborated on how students prepare for and what happens during the fair. The students update their résumés and academic profiles, and turn their written portfolios into a PowerPoint presentation or webpage. The presentation covers the students’ personal development as it relates to their 1) Information Systems foundation and skills—
ability to use systems, technologies and techniques of information technology, 2) ability to apply Information Systems skills in organizations—and, in particular, their ability to incorporate their learning in any of the business focus areas of information technology, 3) interpersonal skills—in particular their verbal and written interpersonal skills, and 4) personal attributes—what have they exhibited during the college work that will make them excellent employees.

The students have five minutes to present to industry representatives. Students receive written or verbal feedback on how well they presented themselves as well as the organization and visual appeal of their presentation. The students may present five to seven times at the fair, and the repetition to different representatives builds the students’ confidence and allows for improved delivery.

Ms. Seeger turned to Ms. Miranda Haeuber to speak on her student experience at the portfolio fair. Ms. Haeuber walked the Board through the exact PowerPoint presentation she presented at the portfolio fair prior to her graduation in December 2016.

Trustee Portwood asked if there were any questions or comments.

President Dunn gave credit to Dr. James Allen for bringing this subject matter to the floor. He mentioned that there are two things being heard in the national conversation in higher education which is the Capstone projects that Dr. Anne Powell referred to and the constant call that higher education institutions are under to ensure that programs have an applicability to workforce needs, build partnerships in industry, and look for ways to bring those sectors together. He voiced his appreciation to the presenters and commended the Senior Portfolio Fair for being an example of what our programs should be doing.

**Other Business**

Having no further business before it, the Academic Matters Committee adjourned at 9:43 a.m.

RJD/pm
The Academic Matters Committee met at 9:05 a.m. on Thursday, April 6, 2017, in Ballroom B, of the Student Center, at Southern Illinois University Carbondale. Present were: Shirley Portwood, J. Phil Gilbert, and Naomi Tolbert. Other Board members present were: Ryan Johnson, Marsha Ryan, Joel Sambursky, Amy Sholar, and Randal Thomas. Executive Officers present were: President Randy J. Dunn; Senior Vice President Duane Stucky; Acting Vice President James Allen, Interim Chancellor Bradley Colwell, SIUC; and Chancellor Randall Pembrook, SIUE.

**Announcements**

Acting Vice President, James Allen, informed the Board that IBHE’s Executive Director James Applegate stepped down in February, and a new executive director has yet to be named. IBHE Board Chair, Tom Cross, has been very active signing paperwork normally handled by James Applegate, and he is eager to appoint an interim until a national search can be conducted. It has been a fraught conversation that Karen Hunter Anderson, Executive Director from the Illinois Community College Board, may be asked to serve in the Interim appointment. Although she has the credentials to serve in the capacity as interim director, ICCB is proposing a bachelor’s degree in nursing at the community colleges which is reason for great concern. The degree has been actively discussed in the General Assembly. A four-year degree is the normal purview of state universities and not community colleges.

The delay in the appointment of an interim executive director for IBHE is of some concern during the state’s budget crisis. Dr. Allen stated that the delay in the appointment of an interim executive director undermines IBHE’s capacity to carry out its mission to support the state’s commitment to higher education precisely when higher education has not received appropriations of a significant sort for 24 months.

President Dunn added that discussions have ensued to combine the ICCB and IBHE as executive agencies. Given the absence of James Applegate, the lack of leadership at IBHE is being felt, particularly as all universities are going through the current budget challenge. Four-year institutions have a “fight” to keep the four-year bachelor of nursing degree from community colleges, a situation that should be watched closely.


Approval of the Minutes of the February 9, 2017, Meeting

Motion was made by Trustee Gilbert to approve the minutes of the February 9, 2017, meeting. The motion was duly seconded by Student Trustee Tolbert and passed by the Committee.

Informational Report: *Minority, Women, Disabled Students, Faculty and Staff and Veterans, Annual Report 2016* (enclosure)

Acting Vice President James Allen gave a brief introduction of the MWDV report discussing trends at the system level and addressing one data point in particular on how well SIU faculty across the system reflect the students they teach and how the diversity of the faculty compare to other institutions in the state of Illinois. He drew the Board’s attention to the SIU system faculty chart on page 28 and reviewed the data.

He introduced Mr. Chad Martinez, Director of Equal Opportunity, Access and Title IX Coordination at SIUE; Dr. Wesley McNeese, System Executive Director for Diversity Initiatives, Associate Dean for Diversity and Inclusion, and Associate Professor of Internal Medicine at SOM; and Dr. Elizabeth Lewin, Interim Associate Chancellor for Diversity, SIUC, to address highlights on their respective campus reports.

Each campus addressed minority recruitment and retention of students, faculty, and staff at their respective schools and what they are doing to improve their numbers.

Informational Report: *FY2016 Performance Report*

Acting Vice President James Allen provided a brief overview of the report that provides precise data and careful analysis of the progress our campuses are making in achieving the four goals of IBHE’s Public Agenda.

Dr. Dunn reminded the trustees that the performance report is required by IBHE. As the system office began working on strategic planning, a set of dashboard metrics was developed. The *Performance Report* reflects the same trend lines as the dashboard.

Presentation: *Saluki Student Investment Fund*

Acting Vice President James Allen introduced Dr. Tim Marlo, Clinical Assistant Professor of Finance and Faculty Advisor for the Saluki Student Investment Fund. Accompanying Dr. Marlo were students Kyle Adams, Senior, Accounting & Mathematics Major; Courtney Lucas, Senior, Finance Major, Minor in Accounting; and Anthony Reed, Senior, Finance Major, Minor in Accounting.

Professor Marlo provided a brief overview of the Saluki Student Investment Fund (SSIF) highlighting its history, student involvement and tasks, and success they are having in
investing funds for SIU Foundation. Their current portfolio involves $1.8 million dollars from SIU Foundation. SSIF is in the top 5% of all midcap investors.

Kyle Adams introduced himself as the sector leader of the portfolio analysis team now in his fourth year with SSIF. He shared how SSIF was one of the deciding factors for him choosing SIUC. He discussed the professional skills he developed while being involved with SSIF. SSIF is a big part of his professional resume and job interviews. When he received his acceptance to Villanova School of Law, there was a hand-written note stating how impressed the review committee was with SSIF.

Anthony Reed has two years with SSIF and works with Kyle Adams on the portfolio analysis team. He shared how SSIF has helped him to be a critical thinker and to gain the professional skills beyond stock selection and evaluation. He elaborated on how he has grown professionally while being with SSIF. He has a better understanding of Excel and the Bloomberg terminal functions that are used in the financial industry. He ended by stating that SSIF offers students a collaborative environment where they collectively strive to select the best stocks and offer constructive feedback.

Courtney Lucas, Sector Leader for energy and utilities, talked about the competitions that SSIF students can participate in: 1) The COBA Portfolio Challenge involves three teams of three SSIF students who choose a stock from a pre-selected sector that has 100+ companies to review. The students have three days to review and present to SSIF and faculty members in the College of Business. Winners’ names are placed on the board of the trading room; and 2) The CFA Research challenge where SSIF students compete with teams from schools such as Washington University, Saint Louis University, University of Missouri Saint Louis, and Truman State. The sector and company are selected for the team to evaluate and competitors have three months to research. The teams present to Edward Jones. Out of six teams SIUC’s SSIF team placed 2nd. Courtney gave credit to their success to the support of Tim Marlo and Matt Arnold, faculty mentor and senior analyst at Edward Jones.

Professor Marlo concluded by thanking the Board for allowing them to present.

A Board member asked about job placement for the students who are involved with SSIF. Tim did not know what the placement rate was.

Another Board member then asked the students if they have jobs lined up. Kyle Adams stated that he has one. Anthony Reed mentioned that he is working on it and that SSIF is a prominent part of his resume and discussion during interviews. Courtney Lucas is job seeking and has an internship through Wells Fargo this summer. This internship is very selective. Out of the 3000 applicants only 25 are selected.
Other Business

Having no further business before it, the Academic Matters Committee adjourned at 10:06 a.m.

JSA/pm
ARCHITECTURE AND DESIGN COMMITTEE MINUTES
BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY

Minutes of the Architecture and Design Committee Meeting

July 14, 2016

The Architecture and Design Committee met following the Finance Committee in the Auditorium at the SIU School of Medicine, Springfield, IL. Present were: Joel Sambursky (Chair), Shirley Portwood, and Amy Sholar. Other Board members present were: J. Phil Gilbert, Roger Herrin, Ryan Johnson, Donna Manering, Randal Thomas, and Naomi Tolbert. Executive Officers present were: President Randy J. Dunn; Interim Chancellor Bradley Colwell, SIUC; Interim Chancellor Stephen Hansen, SIUE; General Counsel Lucas Crater; Acting Vice President for Academic Affairs James Allen; and Senior Vice President for Financial and Administrative Affairs and Board Treasurer Duane Stucky.

Minutes

Trustee Portwood recommended approval of the minutes of the May 5, 2016, meeting as submitted. The motion was seconded by Trustee Sholar and passed by the Committee.

Award of Contract: Art and Design East Window Replacement, SIUE (Board Agenda Item U).

Vice Chancellor Rich Walker reviewed the proposed matter.

Trustee Sholar recommended approval of the matter and that it be placed on the Board’s agenda. The motion was duly seconded by Trustee Portwood and was passed by the Committee.

Planning Approval: Water Distribution System Valve and Hydrant Replacement, SIUE (Board Agenda Item V).

Vice Chancellor Rich Walker reviewed the proposed matter.

Trustee Sholar recommended approval of the matter. The motion was duly seconded by Trustee Portwood and passed by the Committee.

Planning Approval: Resurface/Rebuild School of Dental Medicine Parking Lots, SIUE (Board Agenda Item W).

Vice Chancellor Rich Walker reviewed the proposed matter.
Trustee Portwood recommended approval of the matter. The motion was duly seconded by Trustee Sholar and passed by the Committee.

**Other Business**

There being no other business, the meeting was adjourned.

DS/sjp
BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY

Minutes of the Architecture and Design Committee Meeting

September 8, 2016

The Architecture and Design Committee met following the Finance Committee in the Conference Center on the 2nd Floor of the Morris University Center at Southern Illinois University Edwardsville, Edwardsville, Illinois. Present were: Joel Sambursky (Chair), Ryan Johnson, Shirley Portwood, and Amy Sholar. Other Board members present were: J. Phil Gilbert, Roger Herrin, Donna Manering, and Naomi Tolbert. Absent was: Randal Thomas. Executive Officers present were: President Randy J. Dunn; Interim Chancellor Bradley Colwell, SIUC; Chancellor Randall Pembrook, SIUE; General Counsel Lucas Crater; Acting Vice President for Academic Affairs James Allen; and Senior Vice President for Financial and Administrative Affairs and Board Treasurer Duane Stucky.

Minutes

Trustee Portwood recommended approval of the minutes of the July 14, 2016, meeting as submitted. The motion was seconded by Trustee Sholar and passed by the Committee.


The item was passed by the Committee.

Project and Budget Approval: Cougar Village Floor Replacement, 400 Side of Single Student Housing, SIUE (Board Agenda Item M).

Vice Chancellor Rich Walker reviewed the proposed matter.

Trustee Sholar recommended approval of the matter. The motion was duly seconded by Trustee Portwood and passed by the Committee.

Project and Budget Approval: Resurface/Rebuild School of Dental Medicine Parking Lots, SIUE (Board Agenda Item N).

Vice Chancellor Rich Walker reviewed the proposed matter.
Trustee Sholar recommended approval of the matter. The motion was duly seconded by Trustee Portwood and passed by the Committee.

**Award of Contracts: Engineering Building Student Project Design Center, SIUE (Board Agenda Item O).**

Vice Chancellor Rich Walker reviewed the proposed matter.

Trustee Sholar recommended approval of the matter. The motion was duly seconded by Trustee Portwood and passed by the Committee.

**Planning Approval: Morris University Center and Student Success Center Renovation, SIUE (Board Agenda Item P).**

Vice Chancellor Rich Walker reviewed the proposed matter.

Trustee Johnson recommended approval of the matter. The motion was duly seconded by Trustee Sholar and passed by the Committee.

**Other Business**

There being no other business, the meeting was adjourned.

DS/sjp
The Architecture and Design Committee met following the Finance Committee in Ballroom B of the Student Center at Southern Illinois University Carbondale, Carbondale, Illinois. Present were: Joel Sambursky (Chair), Ryan Johnson, Shirley Portwood, and Amy Sholar. Other Board members present were: J. Phil Gilbert, Roger Herrin, Donna Manering, Randal Thomas, and Naomi Tolbert. Executive Officers present were: President Randy J. Dunn; Interim Chancellor Bradley Colwell, SIUC; Chancellor Randall Pembrook, SIUE; Dean and Provost Jerry Kruse, School of Medicine; General Counsel Lucas Crater; Acting Vice President for Academic Affairs James Allen, and Senior Vice President for Financial and Administrative Affairs and Board Treasurer Duane Stucky.

Minutes

Trustee Sholar recommended approval of the minutes of the September 8, 2016, meeting as submitted. The motion was seconded by Trustee Portwood and passed by the Committee.

Authorization for Detailed Planning: University Housing Residence Halls Design and Construction, Carbondale Campus, SIUC (Board Agenda Item S).

Trustee Sambursky requested that the matter be withdrawn from the agenda.

Project and Budget Approval: Campus Lake Boathouse and Pavilion Renovation, Carbondale Campus, SIUC (Board Agenda Item T).

Vice Chancellor Kevin Bame reviewed the proposed matter.

Trustee Sholar recommended approval of the matter. The motion was duly seconded by Trustee Johnson and passed by the Committee with Trustee Portwood voting against.

Approval for Grant of Perpetual Right and Easement on Touch of Nature Road to Delta Communications, LLC, Carbondale Campus, SIUC (Board Agenda Item U).

Vice Chancellor Kevin Bame reviewed the proposed matter.

Trustee Johnson recommended approval of the matter. The motion was duly seconded by Trustee Sholar and passed by the Committee.
Planning Approval: Campus Sidewalk Replacement, SIUE (Board Agenda Item V).

Vice Chancellor Rich Walker reviewed the proposed matter.

Trustee Portwood recommended approval of the matter. The motion was duly seconded by Trustee Sholar and passed by the Committee.

Planning Approval: Turf Replacement Project, Outdoor Recreation Complex, SIUE (Board Agenda Item W).

Vice Chancellor Rich Walker reviewed the proposed matter.

Trustee Sholar recommended approval of the matter. The motion was duly seconded by Trustee Portwood and passed by the Committee.

Project and Budget Approval: Water Distribution System Valves and Hydrant Replacement, Phase 1, SIUE (Board Agenda Item X).

Vice Chancellor Rich Walker reviewed the proposed matter.

Trustee Portwood recommended approval of the matter. The motion was duly seconded by Trustee Sholar and passed by the Committee.

Proposed Alcohol Management Policy [Addition to 6 Policies of the Board Section C.3.] (Board Agenda Item BB).

General Counsel Luke Crater reviewed the proposed matter.

Trustee Sholar recommended approval of the matter. The motion was duly seconded by Trustee Portwood and passed by the Committee.

Other Business

There being no other business, the meeting was adjourned.

DS/sjp
The Architecture and Design Committee met following the Finance Committee in the Meridian Ballroom of the Morris University Center at Southern Illinois University Edwardsville, Edwardsville, Illinois. Present were: Joel Sambursky (Chair), Ryan Johnson, and Shirley Portwood. Other Board members present were: J. Phil Gilbert, Marsha Ryan, Randal Thomas, and Naomi Tolbert. Absent were: Donna Manering and Amy Sholar. Executive Officers present were: President Randy J. Dunn; Interim Chancellor Bradley Colwell, SIUC; Chancellor Randall Pembrook, SIUE; Dean and Provost Jerry Kruse, School of Medicine; General Counsel Lucas Crater; and Senior Vice President for Financial and Administrative Affairs and Board Treasurer Duane Stucky.

Minutes

Trustee Portwood recommended approval of the minutes of the December 8, 2016, meeting as submitted. The motion was seconded by Trustee Johnson and passed by the Committee.

Project and Budget Approval: Campus Sidewalk Replacement, Phase 1, SIUE (Board Agenda Item O).

Vice Chancellor Rich Walker reviewed the proposed matter.

Trustee Portwood recommended approval of the matter. The motion was duly seconded by Trustee Johnson and passed by the Committee.

Change of Project Budget and Award of Contract: Cougar Village Floor Replacement, 400 Side of Single Student Housing, SIUE (Board Agenda Item P).

Vice Chancellor Rich Walker reviewed the proposed matter.

Trustee Johnson recommended approval of the matter. The motion was duly seconded by Trustee Portwood and passed by the Committee.

Other Business

There being no other business, the meeting was adjourned.

DS/sjp
The Architecture and Design Committee met following the Finance Committee in Ballroom B of the Student Center at Southern Illinois University Carbondale, Carbondale, Illinois. Present were: Joel Sambursky (Chair), Ryan Johnson, Shirley Portwood, and Amy Sholar. Other Board members present were: J. Phil Gilbert, Marsha Ryan, Randal Thomas, and Naomi Tolbert. Executive Officers present were: President Randy J. Dunn; Interim Chancellor Bradley Colwell, SIUC; Chancellor Randall Pembrook, SIUE; Dean and Provost Jerry Kruse, School of Medicine; General Counsel Lucas Crater; Acting Vice President for Academic Affairs James Allen; and Senior Vice President for Financial and Administrative Affairs and Board Treasurer Duane Stucky.

Minutes

Trustee Portwood recommended approval of the minutes of the February 9, 2017, meeting as submitted. The motion was seconded by Trustee Sholar and passed by the Committee.

Award of Contracts: Resurface/Rebuild School of Dental Medicine Parking Lots, SIUE (Board Agenda Item V).

Vice Chancellor Rich Walker reviewed the proposed matter.

Trustee Sholar recommended approval of the matter. The motion was duly seconded by Trustee Portwood and passed by the Committee.

Change of Project Budget and Award of Contract: Water Distribution System Valve and Hydrant Replacement, Phase 1, SIUE (Board Agenda Item W).

Vice Chancellor Rich Walker reviewed the proposed matter.

Trustee Portwood recommended approval of the matter. The motion was duly seconded by Trustee Sholar and passed by the Committee.

Award of Contract: Campus Sidewalk Replacement, Phase 1, SIUE (Board Agenda Item X).

Vice Chancellor Rich Walker reviewed the proposed matter.
Trustee Johnson recommended approval of the matter. The motion was duly seconded by Trustee Portwood and passed by the Committee. Trustee Sholar abstained.

**Project and Budget Approval: Turf Replacement Project, Outdoor Recreation Complex, SIUE (Board Agenda Item Y).**

Vice Chancellor Rich Walker reviewed the proposed matter.

Trustee Sholar recommended approval of the matter. The motion was duly seconded by Trustee Portwood and passed by the Committee.

**Other Business**

There being no other business, the meeting was adjourned.

DS/sjp
The Audit Committee met following the Academic Matters Committee in Ballroom B of the Student Center, Southern Illinois University Carbondale, Carbondale, IL. Present were: J. Phil Gilbert (Chair), Shirley Portwood, Randal Thomas and Naomi Tolbert. Other Board members present were: Roger Herrin, Ryan Johnson, Donna Manering, Joel Sambursky and Amy Sholar. Executive Officers present were: President Randy J. Dunn; Interim Chancellor Bradley Colwell, SIUC; Chancellor Randall Pembrook, SIUE; Dean and Provost Jerry Kruse, School of Medicine; General Counsel Lucas Crater; Acting Vice President for Academic Affairs James Allen; and Senior Vice President for Financial and Administrative Affairs and Board Treasurer Duane Stucky.

Minutes

Trustee Tolbert recommended approval of the minutes of the May 5, 2016, meeting as submitted. The motion was duly seconded by Trustee Thomas and passed by the Committee.

Information Report: FY 16 Annual Report of Internal Audit, Compliance and Ethics by Kim Labonte, Executive Director of Audits

Executive Director of Audits Kim Labonte presented the FY 16 Annual Report of Internal Audit, Compliance and Ethics.

Trustee Gilbert commended Ms. Labonte and her staff for their good work.

Other Business

There being no further business, the meeting was adjourned.

DS/sjp
BOARDS OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY
Minutes of the Audit Committee Meeting
April 6, 2017

The Audit Committee met following the Academic Matters Committee in Ballroom B of the Student Center, Southern Illinois University Carbondale, Carbondale, IL. Present were: J. Phil Gilbert (Chair), Shirley Portwood, Randal Thomas and Naomi Tolbert. Other Board members present were: Ryan Johnson, Marsha Ryan, Joel Sambursky and Amy Sholar. Executive Officers present were: President Randy J. Dunn; Interim Chancellor Bradley Colwell, SIUC; Chancellor Randall Pembrook, SIUE; Dean and Provost Jerry Kruse, School of Medicine; General Counsel Lucas Crater; Acting Vice President for Academic Affairs James Allen; and Senior Vice President for Financial and Administrative Affairs and Board Treasurer Duane Stucky.

Minutes

Trustee Portwood recommended approval of the minutes of the December 8, 2016, meeting as submitted. The motion was duly seconded by Trustee Tolbert and passed by the Committee.

Proposed Revisions to the Board of Trustees Policy on Internal Audit [Amendments to 5 Policies of the Board E] (Board Agenda Item J).

Executive Director of Audits, Kim Labonte presented the proposed revisions.

Trustee Tolbert recommended approval of the matter. The motion was duly seconded by Trustee Thomas and passed by the Committee.

Executive Director of Audits Kim Labonte presented the FY 16 Audits of the University System.

Other Business

There being no further business, the meeting was adjourned.

DS/sjp
EXECUTIVE COMMITTEE MINUTES
Pursuant to notice, the Executive Committee met in the Auditorium of the Southern Illinois University School of Medicine, Springfield, Illinois, on July 14, 2016, at 9:01 a.m. Chair Thomas called the meeting to order. The following members of the Executive Committee were present: MG (Ret) Randal Thomas, Chair; Dr. Donna Manering, Vice Chair; and Mr. Joel Sambursky, Secretary. Other Board members present were: Hon. J. Phil Gilbert, Dr. Roger Herrin, Mr. Ryan Johnson, Dr. Shirley Portwood, Ms. Amy Sholar, and Ms. Naomi Tolbert. Executive Officers present were: Dr. Randy J. Dunn, President; Dr. Bradley Colwell, Interim Chancellor, SIUC; and Dr. Stephen L. Hansen, Interim Chancellor, SIUE. Also present was: Mr. Luke Crater, General Counsel; and Ms. Misty Whittington, Executive Secretary of the Board.

Approval of the Minutes of the Meeting Held September 10, 2015

Vice Chair Manering made a motion to approve the minutes of the meeting held September 10, 2015. The motion was duly seconded by Secretary Sambursky. The motion passed unanimously via voice vote.

Approval for Southern Illinois Research Park Board Appointment, SIUC (Board Agenda Item O)

The item was presented to the Committee. Secretary Sambursky made a motion to approve the item. The item was duly seconded by Vice Chair Manering. The motion passed unanimously via voice vote.

There being no other business, the meeting was adjourned.
Pursuant to notice, the Executive Committee met in the Conference Center, 2nd Floor, Delyte W. Morris University Center, Southern Illinois University Edwardsville, Edwardsville, Illinois, on September 8, 2016, at 9:02 a.m. Vice Chair Manering called the meeting to order. The following members of the Executive Committee were present: Dr. Donna Manering, Vice Chair; and Mr. Joel Sambursky, Secretary. MG (Ret) Randal Thomas, Chair, was absent. Other Board members present were: Hon. J. Phil Gilbert, Dr. Roger Herrin, Mr. Ryan Johnson, Dr. Shirley Portwood, Ms. Amy Sholar, and Ms. Naomi Tolbert. Executive Officers present were: Dr. Randy J. Dunn, President; Dr. Bradley Colwell, Interim Chancellor, SIUC; and Dr. Randall Pembrook, Chancellor, SIUE. Also present were: Mr. Luke Crater, General Counsel; and Ms. Misty Whittington, Executive Secretary of the Board.

Approval of the Minutes of the Meeting Held July 14, 2016

Secretary Sambursky made a motion to approve the minutes of the meeting held July 14, 2016. The motion was duly seconded by Vice Chair Manering. The motion passed unanimously via voice vote.

Schedule of Meetings of the Board of Trustees for 2017 (Board Agenda Item J)

The item was presented to the Committee. Secretary Sambursky made a motion to approve the item. The item was duly seconded by Vice Chair Manering. The motion passed unanimously via voice vote.

There being no other business, the meeting was adjourned.
FINANCE COMMITTEE
MINUTES
The Finance Committee met following the Academic Matters Committee in the Auditorium at the SIU School of Medicine, Springfield, IL. Present were: Roger Herrin (Chair), Donna Manering, and Randal Thomas. Other Board members present were: J. Phil Gilbert, Ryan Johnson, Shirley Portwood, Joel Sambursky, Amy Sholar, and Naomi Tolbert. Executive Officers present were: President Randy J. Dunn; Interim Chancellor Bradley Colwell, SIUC; Interim Chancellor Stephen Hansen, SIUE; General Counsel Lucas Crater; Acting Vice President for Academic Affairs James Allen; and Senior Vice President for Financial and Administrative Affairs and Board Treasurer Duane Stucky.

Minutes

Trustee Thomas recommended approval of the minutes of the May 5, 2016, meeting as submitted. The motion was seconded by Trustee Manering and passed by the Committee.

Approval of Salary and Appointment: Dean of the College of Business, SIUC (Board Agenda Item M).

Interim Chancellor Bradley Colwell reviewed the proposed appointment and requested Finance Committee approval of the salary of:

Dr. Terry Clark as Dean of the College of Business, SIUC, with an annual salary of $270,000, effective July 15, 2016.

Trustee Thomas recommended approval of the matter and that it be placed on the Board’s agenda. The motion was duly seconded by Trustee Manering and was passed by the Committee.

Approval of Purchase: Factory Overhauled Aircraft Engines and Cores, SIUC (Board Agenda Item N).

Interim Chancellor Bradley Colwell reviewed the proposed purchase.

Trustee Thomas recommended approval of the matter and that it be placed on the Board’s agenda. The motion was duly seconded by Trustee Manering and was passed by the Committee.
Approval of Purchase: Medical Office Building Lease, School of Medicine Campus, SIUC (Board Agenda Item P).

Dean and Provost Jerry Kruse reviewed the proposed matter.

Trustee Thomas recommended approval of the matter and that it be placed on the Board’s agenda. The motion was duly seconded by Trustee Manering and was passed by the Committee.

Approval of Salary and Appointment: Interim Dean of the School of Business, SIUE (Board Agenda Item Q).

Interim Chancellor Stephen Hansen reviewed the proposed matter.

Trustee Manering recommended approval of the matter and that it be placed on the Board’s agenda. The motion was duly seconded by Trustee Thomas and was passed by the Committee.

Approval of Purchase: Digital Media Buying Services, SIUE (Board Agenda Item R).

Interim Chancellor Stephen Hansen reviewed the proposed purchase.

Trustee Manering recommended approval of the matter and that it be placed on the Board’s agenda. The motion was duly seconded by Trustee Thomas and was passed by the Committee.

Approval of Purchase: Traditional Media Buying Services, SIUE (Board Agenda Item S).

Interim Chancellor Stephen Hansen reviewed the proposed purchase.

Trustee Manering recommended approval of the matter and that it be placed on the Board’s agenda. The motion was duly seconded by Trustee Thomas and was passed by the Committee.

Approval of Purchase: Grant Management System, SIUE (Board Agenda Item T).

Interim Chancellor Stephen Hansen reviewed the proposed purchase.

Trustee Manering recommended approval of the matter and that it be placed on the Board’s agenda. The motion was duly seconded by Trustee Thomas and was passed by the Committee.
Approval of Salary of the General Counsel for the Southern Illinois University System (Board Agenda Item X).

President Dunn reviewed the proposed matter and requested Finance Committee approval of the salary of:

General Counsel Lucas Crater at an annual salary of $182,000 effective July 1, 2016.

Trustee Manering recommended approval of the matter and that it be placed on the Board’s agenda. The motion was duly seconded by Trustee Thomas and was passed by the Committee.

Appointment of the Chancellor, SIUE (Board Agenda Item Z).

President Dunn reviewed the proposed appointment and requested Finance Committee approval of the salary of:

Dr. Randall Pembrook as Chancellor, SIUE with an annual salary of $300,000 and a start date of August 1, 2016.

Trustee Thomas recommended approval of the matter and that it be placed on the Board’s agenda. The motion was duly seconded by Trustee Manering and was passed by the Committee.

Other Business

There being no further business, the meeting was adjourned.

DS/sjp
The Finance Committee met following the Academic Matters Committee in the Conference Center on the 2nd Floor of the Morris University Center at Southern Illinois University Edwardsville, Edwardsville, Illinois. Present were: Roger Herrin (Chair), Donna Manering, and Ryan Johnson. Other Board members present were: J. Phil Gilbert, Shirley Portwood, Joel Sambursky, Amy Sholar, and Naomi Tolbert. Absent was: Randal Thomas. Executive Officers present were: President Randy J. Dunn; Interim Chancellor Bradley Colwell, SIUC; Chancellor Randall Pembrook, SIUE; General Counsel Lucas Crater; Acting Vice President for Academic Affairs James Allen; and Senior Vice President for Financial and Administrative Affairs and Board Treasurer Duane Stucky.

Minutes

Trustee Manering recommended approval of the minutes of the July 14, 2016, meeting as submitted. The motion was seconded by Trustee Johnson and passed by the Committee.


Trustee Johnson recommended approval of the matter and that it be placed on the Board’s agenda. The motion was duly seconded by Trustee Manering and was passed by the Committee.

Approval of Purchase: National Public Radio (NPR) Dues for WSIU-FM, WWSI-FM and WUSI-FM Programming and Digital Services, Carbondale Campus, SIUC (Board Agenda Item L).

Interim Chancellor Bradley Colwell reviewed the proposed purchase.

Trustee Johnson recommended approval of the matter and that it be placed on the Board’s agenda. The motion was duly seconded by Trustee Manering and was passed by the Committee.
Other Business

There being no further business, the meeting was adjourned.

DS/sjp
BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY

Minutes of the Finance Committee Meeting

October 18, 2016

The Finance Committee met at 12:15p.m. in the Board Room of Birger Hall at Southern Illinois University Edwardsville, Edwardsville, Illinois. Present were: Randal Thomas (Chair Pro Tem), Ryan Johnson, and Donna Manering. Other Board members present were: J. Phil Gilbert, Shirley Portwood, Joel Sambursky, Amy Sholar, and Naomi Tolbert. Absent was: Roger Herrin. Executive Officer present was: General Counsel Lucas Crater. Associate Provost for Finance and Administration Wendy Cox-Largent attended via teleconference.

Approval of Purchase: Medical Office Building Lease, School of Medicine Campus, SIUC (Board Agenda Item A).

Associate Provost for Finance and Administration Wendy Cox-Largent reviewed the proposed purchase.

Trustee Manering recommended approval of the matter and that it be placed on the Board’s agenda. The motion was duly seconded by Trustee Johnson and was passed by the Committee.

Other Business

There being no further business, the meeting was adjourned.

DS/sjp
Minutes of the Finance Committee Meeting

December 8, 2016

The Finance Committee met at 9:59a.m. in Ballroom B of the Student Center at Southern Illinois University Carbondale, Carbondale, Illinois. Present were: Roger Herrin (Chair), Ryan Johnson, Donna Manering, and Randal Thomas. Other Board members present were: J. Phil Gilbert, Shirley Portwood, Joel Sambursky, Amy Sholar, and Naomi Tolbert. Executive Officers present were: President Randy J. Dunn; Interim Chancellor Bradley Colwell, SIUC; Chancellor Randall Pembrook, SIUE; Dean and Provost Jerry Kruse, School of Medicine; General Counsel Lucas Crater; Acting Vice President for Academic Affairs James Allen; and Senior Vice President for Financial and Administrative Affairs and Board Treasurer Duane Stucky.

Minutes

Trustee Thomas recommended approval of the minutes of the September 8, 2016, and October 18, 2016, meetings as submitted. The motion was seconded by Trustee Johnson and passed by the Committee.

Approval of Salary and Appointment: Interim Dean, College of Mass Communication and Media Arts, SIUC (Board Agenda Item Y).

Interim Chancellor Bradley Colwell reviewed the proposed appointment and requested Finance Committee approval of the salary of:

Dr. Deborah Tudor as Interim Dean of the College of Mass Communication and Media Art, SIUC, with an annual salary of $167,604, effective December 9, 2016.

Trustee Thomas recommended approval of the matter and that it be placed on the Board's agenda. The motion was duly seconded by Trustee Johnson and was passed by the Committee.

Approval of Salary and Appointment: Associate Dean, College of Business, SIUC (Board Agenda Item Z).

Interim Chancellor Bradley Colwell reviewed the proposed appointment and requested Finance Committee approval of the salary of:
Dr. Mark Peterson as Associate Dean of the College of Business, SIUC, with an annual salary of $214,320, effective December 9, 2016.

Trustee Thomas recommended approval of the matter and that it be placed on the Board’s agenda. The motion was duly seconded by Trustee Johnson and was passed by the Committee.

**Proposed Course Fee for Animal Science 592, Global Research in Agriculture, SIUC (Board Agenda Item AA).**

Interim Chancellor Bradley Colwell reviewed the proposed matter.

Trustee Thomas recommended approval of the matter and that it be placed on the Board’s agenda. The motion was duly seconded by Trustee Manering and was passed by the Committee.

**Other Business**

There being no further business, the meeting was adjourned.

DS/sjp
BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY

Minutes of the Finance Committee Meeting

February 9, 2017

The Finance Committee met at 9:43 a.m. in the Meridian Ballroom of the Morris University Center at Southern Illinois University Edwardsville, Edwardsville, Illinois. Present were: Randal Thomas (Chair Pro Tem), Ryan Johnson, and Marsha Ryan. Other Board members present were: J. Phil Gilbert, Shirley Portwood, Joel Sambursky, and Naomi Tolbert. Absent were: Donna Manering and Amy Sholar. Executive Officers present were: President Randy J. Dunn; Interim Chancellor Bradley Colwell, SIUC; Chancellor Randall Pembrook, SIUE; Dean and Provost Jerry Kruse, School of Medicine; General Counsel Lucas Crater; and Senior Vice President for Financial and Administrative Affairs and Board Treasurer Duane Stucky.

Minutes

Trustee Johnson recommended approval of the minutes of the December 8, 2016, meeting as submitted. The motion was seconded by Trustee Ryan and passed by the Committee.

Approval of Salary and Appointment: Dean of Library Affairs, SIUC (Board Agenda Item J).

Interim Chancellor Bradley Colwell reviewed the proposed appointment and requested Finance Committee approval of the salary of:

John Pollitz as Dean of Library Affairs, SIUC, with an annual salary of $168,000, effective March 6, 2017.

Trustee Johnson recommended approval of the matter and that it be placed on the Board’s agenda. The motion was duly seconded by Trustee Ryan and was passed by the Committee.

Approval Purchase: Medical Laboratory Services, SIUC (Board Agenda Item K).

Interim Chancellor Bradley Colwell reviewed the proposed matter.

Trustee Johnson recommended approval of the matter and that it be placed on the Board’s agenda. The motion was duly seconded by Trustee Ryan and was passed by the Committee.
Approval Purchase: Aircraft for Aviation Flight Program, SIUC (Board Agenda Item L).

Interim Chancellor Bradley Colwell reviewed the proposed matter.

President Dunn and Senior Vice President Stucky discussed the financing issues related to this matter.

Trustee Johnson recommended approval of the matter and that it be placed on the Board’s agenda. The motion was duly seconded by Trustee Ryan and was passed by the Committee.

Authorization for Public-Private Partnership: University Housing Residence Halls, Carbondale Campus, SIUC (Board Agenda Item M).

Vice Chancellor Bame reviewed the proposed matter.

Trustee Johnson recommended approval of the matter and that it be placed on the Board’s agenda. The motion was duly seconded by Trustee Ryan and was passed by the Committee.

Approval of Purchase: Medical Office Building Lease, School of Medicine Campus, SIUC (Board Agenda Item N).

This item has been withdrawn from the agenda.

Proposed Tuition Rates and Fee Matters, SIUC [Amendment to 4 Policies of the Board Appendix A] (Board Agenda Item Q).

Interim Chancellor Bradley Colwell reviewed the proposed matter.

Trustee Johnson recommended approval of the matter and that it be placed on the Board’s agenda. The motion was duly seconded by Trustee Ryan and was passed by the Committee.

Proposed Tuition Rates and Fee Matters, SIUE [Amendment to 4 Policies of the Board Appendix B] (Board Agenda Item R).

Chancellor Randall Pembrook reviewed the proposed matter.

Trustee Johnson recommended approval of the matter and that it be placed on the Board’s agenda. The motion was duly seconded by Trustee Ryan and was passed by the Committee.
Other Business

There being no further business, the meeting was adjourned.

DS/sjp
BOARD OF TRUSTEES
SOUTHERN ILLINOIS UNIVERSITY

Minutes of the Finance Committee Meeting

April 6, 2017

The Finance Committee met at 10:14 a.m. in Ballroom B of the Student Center at Southern Illinois University Carbondale, Carbondale, Illinois. Present were: Amy Sholar (Chair), Ryan Johnson, Marsha Ryan, and Randal Thomas. Other Board members present were: J. Phil Gilbert, Shirley Portwood, Joel Sambursky, and Naomi Tolbert. Executive Officers present were: President Randy J. Dunn; Interim Chancellor Bradley Colwell, SIUC; Chancellor Randall Pembrook, SIUE; Dean and Provost Jerry Kruse, School of Medicine; General Counsel Lucas Crater; Acting Vice President for Academic Affairs James Allen, and Senior Vice President for Financial and Administrative Affairs and Board Treasurer Duane Stucky.

Minutes

Trustee Johnson recommended approval of the minutes of the February 9, 2017, meeting as submitted. The motion was seconded by Trustee Ryan and passed by the Committee.

Temporary Financial Arrangements for Fiscal Year 2018 (Board Agenda Item K).

President Dunn reviewed the proposed matter.

Trustee Johnson recommended approval of the matter and that it be placed on the Board’s agenda. The motion was duly seconded by Trustee Ryan and was passed by the Committee.

Approval of Purchase: Under Armour Athletic Apparel, SIUC (Board Agenda Item L).

Interim Chancellor Bradley Colwell reviewed the proposed matter.

Trustee Thomas recommended approval of the matter and that it be placed on the Board’s agenda. The motion was duly seconded by Trustee Ryan and was passed by the Committee.
Approval of Purchase: Public Broadcasting Service (PBS) Station Dues for WSIU-TV and WUSI-TV Programming Broadcasting Service, Carbondale Campus, SIUC (Board Agenda Item M).

Interim Chancellor Bradley Colwell reviewed the proposed matter.

Trustee Ryan recommended approval of the matter and that it be placed on the Board's agenda. The motion was duly seconded by Trustee Thomas and was passed by the Committee.

Approval of Purchase: Aircraft for Aviation Flight Program, SIUC (Board Agenda Item N).

Interim Chancellor Bradley Colwell reviewed the proposed purchase.

Trustee Sholar spoke against the purchase. Trustee Ryan spoke in favor of the purchase and suggested that the matter be amended. President Dunn requested clarification. Trustee Thomas spoke against the amendment and the matter was voted on as originally presented.

Trustee Ryan recommended approval of the matter and that it be placed on the Board's agenda. The motion was duly seconded by Trustee Thomas and was passed by the Committee. Trustee Sholar voted against the matter.

Approval of Purchase: Medical Office Building Lease, School of Medicine Campus, SIUC (Board Agenda Item O).

Dean and Provost Jerry Kruse reviewed the proposed matter.

Trustee Ryan recommended approval of the matter and that it be placed on the Board's agenda. The motion was duly seconded by Trustee Thomas and was passed by the Committee.

Approval of Purchase: Medical Office Building Lease, School of Medicine Campus, SIUC (Board Agenda Item P).

Dean and Provost Jerry Kruse reviewed the proposed matter.

Trustee Ryan recommended approval of the matter and that it be placed on the Board's agenda. The motion was duly seconded by Trustee Thomas and was passed by the Committee.
Approval of Salary and Appointment: Associate Provost for Academic Programs, SIUC (Board Agenda Item Q).

Interim Chancellor Bradley Colwell reviewed the proposed appointment and requested Finance Committee approval of the salary of:

Lizette R. Chevalier as Associate Provost for Academic Programs, SIUC, with an annual salary of $171,420, effective April 7, 2017.

Trustee Ryan recommended approval of the matter and that it be placed on the Board’s agenda. The motion was duly seconded by Trustee Johnson and was passed by the Committee.

Approval of Purchase: Sandwiches, Salads, Snacks, and Like Items for Resale, SIUE (Board Agenda Item R).

Vice Chancellor Walker reviewed the proposed matter.

Trustee Thomas recommended approval of the matter and that it be placed on the Board’s agenda. The motion was duly seconded by Trustee Ryan and was passed by the Committee.

Approval of Purchase: NCLEX Preparation and Curriculum Support for the School of Nursing, SIUE (Board Agenda Item S).

Vice Chancellor Walker reviewed the proposed matter.

Trustee Ryan recommended approval of the matter and that it be placed on the Board’s agenda. The motion was duly seconded by Trustee Johnson and was passed by the Committee.

Award of Contract: Gasoline Purchase, SIUE (Board Agenda Item T).

Vice Chancellor Walker reviewed the proposed matter.

Trustee Johnson recommended approval of the matter and that it be placed on the Board’s agenda. The motion was duly seconded by Trustee Thomas and was passed by the Committee.

Award of Contract: Plumbing Supplies, SIUE (Board Agenda Item U).

Vice Chancellor Walker reviewed the proposed matter.

Trustee Ryan recommended approval of the matter and that it be placed on the Board’s
agenda. The motion was duly seconded by Trustee Thomas and was passed by the Committee.

**Approval of Salary and Appointment: Provost and Vice Chancellor for Academic Affairs, SIUE (Board Agenda Item Z).**

Chancellor Randall Pembrook reviewed the proposed appointment and requested Finance Committee approval of the salary of:

Dr. Denise Cobb as Provost and Vice Chancellor for Academic Affairs, SIUE, with an annual salary of $229,000, effective May 1, 2017.

Trustee Thomas recommended approval of the matter and that it be placed on the Board’s agenda. The motion was duly seconded by Trustee Johnson and was passed by the Committee.

**Approval of Salary and Appointment: Vice Chancellor for Administration, SIUE (Board Agenda Item AA).**

Chancellor Randall Pembrook reviewed the proposed appointment and requested Finance Committee approval of the salary of:

Rich Walker as Vice Chancellor for Administration, SIUE, with an annual salary of $175,000, effective May 1, 2017.

Trustee Johnson recommended approval of the matter and that it be placed on the Board’s agenda. The motion was duly seconded by Trustee Ryan and was passed by the Committee.

**Approval of Salary and Appointment of the Acting Vice President for Academic Affairs for the Southern Illinois University System (Board Agenda Item BB).**

President Dunn reviewed the proposed appointment and requested Finance Committee approval of the salary of:

James Allen as Acting Vice President for Academic Affairs for the Southern Illinois University System, on a 0.40 basis, with an annual salary of $54,999.96, effective March 3, 2017 through June 30, 2017.

Trustee Thomas recommended approval of the matter and that it be placed on the Board’s agenda. The motion was duly seconded by Trustee Ryan and was passed by the Committee.
Other Business

There being no further business, the meeting was adjourned.

DS/sjp
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