Misc meeting notes:

3/19/18 meeting with Dunn, etal.:

Colwell and Stucky met with President Dunn in his office. Pembrook and Winter were on the phone. Dunn indicated meeting was confidential.

Dunn indicated to all that a board matter was to be prepared by SIUE to shift State funds from SIUC to SIUE. Few specifics discussed other than an exchange between Dunn and Pembrook. Dunn opined that the amount of transfer shouldn't be so large as to be easily rejected yet so little as to have no meaning. Ultimately, he suggested a number around $5 million.

He said Chair Sholar was in favor of proceeding as a first phase of shifting funds.

He indicated it was important to move before the Board vote may shift unfavorably for SIUE.

Dunn also said this will somehow put the "Carbondale trustees" in a spot since voting against it will be used as ammunition by the group that is developing SIUE separation legislation.

President said there was activity to get a new trustee named. He turned to Colwell and asked what he knew about the status of a Tom Britton appointment. Colwell said something I didn't understand.

3/21/18 Board signoff meeting:

After reviewing all matters, and other details, Dunn revealed that two more matters would be added by the campuses, one from SIUC (I didn't know what it was at the time) and one from SIUE. The content of neither was revealed. Upon mentioning the SIUE matter, he turned to Pembrook on the phone, asked if it would be ready on time, and Pembrook assured that it would be. He turned to me and said in effect, "You'll be on vacation??" I assured him that I had told Susan Parks to expect a matter directly from the President, and to add it to the Finance agenda.

3/22/18 to 3/30/18: took vacation with family to Florida

3/22/18 to 3/30/18 during vacation:

I phoned Matt Baughman a couple of times keeping in touch. I indicated that I had learned of the SIUE board matter during a meeting that was declared confidential by Dunn so I couldn't review details, but the contents of the SIUE board matter would not be favorable to SIUC, and he should be alert and review it as soon as released to react as needed.

Added note: Upon returning to campus, in subsequent discussions with Matt, I learned that Dunn had called Matt Baughman and Judy Marshall aside after the 3/21/18 Board signoff meeting and revealed that the matter was about reallocation (I don't think he mentioned an amount). Matt and Judy felt compelled not to tell the Chancellor because the President had instructed confidentiality.

Stucky

Meeting with the Prez on May 10,2018:

The morning of May 10, 2018, President Dunn stopped by my office to discuss a few items.

-He wanted to be sure that I was aware that Greg Petrowich appeared to be on the verge of a deal for buying the Springfield station, and that Greg would be wanting to process an internal loan for $1 million. I indicated that Tina and I had already started the queue on the paperwork. I asked whether I should have Chancellor Montemagno or him (Prez) sign the paperwork. He responded that he would sign it.

-He told me of a special summer project he promised to fund for Prof. Overturf. I indicated that Tami had already heard about it, and I instructed her to charge it from the shared services account, which is charged back to respective campuses.

-He indicated that a special Board meeting had been scheduled for May 30, indicating the Judge wanted to get votes of Board approval/disapproval on the pending legislation associated with splitting SIUE.

He said he wanted me to attend the meeting. He was hearing chatter that people didn't believe the 60 – 40 target for the split of appropriations was true. He wanted me to assemble the data to show where it came from and present it to the Board.

I responded that I couldn't.....the first time that I had ever heard about a 60 – 40 split was when he mentioned it.

He was surprised and said he believed the 60 – 40 number was a common tale told over the years. I explained that I had never heard of it in fifteen years in my work on the university budget, and I didn't know of any data that would support such an concept. The split had been essentially constant going back to 1990. Before that date, the data doesn't split the School of Medicine budget in the Carbondale totals. I said that I would assemble budget data before that, as far back as I could, to see how it trended with respect to the split.

He said that I didn't need to attend the meeting. I could just get the data to him.

I also mentioned that I remember shortly after he came to the Presidency, he asked about a percentage split in appropriations that he thought existed between the campuses. I remember that he and John Charles were having a discussion in his (Prez's) office. I retrieved the data from my office, and revealed that the split he had remembered was wrong. I didn't remember the particular numerical split that he had remembered.

Footnote:

The attached are the data that I supplied to the President subsequent to the May 10 meeting.

DRAFT
5/11/2018
FINAL 5/18/2018

SIU APPROPRIATIONS HISTORY

NOTE: PRESIDENT'S/SYSTEM OFFICES EXCLUDED

	SIUC incl SOM State Appropriations	SIUE State Appropriations	Campus Totals State Appropriations	SIUC incl SOM % of Total	SIUE% of Total
1970					
1971					
1972					
1973	$ 48,235,245	$ 23,223,359	71,458,604	67.5%	32.5%
1974	52,677,383	24,671,289	77,348,672	68.1%	31.9%
1975	58,648,473	24,571,500	83,219,973	70.5%	29.5%
1976	57,753,676	25,349,300	83,102,976	69.5%	30.5%
1977	58,709,976	25,166,300	83,876,276	70.0%	30.0%
1978	64,427,076	27,847,600	92,274,676	69.8%	30.2%
1979	70,612,000	30,654,300	101,266,300	69.7%	30.3%
1980	76,319,400	33,757,300	110,076,700	69.3%	30.7%
1981	81,594,900	36,509,000	118,103,900	69.1%	30.9%
1982	86,757,800	37,336,000	124,093,800	69.9%	30.1%
1983	83,171,600	35,393,000	118,564,600	70.1%	29.9%
1984	87,890,600	37,537,800	125,428,400	70.1%	29.9%
1985	91,887,800	38,943,600	130,831,400	70.2%	29.8%
1986	101,497,000	43,538,300	145,035,300	70.0%	30.0%
1987	107,558,491	45,332,010	152,890,501	70.4%	29.6%
1988	103,359,700	44,102,000	147,461,700	70.1%	29.9%
1989	104,866,300	45,386,400	150,252,700	69.8%	30.2%

	SIUC State Appropriations	SOM State Appropriations	SIUE State Appropriations	Campus Totals State Appropriations	SIUC % of SIUC + SIUE	SIUE % of SIUC + SIUE	SIUC incl SOM % of Total	SIUE% of Total
1990	93,447,700	27,338,200	50,512,900	171,298,800	64.9%	35.1%	70.5%	29.5%
1995	95,399,000	28,825,500	52,401,200	176,625,700	64.5%	35.5%	70.3%	29.7%
1996	101,655,500	29,769,600	54,453,600	185,878,700	65.1%	34.9%	70.7%	29.3%
1997	104,916,000	31,165,600	56,076,800	192,158,400	65.2%	34.8%	70.8%	29.2%
1998	108,022,500	32,060,400	58,055,400	198,138,300	65.0%	35.0%	70.7%	29.3%
1999	112,649,300	33,691,000	60,595,500	206,935,800	65.0%	35.0%	70.7%	29.3%
2000	117,313,200	34,652,900	63,362,225	215,328,325	64.9%	35.1%	70.6%	29.4%
2001	124,469,700	37,914,900	67,061,500	229,446,100	65.0%	35.0%	70.8%	29.2%
2002	130,594,000	41,896,100	72,962,600	245,452,700	64.2%	35.8%	70.3%	29.7%
2003	122,618,000	39,402,400	68,500,000	230,520,400	64.2%	35.8%	70.3%	29.7%
2004	112,506,100	37,986,500	62,857,800	213,350,400	64.2%	35.8%	70.5%	29.5%
2005	112,323,000	37,872,400	62,607,800	212,803,200	64.2%	35.8%	70.6%	29.4%
2006	113,251,400	37,872,400	62,857,800	213,981,600	64.3%	35.7%	70.6%	29.4%
2007	114,734,700	38,497,300	63,645,400	216,877,400	64.3%	35.7%	70.7%	29.3%
2008	116,527,300	39,215,600	64,789,100	220,532,000	64.3%	35.7%	70.6%	29.4%
2009	119,790,000	40,313,600	66,603,200	226,706,800	64.3%	35.7%	70.6%	29.4%
2010	120,825,200	42,376,500	67,066,500	230,268,200	64.3%	35.7%	70.9%	29.1%
2011	113,580,600	39,271,600	63,045,300	215,897,500	64.3%	35.7%	70.8%	29.2%
2012	112,270,800	38,818,700	62,318,300	213,407,800	64.3%	35.7%	70.8%	29.2%
2013	104,521,100	37,054,100	58,494,100	200,069,300	64.1%	35.9%	70.8%	29.2%
2014	104,206,300	37,147,500	58,441,700	199,795,500	64.1%	35.9%	70.7%	29.3%
2015	103,853,900	37,048,100	58,309,000	199,211,000	64.0%	36.0%	70.7%	29.3%
2016	29,261,400	10,769,400	16,417,900	56,448,700	64.1%	35.9%	70.9%	29.1%
2017	101,517,100	36,214,600	56,997,200	194,728,900	64.0%	36.0%	70.7%	29.3%
2018	91,287,400	32,564,700	51,565,000	175,417,100	63.9%	36.1%	70.6%	29.4%

From: Matthew C Baughman <baughman@siu.edu>
Sent: Saturday, April 07, 2018 11:39 AM
To: Duane Stucky
Subject: Fwd: My Response to Your Board Matter for Reallocation

Sent from my mobile phone

Begin forwarded message:

> **From:** Chancellor <chancellor@siu.edu>
> **Date:** April 4, 2018 at 4:08:05 PM CDT
> **To:** Judith M Marshall <jmarshal@siu.edu>, Matthew C Baughman <baughman@siu.edu>
> **Subject: FW: My Response to Your Board Matter for Reallocation**
>
> FYI
>
> ---
>
> **From:** Pembrook, Randall [mailto:rpembro@siue.edu]
> **Sent:** Wednesday, April 4, 2018 2:57 PM
> **To:** Chancellor <chancellor@siu.edu>
> **Subject:** RE: My Response to Your Board Matter for Reallocation
>
> Carlo,
>
> Thanks for your note. I realize how challenging these times of budget cutting and downsizing can be. Having worked in higher education for 35 years, it seems like budget challenges have been a constant for higher education administrators!
>
> I did have a few thoughts on your attachment:
>
> 1. The process which led up to the current proposal started in earnest about a year ago when the concept of SIUE lending SIUC $35 million was being discussed. At that time, the discussions centered on the budget situation for the two institutions and there was agreement that we would move forward with the $35 million dollar loan as part of an overall review of budgets, enrollments, and the state appropriation allocation. The reallocation conversation continued in the summer, 2017 BOT meeting in Springfield. That conversation focused on enrollments and weighting factors that might be used when considering enrollments and the missions of the two institutions. Those things took place before you arrived. Since then, the retreat in March accelerated the conversation about the allocation situation.
> 2. I agree that there are factors in addition to enrollment which should be included in this deliberation. But, as student-centered institutions, students ARE our primary consideration and should be at the center of our conversations including funding to support them. Therefore, enrollments are a significant part of the allocation conversation.
> 3. Finally, as you have said many times this year, there are times when it is imperative to move forward. Past conversations are important but things need to change quickly to prepare for the future. I think that is where we are at the moment with the enrollment situation. This is a first step in addressing an inequity that has existed for almost two decades.

I will see you on the 11th and 12th. Thanks again for reaching out to provide your perspective.

Best wishes,

Randy

From: Chancellor <chancellor@siu.edu>
Sent: Tuesday, April 3, 2018 5:27 PM
To: Pembrook, Randall <rpembro@siue.edu>
Subject: My Response to Your Board Matter for Reallocation

Chancellor Pembrook:

In the interest of collaboration, I wanted to share my response to your board matter for reallocation.

Thank you.

Duane Stucky

From: Duane Stucky
Sent: Tuesday, May 01, 2018 10:31 AM
To: Matthew C Baughman
Subject: Query
Attachments: Funding Formula-Nevada.pdf

Is there anyone at all that is raising questions about the funding formula SIUE used versus what should be used? Attached is what Nevada published in 2012 for use in HE.

You'll note Bill Winter used weighting factors of 1 1.2 and 1.4 in his calculations. You can see how those factors are dismally low for graduate education.

Duane Stucky
Senior Vice President for Financial and Administrative
Affairs and Board Treasurer
Southern Illinois University
Office of the President
dustucky@siu.edu
Phone: 618-536-3475
Fax: 618-536-3404

NSHE Course Taxonomy
Weights by Discipline Clusters

COMMUNITY COLLEGES AND STATE COLLEGE

Discipline Clusters	Lower Division	Upper Division	Masters	Doctoral
Liberal Arts, Math, Social Science, Languages, Other	**1.0**	**2.0**	**4.0**	**5.0**
05. Area, Ethnic, Cultural & Gender Studies	1.0	2.0	4.0	5.0
09. Communication, Journalism and related programs	1.0	2.0	4.0	5.0
16. Foreign Languages, Literature and Linguistics	1.0	2.0	4.0	5.0
19. Family and Consumer Sciences/Human Sciences	1.0	2.0	4.0	5.0
23. English Language & Literature/Letters	1.0	2.0	4.0	5.0
24. Liberal Arts & Sciences, General Studies and Humanities	1.0	2.0	4.0	5.0
25. Library Science	1.0	2.0	4.0	5.0
27. Mathematics & Statistics	1.0	2.0	4.0	5.0
28. Reserve Officer Training Corps	1.0	2.0	4.0	5.0
29. Military Technologies	1.0	2.0	4.0	5.0
30. Multi/Interdisciplinary Studies	1.0	2.0	4.0	5.0
38. Philosophy & Religious Studies	1.0	2.0	4.0	5.0
42. Psychology and Applied Psychology	1.0	2.0	4.0	5.0
45. Social Sciences	1.0	2.0	4.0	5.0
54. History	1.0	2.0	4.0	5.0
99. Honors Curriculum and Other	1.0	2.0	4.0	5.0
Basic Skills Cluster	**1.5**			
32. Basic Skills	1.5			
Business Cluster	**1.0**	**2.0**	**4.0**	**6.0**
44. Public Administration & Social Service Professions	1.0	2.0	4.0	6.0
52. Business Management, Marketing & related support services	1.0	2.0	4.0	6.0
Education Cluster	**1.5**	**2.0**	**2.5**	**5.0**
13. Education	1.5	2.0	2.5	5.0
Services Cluster	**1.5**	**2.0**	**3.0**	**4.0**
31. Parks, Recreation, Leisure & Fitness Studies	1.5	2.0	3.0	4.0
12. Personal & Culinary Services	1.5	2.0	3.0	4.0
43. Security and Protective Services	1.5	2.0	3.0	4.0
Visual and Performing Arts Cluster	**1.5**	**2.5**	**5.0**	**5.0**
50. Visual & Performing Arts	1.5	2.5	5.0	5.0
Trades/Tech Cluster	**2.0**	**2.5**		
46. Construction Trades	2.0	2.5		
47. Mechanic Repair Technologies/Technicians	2.0	2.5		
48. Precision Production	2.0	2.5		
49. Transportation & Materials Moving	2.0	2.5		
Sciences Cluster	**2.0**	**3.0**	**5.0**	**8.0**
01. Agricultural, Agriculture Operations & related sciences	2.0	3.0	5.0	8.0
03. Natural Resources & Conservation	2.0	3.0	5.0	8.0
11. Computer & Information Sciences & Support Services	2.0	3.0	5.0	8.0
26. Biological & Biomedical Sciences	2.0	3.0	5.0	8.0
40. Physical Sciences	2.0	3.0	5.0	8.0
Law Cluster	**2.0**	**2.0**	**4.0**	**4.0**
22. Legal Professions and Studies	2.0	2.0	4.0	4.0
Engineering/Architecture Cluster	**2.0**	**3.0**	**5.0**	**8.0**
04. Architecture	2.0	3.0	5.0	8.0
14. Engineering	2.0	3.0	5.0	8.0
15. Engineering Technologies/Technicians	2.0	3.0	5.0	8.0
Health Cluster	**2.0**	**2.0**	**5.0**	**6.0**
51. Nursing, Allied Health, Health Professions	2.0	2.0	5.0	6.0

NSHE Course Taxonomy
Weights by Discipline Clusters

UNIVERSITIES

Discipline Clusters	Lower Division	Upper Division	Masters	Doctoral
Liberal Arts, Math, Social Science, Languages, Other	**1.0**	**2.2**	**4.4**	**5.5**
05. Area, Ethnic, Cultural & Gender Studies	1.0	2.2	4.4	5.5
09. Communication, Journalism and related programs	1.0	2.2	4.4	5.5
16. Foreign Languages, Literature and Linguistics	1.0	2.2	4.4	5.5
19. Family and Consumer Sciences/Human Sciences	1.0	2.2	4.4	5.5
23. English Language & Literature/Letters	1.0	2.2	4.4	5.5
24. Liberal Arts & Sciences, General Studies and Humanities	1.0	2.2	4.4	5.5
25. Library Science	1.0	2.2	4.4	5.5
27. Mathematics & Statistics	1.0	2.2	4.4	5.5
28. Reserve Officer Training Corps	1.0	2.2	4.4	5.5
29. Military Technologies	1.0	2.2	4.4	5.5
30. Multi/Interdisciplinary Studies	1.0	2.2	4.4	5.5
38. Philosophy & Religious Studies	1.0	2.2	4.4	5.5
42. Psychology and Applied Psychology	1.0	2.2	4.4	5.5
45. Social Sciences	1.0	2.2	4.4	5.5
54. History	1.0	2.2	4.4	5.5
99. Honors Curriculum and Other	1.0	2.2	4.4	5.5
Basic Skills Cluster	**1.5**			
32. Basic Skills	1.5			
Business Cluster	**1.0**	**2.2**	**4.4**	**6.6**
44. Public Administration & Social Service Professions	1.0	2.2	4.4	6.6
52. Business Management, Marketing & related support services	1.0	2.2	4.4	6.6
Education Cluster	**1.5**	**2.2**	**2.75**	**5.5**
13. Education	1.5	2.2	2.75	5.5
Services Cluster	**1.5**	**2.2**	**3.3**	**4.4**
31. Parks, Recreation, Leisure & Fitness Studies	1.5	2.2	3.3	4.4
12. Personal & Culinary Services	1.5	2.2	3.3	4.4
43. Security and Protective Services	1.5	2.2	3.3	4.4
Visual and Performing Arts Cluster	**1.5**	**2.75**	**5.5**	**5.5**
50. Visual & Performing Arts	1.5	2.75	5.5	5.5
Trades/Tech Cluster	**2.0**	**2.75**		
46. Construction Trades	2.0	2.75		
47. Mechanic Repair Technologies/Technicians	2.0	2.75		
48. Precision Production	2.0	2.75		
49. Transportation & Materials Moving	2.0	2.75		
Sciences Cluster	**2.0**	**3.3**	**5.5**	**8.8**
01. Agricultural, Agriculture Operations & related sciences	2.0	3.3	5.5	8.8
03. Natural Resources & Conservation	2.0	3.3	5.5	8.8
11. Computer & Information Sciences & Support Services	2.0	3.3	5.5	8.8
26. Biological & Biomedical Sciences	2.0	3.3	5.5	8.8
40. Physical Sciences	2.0	3.3	5.5	8.8
Law Cluster	**2.0**	**2.2**	**4.4**	**4.4**
22. Legal Professions and Studies	2.0	2.2	4.4	4.4
Engineering/Architecture Cluster	**2.0**	**3.3**	**5.5**	**8.8**
04. Architecture	2.0	3.3	5.5	8.8
14. Engineering	2.0	3.3	5.5	8.8
15. Engineering Technologies/Technicians	2.0	3.3	5.5	8.8
Health Cluster	**2.0**	**2.2**	**5.5**	**6.6**
51. Nursing, Allied Health, Health Professions	2.0	2.2	5.5	6.6

Winter, William

From: Pembrook, Randall
Sent: Wednesday, April 4, 2018 8:44 AM
To: Winter, William; Durr, Kim; Tadlock, Michael; Ronda Sauget
Subject: demographic data

Do any of you know what the population demographic has been for the counties of Madison and St. Clair for say the last 5 years or 10 years? Is our population in the Metro East trending up? Does anyone have any data and a source on that?

Thanks.

Ronda, I need to call you sometime this morning if that is OK....Is there a good time to catch you?

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481



Winter, William

From: Pembrook, Randall
Sent: Wednesday, April 4, 2018 9:04 AM
To: Durr, Kim; Winter, William; McIlhagga, Douglas
Subject: I need a letter

Could you do a draft of the major talking points that we would want in a letter from Ronda Sauget and the Leadership Council of Southwestern Illinois to the Board of Trustees regarding the reallocation proposal?

Thanks.

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

Winter, William

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, April 4, 2018 2:33 PM
To: Pembrook, Randall; Winter, William; Duane Stucky
Subject: RE: Impact of 60% / 40% Distribution of State Appropriation

No, no...I'm w/ you...I get it. A reference to the 60/40 now—which yes, goes back to before even Duane can identify ☺—is simply to shut up the bitchers from Carbondale who are saying loudly we shouldn't even be doing the $5.125M at this time.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Wednesday, April 04, 2018 2:26 PM
To: Randy J Dunn <rdunn@siu.edu>; Winter, William <wwinter@siue.edu>; Duane Stucky <dustucky@siu.edu>
Subject: RE: Impact of 60% / 40% Distribution of State Appropriation

A couple of thoughts:

1. Some on this campus remember the 60/40 split as part of the conversation about when the dissolution of the System was being discussed around 2004-2005 (i.e., if the System splits....60% of the appropriation would go to SIUC and 40% would go to SIUE). If there are other references to a 60/40 split, long-time people on our campus couldn't remember it.
2. I hope that if we introduce the 60/40 split as justification for the first phase (shifting between 5 and 6 million dollars to SIUE) that it doesn't end up implying that the reallocation conversation can be over because we have now approximated 60/40. That was a figure from nearly 15 years ago. Things have changed. The consultant can give us a better idea of the landscape beyond 2018-19. So, 60-40 might be irrelevant now. But, I get the concept that it might be one more data point to say that "phase 1" of $5 million is ABSOLUTELY in the ballpark as a beginning.

Thanks.

RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, April 4, 2018 1:04 PM
To: Winter, William <wwinter@siue.edu>; Duane Stucky <dustucky@siu.edu>
Cc: Pembrook, Randall <rpembro@siue.edu>
Subject: RE: Impact of 60% / 40% Distribution of State Appropriation

Exactly what I was looking for. So, theoretically speaking...the proposal even SHORTS SIUE about a half-mil just to get us back to the 60/40 split!

Thank you much, Bill.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Winter, William [mailto:wwinter@siue.edu]
Sent: Wednesday, April 04, 2018 12:36 PM
To: Randy J Dunn <rdunn@siu.edu>; Duane Stucky <dustucky@siu.edu>
Cc: Pembrook, Randall <rpembro@siue.edu>
Subject: Impact of 60% / 40% Distribution of State Appropriation

President Dunn and Dr. Stucky,

I used the data on Table 1 of April BOT Agenda Item GG (Authorization for Phase I Reallocation of Appropriation Budget, SIUC AND SIUE) to **calculate the impact of a 60% / 40% state appropriation distribution between SIUC and SIUE**.

In summary, the amount of the shift in state appropriation from SIUC to SIUE to adjust to the 60% / 40% distribution level would be about $5.6 million ($5,576,000), which is equal to a 3.9% shift of the total appropriation for SIUC and SIUE (i.e., from 63.9% to 60.0% for SIUC and from 36.1% to 40% for SIUE).

Current FY 2018 Appropriation Distribution

SIUC $91,287,400 (63.9%)

SIUE $51,565,000 (36.1%)

Total $142,852,400 (100%)

Appropriation Distribution Adjusted to 60% / 40%

SIUC $85,711,400 (60.0%)

SIUE $57,141,000 (40.0%)

Total $142,852,400 (100%)

Difference Between Current and 60% / 40% Appropriation Distributions

SIUC <$5,576,000> (-3.9%)

SIUE +$5,576,000 (+3.9%)

Total $0 (0.0%)

(It should be noted that the appropriation amounts reflected on Table 1 in the Board Matter and included above EXCLUDE special legislative add-on appropriations.)

Let me know if you need anything else.

Thanks,
Bill

Winter, William

From: Brown, Phillip
Sent: Monday, April 9, 2018 2:55 PM
To: Winter, William
Subject: Re: Follow Up Request from the Chancellor

Bill,
We can do cr/hrs - that's the way the report is set up. We can then drill down be cr/hrs by level (lower level, upper level, grad I and grad II) and by school. Will that work?
Phil

Get Outlook for Android

From: Winter, William
Sent: Monday, April 9, 2018 2:45:45 PM
To: Brown, Phillip
Cc: Cobb, Denise
Subject: Follow Up Request from the Chancellor

Phil,

After I returned from our meeting in your office, the Chancellor stopped by and asked me to come to his office to discuss the spreadsheets he had requested (i.e., the ones Nick and I did regarding employee staffing levels vs. student enrollment levels at SIUC and SIUE).

In the midst of that discussion, and resulting from questions he asked me, I showed him the one-page document you had provided me with (see attached pdf file) which compared FY16 Discipline Unit Cost data by academic programs for SIUC vs. SIUE.

He said to tell you that the attached page is a "great chart" and that he really likes it and it is really helpful. **He asked if it would be possible to split out the same data by degree level (i.e., UG vs Graduate or whatever breakouts IBHE uses)? I told him I thought so but that I would check with you.**

I asked him about the timing, and he mentioned that, if possible, he would like to have the data before we leave for Carbondale on Wednesday morning (I mentioned that you were out of the office the rest of this afternoon). If possible, I am scheduled to meet with him in my 1:1 meeting Tuesday (tomorrow) at 3:30 p.m., so that might be a good time for him to review it.

Thanks,
Bill

Programs offered at SIUC but not at SIUE:	Ratio to avg.
01 Agribusiness, Agricultural Production and Agriculture Science	1.26
02 Conservation and Natural Resources	1.11
03 Architecture	0.71
04 Area and Ethnic Studies	0.95
17 Diagnostic and Therapeutic Services	0.93
19 Home Economics	1.4
20 Legal Studies and Law	0.85
26 Multi/Interdisciplinary	1.2
30 Geological Sciences	1.37
41 Social Sciences, Other	1.07
42 Trade and Industrial	1.00

Programs offered at SIUE with corresponding SIUC:	SIUC	**SIUE**
05 Business & Management, General and Business Adm & Management		0.59
06 Accounting	0.71	0.71
07 Business, Other	0.97	0.67
08 Communication and Communications Technologies	1.21	0.73
09 Computer and Information Sciences	1.11	0.77
10 Teacher Education	0.91	0.52
11 Education, Other	1.34	0.8
12 Engineering	1.12	0.73
13 Engineering Technologies	0.91	1.1
14 Foreign Languages	0.9	0.83
15 Nursing		0.78
18 Health Related, Other	0.64	1.08
21 Letters	0.86	0.73
24 Life Sciences	0.79	0.57
25 Mathematics	0.76	0.62
27 Recreation and Leisure	0.94	0.66
28 Philosophy and Religion	0.89	0.58
29 Chemistry	0.68	0.65
31 Physics	0.62	0.55
33 Psychology	1.01	0.68
34 Protective Services	1.23	0.67
35 Public Administration and Services	0.79	0.84
36 Anthropology and Sociology	1.25	0.65
37 Economics	1.06	0.65
38 Geography	0.96	0.89
39 History	0.69	0.62
40 Political Science	1.22	0.72
43 Visual Arts	0.95	0.83
44 Performing Arts (except music)	1.1	0.74
45 Music	1.02	0.72

Winter, William

From: Brown, Phillip
Sent: Monday, April 9, 2018 8:31 PM
To: Winter, William
Subject: cost study ratios
Attachments: UC16ratiosw_crhrs.xlsx

Bill,
See if this helps.
phil

--
Phillip M. Brown, Director
Institutional Research & Studies
Box 1259
Southern Illinois University Edwardsville
Edwardsville, IL 62026

Phone: (618) 650-3415
Fax: (618) 650-3234

rograms offered at SIUC but not at SIUE:	Ratio to avg.	LL	UL	Grad I	Grad II	otal Cr Hrs
1 Agribusiness, Agricultural Production and griculture Science	1.26	1,440	9,005	692	353	11,490
2 Conservation and Natural Resources	1.11	444	3,228	184	73	3,929
3 Architecture	0.71	704	3,427	2,341		6,472
4 Area and Ethnic Studies	0.95	692	808	36	9	1,545
7 Diagnostic and Therapeutic Services	0.93	520	4,987	2,814	173	8,494
9 Home Economics	1.4	354	1,013	252		1,619
0 Legal Studies and Law	0.85	69	814	11,257		12,140
5 Multi/Interdisciplinary	1.2	1,052	2,848	51	3	3,954
0 Geological Sciences	1.37	567	1,472	446	126	2,611
1 Social Sciences, Other	1.07	27	603	527	434	1,591
2 Trade and Industrial	1	1,681	11,322	81		13,084
						66,929
						409,607

	Ratio to avg. SIUC	SIUE	LL	UL	Grad I	Grad II	Total Cr Hrs
5 Business & Management, General and usiness Adm & Management							0
		0.59	878	9,614	1,512		12,004
5 Accounting	0.71		969	6,449	1,104	67	8,589
		0.71	1,806	4,764	837		7,407
7 Business, Other	0.97		1,420	20,081	2,230	280	24,011
		0.67	4,778	12,709	1,938		19,425
3 Communication and Communications echnologies	1.21		6,887	12,473	1,081	1,002	21,443
		0.73	8,180	7,705	571		16,456
0 Computer and Information Sciences	1.11		1,382	8,431	2,226	326	12,365
		0.77	2,883	4,912	509	33	8,337
3 Teacher Education	0.91		3,004	10,145	2,619	612	16,380
		0.52	2,879	6,629	588		10,096
Education, Other	1.34		1,871	4,938	2,817	1,985	11,611
		0.8	932	5,910	3,949	229	11,020
4 Engineering	1.12		1,027	12,976	2,923	1,737	18,663
		0.73	2,850	13,028	2,960	108	18,946
5 Engineering Technologies	0.91		1,359	11,720	603	41	13,723
		1.1	162	1,660	3		1,825
6 Foreign Languages	0.9		3,500	6,850	1,208	129	11,687
		0.83	2,535	3,416	9		5,960
5 Nursing							0
		0.78	2,338	17,330	2,592	1,334	23,594
3 Health Related, Other	0.64		1,421	11,600	3,064	358	16,443
		1.08	321	1,745	13,726		15,792
Letters	0.86		11,841	5,452	865	623	18,781
		0.73	15,197	4,845	1,011		21,053
6 Life Sciences	0.79		6,018	10,045	1,390	929	18,382
		0.57	11,081	9,791	1,262		22,134
5 Mathematics	0.76		11,492	9,091	585	497	21,665
		0.62	19,247	9,027	543	15	28,832
7 Recreation and Leisure	0.94		1,973	8,672	1,506	14	12,165
		0.66	1,864	7,091	2,126		11,081
5 Philosophy and Religion	0.89		3,035	3,746	103	455	7,339
		0.58	7,887	4,403	18		12,308
1 Chemistry	0.68		5,040	6,836	350	526	12,752
		0.65	11,521	6,655	615		18,791
Physics	0.62		1,457	4,680	208	271	6,616

		0.55	2,807	4,164	28		6,999
3 Psychology	1.01		4,423	6,146	849	518	11,936
		0.68	6,129	8,869	1,622	24	16,644
4 Protective Services	1.23		1,560	7,820	779	221	10,380
		0.67	2,442	5,079			7,521
5 Public Administration and Services	0.79		263	4,066	4,135	86	8,550
		0.84	382	2,475	3,758	146	6,761
6 Anthropology and Sociology	1.25		5,062	5,873	256	665	11,856
		0.65	5,143	7,777	387		13,307
7 Economics	1.06		1,857	3,513	308	679	6,357
		0.65	5,466	3,066	375		8,907
8 Geography	0.96		1,914	3,131	445	292	5,782
		0.89	3,465	4,170	467		8,102
9 History	0.69		3,336	4,921	220	268	8,745
		0.62	4,217	3,899	264	9	8,389
0 Political Science	1.22		696	2,742	426	240	4,104
		0.72	1,521	2,501	60		4,082
1 Visual Arts	0.95		3,641	8,047	1,172	112	12,972
		0.83	2,534	3,948	911		7,393
. Performing Arts (except music)	1		2,002	1,555	346	60	3,963
		0.74	2,878	2,417			5,295
1 Music	1.02		2,216	2,526	666	10	5,418
		0.72	3,375	2,852	425		6,652
							365,113
							342,678

ource: Discipline Unit Cost Study FY16

Winter, William

From: Graf Moffett, Grete
Sent: Tuesday, April 10, 2018 8:08 AM
To: Cobb, Denise; Stack, Rachel; Walker, Richard; Waple, Jeffrey; Winter, William; McIlhagga, Douglas
Cc: Ocepek, Melissa; Cavanaugh, Anne; Rehkemper, Mary; Albl, R.
Subject: Urgent CC meeting today at noon

Importance: High

Hi all,

I'm very sorry for the last-minute request, but we need to schedule a meeting for Chancellor's Council today (4/10) at noon regarding the naming of Britton to the Board of Trustees and the allocation discussion. We realize not everyone may be able to attend, but if at all possible, please try to rearrange calendars. The meeting will last about 45 minutes and will be held in the Chancellor's Conference Room.

Please let me know ASAP if you will be able to attend.

Thanks so much!

Grete

Grete Graf
Executive Secretary
Office of the Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
Phone: (618) 650-2477
Fax: (618) 650-2270
ggraf@siue.edu

Winter, William

From: Brown, Phillip
Sent: Wednesday, April 11, 2018 8:48 AM
To: Winter, William
Subject: cost study

Bill,
This might be helpful. From the Introduction:

Comparative Cost Study. Both reports provide an analysis of costs for instruction, organized research, and public service at each public university in Illinois.
The document is divided into ten sections along with summary tables that outline some key data points mentioned in the report. Sections I through VII present the details of the *Discipline Unit Cost Study*. The various tables summarize the total student credit hours, by level of instruction, for each public university; the proportionate distribution of costs for instruction, organized research, and public service among the various cost assignment categories, and the total costs for instruction, organized research, and public service for each of the cost assignment categories. In addition, the report presents costs per credit hour for instruction for each of the cost assignment categories and summary tables showing the total credit hours, costs for instruction, and instructional costs per credit hour for each public university by academic discipline and level of instruction.
Institutions submit costs and credit hours associated with the first four digits of the Classification of Instructional Programs (CIP) codes. These codes are published in the report *A Classification of Instructional Programs*, Washington, D.C., National Center for Education Statistics. Since the number of unique four-digit codes would produce too voluminous a report and jeopardize the validity of the comparative cost analysis, costs and credit hours have been aggregated to 46 separate discipline groups. See Section VIII for a discussion of the aggregation procedure.
Section VII identifies the differences between the costs included in this study and the total state appropriated operating expenditures.
Sections VIII through X present the *2015-16 Comparative Cost Study*. Specifically,
Section VIII describes the procedures used in the study while the remaining sections present summary tables for the comparative analysis both with and without a fixed cost adjustment.

--
Phillip M. Brown, Director
Institutional Research & Studies
Box 1259
Southern Illinois University Edwardsville
Edwardsville, IL 62026

Phone: (618) 650-3415
Fax: (618) 650-3234

RP - Chancellor's Council

7/19/17
CC

I Salary Adjustment

Trying to find a path
- Doing due diligence
- earliest 2-3 weeks
- could go until Sept.

II Approp Realloc

- BOT is giving it thought
→

Don't want to mess with it until after Fall enrollments

Sept - Good time for RP to discuss

I RPUM Factors
1.0 UG
1.2 Masters
1.4 Doctoral

II Does it cost more to run Fermentation than Philosophy?
- High cost
vs. Medium cost
vs. Low cost

(2)

RP – factor out unique items

– Delaware study

(DC) R1 – Get enough boats to pay for Assistance ships

Doesn't want model that incentivizes Non-sustainable model

~~Not~~ Nut "were an R1

(RP) – maybe New Chancellor can get them to get serious grant $ to offset costs

7/20/17
1x1-RP

(10)

- pull Phyllecia's Todd's files

Reallocation Model

Need to be ready to roll week after 10th Day FRI, Sept 1 (1st week of Sept)

If were down 200 SDC @ 1,000

800 Gap

we May cross

- Need Rough model in Mid August (3 weeks Aug 10)

Hypothetical - last years #s

Then what if's

- Do we leave Med School alone?

(11)

Simplify?

74 Co of Budget

SDC ? SCHE

How split

Do you fight hard to get to model

get some New, more fair

- Distribution Model for years

→ should They have revisited

? Is Reallocated Distribution a Board matter

- Let's get our Act together

(12)

X Kim, Can you save Aug 25 at CC for Allocation mtg
Save Deadline home to do it
1 hour

O Vacation / Answer

This to say to CC

There are times when our visibility is important

This is a transition have to get there within a year

Will have transition to my Judgment

Mentality - Not just the Budget Guy, you're a Campus leader

If it takes a year, then OK.

FRIDAY 7/21/17

Due Dates

① mandates - Due To Tani - July 28
Due to GovB - Aug 1

* E-mail Rich Walker Mon 7/24/17 Re: Priorities

② LRU - Due Aug 10

③ Tuition & Fee Rates (IBHE) - Aug 1

④ Higher Ed Survey (House Dems)

⑤ Fee Review kick off Mtg

⑥ Tuition Revenue Projection Model
- Paula

⑦ Search Committee (Asst Dir Financial Analysis)
- Review Resumes by COB Monday, July 24
- Mtg Tuesday, July 25

⑧ Approp. Reallocation Model
- Plan on presenting at Aug 10 1:1
- Contact Kim Dutt - Aug 25 or 23? CC Mtg

⑨ State Opr Budget - Due to Bud ofc, FRI Aug 4
- Aug 14 - Board matters Due

8/10/17

1x(

⑨ Reallocation Model (SIUE vs. SIUC Approp)

(10)

8/10/17
Action Items

- we would have to reduce food purchases, a 3,500 → 3,000
- reduce cashiers?

Raw

Fixed vs Variable costs

Fully loaded costs for Rent

This

Budget BoT Presentation

- Next week's 1:1

Reallocate model

- Next weeks 1:1

Send Nate after June BoT

president was slowing his hand

- work through model - yes
- conversation w/ Denise
- General Thoms is Really
- Where is Brad Colwell on this in New Jobs - could be really?

& Doing cost Analysis

Ask Systra - Does Systra have Delaware Duty

(11) 8/10/17

- if Not, then is there a Dept' cost estimator we can use?

RL wants Dept cost

Be careful Not to market Wisconsin Model (ie Core system for all universities)

- show Data Next week on 1:1

(7) Rich Walter - plumbers (Misunderstood was distant)
- what RW was actually saying wants to trade vs a pipefitter for a plumber

RP said ok but don't come back in 2 years and say I need a plumber - No you already decided to trade 2 years ago

8/16/17

(5) FY18 Budget (CONT)

- Presentation at Weds, 9/13 BOT

- D. Stuckey Presentation Notes
  → Who will be presenting?

(6) Appropriation Reallocation Model

- Chancellor's Council - Aug 23 (Next week (place holder)

Methodologies - Per RP 7/14/17 E-mail

① original methodology - 1.2x (multiplier) All SIUC students

② Pres. Dunn's methodology ← 1.0x (multiplier) UG, 1.2x masters, 1.4x PhD/Professional

③ Cost of Program
- Delaware study $2,500 - Phil Brown
- IBHE Cost study - program Detail

④ Distribution % - 29% vs. 36-37%

⑤ Wisconsin Distribution model - JFB

- will be a little

- puts the onus on us - more complicated internally / for each student we will know how much

- Student Govt will be tricky - will be losers in New Scenario

- ~~Facility~~ ~~Facility~~ on-campus students previously will cost you $ x more but have one advantage ② Duplicity ~~for~~ not getting anything for Fee ~~for~~ ~~$~~ Increase

Not - starbucks

or

Just fairness

○ Reapproach

✱ Bump back Chancellor's Council lets

- Next week - Go over w/ RP

(6)

National data on how much it costs

Differs Defined by Programs - Not a true title

Continuing ed center?

try to focus on Academic part

If have 2 equal enrollment risk at 500

SINE 300 / 200
UG masters

SINC 300/100/100
1.0 x1.2 x1.4

Worst case Scenario

8-10M Difference

Head FTE Appr

TMIT

Mechanism for future - keep Adjust

1x1 - RP

8/24/17

① FY18 Budget Presentation - Weds, Sept 13 BoT
- New Format
* OK to submit to D. Stucky ? Due Sept 1
- upload Budget into AIS
- Presentation Highlights - what RP wants
- E-mail D. Stucky - Approval to upload budget data into AIS
- UPBC

② Appropriation Reallocation Model

- Methodologies - Per RP 7/14/17 E-mail
① original methodology - multiplier 1.2x All SIUC students
② Pres. Dunn's methodology ← 1.0x UG, 1.2x masters, 1.4x PhD/Professional
③ Cost of Program
- Delaware Study $2,500 (No SIUC Data)
- IBHE Cost Study - Phil request Program Detail?

Issue - Details by Dept SIUC

④ ~~Distribution~~ - List of SIUE vs. SIUC programs

④ Distribution % - Total SIU 29% vs. SIUE vs. SIUC 36-37%

⑤ Wisconsin Distribution model - JFB
⑥ Phil Brown - State Bud spent on Research/Public

8/24/17

(2)

(2) Approp Reallocation Model (continued)

- Next steps
  - Chancellor's Council
  - UPBC?
  - President Dunn

(3) Hourly Fee Rate (Flat Fee)

- Yesterday's CC Discussion (+ reason had to leave)
- Monday (8/28/17) Student Govt. Mtg
- How ISU presents it
- SIU BOT Requirements

(4) Fee Review Salary ~~Discussion~~ Increase

- BW 8/22-23 E-mails re: structural Deficit < Impact Salary Increase vs. Enrollment Decrease
- Current Plan - Lora and Paula update after 9/14 BOT

(?) - 3% Assumption in FY19+ (Future years)

8/31/17

(2)

(3) Excess Funds
- ICR and Student Fees
↓
Sept. 13 Dean's Council

(4) Benefits Paid on behalf Trend data
- update

See 8/24/17 List

(5) (2) Approp. Reallocation Model

(6) (7) Int'l Agent Payments

(7) (9) Avg SCH per Head Count Trend Data

8/31/17

(9) Approp Reallocation
- Drop in 10th Dy

(10) How can we make MUC fee? Student Insurance work? Not be priced too high?

(11) Job Search

-If I get it, what is time frame
Oct - January

① Nick & Osha - interim? who could do

Scenario - Don't have anybody in mind

Need - Possible
could RP pull
Magic Person X in for
3 Months?

Could really good person do it
so that 2nd

(5) Appropriation Reallocation Model
- Have 10th Day but Need Detailed SIUC numbers (UG x1.0, Masters x1.2, PhD+ prof 1.4)

(6) International Graduation Celebrations
- Sept @ RP e-mail
- Note - will be in UCSA vs. Commencement in Mktg & Comm.

(7) Long-Term Fee Rate Forecast
- MUC + student Insurance
- MUC - available $ at current Debt Service levels (Bonds retired in FY___).

(8) ESL Q&A - Prep (MON, 9/11/17)
- mention RAMP Planning Funding request??
- BOT items - Salary Incr, Budget (same list as last weeks Q&A)
→ pros and cons of mentioning

(9) Fee Review - Salary Increase Assumptions
- ok to change if BOT approves? (from CS to Salaries, from 3% to 4%)

9/7/17

(6)

2025-2030 - will have to decide about Cougar Village

What is Value Added by CV
Separated housing - Bus people in
- families - only thing that makes sense

(6) Reallocation Model - Next the top priority

next week

(7) RAMP Presentation - Pres. but is during BW Note - Look at Planning RAMP submission

review for BoT

(8) Susan Morgan - Are we going for Reception Graduate Symposium again
Continuing funds?

all Sm

(3) Appropriation Reallocation Model
- Last week – RP → 1st Item to Review

(4) Athletics - Fee Review
- Confirm Cash Balance Levels

(5) FY19 Fee Review Updates
a) Salary Increases
- 2% + 2%
- out years - 3%?

b) Consolidated Fee
- Divide by Total SCHs
- FY18 Revenue Neutral

(6) SIU Salary Study
- Compare - IBHE studies in past (peer Groups - Different)

(7) ICR
- Grant Salary Increases - Timing
- Excess Funds - Sweep

1x1 - RP

9/21/17

1. Athletics - Turf Loan
   - Rich Walker - Join
2. FY 19 RAMP Assumptions
   - Tuition Rates
   - Enrollment
   - Next week - Tuition Revenue
   - Due Dates

	To Provost	To IBME
- RAMP Historical	Sept 27	Sept 28
- RAMP Request	Oct 10	Oct 16

3. Appropriation Reallocation Model
   - SH Request

(5) 9/21/17

4 then bring it back to committee

~~Approp~~

(6) Don't send SH

"Based on following models - SPHE should get $

- Bring SH up to speed

2-3 Models

~~Conversation~~

pres talked about

1st model means $15M ~~$~~ more for SPHE

2nd means $15M

Don't give a lot of detail

Let's try to see if BOT members have stomach

RP doesn't want SH to determine model 4 is best

- Wants talk to Shirley - I think Louise got the votes of Nobody

willing to go there

If we say here's some models pres reported in the press
- it would be something he could talk about

7) Model Handout
- If your @ SDNC and you know lines will cross.

Passive
- Can say we can't do in FY 18-19 already planned out

- From Budget plan model if I were Judy - when is the 1st time I would realistically If down $2M

- If state fluctuates it's either up or down
- we Need to start a process still have to give the what they are

(7)

Lets start doing $2M - we start to force the issue

(8) Student Fee Process
- ongoing: Is process moving along?

(9) RP Interview for Director of Fin Affairs
RP Needs to play or we get by it
- Jaws Schram / Shawanda or Mitch are both capable

(10) State Enrollment up tick (IPUS)

MON 9/25/17

Follow Up from Last week's 1:1

) Athletics - Rich W Re: system Loan for Turf

) FY19 RAMP - Tuition Rates
- James / Laura Bernaix - ABSN
- UG = 4%
- IPU to Growth - 1 page

3) RAMP Enrollment - Flat
- E-mail / Meeting - flat enrollment (Resources Staff Needs)

4) Salary study (SIU)
- comparison, history - take aways

5) Approp model
- call SH - here's some models
- summary - Revisit
- Start process $2M
- Chancellors

6) Student Fee Process
- Is process moving along

7) FY19 RAMP - Tuition Revenue
- update model - flat enrollment
- Rate changes

8) IPU Enrollment update

9) List of Hybrid options - 2-3

9/26/17

(2)

(4) Approp. Reallocation Model
- SH
- Last weeks' Discussion
  - update w/ Historical RAMP
  - start process (incremental) #2M
- IPU Comparison

(5) Muc Renovation
a) what we can Afford
b) HLC Ratio impact
→ Another Budget impasse in FY19
- Pres. Dunn ISU
- Larry Dietz - State of Univ.
→ Loss of Approp + Losing Benefit of Science Bldg (Dec 2017 + FFE) → completed in FY18
→ Junk Bond Rating (SIU)

(6) Student Fee Process - Is it moving along?
- LORA Miles (Paula back Next weds)
① caught up on Review/Questions/Responses
② SCH/Consolidated Fee - when Paula Returns
③ Salary Increases (2% 2%)
④ What send to BOT - Dec?
⑤ CC Presentation - weds oct 18

CC weds oct 18

④ At Retreat Yesterday / Approp Realloca
- Pres Dum said, when I'm assured that SIUC is on a Firm Footing
~~In~~ over 3-4 year period
Pres said in front of Carlos & RP
at
RD to Carlos - you Need to get your vision, Need to get $ to do vision
get on a healthy footing

⑤ Approp Reallocation
- SIUC vs. SIUE
Leaner than SIUC

$13M - have to pullout
= F to Reduction
???

Roll out equally 3-4 years
Instal 25/25/25/25
should we argue
50/25%/ / /

(4)

SIUE - we should develop
$13M = what?
what do we ~~do~~ want to
do w/ $13 M

* Can't do "This isn't fair"
we have to sell what
we do w/ the $

There are 3 things
RD to RP after BCT (Judge Gilbert) approval
- you may have won the BATTLE (Salary Increase Approval) but
lost the War (BCT transfering
budget - total budget, between
Campuses)
? SIUE sustain SIUC

- A way to look at it, the w/ the
Hdct Shift, the allocation
should've taken place already
So we are loaning them $
(? they get to keep it)

(5)

* → Do FY06 / FY10 / FY11 / FY15 IPU Approp per FTE Should
- Pres won't want to talk about until he gets FY19 Budget proposals from sIDC & has stabilized budget

(6) IBITE Budget Overview
- Doesn't Need anything

(7) Brad's Salary
- He Needs to find $4K & rRank PDQ for take 2 mgg

(8) Alternates / Partnerate Logic of → IDT Dual IDT Partnership GEO
2.5 x 1.8 x 1.2
Vs Vs.

1x1 - RP

10/5/17

① IBHE Budget Overview - Feedback (yesterday)

② Alternate Tuition Rates - Logic
→ Request Last week → For This week

③ Faculty Negotiations - IPU Salary Increases
→ Request Last week → For this week
→ updates since monday (10/2/17) E-mail
→ OK to Distribute? / Contact D. Stuchy

④ Salary Increase Worksheet Approvals
→ Distribute? Contact VC's + Deans
* - RP Salary increase
- ICR funding plan for Grant-paid employees

⑤ FY19 RAMP Assumptions - Due Oct 10 (Oct 15)
- Tuition Revenue
- Exp. Line Items for Increase

⑥ Historical RAMP (FY17)
- Income Fund Cash by Campus

⑦ Excess Funds Plans - Finalized

⑧ Appropriation Reallocation Model
- Send e-mail to RP (9/20/17 1:1 Action Items)

10/5/17

(2)

- Propose: Wait until we get Fall 2017 data from RAMP (Oct 25)
  → $13.5M → $14M
  → could be more

- Sections 2 and 3 → BOT statutes

(9) Follow up - IPU - State Appropriation per FTE

(10) Scholarship Funding Level - Fall 2018
  → + #2M ?
  → BW send email to Pres, Denise, Scott
    - what does he need?
    ↓
    part of that discussion?

- Dec 1 - Award Scholarships

(11) Student Fee Process - moving along?
  - Paula back in office (yesterday)
  - ~~stud~~ Staff Senate - this morning
  - Weds, Oct 18 Chancellors Council

(12) SURS Pension - Tier 3 Impact

10/5/17

(9)

✓ (9) Send IPU Salary Increase to RP electronically

(10) Approp Reallocation Model - Hard to do fix

$13M is cumulative - 2M + 6M SIUC

$7M Surplus in FY17 (RAMP this year)

- Go 8 years - pay off credit card
- FY18 - 10% Approp (100% → 90%)
- Maintain enrollment?

100-SIU to Approp 0%

RP's List

(9) Fall 2017 enrollment IPU Chart - feels better than on 10th day

↓ 350

ISU went down

We were 2nd lowest drop

Other IPU's worse # + % ↓ ↓

RP should say something Nice to Scott we fought a better fight

(10) Need clarity - Food Pantry line between food groups < tuition fees

State Approp

Student food pantry - in MUC

1x1-RP

10/12/17

1. International Student Meeting - Oct 17 (mon) 2pm
   - current Status - Caty Folands Analysis
   - Final Table
   - Issue - Slipperly slope / crossing bridges can't get back one
   - U of I - Money maker (pay out-of-state Rate)

2. Salary Increase - Payroll
   - status
   - Phil Brown - unrepresented population

3. Salary Increase - IPU Comparison

4. Extended CC Innovation Fund Discussion (Oct 11)
   - Additional Items ← - UPBC involvement (Nancy Lutz) $1M / Faculty Salaries

5. Fee Review Status
   - Chancellor's Council - Oct 18 (CLORA Miles)

6. Tuition Rate Comparisons - Add Missouri School + Murray state
   - FY19 + 4% Assumption
   - Nick's Spreadsheets

7. Approp Reallocation
   - Fall 2018 Data Issue (FY19 SIHC RAMP)

10/12/17

(2)

* Bill & Scott Do modeling

4-5 year model

for

Retention Assumptions

for SDUC

Don't spend a lot of time

Not urgent

But it would be good to

know

that 14,000 would pass

Than in 2 years

unless they have a blackbird

Class

→ Fr → Soph → Jr. Retention flow through

for SDUC

- Carlos is smart - try to bump up some on-line courses

BW
use old EMC model

→ if 2 to fly up vs 'last year
Ahead?
- where are we Now?
- Diversity issues - hope we don't get beat up
Quiet is bad

* Do SDMC Rev-Exp supply model
Availability to shift approp
would be good to have Data

TO DOs

11/8/17

(A) Jesse - Elke

(1) Follow up - Gnaesh / Bruce / Jerry - consolidated Fee
→ send one page summary
→ unanimous vote - 5th Govt

(2) Email to SH (CAS) / cc JFB re: Salary Benchmarks

(3) Scott
- How to ↑ Yields of Higher Applicants
- Transfer Fairs ???
↓
what scholarship $ Are Needed
- Transfer Scholarships

** Owe 5 years of data for Tuition Waivers Dependent tax Refors

1x1 Additions

(1) Approp Realloc - Phil Braun - Scott
w RAMP from D. Stucky

(2) Faculty Salary Benchmarking

(3) Lawsuit (College Republicans) - should I plan to set aside $?
Attorney Fees
SIUC - Christian Legal Service
- $ sought by others for / $80K legal fees did not

says ours + theirs
ourselves in
Wash DC + NY

11/9/17

Longer Term Discussion

(17) EMC Revenue targets for Tuition (10/19/17 1:1)

(18) Approp Reallocation (10/19/17 1:1)
- SIUC structural operating Budget Surplus
  → RAMP Data

(19) Fee Rate Analysis
- MUC Renovation
- Student Health Insurance

(20) Modify SIUE Budget Development Process?
- Include fee funded / Non-state
- Spreadsheet - State vs. N/S Budget by VC Area

Shell

11/10/17

|X| Items - Need to Discuss w/ RP

1. Consolidated Fee Plan
   - SDM & SOP
2. Rec BoT - Tuition & Fees
   - Include Pharmacy in 1.0x Domestic Rate
3. Fact book - Approp Budget
4. Library $300K Carryover for Furniture
5. Excess Funds Plan - Revised Plan
6. Nurse Anesthesia Salary Increase
7. SURS Funding Plan For Salaries
8. SDM - Hiring Retirees (HR policy)
9. WSIE Financial update
10. Weds Afternoon Scheduling - cc → PRC / PDQ
11. Set aside funding for Lawsuit? - college Republicans
12. Approp Reallocation Analysis
    - Phil Brown → Study - RAMP Annual Set

A. January vacation Days

1/4/18 (3)

5:1 SIUE Distinctives - uniqueness

Come to RP
① SIUE performance Indicators
② SIUE Identity x2

(3) Trustee Ryan Mtg

RP - 1st mistake - Think that Doctoral mission is important to everyone
- fundamentally misreading (they are) faulty thinking

- Maybe we want to shift BoT thinking Location (Not just efficient)
  - who will grow
  - start investing in Carbondale
  - what

Risk - SIUC ~~found~~ move up to metro east
Baker univ. campus in Kansas City
3/4 of Income from KC

Budget Issues

If interested in us / strengthen SIUC

① Efficiency Data - Reason were in both (SIUC should downsize) shape
② Enrollment - continuing growth
- overall state budget
(will need her vote on Reallocation)
③ Grant activity - SIUE vs. SIUC

④

unique aspect of our budget

④ Athletics - leave

⑤ tuition - should we stay the walmart or charge more

scholarship funds

④ Chancellors' Report Document

Page 10 on cost
Affordable excellence ...

When we refer to scholarships in rest of document

- Business — small Amts
- Alumni — Small Amts
- only thing — $

total

why don't we get

- $ — scholarship support
- $ — MAP
- $ — Pell
- — Waiver

Chancellor report

talking point

Next years

To Do's 1/10/18

From Jan 14, 2018 1x1 Mtg

① MUC Renovation / Student Fees Analysis
- Follow up when Bond model is completed
* Impact of eliminating textbook services fee on excess funds calculation

② For Marsha Ryan (Trustee) visit
* Develop Budget Issues
  ① Efficiency data
  ② Enrollment vs. state Budget
  ③ Grant Activity - SIUE vs. SIUC
  ④ Athletics - Leave
  ⑤ tuition - should we stay the Walmart or ~~scratch~~ charge more
  - scholarship funds - MAP/Pell/Waivers/cash Awards

③ Rich Hapton - Budget Contingency - e-mail

④ SDM List - Benefits, etc. - Bullet points

⑤ Housing/Occupancy - potential Scholarship funding
- meet with Jeffrey ~~- send~~
- send list of questions

⑥ Scholarship Mtg - Denise/Scott
- send list of Questions to Scott

(7) Meeting with Jeffrey - Housing Scholarship
- scheduled for Friday ~~afternoon~~ morn

(8) Diversity Funding - Long-term Budget

- From 1/10/18 CC Discussion
  ↳ commitment to recurring funding
- still for 3 years per person, with now with opportunity for extension? (Renewable)

* From Central Funds (GA/IFM)
  - Available but depletes ("pressure valve + or -)

vs. New $
- Salary INCR
- scholarship Fund
- Innovation Fund
- other initiatives

(9) Planning for RPs' trip to Costa Rica - out of office

(10) Bullet points for Trustee Marsha Ryan visit

(11) Matt Brennan (WIU) - Athletics Questions

(12) Laura Benoit - Nursing clinical partner fee
- BOT Appendix B vs. Chancellor's Approval

(4) Trustee Marsha Ryan Visit - Friday
- Bullet point Notes
  → Especially Efficiencies
  → Need anything on Approp Reallocation?

(5) ISL - 5 Top Programatic Priorities
- Confirm - use D. Stuckys recommendation of FY19 RAMP

(6) RP Salary Increase
- Sherie's Question re: FY17 increase (Not eligible due to date)

(7) UPBC E-mail - VC Funding Requests
- RP Approval (from RP, Nancy Lutz, Bu

(8) Follow Up Items
a) HR Review - SDM Clinical Supervisors Salary Increase Request - by End of Mart
b) SDM Bullet Points - Mtg w/ Bruce Rette
c) Athletics - OVC Budgets comparison - Mtg with Bradth
d) HLC Team 5 Assurance Review - Document

(9) Time off Request - Streams / Birmingham
weds, Feb 14 - FRI, Feb 16

RP Action Items 1/18/18

(1) STS Grant

- ~~it~~ The refund is on the website
- confirm that it's on the bill/ fee schedule for pg
- would be hard for a student to know (who would go to website

✓ OK "consolidated hourly fee includes #2 for STS - refundable

✓ Go the extra miles, transparent should be more transparent than page 582 of website

Needs to be more than on website - needs to be in the bill

(2) Trustee Ryan

(A) - Give Growth since 2000

(B) East St. Louis

- Amount of ICR Grants Should vs. keep State Budget Indirect subsidized by

Is the difference > or < Indirect support

Exceed foregone ICR?

Jesse wanted to be used

Facilities Police Community

(C) Cash Awards - Scholarship Funds
- some are make case
we have grown by giving the store away in scholarships
↑ $12M
yes - but put in context
① ↓ students
② ↓ state support → ↑ tuition
③ Recession
1,000 students paying tuition & fees between FY10 and FY18

hypothetically - cut cash awards in half $6.8M

if lost fewer than 500 students we would have a Net gain

(D) EMC Team
~~#~~ of students
- short sighted to say optimum # is 17,294 students
~~we~~ all the variables
how do you come up w/ magic #
if want to teach online

w. people teaching online –
(it's infinite) thinking adjuncts

RI recommended to SB

lets talk about
Growth Model
Not
Maximum Capacity model

but SIU system shut down yesterday

If we will grow 500 or 250
S If good

* see what triggers are
should
– hiring faculty

If grow 250 increase
could get 50 from tuition but
would have to hire
X 50 more faculty

(4)

What is cost to grow

Capacity
- Faculty levels
  - support systems (online) mechanisms
  - scholarships ↳ For profits Drop out rate
  - Facilities / classroom space
  - which progs
    - what is the cost +100 students RN to BS

- when the lines cross SDE vs. S Inc there should be funds there
- won't get $13M but have to get $1-2M
  look at the #s - can't distribute on 36/64
  so start somewhere some credibility
- If response is can't do for 8 years until Debt Paid off

(5)

already factored in

we have to build in so that Canto can't factor in R1

Then would be $15M or if $13M

(E) Scholarship Funding Mtg

- what is in $ 15.1M Est FY18 expect
- why has it grown - what's in there
- Annual increase

urgency Dec 31 cutoff

* Need projections for 2-3 years out

* SB will say - what do you want to accomplish
  - Growth
  - How much

RP wants scenarios

(7) 2/16/18

Economic Impact Study
- Dung is looking at
- Don't send out or Δ it

RP List

(9) SIUC General Fund (SIUC Scholarship Funding)

SIUE
#53M state
$100M tuition
-20M scholarship - real $
we spend that mostly for people here

Is it fair to say w/out #20M, would get #120M

SIUC
Approp $80M
Tuition 120M
-90M } Is their support that high

Separate UG + Grad

1x1-RP
2/6/18

If the System spent
90m + 20m
SDC SDE

if we

They are subsidizing something Not very successful & paying a large amount for little Return

They have
we spend a 1/4 & are more successful

Do Analysis

⑩ Does SDE system have borrowing Capacity ~~$ 50M~~ for the MUC
we decide to do
students support

RP To Dos 2/9/18

1. AM said yes ($500/week) (Am Dirks? Lenhart, - assume portion Chads responsibility)
   - Send to Bruce
   - Do you want to forward
   - Next month
   - Charge to Chads account

2. Pres Dan at - faculty search
   - mental reallocation ~~Cost~~ is close when ~~$~~
   - This is one of the
   - BOT spend Retreat - will signal 2-3 important things

Master Plan mental to RP

Mark - Retreat

(2) 2/9/18

Several models

Discuss Next Chancellor's Council

- Feb 21

RP put white paper together

get it to President Dunsa

Those are the ff's

why it makes sense

RP will send 1st DRAFT

to BW

Low marginal SIRC/efficiency at scale

Amount of Aid → where best applied

1x1 - RP

2/13/18

(A) Reminder - out of office - weds - Friday

(B) ECC Agenda - Commencement Attendance

(1) Appropriation Reallocation - White Paper
- current model summary - Fall 2016, Not Fall 2017 (SIUC data Not available
- Institutional Financial Aid
  - "hidden" subsidy (4x in H.E. Working Committee Report)
- State-paid Research
  - should R1 be more grant funded?

(2) Fall 2018 Scholarship Funding
- Inflation % for Fall 2017 cohort → Fall 2018
- Scott's Question - shut off "spigot" Now?

(3) Housing Scholarships - update (status)

(4) Admin. Cost Senate Bill
- Is RP Aware?
- Is Pres. office fighting?

(5) Athletics - Karte Stadium Turf Loan
- Response to Brad? - Notify Pres. office?
- Status - Accounting (Loan source vs. cash available)
  ↓
  Excess Funds Est. $2.6M in Student Fees Entity (Textbook Rental)

RP Action Items 2/13/18

① Approp Reallocation Model

- ~~Am I (BW)~~ updating #s
  SIUC Fall 17 Not published
  ✓ OK to use Fall 16 - per RP

- white paper DRAFT
  - Talking points & model for upcoming Chanc Council
  - put in Power Point - No paper in the Room

- Review my #s get in Power Point

- Philosophy of it
  - has a sense that it's time - our moment is here
  - Pres. sends signals
  - Amy - Chair
  - Trustee Ryan - ~~Chair~~ Retreat in May
    → Higher Ed is screwed up
- Springfield Journal - editorial - yesterday
  SIUC have daughter & son-in-law - who lets that happen - BOT, Governor

et Info on Two

Need more controls over higher ed

RP will copy me on

2) Scholarship Funding
- Go back to Fall 2014

2 Issues
1) 1.9M

3,000 stdts graduating

Need to model w/ 4 cohorts
we Need to control it

- Can't have Scott going open ended - Then we are like Carbondale

- we have 14,500 - distributed UG / Grad / Prof
expect $102M

- ok w/ → less Revenue / less scholarship support
more "

Not ok with - Fewer students & more scholarship support

(10)

- if we're Not here in 14 years we will build a model that works.

RP Items

(1) Hsg Scholarship — Carry back to RP with saving

(2) April BoT — Carlo M. Mahy Reorg presentation to BoT

a lot of buzz — chair eliminated # of Depts

RP doesn't care

↓

what he wants to know — are they solvent in the New model

2 Questions (1) Revenue Neutral at worst?

(2) Budget model — Assumes certain level of state Approp but STEC → SUNY Reapprop Not in there

(11)

It seems how the Board is ready to move is linked to SIPOC Reorganization

Entirely possible

BoT thinking about ~~Rea~~ Reallocate of Approp

but Carlo M is Not thinking about it

BoT talk to Carlo Needs to add to his reorg plan

RP will talk to The President

(3) Money Mgmt Questions

Student Design Center

- we have pledges ? $ in Bank
- If we have pledges ? Rich goes to BoT

80% Cash
20% pledge

let us do 2nd floor

1x1 - RP

2/20/18

1. Tomorrow's Chancellors Council (2/21/18)
   - online Enabler (Acad. Partnership) - MBA
   - to be distributed - Fees vs. Income Fund

2. Approp Reallocation Model
   - Feb 28 Chancellors Council - What does RP Need?
     - what Format? PowerPoint? (Nick?)
   - white paper
   - Bullet points for RP (#'s)
   - Info for Denise Cobbs

3. Korte Stadium Artificial Turf Loan
   - conversation - Rich W, Tina Galik
     - ↳ RP's e-mail Question
     - ↳ Tina's proposal

   Rich W - No Charge (Treasurer's Approval)
   - Change where the Loan is Housed / who gets the interest

   Outstanding Item - Brad - funding Question - How pay for it

4. Jan 31 Income Fund Projection
   - $30M Available Y/E Cash
   - unrestricted Cash Flow Forecast

2/20/18

(4) Chancellors office
- End of this week — meeting w/ Architects
- 400k is least expensive
(A) - BW put New office
- Nicki & Usha in My spot

(B) Steer people towards Thip
- Paint, pictures of university
- Not New Sofa high-end
- Money part

preference ~~3 years of~~
- 2 years out of ICR
~~400k~~ x 2 years

context - Jeffrey Redd VCSA front area (~~2~~ 100k)

Any other areas who did

(5) ~~week of~~ Approp Reallocate mark
1st version - ~~ASAP~~ Chancellors 2/28/18
all create
Need 30 minutes ~~before~~ Jan Feb 28 CC

Br Need 3 scenarios to wa

(3)

3 Things on slide

(1) Current Distribution model

(2) Current HC = (9)

(3) SCH - put in Power point
Make copy of slides

But Retreat may be March 9 - Get to Amy before Costa Rica

Email to Scott

Whereas DC Down 1,400 did you see

* use assumptive model

Decrease each category by 9 %

Dc-ford/ masters/ etc.

by 9

Do Calc

* #'s are assumed - Not sharing Data anymore

(4)

Denise said SIUC could say
they could argue
Financial Aid - have poor students
you're in rich area
we are helping poorer
students
- Question - Empty Trustee seat

(16) BOT support

SIUC vs. SIUE

could have 4-3 vote ~~of~~ before
filled

(6) Online Enabler - MBA

- Not built into fee review Assumptions
- Crazy
- Anything fee units is Crazy

Bookstore Question? Textbook Rental

RP - what real overhead cost is accumulated by MBA online folks

1x1-RP 3/2/18

1. Response to Approp II Committee Request
2. Approp Hearings
   - Time / Arrangements (vehicles)
   - Questions received
   - Approp Binder - Tracey Jarrell
   - Tuition increase Notes
   - one page Remediation - SIUC's response
3. AP On Line MBA Program
   - Go or No Go / Financial projections
   - Board matter
4. MUC Bond Model
   - Impact of Fee rate increases
   - Illinois high school graduate projections
5. Approp Reallocation - CC Presentation
   - updates to Power Point (Denise's email)
   - Any other Follow up
6. Scholarship Funding Template - Scott B
7. Salary Analysis - Chad's position (EOA)

(12) 3/2/18

RP Items

(1) Pres Dunn My call (Approp Reallocation)

How did we adjust calculated Rate

1.0 / 1.2x / 1.4x

(2) Chancellor's office request

- Waiting on more final Numbers (complete)

$400k - $450k Do $200k $200k

political Question

Don't

1x1 - RP

3/15/18

① Approp Reallocation Mtg (3:45pm) - Pres. Dem
- RP Guidance
- Available Data
- which spreadsheets can we share (single PDF File)

② Senate Appropriation Hearing Factbook
- Additions to the Binder
  - "Cheat Sheet Summary
  - Def. Maintenance - Talking Points - Rich Walker
  - Response to 4 Questions

③ UPBC - Tomorrow
- Prep for Innovation Grant Discussion
- Future / upcoming meetings

④ Use of Activities Report - # vs. $
- Phil Brown

⑤ Osha Benguche - Transition Plan
- April 2 or 3
- Mary Ettling - could share if necessary

3/15/18

(2)

(2) Approp Reallocation

- Calculate Fall 1998 with 20 years cumulative how much ~~to~~ have we lost

we have lost (we're already out over 20 years - shortchgd) for April Mtg (BOT)

e.g. $150M over last 20 years

" " "
$0 to $9 go slow...
It's time

→ Send Data to President? OK
Open Book - send whatever they ask (Not like SDAC)

- Make Note of anything odd

(3)

Seven Things to Listen For
6 listen 1 to 5

(1) Think Bill helps us to understand model
#5 guy
- if they ask how'd you come up with that

Heard you say 1.0, 1.2 x 1.4x
R) talked about in public BCT

(2) The model
If Chance to comment
remind them — Not as much variability between SAT & SAC as you might think
Doctoral/professional
— model didn't move much
1,600 vs 2,200

(3) Anytime that sounds like inevitably (we have to do something, it's time) - write it down / Note it

(4)

What is level of commitment (Research, 2 years)

(4) keep ears open – time line or magnitude conversation in April vote during Summer

(5) Reorg since – Anticipation of balanced budget

vs.

Balanced Bud + Shift

based on current allocation to

Does CM have March orders – do reorg – balanced budget + amount of reallocad

↓

should prepare to it all at once + payback IFM Deficit

(5)

3 hills to climb SIUC

① Bal Budget 93M

② Pay back debt

③ Lose students (Enrollment

⑥ Have Ears open / Be Listening
- SIUC + Def Maint.

RP to Rich - if we have to concede statewide Def Maint $ to SIUC 2/3 or 3/4

⑦ - RP Thinks Appropriate BW to Say

If my Chancellor asks me

① Talk about April workshop

② Closed Door

Next steps

(6)

(8) BW Ark

r/t Static model
could we build a
dynamic model

- fair to SDMC
if recone

Introduce concept of
Dynamic model

If SDMC is confident,
they should like that
Model

- We Need to protect
ourselves - locking into
50/50 model
out of whack in 5 years

(7)

If They offer $2M

we come back - talk about overall concept

$2M this year & $4 next year and $6M Next

or

$2M for next 10 years

- Interested in opening offer

If ask what spend $ on

Have done our homework on New Programs
- South Air Force (Cyber)
- ESL (work prep)
- more Nursing

serve the Region

(8)

RP to BW

* Everytime we get -speaker or getting New Students — further widen the Gap Lines are crossing

Catch them at a weak moment and get 2-3,000 students ahead

If true - Nick do 50 year cumulative funding comparison

(4) UPBC / Innovation Grant

RP (1) Not Supportive - Mike's Housing Scholarship

(5) Osha's Replacement

- Network as much as possible
  * School of Business
  * Other Depts

Can't promise Job but I'm hearing great things about you & hope you apply

- R Dorn
- D Shucky
- B Colwell

Approp Reallocation Prep for Pres. Meeting

3/15/18

Headcount & FTE Data

Historical RAMP

- Based on Annual RAMP Submissions (Table 7) Historical
  - For SIUE and SIUC
    - Excludes SOM
- Have complete Data Detailed by Student Category through Fall 2016 (FY 17)
- Fall 2017 (FY 18)

Request RAMP

  - ~~SIUC left their~~ Based on Table 109A RAMP Request, submitted in October after 10th day,
  - So Fall 2017 actuals are available
  - SIUE - uses Fall 10th Day (Fall term Head count)

SIUC left HC Blank

* SIUC left blank (other info on Page completed but Enrollment NO data submitted

- For SIUC →

used IBHE Report

Fall 2017 SIUC Enrollment

- used IBHE ~~Datapoints~~ Report - Dec 2017 Dec 12, 2017 Board Mtg - Prelim. Fall 2017 Enrollment Rpt
- Included Hdct & FTE by UG and Grad

Note: Full FTE in RAMP historical but not request

- To back out SOM, used Data on SIUC's Inst. Research website (RAMP HC = 373 vs. 370 IRS)
- Leaves SIUC Grad remaining which includes
  - Masters
  - Doctoral
  - Professional (Law)

- Got Law School data from SIUC IRS report for professional → Assumed 1 Headcount = 1 FTE (close historically)

Left Grad remaining for Masters & Doctoral

* Estimated breakout of Masters & Doctoral based on data from ~~Inst.~~ SIUC Inst. Research Report → (Program Enrollments) For Doctoral & Professional

* Bottom Line - Should be close on Breakout Detail → would be glad to update w/ Actual Detail to improve Accuracy

Need SIUC actual Data

Note: of pool of Masters / Dr. / Prof.

→ knew Doctoral from IRS report
→ knew Professional (Law School) from IRS report
→ Backed into master

Fall 17 Hdct see Above

Fall 2017 FTE

12/12/17 IBHE Enrollment Report

① UG vs. Grad on ~~IBHE Data Point~~

② Assumed SOM HC = FTE and backed out of Grad

③ Law School from SIRC IRS and assumed HC of 318 = FTE (318) for Professional (Close in prior years)

④ Remaining pool = Masters + Doctoral
- ~~used~~ Reduced Masters + Doctoral at same ~~to~~ % INCR to hit target

About 11 %

(9)

Note: The Decrease % of Masters & Doctoral in Fall 16 vs Fall 15 were very close (-11.1 % masters -10.4 % Doctoral

FTE unadjust only

Spring 2018 Unadjusted FTE only

- SIUE = Actual Results

- SIUC - IBHE Feb 2018 Data Points

~~UG vs. Grad~~ Data Points FTE Breakout

- used Fall Som Amount - Backedout

* Unadjusted - ~~Dept~~ No # have UG / Masters / ~~Prof~~ Doctoral / Prof Breakout

* In summary SIUC = IBHE Datapoint # less Fall Som

* Not meant for Actual Allocation but show trend

(6)

Fall 2018 Estimated

Not Apples to Apples w/ Spring 2017 FTE

ESTIMATED HC only unadjusted

Fall 2018 Unadjusted HC Est

- Could Not do Adjustments
- could Not do FTE

- SIUE
  - Assumed Flat with Fall 2017 + 53 Addl FT FT Freshman based on Recent (Conservative) Application (Projection) Data

- SIUC
  - Assumed Flat with Fall 2017 but FT FT Freshman @ 918 from Chancellor Montemagno's 12/13/17 SIUC Reorganization to the BoT (weds Planning Mtg)

FTE - RAMP Vs. 10th Dy

- 10th Dy = census Date
- RAMP = 9th week snapshot and Historical RAMP last yr in Data report
  - back out Cost Recovery, etc.

In Total FTE Difference

		FTE
Fall 2011	/ FY12	(1.2)
Fall 2012	/ FY13	10.3
2013	/ FY14	3.6
2014	/ FY15	(1.4)
2015	/ FY16	5.9

* Not material

* Reflects Δ's between 10th Dy and 9th week

Students Adding or Dropping

1x1 - RP

3/22/18

① Approp. Reallocation Board Matter

a) Board Matter

- current DRAFT ok?
- Additional language for new Addendum?
- SIUC Enrollment data from D. Stuckey's office

b) Addendums (Not finalized)

- 3 current - Hdct, FTE, Approp
- ? Summary $ Calc
- Approp per FTE ?
- Instructional Cost
  - ↳ + Research $ / %

c) Supplemental materials for President

- Research - State vs. Non-State
  - ↳ Jerry W's confirmation
  - ↳ is ratio 1:2.5 or 1:3.5 ?

d) Review/Timing

- send tomorrow
- what?
- by whom?

e) April BoT

- BW plan to attend Weds mtg?
  Thurs Am mtg?

RP Action Items 3/22/18

(1) WIU – ~~Guaranteed~~ Tuition/Fees/Hsg
- how handle New costs?
- push for Fall 18

(2) RP Salary Increase
- plan ok, Notify payroll

(3) Approp Reallocate
- Do Wtd Avg FTE Fall 2018
  - Assume Grad the same
  - Reduce by Trust

Do Fall 2018 Wtd Avg FTE

Checked
- Scott u - Hdct - Freshm vs total Fall 2018

a) Page 5 or 6 Research/Mission — One Page

BW Research Pge

Research productivity Quick Summ

our return on invesht, Ratio our invesht to Grad
over 3.1 6.7M Return 2.1M invesht

(2)

(see RAND table 3)

5 FRC's rate of return is less than 2 to 1

* I.S.M in return (grants, etc) 8.8M invested

2nd point

Distribution of students

One would assume that an RI would be more populated or Grad students

However That is Not as clear one may assume different distinction is not as evident

(Explicable Son, Harvard own budget

(3)

Argument

Page 1 Hdct history
Culminated in Fall 2017

Pge 2 FTE - chge %

Pge 3 child Doctoral
here's the wtd Hdct

oh but mission
Even if trinity research
pg off is Not as
impressive

Distribution of Grad students

we just have slow. But the
enrollmts don't slow a
2/1 Appnp support

Addenda vs. Addl Info

(4)

97.7M Document → part of Addnl

Summary Pge - will be supplemental for Presidt

Not Addnl Chart.

Research Pge

1

Hdct Page

Top 2 sections

Not 3rd Difference

Relabel

- Headcount SUE
- Headcount SUC
- Comparison of SUE vs. SUC

delete 100 k

↓

Flip the signs

"SUC vs. SUE Hdct Capture"

FTE Pge save formatting changes

(5)

Approp Pge Don't NEED
65/35 proof

17.7M Pge - Fm addendum

take out Adjustd Hdlt

take off $17.7M Calc

Add column
SHE over paid / (underpaid)

(6)

New fyl

FY Hdct FTE Adj FTE State Appr

~~2000~~

↓

2018

Sum of SDAE + Edu w/ sysh + med ow

Distribution used
SDAE/SDAC

35 65

SDAE overpaid (underpaid)
HC Adj FTE

< >

+

Total ~~70050~~

55M 72M

1st DRAFT

Adopted or Not

7

Addl elem — Addl Talking Points Page

New Page — Approp for FTE

Masters

Don't Compare vs. EIU

Avg

Calculate Avg exclud SIUE

Weight $17M

Doctoral

Parent Son

+SIUC

Need this chart

Not Refined yet

Looking at Approp for schools, remove out SIUE

mean is (grad x our FTE = $17M weighted

→ SIUC R1 → Leave out SIUC

+Son Avg Approp → 20mm

Think it's enough data for tomorrow

- One more Additional for Rp

Summary

If look at Hdct, distribution should be 51%/49%.

probably should be

40cm 42m to 44m to the

Then that means we should have gotten additional 12m

If you look at the WTd FTE

New Pg

Then look at Regional Masters but don't mention SAC

(9)

NP (1) Hdct

NP (2) FTE

NIA (3) Wtd FTE

(4) ~~Approp for~~ N Capture

BW (5) Research payback & Distribute of Stds

(6) New Approp for FTE

BW (7) Summary

* Looking for multiple points of confirm

1x1 - RP

3/29/18

A) UPBC - Jeffrey's e-mail re: state budget
D) Spring 2018 Commencement

2) Personnel Listing - Lydia Jackson

3) Schedule - April BoT / Senate Approp Hearing

4) Diversity Strategic Plan - Cost Estimate

5) Budget Plans - State + Non-State

6) Innovation Grant Funding
A) Approp Reallocation Board matter
7) Housing Scholarships

8) Scholarship Funding - SB

9) Impact of 2+2 Salary INCR - FY18 Exp (+$2M)

10) Rutgers - unemployment Comp + IT Audit Exp

11) IT cash History - Check IBITE website

12) Athletics cash

VSIT

- Salary INCR - (Ka Holbert)

1x1 - RP

3/29/18

(1) Board Matter - Phase I Approp. Reallocation

a) Review/Finalize DRAFT - submit by NOON to RDuen

b) Follow up Analyses - 3/23/18 RP E-mail

c) BOT Meetings - Weds, Apr 11 and Thurs, Apr 12

* Preparation - Explain overall approach and methodology used (i.e., how we got to the $5.xx million recommendation).

(2)

RP Action Items 3/29/18

1) Approp to Bloc Boardmtn
Send to
- Incorporate RP Chapter
- Email to R Dunn, D Shealy
cc R Penbrook
Subject 'BoT proposal'

2) VSIT
- RP is committed to launch 2x $2k program
x 2 years = $8k (1st year Fall 2020)
- Email VSIT India committee
If Send Maximum of $8k
- NO inflation factor
(Per May Weishaar)
- OK BW RF $ to Scott
to manage in future years

3) Innovation Grant
- RP ready to pull trigger

RP – Follow up for Approp Realloca 3/29/18

Not priority but before April 1

1957 – 2000 SJC gauges #

Respond by saying

IN ≠ Record of the

talking about +/-

$? M

Consultant Consultant had to analyze

Distribution was

64/35

Can we generalize at Rutland

(2)

That's a good question

we have data we think

we can trust

CES/JS model explain

See how far back

Always with

Approach

Thursday 5/30/18

UPBC 10:30

1. Text osha - Title IX
2. Online Statement of Economic Interest
3. Call Deb Talbot 3642
   - planning for New Hire
4. 2 Prep Items for BoT (Follow up Report)
   - Employees vs. students
   - Approp + Enrollment → ~~#~~
     1999 → 1957
5. HLC Assurance
6. 1x1 - To Do Items
7. Greek PDAs

* Tim Childers *

7:15 movie

Tuesday, 4/3/18

① Prep for Thurs 1:1 < Salaries - Athletics
Funds - Blackboard Analytics
Diff Rules - Engrng

② John Charles - Def maint $ request
- End of week

③ Approp Reallocate
- 2 follow ups
  - Exhaustive study
  - 1957 → 1999 Enrlmt/Approp
- Notes for mtg
- who is presenting - study?

④ PDQ Greesh

⑤ Osh's position - 1x1 Discuss
- VCA/OTA Budget

⑥ Online Student of Econ 2

⑦ HRC Absence Terms

⑧ Online Student of Econ Dept

⑨ Call Scott Re: Students short of $ to graduate

⑩ Housing Scholarship

1x1 - RP

4/5/18

① Upcoming Dates
- Next 1:1 (Prep for BOT) - Tuesday, 4/10 at 3:30pm
- Senate Approp. Hearing - Tuesday, 4/24 (2½ weeks)

② April BOT (weds & Thurs) - Approp. Reallocation

a) Who is presenting (Stucky? BW?)
b) What does RP want covered? - Notes
- Answer questions - source Docs

c) Support/Media - Anything else Needed?
→ Leadership Council - SW II

d) Two follow up Items
→ Shifted Approp $ - 1957-2000

→ Faculty/Staff vs. Students Ratio

e) Pres Dunn at SDM Staff Senate (Today)
- Follow up Regarding Approp Realloc?
(Gretchen Fricke, Kurt Olmscher)

f) Anything Needed for Tuesday 1:1?

RP Action Items 4/5/18

① April BoT
- RP Asked RD + Amy Scholar

② BW Do 3 Practice on Tuesday weeks for 5 minute explanation to BoT

BW - Let me explain how we got the 4 #5 for Avg

① Take Hdct + Multiply by

② Take Mean cost according to IB Hf

③

④ Simpler is Better

Then well take Questions

(Don't tease it too much on the front end, wait for Questions)

RDunn's laying out the case
The Bus do #5

(2)

Then RP will answer Questions

- This is so predictable
  except went underground
  for months

  then for political reasons it
  exploded

Power Play - Pres. (

"The main part of my presentation
today is to walk you
through the 4 #s on
Page 5
& to take any questions"

~~RP~~ - If they get to to "Mission is
Different" argument - Defense

→ Likes the table - They're overstated
had SDIC been or lowered after RI

would've changed everything

* RP thanks we handle 4-5 letters
  - ① Randa Sargent
  - ② Jeffrey Sabby
  - Standing By
    - SJ Morrison
    - Ramon Sanchez
    - Gretchen Fricke

Kimi not @ 3pm

② Faculty/Staff per student — update for Tues

- How can SINC's #'s be close to us
- Fill in SINC Data - older yrs
- Add to totals (Grad

SINC 4,700 # - includes Grad Asst's

SINE - Full staff #5k x 3 = 12k teach Load

SINC - GA's - teach less 25% of tenured faculty

Really cheap personnel $$

(4)

(3) ~~Dec~~ 1957 - 2000 / current

In last 5-6 years, we have totally reversed the stitch

If we don't adjust - imbalance will grow

BW Note Hdct / FTE Ratio

Response: "If we go all the way back

- we looked at that over 30-40 year period was a subsidy

but was eroded in 10 years

last 5 years

Net - we are owed

(4) Blackboard Analytics

Approval by RP but

BW send email - Is this an added

4/10/18
3:30 pm

1x1

1. BOT Approp Reallocation
   - Supporting Documents <Phil Nick
   - Presentation Slides
2. Senate Approp Hearing - JC
   - Impact of Sep. Bill
3. Def maintenance
4. Salary Increase (Individual) Guidelines
5. SIMS System Updates
6. ICR 4/E plans - Office/Research

From: Paula Keith <pkeith@siu.edu>
Sent: Friday, March 30, 2018 9:35 AM
To: Duane Stucky;William Bradley Colwell
Cc: Susan Jo Parks;Penny Sue Moon
Subject: FW: Chancellor's Update
Attachments: ATT00001.txt

FYI

From: announce-bounces@lists.siue.edu <announce-bounces@lists.siue.edu> **On Behalf Of** Pembrook, Randall
Sent: Friday, March 30, 2018 9:26 AM
To: announce@lists.siue.edu
Subject: Chancellor's Update

Friends,

Welcome to the stretch drive to Commencement 2018! In these next five weeks, we will have many opportunities to celebrate faculty, staff, and student accomplishments that have occurred throughout this academic year. The School of Business' celebration recognizing $200,000 in donor support at its recent Annual Scholarship and Awards Program is a great example. I know you will enjoy the various awards and scholarship events hosted by all the schools and colleges throughout April and May.

We also are fortunate this time of year to enjoy access to an outstanding array of learning opportunities like this week's lecture by Dr. Paul Rasmussen regarding Adlerian/Dreikursian Thinking, Naomi Tutu's address at the MJCHF dinner focusing on humanity and respect, as well as the upcoming Fritz Marti Lecture featuring Boston College's Richard Kearney.

I want to thank everyone involved in our Spring Break trip to Costa Rica. The Schools of Nursing, Pharmacy, and Education, Health and Human Behavior certainly did their part in shaping a changing world with both humanitarian efforts and academic endeavors. Earlier in January, the School of Dental Medicine also was in Costa Rica, and we hope to expand this program in the future. A newly signed MOU with the University of Costa Rica will help ensure additional collaborations in the future. Other outreach efforts worth noting include the School of Pharmacy's work in Haiti, and the School of Engineering's Constructors Club working with Habitat for Humanity in Florida during Spring Break. These efforts only heighten SIUE's growing national and international reputation. They are truly transformative experiences for our students, faculty and staff, not only for the hands-on experiences, but also the community engagement that creates an impact far beyond what we imagine.

Regarding upcoming business, the SIU Board of Trustees meeting in Carbondale on April 12 will be significant for SIUE on a variety of fronts:

- We look forward to awarding a contract for completion of Phase 2 of the Student Project Design and Fabrication Workshop for the School of Engineering. Private donations account for the $1.2-million to complete the project.
- We expect approval of the expansion of the Disability Support Services office in the Student Success Center to accommodate students requiring assistance for testing services, along with relocation of a computer lab and the creation of a new smart seminar room.
- We are aligning with an external firm to enhance SIUE's position in the highly competitive MBA marketplace by growing an accelerated online MBA program.
- We are also renewing highly effective agreements with media partners for traditional and digital media buying for University Marketing & Communications. Our Enrollment Management and Marketing teams, working

closely with our outstanding SIUE faculty and staff, continue to create an environment that is attracting the attention of prospective students. Freshman deposits are running 15 percent ahead of this point last year. Also, admitted graduate students are up nine percent, and international applications have increased five percent.

- Proposed structural improvements include improvements in the MUC (skylight), Science East (new furniture) and Phase 2 of campus sidewalk replacement to enhance day-to-day life on campus.

Perhaps the most discussed issue on our campus at the moment is the possibility of reallocation of state funding between the Edwardsville and Carbondale campuses. Should this occur, our focus will be on utilizing additional resources to enhance the student academic experience with innovative programming, investing in our faculty and staff, increasing online offerings, and improving facilities that will build upon this campus' positive momentum for continued enrollment growth. Thank you for your ongoing efforts in support of excellence at SIUE. Have a great weekend.



Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2477

From: Fricke, Gretchen <gfricke@siue.edu>
Sent: Monday, April 09, 2018 4:56 PM
To: Randy J Dunn;William Bradley Colwell
Cc: Kruse, Vicki;Hunter, Anne
Subject: Thank you

Dear Drs. Dunn and Colwell,

Thank you for your visit with the SIUE University Staff Senate last week. I greatly appreciate your willingness to meet with us and offer such candid conversation. I've heard nothing but positive comments from senators present.

Your visit was especially timely as the SIU reallocation conversations continue. You've given us a better vantage point and historical perspective as we read the press reports and public comments regarding this topic.

I look forward to seeing you both on Thursday on SIUC's campus.

If the SIUE University Staff Senate can ever be of assistance to either of you, please don't hesitate to contact me.

Best,
Gretchen
Gretchen D. Fricke
Director, Student Services, School of Education, Health and Human Behavior
University Staff Senate President, 2017-18 academic year
Southern Illinois University Edwardsville
(618) 650-3580, FAX (618) 650-5468
www.siue.edu/education

SIUe
School of Education
Health & Human Behavior

From: William Bradley Colwell
Sent: Monday, April 09, 2018 5:43 PM
To: Fricke, Gretchen;Randy J Dunn
Cc: Kruse, Vicki;Hunter, Anne
Subject: Re: Thank you

Gretchen: Thank you for the very kind note. It was a pleasure to participate in the Senate meeting last Thursday. It was very beneficial to hear the views of the senators -- and, by the way, they seemed very knowledgeable!

I appreciate the advocacy for your constituents. Further, you can count on that Dr. Dunn and I will always try to be transparent, and communicate as often as possible. I look forward to seeing you on Thursday -- it will be quite a day!

BRAD COLWELL, Vice President for Student & Academic Affairs
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
131 Stone Center

618.536-3465 l Office

SIU Southern Illinois University
CARBONDALE

From: Fricke, Gretchen <gfricke@siue.edu>
Sent: Monday, April 9, 2018 4:56 PM
To: Randy J Dunn; William Bradley Colwell
Cc: Kruse, Vicki; Hunter, Anne
Subject: Thank you

Dear Drs. Dunn and Colwell,

Thank you for your visit with the SIUE University Staff Senate last week. I greatly appreciate your willingness to meet with us and offer such candid conversation. I've heard nothing but positive comments from senators present.

Your visit was especially timely as the SIU reallocation conversations continue. You've given us a better vantage point and historical perspective as we read the press reports and public comments regarding this topic.

I look forward to seeing you both on Thursday on SIUC's campus.

If the SIUE University Staff Senate can ever be of assistance to either of you, please don't hesitate to contact me.

Best,
Gretchen
Gretchen D. Fricke
Director, Student Services, School of Education, Health and Human Behavior
University Staff Senate President, 2017-18 academic year
Southern Illinois University Edwardsville
(618) 650-3580, FAX (618) 650-5468
www.siue.edu/education



From: Randy J Dunn <rdunn@siu.edu>
Sent: Monday, April 09, 2018 8:41 PM
To: Fricke, Gretchen
Cc: William Bradley Colwell;Kruse, Vicki;Hunter, Anne
Subject: Re: Thank you

Thanks Gretchen, glad to be with everyone and appreciate your collective advocacy. Keep pushing on this and will see you this week.

Sent from my iPad

On Apr 9, 2018, at 4:56 PM, Fricke, Gretchen <gfricke@siue.edu> wrote:

> Dear Drs. Dunn and Colwell,
>
> Thank you for your visit with the SIUE University Staff Senate last week. I greatly appreciate your willingness to meet with us and offer such candid conversation. I've heard nothing but positive comments from senators present.
>
> Your visit was especially timely as the SIU reallocation conversations continue. You've given us a better vantage point and historical perspective as we read the press reports and public comments regarding this topic.
>
> I look forward to seeing you both on Thursday on SIUC's campus.
>
> If the SIUE University Staff Senate can ever be of assistance to either of you, please don't hesitate to contact me.
>
> Best,
> Gretchen
> Gretchen D. Fricke
> Director, Student Services, School of Education, Health and Human Behavior
> University Staff Senate President, 2017-18 academic year
> Southern Illinois University Edwardsville
> (618) 650-3580, FAX (618) 650-5468
> www.siue.edu/education
> <image001.jpg>

From: Paula Keith <pkeith@siu.edu>
Sent: Thursday, April 12, 2018 2:38 PM
To: William Bradley Colwell
Cc: Penny Sue Moon
Subject: FW: Reallocation Proposal
Attachments: ATT00001.txt

From: Graf Moffett, Grete [mailto:ggraf@siue.edu]
Sent: Thursday, April 12, 2018 2:25 PM
To: Paula Keith <pkeith@siu.edu>
Subject: FW: Reallocation Proposal

FYI

From: announce-bounces@lists.siue.edu <announce-bounces@lists.siue.edu> **On Behalf Of** Pembrook, Randall
Sent: Thursday, April 12, 2018 2:23 PM
To: announce@lists.siue.edu
Subject: Reallocation Proposal

Friends,

Thank you once again for all that you do to make SIUE such a dynamic University. This is underlined by our standing as the fastest growing public institution in Illinois during the past 20 years, our annual position on the President's Higher Education Community Service Honor Roll, the fact that the National Science Foundation has ranked SIUE second for federal research and development expenditures among all Carnegie master's large, primarily residential universities, and our history of providing affordably excellent education.

In order to continue to support your efforts and continue SIUE's positive momentum and growth, we took what we consider to be a thoughtful, moderated reallocation proposal regarding state funding to the SIU Board of Trustees as recognition of SIUE's progress. This proposal drew support from President Randy Dunn and from the three Metro East trustees, Amy Sholar, Shirley Portwood, and Luke Jansen. They all firmly believe that the time for an updated reallocation model of funding between the Edwardsville and Carbondale campuses has arrived.

This afternoon at the regularly scheduled board meeting in Carbondale, the vote was 3-4 with one abstention, and the proposal did not pass. Support was expressed for bringing in a consultant to review the allocation model. This will occur in 2018-2019. Many Trustees stated that they thought SIUE should receive additional funding (i.e., "a bigger piece of the pie") and their confidence was high that we would accomplish great things at SIUE with additional funding. But, at this time, no immediate reallocation will result from this proposal.

We recognize that SIUC has its budget challenges, but those challenges should not impede the progress of SIUE which depends, in part, on an equitable distribution of the state allocation. The time has come for SIUE to capitalize upon its strengths and potential to create a new era, something that has been recognized by our legislators.

Very soon, State Representative Jay Hoffman, who represents SIUE's district, will introduce legislation that would create separate Trustee boards at Carbondale and Edwardsville. The legislation would also shift the current allocation conversation from the SIU Board of Trustees to the Illinois legislature. We appreciate the actions of our local legislators,

including Katie Stuart, Monica Bristow, and LaToya Greenwood who support the legislation, and look forward to reviewing the specifics of Representative Hoffman's proposal.

Thank you to all who submitted support letters and to those who traveled to Carbondale to speak to the Board. Stay tuned!



Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2477

From: William Bradley Colwell
Sent: Thursday, April 12, 2018 2:41 PM
To: Gregory N Petrowich
Subject: FW: Reallocation Proposal
Attachments: ATT00001.txt

It happened quicker than I thought ….. game on!

~ Brad C.

From: announce-bounces@lists.siue.edu <announce-bounces@lists.siue.edu> **On Behalf Of** Pembrook, Randall
Sent: Thursday, April 12, 2018 2:23 PM
To: announce@lists.siue.edu
Subject: Reallocation Proposal

Friends,

Thank you once again for all that you do to make SIUE such a dynamic University. This is underlined by our standing as the fastest growing public institution in Illinois during the past 20 years, our annual position on the President's Higher Education Community Service Honor Roll, the fact that the National Science Foundation has ranked SIUE second for federal research and development expenditures among all Carnegie master's large, primarily residential universities, and our history of providing affordably excellent education.

In order to continue to support your efforts and continue SIUE's positive momentum and growth, we took what we consider to be a thoughtful, moderated reallocation proposal regarding state funding to the SIU Board of Trustees as recognition of SIUE's progress. This proposal drew support from President Randy Dunn and from the three Metro East trustees, Amy Sholar, Shirley Portwood, and Luke Jansen. They all firmly believe that the time for an updated reallocation model of funding between the Edwardsville and Carbondale campuses has arrived.

This afternoon at the regularly scheduled board meeting in Carbondale, the vote was 3-4 with one abstention, and the proposal did not pass. Support was expressed for bringing in a consultant to review the allocation model. This will occur in 2018-2019. Many Trustees stated that they thought SIUE should receive additional funding (i.e., "a bigger piece of the pie") and their confidence was high that we would accomplish great things at SIUE with additional funding. But, at this time, no immediate reallocation will result from this proposal.

We recognize that SIUC has its budget challenges, but those challenges should not impede the progress of SIUE which depends, in part, on an equitable distribution of the state allocation. The time has come for SIUE to capitalize upon its strengths and potential to create a new era, something that has been recognized by our legislators.

Very soon, State Representative Jay Hoffman, who represents SIUE's district, will introduce legislation that would create separate Trustee boards at Carbondale and Edwardsville. The legislation would also shift the current allocation conversation from the SIU Board of Trustees to the Illinois legislature. We appreciate the actions of our local legislators, including Katie Stuart, Monica Bristow, and LaToya Greenwood who support the legislation, and look forward to reviewing the specifics of Representative Hoffman's proposal.

Thank you to all who submitted support letters and to those who traveled to Carbondale to speak to the Board. Stay tuned!



Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2477

From: William Bradley Colwell
Sent: Thursday, April 12, 2018 2:44 PM
To: David Michael Ardrey;Brian C Chapman
Subject: Reallocation Proposal

It happened quicker than I thought ….. game on!

~ Brad C.

From: announce-bounces@lists.siue.edu <announce-bounces@lists.siue.edu> **On Behalf Of** Pembrook, Randall
Sent: Thursday, April 12, 2018 2:23 PM
To: announce@lists.siue.edu
Subject: Reallocation Proposal

Friends,

Thank you once again for all that you do to make SIUE such a dynamic University. This is underlined by our standing as the fastest growing public institution in Illinois during the past 20 years, our annual position on the President's Higher Education Community Service Honor Roll, the fact that the National Science Foundation has ranked SIUE second for federal research and development expenditures among all Carnegie master's large, primarily residential universities, and our history of providing affordably excellent education.

In order to continue to support your efforts and continue SIUE's positive momentum and growth, we took what we consider to be a thoughtful, moderated reallocation proposal regarding state funding to the SIU Board of Trustees as recognition of SIUE's progress. This proposal drew support from President Randy Dunn and from the three Metro East trustees, Amy Sholar, Shirley Portwood, and Luke Jansen. They all firmly believe that the time for an updated reallocation model of funding between the Edwardsville and Carbondale campuses has arrived.

This afternoon at the regularly scheduled board meeting in Carbondale, the vote was 3-4 with one abstention, and the proposal did not pass. Support was expressed for bringing in a consultant to review the allocation model. This will occur in 2018-2019. Many Trustees stated that they thought SIUE should receive additional funding (i.e., "a bigger piece of the pie") and their confidence was high that we would accomplish great things at SIUE with additional funding. But, at this time, no immediate reallocation will result from this proposal.

We recognize that SIUC has its budget challenges, but those challenges should not impede the progress of SIUE which depends, in part, on an equitable distribution of the state allocation. The time has come for SIUE to capitalize upon its strengths and potential to create a new era, something that has been recognized by our legislators.

Very soon, State Representative Jay Hoffman, who represents SIUE's district, will introduce legislation that would create separate Trustee boards at Carbondale and Edwardsville. The legislation would also shift the current allocation conversation from the SIU Board of Trustees to the Illinois legislature. We appreciate the actions of our local legislators, including Katie Stuart, Monica Bristow, and LaToya Greenwood who support the legislation, and look forward to reviewing the specifics of Representative Hoffman's proposal.

Thank you to all who submitted support letters and to those who traveled to Carbondale to speak to the Board. Stay tuned!



Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2477

From: Mary M Murray <mmurray@bgsu.edu>
Sent: Thursday, April 12, 2018 2:48 PM
To: William Bradley Colwell
Subject: Re: Reallocation Proposal

WOW! WOW! WOW!
Can't wait to hear details!
Mary

From: William Colwell <bcolwell@siu.edu>
Date: Thursday, April 12, 2018 at 3:44 PM
To: David Michael Ardrey <dardrey@siu.edu>, Brian C Chapman <bchapman@siu.edu>
Subject: Reallocation Proposal

It happened quicker than I thought ….. game on!

~ Brad C.

From: announce-bounces@lists.siue.edu <announce-bounces@lists.siue.edu> **On Behalf Of** Pembrook, Randall
Sent: Thursday, April 12, 2018 2:23 PM
To: announce@lists.siue.edu
Subject: Reallocation Proposal

Friends,

Thank you once again for all that you do to make SIUE such a dynamic University. This is underlined by our standing as the fastest growing public institution in Illinois during the past 20 years, our annual position on the President's Higher Education Community Service Honor Roll, the fact that the National Science Foundation has ranked SIUE second for federal research and development expenditures among all Carnegie master's large, primarily residential universities, and our history of providing affordably excellent education.

In order to continue to support your efforts and continue SIUE's positive momentum and growth, we took what we consider to be a thoughtful, moderated reallocation proposal regarding state funding to the SIU Board of Trustees as recognition of SIUE's progress. This proposal drew support from President Randy Dunn and from the three Metro East trustees, Amy Sholar, Shirley Portwood, and Luke Jansen. They all firmly believe that the time for an updated reallocation model of funding between the Edwardsville and Carbondale campuses has arrived.

This afternoon at the regularly scheduled board meeting in Carbondale, the vote was 3-4 with one abstention, and the proposal did not pass. Support was expressed for bringing in a consultant to review the allocation model. This will occur in 2018-2019. Many Trustees stated that they thought SIUE should receive additional funding (i.e., "a bigger piece of the pie") and their confidence was high that we would accomplish great things at SIUE with additional funding. But, at this time, no immediate reallocation will result from this proposal.

We recognize that SIUC has its budget challenges, but those challenges should not impede the progress of SIUE which depends, in part, on an equitable distribution of the state allocation. The time has come for SIUE to capitalize upon its strengths and potential to create a new era, something that has been recognized by our legislators.

Very soon, State Representative Jay Hoffman, who represents SIUE's district, will introduce legislation that would create separate Trustee boards at Carbondale and Edwardsville. The legislation would also shift the current allocation conversation from the SIU Board of Trustees to the Illinois legislature. We appreciate the actions of our local legislators, including Katie Stuart, Monica Bristow, and LaToya Greenwood who support the legislation, and look forward to reviewing the specifics of Representative Hoffman's proposal.

Thank you to all who submitted support letters and to those who traveled to Carbondale to speak to the Board. Stay tuned!



Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2477

From: Gregory N Petrowich <greg.petrowich@wsiu.org>
Sent: Thursday, April 12, 2018 3:12 PM
To: William Bradley Colwell
Subject: Re: Reallocation Proposal

Wow that didn't take long.

gp

From: William Bradley Colwell <bcolwell@siu.edu>
Sent: Thursday, April 12, 2018 2:41:00 PM
To: Gregory N Petrowich
Subject: FW: Reallocation Proposal

It happened quicker than I thought ….. game on!

~ Brad C.

From: announce-bounces@lists.siue.edu <announce-bounces@lists.siue.edu> **On Behalf Of** Pembrook, Randall
Sent: Thursday, April 12, 2018 2:23 PM
To: announce@lists.siue.edu
Subject: Reallocation Proposal

Friends,

Thank you once again for all that you do to make SIUE such a dynamic University. This is underlined by our standing as the fastest growing public institution in Illinois during the past 20 years, our annual position on the President's Higher Education Community Service Honor Roll, the fact that the National Science Foundation has ranked SIUE second for federal research and development expenditures among all Carnegie master's large, primarily residential universities, and our history of providing affordably excellent education.

In order to continue to support your efforts and continue SIUE's positive momentum and growth, we took what we consider to be a thoughtful, moderated reallocation proposal regarding state funding to the SIU Board of Trustees as recognition of SIUE's progress. This proposal drew support from President Randy Dunn and from the three Metro East trustees, Amy Sholar, Shirley Portwood, and Luke Jansen. They all firmly believe that the time for an updated reallocation model of funding between the Edwardsville and Carbondale campuses has arrived.

This afternoon at the regularly scheduled board meeting in Carbondale, the vote was 3-4 with one abstention, and the proposal did not pass. Support was expressed for bringing in a consultant to review the allocation model. This will occur in 2018-2019. Many Trustees stated that they thought SIUE should receive additional funding (i.e., "a bigger piece of the pie") and their confidence was high that we would accomplish great things at SIUE with additional funding. But, at this time, no immediate reallocation will result from this proposal.

We recognize that SIUC has its budget challenges, but those challenges should not impede the progress of SIUE which depends, in part, on an equitable distribution of the state allocation. The time has come for SIUE to capitalize upon its strengths and potential to create a new era, something that has been recognized by our legislators.

Very soon, State Representative Jay Hoffman, who represents SIUE's district, will introduce legislation that would create separate Trustee boards at Carbondale and Edwardsville. The legislation would also shift the current allocation conversation from the SIU Board of Trustees to the Illinois legislature. We appreciate the actions of our local legislators, including Katie Stuart, Monica Bristow, and LaToya Greenwood who support the legislation, and look forward to reviewing the specifics of Representative Hoffman's proposal.

Thank you to all who submitted support letters and to those who traveled to Carbondale to speak to the Board. Stay tuned!



Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2477

From: Brian C Chapman <bchapman@siu.edu>
Sent: Thursday, April 12, 2018 3:18 PM
To: William Bradley Colwell
Subject: RE: Reallocation Proposal

Not that it will pass….but this position eliminates the system office….just saying.

From: William Bradley Colwell [mailto:bcolwell@siu.edu]
Sent: Thursday, April 12, 2018 2:44 PM
To: David Michael Ardrey <dardrey@siu.edu>; Brian C Chapman <bchapman@siu.edu>
Subject: Reallocation Proposal

It happened quicker than I thought ….. game on!

~ Brad C.

From: announce-bounces@lists.siue.edu <announce-bounces@lists.siue.edu> **On Behalf Of** Pembrook, Randall
Sent: Thursday, April 12, 2018 2:23 PM
To: announce@lists.siue.edu
Subject: Reallocation Proposal

Friends,

Thank you once again for all that you do to make SIUE such a dynamic University. This is underlined by our standing as the fastest growing public institution in Illinois during the past 20 years, our annual position on the President's Higher Education Community Service Honor Roll, the fact that the National Science Foundation has ranked SIUE second for federal research and development expenditures among all Carnegie master's large, primarily residential universities, and our history of providing affordably excellent education.

In order to continue to support your efforts and continue SIUE's positive momentum and growth, we took what we consider to be a thoughtful, moderated reallocation proposal regarding state funding to the SIU Board of Trustees as recognition of SIUE's progress. This proposal drew support from President Randy Dunn and from the three Metro East trustees, Amy Sholar, Shirley Portwood, and Luke Jansen. They all firmly believe that the time for an updated reallocation model of funding between the Edwardsville and Carbondale campuses has arrived.

This afternoon at the regularly scheduled board meeting in Carbondale, the vote was 3-4 with one abstention, and the proposal did not pass. Support was expressed for bringing in a consultant to review the allocation model. This will occur in 2018-2019. Many Trustees stated that they thought SIUE should receive additional funding (i.e., "a bigger piece of the pie") and their confidence was high that we would accomplish great things at SIUE with additional funding. But, at this time, no immediate reallocation will result from this proposal.

We recognize that SIUC has its budget challenges, but those challenges should not impede the progress of SIUE which depends, in part, on an equitable distribution of the state allocation. The time has come for SIUE to capitalize upon its strengths and potential to create a new era, something that has been recognized by our legislators.

Very soon, State Representative Jay Hoffman, who represents SIUE's district, will introduce legislation that would create separate Trustee boards at Carbondale and Edwardsville. The legislation would also shift the current allocation conversation from the SIU Board of Trustees to the Illinois legislature. We appreciate the actions of our local legislators,

including Katie Stuart, Monica Bristow, and LaToya Greenwood who support the legislation, and look forward to reviewing the specifics of Representative Hoffman's proposal.

Thank you to all who submitted support letters and to those who traveled to Carbondale to speak to the Board. Stay tuned!



Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2477

From: Randy J Dunn <rdunn@siu.edu>
Sent: Tuesday, April 17, 2018 2:42 PM
To: William Bradley Colwell
Subject: FW: INFORMATION: SIU Legislation Update
Attachments: House Bill 5859-5861_1292-1294 Analysis.pdf

Background sent to BOT. FYIRD

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Randy J Dunn
Sent: Tuesday, April 17, 2018 1:14 PM
To: Randy J Dunn <rdunn@siu.edu>
Cc: Misty D Whittington (mistyw@siu.edu) <mistyw@siu.edu>; John Charles (jcharles@siu.edu) <jcharles@siu.edu>; Luke Crater (lcrater@siumed.edu) <lcrater@siumed.edu>
Subject: INFORMATION: SIU Legislation Update

Board of Trustees—

I shared two introduced bills with you last week that the bill tracking system we use picked up—HB5860 that would reconstitute the SIU Board of Trustees, and HB5861 that dissolves the SIU System and makes SIUC and SIUE independent entities with separate boards. At that time, we didn't have information on what became a third bill—HB5859 that would equalize the general state appropriation between SIUC and SIUE (a 50/50 split) going forward.

Yesterday, then, these three bills were filed as amendments to three shell bills currently in the Illinois House which are on 2nd Reading. As floor amendments, this proposed legislation can move with little notice—and as you'll note later below, that is what appears to be happening. A summary of the actions is pasted in immediately below:

> **House 2nd Reading. HA #1 filed 4/16/18**
> HB 1292 (Hoffman) Shell bill. HA #1 - Replaces everything after the enacting clause. Amends the Southern Illinois University Management Act. Abolishes the Board of Trustees of Southern Illinois University. Provides that that part of Southern Illinois University associated with the Carbondale campus (except the School of Medicine, School of Dental Medicine, School of Pharmacy, School of Nursing, and the East St. Louis Center and along with the School of Law) shall be known as Southern Illinois University at Carbondale and shall be under the governance and control of the Board of Trustees of Southern Illinois University at Carbondale. Provides that that part of Southern Illinois University associated with the Edwardsville campus (along with the School of Medicine, School of Dental Medicine, School of Pharmacy, School of Nursing, and the East St. Louis Center) shall be known

as Southern Illinois University at Edwardsville and shall be under the governance and control of the Board of Trustees of Southern Illinois University at Edwardsville. Makes corresponding changes in various Acts. Effective July 1, 2018.

House 2nd Reading. HA #1 filed 4/16/18
HB 1293 (Hoffman) Shell bill. HA #1 - Replaces everything after the enacting clause. Amends the Southern Illinois University Management Act. Provides that on the effective date of the amendatory Act, the terms of office of the members of the Board of Trustees of Southern Illinois University shall terminate and the Board shall be reconstituted. With regard to the 7 members of the Board appointed by the Governor, by and with the advice and consent of the Senate, specifies that after the effective date of the amendatory Act, the 7 members shall be appointed as follows: 3 appointees shall hold an undergraduate or graduate degree from the Southern Illinois University at Edwardsville campus, 3 appointees shall hold an undergraduate or graduate degree from the Southern Illinois University at Carbondale campus, and one appointee must not have attended Southern Illinois University at all. Changes the voting student member to an additional nonvoting student member, and deletes provisions concerning the designation of a voting student member and a nonvoting student member; makes related changes. Sets forth provisions concerning the expiration of the terms of the 7 initial members appointed by the Governor, by and with the advice and consent of the Senate, pursuant to the amendatory Act.

House 2nd Reading. HA #1 filed 4/16/18
HB 1294 (Hoffman) Shell bill. HA #1 - Replaces everything after the enacting clause. Amends the Southern Illinois University Management Act. Provides that, beginning with the 2018-2019 academic year, when money appropriated to the Board of Trustees of Southern Illinois University by the General Assembly is allocated for the Carbondale campus, an equal amount must be allocated by the Board for the Edwardsville campus. Effective July 1, 2018.

And in the document that's attached to this email, you'll find more comprehensive bill analyses written up by our governmental affairs team in Springfield that outlines the path of the proposed legislation thus far.

We've learned this morning that all three bills will be heard before the House Higher Education Committee at the conclusion of the House's session Thursday. John Charles is in communication with the appropriate legislative staffers to see if there is anything the Committee may want from the SIU system or campuses in conjunction with the hearing.

Lastly: You can imagine that there has been a steady demand from multiple media sources statewide for comment, interviews, a statement, etc. by this point. Toward that end—and since there is no position voted on these bills from the BOT as an entity—Chair Sholar and I prepared a joint statement addressing only the system dissolution question, which is pasted in below and takes a neutral position on that bill. The statement and bill analyses are being made available to those media outlets requesting information. I'll also share the material in tomorrow's *System Connection* e-newsletter for SIU employees who—not surprisingly—are reaching out with many questions of their own.

I leave late today for Springfield where, you will recall, tomorrow is SIU System Day in the Capitol, featuring our signature programs, students, and faculty systemwide. Given Thursday's scheduled hearing, then, I plan to just remain in town through that time. Let me know if you have questions for now, and I'll provide updates as status changes take place.

Randy

SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

Southern Illinois University System

JOINT STATEMENT FROM SIU BOARD OF TRUSTEES CHAIR AMY SHOLAR & SIU PRESIDENT RANDY DUNN REGARDING HB5861 / HB1292
April 17, 2018

[**NOTE:** Please see accompanying this statement bill analyses from SIU staff regarding House Bills 5859/HB1294-equalizing the FY19 general state appropriation for SIUC and SIUE; HB5860/HB1293-reconstituting the SIU Board of Trustees and changing membership requirements; and HB5861/HB1292-creating SIUC and SIUE as separate universities with independent boards. This joint statement addresses only those issues surrounding our review of HB5861/HB1292.]

To begin, we acknowledge the issue that would be addressed by HB5861/HB1292 is not a new one, nor is this the first time legislation has been proposed to dissolve the SIU System and operate the Carbondale and Edwardsville campuses independently under their own separate boards.

As early as 1975, State Senator Sam Vadalabene introduced legislation that would have established a separate board of trustees for Edwardsville. While the measure passed both houses, ultimately the Illinois Senate overrode Gov. Dan Walker's veto of the Vadalabene bill, but the House of Representatives declined to do so. News coverage these last few days has also reported on more recent attempts in 2003, 2005, and 2013 to accomplish a similar outcome. The 2013 bill, also filed by Rep. Hoffman, similarly changed the affiliation of the SIU School of Medicine (SOM) to SIUE—expanding Edwardsville's focus on the health sciences by joining the Schools of Dental Medicine, Pharmacy, and Nursing which are already affiliated with that campus—though the physical location of the SOM would remain in Springfield.

With the filing of amendments to House Bills 1292-1294 (which mirrors the language in House Bills 5859-5861), these proposals are now on track in the legislative calendar to receive a hearing before the House Higher Education Committee, where they have been assigned, and to meet the April 27 House Deadline for passing bills from that chamber.

By definition, as an entity of the state under the Southern Illinois University Management Act, the ultimate decision about system dissolution will and must be a legislative one. Admitting the different missions of SIUC and SIUE, the Carbondale and Edwardsville campuses are, by any measure of organizational scope and strength, equal partners in the SIU System. There are tangible benefits for the two institutions which derive from being part of a larger public higher education system (about which more will be said below), but in the end, the legislative calculus—and that of the citizens those legislators represent—will rest on whether or not those benefits are of a greater value and import than the perceived gains that may come by each university being independent of the system...and each other.

The SIU System Board of Trustees has not yet taken any official position on the three bills at this time. The Board is not set to meet again in regular session until July 12—after the scheduled end of this legislative session—but it is possible Trustees could convene a special meeting for that purpose. Any such meeting held would be a public meeting and subject to applicable requirements of the Illinois Open Meetings Act. Until directed otherwise by the governing body of Southern Illinois University, the position that the SIU President's Office will take on these and any other proposals that could still emerge is "neutral"—restricted to providing data, background information, and technical expertise which may be requested by elected officials or their staffs.

Without a doubt, there are benefits that attach to being part of a system—SIU is one of about 45 public higher education systems in the nation. It has been pointed out during debate over the previous bills to split SIU that our multi-campus system can earn better bond ratings as compared to some single-campus institutions in Illinois, due to our combined fiscal strength. This in turn holds down interest and insurance costs on bonds. Too, all campus funds are comingled for investment purposes to obtain the highest rate-of-return; likewise, SIU's risk pools are comingled for purposes of insurance savings and reduced liability.

Possibly the most challenging aspect of a dissolution would be breaking out the bond debt by campus which could entail not insignificant legal and financial consulting expenses, albeit on a one-time basis.

Finally, it's been noted over the years that our combined political leverage is stronger as a system—representing the common interests of 66 counties of central and southern Illinois, including the Metro East area—than it would be for the Edwardsville and Carbondale campuses individually. Nonetheless, the natural evolution of those regional interests also creates a demand for change over time, contributing to the rationale for a careful review of the legislation in front of us.

Dissolving the SIU System would be far from easy, but it is not an impossible task. The system is already one of the most decentralized nationally, providing shared services in the areas of Legal, Internal Audit and Ethics, Technology Transfer and Export Control, Treasury Services, Governmental Affairs, and Risk Management. Those functions—and the people undertaking them—would need to be reassigned and absorbed by the stand-alone campuses; fortunately, system personnel working in most of these functional areas already have work locations across the various SIU sites now, preventing major disruption in most of the impacted employees' lives. Another positive in the eyes of many is that salary savings would be generated as there would no longer be system administrative leadership and their related staff to pay for. Rather, it is anticipated that the respective chancellors currently in place would become the interim presidents of their campuses, until newly appointed boards for SIUC and SIUE could make a decision about permanent institutional leadership.

The SIU Board of Trustees, as part of a major revision of the system's strategic plan about two years ago, adopted a goal to study and incrementally expand system-wide shared services across a variety of "back office" and other non-academic service functions (e.g., Purchasing, Human Resources, IT). Those business centralization efforts may be paused temporarily in the event HB5861 garners sufficient support to move forward this legislative session. Additionally, an effective date of this legislation *no earlier than July 1, 2019* (as opposed to the current July 1, 2018) would minimally be necessary to guarantee a smooth governance transition to the new boards as well as to ensure a careful unwinding of the combined operations to the campuses.

When the 2003 version of the dissolution bill was being debated, Illinois' beloved Sen. Paul Simon opined in the Springfield *State Journal-Register* that SIU "...is a powerful political and financial voice for the entire region. Dividing the university will diminish that important voice." The question some 15 years later for all of us who love our university—students, employees, alumni, donors, community members, taxpayers, our elected representatives, and so many others—is to determine if the current governance and board structure remains the optimal one for a collective voice in Illinois and beyond.

House Bill 5859 / House Bill 1294 w/HA#1 (Hoffman)

Short Description: SIU-CAMPUS APPROPRIATION

House Sponsors: Rep. Katie Stuart - Jay Hoffman - LaToya Greenwood - Monica Bristow

Last Action: Referred to Rules Committee (4/12/18)

Link:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=5859&GAID=14&GA=100&DocTypeID=HB&LegID=112375&SessionID=91

Bill Synopsis: Beginning with the 2018-2019 academic year, when funds appropriated to the Board by the General Assembly are allocated for the Carbondale campus, an equal amount must be allocated for the Edwardsville campus.

Analysis: This bill would mandate that beginning with the FY 19 budget (that would be enacted by June 30, 2018) in the appropriation to the SIU System, the allocation of dollars to the SIU Carbondale campus must be equal to the amount allocated to the SIU Edwardsville campus.

For reference, in FY 18, the distribution was Carbondale 63.9% or $91,287.4 million / Edwardsville 36.1% or $51,565.0 million. Under HB 5859 (using the FY 18 appropriation) the each campus would have received $71,426.2.

NOTE: On April 16, this bill was refiled as House Amendment #1 to House Bill 1294 by Rep. Jay Hoffman. The amendment, which becomes the bill, is assigned to the House Higher Education Committee. The bill is on 2nd Reading in the Illinois House. A link to its current status can be found here:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=1294&GAID=14&GA=100&DocTypeID=HB&LegID=101774&SessionID=91

House Bill 5860 / House Bill 1293 w/HA#1 (Hoffman)

Short Description: SIU BD OF TRUSTEES-RECONSTITUTE

House Sponsors: Rep. Monica Bristow - Katie Stuart - LaToya Greenwood - Jay Hoffman

Last Action: Referred to Rules Committee (4/13/18)

Link:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=5860&GAID=14&GA=100&DocTypeID=HB&LegID=112378&SessionID=91

Bill Synopsis: Eliminates the current members of the SIU Board of Trustees and reconstitutes the board specifying the qualifications of certain members to be alumni of either SIUC or SIUE. Eliminates the provision allowing the Governor to designate a voting student trustee. Sets terms for new trustees.

Analysis: This bill, upon taking effect, immediately abolishes the current SIU Board of Trustees and provides for the reappointment of a new Board.

While the size of the board will remain the same, the 7 new members of the Board (still appointed by the Governor, and approved by the Senate) must meet the following qualifications: 3 appointees shall hold an undergraduate or graduate degree from the Southern Illinois University Edwardsville campus, 3 appointees shall hold an undergraduate or graduate degree from the Southern Illinois University Carbondale campus, and one appointee must not have attended Southern Illinois University at all.

The bill deletes provisions that allow one of the two elected student trustees to be designated as a voting member of the Board. It lastly, sets forth provisions concerning the expiration of the terms of the 7 new members appointed to the Board.

See the attached report for current SIU Board members and information on their terms of office.

NOTE: On April 16, this bill was refiled as House Amendment #1 to House Bill 1293 by Rep. Jay Hoffman. The amendment, which becomes the bill, is assigned to the House Higher Education Committee. The bill is on 2nd Reading in the Illinois House. A link to its current status can be found here:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=1293&GAID=14&GA=100&DocTypeID=HB&LegID=101773&SessionID=91

House Bill 5861 / House Bill 1292 w/HA#1 (Hoffman)

Short Description: SIU-2 SEPARATE UNIVERSITIES

House Sponsors: Rep. Jay Hoffman - Katie Stuart - Monica Bristow - LaToya Greenwood

Last Action: Referred to Rules Committee (4/13/18)

Link:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=5861&GAID=14&GA=100&DocTypeID=HB&LegID=112379&SessionID=91

Bill Synopsis: Effective July 1, 2018, the bill abolishes the Board of Trustees of the Southern Illinois University System and creates two separate Universities: Southern Illinois University Carbondale and Southern Illinois University Edwardsville under the governance of their own Board of Trustees. In such a scenario, the office, staff and functions provided by the SIU System President's Office would cease to exist and each campus would be charged with providing those services currently provided by the SIU System Office.

The bill designates that the Southern Illinois University Carbondale campus would retain the SIU School of Law located in Carbondale. It designates that the Southern Illinois University Edwardsville campus would retain the School of Dental Medicine located in Alton, the School of Pharmacy located in Edwardsville, the School of Nursing located in Edwardsville, and the East St. Louis Center located in East St. Louis. The SIU School of Medicine headquartered in Springfield, now affiliated with the SIU Carbondale Campus would become affiliated with the Edwardsville campus.

Analysis: Effective July 1, 2018, the bill separates the two SIU campuses and creates separate Boards of Trustees to administer each university campus: Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville.

Each of the newly created Boards would have the same ability to ensure that administrative functions, currently held with the SIU System Office, would be carried out on the individual campus level with regard to all functions (i.e. personnel, financial, administrative, etc.)

In the case of the Carbondale campus, the bill designates that SIU Carbondale campus would retain the SIU School of Law. The Southern Illinois University Edwardsville campus would retain the School of Dental Medicine, School of Pharmacy, School of Nursing, and the East St. Louis Center. The SIU School of Medicine, now affiliated with the SIU Carbondale Campus would become affiliated with the Edwardsville campus instead.

According to the bill, the sole function and power of the Board of Trustees of Southern Illinois University from June 1, 2018 until its abolition on July 1, 2018 shall be to assist in transferring all books, records, papers, documents, pending business, accounts, and all real and personal property belonging to or held for the use and benefit of Southern Illinois University that until July 1, 2018 was under the Board of Trustees' governance to the new boards of trustees as provided by law.

The bill removes the provision that designates the Superintendent of Public Instruction, or their designee as an ex-officio Board member. It also eliminates the voting status of the student member.

Designates that of the members first Boards appointed by the Governor, 4 shall be appointed for terms to expire on the third Monday in January, 2022 and 3 shall be appointed for terms to expire on the third Monday in January, 2024. If the Senate is not in session on July 1, 2018 or if a vacancy in an appointive membership occurs at a time when the Senate is not in session, the Governor shall make temporary appointments until the next meeting of the Senate when he or she shall nominate persons to fill such memberships for the remainder of their respective terms.

The bill eliminates provisions currently in the SIU System Management Act and transfers them to each of the new universities.

The bill eliminates the SIU System Office which is the administrative authority of the Southern Illinois University System. Under HB5861 Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville would assume the duties currently held by the SIU System Office which currently employees 52 individuals and has an annual budget of $5.0 million.

NOTE: On April 16, this bill was refiled as House Amendment #1 to House Bill 1292 by Rep. Jay Hoffman. The amendment, which becomes the bill, is assigned to the House Higher Education Committee. The bill is on 2nd Reading in the Illinois House. A link to its current status can be found here:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=1292&GAID=14&GA=100&DocTypeID=HB&LegID=101772&SessionID=91

HB 5861 / HB 1292 Legislative Details:

The bill creates Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville. Each campus shall have the same rights, powers, and duties vested by law held in the existing Board of Trustees of the Southern Illinois University System. Each university and its Board of Trustees will have equal authority relating to the operation, management, control, and maintenance of the campuses prior to its change of name and status as currently held by the Southern Illinois University System.

NOTE: In HB 5861, the following items are specifically listed separately for each campus (Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville). For purposes of this analysis, they have been combined into one, listing each of the two yet-to-be created universities.

Under the provisions of this legislation, for Southern Illinois University at Carbondale (SIUC) and Southern Illinois University at Edwardsville (SIUE): all books, records, papers, documents, and pending business in any way pertaining to SIUC or SIUE prior to its change of name and status and held by the Board of Trustees of Southern Illinois University before July 1, 2018 are hereby transferred from the Board of Trustees of Southern Illinois University to the Board of Trustees of SIUC or SIUE.

On July 1, 2018, the rules and regulations previously promulgated by the Board of Trustees of Southern Illinois University and applicable to SIUC and SIUE prior to its change of name and status shall be the rules and regulations applicable to SIUC and SIUE individually, provided that, beginning on July 1, 2018, any or all of the rules and regulations may be changed or rescinded by the Board of Trustees of SIUC or SIUE individually.

The right of custody, possession, and control over all items of income, funds, or deposits in any way pertaining to SIUC or SIUE prior to its change of name and status that before July 1, 2018 were held or retained by or under the jurisdiction of the Board of Trustees of Southern Illinois University under the authority of the State Finance Act as that Act existed before July 1, 2018, is hereby transferred to and vested in the Board of Trustees of SIUC or SIUE individually to be retained by SIUC or SIUE in its own treasury, or deposited with a bank or savings and loan association, all in accordance with the provisions of the State Finance Act.

There is hereby transferred from the Board of Trustees of Southern Illinois University to the Board of Trustees of SIUC and SIUE the power of order and direction over the disbursement of those funds in any way pertaining to the individual university prior to its change of name and status that immediately prior to the effective date of this amendatory Act of the 100th General Assembly were retained by Southern Illinois University in its own treasury under the authority of the State Finance Act as that Act existed prior to July 1, 2018, provided that such funds shall be disbursed from time to time pursuant to the order and direction of the Board of Trustees of SIUC or SIUE in accordance with any contracts, pledges, trusts, or agreements heretofore made with respect to the use or application of such funds by the Board of Trustees of Southern Illinois University.

The Board of Trustees of SIUC and SIUE shall succeed to, assume, and exercise all rights, powers, duties, and responsibilities formerly exercised by the Board of Trustees of Southern Illinois University on behalf of SIUC and SIUE before its change of name and status. All contracts and agreements entered into by the Board of Trustees of Southern Illinois University on behalf of SIUC and SIUE before its change of name and status shall subsist notwithstanding the transfer of the functions of the Board of Trustees of Southern Illinois University, with respect to SIUC and SIUE prior to its change of name and status, to the Board of Trustees of SIUC and SIUE.

All bonds, notes, and other evidences of indebtedness outstanding on July 1, 2018 issued by the Board of Trustees of Southern Illinois University on behalf of SIUC or SIUE before its change of name and status shall become the bonds, notes, or other evidences of indebtedness of SIUC or SIUE and shall be otherwise unaffected by the transfer of functions to the Board of Trustees of SIUC or SIUE. Any action with respect to SIUC or SIUE prior to its change of name and status, including without limitation approvals of applications for bonds and resolutions constituting official action under the Internal Revenue Code, by the Board of Trustees of Southern Illinois University before July 1, 2014 shall remain effective to the same extent as if that action had been taken by the Board of Trustees of SIUC or SIUE and shall be deemed to be action taken by the Board of Trustees of SIUC for SIUC or SIUE for SIUE.

The title to all other property, whether real, personal or mixed, and all accounts receivable belonging to or under the jurisdiction of the Board of Trustees of Southern Illinois University for

SIUC or SIUE prior to its change of name and status is hereby transferred to and vested in the Board of Trustees of SIUC or SIUE to be held for the People of the State of Illinois.

The employment of all academic and nonacademic personnel of SIUC or SIUE prior to its change of name and status is hereby transferred from the Board of Trustees of Southern Illinois University to the Board of Trustees of SIUC or SIUE, but the locus of employment shall not be transferred. The transfer shall not affect the status and rights of any person under the State Universities Retirement System or the State Universities Civil Service System.

On July 1, 2018, the individuals whose employment is so transferred shall be credited with earned vacation days and sick leave days accrued before the transfer.

On July 1, 2018, individuals who were students of Southern Illinois University at Carbondale prior to its change of name and status shall be students of Southern Illinois University at Carbondale. Likewise, On July 1, 2018, individuals who were students of Southern Illinois University at Edwardsville prior to its change of name and status shall be students of Southern Illinois University at Edwardsville.

If there exists an Inability to transfer an item, the bill specifies that in such cases, the Board of Trustees of Southern Illinois University at Carbondale or the Board of Trustees of Southern Illinois University at Edwardsville because it was not related to either Southern Illinois University at Carbondale prior to its change of name and status or Southern Illinois University at Edwardsville prior to its change of name and status shall be divided equally, if possible, or shared between the 2 universities.

From: Paula Keith <pkeith@siu.edu>
Sent: Monday, April 23, 2018 3:15 PM
To: William Bradley Colwell
Cc: Penny Sue Moon
Subject: FW: Chancellor's Update
Attachments: ATT00001.txt

From: Graf Moffett, Grete [mailto:ggraf@siue.edu]
Sent: Monday, April 23, 2018 2:38 PM
To: Paula Keith <pkeith@siu.edu>
Subject: FW: Chancellor's Update

FYI

From: announce-bounces@lists.siue.edu <announce-bounces@lists.siue.edu> **On Behalf Of** Pembrook, Randall
Sent: Monday, April 23, 2018 2:36 PM
To: announce@lists.siue.edu
Subject: Chancellor's Update

Friends,

Well, it has been a very interesting couple of weeks! Thanks to everyone for your support in Carbondale during the SIU Board of Trustees meetings April 11-12, either by attending, offering comments at the meetings, and/or writing letters that were delivered to the Board in support of the reallocation. Despite the outcome, SIUE will continue to pursue an equitable solution to the state allocation, one that is fair and takes into consideration the incredible work that you have done during the past several years under extremely challenging circumstances.

Two paths are before us: (1) further studying the issue of possible reallocation by retaining a consultant in 2018 for a review of the situation; and (2) the introduction of legislation by Rep. Jay Hoffman calling for separate governing boards for the two campuses. In the first case, I am confident that any objective analysis will inevitably yield a result in favor of allocating additional resources to SIUE. Regarding the second case, our legislators recognize the disparity that has continued for some time and are supportive of efforts to "balance the scale." We are grateful to Representatives Hoffman, Stuart, Greenwood and Bristow as they advocate for SIUE.

Commencement is just a couple, short weeks away, so I encourage everyone to join in the various celebrations leading up to May 4-5:

Monday, April 23 - Kimmel Leadership Awards, 4:30 p.m., Meridian Ballroom

Tuesday, April 24 – International Student Graduation, 3:30 p.m., Meridian Ballroom

Wednesday, April 25 - Rainbow Graduation Celebration, 4 p.m., MUC Meeting Room A

Monday, April 30 - Latino Graduation Celebration, 4 p.m., MUC Conference Center

Tuesday, May 1 - Black Graduation Celebration, 4 p.m., Meridian Ballroom

You will notice that our commencement exercises have been expanded this year to create a better experience for our graduates and their guests. Our goal was to create enough space for all attendees to witness commencement in person. We will evaluate the schedule moving forward and continue to enhance this event. University Marketing & Communications still needs volunteers to serve as greeters for the Saturday exercises, so please reach out to Kristen Schmalz at kschmal@siue.edu to take part in one of the best events on campus.

And finally, I want to encourage all current faculty and staff to attend another special event, the annual Faculty/Staff Appreciation Day set for this Wednesday, April 25, from 11 a.m.-1 p.m. in the Meridian Ballroom and on its adjoining patio. We greatly appreciate the efforts of our faculty and staff at SIUE and look forward to celebrating with you next Wednesday! This year's western theme promises to deliver some "yee haw" moments, while giving everyone the opportunity to relax and wear their favorite blue jeans, boots, and bandanas.

Again, thank you all for the amazing work you do at SIUE. I'm proud to be serving here with you, and I look forward to a successful conclusion for our semester.

Go SIUE!!!



Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2477

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, May 02, 2018 4:36 PM
To: Pembrook, Randall;Jerry Kruse
Cc: William Bradley Colwell
Subject: FW: Communication from SIU Board Chair Amy Sholar

Please see the statement below issued by Chair Sholar this afternoon as sent to the regular media outlets for SIU. (As you might be aware, it is written in response to an article and editorial which appeared in the April 29 *Southern*.) The Chair wanted to ensure you had access to the communication and you are free to disseminate it to individuals and groups who may have interest in seeing it. Let me know if other questions for now.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: John Anthony Charles [mailto:jcharles@siu.edu]
Sent: Wednesday, May 02, 2018 4:23 PM
To: John Anthony Charles <jcharles@siu.edu>
Subject: Communication from SIU Board Chair Amy Sholar

Below is an open letter to the SIU Community from Board of Trustees Chair Amy Sholar. If you have any questions for Chair Sholar, please email me. Thank you.

An Open Letter to the SIU Community from Board of Trustees Chair Amy Sholar

It was a great honor to be elected to chair the SIU Board of Trustees in February. As I accepted this responsibility, I was determined to serve in this capacity as I have conducted myself in all my personal and professional activities – promoting equality, honest leadership, transparency and fairness. Recently, those qualities have been questioned and I believe that it is necessary to address them and some of the other accusations that have been leveled in recent days.

With regard to equality, I believe SIU is strongest when equal parts of the system are treated equally, and given a fair chance at maximizing their potential to succeed. It was with that in mind that I supported the notion of advancing a discussion of making an initial reallocation of state resources while we await a formal recommendation of what that amount should be changed to, as it surely will be, based on the tremendous growth at SIUE and the fact that we have moved even further away from the longstanding 60/40 split of state funds. I was dismayed and disappointed that some would not even entertain the idea of giving Edwardsville a chance at some of those dollars, especially after Carbondale has relied so heavily on the other campuses to keep its financial ship afloat. If Edwardsville is good enough to be asked to support another campus financially and to ultimately keep within the system, as some have supposed, it should also be good enough to be treated equally.

As far as leadership, there have been accusations critical of the neutral stand the SIU System Office has taken regarding legislation that would separate the system and create individually governed universities. To the contrary, there is no other position that President Dunn and his staff in Springfield could have taken because they received no direction from the Board of Trustees. To me, it seems logical that with such an important issue, it would go without saying that the President and System-level employees would not act without Board approval. And why did they receive no direction? First, because the SIU Board was not scheduled to meet where a public discussion could be held to provide that direction. And second, while any three trustees could call on me to convene a full meeting of the Board to discuss this in open session, no one evidently saw fit to do that.

Those who would expect the SIU System Office to take a stand simply because they want to do so are not only disrespecting the authority of the current Board, but are furthering the notion that the will of the Trustees from one campus should automatically overrule those of the others'. That is not only unfair, but also wrong, and is just another example of people from one part of the SIU family saying one thing – talking about the need for equal partners in a system, and then doing another – expecting everyone to do want they want. It's that kind of logic that divides and foments distrust amongst the partners we claim are so important to SIU.

We have great leadership in and across the SIU System, so to me it is disingenuous to argue that our System's leadership is ineffective because one campus is struggling, especially when two of the three campuses are flourishing. You can't have it both ways. We need to move away from this arcane thinking that because one campus is older, it must be the first and the best, and that because leadership recognizes success and potential on one (or in this case two) campuses, they are working contrary to the best interests of the other. If we're going to remain a system, we need to accept that we are continuously evolving and that we can't stay in our silos forever.

It has been reported that there is infighting between Board members. Some have even taken their argument to the media in an attempt to sway public opinion. For the sake of transparency, let me say this: As Chair of the Board, my record has been one of providing everyone the opportunity to have a voice in the workings of the university. That's why we took time to give every individual who signed up during the public comments portion of the last Board meeting an opportunity to speak. I believe this helps ensure there is an opportunity for a balance of opinions to be expressed in an open public forum. If individuals consider my efforts at promoting transparency, by allowing the Board to discuss the funding allocation issue in an open meeting as infighting, well, we will have a great deal more infighting, because I am not going to conduct the business of this public university behind closed doors. I will not shy away from an issue simply because some individuals don't support it. We are a public body. We are charged with making tough decisions, and for the first time, ever, in the spirit of transparency I brought to the Board a discussion on the fairness of our funding

allocation that the faculty, staff and alumni of SIUE and the Metro East community have been calling for, for a number of years. This is a decision I do not regret.

This discussion has certainly highlighted the need for fairness across the SIU System, but beyond the fairness of a funding allocation, we are at a point where we must have a fair discussion on the future of this System and where, if we go together, we must go. Most importantly, we must have a fair discussion on the strengths and weaknesses of the components that make up the SIU brand. To be fair to our great students and their families and to the amazing individuals who make up our faculty and staff, we need to admit that some parts of SIU are doing better than others and we need to make decisions that maximize the investment we receive from the State. We need SIU Carbondale to find its voice once again, which I believe it can do, but to do that, tough choices must be made—and quickly. However, as Carbondale finds its place in this changing world of higher education, we need to understand that the Edwardsville and Springfield campuses, which have already done so, must be given the tools and resources to go to the next level. Failing to do so weakens those campuses, which as we have seen over the last two years have been the financial backbone of the system.

I recently saw a quote by Adam Grant, who at the age of 28 became the youngest tenured professor at the Wharton School at the University of Pennsylvania, where he was ranked by students as the best professor at the university from 2011 to 2017. Grant said that "to grow, people need to be challenged." At this time when we must do everything in our power to grow the SIU campuses, I will challenge us to promote equality, honest leadership, transparency and fairness in all that I do as Board Chair. To do nothing less would be an insult to the great individuals who have come before us.

###

John Charles | **Director of Government & Public Affairs**
Southern Illinois University System
520 S. 2nd St., Ste 2-110 | **Springfield, IL 62701**
(217) 545-8080 | **jcharles@siu.edu**

SIU Southern Illinois University System

From: William Bradley Colwell
Sent: Wednesday, May 02, 2018 4:57 PM
To: Dr. Deborah L. Burris;Mary Colwell
Subject: FW: Communication from SIU Board Chair Amy Sholar

For your reading pleasure ….

From: John Anthony Charles [mailto:jcharles@siu.edu]
Sent: Wednesday, May 02, 2018 4:23 PM
To: John Anthony Charles <jcharles@siu.edu>
Subject: Communication from SIU Board Chair Amy Sholar

Below is an open letter to the SIU Community from Board of Trustees Chair Amy Sholar. If you have any questions for Chair Sholar, please email me. Thank you.

An Open Letter to the SIU Community from Board of Trustees Chair Amy Sholar

It was a great honor to be elected to chair the SIU Board of Trustees in February. As I accepted this responsibility, I was determined to serve in this capacity as I have conducted myself in all my personal and professional activities – promoting equality, honest leadership, transparency and fairness. Recently, those qualities have been questioned and I believe that it is necessary to address them and some of the other accusations that have been leveled in recent days.

With regard to equality, I believe SIU is strongest when equal parts of the system are treated equally, and given a fair chance at maximizing their potential to succeed. It was with that in mind that I supported the notion of advancing a discussion of making an initial reallocation of state resources while we await a formal recommendation of what that amount should be changed to, as it surely will be, based on the tremendous growth at SIUE and the fact that we have moved even further away from the longstanding 60/40 split of state funds. I was dismayed and disappointed that some would not even entertain the idea of giving Edwardsville a chance at some of those dollars, especially after Carbondale has relied so heavily on the other campuses to keep its financial ship afloat. If Edwardsville is good enough to be asked to support another campus financially and to ultimately keep within the system, as some have supposed, it should also be good enough to be treated equally.

As far as leadership, there have been accusations critical of the neutral stand the SIU System Office has taken regarding legislation that would separate the system and create individually governed universities. To the contrary, there is no other position that President Dunn and his staff in Springfield could have taken because they received no direction from the Board of Trustees. To me, it seems logical that with such an important issue, it would go without saying that the President and System-level employees would not act without Board approval. And why did they receive no direction? First, because the SIU Board was not scheduled to meet where a public discussion could be held to provide that direction. And second, while any three trustees could call on me to convene a full meeting of the Board to discuss this in open session, no one evidently saw fit to do that.

Those who would expect the SIU System Office to take a stand simply because they want to do so are not only disrespecting the authority of the current Board, but are furthering the notion that the will of the Trustees from one campus should automatically overrule those of the others'. That is not only unfair, but also wrong, and is just another example of people from one part of the SIU family saying one thing – talking about the need for equal partners in a system, and then doing another – expecting everyone to do want they want. It's that kind of logic that divides and foments distrust amongst the partners we claim are so important to SIU.

We have great leadership in and across the SIU System, so to me it is disingenuous to argue that our System's leadership is ineffective because one campus is struggling, especially when two of the three campuses are flourishing. You can't have it both ways. We need to move away from this arcane thinking that because one campus is older, it must be the first and the best, and that because leadership recognizes success and potential on one (or in this case two) campuses, they are working contrary to the best interests of the other. If we're going to remain a system, we need to accept that we are continuously evolving and that we can't stay in our silos forever.

It has been reported that there is infighting between Board members. Some have even taken their argument to the media in an attempt to sway public opinion. For the sake of transparency, let me say this: As Chair of the Board, my record has been one of providing everyone the opportunity to have a voice in the workings of the university. That's why we took time to give every individual who signed up during the public comments portion of the last Board meeting an opportunity to speak. I believe this helps ensure there is an opportunity for a balance of opinions to be expressed in an open public forum. If individuals consider my efforts at promoting transparency, by allowing the Board to discuss the funding allocation issue in an open meeting as infighting, well, we will have a great deal more infighting, because I am not going to conduct the business of this public university behind closed doors. I will not shy away from an issue simply because some individuals don't support it. We are a public body. We are charged with making tough decisions, and for the first time, ever, in the spirit of transparency I brought to the Board a discussion on the fairness of our funding allocation that the faculty, staff and alumni of SIUE and the Metro East community have been calling for, for a number of years. This is a decision I do not regret.

This discussion has certainly highlighted the need for fairness across the SIU System, but beyond the fairness of a funding allocation, we are at a point where we must have a fair discussion on the future of this System and where, if we go together, we must go. Most importantly, we must have a fair discussion on the strengths and weaknesses of the components that make up the SIU brand. To be fair to our great students and their families and to the amazing individuals who make up our faculty and staff, we need to admit that some parts of SIU are doing better than others and we need to make decisions that maximize the investment we receive from the State. We need SIU Carbondale to find its voice once again, which I believe it can do, but to do that, tough choices must be made—and quickly. However, as Carbondale finds its place in this changing world of higher education, we need to understand that the Edwardsville and Springfield campuses, which have

already done so, must be given the tools and resources to go to the next level. Failing to do so weakens those campuses, which as we have seen over the last two years have been the financial backbone of the system.

I recently saw a quote by Adam Grant, who at the age of 28 became the youngest tenured professor at the Wharton School at the University of Pennsylvania, where he was ranked by students as the best professor at the university from 2011 to 2017. Grant said that "to grow, people need to be challenged." At this time when we must do everything in our power to grow the SIU campuses, I will challenge us to promote equality, honest leadership, transparency and fairness in all that I do as Board Chair. To do nothing less would be an insult to the great individuals who have come before us.

###

John Charles | **Director of Government & Public Affairs**
Southern Illinois University System
520 S. 2nd St., Ste 2-110 | **Springfield, IL 62701**
(217) 545-8080 | **jcharles@siu.edu**

SIU Southern Illinois University System
ONE SYSTEM MANY LOCATIONS | STATE-WIDE IMPACT

From: Jerry Kruse <jkruse@siumed.edu>
Sent: Thursday, May 03, 2018 7:20 AM
To: Randy J Dunn;Pembrook, Randall
Cc: William Bradley Colwell
Subject: RE: Communication from SIU Board Chair Amy Sholar

Thanks, Randy. I am sorry for all of this controversy. Please let me know if there is anything I need to do at this point. Call or text anytime.
Jerry

Jerry Kruse, MD, MSPH
Dean and Provost, SIU School of Medicine I CEO, SIU Medicine
Professor of Family & Community Medicine I Professor of Medical Education
801 N. Rutledge St. I Springfield IL 62794-9620 I 217-545-3625

From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Wednesday, May 02, 2018 4:36 PM
To: Pembrook, Randall <rpembro@siue.edu>; Jerry Kruse <jkruse@siumed.edu>
Cc: William Bradley Colwell <bcolwell@siu.edu>
Subject: FW: Communication from SIU Board Chair Amy Sholar

Please see the statement below issued by Chair Sholar this afternoon as sent to the regular media outlets for SIU. (As you might be aware, it is written in response to an article and editorial which appeared in the April 29 *Southern*.) The Chair wanted to ensure you had access to the communication and you are free to disseminate it to individuals and groups who may have interest in seeing it. Let me know if other questions for now.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: John Anthony Charles [mailto:jcharles@siu.edu]
Sent: Wednesday, May 02, 2018 4:23 PM
To: John Anthony Charles <jcharles@siu.edu>
Subject: Communication from SIU Board Chair Amy Sholar

Below is an open letter to the SIU Community from Board of Trustees Chair Amy Sholar. If you have any questions for Chair Sholar, please email me. Thank you.

An Open Letter to the SIU Community from Board of Trustees Chair Amy Sholar

It was a great honor to be elected to chair the SIU Board of Trustees in February. As I accepted this responsibility, I was determined to serve in this capacity as I have conducted myself in all my personal and professional activities – promoting equality, honest leadership, transparency and fairness. Recently, those qualities have been questioned and I believe that it is necessary to address them and some of the other accusations that have been leveled in recent days.

With regard to equality, I believe SIU is strongest when equal parts of the system are treated equally, and given a fair chance at maximizing their potential to succeed. It was with that in mind that I supported the notion of advancing a discussion of making an initial reallocation of state resources while we await a formal recommendation of what that amount should be changed to, as it surely will be, based on the tremendous growth at SIUE and the fact that we have moved even further away from the longstanding 60/40 split of state funds. I was dismayed and disappointed that some would not even entertain the idea of giving Edwardsville a chance at some of those dollars, especially after Carbondale has relied so heavily on the other campuses to keep its financial ship afloat. If Edwardsville is good enough to be asked to support another campus financially and to ultimately keep within the system, as some have supposed, it should also be good enough to be treated equally.

As far as leadership, there have been accusations critical of the neutral stand the SIU System Office has taken regarding legislation that would separate the system and create individually governed universities. To the contrary, there is no other position that President Dunn and his staff in Springfield could have taken because they received no direction from the Board of Trustees. To me, it seems logical that with such an important issue, it would go without saying that the President and System-level employees would not act without Board approval. And why did they receive no direction? First, because the SIU Board was not scheduled to meet where a public discussion could be held to provide that direction. And second, while any three trustees could call on me to convene a full meeting of the Board to discuss this in open session, no one evidently saw fit to do that.

Those who would expect the SIU System Office to take a stand simply because they want to do so are not only disrespecting the authority of the current Board, but are furthering the notion that the will of the Trustees from one campus should automatically overrule those of the others'. That is not only unfair, but also wrong, and is just another example of people from one part of the SIU family saying one thing – talking about the need for equal partners in a system, and then doing another – expecting everyone to do want they want. It's that kind of logic that divides and foments distrust amongst the partners we claim are so important to SIU.

We have great leadership in and across the SIU System, so to me it is disingenuous to argue that our System's leadership is ineffective because one campus is struggling, especially when two of the three campuses are flourishing. You can't have it both ways. We need to move away from this arcane thinking that because one campus is older, it must be the first and the best, and that because leadership recognizes success and potential on one (or in this case two) campuses, they are working contrary to the best interests of the other. If we're going to remain a system, we need to accept that we are continuously evolving and that we can't stay in our silos forever.

It has been reported that there is infighting between Board members. Some have even taken their argument to the media in an attempt to sway public opinion. For the sake of transparency, let me say this: As Chair of the Board, my record has been one of providing everyone the opportunity to have a voice in the workings of the university. That's why we took time to give every individual who signed up during the public comments portion of the last Board meeting an opportunity to speak. I believe this helps ensure there is an opportunity for a balance of opinions to be expressed in an open public forum. If individuals consider my efforts at promoting transparency, by allowing the Board to discuss the funding allocation issue in an open meeting as infighting, well, we will have a great deal more infighting, because I am not going to conduct the business of this public university behind closed doors. I will not shy away from an issue simply because some individuals don't support it. We are a public body. We are charged with making tough decisions, and for the first time, ever, in the spirit of transparency I brought to the Board a discussion on the fairness of our funding allocation that the faculty, staff and alumni of SIUE and the Metro East community have been calling for, for a number of years. This is a decision I do not regret.

This discussion has certainly highlighted the need for fairness across the SIU System, but beyond the fairness of a funding allocation, we are at a point where we must have a fair discussion on the future of this System and where, if we go together, we must go. Most importantly, we must have a fair discussion on the strengths and weaknesses of the components that make up the SIU brand. To be fair to our great students and their families and to the amazing individuals who make up our faculty and staff, we need to admit that some parts of SIU are doing better than others and we need to make decisions that maximize the investment we receive from the State. We need SIU Carbondale to find its voice once again, which I believe it can do, but to do that, tough choices must be made—and quickly. However, as Carbondale finds its place in this changing world of higher education, we need to understand that the Edwardsville and Springfield campuses, which have already done so, must be given the tools and resources to go to the next level. Failing to do so weakens those campuses, which as we have seen over the last two years have been the financial backbone of the system.

I recently saw a quote by Adam Grant, who at the age of 28 became the youngest tenured professor at the Wharton School at the University of Pennsylvania, where he was ranked by students as the best professor at the university from 2011 to 2017. Grant said that "to grow, people need to be challenged." At this time when we must do everything in our power to grow the SIU campuses, I will challenge us to promote equality, honest leadership, transparency and fairness in all that I do as Board Chair. To do nothing less would be an insult to the great individuals who have come before us.

###

John Charles | **Director of Government & Public Affairs**
Southern Illinois University System

520 S. 2nd St., Ste 2-110 | Springfield, IL 62701
(217) 545-8080 | jcharles@siu.edu



Southern Illinois University System

1. Thank you for the opportunity to address the Board regarding the allocation proposal. I've been at SIUE almost two years and the concept of the allocation model came up last year as part of the conversation around the loan and was revisited at the July meeting in Springfield. I'm sorry I was out of the country in March when it was discussed again at the special retreat but I am pleased that we are looking at it again today.

2. Bill has covered the numbers within the allocation proposal so I won't revisit those. I do want to say that I understand that reducing budgets, which SIUC would have to do if the proposal passed, is a very painful exercise. SIUE cut 12% of our state budget from 2014-2016 in the midst of the state budget delay. I don't want to minimize the pain that goes with eliminating positions, closing buildings, reducing scholarship support or overall unit operating budgets that do important things for the university and the community.

3. One of the difficult parts of leadership is to look at the present and the future and determine the best steps that can be taken on behalf of a corporation, a not-for-profit or a higher education system as is the case here. And, when you throw into that mix the concept of limited resources, that decision becomes even more difficult.

4. So, today, I briefly want to outline why I think SIUE is a good investment, why it is prudent for the System to invest more in SIUE through the State allocation than it has in the past:

5. I want to begin by emphasizing five assets for SIUE which I think are essential, specific, and are the keys to our future:

    A. Location -- The Metro East is the second densest population base in Illinois with 550,000 people in the counties of Madison and St. Claire. We are 20 minutes from downtown St. Louis—close to another 2.6 million people as well as the partnerships and internships that exist there. As you know, we have campuses in three suburban/urban environments – Edwardsville, East St. Louis and Alton. In short, we are near major companies and the metropolitan amenities such as sports and social venues important to young people selecting a higher education setting.
    B. Leanness/Price point/ (or "Bang for the buck" if you will – Our model of delivering education is the most efficient of any university in Illinois as you saw in Table 5 of the proposal. We are currently the least expensive public university in Illinois. We have taken a moderate System investment in the past and multiplied that investment into outstanding results (in fact, IBHE has recognized us as the fastest growing public university in Illinois over the last two decades). Additional investment will translate into more growth. With Illinois losing students to surrounding states, that ability to appeal to students, to recruit them for an education, and connect them through our High Impact, hands on community engagement programs will keep them in Illinois, and that is essential for the future of our state.
    C. Momentum/Growth – So many indicators are pointing in the right direction for SIUE. Our fall enrollment projections are up 10% for the incoming freshman class. We were recently

designated as the #1 emerging research institution in the Midwest, 11th safest university/city environment in the country, Top 80 in the country regarding educational cost/first salary ratio. We have many programs recognized in the Top 20 in the nation including our industrial organizational psychology program which was recently designated 4th in the United States.

D. Uniqueness – Our array of programs is unusual, particularly for a Regional Masters University. Our outstanding College of Arts and Sciences which includes both liberal arts education and professional training in many disciplines (I'm biased, I'm an alum) working in conjunction with Schools of business, dentistry, engineering, nursing, and pharmacy, with a growing graduate school provides wonderful opportunities for unique interdisciplinary study. I'll come back to this in a moment.
E. A Community Partnership mentality – Our mission statement at SIUE is to "shape a changing world". The extension of this mission is that we require our students to complete hands on experiences in our community. SIUE is nationally recognized for our required undergraduate capstone experience known as Senior Assignment.

6. So, combining these strengths with the all-important question – what would we do with an investment of $5.1M, let me outline quickly important areas for growth which require additional resources:

   Location – Several important regional employers including Enterprise, AT&T and Scott Air Force Base are interested in expertise in creating cybersecurity and information technology particularly relating to engineering and the technical aspects which can be incorporated in degree study to serve their needs. We would like to meet those needs by creating and expanding programs in these areas. Because of our location we are part of the St. Louis Cyber consortium which allows us to deepen our local partnerships.

   Regional hospitals as well as larger entities such as BJC have expressed an interest in for preparing health care professional in the need. Medical technology scientists or "med techs" are in high demand. We should start programs to meet those needs being expressed by local, potential partners.

   Leanness – It is important to start or expand programs in online venues to meet community needs at a price point that will be attractive to prospective students. The RN-BS in Nursing is an excellent example where we have seen great growth because of our pricing structure. The MBA is another example of where we can be competitive, literally $4-5K less than competing programs such as at the University of Illinois.

   Momentum/Enrollment Growth – We need a Veterans Center with staffing on our campus. We currently serve 700 veterans and active military personnel but could easily add several hundred more.

   We recently began a pilot program working with HBCUs to create pipelines from their undergraduate programs to our graduate degrees. Initial results are VERY promising but we need additional resources to invest to increase recruiting success. An extension of this concept

is our relationship with the Charter High School in ESL where we are designing seamless pathways from 9th grade through bachelors experiences at SIUE to support access and opportunity for underrepresented groups.

A summer success program (sometimes known as a bridge program) is being designed for Summer, 2019. Resources are needed to fund instructional costs and living expenses so that at-risk students can successfully transition to higher education programs at SIUE.

Uniqueness - The East St. Louis Center is a key to our uniqueness. We are an essential educational hub there. The workforce development and degree completion program in East St. Louis has received notice from the State of Illinois and the National Governor's Association. We have an opportunity to make a difference in the lives of Head Start and Early Head Start PARENTS in ESL and the metro-east by helping them prepare for jobs with short-term training leading to various credentials.

I mentioned our unique array of health care programs previously. Our strong programming in the health sciences puts SIUE in a unique position to address health care needs. In particular, the Masters in Healthcare Informatics is poised for growth. Additionally, an occupational therapy program with a focus on serving children and individuals on the autism spectrum is an important need of the region. Our schools of Pharmacy, Nursing, and Dental Medicine will be essential elements in designing new interdisciplinary programs.

SIUE's partnership with the Mannie Jackson Center for the Humanities and their new STEM program for underrepresented students provides opportunities to enrich our contributions in the region for STEM outreach in K-12 settings and to demonstrate another unique element at SIUE – the digital humanities.

Partnerships – SIUE is the home to the National Corn to Ethanol Research Center and the Environmental Resources Training Center, recognized in Illinois state statutes. Both have received national exposure. Connections to the Illinois Corn Growers Association and corporate partners such as Monsanto provide excellent avenues for growth and community service.

Finally, our Successful Communities collaborative with nearby cities allows real world experiences for students while strengthening our communities. The SIUE School of Nursing students participated in a project with Highland to address opioid addiction. The SIUE Department of Applied Health helped Godfrey establish a more robust recycling program. We need to serve more cities and additional funding would allow scaling and appropriate investment.

7. What is the cost of shifting support to accomplish these initiatives? In one sense we can think of this from a SIUC-centric perspective.....what does it mean in cuts. But, it can also been seen from a SIUE–centric perspective.....What is the cost to Illinois and our region of NOT realizing the next generation of programs important to our constituents.
8. At SIUE we believe this is the right time to re-visit the allocation. The evolving enrollment picture has indicated a need to have this discussion for nearly two decades. The proposal only asks for a *quarter* of the implied change for 2018-19 (i.e., $5M NOT $20M), in deference to

SIUC's current budget challenges. The proposal tries to address issues of different missions by weighting the enrollments such that doctoral level education, a staple of an R1 vision, receives more support and the proposal uses Illinois data regarding typical costs at Illinois Regional and Doctoral institutions as comparative figures for consideration. I hope you will give the proposal serious consideration.

9. Thank you for your time. Bill and I would be happy to take questions.

Anticipated questions:

1. Can you wait a year or two to invest.....SIUC is hurting.....We can't cut more now.

For 18 years the allocation hasn't been aligned with reality of what is happening with teaching and student enrollment. If not now, when?

Cyber conversation is happening NOW. We need to move.

Nursing partnerships are fluid. If we invest we grow

CHS – Currently in negotiations with 189. If they don't get more support, they will become static in enrollment

OT program needs to happen quickly. We need to be in that market.

NCERC is attracting attention (Shimadzu).....Something amazing could happen there with an expansion of facilities.

SON Simulation Facility – We need to move quickly or we will be left behind by competitors.

Every month that we wait, we lose market share....

2. The proposal doesn't adequately address the different missions of the institutions. Comments?

Weighted for doctoral students and masters students. Apples to apples – SIUE and regional masters; SIUC and Illinois doctoral institutions

3. This would kill Carbondale. Thoughts?

$5M isn't going to kill Carbondale (1.4% of their operating budget) .....Continuing enrollment declines will....The most important thing, in my opinion for SIUC and Carbondale to determine is what are the needs of the region and how to meet them such that students want to attend the institution. Stability and growth.

Proposal summary:

1. The proposal seeks approval to add $5.125 million to the funding base of SIUE in 2018-19 which would reduce SIUC's base by the same amount.
2. Currently SIUC receives around $93 million (64%) of the state allocation compared to $53 million (36%) for SIUE.
3. In 2000, the student enrollments at the two institutions roughly reflected that allocation distribution (SIUC – 22,645 [65%]; SIUE 12,193 [35%]); In Fall 2017, the distribution had shifted to SIUC having 14,184 (50.7%) of the student body and SIUE having 13,796 (49.3%).
4. In an attempt to account for the different missions of the two institutions, a formula *favoring SIUC* and giving additional credit (1.4 per FTE) for doctoral students was used in analyzing the student distribution. This shifted the distribution slightly to 51.5% for SIUC and 48.5% to SIUE. This weighted calculation was used to determine a logical state allocation distribution model.
5. Since the year 2000, if the allocation had been based on the weighted headcount favoring graduate education at SIUC, it still would have meant an additional $90 million in funding for SIUE over the 20-year period. A straight headcount distribution model would have increased this number to $147 million so the choice to use an analysis recognizing the different missions of the two institutions is significant.
6. The distributed model indicates that CURRENTLY, the allocation should be shifted by $17.7 million. The current proposal phases that in with an adjustment of $5.125 million (the 4-year average of the highest and lowest changes indicated by headcount, FTEs, weighted headcount, and average FTE cost per student at Illinois public institutions)
7. SIUE currently has the *lowest* cost of all Illinois regionals per FTE delivered at $4562 and SIUC has the *highest* cost per FTE for Illinois doctoral institutions at $7554. When those figures are multiplied by state averages for regionals and doctoral institutions, SIUE appears to be underfunded (compared to the state average) by $23 million and SIUC appears to be overfunded (compared to the state average) by $29 million.

Additional information about the reallocation proposal:

The current System allocation model of 64% of the state allocation ($93 million) to SIUC versus 36% ($53M) to SIUE made sense 20 years when the enrollments distributed in that fashion but doesn't make sense now that the students enrollments are nearly identical.

The allocation proposal to be reviewed by the Board on April 12 only requests about ¼ of the actual redistribution indicated by the data to occur next year. In short, it is a slow, 4-year approach (some at SIUE would say that is too slow) that takes into account SIUC's current budget challenges by delaying the full implementation of the change.

The suggestion that this proposal only looks at enrollment (headcount) is not true. It accounts for different missions at the two institutions by considering the number of doctoral students (which is higher in number at SIUC) and addresses research and teaching productivity from a cost standpoint. It uses IBHE cost analysis to analyze "bang for the buck" at the two institutions.

The current review of the allocation model was introduced as part of the loan discussion last year (March, 2017) when SIUE loaned $35M to Carbondale to deal with financial distress. To infer that the conversation is sudden or rushed is, at best, misleading.

Leaders are called to address the present and the future. Without question, SIUC HAS played a historic role in the state. But, as we look to the future with SIUE located in the second densest population center in the State, SIUE's ascendency as the fastest growing public university in Illinois over the last 20 years (IBHE data) must be recognized. Additional support (i.e., simply aligning the state allocation to the number of students being served) will allow us to continue to provide emerging educational programs needed in our area (e.g., cybersecurity to Scott Air Force Base), to retain students in our state rather than having them leave for surrounding areas, to help drive the economy of Southwest Illinois and the metro east area, and to continue providing social services in East St. Louis, Alton, Edwardsville and Southwest Illinois. Many are citing the pain that this proposal will cause the Carbondale area. Perhaps the painful but more important question is, what will it cost ILLINOIS if it doesn't invest more heavily in higher education in the Southwest Illinois area where SIUE is located.

Southern Illinois University
Board of Trustees
April 12, 2018

AUTHORIZATION FOR PHASE I REALLOCATION OF APPROPRIATION BUDGET, SIUC AND SIUE

Summary

This matter seeks approval to reallocate an additional $5.125 million of the state appropriation to the Edwardsville campus for FY 2019.

Rationale for Adoption

Historically, the distribution of the General Revenue Fund state appropriation allocated to the SIU system by the State of Illinois has been at the level of approximately 64% to the Carbondale campus and 36% to the Edwardsville campus **(see Table 1)**, when excluding the allocations to the School of Medicine and Central Administration.

Decades ago, that distribution of state appropriation approximated the student enrollment distribution of the Carbondale and Edwardsville campuses. However, in recent years, as enrollment has grown at the Edwardsville campus and decreased at the Carbondale campus, the enrollment distribution is nearly equal with 50.7% of the students at SIUC and 49.3% of the students at SIUE **(see Table 2)**. Current enrollment trends suggest that the total student enrollment at the Edwardsville campus will surpass the total enrollment at the Carbondale campus in the near future.

While SIUC's mission focuses more on graduate study, the student distributions are similar. In considering the various student population segments, SIUE is slightly larger in undergraduate enrollment (11,402 SIUE to 10,987 SIUC) and slightly smaller at the graduate level (2,394 SIUE to 3,197 SIUC excluding the School of Medicine).

Another difference in the mission and programs of the two campuses relates to research.. Both do research, but SIUC's external grant funding is larger and its state operating fund investment is also larger.

Based on FY 2017 historical data in the SIU FY 2019 RAMP submission to IBHE, SIUE's rate of return on organized research is 3.2 to 1. SIUE's investment of $2.1 million in state operating funds for research, produced external funding of $6.7 million. SIUC's rate of return on organized research is 1.7 to 1. SIUC's investment of $8.8 million in state operating funds for research, resulted in external funding of $15.1 million.

One foundational element of being a member of a system is fair treatment for all and this proposal seeks to adjust the state appropriation allocation in a more equitable fashion.

This Board matter would direct a redistribution of the state appropriation funding levels between the Carbondale and Edwardsville campuses to more closely reflect the change in enrollment levels at the campuses.

This action is the first step in an overall review of the allocation process. A more comprehensive study will be undertaken by an external third party. That review could include additional elements beyond enrollment, arguably the largest, but not the only, variable of significance. The larger study also could focus on factors such as facility needs and costs, funding for research, research productivity, educational needs of the various communities, economic impact of the universities, specific individual areas of study and costs associated with those programs, anticipated state demographics, and other appropriate data. However, the current proposal is largely based on enrollment data but it includes adjustments intended to address the different missions of the two institutions.

Historical enrollment data were compiled for the Carbondale and Edwardsville campuses, comparing both student headcount and full-time equivalent (FTE) enrollment levels. In addition, a weighting factor was applied to recognize the differing missions of the two campuses [the weighting factors include a 1.0 multiplier for undergraduate students, 1.2 multiplier for masters level students, and a 1.4 multiplier for doctoral and professional students **(see Table 3)**]. In considering the four types of enrollment data (unadjusted headcount and FTE, and weighted headcount and FTE), the results are similar. However, the weighted FTE methodology is discussed in depth hereafter, because it better reflects the implied costs of the different missions and best accommodates the current financial hardship being experienced by SIUC.

The Fall 2016 (FY 2017) weighted FTE enrollment distribution was 53.9% SIUC / 46.1% SIUE and the Fall 2017 (FY 2018) weighted FTE enrollment distribution was 51.5% SIUC / 48.5% SIUE.

Had the FY 2018 state appropriation funding distribution reflected the Fall 2017 enrollment distribution, the result would have been a redistribution of $17.7 million from the Carbondale campus to the Edwardsville campus **(see Table 4)**. The 64% / 36% funding level last reflected the enrollment situation in FY 2002. Since that time, had funding been distributed according to the weighted formula -- a formula which favors Carbondale more than a direct headcount or FTE comparison -- it would have resulted in an additional $95 million in cumulative appropriation funding for SIUE, or $90 million ($89,936,000 in Table 4) since FY 2000.

In addition to headcount, another way of analyzing appropriate funding levels can be based on the average appropriation per student FTE **(see Table 5)**. SIUE's average FY 2018 appropriation per student FTE of $4,562 is $2,023 *lower* than the mean of the other Masters-level Illinois public universities (excluding SIUE) of $6,585. When

that difference of $2,023 is multiplied times SIUE's Fall 2017 FTE enrollment of 11,523, the resulting figure suggests that SIUE is underfunded by $23.3 million in state appropriation vs. the mean of the other Masters-level Illinois public universities. SIUC's average FY 2018 appropriation per student FTE of $7,554 is $2,429 *higher* than the mean of the other Doctoral-level Illinois public universities (excluding SIUC and the SIU School of Medicine) of $5,125. When that difference of $2,429 is multiplied times SIUC's Fall 2017 FTE enrollment of 12,093, the resulting figure indicates that SIUC's state appropriation funding is $29.4 million above the mean of the other Doctoral-level Illinois public universities.

Additional state appropriation funding allocated to the Edwardsville campus, when invested in current and planned programs, would be an investment by the SIU System that would result in an even more accelerated growth pattern than witnessed in the past 20 years, a period when SIUE was recognized by IBHE as the fastest growing public higher education institution in Illinois. SIUE is structurally lean and has the lowest undergraduate instructional cost per credit hour of any public university in Illinois **(see Table 6)**, so the additional funding would be efficiently utilized to provide educational opportunities to more students.

SIUE has both current and planned programs which are critical to the region's growth, including the metro east area, the second densest population in Illinois. The Edwardsville campus has tremendous room for growth on its traditional campus and has significantly increased its online course and program offerings in recent years. SIUE has also demonstrated the ability to shift quickly to address economic and academic forces and adjust to market needs. Additional state appropriation funding would provide SIUE with the financial resources needed to develop and grow its academic programs and to provide a quality education to more students in order to positively impact the regional economy.

Based on the current financial challenges faced by the Carbondale campus and the campus reorganization plan, which is currently under development, it does not seem prudent for SIUC to experience a reallocation of the full appropriation amount in one year. Therefore, this matter recommends a phased-in transition of state appropriation funding over a few years, beginning in FY 2019. The state appropriation allocation would be re-calculated annually, using the recommendations from the external study.

Constituency Involvement

[President Dunn will insert an introductory sentence or two here...]

The SIUE Faculty Senate approved a resolution on March 1, 2018 in support of an SIU System Budget Reallocation **(see Appendix A)**. In addition, the SIUE Chancellor has discussed this proposal with various campus constituencies, including the Chancellor's Council, the Extended Chancellor's Council, the University Planning and Budget Council, and the Dean's Council.

Considerations Against Adoption

A financial adjustment could temporarily add to the financial burden of the Carbondale campus. This impact could be mitigated in the long-term by implementing an annual review process which would re-evaluate the state appropriation process based on the factors recommended by the consultant and make adjustments accordingly. Future enrollment growth at SIUC and SIUE could be recognized in the model and resources could be directed based on the annual calculations.

Summary

In summary, the following figures indicate a range of funding shortfalls at SIUE depending on the data used. While these figures may be adjusted in the future according to additional variables suggested by an external consultant, because the disparity between the current enrollments and the current appropriation distribution is so egregious over the last two decades, based on the most important funding variable - enrollment - a $5.125 million adjustment is recommended at this time as an initial step in addressing the discrepancy *based on an assumption that a consultant will recommend a change or funding at a minimum of that magnitude.* After two decades of executing a static budget model which ignored enrollment changes, this first step seems long overdue.

While a multi-year adjustment model of at least $4–6 million recommendation from the consultant may be anticipated to address the funding gap currently determined to be somewhere between $17.7 million and $23.3 million, the current recommendation reflects a minimum adjustment based on averaging the figure representing the lowest gap (adjusted FTE) and the highest figure (state appropriation by cost).

	SIUE Funding Gap	**SIUE Annual Funding Gap 4 Year Adjustment Target**
Adjusted FTE	$17.7 million	$4.425 million
Unadjusted FTE	$18.1 million	$4.525 million
Headcount	$18.9 million	$4.725 million
State Appropriation by Cost	SIUE – Underfunded $23.3 million	$5.825 million

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The annual allocation as part of the FY 2019 Appropriation Budget will be adjusted such that an additional $5.125 million will be assigned to SIUE.

(2) The President of Southern Illinois University will take steps to engage a consultant to review the allocation model and make further recommendations.

(3) The President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

From: Randy J Dunn
Sent: Wednesday, April 11, 2018 7:27 AM
To: Pembrook, Randall
Subject: Re: campus message draft

Thoughts...

I would include Luke J as the student trustee in the earlier reference to the reallocation as also being supportive. He gets to vote on it...and he IS supportive.

Jay won't have the bill filed yet, so just make sure you have him on the record (giving his ok) to being able to say that he plans to introduce the bill just as soon as it can be drafted. The bill is complex and lengthy and could take a few more days to get written up...but that he will file the bill as soon as possible, likely for an effective date of 7/1/19.

Don't say that any of us (me, Amy, etc.) supports the bill yet. Rather, you can say the proposed dissolution takes it out of the BOT's decision making hands and will now be dealt with fully as a function of the legislative process. However, you would anticipate that individual Trustees will speak to their position on the bill once it is filed, and President Dunn has publicly pledged that he will do nothing that impedes the bill's progress. Sumthin' like that I think?

Otherwise ok from my end. Thanks!

PS-Don't forget in the discussion today, get in the fray when you need to b/c you know Carlo is going to.

Sent from my iPad

On Apr 11, 2018, at 6:51 AM, Pembrook, Randall <rpembro@siue.edu> wrote:

> I will talk with Representative Hoffman's office today to make sure about an announcement and timing. I am attaching a draft of what could go out tomorrow afternoon assuming the reallocation proposal doesn't pass.
>
> Obviously, if Representative Hoffman isn't comfortable with the timing, we will alter that part of the message. I'm trying to think of what could substitute for that section if he isn't ready to roll out.
>
> Assuming he is, are you OK with the statement that you, Amy, Shirley and the General are supportive of the proposal? Are you OK with the statement that you four are supportive of the Hoffman amendment? Do I need to share this with the other three to see if folks are OK or have you already had those conversations?
>
> Apparently, Representative Bost (or his office) wants to talk with Amy and me tomorrow afternoon to try and patch things up. If this message goes out before that conversation, it would certainly make for lively conversation with him…….
>
> Should be an interesting two days!
>
> **Randall G. Pembrook, Chancellor**
> **Southern Illinois University Edwardsville**
> **Campus Box 1151**

Edwardsville, IL 62026
618-650-2481

<campusmessge41218.docx>

From: Randy J Dunn <rdunn@siu.edu>
Sent: Friday, April 13, 2018 5:10 PM
To: Randy J Dunn
Cc: Misty D Whittington;John Anthony Charles;Lucas Crater-SIU MED Springfield
Subject: SIU BILLS

Board of Trustees—

Likely by now, most—if not all—of you are aware of two bills filed in the Illinois House late yesterday.

The bill titles shown below link to a synopsis of the proposed legislation, and then you can scroll down through from there.

HB5860, filed by primary sponsor Rep. Monica Bristow, would reconstitute the SIU System Board of Trustees in the manner as described. The text of the bill is included once you scroll down from the synopsis.

HB5861, filed by primary sponsor Rep. Jay Hoffman, would provide for a dissolution of the SIU System and the creation of independent, stand-alone boards and universities for both SIUC and SIUE. The School of Medicine would become part of the Edwardsville university under the proposed bill. Scrolling down will provide links to the numerous areas in legislation that would need to be changed accordingly.

Obviously, we'll be tracking the progress of these bills over the coming weeks and informing you accordingly of any movement or actions taken on them.

In the meantime, if you have specific questions, please feel free to contact either John Charles or myself.

Enjoy your weekend... Randy

Keyword: **Higher Education in IL**

IL - HB5860 SIU BD OF TRUSTEES-RECONSTITUT

IL - HB5861 SIU-2 SEPARATE UNIVERSITIES

Choose the bills you want to track.

Keyword: **State Insurance in IL**

IL - HB5861 SIU-2 SEPARATE UNIVERSITIES

Choose the bills you want to track.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM

618.536.3471 l Office
618.536.3404 l Fax



From: Randy J Dunn <rdunn@siu.edu>
Sent: Monday, April 16, 2018 3:57 PM
To: Amy Sholar;John Anthony Charles;Lucas Crater-SIU MED Springfield
Cc: Randy J Dunn;Paula Keith
Subject: Joint statement draft
Attachments: jointstatement.systemsplit.041618.docx

Here is my best draft of a joint statement attributed to Amy and me. JC's bill analysis (covering all 3 bills) would get sent accompanying it.

Take a read and share any necessary fixes/changes with JC and myself. I have to depart for a campus event about 4:30 but can leave w/ John to finalize, format, and push out if we're ready yet today.

Thanks...

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

JOINT STATEMENT FROM SIU BOARD OF TRUSTEES CHAIR AMY SHOLAR & SIU PRESIDENT RANDY DUNN REGARDING HB5861

April 16, 2018

[**NOTE:** Please see accompanying this statement bill analyses from SIU staff regarding House Bills 5859-equalizing the FY19 general state appropriation for SIUC and SIUE; 5860-reconstituting the SIU Board of Trustees and changing membership requirements; and 5861-creating SIUC and SIUE as separate universities with independent boards. This joint statement addresses only those issues surrounding our review of HB5861.]

To begin, we acknowledge the issue that would be addressed by HB5861 is not a new one, nor is this the first time legislation has been proposed to dissolve the SIU System and operate the Carbondale and Edwardsville campuses independently under their own separate boards. In light of events over the past year, it is probably not surprising we see the matter rear its head once again.

As early as 1975, State Senator Sam Vadalabene introduced legislation that would have established a separate board of trustees for Edwardsville. While the measure passed both houses, ultimately the Illinois Senate overrode Gov. Dan Walker's veto of the Vadalabene bill, but the House of Representatives declined to do so.

News coverage these last few days has also reported on more recent attempts in 2003, 2005, and 2013 to accomplish a similar outcome. The 2013 bill, also filed by Rep. Hoffman, similarly changed the affiliation of the SIU School of Medicine (SOM) to SIUE—expanding Edwardsville's focus on the health sciences by joining the Schools of Dental Medicine, Pharmacy, and Nursing which are already affiliated with that campus—though the physical location of the SOM would remain in Springfield.

While some have noted that the stated deadline for introducing new bills in the House (and the Senate) was past when 5859, 5860, and 5861 were introduced on Thursday, it is acknowledged that the same legislative language in these proposals can always move forward as amendments to existing bills in either chamber.

By definition, as an entity of the state under the Southern Illinois University Management Act, the ultimate decision about system dissolution will and must be a legislative one. Admitting the different missions of SIUC and SIUE, the Carbondale and Edwardsville campuses are, by any measure of organizational scope and strength, equal partners in the SIU System. There are tangible benefits for the two institutions which derive from being part of a larger public higher education system (about which more will be said below), but in the end, the legislative calculus—and that of the citizens those legislators represent—will rest on whether or not those

benefits are of a greater value and import than the perceived gains that may come by each university being independent of the system...and each other.

The SIU System Board of Trustees has not yet taken any official position on the three bills at this time. The Board is not set to meet again in regular session until July 12—after the scheduled end of this legislative session—but it is possible Trustees could convene a special meeting for that purpose. Any such meeting held would be a public meeting and subject to applicable requirements of the Illinois Open Meetings Act. Until directed otherwise by the governing body of Southern Illinois University, the position that the SIU President's Office will take on these and any other proposals that could still emerge is "neutral"—restricted to providing data, background information, and technical expertise which may be requested by elected officials or their staffs.

Without a doubt, there are benefits that attach to being part of a system—SIU is one of about 45 public higher education systems in the nation. It has been pointed out during debate over the previous bills to split SIU that our multi-campus system can earn better bond ratings as compared to some single-campus institutions in Illinois, due to our combined fiscal strength. This in turn holds down interest and insurance costs on bonds. Too, all campus funds are comingled for investment purposes to obtain the highest rate-of-return; likewise, SIU's risk pools are comingled for purposes of insurance savings and reduced liability.

Possibly the most challenging aspect of a dissolution would be breaking out the bond debt by campus which could entail not insignificant legal and financial consulting expenses, albeit on a one-time basis.

Finally, it's been noted over the years that our combined political leverage is stronger as a system—representing the common interests of well over 50 counties of central and southern Illinois, including the Metro East area—than it would be for the Edwardsville and Carbondale campuses individually. Nonetheless, the natural evolution of those regional interests also creates a demand for change over time, contributing to the rationale for a careful review of the legislation in front of us.

Dissolving the SIU System would be far from easy, but it is not an impossible task. The system is already one of the most decentralized nationally, providing shared services in the areas of Legal, Internal Audit and Ethics, Technology Transfer and Export Control, Treasury Services, Governmental Affairs, and Risk Management. Those functions—and the people undertaking them—would need to be reassigned and absorbed by the stand-alone campuses; fortunately, system personnel working in most of these functional areas already have work locations across the various SIU sites now, preventing major disruption in most of the impacted employees' lives. Another positive in the eyes of many is that considerable salary savings would be generated as there would no longer be system administrative leadership and their related staff to pay for. Rather, it is anticipated that the respective chancellors currently in place would

become the interim presidents of their campuses, until newly appointed boards for SIUC and SIUE could make a decision about permanent institutional leadership.

The SIU Board of Trustees, as part of a major revision of the system's strategic plan about two years ago, adopted a goal to study and incrementally expand systemwide shared services across a variety of "back office" and other non-academic service functions (e.g., Purchasing, Human Resrouces, IT). Those business centralization efforts may be paused temporarily in the event HB5861 garners sufficient support to move forward this legislative session. Additionally, an effective date of this legislation *no earlier than July 1, 2019* would minimally be necessary to guarantee a smooth governance transition to the new boards as well as to ensure a careful unwinding of the combined operations to the campuses.

When the 2003 version of the dissolution bill was being debated, Illinois' beloved Sen. Paul Simon opined in the Springfield *State Journal-Register* that SIU "...is a powerful political and financial voice for the entire region. Dividing the university will diminish that important voice." The question some 15 years later for all of us who love our university—students, employees, alumni, donors, community members, taxpayers, our elected representatives, and so many others—is to determine if the current governance and board structure remains the optimal one for a collective voice in Illinois and beyond.

From: John Anthony Charles <jcharles@siu.edu>
Sent: Monday, April 16, 2018 5:26 PM
To: Randy J Dunn;Amy Sholar;Lucas Crater-SIU MED Springfield
Cc: Randy J Dunn;Paula Keith
Subject: RE: Joint statement draft
Attachments: jointstatement systemsplit 041618.docx; House Bill 5859-5861.docx

Attached is an updated draft of the joint statement. I'll share thoughts on my few edits below in order as you read the statement:

Paragraph #1 – I took out the last sentence. The entire statement, from my perspective doesn't get personal, except for that sentence. I took it out.

Paragraph #4 – I rewrote to match the filing of the amendments about an hour ago.

Paragraph #9 – I changed 50 counties to 66 to match the SIUSOM service area.

Paragraph #10 – I took out considerable in describing our salary savings. No need to draw attention. And we're in the low to middle of the pack on salary ranges compared to our peers.

Paragraph #11 – Just added the date as listed in the bill for further clarification.

That's it. The statement and analysis are attached. Let me know what you think.

JC

John Charles | **Director of Government & Public Affairs**
Southern Illinois University System
520 S. 2nd St., Ste 2-110 | **Springfield, IL 62701**
(217) 545-8080 | **jcharles@siu.edu**

SIU Southern Illinois University System
ONE SYSTEM MANY LOCATIONS | STATEWIDE IMPACT

From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Monday, April 16, 2018 3:57 PM
To: Amy Sholar; John Anthony Charles; Lucas Crater-SIU MED Springfield
Cc: Randy J Dunn; Paula Keith
Subject: Joint statement draft

Here is my best draft of a joint statement attributed to Amy and me. JC's bill analysis (covering all 3 bills) would get sent accompanying it.

Take a read and share any necessary fixes/changes with JC and myself. I have to depart for a campus event about 4:30 but can leave w/ John to finalize, format, and push out if we're ready yet today.

Thanks...

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax



JOINT STATEMENT FROM SIU BOARD OF TRUSTEES CHAIR AMY SHOLAR & SIU PRESIDENT RANDY DUNN REGARDING HB5861

April 16, 2018

[**NOTE:** Please see accompanying this statement bill analyses from SIU staff regarding House Bills 5859/HB1294-equalizing the FY19 general state appropriation for SIUC and SIUE; HB5860/HB1293-reconstituting the SIU Board of Trustees and changing membership requirements; and HB5861/HB1292-creating SIUC and SIUE as separate universities with independent boards. This joint statement addresses only those issues surrounding our review of HB5861/HB1292.]

To begin, we acknowledge the issue that would be addressed by HB5861/HB1292 is not a new one, nor is this the first time legislation has been proposed to dissolve the SIU System and operate the Carbondale and Edwardsville campuses independently under their own separate boards. ~~In light of events over the past year, it is probably not surprising we see the matter rear its head once again.~~

As early as 1975, State Senator Sam Vadalabene introduced legislation that would have established a separate board of trustees for Edwardsville. While the measure passed both houses, ultimately the Illinois Senate overrode Gov. Dan Walker's veto of the Vadalabene bill, but the House of Representatives declined to do so.

News coverage these last few days has also reported on more recent attempts in 2003, 2005, and 2013 to accomplish a similar outcome. The 2013 bill, also filed by Rep. Hoffman, similarly changed the affiliation of the SIU School of Medicine (SOM) to SIUE—expanding Edwardsville's focus on the health sciences by joining the Schools of Dental Medicine, Pharmacy, and Nursing which are already affiliated with that campus—though the physical location of the SOM would remain in Springfield.

~~While some have noted that the stated deadline for introducing new bills in the House (and the Senate) was past when 5859, 5860, and 5861 were introduced on Thursday, it is acknowledged that the same legislative language in these proposals can always move forward as amendments to existing bills in either chamber.~~

By definition, as an entity of the state under the Southern Illinois University Management Act, the ultimate decision about system dissolution will and must be a legislative one. Admitting the different missions of SIUC and SIUE, the Carbondale and Edwardsville campuses are, by any measure of organizational scope and strength, equal partners in the SIU System. There are tangible benefits for the two institutions which derive from being part of a larger public higher education system (about which more will be said below), but in the end, the legislative calculus—and that of the citizens those legislators represent—will rest on whether or not those

benefits are of a greater value and import than the perceived gains that may come by each university being independent of the system...and each other.

The SIU System Board of Trustees has not yet taken any official position on the three bills at this time. The Board is not set to meet again in regular session until July 12—after the scheduled end of this legislative session—but it is possible Trustees could convene a special meeting for that purpose. Any such meeting held would be a public meeting and subject to applicable requirements of the Illinois Open Meetings Act. Until directed otherwise by the governing body of Southern Illinois University, the position that the SIU President's Office will take on these and any other proposals that could still emerge is "neutral"—restricted to providing data, background information, and technical expertise which may be requested by elected officials or their staffs.

Without a doubt, there are benefits that attach to being part of a system—SIU is one of about 45 public higher education systems in the nation. It has been pointed out during debate over the previous bills to split SIU that our multi-campus system can earn better bond ratings as compared to some single-campus institutions in Illinois, due to our combined fiscal strength. This in turn holds down interest and insurance costs on bonds. Too, all campus funds are comingled for investment purposes to obtain the highest rate-of-return; likewise, SIU's risk pools are comingled for purposes of insurance savings and reduced liability.

Possibly the most challenging aspect of a dissolution would be breaking out the bond debt by campus which could entail not insignificant legal and financial consulting expenses, albeit on a one-time basis.

Finally, it's been noted over the years that our combined political leverage is stronger as a system—representing the common interests of well over ~~50~~ 66 counties of central and southern Illinois, including the Metro East area—than it would be for the Edwardsville and Carbondale campuses individually. Nonetheless, the natural evolution of those regional interests also creates a demand for change over time, contributing to the rationale for a careful review of the legislation in front of us.

Dissolving the SIU System would be far from easy, but it is not an impossible task. The system is already one of the most decentralized nationally, providing shared services in the areas of Legal, Internal Audit and Ethics, Technology Transfer and Export Control, Treasury Services, Governmental Affairs, and Risk Management. Those functions—and the people undertaking them—would need to be reassigned and absorbed by the stand-alone campuses; fortunately, system personnel working in most of these functional areas already have work locations across the various SIU sites now, preventing major disruption in most of the impacted employees' lives. Another positive in the eyes of many is that ~~considerable~~ salary savings would be generated as there would no longer be system administrative leadership and their related staff to pay for. Rather, it is anticipated that the respective chancellors currently in place would

become the interim presidents of their campuses, until newly appointed boards for SIUC and SIUE could make a decision about permanent institutional leadership.

The SIU Board of Trustees, as part of a major revision of the system's strategic plan about two years ago, adopted a goal to study and incrementally expand system-wide shared services across a variety of "back office" and other non-academic service functions (e.g., Purchasing, Human Resources, IT). Those business centralization efforts may be paused temporarily in the event HB5861 garners sufficient support to move forward this legislative session. Additionally, an effective date of this legislation *no earlier than July 1, 2019* (as opposed to the current July 1, 2018) would minimally be necessary to guarantee a smooth governance transition to the new boards as well as to ensure a careful unwinding of the combined operations to the campuses.

When the 2003 version of the dissolution bill was being debated, Illinois' beloved Sen. Paul Simon opined in the Springfield *State Journal-Register* that SIU "...is a powerful political and financial voice for the entire region. Dividing the university will diminish that important voice." The question some 15 years later for all of us who love our university—students, employees, alumni, donors, community members, taxpayers, our elected representatives, and so many others—is to determine if the current governance and board structure remains the optimal one for a collective voice in Illinois and beyond.

House Bill 5859 / House Bill 1294 w/HA#1 (Hoffman)

Short Description: SIU-CAMPUS APPROPRIATION

House Sponsors: Rep. Katie Stuart - Jay Hoffman - LaToya Greenwood - Monica Bristow

Last Action: Referred to Rules Committee (4/12/18)

Link:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=5859&GAID=14&GA=100&DocTypeID=HB&LegID=112375&SessionID=91

Bill Synopsis: Beginning with the 2018-2019 academic year, when funds appropriated to the Board by the General Assembly are allocated for the Carbondale campus, an equal amount must be allocated for the Edwardsville campus.

Analysis: This bill would mandate that beginning with the FY 19 budget (that would be enacted by June 30, 2018) in the appropriation to the SIU System, the allocation of dollars to the SIU Carbondale campus must be equal to the amount allocated to the SIU Edwardsville campus.

For reference, in FY 18, the distribution was Carbondale 63.9% or $91,287.4 million / Edwardsville 36.1% or $51,565.0 million. Under HB 5859 (using the FY 18 appropriation) the each campus would have received $71,426.2.

NOTE: On April 16, this bill was refiled as House Amendment #1 to House Bill 1294 by Rep. Jay Hoffman. The amendment, which becomes the bill, is assigned to the House Higher Education Committee. The bill is on 2nd Reading in the Illinois House. A link to its current status can be found here:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=1294&GAID=14&GA=100&DocTypeID=HB&LegID=101774&SessionID=91

House Bill 5860 / House Bill 1292 w/HA#1 (Hoffman)

Short Description: SIU BD OF TRUSTEES-RECONSTITUTE

House Sponsors: Rep. Monica Bristow - Katie Stuart - LaToya Greenwood - Jay Hoffman

Last Action: Referred to Rules Committee (4/13/18)

Link:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=5860&GAID=14&GA=100&DocTypeID=HB&LegID=112378&SessionID=91

Bill Synopsis: Eliminates the current members of the SIU Board of Trustees and reconstitutes the board specifying the qualifications of certain members to be alumni of either SIUC or SIUE. Eliminates the provision allowing the Governor to designate a voting student trustee. Sets terms for new trustees.

Analysis: This bill, upon taking effect, immediately abolishes the current SIU Board of Trustees and provides for the reappointment of a new Board.

While the size of the board will remain the same, the 7 new members of the Board (still appointed by the Governor, and approved by the Senate) must meet the following qualifications: 3 appointees shall hold an undergraduate or graduate degree from the Southern Illinois University Edwardsville campus, 3 appointees shall hold an undergraduate or graduate degree from the Southern Illinois University Carbondale campus, and one appointee must not have attended Southern Illinois University at all.

The bill deletes provisions that allow one of the two elected student trustees to be designated as a voting member of the Board. It lastly, sets forth provisions concerning the expiration of the terms of the 7 new members appointed to the Board.

See the attached report for current SIU Board members and information on their terms of office.

NOTE: On April 16, this bill was refiled as House Amendment #1 to House Bill 1293 by Rep. Jay Hoffman. The amendment, which becomes the bill, is assigned to the House Higher Education Committee. The bill is on 2nd Reading in the Illinois House. A link to its current status can be found here:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=1293&GAID=14&GA=100&DocTypeID=HB&LegID=101773&SessionID=91

House Bill 5861 / House Bill 1292 w/HA#1 (Hoffman)

Short Description: SIU-2 SEPARATE UNIVERSITIES

House Sponsors: Rep. Jay Hoffman - Katie Stuart - Monica Bristow - LaToya Greenwood

Last Action: Referred to Rules Committee (4/13/18)

Link:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=5861&GAID=14&GA=100&DocTypeID=HB&LegID=112379&SessionID=91

Bill Synopsis: Effective July 1, 2018, the bill abolishes the Board of Trustees of the Southern Illinois University System and creates two separate Universities: Southern Illinois University Carbondale and Southern Illinois University Edwardsville under the governance of their own Board of Trustees. In such a scenario, the office, staff and functions provided by the SIU System President's Office would cease to exist and each campus would be charged with providing those services currently provided by the SIU System Office.

The bill designates that the Southern Illinois University Carbondale campus would retain the SIU School of Law located in Carbondale. It designates that the Southern Illinois University Edwardsville campus would retain the School of Dental Medicine located in Alton, the School of Pharmacy located in Edwardsville, the School of Nursing located in Edwardsville, and the East St. Louis Center located in East St. Louis. The SIU School of Medicine headquartered in Springfield, now affiliated with the SIU Carbondale Campus would become affiliated with the Edwardsville campus.

Analysis: Effective July 1, 2018, the bill separates the two SIU campuses and creates separate Boards of Trustees to administer each university campus: Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville.

Each of the newly created Boards would have the same ability to ensure that administrative functions, currently held with the SIU System Office, would be carried out on the individual campus level with regard to all functions (i.e. personnel, financial, administrative, etc.)

In the case of the Carbondale campus, the bill designates that SIU Carbondale campus would retain the SIU School of Law. The Southern Illinois University Edwardsville campus would retain the School of Dental Medicine, School of Pharmacy, School of Nursing, and the East St. Louis Center. The SIU School of Medicine, now affiliated with the SIU Carbondale Campus would become affiliated with the Edwardsville campus instead.

According to the bill, the sole function and power of the Board of Trustees of Southern Illinois University from June 1, 2018 until its abolition on July 1, 2018 shall be to assist in transferring all books, records, papers, documents, pending business, accounts, and all real and personal property belonging to or held for the use and benefit of Southern Illinois University that until July 1, 2018 was under the Board of Trustees' governance to the new boards of trustees as provided by law.

The bill removes the provision that designates the Superintendent of Public Instruction, or their designee as an ex-officio Board member. It also eliminates the voting status of the student member.

Designates that of the members first Boards appointed by the Governor, 4 shall be appointed for terms to expire on the third Monday in January, 2022 and 3 shall be appointed for terms to expire on the third Monday in January, 2024. If the Senate is not in session on July 1, 2018 or if a vacancy in an appointive membership occurs at a time when the Senate is not in session, the Governor shall make temporary appointments until the next meeting of the Senate when he or she shall nominate persons to fill such memberships for the remainder of their respective terms.

The bill eliminates provisions currently in the SIU System Management Act and transfers them to each of the new universities.

The bill eliminates the SIU System Office which is the administrative authority of the Southern Illinois University System. Under HB5861 Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville would assume the duties currently held by the SIU System Office which currently employees 52 individuals and has an annual budget of $5.0 million.

NOTE: On April 16, this bill was refiled as House Amendment #1 to House Bill 1292 by Rep. Jay Hoffman. The amendment, which becomes the bill, is assigned to the House Higher Education Committee. The bill is on 2nd Reading in the Illinois House. A link to its current status can be found here:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=1292&GAID=14&GA=100&DocTypeID=HB&LegID=101772&SessionID=91

HB 5861 Legislative Details:

The bill creates Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville. Each campus shall have the same rights, powers, and duties vested by law held in the existing Board of Trustees of the Southern Illinois University System. Each university and its Board of Trustees will have equal authority relating to the operation, management, control, and maintenance of the campuses prior to its change of name and status as currently held by the Southern Illinois University System.

NOTE: In HB 5861, the following items are specifically listed separately for each campus (Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville). For purposes of this analysis, they have been combined into one, listing each of the two yet-to-be created universities.

Under the provisions of this legislation, for Southern Illinois University at Carbondale (SIUC) and Southern Illinois University at Edwardsville (SIUE): all books, records, papers, documents, and pending business in any way pertaining to SIUC or SIUE prior to its change of name and status and held by the Board of Trustees of Southern Illinois University before July 1, 2018 are hereby transferred from the Board of Trustees of Southern Illinois University to the Board of Trustees of SIUC or SIUE.

On July 1, 2018, the rules and regulations previously promulgated by the Board of Trustees of Southern Illinois University and applicable to SIUC and SIUE prior to its change of name and status shall be the rules and regulations applicable to SIUC and SIUE individually, provided that, beginning on July 1, 2018, any or all of the rules and regulations may be changed or rescinded by the Board of Trustees of SIUC or SIUE individually.

The right of custody, possession, and control over all items of income, funds, or deposits in any way pertaining to SIUC or SIUE prior to its change of name and status that before July 1, 2018 were held or retained by or under the jurisdiction of the Board of Trustees of Southern Illinois University under the authority of the State Finance Act as that Act existed before July 1, 2018, is hereby transferred to and vested in the Board of Trustees of SIUC or SIUE individually to be retained by SIUC or SIUE in its own treasury, or deposited with a bank or savings and loan association, all in accordance with the provisions of the State Finance Act.

There is hereby transferred from the Board of Trustees of Southern Illinois University to the Board of Trustees of SIUC and SIUE the power of order and direction over the disbursement of those funds in any way pertaining to the individual university prior to its change of name and status that

immediately prior to the effective date of this amendatory Act of the 100th General Assembly were retained by Southern Illinois University in its own treasury under the authority of the State Finance Act as that Act existed prior to July 1, 2018, provided that such funds shall be disbursed from time to time pursuant to the order and direction of the Board of Trustees of SIUC or SIUE in accordance with any contracts, pledges, trusts, or agreements heretofore made with respect to the use or application of such funds by the Board of Trustees of Southern Illinois University.

The Board of Trustees of SIUC and SIUE shall succeed to, assume, and exercise all rights, powers, duties, and responsibilities formerly exercised by the Board of Trustees of Southern Illinois University on behalf of SIUC and SIUE before its change of name and status. All contracts and agreements entered into by the Board of Trustees of Southern Illinois University on behalf of SIUC and SIUE before its change of name and status shall subsist notwithstanding the transfer of the functions of the Board of Trustees of Southern Illinois University, with respect to SIUC and SIUE prior to its change of name and status, to the Board of Trustees of SIUC and SIUE.

All bonds, notes, and other evidences of indebtedness outstanding on July 1, 2018 issued by the Board of Trustees of Southern Illinois University on behalf of SIUC or SIUE before its change of name and status shall become the bonds, notes, or other evidences of indebtedness of SIUC or SIUE and shall be otherwise unaffected by the transfer of functions to the Board of Trustees of SIUC or SIUE. Any action with respect to SIUC or SIUE prior to its change of name and status, including without limitation approvals of applications for bonds and resolutions constituting official action under the Internal Revenue Code, by the Board of Trustees of Southern Illinois University before July 1, 2014 shall remain effective to the same extent as if that action had been taken by the Board of Trustees of SIUC or SIUE and shall be deemed to be action taken by the Board of Trustees of SIUC for SIUC or SIUE for SIUE.

The title to all other property, whether real, personal or mixed, and all accounts receivable belonging to or under the jurisdiction of the Board of Trustees of Southern Illinois University for SIUC or SIUE prior to its change of name and status is hereby transferred to and vested in the Board of Trustees of SIUC or SIUE to be held for the People of the State of Illinois.

The employment of all academic and nonacademic personnel of SIUC or SIUE prior to its change of name and status is hereby transferred from the Board of Trustees of Southern Illinois University to the Board of Trustees of SIUC or SIUE, but the locus of employment shall not be transferred. The transfer shall not affect the status and rights of any person under the State Universities Retirement System or the State Universities Civil Service System.

On July 1, 2018, the individuals whose employment is so transferred shall be credited with earned vacation days and sick leave days accrued before the transfer.

On July 1, 2018, individuals who were students of Southern Illinois University at Carbondale prior to its change of name and status shall be students of Southern Illinois University at Carbondale. Likewise, On July 1, 2018, individuals who were students of Southern Illinois University at Edwardsville prior to its change of name and status shall be students of Southern Illinois University at Edwardsville.

If there exists an Inability to transfer an item, the bill specifies that in such cases, the Board of Trustees of Southern Illinois University at Carbondale or the Board of Trustees of Southern Illinois University at Edwardsville because it was not related to either Southern Illinois University at Carbondale prior to its change of name and status or Southern Illinois University at Edwardsville prior to its change of name and status shall be divided equally, if possible, or shared between the 2 universities.

From: John Anthony Charles <jcharles@siu.edu>
Sent: Tuesday, April 17, 2018 10:40 AM
To: John Anthony Charles
Subject: Statement from SIU President & Board Chair
Attachments: House Bill 5859-5861_1292-1294 Analysis.pdf; SIU BOT Members_4-17-18.pdf

Below, please find a statement from SIU System President Randy Dunn and SIU System Board of Trustees Chair Amy Sholar regarding legislation recently introduced impacting the SIU System and Board of Trustees. Attached is an analysis of the three bills referenced in the statement as well as the current listing of the members of the Board. If you have any questions, please contact me. Thank you.

JC

SIU Southern Illinois University System

JOINT STATEMENT FROM SIU BOARD OF TRUSTEES CHAIR AMY SHOLAR & SIU PRESIDENT RANDY DUNN REGARDING HB5861 / HB1292 April 17, 2018

[**NOTE:** Please see accompanying this statement bill analyses from SIU staff regarding House Bills 5859/HB1294-equalizing the FY19 general state appropriation for SIUC and SIUE; HB5860/HB1293-reconstituting the SIU Board of Trustees and changing membership requirements; and HB5861/HB1292-creating SIUC and SIUE as separate universities with independent boards. This joint statement addresses only those issues surrounding our review of HB5861/HB1292.]

To begin, we acknowledge the issue that would be addressed by HB5861/HB1292 is not a new one, nor is this the first time legislation has been proposed to dissolve the SIU System and operate the Carbondale and Edwardsville campuses independently under their own separate boards.

As early as 1975, State Senator Sam Vadalabene introduced legislation that would have established a separate board of trustees for Edwardsville. While the measure passed both houses, ultimately the Illinois Senate overrode Gov. Dan Walker's veto of the Vadalabene bill, but the House of Representatives declined to do so. News coverage these last few days has also reported on more recent attempts in 2003, 2005, and 2013 to accomplish a similar outcome. The 2013 bill, also filed by Rep. Hoffman, similarly changed the affiliation of the SIU School of Medicine (SOM) to SIUE—expanding Edwardsville's focus on the health sciences by joining the Schools of Dental Medicine, Pharmacy, and Nursing which are already affiliated with that campus—though the physical location of the SOM would remain in Springfield.

With the filing of amendments to House Bills 1292-1294 (which mirrors the language in House Bills 5859-5861), these proposals are now on track in the legislative calendar to receive a hearing before the House Higher Education Committee, where they have been assigned, and to meet the April 27 House Deadline for passing bills from that chamber.

By definition, as an entity of the state under the Southern Illinois University Management Act, the ultimate decision about system dissolution will and must be a legislative one. Admitting the different missions of SIUC and SIUE, the Carbondale and Edwardsville campuses are, by any measure of organizational scope and strength, equal partners in the SIU System. There are tangible benefits for the two institutions which derive from being part of a larger public higher education system (about which more will be said below), but in the end, the legislative calculus—and that of the citizens those legislators represent—will rest on whether or not those benefits are of a greater value and import than the perceived gains that may come by each university being independent of the system...and each other.

The SIU System Board of Trustees has not yet taken any official position on the three bills at this time. The Board is not set to meet again in regular session until July 12—after the scheduled end of this legislative session—but it is possible Trustees could convene a special meeting for that purpose. Any such meeting held would be a public meeting and subject to applicable requirements of the Illinois Open Meetings Act. Until directed otherwise by the governing body of Southern Illinois University, the position that the SIU President's Office will take on these and any other proposals that could still emerge is "neutral"—restricted to providing data, background information, and technical expertise which may be requested by elected officials or their staffs.

Without a doubt, there are benefits that attach to being part of a system—SIU is one of about 45 public higher education systems in the nation. It has been pointed out during debate over the previous bills to split SIU that our multi-campus system can earn better bond ratings as compared to some single-campus institutions in Illinois, due to our combined fiscal strength. This in turn holds down interest and insurance costs on bonds. Too, all campus funds are comingled for investment purposes to obtain the highest rate-of-return; likewise, SIU's risk pools are comingled for purposes of insurance savings and reduced liability.

Possibly the most challenging aspect of a dissolution would be breaking out the bond debt by campus which could entail not insignificant legal and financial consulting expenses, albeit on a one-time basis.

Finally, it's been noted over the years that our combined political leverage is stronger as a system—representing the common interests of 66 counties of central and southern Illinois, including the Metro East area—than it would be for the Edwardsville and Carbondale campuses individually. Nonetheless, the natural evolution of those regional interests also creates a demand for change over time, contributing to the rationale for a careful review of the legislation in front of us.

Dissolving the SIU System would be far from easy, but it is not an impossible task. The system is already one of the most decentralized nationally, providing shared services in the areas of Legal, Internal Audit and Ethics, Technology Transfer and Export Control, Treasury Services, Governmental Affairs, and Risk Management. Those functions—and the people undertaking them—would need to be reassigned and absorbed by the stand-alone campuses; fortunately, system personnel working in most of these functional areas already have work locations across the various SIU sites now, preventing major disruption in most of the impacted employees' lives. Another positive in the eyes of many is that salary savings would be generated as there would no longer be system administrative leadership and their related staff to pay for. Rather, it is anticipated that the respective chancellors currently in place would become the interim presidents of their campuses, until newly appointed boards for SIUC and SIUE could make a decision about permanent institutional leadership.

The SIU Board of Trustees, as part of a major revision of the system's strategic plan about two years ago, adopted a goal to study and incrementally expand system-wide shared services across a variety of "back

office" and other non-academic service functions (e.g., Purchasing, Human Resources, IT). Those business centralization efforts may be paused temporarily in the event HB5861 garners sufficient support to move forward this legislative session. Additionally, an effective date of this legislation *no earlier than July 1, 2019* (as opposed to the current July 1, 2018) would minimally be necessary to guarantee a smooth governance transition to the new boards as well as to ensure a careful unwinding of the combined operations to the campuses.

When the 2003 version of the dissolution bill was being debated, Illinois' beloved Sen. Paul Simon opined in the Springfield *State Journal-Register* that SIU "...is a powerful political and financial voice for the entire region. Dividing the university will diminish that important voice." The question some 15 years later for all of us who love our university—students, employees, alumni, donors, community members, taxpayers, our elected representatives, and so many others—is to determine if the current governance and board structure remains the optimal one for a collective voice in Illinois and beyond.

###

John Charles | **Director of Government & Public Affairs**
Southern Illinois University System
520 S. 2nd St., Ste 2-110 | **Springfield, IL 62701**
(217) 545-8080 | **jcharles@siu.edu**

SIU Southern Illinois University System
ONE SYSTEM MANY LOCATIONS | STATEWIDE IMPACT

House Bill 5859 / House Bill 1294 w/HA#1 (Hoffman)

Short Description: SIU-CAMPUS APPROPRIATION

House Sponsors: Rep. Katie Stuart - Jay Hoffman - LaToya Greenwood - Monica Bristow

Last Action: Referred to Rules Committee (4/12/18)

Link:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=5859&GAID=14&GA=100&DocTypeID=HB&LegID=112375&SessionID=91

Bill Synopsis: Beginning with the 2018-2019 academic year, when funds appropriated to the Board by the General Assembly are allocated for the Carbondale campus, an equal amount must be allocated for the Edwardsville campus.

Analysis: This bill would mandate that beginning with the FY 19 budget (that would be enacted by June 30, 2018) in the appropriation to the SIU System, the allocation of dollars to the SIU Carbondale campus must be equal to the amount allocated to the SIU Edwardsville campus.

For reference, in FY 18, the distribution was Carbondale 63.9% or $91,287.4 million / Edwardsville 36.1% or $51,565.0 million. Under HB 5859 (using the FY 18 appropriation) the each campus would have received $71,426.2.

NOTE: On April 16, this bill was refiled as House Amendment #1 to House Bill 1294 by Rep. Jay Hoffman. The amendment, which becomes the bill, is assigned to the House Higher Education Committee. The bill is on 2nd Reading in the Illinois House. A link to its current status can be found here:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=1294&GAID=14&GA=100&DocTypeID=HB&LegID=101774&SessionID=91

House Bill 5860 / House Bill 1293 w/HA#1 (Hoffman)

Short Description: SIU BD OF TRUSTEES-RECONSTITUTE

House Sponsors: Rep. Monica Bristow - Katie Stuart - LaToya Greenwood - Jay Hoffman

Last Action: Referred to Rules Committee (4/13/18)

Link:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=5860&GAID=14&GA=100&DocTypeID=HB&LegID=112378&SessionID=91

Bill Synopsis: Eliminates the current members of the SIU Board of Trustees and reconstitutes the board specifying the qualifications of certain members to be alumni of either SIUC or SIUE. Eliminates the provision allowing the Governor to designate a voting student trustee. Sets terms for new trustees.

Analysis: This bill, upon taking effect, immediately abolishes the current SIU Board of Trustees and provides for the reappointment of a new Board.

While the size of the board will remain the same, the 7 new members of the Board (still appointed by the Governor, and approved by the Senate) must meet the following qualifications: 3 appointees shall hold an undergraduate or graduate degree from the Southern Illinois University Edwardsville campus, 3 appointees shall hold an undergraduate or graduate degree from the Southern Illinois University Carbondale campus, and one appointee must not have attended Southern Illinois University at all.

The bill deletes provisions that allow one of the two elected student trustees to be designated as a voting member of the Board. It lastly, sets forth provisions concerning the expiration of the terms of the 7 new members appointed to the Board.

See the attached report for current SIU Board members and information on their terms of office.

NOTE: On April 16, this bill was refiled as House Amendment #1 to House Bill 1293 by Rep. Jay Hoffman. The amendment, which becomes the bill, is assigned to the House Higher Education Committee. The bill is on 2nd Reading in the Illinois House. A link to its current status can be found here:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=1293&GAID=14&GA=100&DocTypeID=HB&LegID=101773&SessionID=91

House Bill 5861 / House Bill 1292 w/HA#1 (Hoffman)

Short Description: SIU-2 SEPARATE UNIVERSITIES

House Sponsors: Rep. Jay Hoffman - Katie Stuart - Monica Bristow - LaToya Greenwood

Last Action: Referred to Rules Committee (4/13/18)

Link:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=5861&GAID=14&GA=100&DocTypeID=HB&LegID=112379&SessionID=91

Bill Synopsis: Effective July 1, 2018, the bill abolishes the Board of Trustees of the Southern Illinois University System and creates two separate Universities: Southern Illinois University Carbondale and Southern Illinois University Edwardsville under the governance of their own Board of Trustees. In such a scenario, the office, staff and functions provided by the SIU System President's Office would cease to exist and each campus would be charged with providing those services currently provided by the SIU System Office.

The bill designates that the Southern Illinois University Carbondale campus would retain the SIU School of Law located in Carbondale. It designates that the Southern Illinois University Edwardsville campus would retain the School of Dental Medicine located in Alton, the School of Pharmacy located in Edwardsville, the School of Nursing located in Edwardsville, and the East St. Louis Center located in East St. Louis. The SIU School of Medicine headquartered in Springfield, now affiliated with the SIU Carbondale Campus would become affiliated with the Edwardsville campus.

Analysis: Effective July 1, 2018, the bill separates the two SIU campuses and creates separate Boards of Trustees to administer each university campus: Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville.

Each of the newly created Boards would have the same ability to ensure that administrative functions, currently held with the SIU System Office, would be carried out on the individual campus level with regard to all functions (i.e. personnel, financial, administrative, etc.)

In the case of the Carbondale campus, the bill designates that SIU Carbondale campus would retain the SIU School of Law. The Southern Illinois University Edwardsville campus would retain the School of Dental Medicine, School of Pharmacy, School of Nursing, and the East St. Louis Center. The SIU School of Medicine, now affiliated with the SIU Carbondale Campus would become affiliated with the Edwardsville campus instead.

According to the bill, the sole function and power of the Board of Trustees of Southern Illinois University from June 1, 2018 until its abolition on July 1, 2018 shall be to assist in transferring all books, records, papers, documents, pending business, accounts, and all real and personal property belonging to or held for the use and benefit of Southern Illinois University that until July 1, 2018 was under the Board of Trustees' governance to the new boards of trustees as provided by law.

The bill removes the provision that designates the Superintendent of Public Instruction, or their designee as an ex-officio Board member. It also eliminates the voting status of the student member.

Designates that of the members first Boards appointed by the Governor, 4 shall be appointed for terms to expire on the third Monday in January, 2022 and 3 shall be appointed for terms to expire on the third Monday in January, 2024. If the Senate is not in session on July 1, 2018 or if a vacancy in an appointive membership occurs at a time when the Senate is not in session, the Governor shall make temporary appointments until the next meeting of the Senate when he or she shall nominate persons to fill such memberships for the remainder of their respective terms.

The bill eliminates provisions currently in the SIU System Management Act and transfers them to each of the new universities.

The bill eliminates the SIU System Office which is the administrative authority of the Southern Illinois University System. Under HB5861 Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville would assume the duties currently held by the SIU System Office which currently employees 52 individuals and has an annual budget of $5.0 million.

NOTE: On April 16, this bill was refiled as House Amendment #1 to House Bill 1292 by Rep. Jay Hoffman. The amendment, which becomes the bill, is assigned to the House Higher Education Committee. The bill is on 2nd Reading in the Illinois House. A link to its current status can be found here:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=1292&GAID=14&GA=100&DocTypeID=HB&LegID=101772&SessionID=91

HB 5861 / HB 1292 Legislative Details:

The bill creates Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville. Each campus shall have the same rights, powers, and duties vested by law held in the existing Board of Trustees of the Southern Illinois University System. Each university and its Board of Trustees will have equal authority relating to the operation, management, control, and maintenance of the campuses prior to its change of name and status as currently held by the Southern Illinois University System.

NOTE: In HB 5861, the following items are specifically listed separately for each campus (Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville). For purposes of this analysis, they have been combined into one, listing each of the two yet-to-be created universities.

Under the provisions of this legislation, for Southern Illinois University at Carbondale (SIUC) and Southern Illinois University at Edwardsville (SIUE): all books, records, papers, documents, and pending business in any way pertaining to SIUC or SIUE prior to its change of name and status and held by the Board of Trustees of Southern Illinois University before July 1, 2018 are hereby transferred from the Board of Trustees of Southern Illinois University to the Board of Trustees of SIUC or SIUE.

On July 1, 2018, the rules and regulations previously promulgated by the Board of Trustees of Southern Illinois University and applicable to SIUC and SIUE prior to its change of name and status shall be the rules and regulations applicable to SIUC and SIUE individually, provided that, beginning on July 1, 2018, any or all of the rules and regulations may be changed or rescinded by the Board of Trustees of SIUC or SIUE individually.

The right of custody, possession, and control over all items of income, funds, or deposits in any way pertaining to SIUC or SIUE prior to its change of name and status that before July 1, 2018 were held or retained by or under the jurisdiction of the Board of Trustees of Southern Illinois University under the authority of the State Finance Act as that Act existed before July 1, 2018, is hereby transferred to and vested in the Board of Trustees of SIUC or SIUE individually to be retained by SIUC or SIUE in its own treasury, or deposited with a bank or savings and loan association, all in accordance with the provisions of the State Finance Act.

There is hereby transferred from the Board of Trustees of Southern Illinois University to the Board of Trustees of SIUC and SIUE the power of order and direction over the disbursement of those funds in any way pertaining to the individual university prior to its change of name and status that immediately prior to the effective date of this amendatory Act of the 100th General Assembly were retained by Southern Illinois University in its own treasury under the authority of the State Finance Act as that Act existed prior to July 1, 2018, provided that such funds shall be disbursed from time to time pursuant to the order and direction of the Board of Trustees of SIUC or SIUE in accordance with any contracts, pledges, trusts, or agreements heretofore made with respect to the use or application of such funds by the Board of Trustees of Southern Illinois University.

The Board of Trustees of SIUC and SIUE shall succeed to, assume, and exercise all rights, powers, duties, and responsibilities formerly exercised by the Board of Trustees of Southern Illinois University on behalf of SIUC and SIUE before its change of name and status. All contracts and agreements entered into by the Board of Trustees of Southern Illinois University on behalf of SIUC and SIUE before its change of name and status shall subsist notwithstanding the transfer of the functions of the Board of Trustees of Southern Illinois University, with respect to SIUC and SIUE prior to its change of name and status, to the Board of Trustees of SIUC and SIUE.

All bonds, notes, and other evidences of indebtedness outstanding on July 1, 2018 issued by the Board of Trustees of Southern Illinois University on behalf of SIUC or SIUE before its change of name and status shall become the bonds, notes, or other evidences of indebtedness of SIUC or SIUE and shall be otherwise unaffected by the transfer of functions to the Board of Trustees of SIUC or SIUE. Any action with respect to SIUC or SIUE prior to its change of name and status, including without limitation approvals of applications for bonds and resolutions constituting official action under the Internal Revenue Code, by the Board of Trustees of Southern Illinois University before July 1, 2014 shall remain effective to the same extent as if that action had been taken by the Board of Trustees of SIUC or SIUE and shall be deemed to be action taken by the Board of Trustees of SIUC for SIUC or SIUE for SIUE.

The title to all other property, whether real, personal or mixed, and all accounts receivable belonging to or under the jurisdiction of the Board of Trustees of Southern Illinois University for

SIUC or SIUE prior to its change of name and status is hereby transferred to and vested in the Board of Trustees of SIUC or SIUE to be held for the People of the State of Illinois.

The employment of all academic and nonacademic personnel of SIUC or SIUE prior to its change of name and status is hereby transferred from the Board of Trustees of Southern Illinois University to the Board of Trustees of SIUC or SIUE, but the locus of employment shall not be transferred. The transfer shall not affect the status and rights of any person under the State Universities Retirement System or the State Universities Civil Service System.

On July 1, 2018, the individuals whose employment is so transferred shall be credited with earned vacation days and sick leave days accrued before the transfer.

On July 1, 2018, individuals who were students of Southern Illinois University at Carbondale prior to its change of name and status shall be students of Southern Illinois University at Carbondale. Likewise, On July 1, 2018, individuals who were students of Southern Illinois University at Edwardsville prior to its change of name and status shall be students of Southern Illinois University at Edwardsville.

If there exists an Inability to transfer an item, the bill specifies that in such cases, the Board of Trustees of Southern Illinois University at Carbondale or the Board of Trustees of Southern Illinois University at Edwardsville because it was not related to either Southern Illinois University at Carbondale prior to its change of name and status or Southern Illinois University at Edwardsville prior to its change of name and status shall be divided equally, if possible, or shared between the 2 universities.

ILLINOIS GENERAL ASSEMBLY
LEGISLATIVE RESEARCH UNIT

Expiration and Vacancies

Governor

April 2018

122 SOUTH COLLEGE • SUITE 301 • SPRINGFIELD, ILLINOIS 62704-1694 • PHONE: 217-782-6851 • FAX: 217-785-7672
WWW.ILGA.GOV/COMMISSION/LRU/LRU_HOME.HTML

00745 Southern Illinois University Board of Trustees

Authority

110 ILCS 520/1, 520/2

Terms

Appointed members, 6 years, beginning 3rd Monday in January of odd-numbered years, and until successor is appointed.Student members, 1 year, beginning July 1.

Position:	**Member**			Total Positions:	1
Appointing Authority:	**Ex officio, Designee(s)**			Total Vacancies:	0
Dr. Tony Smith, Ph.D		Appointed: --		Expiration: --	
Position:	**Member (Public)**		Confirmation Required	Total Positions:	7
Appointing Authority:	**Governor (P)**			Total Vacancies:	0
Thomas C. Britton (D)		Appointed: 04/09/2018		Expiration: 01/16/2023	
John Phil Gilbert		Appointed: 03/02/2015		Expiration: 01/18/2021	
Shirley J. Portwood (D)		Appointed: 05/03/2013		Expiration: 01/21/2019	
Marsha Ryan (I)		Appointed: 07/25/2017		Expiration: 01/15/2023	
Joel Sambursky (R)		Appointed: 03/02/2015		Expiration: 01/21/2019	
Amy Sholar		Appointed: 03/02/2015		Expiration: 01/18/2021	
Randal E. Thomas (I)		Appointed: 05/03/2013		Expiration: 01/21/2019	
Position:	**Student Member (Non-Voting)**			Total Positions:	1
Appointing Authority:	**SIU Students**			Total Vacancies:	1
<No appointments for this position.>					
Position:	**Student Member (Voting)**			Total Positions:	1
Appointing Authority:	**Governor**			Total Vacancies:	0
Luke Jansen		Appointed: 07/01/2017		Expiration: 06/30/2018	

From: Randy J Dunn <rdunn@siu.edu>
Sent: Tuesday, April 17, 2018 1:14 PM
To: Randy J Dunn
Cc: Misty D Whittington;John Anthony Charles;Lucas Crater-SIU MED Springfield
Subject: INFORMATION: SIU Legislation Update
Attachments: House Bill 5859-5861_1292-1294 Analysis.pdf

Board of Trustees—

I shared two introduced bills with you last week that the bill tracking system we use picked up—HB5860 that would reconstitute the SIU Board of Trustees, and HB5861 that dissolves the SIU System and makes SIUC and SIUE independent entities with separate boards. At that time, we didn't have information on what became a third bill—HB5859 that would equalize the general state appropriation between SIUC and SIUE (a 50/50 split) going forward.

Yesterday, then, these three bills were filed as amendments to three shell bills currently in the Illinois House which are on 2nd Reading. As floor amendments, this proposed legislation can move with little notice—and as you'll note later below, that is what appears to be happening. A summary of the actions is pasted in immediately below:

House 2nd Reading. HA #1 filed 4/16/18
HB 1292 (Hoffman) Shell bill. HA #1 - Replaces everything after the enacting clause. Amends the Southern Illinois University Management Act. Abolishes the Board of Trustees of Southern Illinois University. Provides that that part of Southern Illinois University associated with the Carbondale campus (except the School of Medicine, School of Dental Medicine, School of Pharmacy, School of Nursing, and the East St. Louis Center and along with the School of Law) shall be known as Southern Illinois University at Carbondale and shall be under the governance and control of the Board of Trustees of Southern Illinois University at Carbondale. Provides that that part of Southern Illinois University associated with the Edwardsville campus (along with the School of Medicine, School of Dental Medicine, School of Pharmacy, School of Nursing, and the East St. Louis Center) shall be known as Southern Illinois University at Edwardsville and shall be under the governance and control of the Board of Trustees of Southern Illinois University at Edwardsville. Makes corresponding changes in various Acts. Effective July 1, 2018.

House 2nd Reading. HA #1 filed 4/16/18
HB 1293 (Hoffman) Shell bill. HA #1 - Replaces everything after the enacting clause. Amends the Southern Illinois University Management Act. Provides that on the effective date of the amendatory Act, the terms of office of the members of the Board of Trustees of Southern Illinois University shall terminate and the Board shall be reconstituted. With regard to the 7 members of the Board appointed by the Governor, by and with the advice and consent of the Senate, specifies that after the effective date of the amendatory Act, the 7 members shall be appointed as follows: 3 appointees shall hold an undergraduate or graduate degree from the Southern Illinois University at Edwardsville campus, 3 appointees shall hold an undergraduate or graduate degree from the Southern Illinois University at Carbondale campus, and one appointee must not have attended Southern Illinois University at all. Changes the voting student member to an additional nonvoting student member, and deletes provisions concerning the designation of a voting student member and a nonvoting student member;

makes related changes. Sets forth provisions concerning the expiration of the terms of the 7 initial members appointed by the Governor, by and with the advice and consent of the Senate, pursuant to the amendatory Act.

House 2nd Reading. HA #1 filed 4/16/18
HB 1294 (Hoffman) Shell bill. HA #1 - Replaces everything after the enacting clause. Amends the Southern Illinois University Management Act. Provides that, beginning with the 2018-2019 academic year, when money appropriated to the Board of Trustees of Southern Illinois University by the General Assembly is allocated for the Carbondale campus, an equal amount must be allocated by the Board for the Edwardsville campus. Effective July 1, 2018.

And in the document that's attached to this email, you'll find more comprehensive bill analyses written up by our governmental affairs team in Springfield that outlines the path of the proposed legislation thus far.

We've learned this morning that all three bills will be heard before the House Higher Education Committee at the conclusion of the House's session Thursday. John Charles is in communication with the appropriate legislative staffers to see if there is anything the Committee may want from the SIU system or campuses in conjunction with the hearing.

Lastly: You can imagine that there has been a steady demand from multiple media sources statewide for comment, interviews, a statement, etc. by this point. Toward that end—and since there is no position voted on these bills from the BOT as an entity—Chair Sholar and I prepared a joint statement addressing only the system dissolution question, which is pasted in below and takes a neutral position on that bill. The statement and bill analyses are being made available to those media outlets requesting information. I'll also share the material in tomorrow's *System Connection* e-newsletter for SIU employees who—not surprisingly—are reaching out with many questions of their own.

I leave late today for Springfield where, you will recall, tomorrow is SIU System Day in the Capitol, featuring our signature programs, students, and faculty systemwide. Given Thursday's scheduled hearing, then, I plan to just remain in town through that time. Let me know if you have questions for now, and I'll provide updates as status changes take place.

Randy

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

Southern Illinois University System
ONE SYSTEM MANY LOCATIONS | STATEWIDE IMPACT

JOINT STATEMENT FROM SIU BOARD OF TRUSTEES CHAIR AMY SHOLAR & SIU PRESIDENT RANDY DUNN REGARDING HB5861 / HB1292
April 17, 2018

[**NOTE:** Please see accompanying this statement bill analyses from SIU staff regarding House Bills 5859/HB1294-equalizing the FY19 general state appropriation for SIUC and SIUE; HB5860/HB1293-reconstituting the SIU Board of Trustees and changing membership requirements; and HB5861/HB1292-creating SIUC and SIUE as separate universities with independent boards. This joint statement addresses only those issues surrounding our review of HB5861/HB1292.]

To begin, we acknowledge the issue that would be addressed by HB5861/HB1292 is not a new one, nor is this the first time legislation has been proposed to dissolve the SIU System and operate the Carbondale and Edwardsville campuses independently under their own separate boards.

As early as 1975, State Senator Sam Vadalabene introduced legislation that would have established a separate board of trustees for Edwardsville. While the measure passed both houses, ultimately the Illinois Senate overrode Gov. Dan Walker's veto of the Vadalabene bill, but the House of Representatives declined to do so. News coverage these last few days has also reported on more recent attempts in 2003, 2005, and 2013 to accomplish a similar outcome. The 2013 bill, also filed by Rep. Hoffman, similarly changed the affiliation of the SIU School of Medicine (SOM) to SIUE—expanding Edwardsville's focus on the health sciences by joining the Schools of Dental Medicine, Pharmacy, and Nursing which are already affiliated with that campus—though the physical location of the SOM would remain in Springfield.

With the filing of amendments to House Bills 1292-1294 (which mirrors the language in House Bills 5859-5861), these proposals are now on track in the legislative calendar to receive a hearing before the House Higher Education Committee, where they have been assigned, and to meet the April 27 House Deadline for passing bills from that chamber.

By definition, as an entity of the state under the Southern Illinois University Management Act, the ultimate decision about system dissolution will and must be a legislative one. Admitting the different missions of SIUC and SIUE, the Carbondale and Edwardsville campuses are, by any measure of organizational scope and strength, equal partners in the SIU System. There are tangible benefits for the two institutions which derive from being part of a larger public higher education system (about which more will be said below), but in the end, the legislative calculus—and that of the citizens those legislators represent—will rest on whether or not those benefits are of a greater value and import than the perceived gains that may come by each university being independent of the system...and each other.

The SIU System Board of Trustees has not yet taken any official position on the three bills at this time. The Board is not set to meet again in regular session until July 12—after the scheduled end of this legislative session—but it is possible Trustees could convene a special meeting for that purpose. Any such meeting held would be a public meeting and subject to applicable requirements of the Illinois Open Meetings Act. Until directed otherwise by the governing body of Southern Illinois University, the position that the SIU President's Office will take on these and any other proposals that could still emerge is "neutral"—restricted to providing data, background information, and technical expertise which may be requested by elected officials or their staffs.

Without a doubt, there are benefits that attach to being part of a system—SIU is one of about 45 public higher education systems in the nation. It has been pointed out during debate over the previous bills to split SIU that our multi-campus system can earn better bond ratings as compared to some single-campus institutions in Illinois, due to our combined fiscal strength. This in turn holds down interest and insurance costs on bonds. Too, all campus funds are comingled for investment purposes to obtain the highest rate-of-return; likewise, SIU's risk pools are comingled for purposes of insurance savings and reduced liability.

Possibly the most challenging aspect of a dissolution would be breaking out the bond debt by campus which could entail not insignificant legal and financial consulting expenses, albeit on a one-time basis.

Finally, it's been noted over the years that our combined political leverage is stronger as a system—representing the common interests of 66 counties of central and southern Illinois, including the Metro East area—than it would be for the Edwardsville and Carbondale campuses individually. Nonetheless, the natural evolution of those regional interests also creates a demand for change over time, contributing to the rationale for a careful review of the legislation in front of us.

Dissolving the SIU System would be far from easy, but it is not an impossible task. The system is already one of the most decentralized nationally, providing shared services in the areas of Legal, Internal Audit and Ethics, Technology Transfer and Export Control, Treasury Services, Governmental Affairs, and Risk Management. Those functions—and the people undertaking them—would need to be reassigned and absorbed by the stand-alone campuses; fortunately, system personnel working in most of these functional areas already have work locations across the various SIU sites now, preventing major disruption in most of the impacted employees' lives. Another positive in the eyes of many is that salary savings would be generated as there would no longer be system administrative leadership and their related staff to pay for. Rather, it is anticipated that the respective chancellors currently in place would become the interim presidents of their campuses, until newly appointed boards for SIUC and SIUE could make a decision about permanent institutional leadership.

The SIU Board of Trustees, as part of a major revision of the system's strategic plan about two years ago, adopted a goal to study and incrementally expand system-wide shared services across a variety of "back office" and other non-academic service functions (e.g., Purchasing, Human Resources, IT). Those business centralization efforts may be paused temporarily in the event HB5861 garners sufficient support to move forward this legislative session. Additionally, an effective date of this legislation *no earlier than July 1, 2019* (as opposed to the current July 1, 2018) would minimally be necessary to guarantee a smooth governance transition to the new boards as well as to ensure a careful unwinding of the combined operations to the campuses.

When the 2003 version of the dissolution bill was being debated, Illinois' beloved Sen. Paul Simon opined in the Springfield *State Journal-Register* that SIU "...is a powerful political and financial voice for the entire region. Dividing the university will diminish that important voice." The question some 15 years later for all of us who love our university—students, employees, alumni, donors, community members, taxpayers, our elected representatives, and so many others—is to determine if the current governance and board structure remains the optimal one for a collective voice in Illinois and beyond.

House Bill 5859 / House Bill 1294 w/HA#1 (Hoffman)

Short Description: SIU-CAMPUS APPROPRIATION

House Sponsors: Rep. Katie Stuart - Jay Hoffman - LaToya Greenwood - Monica Bristow

Last Action: Referred to Rules Committee (4/12/18)

Link:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=5859&GAID=14&GA=100&DocTypeID=HB&LegID=112375&SessionID=91

Bill Synopsis: Beginning with the 2018-2019 academic year, when funds appropriated to the Board by the General Assembly are allocated for the Carbondale campus, an equal amount must be allocated for the Edwardsville campus.

Analysis: This bill would mandate that beginning with the FY 19 budget (that would be enacted by June 30, 2018) in the appropriation to the SIU System, the allocation of dollars to the SIU Carbondale campus must be equal to the amount allocated to the SIU Edwardsville campus.

For reference, in FY 18, the distribution was Carbondale 63.9% or $91,287.4 million / Edwardsville 36.1% or $51,565.0 million. Under HB 5859 (using the FY 18 appropriation) the each campus would have received $71,426.2.

NOTE: On April 16, this bill was refiled as House Amendment #1 to House Bill 1294 by Rep. Jay Hoffman. The amendment, which becomes the bill, is assigned to the House Higher Education Committee. The bill is on 2nd Reading in the Illinois House. A link to its current status can be found here:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=1294&GAID=14&GA=100&DocTypeID=HB&LegID=101774&SessionID=91

House Bill 5860 / House Bill 1293 w/HA#1 (Hoffman)

Short Description: SIU BD OF TRUSTEES-RECONSTITUTE

House Sponsors: Rep. Monica Bristow - Katie Stuart - LaToya Greenwood - Jay Hoffman

Last Action: Referred to Rules Committee (4/13/18)

Link:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=5860&GAID=14&GA=100&DocTypeID=HB&LegID=112378&SessionID=91

Bill Synopsis: Eliminates the current members of the SIU Board of Trustees and reconstitutes the board specifying the qualifications of certain members to be alumni of either SIUC or SIUE. Eliminates the provision allowing the Governor to designate a voting student trustee. Sets terms for new trustees.

Analysis: This bill, upon taking effect, immediately abolishes the current SIU Board of Trustees and provides for the reappointment of a new Board.

While the size of the board will remain the same, the 7 new members of the Board (still appointed by the Governor, and approved by the Senate) must meet the following qualifications: 3 appointees shall hold an undergraduate or graduate degree from the Southern Illinois University Edwardsville campus, 3 appointees shall hold an undergraduate or graduate degree from the Southern Illinois University Carbondale campus, and one appointee must not have attended Southern Illinois University at all.

The bill deletes provisions that allow one of the two elected student trustees to be designated as a voting member of the Board. It lastly, sets forth provisions concerning the expiration of the terms of the 7 new members appointed to the Board.

See the attached report for current SIU Board members and information on their terms of office.

NOTE: On April 16, this bill was refiled as House Amendment #1 to House Bill 1293 by Rep. Jay Hoffman. The amendment, which becomes the bill, is assigned to the House Higher Education Committee. The bill is on 2nd Reading in the Illinois House. A link to its current status can be found here:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=1293&GAID=14&GA=100&DocTypeID=HB&LegID=101773&SessionID=91

House Bill 5861 / House Bill 1292 w/HA#1 (Hoffman)

Short Description: SIU-2 SEPARATE UNIVERSITIES

House Sponsors: Rep. Jay Hoffman - Katie Stuart - Monica Bristow - LaToya Greenwood

Last Action: Referred to Rules Committee (4/13/18)

Link:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=5861&GAID=14&GA=100&DocTypeID=HB&LegID=112379&SessionID=91

Bill Synopsis: Effective July 1, 2018, the bill abolishes the Board of Trustees of the Southern Illinois University System and creates two separate Universities: Southern Illinois University Carbondale and Southern Illinois University Edwardsville under the governance of their own Board of Trustees. In such a scenario, the office, staff and functions provided by the SIU System President's Office would cease to exist and each campus would be charged with providing those services currently provided by the SIU System Office.

The bill designates that the Southern Illinois University Carbondale campus would retain the SIU School of Law located in Carbondale. It designates that the Southern Illinois University Edwardsville campus would retain the School of Dental Medicine located in Alton, the School of Pharmacy located in Edwardsville, the School of Nursing located in Edwardsville, and the East St. Louis Center located in East St. Louis. The SIU School of Medicine headquartered in Springfield, now affiliated with the SIU Carbondale Campus would become affiliated with the Edwardsville campus.

Analysis: Effective July 1, 2018, the bill separates the two SIU campuses and creates separate Boards of Trustees to administer each university campus: Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville.

Each of the newly created Boards would have the same ability to ensure that administrative functions, currently held with the SIU System Office, would be carried out on the individual campus level with regard to all functions (i.e. personnel, financial, administrative, etc.)

In the case of the Carbondale campus, the bill designates that SIU Carbondale campus would retain the SIU School of Law. The Southern Illinois University Edwardsville campus would retain the School of Dental Medicine, School of Pharmacy, School of Nursing, and the East St. Louis Center. The SIU School of Medicine, now affiliated with the SIU Carbondale Campus would become affiliated with the Edwardsville campus instead.

According to the bill, the sole function and power of the Board of Trustees of Southern Illinois University from June 1, 2018 until its abolition on July 1, 2018 shall be to assist in transferring all books, records, papers, documents, pending business, accounts, and all real and personal property belonging to or held for the use and benefit of Southern Illinois University that until July 1, 2018 was under the Board of Trustees' governance to the new boards of trustees as provided by law.

The bill removes the provision that designates the Superintendent of Public Instruction, or their designee as an ex-officio Board member. It also eliminates the voting status of the student member.

Designates that of the members first Boards appointed by the Governor, 4 shall be appointed for terms to expire on the third Monday in January, 2022 and 3 shall be appointed for terms to expire on the third Monday in January, 2024. If the Senate is not in session on July 1, 2018 or if a vacancy in an appointive membership occurs at a time when the Senate is not in session, the Governor shall make temporary appointments until the next meeting of the Senate when he or she shall nominate persons to fill such memberships for the remainder of their respective terms.

The bill eliminates provisions currently in the SIU System Management Act and transfers them to each of the new universities.

The bill eliminates the SIU System Office which is the administrative authority of the Southern Illinois University System. Under HB5861 Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville would assume the duties currently held by the SIU System Office which currently employees 52 individuals and has an annual budget of $5.0 million.

NOTE: On April 16, this bill was refiled as House Amendment #1 to House Bill 1292 by Rep. Jay Hoffman. The amendment, which becomes the bill, is assigned to the House Higher Education Committee. The bill is on 2nd Reading in the Illinois House. A link to its current status can be found here:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=1292&GAID=14&GA=100&DocTypeID=HB&LegID=101772&SessionID=91

HB 5861 / HB 1292 Legislative Details:

The bill creates Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville. Each campus shall have the same rights, powers, and duties vested by law held in the existing Board of Trustees of the Southern Illinois University System. Each university and its Board of Trustees will have equal authority relating to the operation, management, control, and maintenance of the campuses prior to its change of name and status as currently held by the Southern Illinois University System.

NOTE: In HB 5861, the following items are specifically listed separately for each campus (Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville). For purposes of this analysis, they have been combined into one, listing each of the two yet-to-be created universities.

Under the provisions of this legislation, for Southern Illinois University at Carbondale (SIUC) and Southern Illinois University at Edwardsville (SIUE): all books, records, papers, documents, and pending business in any way pertaining to SIUC or SIUE prior to its change of name and status and held by the Board of Trustees of Southern Illinois University before July 1, 2018 are hereby transferred from the Board of Trustees of Southern Illinois University to the Board of Trustees of SIUC or SIUE.

On July 1, 2018, the rules and regulations previously promulgated by the Board of Trustees of Southern Illinois University and applicable to SIUC and SIUE prior to its change of name and status shall be the rules and regulations applicable to SIUC and SIUE individually, provided that, beginning on July 1, 2018, any or all of the rules and regulations may be changed or rescinded by the Board of Trustees of SIUC or SIUE individually.

The right of custody, possession, and control over all items of income, funds, or deposits in any way pertaining to SIUC or SIUE prior to its change of name and status that before July 1, 2018 were held or retained by or under the jurisdiction of the Board of Trustees of Southern Illinois University under the authority of the State Finance Act as that Act existed before July 1, 2018, is hereby transferred to and vested in the Board of Trustees of SIUC or SIUE individually to be retained by SIUC or SIUE in its own treasury, or deposited with a bank or savings and loan association, all in accordance with the provisions of the State Finance Act.

There is hereby transferred from the Board of Trustees of Southern Illinois University to the Board of Trustees of SIUC and SIUE the power of order and direction over the disbursement of those funds in any way pertaining to the individual university prior to its change of name and status that immediately prior to the effective date of this amendatory Act of the 100th General Assembly were retained by Southern Illinois University in its own treasury under the authority of the State Finance Act as that Act existed prior to July 1, 2018, provided that such funds shall be disbursed from time to time pursuant to the order and direction of the Board of Trustees of SIUC or SIUE in accordance with any contracts, pledges, trusts, or agreements heretofore made with respect to the use or application of such funds by the Board of Trustees of Southern Illinois University.

The Board of Trustees of SIUC and SIUE shall succeed to, assume, and exercise all rights, powers, duties, and responsibilities formerly exercised by the Board of Trustees of Southern Illinois University on behalf of SIUC and SIUE before its change of name and status. All contracts and agreements entered into by the Board of Trustees of Southern Illinois University on behalf of SIUC and SIUE before its change of name and status shall subsist notwithstanding the transfer of the functions of the Board of Trustees of Southern Illinois University, with respect to SIUC and SIUE prior to its change of name and status, to the Board of Trustees of SIUC and SIUE.

All bonds, notes, and other evidences of indebtedness outstanding on July 1, 2018 issued by the Board of Trustees of Southern Illinois University on behalf of SIUC or SIUE before its change of name and status shall become the bonds, notes, or other evidences of indebtedness of SIUC or SIUE and shall be otherwise unaffected by the transfer of functions to the Board of Trustees of SIUC or SIUE. Any action with respect to SIUC or SIUE prior to its change of name and status, including without limitation approvals of applications for bonds and resolutions constituting official action under the Internal Revenue Code, by the Board of Trustees of Southern Illinois University before July 1, 2014 shall remain effective to the same extent as if that action had been taken by the Board of Trustees of SIUC or SIUE and shall be deemed to be action taken by the Board of Trustees of SIUC for SIUC or SIUE for SIUE.

The title to all other property, whether real, personal or mixed, and all accounts receivable belonging to or under the jurisdiction of the Board of Trustees of Southern Illinois University for

SIUC or SIUE prior to its change of name and status is hereby transferred to and vested in the Board of Trustees of SIUC or SIUE to be held for the People of the State of Illinois.

The employment of all academic and nonacademic personnel of SIUC or SIUE prior to its change of name and status is hereby transferred from the Board of Trustees of Southern Illinois University to the Board of Trustees of SIUC or SIUE, but the locus of employment shall not be transferred. The transfer shall not affect the status and rights of any person under the State Universities Retirement System or the State Universities Civil Service System.

On July 1, 2018, the individuals whose employment is so transferred shall be credited with earned vacation days and sick leave days accrued before the transfer.

On July 1, 2018, individuals who were students of Southern Illinois University at Carbondale prior to its change of name and status shall be students of Southern Illinois University at Carbondale. Likewise, On July 1, 2018, individuals who were students of Southern Illinois University at Edwardsville prior to its change of name and status shall be students of Southern Illinois University at Edwardsville.

If there exists an Inability to transfer an item, the bill specifies that in such cases, the Board of Trustees of Southern Illinois University at Carbondale or the Board of Trustees of Southern Illinois University at Edwardsville because it was not related to either Southern Illinois University at Carbondale prior to its change of name and status or Southern Illinois University at Edwardsville prior to its change of name and status shall be divided equally, if possible, or shared between the 2 universities.

From: Randy J Dunn
Sent: Tuesday, April 17, 2018 1:20 PM
To: Pembrook, Randall;Jerry Kruse
Cc: John Charles (jcharles@siu.edu)
Subject: FW: INFORMATION: SIU Legislation Update
Attachments: House Bill 5859-5861_1292-1294 Analysis.pdf

See below and attached what I sent to our Trustees, just now. I will be catching you 2 to discuss the Thursday afternoon, 4/19 HIED Committee hearing which you'll see discussed in the information I've shared. Hearing now on sked to start at 3 pm or the conclusion of the House session that afternoon. **JC and I think we probably better have the both of you present for that hearing, so start looking at your calendars now to see if you will be able to get them cleared.** Will talk soon otherwise...thanks.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Tuesday, April 17, 2018 1:14 PM
To: Randy J Dunn <rdunn@siu.edu>
Cc: Misty D Whittington <mistyw@siu.edu>; John Anthony Charles <jcharles@siu.edu>; Lucas Crater-SIU MED Springfield <lcrater@siumed.edu>
Subject: INFORMATION: SIU Legislation Update

Board of Trustees—

I shared two introduced bills with you last week that the bill tracking system we use picked up—HB5860 that would reconstitute the SIU Board of Trustees, and HB5861 that dissolves the SIU System and makes SIUC and SIUE independent entities with separate boards. At that time, we didn't have information on what became a third bill—HB5859 that would equalize the general state appropriation between SIUC and SIUE (a 50/50 split) going forward.

Yesterday, then, these three bills were filed as amendments to three shell bills currently in the Illinois House which are on 2nd Reading. As floor amendments, this proposed legislation can move with little notice—and as you'll note later below, that is what appears to be happening. A summary of the actions is pasted in immediately below:

> **House 2nd Reading. HA #1 filed 4/16/18**
> HB 1292 (Hoffman) Shell bill. HA #1 - Replaces everything after the enacting clause. Amends the Southern Illinois University Management Act. Abolishes the Board of Trustees of Southern Illinois University. Provides that that part of Southern Illinois University associated with the Carbondale campus (except the School of Medicine, School of Dental Medicine, School of Pharmacy, School of

Nursing, and the East St. Louis Center and along with the School of Law) shall be known as Southern Illinois University at Carbondale and shall be under the governance and control of the Board of Trustees of Southern Illinois University at Carbondale. Provides that that part of Southern Illinois University associated with the Edwardsville campus (along with the School of Medicine, School of Dental Medicine, School of Pharmacy, School of Nursing, and the East St. Louis Center) shall be known as Southern Illinois University at Edwardsville and shall be under the governance and control of the Board of Trustees of Southern Illinois University at Edwardsville. Makes corresponding changes in various Acts. Effective July 1, 2018.

House 2nd Reading. HA #1 filed 4/16/18

HB 1293 (Hoffman) Shell bill. HA #1 - Replaces everything after the enacting clause. Amends the Southern Illinois University Management Act. Provides that on the effective date of the amendatory Act, the terms of office of the members of the Board of Trustees of Southern Illinois University shall terminate and the Board shall be reconstituted. With regard to the 7 members of the Board appointed by the Governor, by and with the advice and consent of the Senate, specifies that after the effective date of the amendatory Act, the 7 members shall be appointed as follows: 3 appointees shall hold an undergraduate or graduate degree from the Southern Illinois University at Edwardsville campus, 3 appointees shall hold an undergraduate or graduate degree from the Southern Illinois University at Carbondale campus, and one appointee must not have attended Southern Illinois University at all. Changes the voting student member to an additional nonvoting student member, and deletes provisions concerning the designation of a voting student member and a nonvoting student member; makes related changes. Sets forth provisions concerning the expiration of the terms of the 7 initial members appointed by the Governor, by and with the advice and consent of the Senate, pursuant to the amendatory Act.

House 2nd Reading. HA #1 filed 4/16/18

HB 1294 (Hoffman) Shell bill. HA #1 - Replaces everything after the enacting clause. Amends the Southern Illinois University Management Act. Provides that, beginning with the 2018-2019 academic year, when money appropriated to the Board of Trustees of Southern Illinois University by the General Assembly is allocated for the Carbondale campus, an equal amount must be allocated by the Board for the Edwardsville campus. Effective July 1, 2018.

And in the document that's attached to this email, you'll find more comprehensive bill analyses written up by our governmental affairs team in Springfield that outlines the path of the proposed legislation thus far.

We've learned this morning that all three bills will be heard before the House Higher Education Committee at the conclusion of the House's session Thursday. John Charles is in communication with the appropriate legislative staffers to see if there is anything the Committee may want from the SIU system or campuses in conjunction with the hearing.

Lastly: You can imagine that there has been a steady demand from multiple media sources statewide for comment, interviews, a statement, etc. by this point. Toward that end—and since there is no position voted on these bills from the BOT as an entity—Chair Sholar and I prepared a joint statement addressing only the system dissolution question, which is pasted in below and takes a neutral position on that bill. The statement and bill analyses are being made available to those media outlets requesting information. I'll also share the material in tomorrow's *System Connection* e-newsletter for SIU employees who—not surprisingly—are reaching out with many questions of their own.

I leave late today for Springfield where, you will recall, tomorrow is SIU System Day in the Capitol, featuring our signature programs, students, and faculty systemwide. Given Thursday's scheduled hearing, then, I plan

to just remain in town through that time. Let me know if you have questions for now, and I'll provide updates as status changes take place.

Randy

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

Southern Illinois University System

JOINT STATEMENT FROM SIU BOARD OF TRUSTEES CHAIR AMY SHOLAR & SIU PRESIDENT RANDY DUNN REGARDING HB5861 / HB1292 April 17, 2018

[**NOTE:** Please see accompanying this statement bill analyses from SIU staff regarding House Bills 5859/HB1294-equalizing the FY19 general state appropriation for SIUC and SIUE; HB5860/HB1293-reconstituting the SIU Board of Trustees and changing membership requirements; and HB5861/HB1292-creating SIUC and SIUE as separate universities with independent boards. This joint statement addresses only those issues surrounding our review of HB5861/HB1292.]

To begin, we acknowledge the issue that would be addressed by HB5861/HB1292 is not a new one, nor is this the first time legislation has been proposed to dissolve the SIU System and operate the Carbondale and Edwardsville campuses independently under their own separate boards.

As early as 1975, State Senator Sam Vadalabene introduced legislation that would have established a separate board of trustees for Edwardsville. While the measure passed both houses, ultimately the Illinois Senate overrode Gov. Dan Walker's veto of the Vadalabene bill, but the House of Representatives declined to do so. News coverage these last few days has also reported on more recent attempts in 2003, 2005, and 2013 to accomplish a similar outcome. The 2013 bill, also filed by Rep. Hoffman, similarly changed the affiliation of the SIU School of Medicine (SOM) to SIUE—expanding Edwardsville's focus on the health sciences by joining the Schools of Dental Medicine, Pharmacy, and Nursing which are already affiliated with that campus—though the physical location of the SOM would remain in Springfield.

With the filing of amendments to House Bills 1292-1294 (which mirrors the language in House Bills 5859-5861), these proposals are now on track in the legislative calendar to receive a hearing before the House Higher Education Committee, where they have been assigned, and to meet the April 27 House Deadline for passing bills from that chamber.

By definition, as an entity of the state under the Southern Illinois University Management Act, the ultimate decision about system dissolution will and must be a legislative one. Admitting the different missions of SIUC and SIUE, the Carbondale and Edwardsville campuses are, by any measure of organizational scope and

strength, equal partners in the SIU System. There are tangible benefits for the two institutions which derive from being part of a larger public higher education system (about which more will be said below), but in the end, the legislative calculus—and that of the citizens those legislators represent—will rest on whether or not those benefits are of a greater value and import than the perceived gains that may come by each university being independent of the system...and each other.

The SIU System Board of Trustees has not yet taken any official position on the three bills at this time. The Board is not set to meet again in regular session until July 12—after the scheduled end of this legislative session—but it is possible Trustees could convene a special meeting for that purpose. Any such meeting held would be a public meeting and subject to applicable requirements of the Illinois Open Meetings Act. Until directed otherwise by the governing body of Southern Illinois University, the position that the SIU President's Office will take on these and any other proposals that could still emerge is "neutral"—restricted to providing data, background information, and technical expertise which may be requested by elected officials or their staffs.

Without a doubt, there are benefits that attach to being part of a system—SIU is one of about 45 public higher education systems in the nation. It has been pointed out during debate over the previous bills to split SIU that our multi-campus system can earn better bond ratings as compared to some single-campus institutions in Illinois, due to our combined fiscal strength. This in turn holds down interest and insurance costs on bonds. Too, all campus funds are comingled for investment purposes to obtain the highest rate-of-return; likewise, SIU's risk pools are comingled for purposes of insurance savings and reduced liability.

Possibly the most challenging aspect of a dissolution would be breaking out the bond debt by campus which could entail not insignificant legal and financial consulting expenses, albeit on a one-time basis.

Finally, it's been noted over the years that our combined political leverage is stronger as a system—representing the common interests of 66 counties of central and southern Illinois, including the Metro East area—than it would be for the Edwardsville and Carbondale campuses individually. Nonetheless, the natural evolution of those regional interests also creates a demand for change over time, contributing to the rationale for a careful review of the legislation in front of us.

Dissolving the SIU System would be far from easy, but it is not an impossible task. The system is already one of the most decentralized nationally, providing shared services in the areas of Legal, Internal Audit and Ethics, Technology Transfer and Export Control, Treasury Services, Governmental Affairs, and Risk Management. Those functions—and the people undertaking them—would need to be reassigned and absorbed by the stand-alone campuses; fortunately, system personnel working in most of these functional areas already have work locations across the various SIU sites now, preventing major disruption in most of the impacted employees' lives. Another positive in the eyes of many is that salary savings would be generated as there would no longer be system administrative leadership and their related staff to pay for. Rather, it is anticipated that the respective chancellors currently in place would become the interim presidents of their campuses, until newly appointed boards for SIUC and SIUE could make a decision about permanent institutional leadership.

The SIU Board of Trustees, as part of a major revision of the system's strategic plan about two years ago, adopted a goal to study and incrementally expand system-wide shared services across a variety of "back office" and other non-academic service functions (e.g., Purchasing, Human Resources, IT). Those business centralization efforts may be paused temporarily in the event HB5861 garners sufficient support to move forward this legislative session. Additionally, an effective date of this legislation *no earlier than July 1, 2019* (as

opposed to the current July 1, 2018) would minimally be necessary to guarantee a smooth governance transition to the new boards as well as to ensure a careful unwinding of the combined operations to the campuses.

When the 2003 version of the dissolution bill was being debated, Illinois' beloved Sen. Paul Simon opined in the Springfield *State Journal-Register* that SIU "...is a powerful political and financial voice for the entire region. Dividing the university will diminish that important voice." The question some 15 years later for all of us who love our university—students, employees, alumni, donors, community members, taxpayers, our elected representatives, and so many others—is to determine if the current governance and board structure remains the optimal one for a collective voice in Illinois and beyond.

House Bill 5859 / House Bill 1294 w/HA#1 (Hoffman)

Short Description: SIU-CAMPUS APPROPRIATION

House Sponsors: Rep. Katie Stuart - Jay Hoffman - LaToya Greenwood - Monica Bristow

Last Action: Referred to Rules Committee (4/12/18)

Link:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=5859&GAID=14&GA=100&DocTypeID=HB&LegID=112375&SessionID=91

Bill Synopsis: Beginning with the 2018-2019 academic year, when funds appropriated to the Board by the General Assembly are allocated for the Carbondale campus, an equal amount must be allocated for the Edwardsville campus.

Analysis: This bill would mandate that beginning with the FY 19 budget (that would be enacted by June 30, 2018) in the appropriation to the SIU System, the allocation of dollars to the SIU Carbondale campus must be equal to the amount allocated to the SIU Edwardsville campus.

For reference, in FY 18, the distribution was Carbondale 63.9% or $91,287.4 million / Edwardsville 36.1% or $51,565.0 million. Under HB 5859 (using the FY 18 appropriation) the each campus would have received $71,426.2.

NOTE: On April 16, this bill was refiled as House Amendment #1 to House Bill 1294 by Rep. Jay Hoffman. The amendment, which becomes the bill, is assigned to the House Higher Education Committee. The bill is on 2nd Reading in the Illinois House. A link to its current status can be found here:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=1294&GAID=14&GA=100&DocTypeID=HB&LegID=101774&SessionID=91

House Bill 5860 / House Bill 1293 w/HA#1 (Hoffman)

Short Description: SIU BD OF TRUSTEES-RECONSTITUTE

House Sponsors: Rep. Monica Bristow - Katie Stuart - LaToya Greenwood - Jay Hoffman

Last Action: Referred to Rules Committee (4/13/18)

Link:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=5860&GAID=14&GA=100&DocTypeID=HB&LegID=112378&SessionID=91

Bill Synopsis: Eliminates the current members of the SIU Board of Trustees and reconstitutes the board specifying the qualifications of certain members to be alumni of either SIUC or SIUE. Eliminates the provision allowing the Governor to designate a voting student trustee. Sets terms for new trustees.

Analysis: This bill, upon taking effect, immediately abolishes the current SIU Board of Trustees and provides for the reappointment of a new Board.

While the size of the board will remain the same, the 7 new members of the Board (still appointed by the Governor, and approved by the Senate) must meet the following qualifications: 3 appointees shall hold an undergraduate or graduate degree from the Southern Illinois University Edwardsville campus, 3 appointees shall hold an undergraduate or graduate degree from the Southern Illinois University Carbondale campus, and one appointee must not have attended Southern Illinois University at all.

The bill deletes provisions that allow one of the two elected student trustees to be designated as a voting member of the Board. It lastly, sets forth provisions concerning the expiration of the terms of the 7 new members appointed to the Board.

See the attached report for current SIU Board members and information on their terms of office.

NOTE: On April 16, this bill was refiled as House Amendment #1 to House Bill 1293 by Rep. Jay Hoffman. The amendment, which becomes the bill, is assigned to the House Higher Education Committee. The bill is on 2nd Reading in the Illinois House. A link to its current status can be found here:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=1293&GAID=14&GA=100&DocTypeID=HB&LegID=101773&SessionID=91

House Bill 5861 / House Bill 1292 w/HA#1 (Hoffman)

Short Description: SIU-2 SEPARATE UNIVERSITIES

House Sponsors: Rep. Jay Hoffman - Katie Stuart - Monica Bristow - LaToya Greenwood

Last Action: Referred to Rules Committee (4/13/18)

Link:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=5861&GAID=14&GA=100&DocTypeID=HB&LegID=112379&SessionID=91

Bill Synopsis: Effective July 1, 2018, the bill abolishes the Board of Trustees of the Southern Illinois University System and creates two separate Universities: Southern Illinois University Carbondale and Southern Illinois University Edwardsville under the governance of their own Board of Trustees. In such a scenario, the office, staff and functions provided by the SIU System President's Office would cease to exist and each campus would be charged with providing those services currently provided by the SIU System Office.

The bill designates that the Southern Illinois University Carbondale campus would retain the SIU School of Law located in Carbondale. It designates that the Southern Illinois University Edwardsville campus would retain the School of Dental Medicine located in Alton, the School of Pharmacy located in Edwardsville, the School of Nursing located in Edwardsville, and the East St. Louis Center located in East St. Louis. The SIU School of Medicine headquartered in Springfield, now affiliated with the SIU Carbondale Campus would become affiliated with the Edwardsville campus.

Analysis: Effective July 1, 2018, the bill separates the two SIU campuses and creates separate Boards of Trustees to administer each university campus: Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville.

Each of the newly created Boards would have the same ability to ensure that administrative functions, currently held with the SIU System Office, would be carried out on the individual campus level with regard to all functions (i.e. personnel, financial, administrative, etc.)

In the case of the Carbondale campus, the bill designates that SIU Carbondale campus would retain the SIU School of Law. The Southern Illinois University Edwardsville campus would retain the School of Dental Medicine, School of Pharmacy, School of Nursing, and the East St. Louis Center. The SIU School of Medicine, now affiliated with the SIU Carbondale Campus would become affiliated with the Edwardsville campus instead.

According to the bill, the sole function and power of the Board of Trustees of Southern Illinois University from June 1, 2018 until its abolition on July 1, 2018 shall be to assist in transferring all books, records, papers, documents, pending business, accounts, and all real and personal property belonging to or held for the use and benefit of Southern Illinois University that until July 1, 2018 was under the Board of Trustees' governance to the new boards of trustees as provided by law.

The bill removes the provision that designates the Superintendent of Public Instruction, or their designee as an ex-officio Board member. It also eliminates the voting status of the student member.

Designates that of the members first Boards appointed by the Governor, 4 shall be appointed for terms to expire on the third Monday in January, 2022 and 3 shall be appointed for terms to expire on the third Monday in January, 2024. If the Senate is not in session on July 1, 2018 or if a vacancy in an appointive membership occurs at a time when the Senate is not in session, the Governor shall make temporary appointments until the next meeting of the Senate when he or she shall nominate persons to fill such memberships for the remainder of their respective terms.

The bill eliminates provisions currently in the SIU System Management Act and transfers them to each of the new universities.

The bill eliminates the SIU System Office which is the administrative authority of the Southern Illinois University System. Under HB5861 Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville would assume the duties currently held by the SIU System Office which currently employees 52 individuals and has an annual budget of $5.0 million.

NOTE: On April 16, this bill was refiled as House Amendment #1 to House Bill 1292 by Rep. Jay Hoffman. The amendment, which becomes the bill, is assigned to the House Higher Education Committee. The bill is on 2nd Reading in the Illinois House. A link to its current status can be found here:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=1292&GAID=14&GA=100&DocTypeID=HB&LegID=101772&SessionID=91

HB 5861 / HB 1292 Legislative Details:

The bill creates Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville. Each campus shall have the same rights, powers, and duties vested by law held in the existing Board of Trustees of the Southern Illinois University System. Each university and its Board of Trustees will have equal authority relating to the operation, management, control, and maintenance of the campuses prior to its change of name and status as currently held by the Southern Illinois University System.

NOTE: In HB 5861, the following items are specifically listed separately for each campus (Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville). For purposes of this analysis, they have been combined into one, listing each of the two yet-to-be created universities.

Under the provisions of this legislation, for Southern Illinois University at Carbondale (SIUC) and Southern Illinois University at Edwardsville (SIUE): all books, records, papers, documents, and pending business in any way pertaining to SIUC or SIUE prior to its change of name and status and held by the Board of Trustees of Southern Illinois University before July 1, 2018 are hereby transferred from the Board of Trustees of Southern Illinois University to the Board of Trustees of SIUC or SIUE.

On July 1, 2018, the rules and regulations previously promulgated by the Board of Trustees of Southern Illinois University and applicable to SIUC and SIUE prior to its change of name and status shall be the rules and regulations applicable to SIUC and SIUE individually, provided that, beginning on July 1, 2018, any or all of the rules and regulations may be changed or rescinded by the Board of Trustees of SIUC or SIUE individually.

The right of custody, possession, and control over all items of income, funds, or deposits in any way pertaining to SIUC or SIUE prior to its change of name and status that before July 1, 2018 were held or retained by or under the jurisdiction of the Board of Trustees of Southern Illinois University under the authority of the State Finance Act as that Act existed before July 1, 2018, is hereby transferred to and vested in the Board of Trustees of SIUC or SIUE individually to be retained by SIUC or SIUE in its own treasury, or deposited with a bank or savings and loan association, all in accordance with the provisions of the State Finance Act.

There is hereby transferred from the Board of Trustees of Southern Illinois University to the Board of Trustees of SIUC and SIUE the power of order and direction over the disbursement of those funds in any way pertaining to the individual university prior to its change of name and status that immediately prior to the effective date of this amendatory Act of the 100th General Assembly were retained by Southern Illinois University in its own treasury under the authority of the State Finance Act as that Act existed prior to July 1, 2018, provided that such funds shall be disbursed from time to time pursuant to the order and direction of the Board of Trustees of SIUC or SIUE in accordance with any contracts, pledges, trusts, or agreements heretofore made with respect to the use or application of such funds by the Board of Trustees of Southern Illinois University.

The Board of Trustees of SIUC and SIUE shall succeed to, assume, and exercise all rights, powers, duties, and responsibilities formerly exercised by the Board of Trustees of Southern Illinois University on behalf of SIUC and SIUE before its change of name and status. All contracts and agreements entered into by the Board of Trustees of Southern Illinois University on behalf of SIUC and SIUE before its change of name and status shall subsist notwithstanding the transfer of the functions of the Board of Trustees of Southern Illinois University, with respect to SIUC and SIUE prior to its change of name and status, to the Board of Trustees of SIUC and SIUE.

All bonds, notes, and other evidences of indebtedness outstanding on July 1, 2018 issued by the Board of Trustees of Southern Illinois University on behalf of SIUC or SIUE before its change of name and status shall become the bonds, notes, or other evidences of indebtedness of SIUC or SIUE and shall be otherwise unaffected by the transfer of functions to the Board of Trustees of SIUC or SIUE. Any action with respect to SIUC or SIUE prior to its change of name and status, including without limitation approvals of applications for bonds and resolutions constituting official action under the Internal Revenue Code, by the Board of Trustees of Southern Illinois University before July 1, 2014 shall remain effective to the same extent as if that action had been taken by the Board of Trustees of SIUC or SIUE and shall be deemed to be action taken by the Board of Trustees of SIUC for SIUC or SIUE for SIUE.

The title to all other property, whether real, personal or mixed, and all accounts receivable belonging to or under the jurisdiction of the Board of Trustees of Southern Illinois University for

SIUC or SIUE prior to its change of name and status is hereby transferred to and vested in the Board of Trustees of SIUC or SIUE to be held for the People of the State of Illinois.

The employment of all academic and nonacademic personnel of SIUC or SIUE prior to its change of name and status is hereby transferred from the Board of Trustees of Southern Illinois University to the Board of Trustees of SIUC or SIUE, but the locus of employment shall not be transferred. The transfer shall not affect the status and rights of any person under the State Universities Retirement System or the State Universities Civil Service System.

On July 1, 2018, the individuals whose employment is so transferred shall be credited with earned vacation days and sick leave days accrued before the transfer.

On July 1, 2018, individuals who were students of Southern Illinois University at Carbondale prior to its change of name and status shall be students of Southern Illinois University at Carbondale. Likewise, On July 1, 2018, individuals who were students of Southern Illinois University at Edwardsville prior to its change of name and status shall be students of Southern Illinois University at Edwardsville.

If there exists an Inability to transfer an item, the bill specifies that in such cases, the Board of Trustees of Southern Illinois University at Carbondale or the Board of Trustees of Southern Illinois University at Edwardsville because it was not related to either Southern Illinois University at Carbondale prior to its change of name and status or Southern Illinois University at Edwardsville prior to its change of name and status shall be divided equally, if possible, or shared between the 2 universities.

From: Randy J Dunn
Sent: Tuesday, April 17, 2018 2:19 PM
To: Pembrook, Randall;Jerry Kruse
Subject: FW: SIU Today: April 16, 2018

Simply wanted you to see what CM had out there on his blog. You may wish to do something w/ it to counter in your own communications that go forward...up to you. However, I'll try to FW pieces that emerge which I think you need to know about.

One instant example from this posting: CM says the joint degree programs are at risk. I would argue quite the opposite...those can continue if the campuses wish to do so, under an IGA/MOU document. Just like other inter-university agreements.

Anyway...sharing as an FYI. Will pass on more as it may come my way.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: University Communications & Marketing [mailto:siucnews@siu.edu]
Sent: Monday, April 16, 2018 4:40 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: SIU Today: April 16, 2018

SIU Southern Illinois University CARBONDALE

April 16, 2018
SIU TODAY

From the Chancellor

Together or separate?: The system question

I have been asked many times over the weekend what I think of a potential separation of the campuses. My answer is that I believe we are stronger together, the details matter, and we all need to be careful what we wish for. More

News and Announcements

Read all stories »

University recognizing 2018 World Voice Day on Tuesday

The university is holding a special event at Morris Library on April 17 to raise awareness, share information and educate others on how people can protect their voices. More

---

Morris Library faculty/staff parking lot will be closed Thursday

The faculty/staff parking lot north of Morris Library, lot 6, will be closed from 6 a.m. to 6 p.m. Thursday, April 19, for the American Society of Civil Engineers conference. Signs will be posted at the parking lot entrance. Please make arrangements to park in an alternate location that day. Contact the Parking Division at 453-5369 with any questions regarding this closure and visit parking.siu.edu for updates.

Water sustainability program is Wednesday

“Water for the World: The Future of Water,” a look at water sustainability in Southern Illinois and around the world, is at 7 p.m., April 18, in Morris Library John C. Guyon Auditorium. More

---

Explore LEGO, sports, art, music and more at SIU’s 2018 children’s summer camps

A summer youth camp lineup that is sure to appeal to children ages 5-18 is packed with academic, artistic, music, and athletic camps for a variety of skills, abilities and interests. More

---

View this month’s ‘Saluki Watch Dawg’

The Department of Public Safety's April 2018 issue of the "Saluki Watch Dawg" is available. This month's edition includes information on the department's recent state accreditation; sexual assault awareness information, including prevention tips and available resources; severe weather safety guidelines and Telecommunicator Week recognition.

Jensen Cloe is SIU's 2018 Student Employee of the Year

Jensen Cloe, a senior from Lakewood, is the university's 2018 Student Employee of the Year. Cloe's major is physiology and she's pursuing minors in chemistry and neuroscience. More

---

SURS general retirement session is April 25

This is a reminder that university employees may participate in the upcoming State Universities Retirement System (SURS) general retirement session. This presentation is for all SURS Tier I and Tier 2 participants. More

Accomplishments

A journal article co-authored by Cynthia Sims, College of Education and Human Services and Workforce Education and Development, and three current and former doctoral students, "Lookism in the Chinese Nursing Industry: A Content Analysis of Online Recruitment Advertisements" was published recently in the Journal of Asia-Pacific Business.

More Accomplishments »

Point of Pride

Electronic Systems Technologies students constructed the world's first "DawgZooka," a remote-controlled robotic air cannon that can fire projectiles, such as T-shirts, several hundred feet.

More Points of Pride »

SIU In the News

Treaty in Levee Wars Called Crucial for Saving Lives

Jonathan Remo, Geography, discusses the impact of "Levee Wars" along the Mississippi River.

Public News Service – April 12, 2018

More In The News »

Upcoming Events

Morton-Kenney Lecture
Student Center Ballroom D
April 16, 2018, 7:00 PM

Baseball vs. Belmont
Abe Martin Field
April 17, 2018, 5:00 PM

Baseball vs. Murray State
Abe Martin Field
April 18, 2018, 5:00 PM

New Student Orientation
Student Center
April 20, 2018, 8:00 AM

Urban Sustainability presentation
Lawson Hall, Room 161
April 20, 2018, 1:30 PM

Anne Austin lecture
University Museum Auditorium
April 20, 2018, 4:00 PM

More Events »

SIU Today welcomes submissions from faculty and staff. Please read the **submission guidelines** and use the **online submission form** to share campus announcements and event information.

From: Pembrook, Randall <rpembro@siue.edu>
Sent: Tuesday, April 17, 2018 5:10 PM
To: Randy J Dunn
Subject: RE: SIU Today: April 16, 2018

Thanks. I could comment but won't……

Did you get any feedback on my radio interview on WJPF in Marion Illinois this morning at 7:18?

RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Tuesday, April 17, 2018 2:19 PM
To: Pembrook, Randall <rpembro@siue.edu>; Jerry Kruse <jkruse@siumed.edu>
Subject: FW: SIU Today: April 16, 2018

Simply wanted you to see what CM had out there on his blog. You may wish to do something w/ it to counter in your own communications that go forward...up to you. However, I'll try to FW pieces that emerge which I think you need to know about.

One instant example from this posting: CM says the joint degree programs are at risk. I would argue quite the opposite...those can continue if the campuses wish to do so, under an IGA/MOU document. Just like other inter-university agreements.

Anyway...sharing as an FYI. Will pass on more as it may come my way.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: University Communications & Marketing [mailto:siucnews@siu.edu]
Sent: Monday, April 16, 2018 4:40 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: SIU Today: April 16, 2018

SIU Southern Illinois University CARBONDALE

April 16, 2018
SIU TODAY

From the Chancellor

Together or separate?: The system question

I have been asked many times over the weekend what I think of a potential separation of the campuses. My answer is that I believe we are stronger together, the details matter, and we all need to be careful what we wish for. More

News and Announcements

Read all stories »

University recognizing 2018 World Voice Day on Tuesday

The university is holding a special event at Morris Library on April 17 to raise awareness, share information and educate others on how people can protect their voices. More

Morris Library faculty/staff parking lot will be closed Thursday

The faculty/staff parking lot north of Morris Library, lot 6, will be closed from 6 a.m. to 6 p.m. Thursday, April 19, for the American Society of Civil Engineers conference. Signs will be posted at the parking lot entrance. Please make arrangements to park in an alternate location that day. Contact the Parking Division at 453-5369 with any questions regarding this closure and visit parking.siu.edu for updates.

Water sustainability program is Wednesday

“Water for the World: The Future of Water,” a look at water sustainability in Southern Illinois and around the world, is at 7 p.m., April 18, in Morris Library John C. Guyon Auditorium. More

Explore LEGO, sports, art, music and more at SIU's 2018 children's summer camps

A summer youth camp lineup that is sure to appeal to children ages 5-18 is packed with academic, artistic, music, and athletic camps for a variety of skills, abilities and interests. More

---

View this month's 'Saluki Watch Dawg'

The Department of Public Safety's April 2018 issue of the "Saluki Watch Dawg" is available. This month's edition includes information on the department's recent state accreditation; sexual assault awareness information, including prevention tips and available resources; severe weather safety guidelines and Telecommunicator Week recognition.

Jensen Cloe is SIU's 2018 Student Employee of the Year

Jensen Cloe, a senior from Lakewood, is the university's 2018 Student Employee of the Year. Cloe's major is physiology and she's pursuing minors in chemistry and neuroscience. More

---

SURS general retirement session is April 25

This is a reminder that university employees may participate in the upcoming State Universities Retirement System (SURS) general retirement session. This presentation is for all SURS Tier I and Tier 2 participants. More

Accomplishments

A journal article co-authored by Cynthia Sims, College of Education and Human Services and Workforce Education and Development, and three current and former doctoral students, "Lookism in the Chinese Nursing Industry: A Content Analysis

of Online Recruitment Advertisements" was published recently in the Journal of Asia-Pacific Business.

More Accomplishments »

Point of Pride

Electronic Systems Technologies students constructed the world's first "DawgZooka," a remote-controlled robotic air cannon that can fire projectiles, such as T-shirts, several hundred feet.

More Points of Pride »

SIU In the News

Treaty in Levee Wars Called Crucial for Saving Lives

Jonathan Remo, Geography, discusses the impact of "Levee Wars" along the Mississippi River.

Public News Service – April 12, 2018

More In The News »

Upcoming Events

Morton-Kenney Lecture
Student Center Ballroom D
April 16, 2018, 7:00 PM

Baseball vs. Belmont
Abe Martin Field
April 17, 2018, 5:00 PM

Baseball vs. Murray State
Abe Martin Field
April 18, 2018, 5:00 PM

New Student Orientation
Student Center
April 20, 2018, 8:00 AM

Urban Sustainability presentation
Lawson Hall, Room 161
April 20, 2018, 1:30 PM

Anne Austin lecture
University Museum Auditorium
April 20, 2018, 4:00 PM

More Events »

SIU Today welcomes submissions from faculty and staff. Please read the **submission guidelines** and use the **online submission form** to share campus announcements and event information.

From: Pembrook, Randall <rpembro@siue.edu>
Sent: Tuesday, April 17, 2018 5:19 PM
To: Randy J Dunn
Subject: RE: INFORMATION: SIU Legislation Update

I'll plan on being in Springfield Thursday afternoon a little before 3. What preparation do I need to do? What questions will we get? What information needs to be presented?

From: Randy J Dunn <rdunn@siu.edu>
Sent: Tuesday, April 17, 2018 1:20 PM
To: Pembrook, Randall <rpembro@siue.edu>; Jerry Kruse <jkruse@siumed.edu>
Cc: John Anthony Charles <jcharles@siu.edu>
Subject: FW: INFORMATION: SIU Legislation Update

See below and attached what I sent to our Trustees, just now. I will be catching you 2 to discuss the Thursday afternoon, 4/19 HIED Committee hearing which you'll see discussed in the information I've shared. Hearing now on sked to start at 3 pm or the conclusion of the House session that afternoon. **JC and I think we probably better have the both of you present for that hearing, so start looking at your calendars now to see if you will be able to get them cleared.** Will talk soon otherwise...thanks.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Tuesday, April 17, 2018 1:14 PM
To: Randy J Dunn <rdunn@siu.edu>
Cc: Misty D Whittington <mistyw@siu.edu>; John Anthony Charles <jcharles@siu.edu>; Lucas Crater-SIU MED Springfield <lcrater@siumed.edu>
Subject: INFORMATION: SIU Legislation Update

Board of Trustees—

I shared two introduced bills with you last week that the bill tracking system we use picked up—HB5860 that would reconstitute the SIU Board of Trustees, and HB5861 that dissolves the SIU System and makes SIUC and SIUE independent entities with separate boards. At that time, we didn't have information on what became a third bill—HB5859 that would equalize the general state appropriation between SIUC and SIUE (a 50/50 split) going forward.

Yesterday, then, these three bills were filed as amendments to three shell bills currently in the Illinois House which are on 2nd Reading. As floor amendments, this proposed legislation can move with little notice—and as

you'll note later below, that is what appears to be happening. A summary of the actions is pasted in immediately below:

House 2nd Reading. HA #1 filed 4/16/18
HB 1292 (Hoffman) Shell bill. HA #1 - Replaces everything after the enacting clause. Amends the Southern Illinois University Management Act. Abolishes the Board of Trustees of Southern Illinois University. Provides that that part of Southern Illinois University associated with the Carbondale campus (except the School of Medicine, School of Dental Medicine, School of Pharmacy, School of Nursing, and the East St. Louis Center and along with the School of Law) shall be known as Southern Illinois University at Carbondale and shall be under the governance and control of the Board of Trustees of Southern Illinois University at Carbondale. Provides that that part of Southern Illinois University associated with the Edwardsville campus (along with the School of Medicine, School of Dental Medicine, School of Pharmacy, School of Nursing, and the East St. Louis Center) shall be known as Southern Illinois University at Edwardsville and shall be under the governance and control of the Board of Trustees of Southern Illinois University at Edwardsville. Makes corresponding changes in various Acts. Effective July 1, 2018.

House 2nd Reading. HA #1 filed 4/16/18
HB 1293 (Hoffman) Shell bill. HA #1 - Replaces everything after the enacting clause. Amends the Southern Illinois University Management Act. Provides that on the effective date of the amendatory Act, the terms of office of the members of the Board of Trustees of Southern Illinois University shall terminate and the Board shall be reconstituted. With regard to the 7 members of the Board appointed by the Governor, by and with the advice and consent of the Senate, specifies that after the effective date of the amendatory Act, the 7 members shall be appointed as follows: 3 appointees shall hold an undergraduate or graduate degree from the Southern Illinois University at Edwardsville campus, 3 appointees shall hold an undergraduate or graduate degree from the Southern Illinois University at Carbondale campus, and one appointee must not have attended Southern Illinois University at all. Changes the voting student member to an additional nonvoting student member, and deletes provisions concerning the designation of a voting student member and a nonvoting student member; makes related changes. Sets forth provisions concerning the expiration of the terms of the 7 initial members appointed by the Governor, by and with the advice and consent of the Senate, pursuant to the amendatory Act.

House 2nd Reading. HA #1 filed 4/16/18
HB 1294 (Hoffman) Shell bill. HA #1 - Replaces everything after the enacting clause. Amends the Southern Illinois University Management Act. Provides that, beginning with the 2018-2019 academic year, when money appropriated to the Board of Trustees of Southern Illinois University by the General Assembly is allocated for the Carbondale campus, an equal amount must be allocated by the Board for the Edwardsville campus. Effective July 1, 2018.

And in the document that's attached to this email, you'll find more comprehensive bill analyses written up by our governmental affairs team in Springfield that outlines the path of the proposed legislation thus far.

We've learned this morning that all three bills will be heard before the House Higher Education Committee at the conclusion of the House's session Thursday. John Charles is in communication with the appropriate legislative staffers to see if there is anything the Committee may want from the SIU system or campuses in conjunction with the hearing.

Lastly: You can imagine that there has been a steady demand from multiple media sources statewide for comment, interviews, a statement, etc. by this point. Toward that end—and since there is no position voted on

these bills from the BOT as an entity—Chair Sholar and I prepared a joint statement addressing only the system dissolution question, which is pasted in below and takes a neutral position on that bill. The statement and bill analyses are being made available to those media outlets requesting information. I'll also share the material in tomorrow's *System Connection* e-newsletter for SIU employees who—not surprisingly—are reaching out with many questions of their own.

I leave late today for Springfield where, you will recall, tomorrow is SIU System Day in the Capitol, featuring our signature programs, students, and faculty systemwide. Given Thursday's scheduled hearing, then, I plan to just remain in town through that time. Let me know if you have questions for now, and I'll provide updates as status changes take place.

Randy

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

Southern Illinois University System

JOINT STATEMENT FROM SIU BOARD OF TRUSTEES CHAIR AMY SHOLAR & SIU PRESIDENT RANDY DUNN REGARDING HB5861 / HB1292
April 17, 2018

[**NOTE:** Please see accompanying this statement bill analyses from SIU staff regarding House Bills 5859/HB1294-equalizing the FY19 general state appropriation for SIUC and SIUE; HB5860/HB1293-reconstituting the SIU Board of Trustees and changing membership requirements; and HB5861/HB1292-creating SIUC and SIUE as separate universities with independent boards. This joint statement addresses only those issues surrounding our review of HB5861/HB1292.]

To begin, we acknowledge the issue that would be addressed by HB5861/HB1292 is not a new one, nor is this the first time legislation has been proposed to dissolve the SIU System and operate the Carbondale and Edwardsville campuses independently under their own separate boards.

As early as 1975, State Senator Sam Vadalabene introduced legislation that would have established a separate board of trustees for Edwardsville. While the measure passed both houses, ultimately the Illinois Senate overrode Gov. Dan Walker's veto of the Vadalabene bill, but the House of Representatives declined to do so. News coverage these last few days has also reported on more recent attempts in 2003, 2005, and 2013 to accomplish a similar outcome. The 2013 bill, also filed by Rep. Hoffman, similarly changed the affiliation of the SIU School of Medicine (SOM) to SIUE—expanding Edwardsville's focus on the health sciences by joining the Schools of Dental Medicine, Pharmacy, and Nursing which are already affiliated with that campus—though the physical location of the SOM would remain in Springfield.

With the filing of amendments to House Bills 1292-1294 (which mirrors the language in House Bills 5859-5861), these proposals are now on track in the legislative calendar to receive a hearing before the House Higher Education Committee, where they have been assigned, and to meet the April 27 House Deadline for passing bills from that chamber.

By definition, as an entity of the state under the Southern Illinois University Management Act, the ultimate decision about system dissolution will and must be a legislative one. Admitting the different missions of SIUC and SIUE, the Carbondale and Edwardsville campuses are, by any measure of organizational scope and strength, equal partners in the SIU System. There are tangible benefits for the two institutions which derive from being part of a larger public higher education system (about which more will be said below), but in the end, the legislative calculus—and that of the citizens those legislators represent—will rest on whether or not those benefits are of a greater value and import than the perceived gains that may come by each university being independent of the system...and each other.

The SIU System Board of Trustees has not yet taken any official position on the three bills at this time. The Board is not set to meet again in regular session until July 12—after the scheduled end of this legislative session—but it is possible Trustees could convene a special meeting for that purpose. Any such meeting held would be a public meeting and subject to applicable requirements of the Illinois Open Meetings Act. Until directed otherwise by the governing body of Southern Illinois University, the position that the SIU President's Office will take on these and any other proposals that could still emerge is "neutral"—restricted to providing data, background information, and technical expertise which may be requested by elected officials or their staffs.

Without a doubt, there are benefits that attach to being part of a system—SIU is one of about 45 public higher education systems in the nation. It has been pointed out during debate over the previous bills to split SIU that our multi-campus system can earn better bond ratings as compared to some single-campus institutions in Illinois, due to our combined fiscal strength. This in turn holds down interest and insurance costs on bonds. Too, all campus funds are comingled for investment purposes to obtain the highest rate-of-return; likewise, SIU's risk pools are comingled for purposes of insurance savings and reduced liability.

Possibly the most challenging aspect of a dissolution would be breaking out the bond debt by campus which could entail not insignificant legal and financial consulting expenses, albeit on a one-time basis.

Finally, it's been noted over the years that our combined political leverage is stronger as a system—representing the common interests of 66 counties of central and southern Illinois, including the Metro East area—than it would be for the Edwardsville and Carbondale campuses individually. Nonetheless, the natural evolution of those regional interests also creates a demand for change over time, contributing to the rationale for a careful review of the legislation in front of us.

Dissolving the SIU System would be far from easy, but it is not an impossible task. The system is already one of the most decentralized nationally, providing shared services in the areas of Legal, Internal Audit and Ethics, Technology Transfer and Export Control, Treasury Services, Governmental Affairs, and Risk Management. Those functions—and the people undertaking them—would need to be reassigned and absorbed by the stand-alone campuses; fortunately, system personnel working in most of these functional areas already have work locations across the various SIU sites now, preventing major disruption in most of the impacted employees' lives. Another positive in the eyes of many is that salary savings would be generated as there would no longer be system administrative leadership and their related staff to pay for. Rather, it is anticipated that the respective chancellors currently in place would become the interim presidents of their

campuses, until newly appointed boards for SIUC and SIUE could make a decision about permanent institutional leadership.

The SIU Board of Trustees, as part of a major revision of the system's strategic plan about two years ago, adopted a goal to study and incrementally expand system-wide shared services across a variety of "back office" and other non-academic service functions (e.g., Purchasing, Human Resources, IT). Those business centralization efforts may be paused temporarily in the event HB5861 garners sufficient support to move forward this legislative session. Additionally, an effective date of this legislation *no earlier than July 1, 2019* (as opposed to the current July 1, 2018) would minimally be necessary to guarantee a smooth governance transition to the new boards as well as to ensure a careful unwinding of the combined operations to the campuses.

When the 2003 version of the dissolution bill was being debated, Illinois' beloved Sen. Paul Simon opined in the Springfield *State Journal-Register* that SIU "...is a powerful political and financial voice for the entire region. Dividing the university will diminish that important voice." The question some 15 years later for all of us who love our university—students, employees, alumni, donors, community members, taxpayers, our elected representatives, and so many others—is to determine if the current governance and board structure remains the optimal one for a collective voice in Illinois and beyond.

From: Randy J Dunn
Sent: Monday, April 23, 2018 11:46 AM
To: John Anthony Charles
Subject: RE: RJD Opening_Senate

Gotcha. Yes, I may have to tip the hat a little bit on it. Elephant in the room and all that.....

I may call you this afternoon to see how you warm up to an idea on the separation bill.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: John Anthony Charles [mailto:jcharles@siu.edu]
Sent: Monday, April 23, 2018 11:44 AM
To: Randy J Dunn <rdunn@siu.edu>; Paula Keith <pkeith@siu.edu>
Subject: RE: RJD Opening_Senate

No sir. Figured in one of those early opening bullets, where you mention dispensing with a longer opening statement, you could say something to the effect that I know you've got a lot of questions for us . . . which is why I'm only offering a few brief opening comments. I think that will occur organically.

JC

John Charles | Director of Government & Public Affairs
Southern Illinois University System
520 S. 2nd St., Ste 2-110 | Springfield, IL 62701
(217) 545-8080 | jcharles@siu.edu

SIU Southern Illinois University System

From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Monday, April 23, 2018 11:41 AM
To: John Anthony Charles; Paula Keith
Subject: RE: RJD Opening_Senate

Thanks...will give it a look-see. Did you add in anything to make reference to the system stuff going on?

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office

618.536.3404 I Fax

From: John Anthony Charles [mailto:jcharles@siu.edu]
Sent: Monday, April 23, 2018 11:24 AM
To: Randy J Dunn <rdunn@siu.edu>; Paula Keith <pkeith@siu.edu>
Subject: RJD Opening_Senate

Updated opening remarks. I cut out the healthcare stuff and added in the student, alumni, economic impact info. Happy to additions/corrections as you need.

JC

From: John Anthony Charles <jcharles@siu.edu>
Sent: Monday, April 23, 2018 2:39 PM
To: Randy J Dunn;Mark Kolaz
Subject: Split FAQs
Attachments: Split FAQs.docx

Anything egregiously incorrect?

Questions regarding the Split

Can both campuses survive the split?

Yes. It will require changes on both campuses. It could be argued that it will make the campuses right size and reshape themselves to be more successful.

Why do this now as Carbondale is going through its reorganization? Isn't that a little unfair?

No doubt the SIUC Chancellor has taken on a huge task in reshaping the campus. Some of argued that perhaps this is a good time to do this as there are already moving parts. Why not move forward with this System reorganization at the save time to get everything done at once?

Isn't this going to be a huge blow to the Southern Illinois economy by taking dollars away from those communities?

I think that depends on how Carbondale manages the dissolution of the system. I'm sure there will be an impact, but I would say that as Carbondale goes through this reorganization, there will be growth and new opportunities for success that will positively drive that local economy.

As someone who represents the Metro East, I would say that it's time for greater investment in our economy – especially at a time when the main driver of that economy, SIUE, is on an upward trajectory. Let's strike while the iron is hot.

Will this split negatively impact minority students?

SIUC and SIUE are great institutions for all students and both campuses have a strong commitment to students of color. I think allowing these campuses to foster greater competition for students, will only serve to help all, especially minority students,

GENERAL QUESTIONS

What's the funding difference? And how long has it been this way?

Going back to the end of the 1970's, the distribution of state appropriation was a 60% / 40% split, roughly approximating the student enrollment distribution of the Carbondale and Edwardsville campuses from years earlier.

How and when did the funding split get out of line?

From what I've been able to dig up, starting back in 2000, the distribution of the GRF state appropriation allocated to the SIU system by the State of Illinois has consistently been at the level of approximately 64% to the Carbondale campus and 36% to the Edwardsville campus. So it's been out of whack for a long time. (That figure does not include the allocations to the School of Medicine and Central Administration.)

If it's been out of whack for so long, why fix it now?

Because in the past, because there was such a vast difference in student populations at the two campuses, the idea of fairness didn't come up. But now, with Edwardsville poised to become the larger campus, it only makes sense to have this conversation, which is why the SIUE campus asked for it to be on the agenda for the BOT to consider. If nothing else, Edwardsville wanted to get back to the 60/40 split, which half of the board of trustees didn't want to do.

What's happened with enrollment and what are the enrollment numbers?

As enrollment has grown at the Edwardsville campus and decreased at the Carbondale campus, the enrollment distribution is nearly equal with 50.7% of the students at SIUC and 49.3% of the students at SIUE. Current enrollment trends suggest that the total student enrollment at the Edwardsville campus will surpass the total enrollment at the Carbondale campus in the near future.

While SIUC's mission does focus more on graduate study, the student distributions are similar. In considering the various student population segments, SIUE is slightly larger in undergraduate enrollment (11,402 SIUE to 10,987 SIUC) and slightly smaller at the graduate level (2,394 SIUE to 3,197 SIUC excluding the School of Medicine).

Isn't the BOT doing something about this? Why do this if they're going to act?

When the BOT voted down the initial transfer of dollars back to Edwardsville to just get them closer to the 60/40 split, they also voted down the action item to create the study. Now the SIU President says he has the authority to get the study done, but the folks I represent believed that there needed to be a good faith effort to show Edwardsville that there's a willingness to get back to that 60/40 split. That's been met with calls that Edwardsville is asking for too much, that they're acting like a spoiled child, that they are not being good team players. I would ask all those who oppose this bill, where is the fairness for Edwardsville.

That said, once the study is done, BOT members have said they will follow through with the recommended allocation.

Is it fair for SIUC to lose funding so SIUE can become independent?

I think we need to ask if it's fair for Edwardsville to continue to be tied to Carbondale? Edwardsville demonstrated their loyalty to Carbondale when they acquiesced to the $35 million loan last year. And as Edwardsville has come into its own in terms of enrollment is it fair to not let them use every resource to succeed.

Why not just give more dollars to both campuses?

Happy to join you and everyone in the chamber more money for higher education.

IMPACT ON THE SIU SYSTEM

What happens to the SIU System Office and all its employees?

The office, staff and functions provided by the SIU System President's Office would cease to exist and each campus would be charged with providing those services currently provided by the SIU System Office.

What functions does the SIU System Office perform?

The following offices which exist as part of the current SIU System would be eliminated:

Vice President for Student and Academic Affairs – whose office's primary responsibility is to interface with the university's president and the two main campuses on all issues relating to student issues and academic programs.

Vice President for Financial and Administrative Affairs – whose office serves to provide University-wide leadership in the coordination of the annual operating and capital budgets, capital projects, treasury function, risk management, tax compliance.

Diversity and Inclusion – which works to promote diversity initiatives across the university system and works with students, faculty and staff on programs to ensure greater understanding of and toward the members of the university community.

Ethics Office - which serves to provide leadership on ethics related matters and ethical behavior in the workplace across the Southern Illinois University System.

Export Controls – which, on behalf of university researchers, monitors federal laws and regulations used to restrict both physical and nonphysical exports of items that could contribute to the military potential of international adversaries, to advance U.S. foreign policy goals, and to protect the U.S. economy and promote trade goals.

General Counsel – which serves as the legal counsel for the Southern Illinois University System, inclusive of the SIU Board of Trustees, the President, Chancellors, and other administrators, faculty and staff.

Internal Audit – which provides audit services to the University-Wide community including Carbondale, Edwardsville, and Springfield.

Risk Management – which assists the campuses in cost effectively protecting the reputation and resources of the University through sound risk management advice and practices.

Tax Compliance – which ensures compliance with federal, state, and local tax laws.

Technology Transfer – which works with SIU faculty, students, and staff to protect and commercialize intellectual property generated from all system campuses.

Governmental and Public Affairs – which works with the SIU President's Office and the SIU campuses in the development of the University's legislative and public affairs agenda, as well as responding to media requests for the University System.

Regional Outreach and Partnership – which supports university system wide programs and forges alliances with government, education, private and philanthropic sectors to promote public benefit and economic growth.

What is the annual budget of the SIU System Office?

Approximately $1.8 million

If the System is eliminated, would this be overall savings at the campuses?

Not completely, because the individuals who provide system-wide services would need to be hired to fill those roles on each campus.

So, the SIU system would have to be replicated with all new staff on each campus?

No totally, because the SIU System is very decentralized and has individuals, while system employees, assigned to and working on each campus. For example, legal functions fall under the System General Counsel, but there are attorneys from the counsel's office on each campus.

RESEARCH MISSION

What's this going to do to the research operation at Carbondale?

For the research going on at Carbondale right now, not a thing. The great work they're doing will continue.

How does taking the School of Medicine away from Carbondale hurt its research mission?

If the School of Medicine transfers to SIU Edwardsville, some of their research could go there as well. Of course there could be collaborative projects at Carbondale that could stay there, but some could fall under the SIUE designation. There are always opportunities for partnerships. This idea of moving the School of Medicine to Edwardsville would allow them to become an even greater healthcare delivery university by combining with the SIUE Schools of Pharmacy, Nursing and Dental Medicine.

Doesn't SIU Carbondale need more money because it's a research institution?

There is a difference in the mission and programs of the two campuses as it relates to research. Both do research, but SIUC's external grant funding is larger and its state operating fund investment is also larger. It's important to point out though that Edwardsville has a growing research component and may very soon have the same Carnegie Research designation as Carbondale. Carbondale has a large research operation, but when you remove the SIU School of Medicine, their

What's the difference in research at SIUC and SIUE?

Based on FY 2017 historical data provided to IBHE, SIUE's rate of return on organized research is 3.2 to 1. SIUE's investment of $2.1 million in state operating funds for research, produced external funding of $6.7 million. SIUC's rate of return on organized research is 1.7 to 1. SIUC's investment of $8.8 million in state operating funds for research, resulted in external funding of $15.1 million.

Table 1

Distribution of State Appropriation
(In Thousands)

Fiscal Year	GRF/EAF State Approp. (Excl. SOM & System)		
	SIUE	SIUC	Total
FY 2000	$63,362.2	$117,313.2	$180,675.4
FY 2001	$67,061.5	$124,469.7	$191,531.2
FY 2002	$72,962.6	$130,594.0	$203,556.6
FY 2003	$68,500.0	$122,618.0	$191,118.0
FY 2004	$62,857.8	$112,506.1	$175,363.9
FY 2005	$62,607.8	$112,323.0	$174,930.8
FY 2006	$62,857.8	$113,251.4	$176,109.2
FY 2007	$63,645.4	$114,734.7	$178,380.1
FY 2008	$64,789.1	$116,527.3	$181,316.4
FY 2009	$66,603.2	$119,790.0	$186,393.2
FY 2010	$67,066.5	$120,825.2	$187,891.7
FY 2011	$63,045.3	$113,580.6	$176,625.9
FY 2012	$62,318.3	$112,270.8	$174,589.1
FY 2013	$58,494.1	$104,521.0	$163,015.1
FY 2014	$58,441.7	$104,206.3	$162,648.0
FY 2015	$56,997.2	$101,517.1	$158,514.3
FY 2016	$16,417.9	$29,261.4	$45,679.3
FY 2017	$56,997.2	$101,517.1	$158,514.3
FY 2018	$51,565.0	$91,287.4	$142,852.4

% of Total

Fiscal Year	GRF/EAF State Approp. (Excl. SOM & System)		
	SIUE	SIUC	Total
FY 2000	35.1%	64.9%	100.0%
FY 2001	35.0%	65.0%	100.0%
FY 2002	35.8%	64.2%	100.0%
FY 2003	35.8%	64.2%	100.0%
FY 2004	35.8%	64.2%	100.0%
FY 2005	35.8%	64.2%	100.0%
FY 2006	35.7%	64.3%	100.0%
FY 2007	35.7%	64.3%	100.0%
FY 2008	35.7%	64.3%	100.0%
FY 2009	35.7%	64.3%	100.0%
FY 2010	35.7%	64.3%	100.0%
FY 2011	35.7%	64.3%	100.0%
FY 2012	35.7%	64.3%	100.0%
FY 2013	35.9%	64.1%	100.0%
FY 2014	35.9%	64.1%	100.0%
FY 2015	36.0%	64.0%	100.0%
FY 2016	35.9%	64.1%	100.0%
FY 2017	36.0%	64.0%	100.0%
FY 2018	36.1%	63.9%	100.0%

From: Randy J Dunn
Sent: Thursday, May 03, 2018 1:56 PM
To: Jerry Kruse;John Charles (jcharles@siu.edu)
Subject: FW: Special Meeting of Board

Gilbert didn't include either of you on this, but wanted you to have it on your collective radar as well. We'll see what develops.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Phil Gilbert [redacted]
Sent: Thursday, May 03, 2018 1:48 PM
To: Amy Sholar [redacted]
Cc: Randal Thomas [redacted]; Shirley Portwood (sportwo@siue.edu) <sportwo@siue.edu>; Joel Sambursky [redacted]; Marsha Ryan [redacted]; [redacted]; lujanse@siue.edu; Randy J Dunn <rdunn@siu.edu>; rpembro@siu.edu; Carlo Montemagno <cmontema@siu.edu>; Lucas Crater-SIU MED Springfield <lcrater@siumed.edu>; Misty D Whittington <mistyw@siu.edu>
Subject: Special Meeting of Board

Amy, the reason I have tried to call you was that in light of the pending legislation regarding the dissolution of the System and split of the university campuses, I believe the Board needs to go on record regarding this pending legislation. I understand your neutral position but you took that position as Board Chair and not on behalf of the entire Board. I have an opposite position and not knowing the position of the entire Board we need to have a special meeting to go on record so the legislators in Springfield know where the entire Board stands relative to this legislation.

Therefore, pursuant to Article I. of the By-Laws, Meetings of the Board, Section 2, Special Meetings, I am requesting that you, as Chair, call a Special Meeting for sometime during the week of May 21, which is before the end of the legislative session. According to the By-laws if at least two other Board members follow my request to you for a Special Meeting, you shall call a Special Meeting. I propose that the meeting be held in Carbondale on either May 22nd or 23rd at the Student Center at 2:00 P.M. the agenda items to be considered would be a resolution regarding the pending legislation then also have an executive session to discuss personnel and pending litigation.

I have spoken with Luke Crater regarding the process of calling a Special Meeting. I am sending a copy of this request to each voting Board member as well as the President and Chancellors. Assuming that two other Board members submit a similar request for a Special Board meeting let us know which date would be most convenient for you. I assume Misty will prepare and send out the appropriate notice.

From: Misty D Whittington <mistyw@siu.edu>
Sent: Thursday, May 03, 2018 2:31 PM
To: Amy Sholar
Cc: J. Phil Gilbert;Joel Sambursky;lujanse@siue.edu;Marsha Ryan;Randal Thomas;sportwo@siue.edu;Thomas C Britton;Randy J Dunn;Pembrook, Randall;Chancellor;Lucas Crater-SIU MED Springfield
Subject: Special Meeting of Board Request

Dear Madam Chair,

Please find the following meeting request from Trustee Sambursky.

Thank you.

Misty

Misty Whittington
Executive Secretary
Office of the Board of Trustees
Southern Illinois University
MC 6801
Carbondale, IL 62901
Phone: 618/536-3357
Fax: 618/536-3404
E-mail: mistyw@siu.edu

From: Sambursky, Joel [redacted]
Sent: Thursday, May 03, 2018 2:26 PM
To: Misty D Whittington
Subject: Fwd: Special Meeting of Board

Misty,

Will you please forward my message below to the Trustees.

Chair Sholar,

I agree with Vice Chair Gilbert that a special meeting of the Board of Trustees needs to take place and I am also fine with that occurring the week of May 21st.

Thank you.

Joel

Joel W. Sambursky

President

Liberty Wealth Management
2250 N. Reed Station Parkway
Suite 102
Carbondale, IL 62901
P. 618.351.PLAN (7526)
F. 618.351.1471
www.libertywealthonline.com

Securities offered through LPL Financial. Member FINRA/SIPC.

The information contained in this e-mail message is being transmitted to and is intended for the use of only the individual(s) to whom it is addressed. If the reader of this message is not the intended messenger, you are hereby advised that any dissemination, distribution, or copying of this message is strictly prohibited. If you have received this message in error, please delete immediately.

Begin forwarded message:

From: Phil Gilbert [redacted]
Date: May 3, 2018 at 1:48:27 PM CDT
To: Amy Sholar [redacted]
Cc: Randal Thomas [redacted], "Shirley Portwood (sportwo@siue.edu)" <sportwo@siue.edu>, Joel Sambursky [redacted], Marsha Ryan [redacted], Luke Jansen <lujanse@siue.edu>, Randy J Dunn <rdunn@siu.edu>, <rpembro@siu.edu>, <cmontema@siu.edu>, Lucas Crater <lcrater@siumed.edu>, Misty D Whittington <mistyw@siu.edu>
Subject: Special Meeting of Board

Amy, the reason I have tried to call you was that in light of the pending legislation regarding the dissolution of the System and split of the university campuses, I believe the Board needs to go on record regarding this pending legislation. I understand your neutral position but you took that position as Board Chair and not on behalf of the entire Board. I have an opposite position and not knowing the position of the entire Board we need to have a special meeting to go on record so the legislators in Springfield know where the entire Board stands relative to this legislation.

Therefore, pursuant to Article I. of the By-Laws, Meetings of the Board, Section 2, Special Meetings, I am requesting that you, as Chair, call a Special Meeting for sometime during the week of May 21, which is before the end of the legislative session. According to the By-laws if at least two other Board members follow my request to you for a Special Meeting, you shall call a Special Meeting. I propose that the meeting be held in Carbondale on either May 22nd or 23rd at the Student Center at 2:00 P.M. the agenda items to be considered would be a resolution regarding the pending legislation then also have an executive session to discuss personnel and pending litigation.

I have spoken with Luke Crater regarding the process of calling a Special Meeting. I am sending a copy of this request to each voting Board member as well as the President and Chancellors. Assuming that two other Board members submit a similar request for a Special Board meeting let us know which date would be most convenient for you. I assume Misty will prepare and send out the appropriate notice.

Securities offered through LPL Financial Member FINRA/SIPC

The information contained in this email message is being transmitted to and is intended for the use of only the individual(s) to whom it is addressed. If the reader of this message is not the intended recipient, you are hereby advised that any dissemination, distribution, or copying of this message is strictly prohibited. If you have received this message in error, please immediately delete.

From: Portwood, Shirley <sportwo@siue.edu>
Sent: Thursday, May 03, 2018 3:33 PM
To: Phil Gilbert;Amy Sholar
Cc: Randal Thomas;Joel Sambursky;Marsha Ryan;[redacted];lujanse@siue.edu;Randy J Dunn;rpembro@siu.edu;Carlo Montemagno;Lucas Crater-SIU MED Springfield;Misty D Whittington
Subject: Re: Special Meeting of Board

I think that a special meeting of the BOT to discuss the issues noted by Judge Gilbert is a good idea.

I am not available on either May 22 or 23. I could meet the next week, except for May 31. Perhaps we can meet in either Edwardsville or Springfield. We've met in the Carbondale area (Touch of Nature and on the SIUC campus) for our last two meetings.

From: Phil Gilbert [redacted]
Sent: Thursday, May 3, 2018 1:48:27 PM
To: Amy Sholar
Cc: Randal Thomas; Portwood, Shirley; Joel Sambursky; Marsha Ryan; [redacted]; Jansen, Luke; Randy J Dunn; rpembro@siu.edu; cmontema@siu.edu; Lucas Crater; Misty D Whittington
Subject: Special Meeting of Board

Amy, the reason I have tried to call you was that in light of the pending legislation regarding the dissolution of the System and split of the university campuses, I believe the Board needs to go on record regarding this pending legislation. I understand your neutral position but you took that position as Board Chair and not on behalf of the entire Board. I have an opposite position and not knowing the position of the entire Board we need to have a special meeting to go on record so the legislators in Springfield know where the entire Board stands relative to this legislation.
Therefore, pursuant to Article I. of the By-Laws, Meetings of the Board, Section 2, Special Meetings, I am requesting that you, as Chair, call a Special Meeting for sometime during the week of May 21, which is before the end of the legislative session. According to the By-laws if at least two other Board members follow my request to you for a Special Meeting, you shall call a Special Meeting. I propose that the meeting be held in Carbondale on either May 22nd or 23rd at the Student Center at 2:00 P.M. the agenda items to be considered would be a resolution regarding the pending legislation then also have an executive session to discuss personnel and pending litigation.
I have spoken with Luke Crater regarding the process of calling a Special Meeting. I am sending a copy of this request to each voting Board member as well as the President and Chancellors. Assuming that two other Board members submit a similar request for a Special Board meeting let us know which date would be most convenient for you. I assume Misty will prepare and send out the appropriate notice.

From: Marsha Ryan [redacted]
Sent: Thursday, May 03, 2018 4:30 PM
To: Portwood, Shirley
Cc: [redacted];Amy Sholar;Randal Thomas;Joel Sambursky;[redacted];lujanse@siue.edu;Randy J Dunn;rpembro@siu.edu;Carlo Montemagno;Lucas Crater-SIU MED Springfield;Misty D Whittington
Subject: Re: Special Meeting of Board

I agree we should meet. I will make myself available any time late in May/early in June, and will go wherever it is best for us to meet.
I also would suggest we look ahead at our July meeting. I believe I understood that our traditional July dates might not work for several of us, making a quorum potentially problematic. In the name of planning for summer, perhaps we could settle on dates.
Thanks.

On Thu, May 3, 2018, 4:33 PM Portwood, Shirley <sportwo@siue.edu> wrote:

I think that a special meeting of the BOT to discuss the issues noted by Judge Gilbert is a good idea.

I am not available on either May 22 or 23. I could meet the next week, except for May 31. Perhaps we can meet in either Edwardsville or Springfield. We've met in the Carbondale area (Touch of Nature and on the SIUC campus) for our last two meetings.

From: Phil Gilbert [redacted]
Sent: Thursday, May 3, 2018 1:48:27 PM
To: Amy Sholar
Cc: Randal Thomas; Portwood, Shirley; Joel Sambursky; Marsha Ryan; [redacted] Jansen, Luke; Randy J Dunn; rpembro@siu.edu; cmontema@siu.edu; Lucas Crater; Misty D Whittington
Subject: Special Meeting of Board

Amy, the reason I have tried to call you was that in light of the pending legislation regarding the dissolution of the System and split of the university campuses, I believe the Board needs to go on record regarding this pending legislation. I understand your neutral position but you took that position as Board Chair and not on behalf of the entire Board. I have an opposite position and not knowing the position of the entire Board we need to have a special meeting to go on record so the legislators in Springfield know where the entire Board stands relative to this legislation.

Therefore, pursuant to Article I. of the By-Laws, Meetings of the Board, Section 2, Special Meetings, I am requesting that you, as Chair, call a Special Meeting for sometime during the week of May 21, which is before the end of the legislative session. According to the By-laws if at least two other Board members follow my request to you for a Special Meeting, you shall call a Special Meeting. I propose that the meeting be held in Carbondale on either May 22nd or 23rd at the Student Center at 2:00 P.M. the agenda items to be considered would be a resolution regarding the pending legislation then also have an executive session to discuss personnel and pending litigation.

I have spoken with Luke Crater regarding the process of calling a Special Meeting. I am sending a copy of this request to each voting Board member as well as the President and Chancellors. Assuming that two other Board members submit a similar request for a Special Board meeting let us know which date would be most convenient for you. I assume Misty will prepare and send out the appropriate notice.

From: Randy J Dunn <rdunn@siu.edu>
Sent: Thursday, May 10, 2018 6:23 PM
To: Randy J Dunn
Cc: Misty D Whittington;Lucas Crater-SIU MED Springfield
Subject: UPDATE: SIU Bills; HR1051; Reallocation Study
Attachments: 10000HR1051lv.pdf

THIS IS A PRIVATE MANAGEMENT COMMUNICATION INTENDED TO PROVIDE INFORMATION SOLELY FOR THE READING AND USE OF THE SIU BOARD OF TRUSTEES AND THOSE STAFF INCLUDED IN ITS DISTRIBUTION.

Board of Trustees—

This communication is to bring you up-to-date on a few developments with regard to the three "SIU bills" and the reallocation study.

To begin, all three bills have had their final action deadline in the House extended to May 25. The system dissolution bill is on 3rd reading, while the board reconstitution and equal appropriation bills are on 2nd reading.

Additionally, a resolution was filed in the House on Monday—HR1051 introduced by Rep. Katie Stuart—that requests the Illinois Board of Higher Education to conduct a study on the governance structure of the SIU system. The full text of the resolution is attached, and in suggesting topic areas for the study, the resolution ties back to the content of the original three bills filed in April.

Which brings me to the last issue:

After researching this and engaging in the requisite calls and discussions, I think we have an external agency that could undertake the full-blown reallocation study. The name of the group is NCHEMS—the National Center for Higher Education Management Systems (www.nchems.org)–and they have done similar work in other locales. The state HIED agency in Kentucky hired this organization to do a resource cost model analysis during the time I was at Murray State, and while I didn't work directly with the firm on that project, they delivered a final report that was comprehensive, on-time, and in-budget.

The two NCHEMS staff who would be assigned to us for this task have provided a scope of work and contract/proposal which I am having Luke Crater review at this time. Luke will run the traps on those documents, but it appears that their pricing for the project would come in just under the Illinois bid threshold ($100K) that would require us to do a formal request-for-proposals...with the concomitant time and hoops accompanying that process (e.g., involvement of state procurement staff, postings, having a committee to review and score proposals, etc.). I want to see what Luke opines, but this does appear to be provide for a more rapid response to get the process underway. But certainly, we can go through a formal procurement if Trustees have greater comfort in doing so.

But here is another question to ponder: Assuming Luke gives the all-clear on this direct award, and there are no Trustee concerns with it, then I could use my existing administrative authority to go ahead, execute the contract with NCHEMS, and get things underway as soon as practicable. However, given HR1051 as referenced above, it may be the case that the IBHE would have the responsibility shifted to it under the resolution (which has not yet passed, remember) to take on this same work *on their dime*, saving SIU the cost of the NCHEMS study. It is not known if the IBHE would have to hire an external consultant as well to get this pulled off, or instead do the work with internal staff (which frankly gives me pause). And even if the IBHE does undertake the reallocation research by whatever means—external consultant or internal staffers—it may still

make good sense for us to have a second analysis anyway (i.e., by NCHEMS) to have a point of comparison...let alone a back-up plan if the IBHE can't get this done for whatever reason.

Sorry to make this complicated, but it could make sense I suppose to wait until the end of the legislative session and see where we are given this recent introduction of a possible IBHE role, per the pending House resolution—though if Trustees are comfortable with me moving forward now no matter how that turns out (once Luke gives his blessing to the NCHEMS proposal), you may want to make individual contact with Chair Sholar and let that be known so I know if I should proceed. We can also share the draft engagement documents from NCHEMS if anyone wishes to review those.

I'll check in with Amy on this by the middle of next week, but if you have more specific questions in the meantime, please let me know.

Randy

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

HOUSE RESOLUTION

WHEREAS, Southern Illinois University Edwardsville originated in 1957 as the result of intense local demand for convenient access to public higher education by the citizens of the Southwestern Illinois Council for Higher Education and their elected public officials; and

WHEREAS, From 1996 through 2016, Southern Illinois University Edwardsville demonstrated a 26.8 percent growth in total enrollment while the enrollment of Southern Illinois University Carbondale has been decreasing; current enrollment at both universities is almost identical; and

WHEREAS, Enrollment at Southern Illinois University Edwardsville has increased steadily from 11,808 (total enrollment) and 9,343 (full-time enrollment) in the fall of 1991 to 13,796 (total enrollment) and 11,523 (full-time enrollment) in the fall of 2017, resulting in a 16.8 percent and 23.3 percent increase in total and full-time enrollment respectively ; and

WHEREAS, Southern Illinois University Edwardsville has been recognized by the Illinois Board of Higher Education as one of the fastest growing public universities in Illinois; the campuses of Southern Illinois University Carbondale and

Southern Illinois University have grown and evolved at different rates; and

WHEREAS, The distribution of the state appropriation to the SIU Board of Trustees was historically viewed as warranting a split of 60 percent of funding going to the Carbondale campus and 40 percent of funding to the Edwardsville campus; and

WHEREAS, The GRF funds appropriated by the SIU Board of Trustees has been approximately disbursed with 64 percent going to the Carbondale campus and only 36 percent going to the Edwardsville campus, a failure to live up to the historical expectation dating back to the inception of the Edwardsville campus; and

WHEREAS, Current and future enrollment trends warrant an investigation into the governance and funding of the two separate campuses; and

WHEREAS, The SIU Board of Trustees voted down a proposal to reallocate approximately $5.1 million in state funds in order to begin to meet the 60 percent/40 percent expected levels; therefore, be it

RESOLVED, BY THE HOUSE OF REPRESENTATIVES OF THE ONE HUNDREDTH GENERAL ASSEMBLY OF THE STATE OF ILLINOIS, that we

urge the Illinois Board of Higher Education to conduct a study in regards to the governance structure of the Southern Illinois University system and the feasibility and viability of becoming two distinct universities with separate Boards of Trustees, as outlined in HB 1292; and be it further

RESOLVED, That the study will review the practicability of maintaining a single board of trustees with membership outlined in HB 1293, and whether an appropriation that recognizes student enrollment, such as outlined in HB 1294, will be an equitable distribution of state funds; and be it further

RESOLVED, That suitable copies of this resolution be delivered to the Chair of the Illinois Board of Higher Education, the Chair of the Southern Illinois University Board of Trustees, the Southern Illinois University Edwardsville Chancellor, and the Southern Illinois University Carbondale Chancellor.

From: Judge Gilbert [redacted]
Sent: Tuesday, May 15, 2018 10:12 AM
To: [redacted]
Cc: Randy J Dunn
Subject: Fwd: UPDATE: SIU Bills; HR1051; Reallocation Study
Attachments: 10000HR1051lv.pdf

Amy, in response to President Dunn's email regarding NCHEMS, I agree we need to wait until the end of the session to see where all this pending legislation goes.

Phil

Begin forwarded message:

> **From:** Randy J Dunn <rdunn@siu.edu>
> **Date:** May 10, 2018 at 6:22:43 PM CDT
> **To:** Randy J Dunn <rdunn@siu.edu>
> **Cc:** Misty D Whittington <mistyw@siu.edu>, Lucas Crater-SIU MED Springfield <lcrater@siumed.edu>
> **Subject: UPDATE: SIU Bills; HR1051; Reallocation Study**
>
> THIS IS A PRIVATE MANAGEMENT COMMUNICATION INTENDED TO PROVIDE INFORMATION SOLELY FOR THE READING AND USE OF THE SIU BOARD OF TRUSTEES AND THOSE STAFF INCLUDED IN ITS DISTRIBUTION.
>
> **Board of Trustees—**
>
> This communication is to bring you up-to-date on a few developments with regard to the three "SIU bills" and the reallocation study.
>
> To begin, all three bills have had their final action deadline in the House extended to May 25. The system dissolution bill is on 3rd reading, while the board reconstitution and equal appropriation bills are on 2nd reading.
>
> Additionally, a resolution was filed in the House on Monday—HR1051 introduced by Rep. Katie Stuart—that requests the Illinois Board of Higher Education to conduct a study on the governance structure of the SIU system. The full text of the resolution is attached, and in suggesting topic areas for the study, the resolution ties back to the content of the original three bills filed in April.
>
> Which brings me to the last issue:
>
> After researching this and engaging in the requisite calls and discussions, I think we have an external agency that could undertake the full-blown reallocation study. The name of the group is NCHEMS—the National Center for Higher Education Management Systems (www.nchems.org)–and they have done similar work in other locales. The state HIED agency in Kentucky hired this organization to do a resource cost model analysis during the time I was at

Murray State, and while I didn't work directly with the firm on that project, they delivered a final report that was comprehensive, on-time, and in-budget.

The two NCHEMS staff who would be assigned to us for this task have provided a scope of work and contract/proposal which I am having Luke Crater review at this time. Luke will run the traps on those documents, but it appears that their pricing for the project would come in just under the Illinois bid threshold ($100K) that would require us to do a formal request-for-proposals...with the concomitant time and hoops accompanying that process (e.g., involvement of state procurement staff, postings, having a committee to review and score proposals, etc.). I want to see what Luke opines, but this does appear to be provide for a more rapid response to get the process underway. But certainly, we can go through a formal procurement if Trustees have greater comfort in doing so.

But here is another question to ponder: Assuming Luke gives the all-clear on this direct award, and there are no Trustee concerns with it, then I could use my existing administrative authority to go ahead, execute the contract with NCHEMS, and get things underway as soon as practicable. However, given HR1051 as referenced above, it may be the case that the IBHE would have the responsibility shifted to it under the resolution (which has not yet passed, remember) to take on this same work *on their dime*, saving SIU the cost of the NCHEMS study. It is not known if the IBHE would have to hire an external consultant as well to get this pulled off, or instead do the work with internal staff (which frankly gives me pause). And even if the IBHE does undertake the reallocation research by whatever means—external consultant or internal staffers—it may still make good sense for us to have a second analysis anyway (i.e., by NCHEMS) to have a point of comparison...let alone a back-up plan if the IBHE can't get this done for whatever reason.

Sorry to make this complicated, but it could make sense I suppose to wait until the end of the legislative session and see where we are given this recent introduction of a possible IBHE role, per the pending House resolution—though if Trustees are comfortable with me moving forward now no matter how that turns out (once Luke gives his blessing to the NCHEMS proposal), you may want to make individual contact with Chair Sholar and let that be known so I know if I should proceed. We can also share the draft engagement documents from NCHEMS if anyone wishes to review those.

I'll check in with Amy on this by the middle of next week, but if you have more specific questions in the meantime, please let me know.

Randy

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

HOUSE RESOLUTION

WHEREAS, Southern Illinois University Edwardsville originated in 1957 as the result of intense local demand for convenient access to public higher education by the citizens of the Southwestern Illinois Council for Higher Education and their elected public officials; and

WHEREAS, From 1996 through 2016, Southern Illinois University Edwardsville demonstrated a 26.8 percent growth in total enrollment while the enrollment of Southern Illinois University Carbondale has been decreasing; current enrollment at both universities is almost identical; and

WHEREAS, Enrollment at Southern Illinois University Edwardsville has increased steadily from 11,808 (total enrollment) and 9,343 (full-time enrollment) in the fall of 1991 to 13,796 (total enrollment) and 11,523 (full-time enrollment) in the fall of 2017, resulting in a 16.8 percent and 23.3 percent increase in total and full-time enrollment respectively ; and

WHEREAS, Southern Illinois University Edwardsville has been recognized by the Illinois Board of Higher Education as one of the fastest growing public universities in Illinois; the campuses of Southern Illinois University Carbondale and

Southern Illinois University have grown and evolved at different rates; and

WHEREAS, The distribution of the state appropriation to the SIU Board of Trustees was historically viewed as warranting a split of 60 percent of funding going to the Carbondale campus and 40 percent of funding to the Edwardsville campus; and

WHEREAS, The GRF funds appropriated by the SIU Board of Trustees has been approximately disbursed with 64 percent going to the Carbondale campus and only 36 percent going to the Edwardsville campus, a failure to live up to the historical expectation dating back to the inception of the Edwardsville campus; and

WHEREAS, Current and future enrollment trends warrant an investigation into the governance and funding of the two separate campuses; and

WHEREAS, The SIU Board of Trustees voted down a proposal to reallocate approximately $5.1 million in state funds in order to begin to meet the 60 percent/40 percent expected levels; therefore, be it

RESOLVED, BY THE HOUSE OF REPRESENTATIVES OF THE ONE HUNDREDTH GENERAL ASSEMBLY OF THE STATE OF ILLINOIS, that we

urge the Illinois Board of Higher Education to conduct a study in regards to the governance structure of the Southern Illinois University system and the feasibility and viability of becoming two distinct universities with separate Boards of Trustees, as outlined in HB 1292; and be it further

RESOLVED, That the study will review the practicability of maintaining a single board of trustees with membership outlined in HB 1293, and whether an appropriation that recognizes student enrollment, such as outlined in HB 1294, will be an equitable distribution of state funds; and be it further

RESOLVED, That suitable copies of this resolution be delivered to the Chair of the Illinois Board of Higher Education, the Chair of the Southern Illinois University Board of Trustees, the Southern Illinois University Edwardsville Chancellor, and the Southern Illinois University Carbondale Chancellor.

From: John Anthony Charles <jcharles@siu.edu>
Sent: Thursday, May 17, 2018 2:53 PM
To: Randy J Dunn
Subject: I want to take this opportunity to respond to the Letter to the Editor written by Dr
Attachments: I want to take this opportunity to respond to the Letter to the Editor written by Dr.docx

I want to take this opportunity to respond to the Letter to the Editor written by Dr. Kathleen Chwalisz recently published in The Southern Illinoisan which I find to be both terribly misleading and frankly offensive.

First, I want to take an opportunity to address what was a mistake on my part in referring to individuals on the Carbondale campus who have questioned, as it is their right to do, this process regarding campus budget reallocations with a less than complementary term. I was wrong to characterize them in that way. They are friends and colleagues and to them, I apologize for how I characterized them.

To the other matter at hand, Dr. Chwalisz weaves an interesting story in her attempt to discredit my reputation in our community and I want to respond to her allegations:

Chwalisz Claim: Budget-related documents acquired through the Freedom of Information Act show that SIU President Randy Dunn actively concealed from SIUC Chancellor Carlo Montemagno his plan to transfer $5.125 million from the Carbondale to Edwardsville campus.

Chwalisz Claim: Montemagno was never briefed on the reallocation proposal, becoming aware of it with the general public when the April Board of Trustees agenda was posted online on March 30.

Chwalisz Claim: FOIA documents provide evidence that Dunn purposefully kept Montemagno in the dark about the reallocation proposal.

Dunn Response: There was never any concealment from anyone on the Carbondale campus regarding this item for the Board agenda. In fact, there cannot be any concealment because of our Board agenda process. The facts are, campus Chancellors, including Chancellor Montemagno, and senior staff have a conference call that occurs at least three weeks before every Board of Trustees meeting. In this case, for the April 11-12 Board of Trustees meeting, we gathered on March 21 for our usual conference call where we discuss items to be included for discussion at the upcoming Board meeting. Regardless if a Chancellor is present or not on this call (as Chancellor Montemagno by his choice was not), his

staff was on the call and following procedure should have reported back to him the items discussed for the upcoming Board meeting including FY 2019 campus budget reallocations.

Additionally, there was another opportunity for the Chancellor to discuss this with me at what has been coined the "Good Friday Ambush." However the Chancellor cancelled that meeting and never rescheduled – even up until the time of the board meeting three weeks later. During the entire three week time period this matter was publically posted with all other Board agenda items, the Chancellor did not reach out to me to discuss the reallocation issue or any other posted Board agenda items.

Chwalisz Claim: Randy Dunn's email reveals his contempt for the Carbondale campus and community, as he denigrates us for questioning the rationale, process and timing of the proposed reallocation move.

Dunn Response: Contempt for the Carbondale campus and community? I live here. I worked at SIU Carbondale previously. And when I was asked by the Board of Trustees to apply for this job, I came back. Contempt? I love Southern Illinois. My wife and I own our home here. We are proud and active members of this community. I think if anyone has been denigrated in this situation, it has been me for doing my job and working for the best interests of <u>all</u> the campuses in the SIU System – which I was hired to do. To say that I have contempt for my neighbors, colleagues, friends and co-workers is beyond insulting and is not worthy of being suggested by someone who shares a long history with this institution.

Chwalisz Claim: In emails and meeting notes, it is apparent that Dunn charged SIUE officials to come up with justification for a manufactured dollar amount — and Board of Trustees Chair Amy Sholar was in on the plan.

Dunn Response: The Chair of the Board and the SIUE campus community asked that this item be put on the board agenda. In my role as President of the System, it is my responsibility to ensure that if something is going to be discussed, there

should be a fair, intelligent, balanced and thorough presentation of the facts in doing so. Yes, I charged the SIUE campus officials to come up with a justification. That is my job to do. To not do so would be to waste the time of the board and to not give them a full picture of what was before them. I was doing the job I was hired to do.

Chwalisz Claim: This tells us the $5 million was an arbitrary amount -- not based on any data, legitimate funding models, or management principles. Dunn fabricated the number for tactical purposes and to lay the groundwork for the system separation legislation — which was announced by the Edwardsville Chancellor immediately following the April Board of Trustees meeting.

Dunn Response: Clearly, if one took the time to listen to the presentation at the April Board of Trustees meeting on Item GG (the proposed initial funding reallocation to SIUE) or to read it, they would understand where the $5 million amount was determined. To suggest that this was done in an attempt to lay the groundwork for system separation legislation is preposterous. If you track my public statements since coming home to SIU, you'll know that I have advocated for public policy discussions on numerous items of importance to this and all public universities. If I believed there should be split of the system, believe me, I would come out and say so in a clear and concise manner and not hide behind an alternate item on the Board's agenda.

Chwalisz Claim: The 60/40 split is an illusion — a lie told so many times, it sounds like truth. How do I know this? During the April 11 board meeting, when questioned by a board member in open session, Dunn admitted there was no documentation that supported the claim of a long-standing 60/40 budget model.

Dunn Response: I have acknowledged there is no written policy directive designating a Carbondale/Edwardsville 60/40 split, but have indicated that it was an understanding that this has been the aspirational goal. The point of the matter is that if you look at the historical funding allocation between the two campuses – which when comparing SIU Carbondale and the School of Medicine to SIUE, is

actually 70/30 (see attached spreadsheet) – and look at where those campuses are now in their operations, a huge disparity exists. That is why SIUE and Metro East community has loudly called for a funding allocation change. That is the issue at the heart of this discussion and to ignore it or to take things out of context in an attempt to hold onto an antiquated way of thinking that because we've always had it, we should always get it, is both shortsighted and imprudent.

It is past time for a discussion on what is an equitable funding allocation. One campus is thriving and one is not. Why not advance the discussion, not the decision, but the discussion, as was done, of making an initial reallocation to the Edwardsville campus to acknowledge their success. As I stated, this was a decision for the Board which everyone would abide by. My job was to ensure everyone was prepared to have a full discussion so a fair decision could be made.

Chwalisz Claim: While he publicly projects a neutral stance, these FOIA documents reveal that Dunn directed the reallocation ambush and has at least been privy to the separation efforts. He is therefore responsible for key content and strategy aimed at dismantling the SIU system — the organization that he was hired to promote and build.

Dunn Response: I have taken a neutral stance because the Board has not met in open session and directed me or the System to take a position on these legislative proposals. And again, if one took the time to listen to the presentation at the April Board of Trustees meeting on Item GG (the proposed initial funding allocation to SIUE) or to read it, they would understand where the $5 million amount was determined. To suggest that this was done in an attempt to lay the groundwork for system separation legislation is preposterous. If you track my public statements since coming home to SIU, you'll know that I have advocated for public policy discussions on numerous items of importance. If I believed there should be split of the system, believe me, I would come out and say so in a clear and concise manner and not hide behind an alternate item on the Board's agenda.

And why would I advocate to eliminate the SIU System which would eliminate the dream job that the Board of Trustees asked me to come home for? If I want to

leave SIU, I'll resign or retire, not make up some elaborate, ridiculous plan to do irreparable damage to it as I leave.

Chwalisz Claim: As a system, SIU is stronger, has a greater voice, further reach, and a more comprehensive mission. President Dunn and Chairperson Sholar know this, yet they have abused the public's trust and undermined the system to serve their own interests. SIU and Southern Illinois should not abide such betrayal.

Dunn Response: If SIU is going to be a system, it needs to have a leader who thinks and acts in the best interest of the system and is willing to lead us in discussions on issues that are of importance to each campus - even if one part of the system doesn't agree.

It is important to remember that Dr. Chwalisz letter is written from the perspective of an SIU Carbondale campus member. What her argument fails to consider, despite the fact that she acknowledges the importance of the SIU System, is that if you claim to be part of that System, you have to have respect for all parts of it. While she and others would have preferred for me to take an SIUC-centric view of this situation, it would have been irresponsible for me to ignore the tremendous pressure that has been building – for years – on the SIUE campus and in the Metro East for a greater share of state dollars for that campus. The fact that for Fall 2018 SIUE is estimated to become the larger campus with more students and the legacy of Carbondale's need for a $35 million loan from Edwardsville only increased the pressure to have this discussion. We needed to address it to show a good faith effort – for the very first time - that this university is willing to make such considerations.

From: John Anthony Charles <jcharles@siu.edu>
Sent: Thursday, May 17, 2018 4:26 PM
To: John Anthony Charles
Subject: GUEST VIEW RESPONSE

Please find below a statement from SIU System President Randy Dunn.

Dr. Dunn will hold a media availability to discuss this statement tomorrow, May 18, 2018 at the SIU System President's Office – The Stone Center on the SIU Carbondale Campus (1400 Douglas Drive) at 11:00 am.

If you have any questions, please contact me.

Southern Illinois University System

NEWS RELEASE

SOUTHERN ILLINOIS UNIVERSITY SYSTEM
Thursday May 17, 2018

Contact John Charles
jcharles@siu.edu

Statement from SIU System President Randy J. Dunn in response to a Recent Guest View in The Southern Illinoisan

I want to take this opportunity to respond to the Guest View written by Dr. Kathleen Chwalisz recently published in The Southern Illinoisan which I find to be both misleading and frankly intentionally and grossly misrepresenting the situation.

First, I want to take an opportunity to address what was a mistake on my part in referring to individuals in the Carbondale area who have questioned, as it is their right to do, this process regarding campus budget reallocations with a less than complementary term. I was wrong to characterize them in that way. Many are friends and colleagues and to them, I apologize for how I characterized those who reflexively refused to discuss the issue or engage in a dialogue about it.

To the other matter at hand, Dr. Chwalisz weaves an interesting story in her attempt to discredit my reputation in our community and I want to respond to her allegations:

Chwalisz Claim: Budget-related documents acquired through the Freedom of Information Act show that SIU President Randy Dunn actively concealed from SIUC Chancellor Carlo Montemagno his plan to transfer $5.125 million from the Carbondale to Edwardsville campus.

Chwalisz Claim: Montemagno was never briefed on the reallocation proposal, becoming aware of it with the general public when the April Board of Trustees agenda was posted online on March 30.

Chwalisz Claim: FOIA documents provide evidence that Dunn purposefully kept Montemagno in the dark about the reallocation proposal.

Dunn Response: There was never any concealment from anyone on the Carbondale campus regarding this item for the Board agenda. In fact, there cannot be any concealment because of our Board agenda process. The facts are, campus Chancellors, including Chancellor Montemagno, and senior staff have a conference call that occurs at least three weeks before every Board of Trustees meeting. In this case, for the April 11-12 Board of Trustees meeting, we gathered on March 21 for our usual conference call where we discuss items to be included for discussion at the upcoming Board meeting. Regardless if a Chancellor is present or not on this call (as Chancellor Montemagno was not), his staff was present in my office and on the call and following procedure had background on the items discussed for the upcoming meeting, including the FY 2019 campus budget reallocations.

Additionally, there was another opportunity for the Chancellor to discuss this with me at what has been coined the "Good Friday Ambush." However the Chancellor cancelled that meeting and never rescheduled – even up until the time of the board meeting twelve days later. During this time period this matter was publically posted with all other Board agenda items, the Chancellor did not reach out to me to discuss the reallocation issue or any other posted Board agenda items. However, he saw fit to do a blog post on April 4 protesting the proposed board action.

Chwalisz Claim: Randy Dunn's email reveals his contempt for the Carbondale campus and community, as he denigrates us for questioning the rationale, process and timing of the proposed reallocation move.

Dunn Response: Contempt for the Carbondale campus and community? I live here. I worked at SIU Carbondale previously. And when I was asked by the Board of Trustees to apply for this job, we were very happy to be able to return to Southern Illinois and home. Contempt? No, not at all. My wife and I own our home here. We are proud and active members of this community. I think if anyone has been denigrated in this situation, it has been me for doing my job and working for the best interests of all the campuses in the SIU System – which I was hired to do. To say that I have contempt for my neighbors, colleagues, friends and co-workers is insulting and is not worthy of being suggested against someone who shares a long history with this institution.

Chwalisz Claim: In emails and meeting notes, it is apparent that Dunn charged SIUE officials to come up with justification for a manufactured dollar amount — and Board of Trustees Chair Amy Sholar was in on the plan.

Dunn Response: The SIUE campus community asked that this item be put on the board agenda, and the Chair of the Board concurred to include the item on the agenda - as required for all board agenda items. In my role as President of the System, it is my responsibility to ensure that if something is going to be discussed, there should be a fair, intelligent, balanced and thorough presentation of the facts in doing so. I charged the SIUE campus officials to come up with a justification, which is my job to do. To not do so would be to waste the time of the board and to not give them a full picture of what was before them. I was doing the job I was hired to do.

Chwalisz Claim: This tells us the $5 million was an arbitrary amount -- not based on any data, legitimate funding models, or management principles. Dunn fabricated the number for tactical purposes and to lay the groundwork for the system separation legislation — which was announced by the Edwardsville Chancellor immediately following the April Board of Trustees meeting.

Dunn Response: Clearly, if one took the time to listen to the presentation at the April Board of Trustees meeting on Item GG (the proposed initial funding reallocation to SIUE) or to read it, they would understand where the $5 million amount was determined. To suggest that this was done in an attempt to lay the groundwork for system separation legislation is preposterous. If you track my public statements since coming home to SIU, you'll know that I have advocated for public policy discussions on numerous items of importance to this and all public universities. If I believed there should be split of the system, believe me, I would come out and say so in a clear and concise manner and not hide behind an alternate item on the Board's agenda. Neither the Chair or I have the power to write legislation nor demand that legislators introduce it.

Chwalisz Claim: The 60/40 split is an illusion — a lie told so many times, it sounds like truth. How do I know this? During the April 11 board meeting, when questioned by a board member in open session, Dunn admitted there was no documentation that supported the claim of a long-standing 60/40 budget model.

Dunn Response: I have acknowledged there is no written policy directive designating a Carbondale/Edwardsville 60/40 split, but have indicated that it has been an aspirational goal. The point of the matter is that if you look at the historical funding allocation between the two campuses – which when comparing SIU Carbondale and the School of Medicine to SIUE, is actually 70/30 – and look at where those campuses are now in their operations, a huge disparity exists. That is why SIUE and Metro East community has loudly called for a funding allocation change. That is the issue at the heart of this discussion and to ignore it or to take things out of context in an attempt to hold onto an antiquated way of thinking that because we've always had it, we should always get it, is both shortsighted and imprudent.

It is past time for a discussion on what is an equitable funding allocation. One campus is thriving and one is not. Why not advance the discussion, not the decision, but the discussion, as was done, of making an initial reallocation to the Edwardsville campus to acknowledge their success. As I stated, this was a decision for the Board and my job was to ensure everyone was prepared to have a full discussion so a fair decision could be made.

Chwalisz Claim: While he publicly projects a neutral stance, these FOIA documents reveal that Dunn directed the reallocation ambush and has at least been privy to the separation efforts. He is therefore responsible for key content and strategy aimed at dismantling the SIU system — the organization that he was hired to promote and build.

Dunn Response: I have taken a neutral stance because the Board has not met in open session to direct me or System staff in taking a position on these legislative proposals. And again, if one took the time to listen to the presentation at the April Board of Trustees meeting on Item GG (the proposed initial funding allocation to SIUE) or to read it, they would understand where the $5 million amount was determined. Again, let me be very clear in restating the following: to suggest that this was done in an attempt to lay the groundwork for system separation legislation is preposterous. If you track my public statements since coming home to SIU, you'll know that I have advocated for public policy discussions on numerous items of importance. If I believed there should be split of the system, believe me, I would come out and say so in a clear and concise manner and not hide behind an alternate item on the Board's agenda.

And why would I advocate to eliminate the SIU System which would eliminate the capstone job that the Board of Trustees asked me to come home for? If I want to leave SIU, I'll resign or retire; it would be ridiculous to make up some elaborate plan to blow up the system as I leave. I love SIU too much to do that.

Chwalisz Claim: As a system, SIU is stronger, has a greater voice, further reach, and a more comprehensive mission. President Dunn and Chairperson Sholar know this, yet they have abused the public's trust and undermined the system to serve their own interests. SIU and Southern Illinois should not abide such betrayal.

Dunn Response: If SIU is going to be a system, it needs to have a leader who thinks and acts in the best interest of the system and is willing to lead us in discussions on issues that are of importance to each campus - even if one part of the system doesn't agree.

It is important to remember that Dr. Chwalisz letter is written from the perspective of an SIU Carbondale campus member. What her argument fails to consider, despite the fact that she acknowledges the importance of the SIU System, is that if you claim to be part of that System, you have to have respect for all parts of it. While she and others would have preferred for me to take an SIUC-centric view of this situation, it would have been irresponsible for me to ignore the tremendous pressure that has been building – for years – on the SIUE campus and in the Metro East for a greater share of state dollars for that campus. The fact that for Fall 2018 SIUE is estimated to become the larger campus with more students (and potentially up to one thousand more *new* students) and the legacy of Carbondale's need for a $35 million loan from Edwardsville only increased the public pressure to have this discussion. We needed to address it to show a good faith effort – for the very first time – that a Board Chair and President were willing to start the funding reallocation discussion.

# # #

John Charles | Director of Government & Public Affairs
Southern Illinois University System
520 S. 2nd St., Ste 2-110 | Springfield, IL 62701
(217) 545-8080 | jcharles@siu.edu



From: John Anthony Charles <jcharles@siu.edu>
Sent: Thursday, May 17, 2018 4:26 PM
To: John Anthony Charles
Subject: Statement from SIU System President Randy Dunn

Please find below a statement from SIU System President Randy Dunn.

Dr. Dunn will hold a media availability to discuss this statement tomorrow, May 18, 2018 at the SIU System President's Office – The Stone Center on the SIU Carbondale Campus (1400 Douglas Drive) at 11:00 am.

If you have any questions, please contact me.

Southern Illinois University System

NEWS RELEASE

SOUTHERN ILLINOIS UNIVERSITY SYSTEM
Thursday May 17, 2018

Contact John Charles
jcharles@siu.edu

Statement from SIU System President Randy J. Dunn in response to a Recent Guest View in The Southern Illinoisan

I want to take this opportunity to respond to the Guest View written by Dr. Kathleen Chwalisz recently published in The Southern Illinoisan which I find to be both misleading and frankly intentionally and grossly misrepresenting the situation.

First, I want to take an opportunity to address what was a mistake on my part in referring to individuals in the Carbondale area who have questioned, as it is their right to do, this process regarding campus budget reallocations with a less than complementary term. I was wrong to characterize them in that way. Many are friends and colleagues and to them, I apologize for how I characterized those who reflexively refused to discuss the issue or engage in a dialogue about it.

To the other matter at hand, Dr. Chwalisz weaves an interesting story in her attempt to discredit my reputation in our community and I want to respond to her allegations:

Chwalisz Claim: Budget-related documents acquired through the Freedom of Information Act show that SIU President Randy Dunn actively concealed from SIUC Chancellor Carlo Montemagno his plan to transfer $5.125 million from the Carbondale to Edwardsville campus.

Chwalisz Claim: Montemagno was never briefed on the reallocation proposal, becoming aware of it with the general public when the April Board of Trustees agenda was posted online on March 30.

Chwalisz Claim: FOIA documents provide evidence that Dunn purposefully kept Montemagno in the dark about the reallocation proposal.

Dunn Response: There was never any concealment from anyone on the Carbondale campus regarding this item for the Board agenda. In fact, there cannot be any concealment because of our Board agenda process. The facts are, campus Chancellors, including Chancellor Montemagno, and senior staff have a conference call that occurs at least three weeks before every Board of Trustees meeting. In this case, for the April 11-12 Board of Trustees meeting, we gathered on March 21 for our usual conference call where we discuss items to be included for discussion at the upcoming Board meeting. Regardless if a Chancellor is present or not on this call (as Chancellor Montemagno was not), his staff was present in my office and on the call and following procedure had background on the items discussed for the upcoming meeting, including the FY 2019 campus budget reallocations.

Additionally, there was another opportunity for the Chancellor to discuss this with me at what has been coined the "Good Friday Ambush." However the Chancellor cancelled that meeting and never rescheduled – even up until the time of the board meeting twelve days later. During this time period this matter was publically posted with all other Board agenda items, the Chancellor did not reach out to me to discuss the reallocation issue or any other posted Board agenda items. However, he saw fit to do a blog post on April 4 protesting the proposed board action.

Chwalisz Claim: Randy Dunn's email reveals his contempt for the Carbondale campus and community, as he denigrates us for questioning the rationale, process and timing of the proposed reallocation move.

Dunn Response: Contempt for the Carbondale campus and community? I live here. I worked at SIU Carbondale previously. And when I was asked by the Board of Trustees to apply for this job, we were very happy to be able to return to Southern Illinois and home. Contempt? No, not at all. My wife and I own our home here. We are proud and active members of this community. I think if anyone has been denigrated in this situation, it has been me for doing my job and working for the best interests of all the campuses in the SIU System – which I was hired to do. To say that I have contempt for my neighbors, colleagues, friends and co-workers is insulting and is not worthy of being suggested against someone who shares a long history with this institution.

Chwalisz Claim: In emails and meeting notes, it is apparent that Dunn charged SIUE officials to come up with justification for a manufactured dollar amount — and Board of Trustees Chair Amy Sholar was in on the plan.

Dunn Response: The SIUE campus community asked that this item be put on the board agenda, and the Chair of the Board concurred to include the item on the agenda - as required for all board agenda items. In my role as President of the System, it is my responsibility to ensure that if something is going to be discussed, there should be a fair, intelligent, balanced and thorough presentation of the facts in doing so. I charged the SIUE campus officials to come up with a justification, which is my job to do. To not do so would be to waste the time of the board and to not give them a full picture of what was before them. I was doing the job I was hired to do.

Chwalisz Claim: This tells us the $5 million was an arbitrary amount -- not based on any data, legitimate funding models, or management principles. Dunn fabricated the number for tactical purposes and to lay the groundwork for the system separation legislation — which was announced by the Edwardsville Chancellor immediately following the April Board of Trustees meeting.

Dunn Response: Clearly, if one took the time to listen to the presentation at the April Board of Trustees meeting on Item GG (the proposed initial funding reallocation to SIUE) or to read it, they would understand where the $5 million amount was determined. To suggest that this was done in an attempt to lay the groundwork for system separation legislation is preposterous. If you track my public statements since coming home to SIU, you'll know that I have advocated for public policy discussions on numerous items of importance to this and all public universities. If I believed there should be split of the system, believe me, I would come out and say so in a clear and concise manner and not hide behind an alternate item on the Board's agenda. Neither the Chair or I have the power to write legislation nor demand that legislators introduce it.

Chwalisz Claim: The 60/40 split is an illusion — a lie told so many times, it sounds like truth. How do I know this? During the April 11 board meeting, when questioned by a board member in open session, Dunn admitted there was no documentation that supported the claim of a long-standing 60/40 budget model.

Dunn Response: I have acknowledged there is no written policy directive designating a Carbondale/Edwardsville 60/40 split, but have indicated that it has been an aspirational goal. The point of the matter is that if you look at the historical funding allocation between the two campuses – which when comparing SIU Carbondale and the School of Medicine to SIUE, is actually 70/30 – and look at where those campuses are now in their operations, a huge disparity exists. That is why SIUE and Metro East community has loudly called for a funding allocation change. That is the issue at the heart of this discussion and to ignore it or to take things out of context in an attempt to hold onto an antiquated way of thinking that because we've always had it, we should always get it, is both shortsighted and imprudent.

It is past time for a discussion on what is an equitable funding allocation. One campus is thriving and one is not. Why not advance the discussion, not the decision, but the discussion, as was done, of making an initial reallocation to the Edwardsville campus to acknowledge their success. As I stated, this was a decision for the Board and my job was to ensure everyone was prepared to have a full discussion so a fair decision could be made.

Chwalisz Claim: While he publicly projects a neutral stance, these FOIA documents reveal that Dunn directed the reallocation ambush and has at least been privy to the separation efforts. He is therefore responsible for key content and strategy aimed at dismantling the SIU system — the organization that he was hired to promote and build.

Dunn Response: I have taken a neutral stance because the Board has not met in open session to direct me or System staff in taking a position on these legislative proposals. And again, if one took the time to listen to the presentation at the April Board of Trustees meeting on Item GG (the proposed initial funding allocation to SIUE) or to read it, they would understand where the $5 million amount was determined. Again, let me be very clear in restating the following: to suggest that this was done in an attempt to lay the groundwork for system separation legislation is preposterous. If you track my public statements since coming home to SIU, you'll know that I have advocated for public policy discussions on numerous items of importance. If I believed there should be split of the system, believe me, I would come out and say so in a clear and concise manner and not hide behind an alternate item on the Board's agenda.

And why would I advocate to eliminate the SIU System which would eliminate the capstone job that the Board of Trustees asked me to come home for? If I want to leave SIU, I'll resign or retire; it would be ridiculous to make up some elaborate plan to blow up the system as I leave. I love SIU too much to do that.

Chwalisz Claim: As a system, SIU is stronger, has a greater voice, further reach, and a more comprehensive mission. President Dunn and Chairperson Sholar know this, yet they have abused the public's trust and undermined the system to serve their own interests. SIU and Southern Illinois should not abide such betrayal.

Dunn Response: If SIU is going to be a system, it needs to have a leader who thinks and acts in the best interest of the system and is willing to lead us in discussions on issues that are of importance to each campus - even if one part of the system doesn't agree.

It is important to remember that Dr. Chwalisz letter is written from the perspective of an SIU Carbondale campus member. What her argument fails to consider, despite the fact that she acknowledges the importance of the SIU System, is that if you claim to be part of that System, you have to have respect for all parts of it. While she and others would have preferred for me to take an SIUC-centric view of this situation, it would have been irresponsible for me to ignore the tremendous pressure that has been building – for years – on the SIUE campus and in the Metro East for a greater share of state dollars for that campus. The fact that for Fall 2018 SIUE is estimated to become the larger campus with more students (and potentially up to one thousand more *new* students) and the legacy of Carbondale's need for a $35 million loan from Edwardsville only increased the public pressure to have this discussion. We needed to address it to show a good faith effort – for the very first time – that a Board Chair and President were willing to start the funding reallocation discussion.

# # #

John Charles | Director of Government & Public Affairs
Southern Illinois University System
520 S. 2nd St., Ste 2-110 | Springfield, IL 62701
(217) 545-8080 | jcharles@siu.edu



From: Randy J Dunn
Sent: Thursday, May 17, 2018 6:51 PM
To: [redacted]
Cc: John Anthony Charles
Subject: Fwd: Statement from SIU System President Randy Dunn

Wanted to make sure you had the statement below. Doing a press avail tomorrow, as you will see. If (when) reporters ask, as I'm guessing they will...do you want us to share your email or work phone or something else? How best for them to reach out to you (probably will just be the print reporters).

Thanks and appreciate your support... Randy

Sent from my iPad

Begin forwarded message:

> **From:** John Anthony Charles <jcharles@siu.edu>
> **Date:** May 17, 2018 at 4:26:23 PM CDT
> **To:** John Anthony Charles <jcharles@siu.edu>
> **Subject: Statement from SIU System President Randy Dunn**
>
> Please find below a statement from SIU System President Randy Dunn.
>
> **Dr. Dunn will hold a media availability to discuss this statement tomorrow, May 18, 2018 at the SIU System President's Office – The Stone Center on the SIU Carbondale Campus (1400 Douglas Drive) at 11:00 am.**
>
> If you have any questions, please contact me.

SIU
Southern Illinois University System

NEWS RELEASE

SOUTHERN ILLINOIS UNIVERSITY SYSTEM
Charles
Thursday May 17, 2018

Contact John
jcharles@siu.edu

Statement from SIU System President Randy J. Dunn in response to a Recent Guest View in The Southern Illinoisan

I want to take this opportunity to respond to the Guest View written by Dr. Kathleen Chwalisz recently published in The Southern Illinoisan which I find to be both misleading and frankly intentionally and grossly misrepresenting the situation.

First, I want to take an opportunity to address what was a mistake on my part in referring to individuals in the Carbondale area who have questioned, as it is their right to do, this process regarding campus budget reallocations with a less than complementary term. I was wrong to characterize them in that way. Many are friends and colleagues and to them, I apologize for how I characterized those who reflexively refused to discuss the issue or engage in a dialogue about it.

To the other matter at hand, Dr. Chwalisz weaves an interesting story in her attempt to discredit my reputation in our community and I want to respond to her allegations:

Chwalisz Claim: Budget-related documents acquired through the Freedom of Information Act show that SIU President Randy Dunn actively concealed from SIUC Chancellor Carlo Montemagno his plan to transfer $5.125 million from the Carbondale to Edwardsville campus.

Chwalisz Claim: Montemagno was never briefed on the reallocation proposal, becoming aware of it with the general public when the April Board of Trustees agenda was posted online on March 30.

Chwalisz Claim: FOIA documents provide evidence that Dunn purposefully kept Montemagno in the dark about the reallocation proposal.

Dunn Response: There was never any concealment from anyone on the Carbondale campus regarding this item for the Board agenda. In fact, there cannot be any concealment because of our Board agenda process. The facts are, campus Chancellors, including Chancellor Montemagno, and senior staff have a conference call that occurs at least three weeks before every Board of Trustees meeting. In this case, for the April 11-12 Board of Trustees meeting, we gathered on March 21 for our usual conference call where we discuss items to be included for discussion at the upcoming Board meeting. Regardless if a Chancellor is present or not on this call (as Chancellor Montemagno was not), his staff was present in my office and on the call and following procedure had background on the items discussed for the upcoming meeting, including the FY 2019 campus budget reallocations.

Additionally, there was another opportunity for the Chancellor to discuss this with me at what has been coined the "Good Friday Ambush." However the Chancellor cancelled that meeting and never rescheduled – even up until the time of the board meeting twelve days later. During this time period this matter was publically posted with all other Board agenda items, the Chancellor did not reach out to me to discuss the reallocation issue or any other posted Board agenda items. However, he saw fit to do a blog post on April 4 protesting the proposed board action.

Chwalisz Claim: Randy Dunn's email reveals his contempt for the Carbondale campus and community, as he denigrates us for questioning the rationale, process and timing of the proposed reallocation move.

Dunn Response: Contempt for the Carbondale campus and community? I live here. I worked at SIU Carbondale previously. And when I was asked by the Board of Trustees to apply for this job, we were very happy to be able to return to Southern Illinois and home. Contempt? No, not at all. My wife and I own our home here. We are proud and active members of this community. I think if anyone has been denigrated in this situation, it has been me for doing my job and working for the best interests of all the

campuses in the SIU System – which I was hired to do. To say that I have contempt for my neighbors, colleagues, friends and co-workers is insulting and is not worthy of being suggested against someone who shares a long history with this institution.

Chwalisz Claim: In emails and meeting notes, it is apparent that Dunn charged SIUE officials to come up with justification for a manufactured dollar amount — and Board of Trustees Chair Amy Sholar was in on the plan.

Dunn Response: The SIUE campus community asked that this item be put on the board agenda, and the Chair of the Board concurred to include the item on the agenda - as required for all board agenda items. In my role as President of the System, it is my responsibility to ensure that if something is going to be discussed, there should be a fair, intelligent, balanced and thorough presentation of the facts in doing so. I charged the SIUE campus officials to come up with a justification, which is my job to do. To not do so would be to waste the time of the board and to not give them a full picture of what was before them. I was doing the job I was hired to do.

Chwalisz Claim: This tells us the $5 million was an arbitrary amount -- not based on any data, legitimate funding models, or management principles. Dunn fabricated the number for tactical purposes and to lay the groundwork for the system separation legislation — which was announced by the Edwardsville Chancellor immediately following the April Board of Trustees meeting.

Dunn Response: Clearly, if one took the time to listen to the presentation at the April Board of Trustees meeting on Item GG (the proposed initial funding reallocation to SIUE) or to read it, they would understand where the $5 million amount was determined. To suggest that this was done in an attempt to lay the groundwork for system separation legislation is preposterous. If you track my public statements since coming home to SIU, you'll know that I have advocated for public policy discussions on numerous items of importance to this and all public universities. If I believed there should be split of the system, believe me, I would come out and say so in a clear and concise manner and not hide behind an alternate item on the Board's agenda. Neither the Chair or I have the power to write legislation nor demand that legislators introduce it.

Chwalisz Claim: The 60/40 split is an illusion — a lie told so many times, it sounds like truth. How do I know this? During the April 11 board meeting, when questioned by a board member in open session, Dunn admitted there was no documentation that supported the claim of a long-standing 60/40 budget model.

Dunn Response: I have acknowledged there is no written policy directive designating a Carbondale/Edwardsville 60/40 split, but have indicated that it has been an aspirational goal. The point of the matter is that if you look at the historical funding allocation between the two campuses – which when comparing SIU Carbondale and the School of Medicine to SIUE, is actually 70/30 – and look at where those campuses are now in their operations, a huge disparity exists. That is why SIUE and Metro East community has loudly called for a funding allocation change. That is the issue at the heart of this discussion and to ignore it or to take things out of context in an attempt to hold onto an antiquated way of thinking that because we've always had it, we should always get it, is both shortsighted and imprudent.

It is past time for a discussion on what is an equitable funding allocation. One campus is thriving and one is not. Why not advance the discussion, not the decision, but the discussion, as was done, of making an initial reallocation to the Edwardsville campus to acknowledge their success. As I stated, this was a decision for the Board and my job was to ensure everyone was prepared to have a full discussion so a fair decision could be made.

Chwalisz Claim: While he publicly projects a neutral stance, these FOIA documents reveal that Dunn directed the reallocation ambush and has at least been privy to the separation efforts. He is therefore responsible for key content and strategy aimed at dismantling the SIU system — the organization that he was hired to promote and build.

Dunn Response: I have taken a neutral stance because the Board has not met in open session to direct me or System staff in taking a position on these legislative proposals. And again, if one took the time to listen to the presentation at the April Board of Trustees meeting on Item GG (the proposed initial funding allocation to SIUE) or to read it, they would understand where the $5 million amount was determined. Again, let me be very clear in restating the following: to suggest that this was done in an attempt to lay the groundwork for system separation legislation is preposterous. If you track my public statements since coming home to SIU, you'll know that I have advocated for public policy discussions on numerous items of importance. If I believed there should be split of the system, believe me, I would come out and say so in a clear and concise manner and not hide behind an alternate item on the Board's agenda.

And why would I advocate to eliminate the SIU System which would eliminate the capstone job that the Board of Trustees asked me to come home for? If I want to leave SIU, I'll resign or retire; it would be ridiculous to make up some elaborate plan to blow up the system as I leave. I love SIU too much to do that.

Chwalisz Claim: As a system, SIU is stronger, has a greater voice, further reach, and a more comprehensive mission. President Dunn and Chairperson Sholar know this, yet they have abused the public's trust and undermined the system to serve their own interests. SIU and Southern Illinois should not abide such betrayal.

Dunn Response: If SIU is going to be a system, it needs to have a leader who thinks and acts in the best interest of the system and is willing to lead us in discussions on issues that are of importance to each campus - even if one part of the system doesn't agree.

It is important to remember that Dr. Chwalisz letter is written from the perspective of an SIU Carbondale campus member. What her argument fails to consider, despite the fact that she acknowledges the importance of the SIU System, is that if you claim to be part of that System, you have to have respect for all parts of it. While she and others would have preferred for me to take an SIUC-centric view of this situation, it would have been irresponsible for me to ignore the tremendous pressure that has been building – for years – on the SIUE campus and in the Metro East for a greater share of state dollars for that campus. The fact that for Fall 2018 SIUE is estimated to become the larger campus with more students (and potentially up to one thousand more *new* students) and the legacy of Carbondale's need for a $35 million loan from Edwardsville only increased the public pressure to have this discussion. We needed to address it to show a good faith effort – for the very first time – that a Board Chair and President were willing to start the funding reallocation discussion.

# # #

John Charles | Director of Government & Public Affairs
Southern Illinois University System
520 S. 2nd St., Ste 2-110 | Springfield, IL 62701
(217) 545-8080 | jcharles@siu.edu



From: Amy Sholar [redacted]
Sent: Thursday, May 17, 2018 7:02 PM
To: Randy J Dunn
Cc: John Anthony Charles
Subject: Re: Statement from SIU System President Randy Dunn

Give them my office number. I will answer calls directly or my office will relay any message to my cell. Happy to do so.

Amy

Sent from my iPhone

On May 17, 2018, at 6:50 PM, Randy J Dunn <rdunn@siu.edu> wrote:

> Wanted to make sure you had the statement below. Doing a press avail tomorrow, as you will see. If (when) reporters ask, as I'm guessing they will...do you want us to share your email or work phone or something else? How best for them to reach out to you (probably will just be the print reporters).
>
> Thanks and appreciate your support... Randy
>
> Sent from my iPad
>
> Begin forwarded message:
>
> **From:** John Anthony Charles <jcharles@siu.edu>
> **Date:** May 17, 2018 at 4:26:23 PM CDT
> **To:** John Anthony Charles <jcharles@siu.edu>
> **Subject: Statement from SIU System President Randy Dunn**
>
> Please find below a statement from SIU System President Randy Dunn.
>
> **Dr. Dunn will hold a media availability to discuss this statement tomorrow, May 18, 2018 at the SIU System President's Office – The Stone Center on the SIU Carbondale Campus (1400 Douglas Drive) at 11:00 am.**
>
> If you have any questions, please contact me.
>
> <image004.png><image005.jpg>



SOUTHERN ILLINOIS UNIVERSITY
SYSTEM

Contact John Charles

Thursday May 17, 2018

jcharles@siu.edu



Statement from SIU System President Randy J. Dunn in response to a Recent Guest View in The Southern Illinoisan

I want to take this opportunity to respond to the Guest View written by Dr. Kathleen Chwalisz recently published in The Southern Illinoisan which I find to be both misleading and frankly intentionally and grossly misrepresenting the situation.

First, I want to take an opportunity to address what was a mistake on my part in referring to individuals in the Carbondale area who have questioned, as it is their right to do, this process regarding campus budget reallocations with a less than complementary term. I was wrong to characterize them in that way. Many are friends and colleagues and to them, I apologize for how I characterized those who reflexively refused to discuss the issue or engage in a dialogue about it.

To the other matter at hand, Dr. Chwalisz weaves an interesting story in her attempt to discredit my reputation in our community and I want to respond to her allegations:

Chwalisz Claim: Budget-related documents acquired through the Freedom of Information Act show that SIU President Randy Dunn actively concealed from SIUC Chancellor Carlo Montemagno his plan to transfer $5.125 million from the Carbondale to Edwardsville campus.

Chwalisz Claim: Montemagno was never briefed on the reallocation proposal, becoming aware of it with the general public when the April Board of Trustees agenda was posted online on March 30.

Chwalisz Claim: FOIA documents provide evidence that Dunn purposefully kept Montemagno in the dark about the reallocation proposal.

Dunn Response: There was never any concealment from anyone on the Carbondale campus regarding this item for the Board agenda. In fact, there cannot be any concealment because of our Board agenda process. The facts are, campus Chancellors, including Chancellor Montemagno, and senior staff have a conference call that occurs at least three weeks before every Board of Trustees meeting. In this case, for the April 11-12 Board of Trustees meeting, we gathered on March 21 for our usual conference call where we discuss items to be included for discussion at the upcoming Board meeting. Regardless if a Chancellor is present or not on this call (as Chancellor Montemagno was not), his staff was present in my office and on the call and following procedure had background on the items discussed for the upcoming meeting, including the FY 2019 campus budget reallocations.

Additionally, there was another opportunity for the Chancellor to discuss this with me at what has been coined the “Good Friday Ambush.” However the Chancellor cancelled that meeting and never rescheduled – even up until the time of the board meeting twelve days later. During this time period this matter was publically posted with all other Board agenda items, the Chancellor did not reach out to me to discuss the reallocation issue or

any other posted Board agenda items. However, he saw fit to do a blog post on April 4 protesting the proposed board action.

Chwalisz Claim: Randy Dunn's email reveals his contempt for the Carbondale campus and community, as he denigrates us for questioning the rationale, process and timing of the proposed reallocation move.

Dunn Response: Contempt for the Carbondale campus and community? I live here. I worked at SIU Carbondale previously. And when I was asked by the Board of Trustees to apply for this job, we were very happy to be able to return to Southern Illinois and home. Contempt? No, not at all. My wife and I own our home here. We are proud and active members of this community. I think if anyone has been denigrated in this situation, it has been me for doing my job and working for the best interests of all the campuses in the SIU System – which I was hired to do. To say that I have contempt for my neighbors, colleagues, friends and co-workers is insulting and is not worthy of being suggested against someone who shares a long history with this institution.

Chwalisz Claim: In emails and meeting notes, it is apparent that Dunn charged SIUE officials to come up with justification for a manufactured dollar amount — and Board of Trustees Chair Amy Sholar was in on the plan.

Dunn Response: The SIUE campus community asked that this item be put on the board agenda, and the Chair of the Board concurred to include the item on the agenda - as required for all board agenda items. In my role as President of the System, it is my responsibility to ensure that if something is going to be discussed, there should be a fair, intelligent, balanced and thorough presentation of the facts in doing so. I charged the SIUE campus officials to come up with a justification, which is my job to do. To not do so would be to waste the time of the board and to not give them a full picture of what was before them. I was doing the job I was hired to do.

Chwalisz Claim: This tells us the $5 million was an arbitrary amount -- not based on any data, legitimate funding models, or management principles. Dunn fabricated the number for tactical purposes and to lay the groundwork for the system separation legislation — which was announced by the Edwardsville Chancellor immediately following the April Board of Trustees meeting.

Dunn Response: Clearly, if one took the time to listen to the presentation at the April Board of Trustees meeting on Item GG (the proposed initial funding reallocation to SIUE) or to read it, they would understand where the $5 million amount was determined. To suggest that this was done in an attempt to lay the groundwork for system separation legislation is preposterous. If you track my public statements since coming home to SIU, you'll know that I have advocated for public policy discussions on numerous items of importance to this and all public universities. If I believed there should be split of the system, believe me, I would come out and say so in a clear and concise manner and not hide behind an alternate item on the Board's agenda. Neither the Chair or I have the power to write legislation nor demand that legislators introduce it.

Chwalisz Claim: The 60/40 split is an illusion — a lie told so many times, it sounds like truth. How do I know this? During the April 11 board meeting, when questioned by a board member in open session, Dunn admitted there was no documentation that supported the claim of a long-standing 60/40 budget model.

Dunn Response: I have acknowledged there is no written policy directive designating a Carbondale/Edwardsville 60/40 split, but have indicated that it has been an aspirational goal. The point of the matter is that if you look at the historical funding allocation between the two campuses – which when comparing SIU Carbondale and the School of

Medicine to SIUE, is actually 70/30 – and look at where those campuses are now in their operations, a huge disparity exists. That is why SIUE and Metro East community has loudly called for a funding allocation change. That is the issue at the heart of this discussion and to ignore it or to take things out of context in an attempt to hold onto an antiquated way of thinking that because we've always had it, we should always get it, is both shortsighted and imprudent.

It is past time for a discussion on what is an equitable funding allocation. One campus is thriving and one is not. Why not advance the discussion, not the decision, but the discussion, as was done, of making an initial reallocation to the Edwardsville campus to acknowledge their success. As I stated, this was a decision for the Board and my job was to ensure everyone was prepared to have a full discussion so a fair decision could be made.

Chwalisz Claim: While he publicly projects a neutral stance, these FOIA documents reveal that Dunn directed the reallocation ambush and has at least been privy to the separation efforts. He is therefore responsible for key content and strategy aimed at dismantling the SIU system — the organization that he was hired to promote and build.

Dunn Response: I have taken a neutral stance because the Board has not met in open session to direct me or System staff in taking a position on these legislative proposals. And again, if one took the time to listen to the presentation at the April Board of Trustees meeting on Item GG (the proposed initial funding allocation to SIUE) or to read it, they would understand where the $5 million amount was determined. Again, let me be very clear in restating the following: to suggest that this was done in an attempt to lay the groundwork for system separation legislation is preposterous. If you track my public statements since coming home to SIU, you'll know that I have advocated for public policy discussions on numerous items of importance. If I believed there should be split of the system, believe me, I would come out and say so in a clear and concise manner and not hide behind an alternate item on the Board's agenda.

And why would I advocate to eliminate the SIU System which would eliminate the capstone job that the Board of Trustees asked me to come home for? If I want to leave SIU, I'll resign or retire; it would be ridiculous to make up some elaborate plan to blow up the system as I leave. I love SIU too much to do that.

Chwalisz Claim: As a system, SIU is stronger, has a greater voice, further reach, and a more comprehensive mission. President Dunn and Chairperson Sholar know this, yet they have abused the public's trust and undermined the system to serve their own interests. SIU and Southern Illinois should not abide such betrayal.

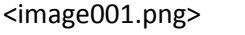
Dunn Response: If SIU is going to be a system, it needs to have a leader who thinks and acts in the best interest of the system and is willing to lead us in discussions on issues that are of importance to each campus - even if one part of the system doesn't agree.

It is important to remember that Dr. Chwalisz letter is written from the perspective of an SIU Carbondale campus member. What her argument fails to consider, despite the fact that she acknowledges the importance of the SIU System, is that if you claim to be part of that System, you have to have respect for all parts of it. While she and others would have preferred for me to take an SIUC-centric view of this situation, it would have been irresponsible for me to ignore the tremendous pressure that has been building – for years – on the SIUE campus and in the Metro East for a greater share of state dollars for that campus. The fact that for Fall 2018 SIUE is estimated to become the larger campus with more students (and potentially up to one thousand more *new* students) and the legacy of Carbondale's need for a $35 million loan from Edwardsville only increased the public

pressure to have this discussion. We needed to address it to show a good faith effort – for the very first time – that a Board Chair and President were willing to start the funding reallocation discussion.

# # #

John Charles | Director of Government & Public Affairs
Southern Illinois University System
520 S. 2nd St., Ste 2-110 | Springfield, IL 62701
(217) 545-8080 | jcharles@siu.edu



From: Randy J Dunn
Sent: Thursday, May 17, 2018 9:02 PM
To: Amy Sholar
Subject: Re: Statement from SIU System President Randy Dunn

Got it and good deal. Thank you...

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: Amy Sholar [redacted]
Date: 5/17/18 7:02 PM (GMT-06:00)
To: Randy J Dunn <rdunn@siu.edu>
Cc: John Anthony Charles <jcharles@siu.edu>
Subject: Re: Statement from SIU System President Randy Dunn

Give them my office number. I will answer calls directly or my office will relay any message to my cell. Happy to do so.

Amy

Sent from my iPhone

On May 17, 2018, at 6:50 PM, Randy J Dunn <rdunn@siu.edu> wrote:

> Wanted to make sure you had the statement below. Doing a press avail tomorrow, as you will see. If (when) reporters ask, as I'm guessing they will...do you want us to share your email or work phone or something else? How best for them to reach out to you (probably will just be the print reporters).
>
> Thanks and appreciate your support... Randy
>
> Sent from my iPad
>
> Begin forwarded message:
>
> > **From:** John Anthony Charles <jcharles@siu.edu>
> > **Date:** May 17, 2018 at 4:26:23 PM CDT
> > **To:** John Anthony Charles <jcharles@siu.edu>
> > **Subject: Statement from SIU System President Randy Dunn**
> >
> > Please find below a statement from SIU System President Randy Dunn.

Dr. Dunn will hold a media availability to discuss this statement tomorrow, May 18, 2018 at the SIU System President's Office – The Stone Center on the SIU Carbondale Campus (1400 Douglas Drive) at 11:00 am.

If you have any questions, please contact me.

<image004.png><image005.jpg>

<image009.png>

SOUTHERN ILLINOIS UNIVERSITY SYSTEM
Thursday May 17, 2018

Contact John Charles
jcharles@siu.edu

<image009.png>

Statement from SIU System President Randy J. Dunn in response to a Recent Guest View in The Southern Illinoisan

I want to take this opportunity to respond to the Guest View written by Dr. Kathleen Chwalisz recently published in The Southern Illinoisan which I find to be both misleading and frankly intentionally and grossly misrepresenting the situation.

First, I want to take an opportunity to address what was a mistake on my part in referring to individuals in the Carbondale area who have questioned, as it is their right to do, this process regarding campus budget reallocations with a less than complementary term. I was wrong to characterize them in that way. Many are friends and colleagues and to them, I apologize for how I characterized those who reflexively refused to discuss the issue or engage in a dialogue about it.

To the other matter at hand, Dr. Chwalisz weaves an interesting story in her attempt to discredit my reputation in our community and I want to respond to her allegations:

Chwalisz Claim: Budget-related documents acquired through the Freedom of Information Act show that SIU President Randy Dunn actively concealed from SIUC Chancellor Carlo Montemagno his plan to transfer $5.125 million from the Carbondale to Edwardsville campus.

Chwalisz Claim: Montemagno was never briefed on the reallocation proposal, becoming aware of it with the general public when the April Board of Trustees agenda was posted online on March 30.

Chwalisz Claim: FOIA documents provide evidence that Dunn purposefully kept Montemagno in the dark about the reallocation proposal.

Dunn Response: There was never any concealment from anyone on the Carbondale campus regarding this item for the Board agenda. In fact, there cannot be any concealment because of our Board agenda process. The facts are, campus Chancellors, including Chancellor Montemagno, and senior staff have a conference call that occurs at least three weeks before every Board of Trustees meeting. In this case, for the April 11-12 Board of Trustees meeting, we gathered on March 21 for our usual conference call where we discuss items to be included for discussion at the upcoming Board meeting. Regardless if a Chancellor is present or not on this call (as Chancellor Montemagno was not), his staff was present in my office and on the call and following procedure had background on the items discussed for the upcoming meeting, including the FY 2019 campus budget reallocations.

Additionally, there was another opportunity for the Chancellor to discuss this with me at what has been coined the "Good Friday Ambush." However the Chancellor cancelled that meeting and never rescheduled – even up until the time of the board meeting twelve days later. During this time period this matter was publically posted with all other Board agenda items, the Chancellor did not reach out to me to discuss the reallocation issue or any other posted Board agenda items. However, he saw fit to do a blog post on April 4 protesting the proposed board action.

Chwalisz Claim: Randy Dunn's email reveals his contempt for the Carbondale campus and community, as he denigrates us for questioning the rationale, process and timing of the proposed reallocation move.

Dunn Response: Contempt for the Carbondale campus and community? I live here. I worked at SIU Carbondale previously. And when I was asked by the Board of Trustees to apply for this job, we were very happy to be able to return to Southern Illinois and home. Contempt? No, not at all. My wife and I own our home here. We are proud and active members of this community. I think if anyone has been denigrated in this situation, it has been me for doing my job and working for the best interests of all the campuses in the SIU System – which I was hired to do. To say that I have contempt for my neighbors, colleagues, friends and co-workers is insulting and is not worthy of being suggested against someone who shares a long history with this institution.

Chwalisz Claim: In emails and meeting notes, it is apparent that Dunn charged SIUE officials to come up with justification for a manufactured dollar amount — and Board of Trustees Chair Amy Sholar was in on the plan.

Dunn Response: The SIUE campus community asked that this item be put on the board agenda, and the Chair of the Board concurred to include the item on the agenda - as required for all board agenda items. In my role as President of the System, it is my responsibility to ensure that if something is going to be discussed, there should be a fair, intelligent, balanced and thorough presentation of the facts in doing so. I charged the SIUE campus officials to come up with a justification, which is my job to do. To not do so would be to waste the time of the board and to not give them a full picture of what was before them. I was doing the job I was hired to do.

Chwalisz Claim: This tells us the $5 million was an arbitrary amount -- not based on any data, legitimate funding models, or management principles. Dunn fabricated the number for tactical purposes and to lay the groundwork for the system separation legislation — which was announced by the Edwardsville Chancellor immediately following the April Board of Trustees meeting.

Dunn Response: Clearly, if one took the time to listen to the presentation at the April Board of Trustees meeting on Item GG (the proposed initial funding reallocation to SIUE) or to read it, they would understand where the $5 million amount was determined. To suggest that this was done in an attempt to lay the groundwork for system separation legislation is preposterous. If you track my public statements since coming home to SIU, you'll know that I have advocated for public policy discussions on numerous items of importance to this and all public universities. If I believed there should be split of the system, believe me, I would come out and say so in a clear and concise manner and not hide behind an alternate item on the Board's agenda. Neither the Chair or I have the power to write legislation nor demand that legislators introduce it.

Chwalisz Claim: The 60/40 split is an illusion — a lie told so many times, it sounds like truth. How do I know this? During the April 11 board meeting, when questioned by a board member in open session, Dunn admitted there was no documentation that supported the claim of a long-standing 60/40 budget model.

Dunn Response: I have acknowledged there is no written policy directive designating a Carbondale/Edwardsville 60/40 split, but have indicated that it has been an aspirational goal. The point of the matter is that if you look at the historical funding allocation between the two campuses – which when comparing SIU Carbondale and the School of Medicine to SIUE, is actually 70/30 – and look at where those campuses are now in their operations, a huge disparity exists. That is why SIUE and Metro East community has loudly called for a funding allocation change. That is the issue at the heart of this discussion and to ignore it or to take things out of context in an attempt to hold onto an antiquated way of thinking that because we've always had it, we should always get it, is both shortsighted and imprudent.

It is past time for a discussion on what is an equitable funding allocation. One campus is thriving and one is not. Why not advance the discussion, not the decision, but the discussion, as was done, of making an initial reallocation to the Edwardsville campus to acknowledge their success. As I stated, this was a decision for the Board and my job was to ensure everyone was prepared to have a full discussion so a fair decision could be made.

Chwalisz Claim: While he publicly projects a neutral stance, these FOIA documents reveal that Dunn directed the reallocation ambush and has at least been privy to the separation efforts. He is therefore responsible for key content and strategy aimed at dismantling the SIU system — the organization that he was hired to promote and build.

Dunn Response: I have taken a neutral stance because the Board has not met in open session to direct me or System staff in taking a position on these legislative proposals. And again, if one took the time to listen to the presentation at the April Board of Trustees meeting on Item GG (the proposed initial funding allocation to SIUE) or to read it, they would understand where the $5 million amount was determined. Again, let me be very clear in restating the following: to suggest that this was done in an attempt to lay the groundwork for system separation legislation is preposterous. If you track my public statements since coming home to SIU, you'll know that I have advocated for public policy discussions on numerous items of importance. If I believed there should be split of the system, believe me, I would come out and say so in a clear and concise manner and not hide behind an alternate item on the Board's agenda.

And why would I advocate to eliminate the SIU System which would eliminate the capstone job that the Board of Trustees asked me to come home for? If I want to leave SIU, I'll resign or retire; it would be ridiculous to make up some elaborate plan to blow up the system as I leave. I love SIU too much to do that.

Chwalisz Claim: As a system, SIU is stronger, has a greater voice, further reach, and a more comprehensive mission. President Dunn and Chairperson Sholar know this, yet they have abused the public's trust and undermined the system to serve their own interests. SIU and Southern Illinois should not abide such betrayal.

Dunn Response: If SIU is going to be a system, it needs to have a leader who thinks and acts in the best interest of the system and is willing to lead us in discussions on issues that are of importance to each campus - even if one part of the system doesn't agree.

It is important to remember that Dr. Chwalisz letter is written from the perspective of an SIU Carbondale campus member. What her argument fails to consider, despite the fact that she acknowledges the importance of the SIU System, is that if you claim to be part of that System, you have to have respect for all parts of it. While she and others would have preferred for me to take an SIUC-centric view of this situation, it would have been irresponsible for me to ignore the tremendous pressure that has been building – for years – on the SIUE campus and in the Metro East for a greater share of state dollars for that campus. The fact that for Fall 2018 SIUE is estimated to become the larger campus with more students (and potentially up to one thousand more *new* students) and the legacy of Carbondale's need for a $35 million loan from Edwardsville only increased the public pressure to have this discussion. We needed to address it to show a good faith effort – for the very first time – that a Board Chair and President were willing to start the funding reallocation discussion.

# # #

John Charles | Director of Government & Public Affairs
Southern Illinois University System
520 S. 2nd St., Ste 2-110 | Springfield, IL 62701
(217) 545-8080 | jcharles@siu.edu

<image001.png>

From: Randy J Dunn
Sent: Tuesday, April 10, 2018 5:07 PM
To: Pembrook, Randall
Cc: John Charles (jcharles@siu.edu)
Subject: RE: local politicians

Go ahead and start touching base with Jay directly—see if you can get a read on when the bill will be filed, etc. You have freedom to come out in support since Carlo went well off the reservation by going on public record repeatedly to decry the reallocation. Full-on for you too, now. Even if the bill is not yet in the House hopper by Thursday afternoon or Friday, if you get Jay's concurrence to say that is exactly what he's going to do, then you can report that at least. You are free to work to get it as specific as you possibly can for the messaging that needs to take place.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Tuesday, April 10, 2018 4:58 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: RE: local politicians

I think there will be a huge difference on our campus regarding the angst, anger, despair between "The vote was no. We'll try to explore other options" vs. "The vote was no. A bill has been filed in the House by Jay Hoffman. Please work to support the bill by contacting your legislators." I was REALLY hoping for something specific to tell people on Thursday.

RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Tuesday, April 10, 2018 2:04 PM
To: Pembrook, Randall <rpembro@siue.edu>
Subject: RE: local politicians

Just the state House members (Bristow, Stuart, Greenwood, Hoffman) and now Haine and Manar should as well. JC was to loop in Clayborne.

I know of no one at your local level. My gut tells me to wait just b/c we don't know timing for Jay. I assume he ran into no problem with bill drafting, informing Speaker (Jay's an assistant majority leader), etc., but you may want to just wait til it's out there and then tell the world to get on board.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office

618.536.3404 I Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Tuesday, April 10, 2018 1:55 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: local politicians

Do other local politicians know about Jay's upcoming action? If so, do we know if they are supportive? If not, should we give them a heads up?

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

From: Pembrook, Randall <rpembro@siue.edu>
Sent: Tuesday, April 10, 2018 5:09 PM
To: Randy J Dunn
Subject: RE: local politicians

Thanks. That will help. I'll contact Jay tomorrow.

RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Tuesday, April 10, 2018 5:07 PM
To: Pembrook, Randall <rpembro@siue.edu>
Cc: John Anthony Charles <jcharles@siu.edu>
Subject: RE: local politicians

Go ahead and start touching base with Jay directly—see if you can get a read on when the bill will be filed, etc. You have freedom to come out in support since Carlo went well off the reservation by going on public record repeatedly to decry the reallocation. Full-on for you too, now. Even if the bill is not yet in the House hopper by Thursday afternoon or Friday, if you get Jay's concurrence to say that is exactly what he's going to do, then you can report that at least. You are free to work to get it as specific as you possibly can for the messaging that needs to take place.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Tuesday, April 10, 2018 4:58 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: RE: local politicians

I think there will be a huge difference on our campus regarding the angst, anger, despair between "The vote was no. We'll try to explore other options" vs. "The vote was no. A bill has been filed in the House by Jay Hoffman. Please work to support the bill by contacting your legislators." I was REALLY hoping for something specific to tell people on Thursday.

RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Tuesday, April 10, 2018 2:04 PM
To: Pembrook, Randall <rpembro@siue.edu>
Subject: RE: local politicians

Just the state House members (Bristow, Stuart, Greenwood, Hoffman) and now Haine and Manar should as well. JC was to loop in Clayborne.

I know of no one at your local level. My gut tells me to wait just b/c we don't know timing for Jay. I assume he ran into no problem with bill drafting, informing Speaker (Jay's an assistant majority leader), etc., but you may want to just wait til it's out there and then tell the world to get on board.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Tuesday, April 10, 2018 1:55 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: local politicians

Do other local politicians know about Jay's upcoming action? If so, do we know if they are supportive? If not, should we give them a heads up?

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

From: John Anthony Charles <jcharles@siu.edu>
Sent: Tuesday, April 10, 2018 5:17 PM
To: Randy J Dunn
Cc: Pembrook, Randall
Subject: Re: local politicians

Staff will be working on the bill. We printed it off today. It is a 121 page technical mess of separating everything out. Not a simple Carbondale you go your way, Edwardsville you go yours. The SIU System is very intertwined in state government.

Not sure how quickly this thing can get done. Best bet may be Jay acknowledging he's going to be advancing the bill. Still trying to get their release. Waiting in Committee to get a chance to speak to Manar. Still need to get Clayborne. Will do that before leaving in the morning.

Sent from my iPhone

On Apr 10, 2018, at 5:06 PM, Randy J Dunn <rdunn@siu.edu> wrote:

> Go ahead and start touching base with Jay directly—see if you can get a read on when the bill will be filed, etc. You have freedom to come out in support since Carlo went well off the reservation by going on public record repeatedly to decry the reallocation. Full-on for you too, now. Even if the bill is not yet in the House hopper by Thursday afternoon or Friday, if you get Jay's concurrence to say that is exactly what he's going to do, then you can report that at least. You are free to work to get it as specific as you possibly can for the messaging that needs to take place.
>
> RANDY J. DUNN, PRESIDENT
> SOUTHERN ILLINOIS UNIVERSITY SYSTEM
> 618.536.3471 l Office
> 618.536.3404 l Fax
>
> <image001.gif>
>
> ---
>
> **From:** Pembrook, Randall [mailto:rpembro@siue.edu]
> **Sent:** Tuesday, April 10, 2018 4:58 PM
> **To:** Randy J Dunn <rdunn@siu.edu>
> **Subject:** RE: local politicians
>
> I think there will be a huge difference on our campus regarding the angst, anger, despair between "The vote was no. We'll try to explore other options" vs. "The vote was no. A bill has been filed in the House by Jay Hoffman. Please work to support the bill by contacting your legislators." I was REALLY hoping for something specific to tell people on Thursday.
>
> RP
>
> ---
>
> **From:** Randy J Dunn <rdunn@siu.edu>
> **Sent:** Tuesday, April 10, 2018 2:04 PM
> **To:** Pembrook, Randall <rpembro@siue.edu>
> **Subject:** RE: local politicians

Just the state House members (Bristow, Stuart, Greenwood, Hoffman) and now Haine and Manar should as well. JC was to loop in Clayborne.

I know of no one at your local level. My gut tells me to wait just b/c we don't know timing for Jay. I assume he ran into no problem with bill drafting, informing Speaker (Jay's an assistant majority leader), etc., but you may want to just wait til it's out there and then tell the world to get on board.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

<image001.gif>

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Tuesday, April 10, 2018 1:55 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: local politicians

Do other local politicians know about Jay's upcoming action? If so, do we know if they are supportive? If not, should we give them a heads up?

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

<image002.jpg>

From: Pembrook, Randall <rpembro@siue.edu>
Sent: Wednesday, April 11, 2018 6:47 AM
To: Randy J Dunn
Subject: campus message draft
Attachments: campusmessge41218.docx

I will talk with Representative Hoffman's office today to make sure about an announcement and timing. I am attaching a draft of what could go out tomorrow afternoon assuming the reallocation proposal doesn't pass.

Obviously, if Representative Hoffman isn't comfortable with the timing, we will alter that part of the message. I'm trying to think of what could substitute for that section if he isn't ready to roll out.

Assuming he is, are you OK with the statement that you, Amy, Shirley and the General are supportive of the proposal? Are you OK with the statement that you four are supportive of the Hoffman amendment? Do I need to share this with the other three to see if folks are OK or have you already had those conversations?

Apparently, Representative Bost (or his office) wants to talk with Amy and me tomorrow afternoon to try and patch things up. If this message goes out before that conversation, it would certainly make for lively conversation with him…….

Should be an interesting two days!

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481



Subject Line: Reallocation Proposal

Friends,

Thank you once again for all that you do to make SIUE such a dynamic University. This is underlined by our standing as the fastest growing public institution in Illinois during the past 20 years, our annual position on the President's Higher Education Community Service Honor Roll, the fact that the National Science Foundation has ranked SIUE second for federal research and development expenditures among all Carnegie master's large, primarily residential universities, and our history of providing affordably excellent education.

In order to continue to support your efforts and continue SIUE's positive momentum and growth, we took what we consider to be a thoughtful and logical reallocation proposal regarding state funding to the SIU Board of Trustees as recognition of SIUE's progress. This proposal drew strong support from President Randy Dunn, Board of Trustees Chair Amy Sholar, and Trustees Shirley Portwood and Randall Thomas. They all firmly believe that the time for an updated reallocation model of funding between the Edwardsville and Carbondale campuses has arrived.

This afternoon at the regularly scheduled board meeting in Carbondale, the vote was deadlocked at 4-4. That means that at this time, no reallocation will result from this process.

We believe the SIU System is stalled and that simply is not fair to this campus. We recognize that SIUC has its budget challenges, but those challenges should not impede the progress of SIUE which depends, in part, on an equitable distribution of the state allocation. The time has come for SIUE to capitalize upon its strengths and potential to create a new era.

This afternoon, State Representative jay Hoffman (D, 113th), who represents SIUE's district, will introduce an amendment that would dissolve the SIU System and create an independent university in Edwardsville. This amendment has the support of President Dunn, Chair Sholar, and Trustees Portwood and Thomas. We ardently believe the time has arrived to declare this status.

I hope SIUE will rally in support of this amendment. We are moving in the right direction. There will be many questions such as: What would be our name? Will the proposed legislation receive support? What state allocation would SIUE receive as an independent institution? I'm sure you can think of many others. We will work through those together. If you have questions or thoughts on this matter, please let me know.

I appreciate your support on this momentous decision. Thank you for your service to SIUE.

Randy Pembrook, Chancellor

From: Faith Yvette Miller <fymbags@siu.edu>
Sent: Wednesday, April 11, 2018 12:06 PM
To: Randy J Dunn
Subject: Editorial: SIU is on life support, what happens if the board pulls the plug? – Daily Egyptian

Dr. Dunn:

Hope all is well! Alumni are gravely CONCERNED! How accurate is this report!

Faith
https://dailyegyptian.com/81746/opinion/editorial-siu-is-on-life-support-what-happens-if-the-board-pulls-the-plug/

Editorial: SIU is on life support, what happens if the board pulls the plug?

The Daily Egyptian Editorial Board



SIU Carbondale in its glory days had peak enrollment of more than 24,000 students and was considered the proud flagship campus of the Southern Illinois University System.

Today, the university has a dwindling enrollment of 13,346 students, low morale, lack of school spirit and a loss of its own identity.

The chancellor’s reorganization has left a complete lack of clarity and has created a void of understanding between students and faculty by delivering reorganization content in academic jargon.

Since 2000 the university has seen nine different chancellors, four of which were interim, emphasizing a lack of stability in the most important leadership role.

How can a chancellor advance an institution they are supposed to lead if the university is often used as a stepping stone to a bigger paycheck?

The last chancellor in a permanent position before Chancellor Carlo Montemagno was Rita Cheng; she left after only four years to become president at Northern Arizona University.

SIU is stuck with a chancellor who sits in his ivory tower updating a blog in an attempt to justify his decisions and enthusiasm for SIU — only interacting with students if it is part of his PR campaign to spin his reorganization plan in a positive light.

How did the university that has hosted a United States president, the secretary general of the United Nations and the university whose students participated in protests during the Vietnam war come to such a demise?

The former jewel of southern Illinois is now at risk of losing its essential funding with a potential state allocation shift to its sister campus at Edwardsville.

At the hand of Illinois Governor Bruce Rauner, a knife was stabbed into the state's higher education system and as the state faced a budget impasse – politicians in Springfield twisted that knife bit by bit over the span of three years.

A common argument made is that SIU Edwardsville "saved" the Carbondale campus from its demise with a loan of $35 million last May.

The university paid back the loan to Edwardsville in July 2017, according to university spokeswoman Rae Goldsmith.

The Edwardsville campus relied heavily on the Carbondale campus for support during the years of growth into the successful university it is today.

In 1956, the original goal of the SIU Board of Trustees on the expansion campus was to make an accelerated provision for higher education facilities in the Metro-East as quickly as state funding became available.

The haste in expanding the university to serve the St. Louis area during the '50s is often forgotten.

When the Southwestern Illinois Council for Higher Education executive committee and the SIU Board of Trustees agreed to expand the reach of SIU to the metro-east community, it is certain that it was never expected the expansion of the campus would attempt to take over as the flagship.

The proposed shift of approximately $5.1 million dollars in state funds is only the beginning of SIU Carbondale's death by a thousand cuts.

A death that could end in Edwardsville receiving $23.3 million in state funding over four years, which would previously have been allocated to the Carbondale campus.

As Montemagno stated in his blog, if the funding shift is approved, Carbondale's financial recovery and stability would be compromised — the shift in funds being equivalent to the layoff of 110 faculty and staff, and would take more than $39 million from the local economy.

What does this look like for the Carbondale campus and the southern Illinois region as a whole?

If enrollment continues to decline and funds continue to be shifted, the towers won't be the only desolate buildings in the foreseeable future.

The university, which has been an economic catalyst — adding thousands of students every year to the local economy — would turn into a community college that could potentially only serve the remaining blue collar families left in southern Illinois.

Other students will flee to surrounding out-of-state universities, paying less and receiving more than what SIU could now offer them.

The university turning into a community college would result in the loss of diverse and educated academics which add to Carbondale's unique and diverse culture.

While the outcome may look bleak, there are various things that set SIU and southern Illinois apart from your average midwest university and region.

We're located in some of the most scenic land in the state, with the heart of Shawnee Forest only minutes away from the university.

For now, the Carbondale community sustains the local economy of artisans, chefs, musicians and businesses which add to Carbondale's rich culture.

The beloved local breakfast and pizza spots students and the community enjoy will not survive if the university continues to be depleted of resources and students.

The Carbondale campus provides a window to the world for the locals. Losing the university will inevitably close the window to Carbondale's diverse culture and opportunity for students and the community.

Before approving the funding shift of approximately $5.1 million dollars, the Board of Trustees should consider what SIUC and its unique community has generated.

SIU offers hundreds of academic programs and research opportunities at all levels — bachelors, masters and doctorate programs.

There aren't many universities where you can dive into research your freshman year and create substantive work in your field.

Our alumni have reached success across the country and internationally.

Jackie Spinner, former Washington Post reporter, attended the SIU School of Journalism and covered the war in Iraq after her time at SIU.

Darryl Jones, the bassist for the Rolling Stones, attended our beloved alma mater and received his bachelor's degree in political science and a masters degree in higher education.

Curt Jones, the creator of Dippin Dots, Melissa McCarthy, famous for her roles in the Gilmore Girls and Saturday Night Live, Walt Frazier, former NBA player — the list goes on and on.

If the SIU Board of Trustees gives up on our university, the Carbondale campus will die — and with that, so will the community that many call their home.

Do not let Edwardsville gain a name through the death of Carbondale.

The Daily Egyptian Editorial Board can be reached at editor@dailyegyptian.com or on twitter @dailyegyptian.

To stay up to date with all your southern Illinois news, follow the Daily Egyptian on Facebook and Twitter.

Faith Y. Miller, RDH, MSEd
Associate Professor, Director
Dental Hygiene Program
1365 Douglas Drive, MC 6615
Southern Illinois University
Carbondale, IL 62901
Office: 618.453.8880
Fax: 618.453.7020
fymbags@siu.edu

From: Pembrook, Randall <rpembro@siue.edu>
Sent: Wednesday, April 11, 2018 10:47 AM
To: Randy J Dunn;McIlhagga, Douglas
Subject: Latest version for tomorrow
Attachments: campusmessge41218.docx

I have spoken with Jay Hoffman and Katie Stuart who are OK with the attached, edited release. I will check with Monica and LaToya before tomorrow to see if they are OK on having their names attached.

If you have additional thoughts, let me know.

Thanks.

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

Subject Line: Reallocation Proposal

Friends,

Thank you once again for all that you do to make SIUE such a dynamic University. This is underlined by our standing as the fastest growing public institution in Illinois during the past 20 years, our annual position on the President's Higher Education Community Service Honor Roll, the fact that the National Science Foundation has ranked SIUE second for federal research and development expenditures among all Carnegie master's large, primarily residential universities, and our history of providing affordably excellent education.

In order to continue to support your efforts and continue SIUE's positive momentum and growth, we took what we consider to be a thoughtful, moderated reallocation proposal regarding state funding to the SIU Board of Trustees as recognition of SIUE's progress. This proposal drew strong support from President Randy Dunn, Board of Trustees Chair Amy Sholar, and Trustees Shirley Portwood, Randall Thomas, and Student Trustee Luke Jansen. They all firmly believe that the time for an updated reallocation model of funding between the Edwardsville and Carbondale campuses has arrived.

This afternoon at the regularly scheduled board meeting in Carbondale, the vote was deadlocked at 4-4. That means that at this time, no reallocation will result from this process.

We believe this vote indicates that the SIU System is stalled in its present configuration and the situation simply is not fair to this campus. We recognize that SIUC has its budget challenges, but those challenges should not impede the progress of SIUE which depends, in part, on an equitable distribution of the state allocation. The time has come for SIUE to capitalize upon its strengths and potential to create a new era.

Very soon, State Representative Jay Hoffman (D, 113th), who represents SIUE's district, will introduce an amendment that would create separate institutions at Carbondale and Edwardsville, each with its own board. This would also shift the current allocation conversation from the SIU Board of Trustees to the Illinois legislature. We appreciate the actions of local legislators including Katie Stuart, Monica Bristow and LaToya Greenwood who support the legislation. We ardently believe the time has arrived for this move.

I hope SIUE will rally in support of this amendment. We are moving in the right direction. There will be many questions such as: Will the proposed legislation receive support? When would the change occur? What state allocation would SIUE receive as an independent institution? I'm sure you can think of many others. We will work through those together. If you have questions or thoughts on this matter, please let me know.

I appreciate your support on this momentous decision. Thank you for your service to SIUE.

Randy Pembrook, Chancellor

From: McIlhagga, Douglas <dmcilha@siue.edu>
Sent: Wednesday, April 11, 2018 12:17 PM
To: John Anthony Charles;Pembrook, Randall
Cc: Randy J Dunn
Subject: Re: Latest version for tomorrow
Attachments: Campus Messge_4-12-18-REV.docx

John,

The latest version is attached.

Let me know if you need anything else, thanks,

Doug Mc

Doug McIlhagga
Executive Director
University Marketing & Communications
Southern Illinois University Edwardsville
Box 1027
Edwardsville, IL 62026
Office: 618-650-5600
Cell: 314-402-8655

From: John Charles <jcharles@siu.edu>
Date: Wednesday, April 11, 2018 at 12:14 PM
To: Microsoft Office User <rpembro@siue.edu>
Cc: Randy J Dunn <rdunn@siu.edu>, Microsoft Office User <dmcilha@siue.edu>
Subject: Re: Latest version for tomorrow

Didn't get the original. Can somebody share?

Sent from my iPhone

On Apr 11, 2018, at 11:18 AM, Pembrook, Randall <rpembro@siue.edu> wrote:

> Doug,
>
> Please include the changes indicated by President Dunn.
>
> Thanks.
>
> RP
>
> ---
>
> **From:** Randy J Dunn <rdunn@siu.edu>
> **Sent:** Wednesday, April 11, 2018 10:58 AM
> **To:** Pembrook, Randall <rpembro@siue.edu>; McIlhagga, Douglas <dmcilha@siue.edu>

Cc: John Anthony Charles <jcharles@siu.edu>
Subject: RE: Latest version for tomorrow

I like it. I would take out the reference to (D-113th) on Jay. No need...he's the state rep for SIUE...that's enough. Which said: Would also word the clause this way: "...and whose district covers (or represents) SIUE." Switches it up, or something close to that.

Good to go and would push it out tomorrow to all SIUE users just as soon as the meeting concludes. Also to SIUEF board, SIUE AA board, to civic/community leaders...with a short cover or transmittal note maybe, like from Alan/Bev, Rachel, you, whomever.

Strap in buddy!

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

<image001.gif>

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Wednesday, April 11, 2018 10:47 AM
To: Randy J Dunn <rdunn@siu.edu>; McIlhagga, Douglas <dmcilha@siue.edu>
Subject: Latest version for tomorrow

I have spoken with Jay Hoffman and Katie Stuart who are OK with the attached, edited release. I will check with Monica and LaToya before tomorrow to see if they are OK on having their names attached.

If you have additional thoughts, let me know.

Thanks.

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

<image002.jpg>

Subject Line: Reallocation Proposal

Friends,

Thank you once again for all that you do to make SIUE such a dynamic University. This is underlined by our standing as the fastest growing public institution in Illinois during the past 20 years, our annual position on the President's Higher Education Community Service Honor Roll, the fact that the National Science Foundation has ranked SIUE second for federal research and development expenditures among all Carnegie master's large, primarily residential universities, and our history of providing affordably excellent education.

In order to continue to support your efforts and continue SIUE's positive momentum and growth, we took what we consider to be a thoughtful, moderated reallocation proposal regarding state funding to the SIU Board of Trustees as recognition of SIUE's progress. This proposal drew strong support from President Randy Dunn, Board of Trustees Chair Amy Sholar, and Trustees Shirley Portwood and Randall Thomas, and Student Trustee Luke Jansen. They all firmly believe that the time for an updated reallocation model of funding between the Edwardsville and Carbondale campuses has arrived.

This afternoon at the regularly scheduled board meeting in Carbondale, the vote was deadlocked at 4-4. That means that at this time, no reallocation will result from this process.

We believe this vote indicates that the SIU System is stalled in its present configuration and the situation simply is not fair to this campus. We recognize that SIUC has its budget challenges, but those challenges should not impede the progress of SIUE which depends, in part, on an equitable distribution of the state allocation. The time has come for SIUE to capitalize upon its strengths and potential to create a new era.

Very soon, State Representative Jay Hoffman, whose district represents SIUE, will introduce an amendment that would create separate institutions at Carbondale and Edwardsville, each with its own board. This would also shift the current allocation conversation from the SIU Board of Trustees to the Illinois legislature. We appreciate the actions of local legislators including Katie Stuart, Monica Bristow and LaToya Greenwood who support the legislation. We ardently believe the time has arrived for this move.

I hope SIUE will rally in support of this amendment. We are moving in the right direction. There will be many questions such as: Will the proposed legislation receive support? When would the change occur? What state allocation would SIUE receive as an independent institution? I'm sure you can think of many others. We will work through those together. If you have questions or thoughts on this matter, please let me know.

I appreciate your support on this momentous decision. Thank you for your service to SIUE.

Randy Pembrook, Chancellor

From: announce-bounces@lists.siue.edu on behalf of Pembrook, Randall <rpembro@siue.edu>
Sent: Thursday, April 12, 2018 2:23 PM
To: announce@lists.siue.edu
Subject: Reallocation Proposal
Attachments: ATT00001.txt

Friends,

Thank you once again for all that you do to make SIUE such a dynamic University. This is underlined by our standing as the fastest growing public institution in Illinois during the past 20 years, our annual position on the President's Higher Education Community Service Honor Roll, the fact that the National Science Foundation has ranked SIUE second for federal research and development expenditures among all Carnegie master's large, primarily residential universities, and our history of providing affordably excellent education.

In order to continue to support your efforts and continue SIUE's positive momentum and growth, we took what we consider to be a thoughtful, moderated reallocation proposal regarding state funding to the SIU Board of Trustees as recognition of SIUE's progress. This proposal drew support from President Randy Dunn and from the three Metro East trustees, Amy Sholar, Shirley Portwood, and Luke Jansen. They all firmly believe that the time for an updated reallocation model of funding between the Edwardsville and Carbondale campuses has arrived.

This afternoon at the regularly scheduled board meeting in Carbondale, the vote was 3-4 with one abstention, and the proposal did not pass. Support was expressed for bringing in a consultant to review the allocation model. This will occur in 2018-2019. Many Trustees stated that they thought SIUE should receive additional funding (i.e., "a bigger piece of the pie") and their confidence was high that we would accomplish great things at SIUE with additional funding. But, at this time, no immediate reallocation will result from this proposal.

We recognize that SIUC has its budget challenges, but those challenges should not impede the progress of SIUE which depends, in part, on an equitable distribution of the state allocation. The time has come for SIUE to capitalize upon its strengths and potential to create a new era, something that has been recognized by our legislators.

Very soon, State Representative Jay Hoffman, who represents SIUE's district, will introduce legislation that would create separate Trustee boards at Carbondale and Edwardsville. The legislation would also shift the current allocation conversation from the SIU Board of Trustees to the Illinois legislature. We appreciate the actions of our local legislators, including Katie Stuart, Monica Bristow, and LaToya Greenwood who support the legislation, and look forward to reviewing the specifics of Representative Hoffman's proposal.

Thank you to all who submitted support letters and to those who traveled to Carbondale to speak to the Board. Stay tuned!



Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026

618-650-2477



From: Cavanaugh, Anne <acavana@siue.edu>
Sent: Thursday, April 12, 2018 2:39 PM
To: Sherry Baker [redacted];Michael Butler [redacted];Randy J Dunn;Byron Farrell;Elizabeth "Beth" Frattura [redacted];Bev George;Glenn, Andrew;Ed Grady [redacted];Al Hagemann;[redacted];Jennifer Hertel [redacted];Willis Hill [redacted];Tom Holloway [redacted];Mary Kane [redacted];Kevin Kaufhold [redacted];Keith Kehrer;Walt Knepper [redacted];Larry R. Lexow [redacted];Steven McRae [redacted];Kevin G. Nicol [redacted];John E. Oeltjen [redacted];Chad M. Opel;Pembrook, Randall;Lendell A. Phelps, Jr. [redacted] Portwood, Shirley;Charles Reifsteck;Neal W. Roller [redacted];Roller, Neal;Kevin Rust;Kevin Rust [redacted];John Schmidt [redacted] Mark Shashek;John Simmons [redacted];Stack, Rachel;Duane O. Steiner [redacted];Albert Suguitan;Dennis Terry [redacted];Michael N. (Mike) Wenzel [redacted]
Cc: Paula Keith;Denise Hudgens [redacted];Tammy Katich [redacted];[redacted];Graf Moffett, Grete;Roger Lewis [redacted];Cavanaugh, Anne
Subject: from Bev George, SIUE Foundation Board President - SIUE Seeks to Leave SIU System
Attachments: ATT00001.txt

Dear Fellow Foundation Board Members,

I wanted you to be the first to know that Southern Illinois University Edwardsville seeks to leave the SIU System. The email below explains the details from Chancellor Randy Pembrook.

Our University is in the strongest position it has ever been in, and we need to move forward.

This is all the information I have at this point.

Thank you for your tremendous support of SIUE.

Best,
Bev George
President, SIUE Foundation Board

From: announce-bounces@lists.siue.edu <announce-bounces@lists.siue.edu> **On Behalf Of** Pembrook, Randall
Sent: Thursday, April 12, 2018 2:23 PM
To: announce@lists.siue.edu
Subject: Reallocation Proposal

Friends,

Thank you once again for all that you do to make SIUE such a dynamic University. This is underlined by our standing as the fastest growing public institution in Illinois during the past 20 years, our annual position on the President's Higher Education Community Service Honor Roll, the fact that the National Science Foundation has ranked SIUE second for federal research and development expenditures among all Carnegie master's large, primarily residential universities, and our history of providing affordably excellent education.

In order to continue to support your efforts and continue SIUE's positive momentum and growth, we took what we consider to be a thoughtful, moderated reallocation proposal regarding state funding to the SIU Board of Trustees as recognition of SIUE's progress. This proposal drew support from President Randy Dunn and from the three Metro East trustees, Amy Sholar, Shirley Portwood, and Luke Jansen. They all firmly believe that the time for an updated reallocation model of funding between the Edwardsville and Carbondale campuses has arrived.

This afternoon at the regularly scheduled board meeting in Carbondale, the vote was 3-4 with one abstention, and the proposal did not pass. Support was expressed for bringing in a consultant to review the allocation model. This will occur in 2018-2019. Many Trustees stated that they thought SIUE should receive additional funding (i.e., "a bigger piece of the pie") and their confidence was high that we would accomplish great things at SIUE with additional funding. But, at this time, no immediate reallocation will result from this proposal.

We recognize that SIUC has its budget challenges, but those challenges should not impede the progress of SIUE which depends, in part, on an equitable distribution of the state allocation. The time has come for SIUE to capitalize upon its strengths and potential to create a new era, something that has been recognized by our legislators.

Very soon, State Representative Jay Hoffman, who represents SIUE's district, will introduce legislation that would create separate Trustee boards at Carbondale and Edwardsville. The legislation would also shift the current allocation conversation from the SIU Board of Trustees to the Illinois legislature. We appreciate the actions of our local legislators, including Katie Stuart, Monica Bristow, and LaToya Greenwood who support the legislation, and look forward to reviewing the specifics of Representative Hoffman's proposal.

Thank you to all who submitted support letters and to those who traveled to Carbondale to speak to the Board. Stay tuned!



Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2477

SIUe COUGARS

From: Randy J Dunn
Sent: Thursday, April 12, 2018 3:54 PM
To: Ronda Dunn
Subject: Fwd: Reallocation Proposal
Attachments: ATT00001.txt

It's on now. Xoxo

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: "Pembrook, Randall" <rpembro@siue.edu>
Date: 4/12/18 2:25 PM (GMT-06:00)
To: announce@lists.siue.edu
Subject: Reallocation Proposal

Friends,

Thank you once again for all that you do to make SIUE such a dynamic University. This is underlined by our standing as the fastest growing public institution in Illinois during the past 20 years, our annual position on the President's Higher Education Community Service Honor Roll, the fact that the National Science Foundation has ranked SIUE second for federal research and development expenditures among all Carnegie master's large, primarily residential universities, and our history of providing affordably excellent education.

In order to continue to support your efforts and continue SIUE's positive momentum and growth, we took what we consider to be a thoughtful, moderated reallocation proposal regarding state funding to the SIU Board of Trustees as recognition of SIUE's progress. This proposal drew support from President Randy Dunn and from the three Metro East trustees, Amy Sholar, Shirley Portwood, and Luke Jansen. They all firmly believe that the time for an updated reallocation model of funding between the Edwardsville and Carbondale campuses has arrived.

This afternoon at the regularly scheduled board meeting in Carbondale, the vote was 3-4 with one abstention, and the proposal did not pass. Support was expressed for bringing in a consultant to review the allocation model. This will occur in 2018-2019. Many Trustees stated that they thought SIUE should receive additional funding (i.e., "a bigger piece of the pie") and their confidence was high that we would accomplish great things at SIUE with additional funding. But, at this time, no immediate reallocation will result from this proposal.

We recognize that SIUC has its budget challenges, but those challenges should not impede the progress of SIUE which depends, in part, on an equitable distribution of the state allocation. The time has come for SIUE to capitalize upon its strengths and potential to create a new era, something that has been recognized by our legislators.

Very soon, State Representative Jay Hoffman, who represents SIUE's district, will introduce legislation that would create separate Trustee boards at Carbondale and Edwardsville. The legislation would also shift the current allocation conversation from the SIU Board of Trustees to the Illinois legislature. We appreciate the actions of our local legislators, including Katie Stuart, Monica Bristow, and LaToya Greenwood who support the legislation, and look forward to reviewing the specifics of Representative Hoffman's proposal.

Thank you to all who submitted support letters and to those who traveled to Carbondale to speak to the Board. Stay tuned!

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2477

From: Cavanaugh, Anne <acavana@siue.edu> on behalf of Stack, Rachel <rstack@siue.edu>
Sent: Thursday, April 12, 2018 4:40 PM
To: Sherry Baker [redacted] Michael Butler [redacted] ;Randy J Dunn;Byron Farrell;Elizabeth "Beth" Frattura [redacted] ;Bev George;Glenn, Andrew;Ed Grady [redacted]);Al Hagemann [redacted] ;Jennifer Hertel [redacted]);Willis Hill [redacted]);Tom Holloway [redacted] ;Mary Kane [redacted]);Kevin Kaufhold [redacted] ;Keith Kehrer;Walt Knepper [redacted] ;Larry R. Lexow [redacted]);Steven McRae [redacted]);Kevin G. Nico [redacted] John E. Oeltjen [redacted]);Chad M. Opel;Pembrook, Randall;Lendell A. Phelps, Jr. [redacted] ;Portwood, Shirley;Charles Reifsteck;Neal W. Roller [redacted]);Roller, Neal;Kevin Rust;Kevin Rust [redacted] ;John Schmidt [redacted] ;Mark Shashek;John Simmons [redacted]);Stack, Rachel;Duane O. Steiner [redacted]);Albert Suguitan;Dennis Terry [redacted]);Michael N. (Mike) Wenzel [redacted]
Cc: Paula Keith;Denise Hudgens [redacted]);Tammy Katich [redacted] Graf Moffett, Grete;Roger Lewis [redacted] Martin, Kevin;Cavanaugh, Anne
Subject: More Clarity

Hello,

Regarding the earlier message, the subject line “SIUE Seeks to Leave SIU System” may have overstated the case. At this point, SIUE will continue to work cooperatively with the SIU Board of Trustees on a reallocation. Meanwhile, Representative Hoffman is in the process of proposing legislation to create separate trustee boards. I am sorry for any confusion the earlier cover note may have caused.

Sincerely,

Rachel

Rachel C. Stack
Vice Chancellor for Advancement, CEO of the Foundation
Southern Illinois University Edwardsville
Office of the Vice Chancellor of Advancement
Campus Box 1077
Edwardsville, Illinois 62026-1077
P: 618-650-5310
C: [redacted]

https://www.siue.edu/give/

This message is intended only for the named recipient and should be treated as privileged. If you are not the intended recipient you are notified that disclosing, copying, distributing or taking of any action based on the contents of this information is strictly prohibited.

From: John Anthony Charles <jcharles@siu.edu>
Sent: Monday, April 16, 2018 2:29 PM
To: Randy J Dunn
Subject: House Bill 5859-5861
Attachments: House Bill 5859-5861.docx

Here's an analysis of the bills. Please take a look and let me know if you have questions. It glosses over some of the minutia in the beginning, but gets to more specifics later in the bill pertaining to the split. Damn thing is 311 pages (as you saw). This gets us started.

I'm starting on a public statement now.

JC

House Bill 5859

Short Description: SIU-CAMPUS APPROPRIATION

House Sponsors: Rep. Katie Stuart - Jay Hoffman - LaToya Greenwood - Monica Bristow

Last Action: Referred to Rules Committee (4/12/18)

Link:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=5859&GAID=14&GA=100&DocTypeID=HB&LegID=112375&SessionID=91

Bill Synopsis: Beginning with the 2018-2019 academic year, when funds appropriated to the Board by the General Assembly are allocated for the Carbondale campus, an equal amount must be allocated for the Edwardsville campus.

Analysis: This bill would mandate that beginning with the FY 19 budget (that would be enacted by June 30, 2018) in the appropriation to the SIU System, the allocation of dollars to the SIU Carbondale campus must be equal to the amount allocated to the SIU Edwardsville campus.

For reference, in FY 18, the distribution was Carbondale 63.9% or $91,287.4 million / Edwardsville 36.1% or $51,565.0 million. Under HB 5859 (using the FY 18 appropriation) the each campus would have received $71,426.2.

House Bill 5860

Short Description: SIU BD OF TRUSTEES-RECONSTITUT

House Sponsors: Rep. Monica Bristow - Katie Stuart - LaToya Greenwood - Jay Hoffman

Last Action: Referred to Rules Committee (4/13/18)

Link:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=5860&GAID=14&GA=100&DocTypeID=HB&LegID=112378&SessionID=91

Bill Synopsis: Eliminates the current members of the SIU Board of Trustees and reconstitutes the board specifying the qualifications of certain members to be alumni of either SIUC or SIUE. Eliminates the provision allowing the Governor to designate a voting student trustee. Sets terms for new trustees.

Analysis: This bill, upon taking effect, immediately abolishes the current SIU Board of Trustees and provides for the reappointment of a new Board.

While the size of the board will remain the same, the 7 new members of the Board (still appointed by the Governor, and approved by the Senate) must meet the following qualifications: 3 appointees shall hold an undergraduate or graduate degree from the Southern Illinois University Edwardsville campus, 3 appointees shall hold an undergraduate or graduate degree from the Southern Illinois University Carbondale campus, and one appointee must not have attended Southern Illinois University at all.

The bill deletes provisions that allow one of the two elected student trustees to be designated as a voting member of the Board. It lastly, sets forth provisions concerning the expiration of the terms of the 7 new members appointed to the Board.

See the attached report for current SIU Board members and information on their terms of office.

House Bill 5861

Short Description: SIU-2 SEPARATE UNIVERSITIES

House Sponsors: Rep. Jay Hoffman - Katie Stuart - Monica Bristow - LaToya Greenwood

Last Action: Referred to Rules Committee (4/13/18)

Link:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=5861&GAID=14&GA=100&DocTypeID=HB&LegID=112379&SessionID=91

Bill Synopsis: Effective July 1, 2018, the bill abolishes the Board of Trustees of the Southern Illinois University System and creates two separate Universities: Southern Illinois University Carbondale and Southern Illinois University Edwardsville under the governance of their own Board of Trustees. In such a scenario, the office, staff and functions provided by the SIU System President's Office would cease to exist and each campus would be charged with providing those services currently provided by the SIU System Office.

The bill designates that the Southern Illinois University Carbondale campus would retain the SIU School of Law located in Carbondale. It designates that the Southern Illinois University Edwardsville campus would retain the School of Dental Medicine located in Alton, the School of Pharmacy located in Edwardsville, the School of Nursing located in Edwardsville, and the East St. Louis Center located in East St. Louis. The SIU School of Medicine headquartered in Springfield, now affiliated with the SIU Carbondale Campus would become affiliated with the Edwardsville campus.

Analysis: Effective July 1, 2018, the bill separates the two SIU campuses and creates separate Boards of Trustees to administer each university campus: Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville.

Each of the newly created Boards would have the same ability to ensure that administrative functions, currently held with the SIU System Office, would be carried out on the individual campus level with regard to all functions (i.e. personnel, financial, administrative, etc.)

In the case of the Carbondale campus, the bill designates that SIU Carbondale campus would retain the SIU School of Law. The Southern Illinois University Edwardsville campus would retain the School of Dental Medicine, School of Pharmacy, School of Nursing, and the East St. Louis Center. The SIU School of Medicine, now affiliated with the SIU Carbondale Campus would become affiliated with the Edwardsville campus instead.

According to the bill, the sole function and power of the Board of Trustees of Southern Illinois University from June 1, 2018 until its abolition on July 1, 2018 shall be to assist in transferring all books, records, papers, documents, pending business, accounts, and all real and personal property belonging to or held for the use and benefit of Southern Illinois University that until July 1, 2018 was under the Board of Trustees' governance to the new boards of trustees as provided by law.

The bill removes the provision that designates the Superintendent of Public Instruction, or their designee as an ex-officio Board member. It also eliminates the voting status of the student member.

Designates that of the members first Boards appointed by the Governor, 4 shall be appointed for terms to expire on the third Monday in January, 2022 and 3 shall be appointed for terms to expire on the third Monday in January, 2024. If the Senate is not in session on July 1, 2018 or if a vacancy in an appointive membership occurs at a time when the Senate is not in session, the Governor shall make temporary appointments until the next meeting of the Senate when he or she shall nominate persons to fill such memberships for the remainder of their respective terms.

The bill eliminates provisions currently in the SIU System Management Act and transfers them to each of the new universities.

The bill eliminates the SIU System Office which is the governing administrative university structure and unthreads the state statutes that allow hold the university system together in all references, notations and functions in current law.

The following offices which exist as part of the current SIU System would be eliminated:

Vice President for Student and Academic Affairs – whose office's primary responsibility is to interface with the university's president and the two main campuses on all issues relating to student issues and academic programs.

Vice President for Financial and Administrative Affairs – whose office serves to provide University-wide leadership in the coordination of the annual operating and capital budgets, capital projects, treasury function, risk management, tax compliance.

Diversity and Inclusion – which works to promote diversity initiatives across the university system and works with students, faculty and staff on programs to ensure greater understanding of and toward the members of the university community.

Ethics Office - which serves to provide leadership on ethics related matters and ethical behavior in the workplace across the Southern Illinois University System.

Export Controls – which, on behalf of university researchers, monitors federal laws and regulations used to restrict both physical and nonphysical exports of items that could contribute to the military potential of international adversaries, to advance U.S. foreign policy goals, and to protect the U.S. economy and promote trade goals.

General Counsel – which serves as the legal counsel for the Southern Illinois University System, inclusive of the SIU Board of Trustees, the President, Chancellors, and other administrators, faculty and staff.

Internal Audit – which provides audit services to the University-Wide community including Carbondale, Edwardsville, and Springfield.

Risk Management – which assists the campuses in cost effectively protecting the reputation and resources of the University through sound risk management advice and practices.

Tax Compliance – which ensures compliance with federal, state, and local tax laws.

Technology Transfer – which works with SIU faculty, students, and staff to protect and commercialize intellectual property generated from all system campuses.

Governmental and Public Affairs – which works with the SIU President's Office and the SIU campuses in the development of the University's legislative and public affairs agenda, as well as responding to media requests for the University System.

Regional Outreach and Partnership – which supports university system wide programs and forges alliances with government, education, private and philanthropic sectors to promote public benefit and economic growth.

There are approximately 52 employees that work for the university system which has an annual budget of:_____.

HB 5961 Legislative Details:

The bill creates Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville. Each campus shall have the same rights, powers, and duties vested by law held in the existing Board of Trustees of the Southern Illinois University System. Each university and its Board of Trustees will have equal authority relating to the operation, management, control, and maintenance of the campuses prior to its change of name and status as currently held by the Southern Illinois University System.

NOTE: In HB 5861, the following items are specifically listed separately for each campus (Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville). For purposes of this analysis, they have been combined into one, listing each of the two yet-to-be created universities.

Under the provisions of this legislation, for Southern Illinois University at Carbondale (SIUC) and Southern Illinois University at Edwardsville (SIUE): all books, records, papers, documents, and pending business in any way pertaining to SIUC or SIUE prior to its change of name and status and held by the Board of Trustees of Southern Illinois University before July 1, 2018 are hereby transferred from the Board of Trustees of Southern Illinois University to the Board of Trustees of SIUC or SIUE.

On July 1, 2018, the rules and regulations previously promulgated by the Board of Trustees of Southern Illinois University and applicable to SIUC and SIUE prior to its change of name and status shall be the rules and regulations applicable to SIUC and SIUE individually, provided that, beginning on July 1, 2018, any or all of the rules and regulations may be changed or rescinded by the Board of Trustees of SIUC or SIUE individually.

The right of custody, possession, and control over all items of income, funds, or deposits in any way pertaining to SIUC or SIUE prior to its change of name and status that before July 1, 2018 were held or retained by or under the jurisdiction of the Board of Trustees of Southern Illinois University under the authority of the State Finance Act as that Act existed before July 1, 2018, is hereby transferred to and vested in the Board of Trustees of SIUC or SIUE individually to be retained by SIUC or SIUE in its own treasury, or deposited with a bank or savings and loan association, all in accordance with the provisions of the State Finance Act.

There is hereby transferred from the Board of Trustees of Southern Illinois University to the Board of Trustees of SIUC and SIUE the power of order and direction over the disbursement of those funds in any way pertaining to the individual university prior to its change of name and status that

immediately prior to the effective date of this amendatory Act of the 100th General Assembly were retained by Southern Illinois University in its own treasury under the authority of the State Finance Act as that Act existed prior to July 1, 2018, provided that such funds shall be disbursed from time to time pursuant to the order and direction of the Board of Trustees of SIUC or SIUE in accordance with any contracts, pledges, trusts, or agreements heretofore made with respect to the use or application of such funds by the Board of Trustees of Southern Illinois University.

The Board of Trustees of SIUC and SIUE shall succeed to, assume, and exercise all rights, powers, duties, and responsibilities formerly exercised by the Board of Trustees of Southern Illinois University on behalf of SIUC and SIUE before its change of name and status. All contracts and agreements entered into by the Board of Trustees of Southern Illinois University on behalf of SIUC and SIUE before its change of name and status shall subsist notwithstanding the transfer of the functions of the Board of Trustees of Southern Illinois University, with respect to SIUC and SIUE prior to its change of name and status, to the Board of Trustees of SIUC and SIUE.

All bonds, notes, and other evidences of indebtedness outstanding on July 1, 2018 issued by the Board of Trustees of Southern Illinois University on behalf of SIUC or SIUE before its change of name and status shall become the bonds, notes, or other evidences of indebtedness of SIUC or SIUE and shall be otherwise unaffected by the transfer of functions to the Board of Trustees of SIUC or SIUE. Any action with respect to SIUC or SIUE prior to its change of name and status, including without limitation approvals of applications for bonds and resolutions constituting official action under the Internal Revenue Code, by the Board of Trustees of Southern Illinois University before July 1, 2014 shall remain effective to the same extent as if that action had been taken by the Board of Trustees of SIUC or SIUE and shall be deemed to be action taken by the Board of Trustees of SIUC for SIUC or SIUE for SIUE.

The title to all other property, whether real, personal or mixed, and all accounts receivable belonging to or under the jurisdiction of the Board of Trustees of Southern Illinois University for SIUC or SIUE prior to its change of name and status is hereby transferred to and vested in the Board of Trustees of SIUC or SIUE to be held for the People of the State of Illinois.

The employment of all academic and nonacademic personnel of SIUC or SIUE prior to its change of name and status is hereby transferred from the Board of Trustees of Southern Illinois University to the Board of Trustees of SIUC or SIUE, but the locus of employment shall not be transferred. The transfer shall not affect the status and rights of any person under the State Universities Retirement System or the State Universities Civil Service System.

On July 1, 2018, the individuals whose employment is so transferred shall be credited with earned vacation days and sick leave days accrued before the transfer.

On July 1, 2018, individuals who were students of Southern Illinois University at Carbondale prior to its change of name and status shall be students of Southern Illinois University at Carbondale. Likewise, On July 1, 2018, individuals who were students of Southern Illinois University at Edwardsville prior to its change of name and status shall be students of Southern Illinois University at Edwardsville.

If there exists an Inability to transfer an item, the bill specifies that in such cases, the Board of Trustees of Southern Illinois University at Carbondale or the Board of Trustees of Southern Illinois University at Edwardsville because it was not related to either Southern Illinois University at Carbondale prior to its change of name and status or Southern Illinois University at Edwardsville prior to its change of name and status shall be divided equally, if possible, or shared between the 2 universities.

From: John Anthony Charles <jcharles@siu.edu>
Sent: Monday, April 16, 2018 3:08 PM
To: Randy J Dunn
Subject: House Bill 5859-5861
Attachments: House Bill 5859-5861.docx

Here's the redraft.

JC

House Bill 5859

Short Description: SIU-CAMPUS APPROPRIATION

House Sponsors: Rep. Katie Stuart - Jay Hoffman - LaToya Greenwood - Monica Bristow

Last Action: Referred to Rules Committee (4/12/18)

Link:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=5859&GAID=14&GA=100&DocTypeID=HB&LegID=112375&SessionID=91

Bill Synopsis: Beginning with the 2018-2019 academic year, when funds appropriated to the Board by the General Assembly are allocated for the Carbondale campus, an equal amount must be allocated for the Edwardsville campus.

Analysis: This bill would mandate that beginning with the FY 19 budget (that would be enacted by June 30, 2018) in the appropriation to the SIU System, the allocation of dollars to the SIU Carbondale campus must be equal to the amount allocated to the SIU Edwardsville campus.

For reference, in FY 18, the distribution was Carbondale 63.9% or $91,287.4 million / Edwardsville 36.1% or $51,565.0 million. Under HB 5859 (using the FY 18 appropriation) the each campus would have received $71,426.2.

House Bill 5860

Short Description: SIU BD OF TRUSTEES-RECONSTITUTE

House Sponsors: Rep. Monica Bristow - Katie Stuart - LaToya Greenwood - Jay Hoffman

Last Action: Referred to Rules Committee (4/13/18)

Link:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=5860&GAID=14&GA=100&DocTypeID=HB&LegID=112378&SessionID=91

Bill Synopsis: Eliminates the current members of the SIU Board of Trustees and reconstitutes the board specifying the qualifications of certain members to be alumni of either SIUC or SIUE. Eliminates the provision allowing the Governor to designate a voting student trustee. Sets terms for new trustees.

Analysis: This bill, upon taking effect, immediately abolishes the current SIU Board of Trustees and provides for the reappointment of a new Board.

While the size of the board will remain the same, the 7 new members of the Board (still appointed by the Governor, and approved by the Senate) must meet the following qualifications: 3 appointees shall hold an undergraduate or graduate degree from the Southern Illinois University Edwardsville campus, 3 appointees shall hold an undergraduate or graduate degree from the Southern Illinois University Carbondale campus, and one appointee must not have attended Southern Illinois University at all.

The bill deletes provisions that allow one of the two elected student trustees to be designated as a voting member of the Board. It lastly, sets forth provisions concerning the expiration of the terms of the 7 new members appointed to the Board.

See the attached report for current SIU Board members and information on their terms of office.

House Bill 5861

Short Description: SIU-2 SEPARATE UNIVERSITIES

House Sponsors: Rep. Jay Hoffman - Katie Stuart - Monica Bristow - LaToya Greenwood

Last Action: Referred to Rules Committee (4/13/18)

Link:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=5861&GAID=14&GA=100&DocTypeID=HB&LegID=112379&SessionID=91

Bill Synopsis: Effective July 1, 2018, the bill abolishes the Board of Trustees of the Southern Illinois University System and creates two separate Universities: Southern Illinois University Carbondale and Southern Illinois University Edwardsville under the governance of their own Board of Trustees. In such a scenario, the office, staff and functions provided by the SIU System President's Office would cease to exist and each campus would be charged with providing those services currently provided by the SIU System Office.

The bill designates that the Southern Illinois University Carbondale campus would retain the SIU School of Law located in Carbondale. It designates that the Southern Illinois University Edwardsville campus would retain the School of Dental Medicine located in Alton, the School of Pharmacy located in Edwardsville, the School of Nursing located in Edwardsville, and the East St. Louis Center located in East St. Louis. The SIU School of Medicine headquartered in Springfield, now affiliated with the SIU Carbondale Campus would become affiliated with the Edwardsville campus.

Analysis: Effective July 1, 2018, the bill separates the two SIU campuses and creates separate Boards of Trustees to administer each university campus: Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville.

Each of the newly created Boards would have the same ability to ensure that administrative functions, currently held with the SIU System Office, would be carried out on the individual campus level with regard to all functions (i.e. personnel, financial, administrative, etc.)

In the case of the Carbondale campus, the bill designates that SIU Carbondale campus would retain the SIU School of Law. The Southern Illinois University Edwardsville campus would retain the School of Dental Medicine, School of Pharmacy, School of Nursing, and the East St. Louis Center. The SIU School of Medicine, now affiliated with the SIU Carbondale Campus would become affiliated with the Edwardsville campus instead.

According to the bill, the sole function and power of the Board of Trustees of Southern Illinois University from June 1, 2018 until its abolition on July 1, 2018 shall be to assist in transferring all books, records, papers, documents, pending business, accounts, and all real and personal property belonging to or held for the use and benefit of Southern Illinois University that until July 1, 2018 was under the Board of Trustees' governance to the new boards of trustees as provided by law.

The bill removes the provision that designates the Superintendent of Public Instruction, or their designee as an ex-officio Board member. It also eliminates the voting status of the student member.

Designates that of the members first Boards appointed by the Governor, 4 shall be appointed for terms to expire on the third Monday in January, 2022 and 3 shall be appointed for terms to expire on the third Monday in January, 2024. If the Senate is not in session on July 1, 2018 or if a vacancy in an appointive membership occurs at a time when the Senate is not in session, the Governor shall make temporary appointments until the next meeting of the Senate when he or she shall nominate persons to fill such memberships for the remainder of their respective terms.

The bill eliminates provisions currently in the SIU System Management Act and transfers them to each of the new universities.

The bill eliminates the SIU System Office which is the administrative authority of the Southern Illinois University System. Under HB5861 Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville would assume the duties currently held by the SIU System Office which currently employees 52 individuals and has an annual budget of $5.0 million.

HB 5861 Legislative Details:

The bill creates Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville. Each campus shall have the same rights, powers, and duties vested by law held in the existing Board of Trustees of the Southern Illinois University System. Each university and its Board of Trustees will have equal authority relating to the operation, management, control, and maintenance of the campuses prior to its change of name and status as currently held by the Southern Illinois University System.

NOTE: In HB 5861, the following items are specifically listed separately for each campus (Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville). For purposes of this analysis, they have been combined into one, listing each of the two yet-to-be created universities.

Under the provisions of this legislation, for Southern Illinois University at Carbondale (SIUC) and Southern Illinois University at Edwardsville (SIUE): all books, records, papers, documents, and pending business in any way pertaining to SIUC or SIUE prior to its change of name and status and held by the Board of Trustees of Southern Illinois University before July 1, 2018 are hereby transferred from the Board of Trustees of Southern Illinois University to the Board of Trustees of SIUC or SIUE.

On July 1, 2018, the rules and regulations previously promulgated by the Board of Trustees of Southern Illinois University and applicable to SIUC and SIUE prior to its change of name and status shall be the rules and regulations applicable to SIUC and SIUE individually, provided that, beginning on July 1, 2018, any or all of the rules and regulations may be changed or rescinded by the Board of Trustees of SIUC or SIUE individually.

The right of custody, possession, and control over all items of income, funds, or deposits in any way pertaining to SIUC or SIUE prior to its change of name and status that before July 1, 2018 were held or retained by or under the jurisdiction of the Board of Trustees of Southern Illinois University under the authority of the State Finance Act as that Act existed before July 1, 2018, is hereby transferred to and vested in the Board of Trustees of SIUC or SIUE individually to be retained by SIUC or SIUE in its own treasury, or deposited with a bank or savings and loan association, all in accordance with the provisions of the State Finance Act.

There is hereby transferred from the Board of Trustees of Southern Illinois University to the Board of Trustees of SIUC and SIUE the power of order and direction over the disbursement of those funds in any way pertaining to the individual university prior to its change of name and status that

immediately prior to the effective date of this amendatory Act of the 100th General Assembly were retained by Southern Illinois University in its own treasury under the authority of the State Finance Act as that Act existed prior to July 1, 2018, provided that such funds shall be disbursed from time to time pursuant to the order and direction of the Board of Trustees of SIUC or SIUE in accordance with any contracts, pledges, trusts, or agreements heretofore made with respect to the use or application of such funds by the Board of Trustees of Southern Illinois University.

The Board of Trustees of SIUC and SIUE shall succeed to, assume, and exercise all rights, powers, duties, and responsibilities formerly exercised by the Board of Trustees of Southern Illinois University on behalf of SIUC and SIUE before its change of name and status. All contracts and agreements entered into by the Board of Trustees of Southern Illinois University on behalf of SIUC and SIUE before its change of name and status shall subsist notwithstanding the transfer of the functions of the Board of Trustees of Southern Illinois University, with respect to SIUC and SIUE prior to its change of name and status, to the Board of Trustees of SIUC and SIUE.

All bonds, notes, and other evidences of indebtedness outstanding on July 1, 2018 issued by the Board of Trustees of Southern Illinois University on behalf of SIUC or SIUE before its change of name and status shall become the bonds, notes, or other evidences of indebtedness of SIUC or SIUE and shall be otherwise unaffected by the transfer of functions to the Board of Trustees of SIUC or SIUE. Any action with respect to SIUC or SIUE prior to its change of name and status, including without limitation approvals of applications for bonds and resolutions constituting official action under the Internal Revenue Code, by the Board of Trustees of Southern Illinois University before July 1, 2014 shall remain effective to the same extent as if that action had been taken by the Board of Trustees of SIUC or SIUE and shall be deemed to be action taken by the Board of Trustees of SIUC for SIUC or SIUE for SIUE.

The title to all other property, whether real, personal or mixed, and all accounts receivable belonging to or under the jurisdiction of the Board of Trustees of Southern Illinois University for SIUC or SIUE prior to its change of name and status is hereby transferred to and vested in the Board of Trustees of SIUC or SIUE to be held for the People of the State of Illinois.

The employment of all academic and nonacademic personnel of SIUC or SIUE prior to its change of name and status is hereby transferred from the Board of Trustees of Southern Illinois University to the Board of Trustees of SIUC or SIUE, but the locus of employment shall not be transferred. The transfer shall not affect the status and rights of any person under the State Universities Retirement System or the State Universities Civil Service System.

On July 1, 2018, the individuals whose employment is so transferred shall be credited with earned vacation days and sick leave days accrued before the transfer.

On July 1, 2018, individuals who were students of Southern Illinois University at Carbondale prior to its change of name and status shall be students of Southern Illinois University at Carbondale. Likewise, On July 1, 2018, individuals who were students of Southern Illinois University at Edwardsville prior to its change of name and status shall be students of Southern Illinois University at Edwardsville.

If there exists an Inability to transfer an item, the bill specifies that in such cases, the Board of Trustees of Southern Illinois University at Carbondale or the Board of Trustees of Southern Illinois University at Edwardsville because it was not related to either Southern Illinois University at Carbondale prior to its change of name and status or Southern Illinois University at Edwardsville prior to its change of name and status shall be divided equally, if possible, or shared between the 2 universities.

From: John Anthony Charles <jcharles@siu.edu>
Sent: Wednesday, April 18, 2018 7:27 AM
To: Randy J Dunn;Mark Kolaz
Subject: FW: Support for Southern Illinois University System

FYI. We can discuss

John Charles | **Director of Government & Public Affairs**
Southern Illinois University System
520 S. 2nd St., Ste 2-110 | **Springfield, IL 62701**
(217) 545-8080 | **jcharles@siu.edu**

SIU Southern Illinois University System
ONE SYSTEM MANY LOCATIONS | STATE-WIDE IMPACT

From: Kaitlin Cavey [mailto:kcavey@stlregionalchamber.com]
Sent: Tuesday, April 17, 2018 3:48 PM
To: John Anthony Charles
Subject: Support for Southern Illinois University System

Hello John,

My name is Kaitlin and I work at the St. Louis Regional Chamber on the policy team. I wanted to connect with you regarding the recent proposed legislation regarding Southern Illinois University system's funding allocation by both Representative Monica Bristow and Representative Jay Hoffman. I previously provided a letter of support on behalf of the chamber to Kim Durr for equitable funding of both campuses. I would like to provide our continued support if the university system has any specific legislation or call for equitable funding that you adopt as an official stance. Please let me know what we can do to help, as SIU students are a critical part of creating a thriving St. Louis regional community!

Regards,

stlouis REGIONAL CHAMBER

Kaitlin Cavey | Manager, Advocacy and Member Engagement
St. Louis Regional Chamber
One Metropolitan Square, Suite 1300 | St. Louis, MO 63102
phone 314.444.1169 | **fax** 314.444-1122
kcavey@stlregionalchamber.com | www.stlregionalchamber.com

"For Purposeful people seeking places where opportunities are abundant, St. Louis is a place where you can come make a difference. "

St. Lou is Always Exploring—click to see!

From: announce-bounces@lists.siue.edu on behalf of Pembrook, Randall <rpembro@siue.edu>
Sent: Friday, May 04, 2018 10:02 AM
To: announce@lists.siue.edu
Subject: Chancellor's Update
Attachments: ATT00001.txt

Importance: High

Friends,

As we wrap up another academic year, I would like to offer a few bits of information and a large amount of gratitude. If you are reading this on Friday, May 4, commencement exercises are currently underway! Thanks to everyone who supported and attended the various commencement "pre-celebrations" during the past two weeks, leading up to today and tomorrow when students receive their degrees. So many people behind the scenes contribute to these special moments, and we are grateful for their efforts.

As you are well aware by now, our commencement exercises have been expanded this year to create a better experience for our graduates and their guests. We will evaluate the schedule moving forward and continue to enhance this event. Everyone should walk away from commencement with a feeling of pride, including faculty and staff who have given so much as we prepare our graduates for life and success.

At this afternoon's 2 pm Commencement ceremony, SIUE's Honorary Degree will be awarded to former Chancellor Vaughn Vandegrift. Vaughn committed 38 years of service to higher education and was a catalyst for change here on the Edwardsville campus during his eight years as chancellor from 2004-2012. Changes included new academic programs, $300 million in construction, establishing the current brand of the University (bold red "**e**"), and SIUE's transition to NCAA Division I athletics.

In addition, Senator Bill Haine will receive SIUE's Distinguished Service Award at tomorrow's 12:30 pm ceremony. A life-long Alton resident, he represents Illinois' 56th Senate district and has proudly served Madison County, the state of Illinois and the United States for more than 40 years in elected office through his roles on the Madison County Board, as Madison County State's attorney and as our senator now for 16 years.

Thanks also go to everyone who supported and participated in the biweekly Diversity dialogues throughout the academic year. These are important discussions that will persist in 2018-19. I greatly appreciate the Office of the Provost taking the lead on this initiative and look forward to continued productive conversations during the year ahead.

Additional thanks to all attending the Chancellor's Q&A's throughout the year, but especially the last gathering when the discussion centered largely around the state appropriation reallocation issue. We value your support on this issue. As we have stated previously, SIUE will continue to pursue an equitable solution to the state allocation.

And speaking of the state, please refer to President Dunn's *System Connection* column from Wednesday of this week for an update on three important bills:

- **HB 1292** (J. Hoffman) – Creates two separate universities, SIU at Carbondale and SIU at Edwardsville
- **HB 1293** (M. Bristow) – Abolishes the current Board of Trustees and reconstitutes a new SIU BOT
- **HB 1294** (K. Stuart) – Designates that the GRF state appropriation will be divided equally between the Carbondale and Edwardsville campuses

And to finish out this message on a high note, it is my distinct pleasure to announce the winners of SIUE's first ever Innovation Grant competition. Of the 38 submissions, 14 were forwarded for the final round of review and, ultimately, eight were selected for funding. The review committees were impressed with the breadth and creativity of the submissions. The winners include:

- **Zenia Agustin, George Pelekanos, Cem Karacal**
  Enrichment Sessions for Math 150
- **Scott Belobrajdic**
  Enrollment Systems, Research and Analysis Unit within Enrollment Management
- **Kim Browning, Mary Weishaar**
  Expand Study Abroad and Retain Tuition Income
- **Donna Meyer**
  Improved Lighting in Dunham Hall, Rendleman Hall and the Vadalabene Center
- **Jeffrey Waple**
  Expansion of the Multicultural Center
- **Jerry Weinberg, Jim Monahan**
  Graduate School Admissions and College Visits
- **Mary Weishaar**
  Seamless Transition for International Students to Support Retention
- **Yanhong Zhang, Courtney Breckenridge, Kevin Tucker**
  Lighting a SPARQ at SIUE: A Corporate Partnership for Research and Education Excellence

Congratulations to our winners! Innovation Grant proposals for the second round of competition are due by July 1st and more information is available at http://www.siue.edu/chancellor/innovation.

It should be obvious from all of the above highlights that, regardless of circumstances, SIUE is focused and determined to continue in our mission of shaping a changing world. We are accomplishing amazing things because of your efforts. Thank you and have a wonderful summer!



Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2477

From: Pembrook, Randall <rpembro@siue.edu>
Sent: Wednesday, May 16, 2018 9:10 AM
To: Randy J Dunn;John Anthony Charles
Subject: Language for campus communication

Every other week I send a note to campus. Draft language for one of my talking points is included below. You understand both the technical and the political ways that Springfield operates. So…..is the information accurate? Is it prudent?

Thanks.

3. The three legislative bills pertaining to (a) dissolving the SIU System, (b) redefining the SIU Trustee Board, and (c) determining a mandated allocation percentage for Carbondale and Edwardsville are still being discussed in Springfield though it is hard to determine what the outcomes will be for the Spring, 2018 session at this moment. One additional piece of business, House Resolution 1051, was introduced by Representative Katie Stuart. It would urge the Illinois Board of Higher Education (IBHE) to conduct a study regarding the governance structure of the current SIU System and determine the viability of two distinct universities with separate boards. A House Resolution only requires passage by the House through a majority vote before it is directed to an entity (in this case, IBHE) for action. It would not need to go to the Senate or the Governor. The Spring session is scheduled through May 31, 2018 so stay tuned!

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

From: Randy J Dunn
Sent: Wednesday, May 16, 2018 9:42 AM
To: Pembrook, Randall;John Anthony Charles
Subject: Re: Language for campus communication

JC and I fine with the language. Thanks...

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: "Pembrook, Randall" <rpembro@siue.edu>
Date: 5/16/18 9:10 AM (GMT-06:00)
To: Randy J Dunn <rdunn@siu.edu>, John Anthony Charles <jcharles@siu.edu>
Subject: Language for campus communication

Every other week I send a note to campus. Draft language for one of my talking points is included below. You understand both the technical and the political ways that Springfield operates. So…..is the information accurate? Is it prudent?

Thanks.

3. The three legislative bills pertaining to (a) dissolving the SIU System, (b) redefining the SIU Trustee Board, and (c) determining a mandated allocation percentage for Carbondale and Edwardsville are still being discussed in Springfield though it is hard to determine what the outcomes will be for the Spring, 2018 session at this moment. One additional piece of business, House Resolution 1051, was introduced by Representative Katie Stuart. It would urge the Illinois Board of Higher Education (IBHE) to conduct a study regarding the governance structure of the current SIU System and determine the viability of two distinct universities with separate boards. A House Resolution only requires passage by the House through a majority vote before it is directed to an entity (in this case, IBHE) for action. It would not need to go to the Senate or the Governor. The Spring session is scheduled through May 31, 2018 so stay tuned!

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

From: Pembrook, Randall <rpembro@siue.edu>
Sent: Wednesday, May 16, 2018 9:45 AM
To: Randy J Dunn
Subject: RE: Language for campus communication

Thanks! How is your day going? Are you on campus any today?.....When we talked yesterday it seemed up in the air.....

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, May 16, 2018 9:42 AM
To: Pembrook, Randall <rpembro@siue.edu>; John Anthony Charles <jcharles@siu.edu>
Subject: Re: Language for campus communication

JC and I fine with the language. Thanks...

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: "Pembrook, Randall" <rpembro@siue.edu>
Date: 5/16/18 9:10 AM (GMT-06:00)
To: Randy J Dunn <rdunn@siu.edu>, John Anthony Charles <jcharles@siu.edu>
Subject: Language for campus communication

Every other week I send a note to campus. Draft language for one of my talking points is included below. You understand both the technical and the political ways that Springfield operates. So.....is the information accurate? Is it prudent?

Thanks.

3. The three legislative bills pertaining to (a) dissolving the SIU System, (b) redefining the SIU Trustee Board, and (c) determining a mandated allocation percentage for Carbondale and Edwardsville are still being discussed in Springfield though it is hard to determine what the outcomes will be for the Spring, 2018 session at this moment. One additional piece of business, House Resolution 1051, was introduced by Representative Katie Stuart. It would urge the Illinois Board of Higher Education (IBHE) to conduct a study regarding the governance structure of the current SIU System and determine the viability of two distinct universities with separate boards. A House Resolution only requires passage by the House through a majority vote before it is directed to an entity (in this case, IBHE) for action. It would not need to go to the Senate or the Governor. The Spring session is scheduled through May 31, 2018 so stay tuned!

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481


SIUe
COUGARS

From: Randy J Dunn
Sent: Wednesday, May 16, 2018 9:56 AM
To: Pembrook, Randall
Subject: Re: Language for campus communication

Senate I and II joint approps hearing inSPI now. Will miss UP board.

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: "Pembrook, Randall" <rpembro@siue.edu>
Date: 5/16/18 9:45 AM (GMT-06:00)
To: Randy J Dunn <rdunn@siu.edu>
Subject: RE: Language for campus communication

Thanks! How is your day going? Are you on campus any today?…..When we talked yesterday it seemed up in the air…..

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, May 16, 2018 9:42 AM
To: Pembrook, Randall <rpembro@siue.edu>; John Anthony Charles <jcharles@siu.edu>
Subject: Re: Language for campus communication

JC and I fine with the language. Thanks...

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: "Pembrook, Randall" <rpembro@siue.edu>
Date: 5/16/18 9:10 AM (GMT-06:00)
To: Randy J Dunn <rdunn@siu.edu>, John Anthony Charles <jcharles@siu.edu>
Subject: Language for campus communication

Every other week I send a note to campus. Draft language for one of my talking points is included below. You understand both the technical and the political ways that Springfield operates. So…..is the information accurate? Is it prudent?

Thanks.

3. The three legislative bills pertaining to (a) dissolving the SIU System, (b) redefining the SIU Trustee Board, and (c) determining a mandated allocation percentage for Carbondale and Edwardsville are still being discussed in Springfield though it is hard to determine what the outcomes will be for the Spring, 2018 session at this moment. One additional piece of business, House Resolution 1051, was introduced by Representative Katie

Stuart. It would urge the Illinois Board of Higher Education (IBHE) to conduct a study regarding the governance structure of the current SIU System and determine the viability of two distinct universities with separate boards. A House Resolution only requires passage by the House through a majority vote before it is directed to an entity (in this case, IBHE) for action. It would not need to go to the Senate or the Governor. The Spring session is scheduled through May 31, 2018 so stay tuned!

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

From: Pembrook, Randall <rpembro@siue.edu>
Sent: Wednesday, May 16, 2018 10:12 AM
To: Randy J Dunn
Subject: RE: Language for campus communication

I'll send your regrets to the group. If we have any major outcomes from University Park Board, I'll let you know. If you hear anything promising about the Springfield budget process you let ME know!

Thanks.

RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, May 16, 2018 9:56 AM
To: Pembrook, Randall <rpembro@siue.edu>
Subject: Re: Language for campus communication

Senate I and II joint approps hearing inSPI now. Will miss UP board.

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: "Pembrook, Randall" <rpembro@siue.edu>
Date: 5/16/18 9:45 AM (GMT-06:00)
To: Randy J Dunn <rdunn@siu.edu>
Subject: RE: Language for campus communication

Thanks! How is your day going? Are you on campus any today?.....When we talked yesterday it seemed up in the air.....

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, May 16, 2018 9:42 AM
To: Pembrook, Randall <rpembro@siue.edu>; John Anthony Charles <jcharles@siu.edu>
Subject: Re: Language for campus communication

JC and I fine with the language. Thanks...

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: "Pembrook, Randall" <rpembro@siue.edu>
Date: 5/16/18 9:10 AM (GMT-06:00)

To: Randy J Dunn <rdunn@siu.edu>, John Anthony Charles <jcharles@siu.edu>
Subject: Language for campus communication

Every other week I send a note to campus. Draft language for one of my talking points is included below. You understand both the technical and the political ways that Springfield operates. So…..is the information accurate? Is it prudent?

Thanks.

3. The three legislative bills pertaining to (a) dissolving the SIU System, (b) redefining the SIU Trustee Board, and (c) determining a mandated allocation percentage for Carbondale and Edwardsville are still being discussed in Springfield though it is hard to determine what the outcomes will be for the Spring, 2018 session at this moment. One additional piece of business, House Resolution 1051, was introduced by Representative Katie Stuart. It would urge the Illinois Board of Higher Education (IBHE) to conduct a study regarding the governance structure of the current SIU System and determine the viability of two distinct universities with separate boards. A House Resolution only requires passage by the House through a majority vote before it is directed to an entity (in this case, IBHE) for action. It would not need to go to the Senate or the Governor. The Spring session is scheduled through May 31, 2018 so stay tuned!

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

From: John Anthony Charles <jcharles@siu.edu>
Sent: Wednesday, May 16, 2018 10:36 AM
To: Randy J Dunn;Pembrook, Randall
Subject: RE: Language for campus communication

The resolution has been assigned to the House higher education committee: http://www.ilga.gov/legislation/billstatus.asp?DocNum=1051&GAID=14&GA=100&DocTypeID=HR&LegID=112597&SessionID=91

It hasn't been posted to be heard, but it's moving.

JC

John Charles | **Director of Government & Public Affairs**
Southern Illinois University System
520 S. 2nd St., Ste 2-110 | **Springfield, IL 62701**
(217) 545-8080 | **jcharles@siu.edu**

SIU Southern Illinois University System

From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Wednesday, May 16, 2018 9:42 AM
To: Pembrook, Randall; John Anthony Charles
Subject: Re: Language for campus communication

JC and I fine with the language. Thanks...

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: "Pembrook, Randall" <rpembro@siue.edu>
Date: 5/16/18 9:10 AM (GMT-06:00)
To: Randy J Dunn <rdunn@siu.edu>, John Anthony Charles <jcharles@siu.edu>
Subject: Language for campus communication

Every other week I send a note to campus. Draft language for one of my talking points is included below. You understand both the technical and the political ways that Springfield operates. So…..is the information accurate? Is it prudent?

Thanks.

3. The three legislative bills pertaining to (a) dissolving the SIU System, (b) redefining the SIU Trustee Board, and (c) determining a mandated allocation percentage for Carbondale and Edwardsville are still being discussed in

Springfield though it is hard to determine what the outcomes will be for the Spring, 2018 session at this moment. One additional piece of business, House Resolution 1051, was introduced by Representative Katie Stuart. It would urge the Illinois Board of Higher Education (IBHE) to conduct a study regarding the governance structure of the current SIU System and determine the viability of two distinct universities with separate boards. A House Resolution only requires passage by the House through a majority vote before it is directed to an entity (in this case, IBHE) for action. It would not need to go to the Senate or the Governor. The Spring session is scheduled through May 31, 2018 so stay tuned!

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

From: announce-bounces@lists.siue.edu on behalf of Pembrook, Randall <rpembro@siue.edu>
Sent: Friday, May 18, 2018 9:39 AM
To: announce@lists.siue.edu
Subject: Chancellor's Update
Attachments: ATT00001.txt

Importance: High

Friends,

Welcome to Summer 2018! I hope yours is off to a great start and that you have some seasonal plans that include a good dose of relaxation. Below are some of the latest SIUE good news items that, thanks to your efforts, keep on coming.

First, thanks to everyone for their hard work and support of this year's revised commencement exercises. With its many moving pieces, commencement is truly a team effort. We will continue to evolve the event to enhance the experience for our graduates, their families and guests. We also greatly appreciate those staff members who volunteer their time to ensure a positive experience for all. Mark your calendars as Fall 2018 Commencement is set for Dec. 15, while Spring 2019 Commencement is May 10-11. Plan to be a part of commencement as it is truly fulfilling to see happy grads and proud families, and reminds us just how important our daily efforts are in serving our students.

I also want to take this opportunity to thank the Search Committee, including chairs Phyleccia Reed Cole and Kim Durr, as well as the campus as a whole, for your time and effort in completing the highly important task of searching for SIUE's next Equal Opportunity, Access & Title IX Coordinator. It gives me great pleasure to announce that Jamie Ball has accepted the position and will officially begin her duties on June 18, 2018. Jamie has an impressive background in EOA-related responsibilities and initiated the Institutional Compliance office at her former institution, Truman State University. I hope you will offer Jamie both congratulations and support in the months ahead. She is excited to begin her great work on behalf of the EOA Office at SIUE on June 18.

Congratulations to SIUE Police Chief Kevin Schmoll, who will be honored for his minority hiring practices at the Edwardsville NAACP annual banquet on Sunday, June 3 in the Meridian Ballroom. Kevin has implemented the University's commitment to a diverse work force and an inclusive community by adding four officers of color to the department during the past two years. He also started a mentoring program where he advises African American and other SIUE criminal justice students to guide them through the hiring and testing process to become a law enforcement officer.

I am looking forward to continuing conversations regarding the SIUE Strategic Plan this summer and fall. Our current document, along with "white papers" from New Reality and the Congress, certainly provides important potential direction for our future. Several groups, including UQC, UPBC, Chancellor's Council and Extended Chancellor's Council, have looked at the goals and objectives in the current strategic plan. They have also reviewed performance indicators and the most pertinent "big questions" coming out of New Reality and Congress. I hope to use summer retreats to further refine a series of questions to the campus about our priorities. When we begin classes this fall, the plan would be to present this series of questions to representative leadership groups (e.g., Faculty Senate, Staff Senate, Student Senate, Constituency Heads, Diversity Council, BFSA, etc.) to gather feedback in refining the Strategic Plan. I also would like to post the questions electronically so that individuals, as well as groups, can respond. This feedback could then be included as part of the State of the University Address scheduled for 2 p.m. on Wednesday, October 10 in the Meridian Ballroom. Thank you in advance for the ideas you will offer as we determine our future.

And finally, the three legislative bills pertaining to (a) dissolving the SIU System, (b) redefining the SIU Trustee Board, and (c) determining a mandated allocation percentage for Carbondale and Edwardsville are still being discussed in Springfield, although it is hard to determine the outcomes for the Spring 2018 session, at this moment. One additional piece of business—House Resolution 1051—was introduced by Representative Katie Stuart. It would urge the Illinois Board of Higher Education (IBHE) to conduct a study regarding the governance structure of the current SIU System and determine the viability of two distinct universities with separate boards. A House resolution only requires passage by the House before it is directed to an entity (in this case, IBHE) for action. The Spring session is scheduled through May 31, 2018, so please stay tuned.

Again, best wishes for the summer!



Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2477

From: Pembrook, Randall <rpembro@siue.edu>
Sent: Sunday, February 11, 2018 5:26 PM
To: Randy J Dunn
Subject: March retreat?

I'm connecting the dots…..

You talked at the SIUE Faculty Senate meeting about a BOT retreat possibly signaling that the BOT might be ready to discuss the allocation formula.

Trustee Ryan after the meeting last week said there is going to be a March BOT retreat.

Am I "ahead of my skis" or is the topic coming to the forefront? Is there a March BOT retreat scheduled?

I have a campus Q & A coming up tomorrow and am expecting the question. Also, anything you would like me to pass on in managing the conversation about the System and the campuses staying together or splitting. It seemed from your remarks at the Faculty Senate meeting that you were trying to respond to questions but I wasn't quite sure how to read your comments in terms of what we might expect in 2018. Am I right to associate that conversation with some of the things that MIGHT transpire in November with the elections……two races in particular?

Thanks.

I hope you had a good weekend.

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

From: Randy J Dunn
Sent: Tuesday, February 13, 2018 7:11 AM
To: Pembrook, Randall
Subject: Re: March retreat?

Sorry you didn't have this yesterday...but retreat nailed down last night for Friday, March 9. Allocation discussion will be on the agenda to at least get started. And yes, much of what happens will be determined by gubernatorial election...and the Trustees named to the BOT in January 2019 (Portwood and Thomas have expiring terms, although reappointment is permitted).

Sent from my iPad

On Feb 11, 2018, at 6:26 PM, Pembrook, Randall <rpembro@siue.edu> wrote:

> I'm connecting the dots…..
>
> You talked at the SIUE Faculty Senate meeting about a BOT retreat possibly signaling that the BOT might be ready to discuss the allocation formula.
>
> Trustee Ryan after the meeting last week said there is going to be a March BOT retreat.
>
> Am I "ahead of my skis" or is the topic coming to the forefront? Is there a March BOT retreat scheduled?
>
> I have a campus Q & A coming up tomorrow and am expecting the question. Also, anything you would like me to pass on in managing the conversation about the System and the campuses staying together or splitting. It seemed from your remarks at the Faculty Senate meeting that you were trying to respond to questions but I wasn't quite sure how to read your comments in terms of what we might expect in 2018. Am I right to associate that conversation with some of the things that MIGHT transpire in November with the elections……two races in particular?
>
> Thanks.
>
> I hope you had a good weekend.
>
> **Randall G. Pembrook, Chancellor**
> **Southern Illinois University Edwardsville**
> **Campus Box 1151**
> **Edwardsville, IL 62026**
> **618-650-2481**
>
> <image001.jpg>

From: Randy J Dunn
Sent: Monday, February 19, 2018 4:15 PM
To: Amy Sholar
Cc: Lucas Crater-SIU MED Springfield;Misty D Whittington (mistyw@siu.edu);Randy J Dunn
Subject: RE: Input

Good afternoon, Amy (trying to get this done before I have to say "evening" lol). I know Luke has weighed in with advice relative to communication via email, and will let the two of you sort through that as circumstances demand.

On our call Friday, you and I discussed possible topics for inclusion from our end of things as a prelude to your individual conversations with the Trustees re: the March 9 retreat agenda.

You rightly noted a couple of topics already: 1) an exploratory (i.e., no action) review of potential bylaw changes, and discussion of a larger overall review of all BOT legislation; and, 2) teeing up decisions on any remaining outstanding issues regarding Carlo yet by that point--particularly the issue of the equipment move, and possibly more, further to the family members' continued employment. As I mentioned on the phone, SIUC VC for Research Jim Garvey will be present to answer questions as to the equipment. (Note that Luke will opine what part of the Carlo discussion, if any, would be appropriate for closed session.)

Another discussion item that you pointed out--which I strongly agree with and have on my list--is one that will initiate a larger and longer conversation on the allocation of state funds between SIUC and SIUE. This one is being pushed loudly on the Edwardsville campus and they will want to see it get on the docket to start a process. The E to C loan last summer has made this a real point of contention now, and the BOT needs to talk through where they may be willing to go with this...and in what fashion (this will be a longer discussion but it finally needs to get underway I believe). The formula approach may be the way to proceed, but you can get a temperature on where everyone is. A related issue here is the pros and cons of moving to a "unified" system budget, in contrast to what now is driven almost entirely by the three campus sub-budgets.

I would add a few other major operational-issue discussions that need to start moving to front-and-center, to the extent time permits:

---We should spend some time on Carlo's employment agreement, and Luke will be helpful here too, as there is an obligation under the chancellor's contract to effectuate the following clause...which only Carlo has among senior administrators:

"After the first two years of this Agreement the annual compensation...will be subject to possible renegotiation of an increase based on key categorical performance indicators developed in consultation between the President and Chancellor, such as enrollment, student success, and the institution's research endeavors. The specific performance metrics for the possible compensation negotiation will be defined in consultation between the President and Chancellor PRIOR TO THE START OF THE SECOND YEAR of the Agreement." [Caps mine.]

So Luke and I will need some direction from the Board on this. There is also a question as to whether if this is something done for Carlo, do you consider offering the same opportunity to the other two campus CEOs? (To be clear, I do not want any incentive clauses in my employment agreement. The BOT needs to be able to say I don't have them...if the U of I is any example for us...)

---Some time ago, Dr. Portwood had advocated for a time at the "next" retreat to talk about a more aggressive and proactive approach to building minority employment, as well as increasing the number of minority students systemwide.

I have had that topic listed for a long time in my "retreat file" and is probably worth a discussion with Shirley as to whether she desires to move forward with something more concrete than we have now. It's been quite a long while (over a year) since Shirley suggested that for my list for a retreat, but she was pretty adamant about wanting to get a more solidified plan for that in place. Related: Wes McNeese is also wanting the BOT to devote a half-day to a training which has been used numerous times at the medical school ("Crossroads Antiracism Training: Dismantling Racism, Building Racial Justice in Institutions"). We wouldn't do that training on 3/9, but would see if there is interest/willingness on the part of Trustees to go ahead and get the thing scheduled. I'll bring some materials on it...and we'll likely have Wes there anyway (see P.S. below).

---There has been considerable forward momentum on a proposal for a satellite program for SIU Law, but the external funding to support this only comes if the location is in Springfield. You may remember me mentioning this in an earlier Digest report to Trustees, but there has been internal discussion for over a year about possibilities on this front...i.e., of having a satellite program. Springfield's municipal and civic leadership is also pushing hard at this time. Benefit for the law school would be increasing enrollment, improving the student profile (pushing up bar pass rates from the cellar they're in), and gaining another significant beach head in the capitol city. Key question I know would be SPI vs Metro East for expansion, so need to get the BOT briefed up on the exploratory conversations that have taken place to date.

And: I always include an omnibus-type of retreat item which I list under the heading of "Meeting Management." This gets into all kinds of admittedly smaller stuff regarding how the BOT conducts its business (e.g., use of a consent agenda, executive officer reports, streaming of meetings, etc.) and whether Trustees want to do anything differently, more efficiently, and the like. Related: There has been on-and-off discussion about the what and whether of a BOT (standing?) committee on Health Affairs. The genesis of that came with the larger discussions around the direct appointment of Jerry Kruse a couple of years ago. Any thoughts on pushing that discussion, or even want to bring it back up? General Thomas and others were hot on it at first you may recall, but interest then kind of receded.

Of course, this list doesn't even get into what the Trustees themselves may raise with you on issues they want to see addressed that day per your email.

I've taken the liberty of looping in both Luke and Misty here as they have thoughts on any of this--and as you know, we'll have to post this as a special meeting with all notice requirements, etc. See what you think and we can incorporate this with what you get from the Trustees as this all begins to gel in your mind. As I mentioned on our call, it may then work best to do a three-way call with you, Misty, and me to set out the topic descriptions...decide in what order...and figure out approximately how much time you want for each. We'll have some folks coming out for a portion of the day (i.e., Garvey, plus the ones referenced below) so to the extent we can get a rough idea on times, that's not a bad thing.

P.S. - Per your suggestion which I really like, we are making contact with those individuals who have taken on additional roles/responsibilities in the president's office over the past year or so. We'll put them together in a panel to brief the BOT on their positions and the specific work they do at the system level.

P.P.S. - JC is cranking up a joint statement on the reorg and may be in touch to discuss overall angle and possible quote lines.

Let me know if I've forgotten anything for now! And Thanks!

Randy

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

-----Original Message-----
From: Amy Sholar [redacted]
Sent: Friday, February 16, 2018 11:41 AM
To: Randy J Dunn <rdunn@siu.edu>
Cc: Lucas Crater-SIU MED Springfield <lcrater@siumed.edu>
Subject: Input

Randy:

This is the email I want to send the Board. Hopefully this makes sense. I will blind copy them so they don't hit reply all.

I assume I am conforming with Open Meetings Act if I do this? I have copied Luke in for his blessing.

Thanks Amy

Fellow Trustees:

I believe we have a retreat scheduled for March 9th. Thanks to Misty for making arrangements on short notice. It will be my practice to send a group email to all of you before I work with the President in developing an agenda.

If any of you have any topics or issues that may need covered, I ask that you reach out to me individually via telephone so that we can vet those issues before the agenda is prepared. I know we all want information timely, so that will need to happen well in advance of the meetings.

I don't want any Open Meetings Act violations, so be sure and phone individually with your topics.

It is my goal to work as a cohesive unit and I intend to keep the lines of communication open.

Thank you in advance,

Amy Sholar

From: John Anthony Charles <jcharles@siu.edu>
Sent: Monday, February 19, 2018 4:30 PM
To: Randy J Dunn
Subject: RE: Input

Not to get in the middle of anything, but your point regarding Dr. Portwood's desire for more minority students got me to remembering a meeting we tried to arrange with Senator Manar in Decatur to meeting with his AA ministers and community leaders to push recruitment. It fizzled because of the BSN bill, but I'd bet he's ready to restart that convo. This might be a chance for you to talk about what you'd like to do personally to really start that push. We could go to Springfield/Decatur with Manar, Peoria with Koehler, Kankakee with Hutchinson and South Suburbs with any number of legislators. Just a thought. Happy to put that on the to do list.

JC

John Charles | Director of Government & Public Affairs Southern Illinois University System
520 S. 2nd St., Ste 2-110 | Springfield, IL 62701
(217) 545-8080 | jcharles@siu.edu

-----Original Message-----
From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Monday, February 19, 2018 4:15 PM
To: Amy Sholar
Cc: Lucas Crater-SIU MED Springfield; Misty D Whittington; Randy J Dunn
Subject: RE: Input

Good afternoon, Amy (trying to get this done before I have to say "evening" lol). I know Luke has weighed in with advice relative to communication via email, and will let the two of you sort through that as circumstances demand.

On our call Friday, you and I discussed possible topics for inclusion from our end of things as a prelude to your individual conversations with the Trustees re: the March 9 retreat agenda.

You rightly noted a couple of topics already: 1) an exploratory (i.e., no action) review of potential bylaw changes, and discussion of a larger overall review of all BOT legislation; and, 2) teeing up decisions on any remaining outstanding issues regarding Carlo yet by that point--particularly the issue of the equipment move, and possibly more, further to the family members' continued employment. As I mentioned on the phone, SIUC VC for Research Jim Garvey will be present to answer questions as to the equipment. (Note that Luke will opine what part of the Carlo discussion, if any, would be appropriate for closed session.)

Another discussion item that you pointed out--which I strongly agree with and have on my list--is one that will initiate a larger and longer conversation on the allocation of state funds between SIUC and SIUE. This one is being pushed loudly on the Edwardsville campus and they will want to see it get on the docket to start a process. The E to C loan last summer has made this a real point of contention now, and the BOT needs to talk through where they may be willing to go with this...and in what fashion (this will be a longer discussion but it finally needs to get underway I believe). The formula approach may be the way to proceed, but you can get a temperature on where everyone is. A related issue here is the pros and cons of moving to a "unified" system budget, in contrast to what now is driven almost entirely by the three campus sub-budgets.

I would add a few other major operational-issue discussions that need to start moving to front-and-center, to the extent time permits:

---We should spend some time on Carlo's employment agreement, and Luke will be helpful here too, as there is an obligation under the chancellor's contract to effectuate the following clause...which only Carlo has among senior administrators:

"After the first two years of this Agreement the annual compensation...will be subject to possible renegotiation of an increase based on key categorical performance indicators developed in consultation between the President and Chancellor, such as enrollment, student success, and the institution's research endeavors. The specific performance metrics for the possible compensation negotiation will be defined in consultation between the President and Chancellor PRIOR TO THE START OF THE SECOND YEAR of the Agreement." [Caps mine.]

So Luke and I will need some direction from the Board on this. There is also a question as to whether if this is something done for Carlo, do you consider offering the same opportunity to the other two campus CEOs? (To be clear, I do not want any incentive clauses in my employment agreement. The BOT needs to be able to say I don't have them...if the U of I is any example for us...)

---Some time ago, Dr. Portwood had advocated for a time at the "next" retreat to talk about a more aggressive and proactive approach to building minority employment, as well as increasing the number of minority students systemwide. I have had that topic listed for a long time in my "retreat file" and is probably worth a discussion with Shirley as to whether she desires to move forward with something more concrete than we have now. It's been quite a long while (over a year) since Shirley suggested that for my list for a retreat, but she was pretty adamant about wanting to get a more solidified plan for that in place. Related: Wes McNeese is also wanting the BOT to devote a half-day to a training which has been used numerous times at the medical school ("Crossroads Antiracism Training: Dismantling Racism, Building Racial Justice in Institutions"). We wouldn't do that training on 3/9, but would see if there is interest/willingness on the part of Trustees to go ahead and get the thing scheduled. I'll bring some materials on it...and we'll likely have Wes there anyway (see P.S. below).

---There has been considerable forward momentum on a proposal for a satellite program for SIU Law, but the external funding to support this only comes if the location is in Springfield. You may remember me mentioning this in an earlier Digest report to Trustees, but there has been internal discussion for over a year about possibilities on this front...i.e., of having a satellite program. Springfield's municipal and civic leadership is also pushing hard at this time. Benefit for the law school would be increasing enrollment, improving the student profile (pushing up bar pass rates from the cellar they're in), and gaining another significant beach head in the capitol city. Key question I know would be SPI vs Metro East for expansion, so need to get the BOT briefed up on the exploratory conversations that have taken place to date.

And: I always include an omnibus-type of retreat item which I list under the heading of "Meeting Management." This gets into all kinds of admittedly smaller stuff regarding how the BOT conducts its business (e.g., use of a consent agenda, executive officer reports, streaming of meetings, etc.) and whether Trustees want to do anything differently, more efficiently, and the like. Related: There has been on-and-off discussion about the what and whether of a BOT (standing?) committee on Health Affairs. The genesis of that came with the larger discussions around the direct appointment of Jerry Kruse a couple of years ago. Any thoughts on pushing that discussion, or even want to bring it back up? General Thomas and others were hot on it at first you may recall, but interest then kind of receded.

Of course, this list doesn't even get into what the Trustees themselves may raise with you on issues they want to see addressed that day per your email.

I've taken the liberty of looping in both Luke and Misty here as they have thoughts on any of this--and as you know, we'll have to post this as a special meeting with all notice requirements, etc. See what you think and we can incorporate this with what you get from the Trustees as this all begins to gel in your mind. As I mentioned on our call, it may then work

best to do a three-way call with you, Misty, and me to set out the topic descriptions...decide in what order...and figure out approximately how much time you want for each. We'll have some folks coming out for a portion of the day (i.e., Garvey, plus the ones referenced below) so to the extent we can get a rough idea on times, that's not a bad thing.

P.S. - Per your suggestion which I really like, we are making contact with those individuals who have taken on additional roles/responsibilities in the president's office over the past year or so. We'll put them together in a panel to brief the BOT on their positions and the specific work they do at the system level.

P.P.S. - JC is cranking up a joint statement on the reorg and may be in touch to discuss overall angle and possible quote lines.

Let me know if I've forgotten anything for now! And Thanks!

Randy

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

-----Original Message-----
From: Amy Sholar [redacted]
Sent: Friday, February 16, 2018 11:41 AM
To: Randy J Dunn <rdunn@siu.edu>
Cc: Lucas Crater-SIU MED Springfield <lcrater@siumed.edu>
Subject: Input

Randy:

This is the email I want to send the Board. Hopefully this makes sense. I will blind copy them so they don't hit reply all.

I assume I am conforming with Open Meetings Act if I do this? I have copied Luke in for his blessing.

Thanks Amy

Fellow Trustees:

I believe we have a retreat scheduled for March 9th. Thanks to Misty for making arrangements on short notice. It will be my practice to send a group email to all of you before I work with the President in developing an agenda.

If any of you have any topics or issues that may need covered, I ask that you reach out to me individually via telephone so that we can vet those issues before the agenda is prepared. I know we all want information timely, so that will need to happen well in advance of the meetings.

I don't want any Open Meetings Act violations, so be sure and phone individually with your topics.

It is my goal to work as a cohesive unit and I intend to keep the lines of communication open.

Thank you in advance,

Amy Sholar

From: Randy J Dunn
Sent: Monday, February 19, 2018 4:35 PM
To: John Anthony Charles
Subject: RE: Input

Yeah...ok. Let's see where the convo goes with the BOT and then we can circle up from there on next steps. Am sure they'll be supportive but let's see where they take it. Could be a good action step if they say get on it.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

-----Original Message-----
From: John Anthony Charles [mailto:jcharles@siu.edu]
Sent: Monday, February 19, 2018 4:30 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: RE: Input

Not to get in the middle of anything, but your point regarding Dr. Portwood's desire for more minority students got me to remembering a meeting we tried to arrange with Senator Manar in Decatur to meeting with his AA ministers and community leaders to push recruitment. It fizzled because of the BSN bill, but I'd bet he's ready to restart that convo. This might be a chance for you to talk about what you'd like to do personally to really start that push. We could go to Springfield/Decatur with Manar, Peoria with Koehler, Kankakee with Hutchinson and South Suburbs with any number of legislators. Just a thought. Happy to put that on the to do list.

JC

John Charles | Director of Government & Public Affairs Southern Illinois University System
520 S. 2nd St., Ste 2-110 | Springfield, IL 62701
(217) 545-8080 | jcharles@siu.edu

-----Original Message-----
From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Monday, February 19, 2018 4:15 PM
To: Amy Sholar
Cc: Lucas Crater-SIU MED Springfield; Misty D Whittington; Randy J Dunn
Subject: RE: Input

Good afternoon, Amy (trying to get this done before I have to say "evening" lol). I know Luke has weighed in with advice relative to communication via email, and will let the two of you sort through that as circumstances demand.

On our call Friday, you and I discussed possible topics for inclusion from our end of things as a prelude to your individual conversations with the Trustees re: the March 9 retreat agenda.

You rightly noted a couple of topics already: 1) an exploratory (i.e., no action) review of potential bylaw changes, and discussion of a larger overall review of all BOT legislation; and, 2) teeing up decisions on any remaining outstanding issues regarding Carlo yet by that point--particularly the issue of the equipment move, and possibly more, further to the family members' continued employment. As I mentioned on the phone, SIUC VC for Research Jim Garvey will be present to answer questions as to the equipment. (Note that Luke will opine what part of the Carlo discussion, if any, would be appropriate for closed session.)

Another discussion item that you pointed out--which I strongly agree with and have on my list--is one that will initiate a larger and longer conversation on the allocation of state funds between SIUC and SIUE. This one is being pushed loudly on the Edwardsville campus and they will want to see it get on the docket to start a process. The E to C loan last summer has made this a real point of contention now, and the BOT needs to talk through where they may be willing to go with this...and in what fashion (this will be a longer discussion but it finally needs to get underway I believe). The formula approach may be the way to proceed, but you can get a temperature on where everyone is. A related issue here is the pros and cons of moving to a "unified" system budget, in contrast to what now is driven almost entirely by the three campus sub-budgets.

I would add a few other major operational-issue discussions that need to start moving to front-and-center, to the extent time permits:

---We should spend some time on Carlo's employment agreement, and Luke will be helpful here too, as there is an obligation under the chancellor's contract to effectuate the following clause...which only Carlo has among senior administrators:

"After the first two years of this Agreement the annual compensation...will be subject to possible renegotiation of an increase based on key categorical performance indicators developed in consultation between the President and Chancellor, such as enrollment, student success, and the institution's research endeavors. The specific performance metrics for the possible compensation negotiation will be defined in consultation between the President and Chancellor PRIOR TO THE START OF THE SECOND YEAR of the Agreement." [Caps mine.]

So Luke and I will need some direction from the Board on this. There is also a question as to whether if this is something done for Carlo, do you consider offering the same opportunity to the other two campus CEOs? (To be clear, I do not want any incentive clauses in my employment agreement. The BOT needs to be able to say I don't have them...if the U of I is any example for us...)

---Some time ago, Dr. Portwood had advocated for a time at the "next" retreat to talk about a more aggressive and proactive approach to building minority employment, as well as increasing the number of minority students systemwide. I have had that topic listed for a long time in my "retreat file" and is probably worth a discussion with Shirley as to whether she desires to move forward with something more concrete than we have now. It's been quite a long while (over a year) since Shirley suggested that for my list for a retreat, but she was pretty adamant about wanting to get a more solidified plan for that in place. Related: Wes McNeese is also wanting the BOT to devote a half-day to a training which has been used numerous times at the medical school ("Crossroads Antiracism Training: Dismantling Racism, Building Racial Justice in Institutions"). We wouldn't do that training on 3/9, but would see if there is interest/willingness on the part of Trustees to go ahead and get the thing scheduled. I'll bring some materials on it...and we'll likely have Wes there anyway (see P.S. below).

---There has been considerable forward momentum on a proposal for a satellite program for SIU Law, but the external funding to support this only comes if the location is in Springfield. You may remember me mentioning this in an earlier Digest report to Trustees, but there has been internal discussion for over a year about possibilities on this front...i.e., of having a satellite program. Springfield's municipal and civic leadership is also pushing hard at this time. Benefit for the

law school would be increasing enrollment, improving the student profile (pushing up bar pass rates from the cellar they're in), and gaining another significant beach head in the capitol city. Key question I know would be SPI vs Metro East for expansion, so need to get the BOT briefed up on the exploratory conversations that have taken place to date.

And: I always include an omnibus-type of retreat item which I list under the heading of "Meeting Management." This gets into all kinds of admittedly smaller stuff regarding how the BOT conducts its business (e.g., use of a consent agenda, executive officer reports, streaming of meetings, etc.) and whether Trustees want to do anything differently, more efficiently, and the like. Related: There has been on-and-off discussion about the what and whether of a BOT (standing?) committee on Health Affairs. The genesis of that came with the larger discussions around the direct appointment of Jerry Kruse a couple of years ago. Any thoughts on pushing that discussion, or even want to bring it back up? General Thomas and others were hot on it at first you may recall, but interest then kind of receded.

Of course, this list doesn't even get into what the Trustees themselves may raise with you on issues they want to see addressed that day per your email.

I've taken the liberty of looping in both Luke and Misty here as they have thoughts on any of this--and as you know, we'll have to post this as a special meeting with all notice requirements, etc. See what you think and we can incorporate this with what you get from the Trustees as this all begins to gel in your mind. As I mentioned on our call, it may then work best to do a three-way call with you, Misty, and me to set out the topic descriptions...decide in what order...and figure out approximately how much time you want for each. We'll have some folks coming out for a portion of the day (i.e., Garvey, plus the ones referenced below) so to the extent we can get a rough idea on times, that's not a bad thing.

P.S. - Per your suggestion which I really like, we are making contact with those individuals who have taken on additional roles/responsibilities in the president's office over the past year or so. We'll put them together in a panel to brief the BOT on their positions and the specific work they do at the system level.

P.P.S. - JC is cranking up a joint statement on the reorg and may be in touch to discuss overall angle and possible quote lines.

Let me know if I've forgotten anything for now! And Thanks!

Randy

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

-----Original Message-----
From: Amy Sholar [redacted]
Sent: Friday, February 16, 2018 11:41 AM
To: Randy J Dunn <rdunn@siu.edu>
Cc: Lucas Crater-SIU MED Springfield <lcrater@siumed.edu>
Subject: Input

Randy:

This is the email I want to send the Board. Hopefully this makes sense. I will blind copy them so they don’t hit reply all.

I assume I am conforming with Open Meetings Act if I do this? I have copied Luke in for his blessing.

Thanks Amy

Fellow Trustees:

I believe we have a retreat scheduled for March 9th. Thanks to Misty for making arrangements on short notice. It will be my practice to send a group email to all of you before I work with the President in developing an agenda.

If any of you have any topics or issues that may need covered, I ask that you reach out to me individually via telephone so that we can vet those issues before the agenda is prepared. I know we all want information timely, so that will need to happen well in advance of the meetings.

I don't want any Open Meetings Act violations, so be sure and phone individually with your topics.

It is my goal to work as a cohesive unit and I intend to keep the lines of communication open.

Thank you in advance,

Amy Sholar

From: John Anthony Charles <jcharles@siu.edu>
Sent: Monday, February 19, 2018 5:28 PM
To: Randy J Dunn
Subject: RE: Input

Just a little something for you back pocket.

John Charles | Director of Government & Public Affairs Southern Illinois University System
520 S. 2nd St., Ste 2-110 | Springfield, IL 62701
(217) 545-8080 | jcharles@siu.edu

-----Original Message-----
From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Monday, February 19, 2018 4:35 PM
To: John Anthony Charles
Subject: RE: Input

Yeah...ok. Let's see where the convo goes with the BOT and then we can circle up from there on next steps. Am sure they'll be supportive but let's see where they take it. Could be a good action step if they say get on it.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

-----Original Message-----
From: John Anthony Charles [mailto:jcharles@siu.edu]
Sent: Monday, February 19, 2018 4:30 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: RE: Input

Not to get in the middle of anything, but your point regarding Dr. Portwood's desire for more minority students got me to remembering a meeting we tried to arrange with Senator Manar in Decatur to meeting with his AA ministers and community leaders to push recruitment. It fizzled because of the BSN bill, but I'd bet he's ready to restart that convo. This might be a chance for you to talk about what you'd like to do personally to really start that push. We could go to Springfield/Decatur with Manar, Peoria with Koehler, Kankakee with Hutchinson and South Suburbs with any number of legislators. Just a thought. Happy to put that on the to do list.

JC

John Charles | Director of Government & Public Affairs Southern Illinois University System
520 S. 2nd St., Ste 2-110 | Springfield, IL 62701
(217) 545-8080 | jcharles@siu.edu

-----Original Message-----
From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Monday, February 19, 2018 4:15 PM
To: Amy Sholar
Cc: Lucas Crater-SIU MED Springfield; Misty D Whittington; Randy J Dunn
Subject: RE: Input

Good afternoon, Amy (trying to get this done before I have to say "evening" lol). I know Luke has weighed in with advice relative to communication via email, and will let the two of you sort through that as circumstances demand.

On our call Friday, you and I discussed possible topics for inclusion from our end of things as a prelude to your individual conversations with the Trustees re: the March 9 retreat agenda.

You rightly noted a couple of topics already: 1) an exploratory (i.e., no action) review of potential bylaw changes, and discussion of a larger overall review of all BOT legislation; and, 2) teeing up decisions on any remaining outstanding issues regarding Carlo yet by that point--particularly the issue of the equipment move, and possibly more, further to the family members' continued employment. As I mentioned on the phone, SIUC VC for Research Jim Garvey will be present to answer questions as to the equipment. (Note that Luke will opine what part of the Carlo discussion, if any, would be appropriate for closed session.)

Another discussion item that you pointed out--which I strongly agree with and have on my list--is one that will initiate a larger and longer conversation on the allocation of state funds between SIUC and SIUE. This one is being pushed loudly on the Edwardsville campus and they will want to see it get on the docket to start a process. The E to C loan last summer has made this a real point of contention now, and the BOT needs to talk through where they may be willing to go with this...and in what fashion (this will be a longer discussion but it finally needs to get underway I believe). The formula approach may be the way to proceed, but you can get a temperature on where everyone is. A related issue here is the pros and cons of moving to a "unified" system budget, in contrast to what now is driven almost entirely by the three campus sub-budgets.

I would add a few other major operational-issue discussions that need to start moving to front-and-center, to the extent time permits:

---We should spend some time on Carlo's employment agreement, and Luke will be helpful here too, as there is an obligation under the chancellor's contract to effectuate the following clause...which only Carlo has among senior administrators:

"After the first two years of this Agreement the annual compensation...will be subject to possible renegotiation of an increase based on key categorical performance indicators developed in consultation between the President and Chancellor, such as enrollment, student success, and the institution's research endeavors. The specific performance metrics for the possible compensation negotiation will be defined in consultation between the President and Chancellor PRIOR TO THE START OF THE SECOND YEAR of the Agreement." [Caps mine.]

So Luke and I will need some direction from the Board on this. There is also a question as to whether if this is something done for Carlo, do you consider offering the same opportunity to the other two campus CEOs? (To be clear, I do not want any incentive clauses in my employment agreement. The BOT needs to be able to say I don't have them...if the U of I is any example for us...)

---Some time ago, Dr. Portwood had advocated for a time at the "next" retreat to talk about a more aggressive and proactive approach to building minority employment, as well as increasing the number of minority students systemwide.

I have had that topic listed for a long time in my "retreat file" and is probably worth a discussion with Shirley as to whether she desires to move forward with something more concrete than we have now. It's been quite a long while (over a year) since Shirley suggested that for my list for a retreat, but she was pretty adamant about wanting to get a more solidified plan for that in place. Related: Wes McNeese is also wanting the BOT to devote a half-day to a training which has been used numerous times at the medical school ("Crossroads Antiracism Training: Dismantling Racism, Building Racial Justice in Institutions"). We wouldn't do that training on 3/9, but would see if there is interest/willingness on the part of Trustees to go ahead and get the thing scheduled. I'll bring some materials on it...and we'll likely have Wes there anyway (see P.S. below).

---There has been considerable forward momentum on a proposal for a satellite program for SIU Law, but the external funding to support this only comes if the location is in Springfield. You may remember me mentioning this in an earlier Digest report to Trustees, but there has been internal discussion for over a year about possibilities on this front...i.e., of having a satellite program. Springfield's municipal and civic leadership is also pushing hard at this time. Benefit for the law school would be increasing enrollment, improving the student profile (pushing up bar pass rates from the cellar they're in), and gaining another significant beach head in the capitol city. Key question I know would be SPI vs Metro East for expansion, so need to get the BOT briefed up on the exploratory conversations that have taken place to date.

And: I always include an omnibus-type of retreat item which I list under the heading of "Meeting Management." This gets into all kinds of admittedly smaller stuff regarding how the BOT conducts its business (e.g., use of a consent agenda, executive officer reports, streaming of meetings, etc.) and whether Trustees want to do anything differently, more efficiently, and the like. Related: There has been on-and-off discussion about the what and whether of a BOT (standing?) committee on Health Affairs. The genesis of that came with the larger discussions around the direct appointment of Jerry Kruse a couple of years ago. Any thoughts on pushing that discussion, or even want to bring it back up? General Thomas and others were hot on it at first you may recall, but interest then kind of receded.

Of course, this list doesn't even get into what the Trustees themselves may raise with you on issues they want to see addressed that day per your email.

I've taken the liberty of looping in both Luke and Misty here as they have thoughts on any of this--and as you know, we'll have to post this as a special meeting with all notice requirements, etc. See what you think and we can incorporate this with what you get from the Trustees as this all begins to gel in your mind. As I mentioned on our call, it may then work best to do a three-way call with you, Misty, and me to set out the topic descriptions...decide in what order...and figure out approximately how much time you want for each. We'll have some folks coming out for a portion of the day (i.e., Garvey, plus the ones referenced below) so to the extent we can get a rough idea on times, that's not a bad thing.

P.S. - Per your suggestion which I really like, we are making contact with those individuals who have taken on additional roles/responsibilities in the president's office over the past year or so. We'll put them together in a panel to brief the BOT on their positions and the specific work they do at the system level.

P.P.S. - JC is cranking up a joint statement on the reorg and may be in touch to discuss overall angle and possible quote lines.

Let me know if I've forgotten anything for now! And Thanks!

Randy

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

-----Original Message-----
From: Amy Sholar [redacted]
Sent: Friday, February 16, 2018 11:41 AM
To: Randy J Dunn <rdunn@siu.edu>
Cc: Lucas Crater-SIU MED Springfield <lcrater@siumed.edu>
Subject: Input

Randy:

This is the email I want to send the Board. Hopefully this makes sense. I will blind copy them so they don't hit reply all.

I assume I am conforming with Open Meetings Act if I do this? I have copied Luke in for his blessing.

Thanks Amy

Fellow Trustees:

I believe we have a retreat scheduled for March 9th. Thanks to Misty for making arrangements on short notice. It will be my practice to send a group email to all of you before I work with the President in developing an agenda.

If any of you have any topics or issues that may need covered, I ask that you reach out to me individually via telephone so that we can vet those issues before the agenda is prepared. I know we all want information timely, so that will need to happen well in advance of the meetings.

I don't want any Open Meetings Act violations, so be sure and phone individually with your topics.

It is my goal to work as a cohesive unit and I intend to keep the lines of communication open.

Thank you in advance,

Amy Sholar

From: Randy J Dunn
Sent: Monday, February 19, 2018 6:31 PM
To: John Anthony Charles
Subject: Re: Input

Yes sir.

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: John Anthony Charles <jcharles@siu.edu>
Date: 2/19/18 5:27 PM (GMT-06:00)
To: Randy J Dunn <rdunn@siu.edu>
Subject: RE: Input

Just a little something for you back pocket.

John Charles | Director of Government & Public Affairs
Southern Illinois University System
520 S. 2nd St., Ste 2-110 | Springfield, IL 62701
(217) 545-8080 | jcharles@siu.edu

-----Original Message-----
From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Monday, February 19, 2018 4:35 PM
To: John Anthony Charles
Subject: RE: Input

Yeah...ok. Let's see where the convo goes with the BOT and then we can circle up from there on next steps. Am sure they'll be supportive but let's see where they take it. Could be a good action step if they say get on it.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

-----Original Message-----
From: John Anthony Charles [mailto:jcharles@siu.edu]
Sent: Monday, February 19, 2018 4:30 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: RE: Input

Not to get in the middle of anything, but your point regarding Dr. Portwood's desire for more minority students got me to remembering a meeting we tried to arrange with Senator Manar in Decatur to meeting with his AA ministers and community leaders to push recruitment. It fizzled because of the BSN bill, but I'd bet he's ready to restart that convo. This might be a chance for you to talk about what you'd like to do personally to really start that push. We could go to Springfield/Decatur with Manar, Peoria with Koehler, Kankakee with Hutchinson and South Suburbs with any number of legislators. Just a thought. Happy to put that on the to do list.

JC

John Charles | Director of Government & Public Affairs Southern Illinois University System
520 S. 2nd St., Ste 2-110 | Springfield, IL 62701
(217) 545-8080 | jcharles@siu.edu

-----Original Message-----
From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Monday, February 19, 2018 4:15 PM
To: Amy Sholar
Cc: Lucas Crater-SIU MED Springfield; Misty D Whittington; Randy J Dunn
Subject: RE: Input

Good afternoon, Amy (trying to get this done before I have to say "evening" lol). I know Luke has weighed in with advice relative to communication via email, and will let the two of you sort through that as circumstances demand.

On our call Friday, you and I discussed possible topics for inclusion from our end of things as a prelude to your individual conversations with the Trustees re: the March 9 retreat agenda.

You rightly noted a couple of topics already: 1) an exploratory (i.e., no action) review of potential bylaw changes, and discussion of a larger overall review of all BOT legislation; and, 2) teeing up decisions on any remaining outstanding issues regarding Carlo yet by that point--particularly the issue of the equipment move, and possibly more, further to the family members' continued employment. As I mentioned on the phone, SIUC VC for Research Jim Garvey will be present to answer questions as to the equipment. (Note that Luke will opine what part of the Carlo discussion, if any, would be appropriate for closed session.)

Another discussion item that you pointed out--which I strongly agree with and have on my list--is one that will initiate a larger and longer conversation on the allocation of state funds between SIUC and SIUE. This one is being pushed loudly on the Edwardsville campus and they will want to see it get on the docket to start a process. The E to C loan last summer has made this a real point of contention now, and the BOT needs to talk through where they may be willing to go with this...and in what fashion (this will be a longer discussion but it finally needs to get underway I believe). The formula approach may be the way to proceed, but you can get a temperature on where everyone is. A related issue here is the pros and cons of moving to a "unified" system budget, in contrast to what now is driven almost entirely by the three campus sub-budgets.

I would add a few other major operational-issue discussions that need to start moving to front-and-center, to the extent time permits:

---We should spend some time on Carlo's employment agreement, and Luke will be helpful here too, as there is an obligation under the chancellor's contract to effectuate the following clause...which only Carlo has among senior administrators:

"After the first two years of this Agreement the annual compensation...will be subject to possible renegotiation of an increase based on key categorical performance indicators developed in consultation between the President and Chancellor, such as enrollment, student success, and the institution's research endeavors. The specific performance metrics for the possible compensation negotiation will be defined in consultation between the President and Chancellor PRIOR TO THE START OF THE SECOND YEAR of the Agreement." [Caps mine.]

So Luke and I will need some direction from the Board on this. There is also a question as to whether if this is something done for Carlo, do you consider offering the same opportunity to the other two campus CEOs? (To be clear, I do not want any incentive clauses in my employment agreement. The BOT needs to be able to say I don't have them...if the U of I is any example for us...)

---Some time ago, Dr. Portwood had advocated for a time at the "next" retreat to talk about a more aggressive and proactive approach to building minority employment, as well as increasing the number of minority students systemwide. I have had that topic listed for a long time in my "retreat file" and is probably worth a discussion with Shirley as to whether she desires to move forward with something more concrete than we have now. It's been quite a long while (over a year) since Shirley suggested that for my list for a retreat, but she was pretty adamant about wanting to get a more solidified plan for that in place. Related: Wes McNeese is also wanting the BOT to devote a half-day to a training which has been used numerous times at the medical school ("Crossroads Antiracism Training: Dismantling Racism, Building Racial Justice in Institutions"). We wouldn't do that training on 3/9, but would see if there is interest/willingness on the part of Trustees to go ahead and get the thing scheduled. I'll bring some materials on it...and we'll likely have Wes there anyway (see P.S. below).

---There has been considerable forward momentum on a proposal for a satellite program for SIU Law, but the external funding to support this only comes if the location is in Springfield. You may remember me mentioning this in an earlier Digest report to Trustees, but there has been internal discussion for over a year about possibilities on this front...i.e., of having a satellite program. Springfield's municipal and civic leadership is also pushing hard at this time. Benefit for the law school would be increasing enrollment, improving the student profile (pushing up bar pass rates from the cellar they're in), and gaining another significant beach head in the capitol city. Key question I know would be SPI vs Metro East for expansion, so need to get the BOT briefed up on the exploratory conversations that have taken place to date.

And: I always include an omnibus-type of retreat item which I list under the heading of "Meeting Management." This gets into all kinds of admittedly smaller stuff regarding how the BOT conducts its business (e.g., use of a consent agenda, executive officer reports, streaming of meetings, etc.) and whether Trustees want to do anything differently, more efficiently, and the like. Related: There has been on-and-off discussion about the what and whether of a BOT (standing?) committee on Health Affairs. The genesis of that came with the larger discussions around the direct appointment of Jerry Kruse a couple of years ago. Any thoughts on pushing that discussion, or even want to bring it back up? General Thomas and others were hot on it at first you may recall, but interest then kind of receded.

Of course, this list doesn't even get into what the Trustees themselves may raise with you on issues they want to see addressed that day per your email.

I've taken the liberty of looping in both Luke and Misty here as they have thoughts on any of this--and as you know, we'll have to post this as a special meeting with all notice requirements, etc. See what you think and we can incorporate this with what you get from the Trustees as this all begins to gel in your mind. As I mentioned on our call, it may then work best to do a three-way call with you, Misty, and me to set out the topic descriptions...decide in what order...and figure out approximately how much time you want for each. We'll have some folks coming out for a portion of the day (i.e., Garvey, plus the ones referenced below) so to the extent we can get a rough idea on times, that's not a bad thing.

P.S. - Per your suggestion which I really like, we are making contact with those individuals who have taken on additional roles/responsibilities in the president's office over the past year or so. We'll put them together in a panel to brief the BOT on their positions and the specific work they do at the system level.

P.P.S. - JC is cranking up a joint statement on the reorg and may be in touch to discuss overall angle and possible quote lines.

Let me know if I've forgotten anything for now! And Thanks!

Randy

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM

618.536.3471 l Office
618.536.3404 l Fax

-----Original Message-----
From: Amy Sholar [redacted]
Sent: Friday, February 16, 2018 11:41 AM
To: Randy J Dunn <rdunn@siu.edu>
Cc: Lucas Crater-SIU MED Springfield <lcrater@siumed.edu>
Subject: Input

Randy:

This is the email I want to send the Board. Hopefully this makes sense. I will blind copy them so they don't hit reply all.

I assume I am conforming with Open Meetings Act if I do this? I have copied Luke in for his blessing.

Thanks Amy

Fellow Trustees:

I believe we have a retreat scheduled for March 9th. Thanks to Misty for making arrangements on short notice. It will be my practice to send a group email to all of you before I work with the President in developing an agenda.

If any of you have any topics or issues that may need covered, I ask that you reach out to me individually via telephone so that we can vet those issues before the agenda is prepared. I know we all want information timely, so that will need to happen well in advance of the meetings.

I don't want any Open Meetings Act violations, so be sure and phone individually with your topics.

It is my goal to work as a cohesive unit and I intend to keep the lines of communication open.

Thank you in advance,

Amy Sholar

From: Amy Sholar [redacted]
Sent: Tuesday, February 20, 2018 3:34 PM
To: Randy J Dunn
Cc: Lucas Crater-SIU MED Springfield;Misty D Whittington
Subject: Re: Input

Randy:

I sent the email to the full Board earlier, as you may have already noticed. I will let you know if I get any specific requests from individual Trustees. As to the other topics, I believe we are on the same page and if necessary we can have a conference call to discuss the sequence and the time allotted to the various items.

I owe Misty an email as to the start and finish times. I am thinking 9am-4pm??? Any input on this is or related matters is appreciated.

Thanks,

Amy

> On Feb 19, 2018, at 4:15 PM, Randy J Dunn <rdunn@siu.edu> wrote:
>
> Good afternoon, Amy (trying to get this done before I have to say "evening" lol). I know Luke has weighed in with advice relative to communication via email, and will let the two of you sort through that as circumstances demand.
>
> On our call Friday, you and I discussed possible topics for inclusion from our end of things as a prelude to your individual conversations with the Trustees re: the March 9 retreat agenda.
>
> You rightly noted a couple of topics already: 1) an exploratory (i.e., no action) review of potential bylaw changes, and discussion of a larger overall review of all BOT legislation; and, 2) teeing up decisions on any remaining outstanding issues regarding Carlo yet by that point--particularly the issue of the equipment move, and possibly more, further to the family members' continued employment. As I mentioned on the phone, SIUC VC for Research Jim Garvey will be present to answer questions as to the equipment. (Note that Luke will opine what part of the Carlo discussion, if any, would be appropriate for closed session.)
>
> Another discussion item that you pointed out--which I strongly agree with and have on my list--is one that will initiate a larger and longer conversation on the allocation of state funds between SIUC and SIUE. This one is being pushed loudly on the Edwardsville campus and they will want to see it get on the docket to start a process. The E to C loan last summer has made this a real point of contention now, and the BOT needs to talk through where they may be willing to go with this...and in what fashion (this will be a longer discussion but it finally needs to get underway I believe). The formula approach may be the way to proceed, but you can get a temperature on where everyone is. A related issue here is the pros and cons of moving to a "unified" system budget, in contrast to what now is driven almost entirely by the three campus sub-budgets.
>
> I would add a few other major operational-issue discussions that need to start moving to front-and-center, to the extent time permits:
>

> ---We should spend some time on Carlo's employment agreement, and Luke will be helpful here too, as there is an obligation under the chancellor's contract to effectuate the following clause...which only Carlo has among senior administrators:
>
> "After the first two years of this Agreement the annual compensation...will be subject to possible renegotiation of an increase based on key categorical performance indicators developed in consultation between the President and Chancellor, such as enrollment, student success, and the institution's research endeavors. The specific performance metrics for the possible compensation negotiation will be defined in consultation between the President and Chancellor PRIOR TO THE START OF THE SECOND YEAR of the Agreement." [Caps mine.]
>
> So Luke and I will need some direction from the Board on this. There is also a question as to whether if this is something done for Carlo, do you consider offering the same opportunity to the other two campus CEOs? (To be clear, I do not want any incentive clauses in my employment agreement. The BOT needs to be able to say I don't have them...if the U of I is any example for us...)
>
> ---Some time ago, Dr. Portwood had advocated for a time at the "next" retreat to talk about a more aggressive and proactive approach to building minority employment, as well as increasing the number of minority students systemwide. I have had that topic listed for a long time in my "retreat file" and is probably worth a discussion with Shirley as to whether she desires to move forward with something more concrete than we have now. It's been quite a long while (over a year) since Shirley suggested that for my list for a retreat, but she was pretty adamant about wanting to get a more solidified plan for that in place. Related: Wes McNeese is also wanting the BOT to devote a half-day to a training which has been used numerous times at the medical school ("Crossroads Antiracism Training: Dismantling Racism, Building Racial Justice in Institutions"). We wouldn't do that training on 3/9, but would see if there is interest/willingness on the part of Trustees to go ahead and get the thing scheduled. I'll bring some materials on it...and we'll likely have Wes there anyway (see P.S. below).
>
> ---There has been considerable forward momentum on a proposal for a satellite program for SIU Law, but the external funding to support this only comes if the location is in Springfield. You may remember me mentioning this in an earlier Digest report to Trustees, but there has been internal discussion for over a year about possibilities on this front...i.e., of having a satellite program. Springfield's municipal and civic leadership is also pushing hard at this time. Benefit for the law school would be increasing enrollment, improving the student profile (pushing up bar pass rates from the cellar they're in), and gaining another significant beach head in the capitol city. Key question I know would be SPI vs Metro East for expansion, so need to get the BOT briefed up on the exploratory conversations that have taken place to date.
>
> And: I always include an omnibus-type of retreat item which I list under the heading of "Meeting Management." This gets into all kinds of admittedly smaller stuff regarding how the BOT conducts its business (e.g., use of a consent agenda, executive officer reports, streaming of meetings, etc.) and whether Trustees want to do anything differently, more efficiently, and the like. Related: There has been on-and-off discussion about the what and whether of a BOT (standing?) committee on Health Affairs. The genesis of that came with the larger discussions around the direct appointment of Jerry Kruse a couple of years ago. Any thoughts on pushing that discussion, or even want to bring it back up? General Thomas and others were hot on it at first you may recall, but interest then kind of receded.
>
> Of course, this list doesn't even get into what the Trustees themselves may raise with you on issues they want to see addressed that day per your email.
>
> I've taken the liberty of looping in both Luke and Misty here as they have thoughts on any of this--and as you know, we'll have to post this as a special meeting with all notice requirements, etc. See what you think and we can incorporate this with what you get from the Trustees as this all begins to gel in your mind. As I mentioned on our call, it may then work best to do a three-way call with you, Misty, and me to set out the topic descriptions...decide in what order...and figure out approximately how much time you want for each. We'll have some folks coming out for a portion of the day (i.e., Garvey, plus the ones referenced below) so to the extent we can get a rough idea on times, that's not a bad thing.
>

> P.S. - Per your suggestion which I really like, we are making contact with those individuals who have taken on additional roles/responsibilities in the president's office over the past year or so. We'll put them together in a panel to brief the BOT on their positions and the specific work they do at the system level.
>
> P.P.S. - JC is cranking up a joint statement on the reorg and may be in touch to discuss overall angle and possible quote lines.
>
> Let me know if I've forgotten anything for now! And Thanks!
>
> Randy
>
> RANDY J. DUNN, PRESIDENT
> SOUTHERN ILLINOIS UNIVERSITY SYSTEM
> 618.536.3471 l Office
> 618.536.3404 l Fax
>
>
>
> -----Original Message-----
> From: Amy Sholar [redacted]
> Sent: Friday, February 16, 2018 11:41 AM
> To: Randy J Dunn <rdunn@siu.edu>
> Cc: Lucas Crater-SIU MED Springfield <lcrater@siumed.edu>
> Subject: Input
>
> Randy:
>
> This is the email I want to send the Board. Hopefully this makes sense. I will blind copy them so they don't hit reply all.
>
> I assume I am conforming with Open Meetings Act if I do this? I have copied Luke in for his blessing.
>
> Thanks Amy
>
>
>
>
> Fellow Trustees:
>
> I believe we have a retreat scheduled for March 9th. Thanks to Misty for making arrangements on short notice. It will be my practice to send a group email to all of you before I work with the President in developing an agenda.
>
> If any of you have any topics or issues that may need covered, I ask that you reach out to me individually via telephone so that we can vet those issues before the agenda is prepared. I know we all want information timely, so that will need to happen well in advance of the meetings.
>
> I don't want any Open Meetings Act violations, so be sure and phone individually with your topics.
>
> It is my goal to work as a cohesive unit and I intend to keep the lines of communication open.
>
> Thank you in advance,
>
> Amy Sholar

>
>
>

From: Misty D Whittington <mistyw@siu.edu>
Sent: Wednesday, February 21, 2018 9:01 AM
To: Amy Sholar;Randy J Dunn
Cc: Lucas Crater-SIU MED Springfield
Subject: RE: Input

The times sound fine to me. We can have light breakfast items available by 8:30 a.m. Working lunch items via buffet ready for noon.

_____

Misty Whittington
Executive Secretary
Office of the Board of Trustees
Southern Illinois University
MC 6801
Carbondale, IL 62901
Phone: 618/536-3357
Fax: 618/536-3404
E-mail: mistyw@siu.edu

-----Original Message-----
From: Amy Sholar [redacted]
Sent: Tuesday, February 20, 2018 3:34 PM
To: Randy J Dunn
Cc: Lucas Crater-SIU MED Springfield; Misty D Whittington
Subject: Re: Input

Randy:

I sent the email to the full Board earlier, as you may have already noticed. I will let you know if I get any specific requests from individual Trustees. As to the other topics, I believe we are on the same page and if necessary we can have a conference call to discuss the sequence and the time allotted to the various items.

I owe Misty an email as to the start and finish times. I am thinking 9am-4pm??? Any input on this is or related matters is appreciated.

Thanks,

Amy

> On Feb 19, 2018, at 4:15 PM, Randy J Dunn <rdunn@siu.edu> wrote:
>
> Good afternoon, Amy (trying to get this done before I have to say "evening" lol). I know Luke has weighed in with advice relative to communication via email, and will let the two of you sort through that as circumstances demand.
>
> On our call Friday, you and I discussed possible topics for inclusion from our end of things as a prelude to your individual conversations with the Trustees re: the March 9 retreat agenda.
>

> You rightly noted a couple of topics already: 1) an exploratory (i.e., no action) review of potential bylaw changes, and discussion of a larger overall review of all BOT legislation; and, 2) teeing up decisions on any remaining outstanding issues regarding Carlo yet by that point--particularly the issue of the equipment move, and possibly more, further to the family members' continued employment. As I mentioned on the phone, SIUC VC for Research Jim Garvey will be present to answer questions as to the equipment. (Note that Luke will opine what part of the Carlo discussion, if any, would be appropriate for closed session.)
>
> Another discussion item that you pointed out--which I strongly agree with and have on my list--is one that will initiate a larger and longer conversation on the allocation of state funds between SIUC and SIUE. This one is being pushed loudly on the Edwardsville campus and they will want to see it get on the docket to start a process. The E to C loan last summer has made this a real point of contention now, and the BOT needs to talk through where they may be willing to go with this...and in what fashion (this will be a longer discussion but it finally needs to get underway I believe). The formula approach may be the way to proceed, but you can get a temperature on where everyone is. A related issue here is the pros and cons of moving to a "unified" system budget, in contrast to what now is driven almost entirely by the three campus sub-budgets.
>
> I would add a few other major operational-issue discussions that need to start moving to front-and-center, to the extent time permits:
>
> ---We should spend some time on Carlo's employment agreement, and Luke will be helpful here too, as there is an obligation under the chancellor's contract to effectuate the following clause...which only Carlo has among senior administrators:
>
> "After the first two years of this Agreement the annual compensation...will be subject to possible renegotiation of an increase based on key categorical performance indicators developed in consultation between the President and Chancellor, such as enrollment, student success, and the institution's research endeavors. The specific performance metrics for the possible compensation negotiation will be defined in consultation between the President and Chancellor PRIOR TO THE START OF THE SECOND YEAR of the Agreement." [Caps mine.]
>
> So Luke and I will need some direction from the Board on this. There is also a question as to whether if this is something done for Carlo, do you consider offering the same opportunity to the other two campus CEOs? (To be clear, I do not want any incentive clauses in my employment agreement. The BOT needs to be able to say I don't have them...if the U of I is any example for us...)
>
> ---Some time ago, Dr. Portwood had advocated for a time at the "next" retreat to talk about a more aggressive and proactive approach to building minority employment, as well as increasing the number of minority students systemwide. I have had that topic listed for a long time in my "retreat file" and is probably worth a discussion with Shirley as to whether she desires to move forward with something more concrete than we have now. It's been quite a long while (over a year) since Shirley suggested that for my list for a retreat, but she was pretty adamant about wanting to get a more solidified plan for that in place. Related: Wes McNeese is also wanting the BOT to devote a half-day to a training which has been used numerous times at the medical school ("Crossroads Antiracism Training: Dismantling Racism, Building Racial Justice in Institutions"). We wouldn't do that training on 3/9, but would see if there is interest/willingness on the part of Trustees to go ahead and get the thing scheduled. I'll bring some materials on it...and we'll likely have Wes there anyway (see P.S. below).
>
> ---There has been considerable forward momentum on a proposal for a satellite program for SIU Law, but the external funding to support this only comes if the location is in Springfield. You may remember me mentioning this in an earlier Digest report to Trustees, but there has been internal discussion for over a year about possibilities on this front...i.e., of having a satellite program. Springfield's municipal and civic leadership is also pushing hard at this time. Benefit for the law school would be increasing enrollment, improving the student profile (pushing up bar pass rates from the cellar they're in), and gaining another significant beach head in the capitol city. Key question I know would be SPI vs Metro East for expansion, so need to get the BOT briefed up on the exploratory conversations that have taken place to date.

>
> And: I always include an omnibus-type of retreat item which I list under the heading of "Meeting Management." This gets into all kinds of admittedly smaller stuff regarding how the BOT conducts its business (e.g., use of a consent agenda, executive officer reports, streaming of meetings, etc.) and whether Trustees want to do anything differently, more efficiently, and the like. Related: There has been on-and-off discussion about the what and whether of a BOT (standing?) committee on Health Affairs. The genesis of that came with the larger discussions around the direct appointment of Jerry Kruse a couple of years ago. Any thoughts on pushing that discussion, or even want to bring it back up? General Thomas and others were hot on it at first you may recall, but interest then kind of receded.
>
> Of course, this list doesn't even get into what the Trustees themselves may raise with you on issues they want to see addressed that day per your email.
>
> I've taken the liberty of looping in both Luke and Misty here as they have thoughts on any of this--and as you know, we'll have to post this as a special meeting with all notice requirements, etc. See what you think and we can incorporate this with what you get from the Trustees as this all begins to gel in your mind. As I mentioned on our call, it may then work best to do a three-way call with you, Misty, and me to set out the topic descriptions...decide in what order...and figure out approximately how much time you want for each. We'll have some folks coming out for a portion of the day (i.e., Garvey, plus the ones referenced below) so to the extent we can get a rough idea on times, that's not a bad thing.
>
> P.S. - Per your suggestion which I really like, we are making contact with those individuals who have taken on additional roles/responsibilities in the president's office over the past year or so. We'll put them together in a panel to brief the BOT on their positions and the specific work they do at the system level.
>
> P.P.S. - JC is cranking up a joint statement on the reorg and may be in touch to discuss overall angle and possible quote lines.
>
> Let me know if I've forgotten anything for now! And Thanks!
>
> Randy
>
> RANDY J. DUNN, PRESIDENT
> SOUTHERN ILLINOIS UNIVERSITY SYSTEM
> 618.536.3471 l Office
> 618.536.3404 l Fax
>
>
>
> -----Original Message-----
> From: Amy Sholar [redacted]
> Sent: Friday, February 16, 2018 11:41 AM
> To: Randy J Dunn <rdunn@siu.edu>
> Cc: Lucas Crater-SIU MED Springfield <lcrater@siumed.edu>
> Subject: Input
>
> Randy:
>
> This is the email I want to send the Board. Hopefully this makes sense. I will blind copy them so they don’t hit reply all.
>
> I assume I am conforming with Open Meetings Act if I do this? I have copied Luke in for his blessing.
>
> Thanks Amy
>

>
>
>
> Fellow Trustees:
>
> I believe we have a retreat scheduled for March 9th. Thanks to Misty for making arrangements on short notice. It will be my practice to send a group email to all of you before I work with the President in developing an agenda.
>
> If any of you have any topics or issues that may need covered, I ask that you reach out to me individually via telephone so that we can vet those issues before the agenda is prepared. I know we all want information timely, so that will need to happen well in advance of the meetings.
>
> I don't want any Open Meetings Act violations, so be sure and phone individually with your topics.
>
> It is my goal to work as a cohesive unit and I intend to keep the lines of communication open.
>
> Thank you in advance,
>
> Amy Sholar
>
>
>

From: Amy Sholar [redacted]
Sent: Thursday, February 22, 2018 4:17 PM
To: Misty D Whittington
Cc: Randy J Dunn;Lucas Crater-SIU MED Springfield
Subject: Re: Input

Folks:

I have heard from Trustee Ryan. She wants to include a few items for the agenda, most are duplicates of what is already discussed below. She is interested in bylaw changes, meeting frequency and the relationship between the Chancellor and President. I believe we are covering the bylaws and we can discuss the meetings under the policy discussion?? As to the relationship component, call it what you want we will deal with it on the fringes if time permits.

Still waiting on Joel's items, I will add them as soon as I get them.

Let me know when you want to discuss the timing and order of the agenda.

Amy

> On Feb 21, 2018, at 9:01 AM, Misty D Whittington <mistyw@siu.edu> wrote:
>
> The times sound fine to me. We can have light breakfast items available by 8:30 a.m. Working lunch items via buffet ready for noon.
>
> _____
> Misty Whittington
> Executive Secretary
> Office of the Board of Trustees
> Southern Illinois University
> MC 6801
> Carbondale, IL 62901
> Phone: 618/536-3357
> Fax: 618/536-3404
> E-mail: mistyw@siu.edu
>
> -----Original Message-----
> From: Amy Sholar [redacted]
> Sent: Tuesday, February 20, 2018 3:34 PM
> To: Randy J Dunn
> Cc: Lucas Crater-SIU MED Springfield; Misty D Whittington
> Subject: Re: Input
>
> Randy:
>
> I sent the email to the full Board earlier, as you may have already noticed. I will let you know if I get any specific requests from individual Trustees. As to the other topics, I believe we are on the same page and if necessary we can have a conference call to discuss the sequence and the time allotted to the various items.
>

> I owe Misty an email as to the start and finish times. I am thinking 9am-4pm??? Any input on this is or related matters is appreciated.
>
> Thanks,
>
> Amy
>
>> On Feb 19, 2018, at 4:15 PM, Randy J Dunn <rdunn@siu.edu> wrote:
>>
>> Good afternoon, Amy (trying to get this done before I have to say "evening" lol). I know Luke has weighed in with advice relative to communication via email, and will let the two of you sort through that as circumstances demand.
>>
>> On our call Friday, you and I discussed possible topics for inclusion from our end of things as a prelude to your individual conversations with the Trustees re: the March 9 retreat agenda.
>>
>> You rightly noted a couple of topics already: 1) an exploratory (i.e., no action) review of potential bylaw changes, and discussion of a larger overall review of all BOT legislation; and, 2) teeing up decisions on any remaining outstanding issues regarding Carlo yet by that point--particularly the issue of the equipment move, and possibly more, further to the family members' continued employment. As I mentioned on the phone, SIUC VC for Research Jim Garvey will be present to answer questions as to the equipment. (Note that Luke will opine what part of the Carlo discussion, if any, would be appropriate for closed session.)
>>
>> Another discussion item that you pointed out--which I strongly agree with and have on my list--is one that will initiate a larger and longer conversation on the allocation of state funds between SIUC and SIUE. This one is being pushed loudly on the Edwardsville campus and they will want to see it get on the docket to start a process. The E to C loan last summer has made this a real point of contention now, and the BOT needs to talk through where they may be willing to go with this...and in what fashion (this will be a longer discussion but it finally needs to get underway I believe). The formula approach may be the way to proceed, but you can get a temperature on where everyone is. A related issue here is the pros and cons of moving to a "unified" system budget, in contrast to what now is driven almost entirely by the three campus sub-budgets.
>>
>> I would add a few other major operational-issue discussions that need to start moving to front-and-center, to the extent time permits:
>>
>> ---We should spend some time on Carlo's employment agreement, and Luke will be helpful here too, as there is an obligation under the chancellor's contract to effectuate the following clause...which only Carlo has among senior administrators:
>>
>> "After the first two years of this Agreement the annual compensation...will be subject to possible renegotiation of an increase based on key categorical performance indicators developed in consultation between the President and Chancellor, such as enrollment, student success, and the institution's research endeavors. The specific performance metrics for the possible compensation negotiation will be defined in consultation between the President and Chancellor PRIOR TO THE START OF THE SECOND YEAR of the Agreement." [Caps mine.]
>>
>> So Luke and I will need some direction from the Board on this. There is also a question as to whether if this is something done for Carlo, do you consider offering the same opportunity to the other two campus CEOs? (To be clear, I do not want any incentive clauses in my employment agreement. The BOT needs to be able to say I don't have them...if the U of I is any example for us...)
>>
>> ---Some time ago, Dr. Portwood had advocated for a time at the "next" retreat to talk about a more aggressive and proactive approach to building minority employment, as well as increasing the number of minority students systemwide. I have had that topic listed for a long time in my "retreat file" and is probably worth a discussion with Shirley as to

whether she desires to move forward with something more concrete than we have now. It's been quite a long while (over a year) since Shirley suggested that for my list for a retreat, but she was pretty adamant about wanting to get a more solidified plan for that in place. Related: Wes McNeese is also wanting the BOT to devote a half-day to a training which has been used numerous times at the medical school ("Crossroads Antiracism Training: Dismantling Racism, Building Racial Justice in Institutions"). We wouldn't do that training on 3/9, but would see if there is interest/willingness on the part of Trustees to go ahead and get the thing scheduled. I'll bring some materials on it...and we'll likely have Wes there anyway (see P.S. below).
>>
>> ---There has been considerable forward momentum on a proposal for a satellite program for SIU Law, but the external funding to support this only comes if the location is in Springfield. You may remember me mentioning this in an earlier Digest report to Trustees, but there has been internal discussion for over a year about possibilities on this front...i.e., of having a satellite program. Springfield's municipal and civic leadership is also pushing hard at this time. Benefit for the law school would be increasing enrollment, improving the student profile (pushing up bar pass rates from the cellar they're in), and gaining another significant beach head in the capitol city. Key question I know would be SPI vs Metro East for expansion, so need to get the BOT briefed up on the exploratory conversations that have taken place to date.
>>
>> And: I always include an omnibus-type of retreat item which I list under the heading of "Meeting Management." This gets into all kinds of admittedly smaller stuff regarding how the BOT conducts its business (e.g., use of a consent agenda, executive officer reports, streaming of meetings, etc.) and whether Trustees want to do anything differently, more efficiently, and the like. Related: There has been on-and-off discussion about the what and whether of a BOT (standing?) committee on Health Affairs. The genesis of that came with the larger discussions around the direct appointment of Jerry Kruse a couple of years ago. Any thoughts on pushing that discussion, or even want to bring it back up? General Thomas and others were hot on it at first you may recall, but interest then kind of receded.
>>
>> Of course, this list doesn't even get into what the Trustees themselves may raise with you on issues they want to see addressed that day per your email.
>>
>> I've taken the liberty of looping in both Luke and Misty here as they have thoughts on any of this--and as you know, we'll have to post this as a special meeting with all notice requirements, etc. See what you think and we can incorporate this with what you get from the Trustees as this all begins to gel in your mind. As I mentioned on our call, it may then work best to do a three-way call with you, Misty, and me to set out the topic descriptions...decide in what order...and figure out approximately how much time you want for each. We'll have some folks coming out for a portion of the day (i.e., Garvey, plus the ones referenced below) so to the extent we can get a rough idea on times, that's not a bad thing.
>>
>> P.S. - Per your suggestion which I really like, we are making contact with those individuals who have taken on additional roles/responsibilities in the president's office over the past year or so. We'll put them together in a panel to brief the BOT on their positions and the specific work they do at the system level.
>>
>> P.P.S. - JC is cranking up a joint statement on the reorg and may be in touch to discuss overall angle and possible quote lines.
>>
>> Let me know if I've forgotten anything for now! And Thanks!
>>
>> Randy
>>
>> RANDY J. DUNN, PRESIDENT
>> SOUTHERN ILLINOIS UNIVERSITY SYSTEM
>> 618.536.3471 l Office
>> 618.536.3404 l Fax
>>
>>

>>
>> -----Original Message-----
>> From: Amy Sholar [redacted]
>> Sent: Friday, February 16, 2018 11:41 AM
>> To: Randy J Dunn <rdunn@siu.edu>
>> Cc: Lucas Crater-SIU MED Springfield <lcrater@siumed.edu>
>> Subject: Input
>>
>> Randy:
>>
>> This is the email I want to send the Board. Hopefully this makes sense. I will blind copy them so they don't hit reply all.
>>
>> I assume I am conforming with Open Meetings Act if I do this? I have copied Luke in for his blessing.
>>
>> Thanks Amy
>>
>>
>>
>>
>> Fellow Trustees:
>>
>> I believe we have a retreat scheduled for March 9th. Thanks to Misty for making arrangements on short notice. It will be my practice to send a group email to all of you before I work with the President in developing an agenda.
>>
>> If any of you have any topics or issues that may need covered, I ask that you reach out to me individually via telephone so that we can vet those issues before the agenda is prepared. I know we all want information timely, so that will need to happen well in advance of the meetings.
>>
>> I don't want any Open Meetings Act violations, so be sure and phone individually with your topics.
>>
>> It is my goal to work as a cohesive unit and I intend to keep the lines of communication open.
>>
>> Thank you in advance,
>>
>> Amy Sholar
>>
>>
>>
>

From: Randy J Dunn
Sent: Friday, February 23, 2018 8:44 AM
To: Amy Sholar;Misty D Whittington
Cc: Lucas Crater-SIU MED Springfield
Subject: RE: Input

Thanks Amy. Misty and I talked this morning for a minute...once you have a sense of what Joel wants, let us know and then we can draft something up on this end and show it to you. Then will put us all together on a call to talk it through and finalize.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

-----Original Message-----
From: Amy Sholar [redacted]
Sent: Thursday, February 22, 2018 4:17 PM
To: Misty D Whittington <mistyw@siu.edu>
Cc: Randy J Dunn <rdunn@siu.edu>; Lucas Crater-SIU MED Springfield <lcrater@siumed.edu>
Subject: Re: Input

Folks:

I have heard from Trustee Ryan. She wants to include a few items for the agenda, most are duplicates of what is already discussed below. She is interested in bylaw changes, meeting frequency and the relationship between the Chancellor and President. I believe we are covering the bylaws and we can discuss the meetings under the policy discussion?? As to the relationship component, call it what you want we will deal with it on the fringes if time permits.

Still waiting on Joel's items, I will add them as soon as I get them.

Let me know when you want to discuss the timing and order of the agenda.

Amy

> On Feb 21, 2018, at 9:01 AM, Misty D Whittington <mistyw@siu.edu> wrote:
>
> The times sound fine to me. We can have light breakfast items available by 8:30 a.m. Working lunch items via buffet ready for noon.
>
> _____
> Misty Whittington
> Executive Secretary
> Office of the Board of Trustees
> Southern Illinois University

> MC 6801
> Carbondale, IL 62901
> Phone: 618/536-3357
> Fax: 618/536-3404
> E-mail: mistyw@siu.edu
>
> -----Original Message-----
> From: Amy Sholar [redacted]]
> Sent: Tuesday, February 20, 2018 3:34 PM
> To: Randy J Dunn
> Cc: Lucas Crater-SIU MED Springfield; Misty D Whittington
> Subject: Re: Input
>
> Randy:
>
> I sent the email to the full Board earlier, as you may have already noticed. I will let you know if I get any specific requests from individual Trustees. As to the other topics, I believe we are on the same page and if necessary we can have a conference call to discuss the sequence and the time allotted to the various items.
>
> I owe Misty an email as to the start and finish times. I am thinking 9am-4pm??? Any input on this is or related matters is appreciated.
>
> Thanks,
>
> Amy
>
>> On Feb 19, 2018, at 4:15 PM, Randy J Dunn <rdunn@siu.edu> wrote:
>>
>> Good afternoon, Amy (trying to get this done before I have to say "evening" lol). I know Luke has weighed in with advice relative to communication via email, and will let the two of you sort through that as circumstances demand.
>>
>> On our call Friday, you and I discussed possible topics for inclusion from our end of things as a prelude to your individual conversations with the Trustees re: the March 9 retreat agenda.
>>
>> You rightly noted a couple of topics already: 1) an exploratory (i.e., no action) review of potential bylaw changes, and discussion of a larger overall review of all BOT legislation; and, 2) teeing up decisions on any remaining outstanding issues regarding Carlo yet by that point--particularly the issue of the equipment move, and possibly more, further to the family members' continued employment. As I mentioned on the phone, SIUC VC for Research Jim Garvey will be present to answer questions as to the equipment. (Note that Luke will opine what part of the Carlo discussion, if any, would be appropriate for closed session.)
>>
>> Another discussion item that you pointed out--which I strongly agree with and have on my list--is one that will initiate a larger and longer conversation on the allocation of state funds between SIUC and SIUE. This one is being pushed loudly on the Edwardsville campus and they will want to see it get on the docket to start a process. The E to C loan last summer has made this a real point of contention now, and the BOT needs to talk through where they may be willing to go with this...and in what fashion (this will be a longer discussion but it finally needs to get underway I believe). The formula approach may be the way to proceed, but you can get a temperature on where everyone is. A related issue here is the pros and cons of moving to a "unified" system budget, in contrast to what now is driven almost entirely by the three campus sub-budgets.
>>
>> I would add a few other major operational-issue discussions that need to start moving to front-and-center, to the extent time permits:

>>
>> ---We should spend some time on Carlo's employment agreement, and Luke will be helpful here too, as there is an obligation under the chancellor's contract to effectuate the following clause...which only Carlo has among senior administrators:
>>
>> "After the first two years of this Agreement the annual compensation...will be subject to possible renegotiation of an increase based on key categorical performance indicators developed in consultation between the President and Chancellor, such as enrollment, student success, and the institution's research endeavors. The specific performance metrics for the possible compensation negotiation will be defined in consultation between the President and Chancellor PRIOR TO THE START OF THE SECOND YEAR of the Agreement." [Caps mine.]
>>
>> So Luke and I will need some direction from the Board on this. There is also a question as to whether if this is something done for Carlo, do you consider offering the same opportunity to the other two campus CEOs? (To be clear, I do not want any incentive clauses in my employment agreement. The BOT needs to be able to say I don't have them...if the U of I is any example for us...)
>>
>> ---Some time ago, Dr. Portwood had advocated for a time at the "next" retreat to talk about a more aggressive and proactive approach to building minority employment, as well as increasing the number of minority students systemwide. I have had that topic listed for a long time in my "retreat file" and is probably worth a discussion with Shirley as to whether she desires to move forward with something more concrete than we have now. It's been quite a long while (over a year) since Shirley suggested that for my list for a retreat, but she was pretty adamant about wanting to get a more solidified plan for that in place. Related: Wes McNeese is also wanting the BOT to devote a half-day to a training which has been used numerous times at the medical school ("Crossroads Antiracism Training: Dismantling Racism, Building Racial Justice in Institutions"). We wouldn't do that training on 3/9, but would see if there is interest/willingness on the part of Trustees to go ahead and get the thing scheduled. I'll bring some materials on it...and we'll likely have Wes there anyway (see P.S. below).
>>
>> ---There has been considerable forward momentum on a proposal for a satellite program for SIU Law, but the external funding to support this only comes if the location is in Springfield. You may remember me mentioning this in an earlier Digest report to Trustees, but there has been internal discussion for over a year about possibilities on this front...i.e., of having a satellite program. Springfield's municipal and civic leadership is also pushing hard at this time. Benefit for the law school would be increasing enrollment, improving the student profile (pushing up bar pass rates from the cellar they're in), and gaining another significant beach head in the capitol city. Key question I know would be SPI vs Metro East for expansion, so need to get the BOT briefed up on the exploratory conversations that have taken place to date.
>>
>> And: I always include an omnibus-type of retreat item which I list under the heading of "Meeting Management." This gets into all kinds of admittedly smaller stuff regarding how the BOT conducts its business (e.g., use of a consent agenda, executive officer reports, streaming of meetings, etc.) and whether Trustees want to do anything differently, more efficiently, and the like. Related: There has been on-and-off discussion about the what and whether of a BOT (standing?) committee on Health Affairs. The genesis of that came with the larger discussions around the direct appointment of Jerry Kruse a couple of years ago. Any thoughts on pushing that discussion, or even want to bring it back up? General Thomas and others were hot on it at first you may recall, but interest then kind of receded.
>>
>> Of course, this list doesn't even get into what the Trustees themselves may raise with you on issues they want to see addressed that day per your email.
>>
>> I've taken the liberty of looping in both Luke and Misty here as they have thoughts on any of this--and as you know, we'll have to post this as a special meeting with all notice requirements, etc. See what you think and we can incorporate this with what you get from the Trustees as this all begins to gel in your mind. As I mentioned on our call, it may then work best to do a three-way call with you, Misty, and me to set out the topic descriptions...decide in what order...and

figure out approximately how much time you want for each. We'll have some folks coming out for a portion of the day (i.e., Garvey, plus the ones referenced below) so to the extent we can get a rough idea on times, that's not a bad thing.
>>
>> P.S. - Per your suggestion which I really like, we are making contact with those individuals who have taken on additional roles/responsibilities in the president's office over the past year or so. We'll put them together in a panel to brief the BOT on their positions and the specific work they do at the system level.
>>
>> P.P.S. - JC is cranking up a joint statement on the reorg and may be in touch to discuss overall angle and possible quote lines.
>>
>> Let me know if I've forgotten anything for now! And Thanks!
>>
>> Randy
>>
>> RANDY J. DUNN, PRESIDENT
>> SOUTHERN ILLINOIS UNIVERSITY SYSTEM
>> 618.536.3471 l Office
>> 618.536.3404 l Fax
>>
>>
>>
>> -----Original Message-----
>> From: Amy Sholar [redacted]
>> Sent: Friday, February 16, 2018 11:41 AM
>> To: Randy J Dunn <rdunn@siu.edu>
>> Cc: Lucas Crater-SIU MED Springfield <lcrater@siumed.edu>
>> Subject: Input
>>
>> Randy:
>>
>> This is the email I want to send the Board. Hopefully this makes sense. I will blind copy them so they don't hit reply all.
>>
>> I assume I am conforming with Open Meetings Act if I do this? I have copied Luke in for his blessing.
>>
>> Thanks Amy
>>
>>
>>
>>
>> Fellow Trustees:
>>
>> I believe we have a retreat scheduled for March 9th. Thanks to Misty for making arrangements on short notice. It will be my practice to send a group email to all of you before I work with the President in developing an agenda.
>>
>> If any of you have any topics or issues that may need covered, I ask that you reach out to me individually via telephone so that we can vet those issues before the agenda is prepared. I know we all want information timely, so that will need to happen well in advance of the meetings.
>>
>> I don't want any Open Meetings Act violations, so be sure and phone individually with your topics.
>>
>> It is my goal to work as a cohesive unit and I intend to keep the lines of communication open.

>>
>> Thank you in advance,
>>
>> Amy Sholar
>>
>>
>>
>

From: Randy J Dunn <rdunn@siu.edu>
Sent: Monday, February 26, 2018 6:12 PM
To: Amy Sholar
Cc: Misty D Whittington;Lucas Crater-SIU MED Springfield;Randy J Dunn
Subject: RETREAT DRAFT
Attachments: DRAFT.0318boardretreatdetail.dunnversion.docx; 0318agendaretreatnotice.docx

Good evening, Amy.

First attached please find a DRAFT detail agenda for the BOT Retreat on March 9.

Misty got this document started and then I took a stab at it today. See what you think.

You'll notice that I have provided some bracketed notes and commentary for you in red around the main agenda headings. Gives you a little background on some thinking and options you have.

Also: Misty has always publicly noticed up only a very generic agenda for posting purposes—and that "short agenda" has been sufficient thus far per Luke, and hasn't been challenged to my knowledge. (I've also attached a sample of that generic agenda for posting so you can see what we're talking about.)

We haven't gotten anything yet from Joel in terms of what he wants on the docket, but there are a couple of placeholders if he eventually weighs in. You mentioned he said he'd have a couple of topics to add.

Take a look and see what you think. *Feel free to change it up as you think best.* I'm in the office for most of the day tomorrow—so Misty and I can get on the phone together with you, if such works for your sked.

Thanks! Randy

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

DRAFT

SIU Board of Trustees
Board Retreat
March 9, 2018
Agenda

8:30 a.m. to 9:00 a.m. Light breakfast items available

9:00 a.m. to 9:15 a.m. Public Comments & Questions

[You'll need to decide how long you want to allow for this; since a special meeting, you've got some latitude on it and Luke can advise too. No clue at this point about how many will show or even know to show since we'll likely notice up this meeting only 48-72 hours in advance.]

9:15 a.m. to 11:30 a.m. SIU Governance & Operations

- BOT Bylaw Revisions and Future Policy Review
- State Funding Allocation and Campus Budgeting Practices
- SIU Law Satellite Program Opportunity

11:30 a.m. to 12:15 p.m. Lunch (& President's Staff Panel?)

[One of the ideas we talked about was to bring in a panel of the president's office staff who have specific responsibilities for added functional areas...this is something we *could* do while Trustees are eating lunch to make the most of the time available with a crowded agenda? Otherwise, maybe we schedule this panel just prior to lunch, say at 11. Since a couple of them will be traveling to/from Springfield, I'd like to kind of get it in the middle of the day?]

12:15 p.m. to 12:45 p.m. SIUC Academic Reorganization Plan Update

[I know you mentioned doing this right out of the gate in the morning. However, in talking with Carlo about this, it made him uncomfortable (bothered?) that all the public commenters would still be hanging around for a bit...and would thus observe this presentation. Probably correct on that count? So I moved it later on the draft, but you'll need to decide where you want to drop this one in.]

12:45 p.m. to 1:45 p.m. Trustee Issues

- Improving Minority Recruitment (Trustee Portwood)
- Joel Issue #1 (Trustee Sambursky)
- Joel Issue #2 (Trustee Sambursky)
- Others (Trustee Ryan?? per the next note re: meeting frequency)

1:45 p.m. to 2:15 p.m. Meeting Management

[I typically build this into every retreat agenda to provide a little time to hit on various items relating to running meetings, handling communications, and things of that nature. Generally, this segment will involve running down a quick list of topics (e.g., consent agenda, AGB membership, executive officer reports, et al.) to determine if Trustees want anything done differently on the normal and routine stuff. So, this might be the place to handle Marsha's desired conversation on meeting frequency. But since no one else has really brought any ongoing concerns up in this vein, we could also just leave it off and simply handle Marsha's frequency issue under the "Trustee Issues" segment immediately previous.]

2:15 p.m. to 2:30 p.m. Break (???)

2:30 p.m. to 4:00 p.m. Closed Session

[We won't list out specific topics on any document, but included here would be the following, at a minimum: 1) handling of the moving expenses, with Jim Garvey invited in to provide background on the lab equipment; 2) status of chancellors' employment contracts, with special emphasis on Carlo's provision requiring the setting of performance indicators before his second year commences; and, 3) possibly the BOT-President-Chancellor relationship stuff, but that depends upon what Luke would say about keeping the nature of this discussion in closed.]

AGENDA

Special Meeting of the Board of Trustees
of Southern Illinois University
February 22, 2018, 9:00 a.m.
Southern Illinois University Carbondale
Touch of Nature Environmental Center
Little Grassy Lodge, Friends Room
1206 Touch of Nature Road
Makanda, Illinois

Roll Call

OPEN MEETING ITEM

A. Public Comments and Questions

B. All Board Retreat

- SIU System Planning
- Board Overview

C. Motion to Close the Meeting to the Public (Executive Session)

EXECUTIVE SESSION

A. Consideration of and information regarding certain matters stated in the meeting notice.

Adjournment

From: Misty D Whittington <mistyw@siu.edu>
Sent: Monday, March 05, 2018 11:26 AM
Cc: Randy J Dunn
Subject: Board Letters
Attachments: Augustinstatebudgetallocation.pdf; Augustinsystembudgetallocation.pdf; Frickebudgetallocation.pdf; Pyle030118.pdf

Dear Board Members,

Please find attached letters sent recently to the Board Office.

Thank you.

Misty

_____

Misty Whittington
Executive Secretary
Office of the Board of Trustees
Southern Illinois University
MC 6801
Carbondale, IL 62901
Phone: 618/536-3357
Fax: 618/536-3404
E-mail: mistyw@siu.edu

Misty D Whittington

From: METANOIA [redacted]
Sent: Thursday, March 01, 2018 10:39 AM
To: Misty D Whittington
Subject: message to the Board of Trustees

Dear Board Members,

I am writing to you as a community leader in Carbondale and an alumnus of SIU-C. I wish to commend Sam Beard for his commitment to the issues of justice and his willingness to stand up and speak an unpopular truth. He is a brave soul.

As a result of my graduate studies in Linguistics, I wrote a book about this generation and their desire for change. I learned so much from listening to them. Sometimes we must remember our own passion when we were students. We are the passing-away generation. Let's hold the door open for the younger leaders who will challenge us to see what is coming next in our culture.

I urge the President , the Board and the Chancellor to listen carefully to the emerging voices of the Millennial generation in the campus community.

Thank you.
Maurine Pyle
[redacted]

Misty D Whittington

From: Fricke, Gretchen <gfricke@siue.edu>
Sent: Monday, March 05, 2018 10:36 AM
To: Randy J Dunn; Misty D Whittington; Pembrook, Randall
Cc: Paula Keith; Cobb, Denise; Durr, Kim; Ocepek, Melissa; Kruse, Vicki; Wiediger, Susan; DeShazer, Ramon; Agustin, Marcus; Hunter, Anne
Subject: SIUE Staff Senate Resolution in Support of a Stable State Budget
Attachments: SIUE Staff Senate Resolution on Stable State Budget for HE_03012018.pdf

Dear President Dunn members of the SIU Board of Trustees,

On behalf of the SIUE Staff Senate, I am forwarding to you a copy of the resolution passed by the SIUE Staff Senate on March 1, 2018. This resolution is in support of a stable state budget for higher education in Illinois. While both the SIUE Staff Senate resolution and the SIUE Faculty Senate resolution speak to similar issues, we believed it important to highlight the distinct perspective of staff on this issue

A copy of this resolution will also be sent to Illinois Governor Bruce Rauner, Senate President John Cullerton, Senate Minority Leader William Brady, House Speaker Michael Madigan, House Minority Leader Jim Durkin and other area legislators and regional media outlets.

Sincerely,
Gretchen Fricke

Gretchen D. Fricke
Director, Student Services, School of Education, Health and Human Behavior University Staff Senate President, 2017-18 academic year Southern Illinois University Edwardsville
(618) 650-3580, FAX (618) 650-5468
www.siue.edu/education

SOUTHERN ILLINOIS UNIVERSITY
EDWARDSVILLE®

DATE: March 2, 2018

TO: Dr. Randy Dunn, President
Southern Illinois University

TO: SIU Board of Trustees

THROUGH: Dr. Randall Pembrook, Chancellor
Southern Illinois University Edwardsville

FROM: Gretchen Fricke, President
Southern Illinois University Edwardsville Staff Senate

SUBJECT: SIUE University Staff Senate Resolution in Support of a Stable State Budget for Higher Education

---

At the March 1, 2018 Southern Illinois University Edwardsville Staff Senate meeting, a motion carried for the attached resolution.

On behalf of the Staff Senate at SIUE, I am forwarding the attached resolution.

Attachment

cc:

SOUTHERN ILLINOIS UNIVERSITY EDWARDSVILLE®

SIUE UNIVERSITY STAFF SENATE RESOLUTION IN SUPPORT OF A STABLE STATE BUDGET FOR HIGHER EDUCATION

Whereas the Higher Learning Commission (HLC) has stated that Illinois must have a stable budget for higher education or Illinois institutions of higher education are at risk for losing accreditation as they were during the budget impasse of 2015-2017, and

Whereas loss of accreditation could result in an institution closing its doors to students as any degrees awarded would have little value and students would be ineligible for financial aid, and

Whereas financial aid through the Monetary Award Program (MAP grants) has become unpredictable and insufficient to cover the costs of students most in-need at the same time cuts in state funding have forced Illinois institutions to raise base tuition and fees, resulting in an exodus of students leaving Illinois for other states, and

Whereas students deciding where to attend are looking at the entirety of a campus including building maintenance and upkeep, internet capacity, academic support networks and personnel, food and housing options, library services and information access, campus climate and safety, health and mental health services, the overall appearance of the campus grounds, and extra-curricular activity options in addition to the affordability of the institution, and

Whereas without adequate funding and accreditation, Illinois public institutions of higher education cannot operate, and

Whereas institutions of higher learning employ thousands of people in a variety of academic and support areas, all of which contribute to the overall impression of the campus on students, their families, and the local community, and

Whereas the jobs provided by institutions of higher learning have a significant impact on their local communities, attracting people to live and spend money in these areas, and

Whereas further cuts to higher education spending and continued budget uncertainty could result in additional layoffs which would encourage people to leave the area in search of employment,

Therefore be it resolved that the members of the University Staff Senate of Southern Illinois University Edwardsville urge the legislature and the governor to adopt a full and sustainable budget to fund higher education by the end of the regular legislative session.

Approved March 1, 2018

Misty D Whittington

From: Agustin, Marcus <magusti@siue.edu>
Sent: Friday, March 02, 2018 10:57 AM
To: Randy J Dunn; Misty D Whittington; Pembrook, Randall
Cc: Cobb, Denise; Paula Keith; Durr, Kim; Ocepek, Melissa; Kruse, Vicki; Fricke, Gretchen; DeShazer, Ramon; Marcus Agustin
Subject: Faculty Senate Resolution in Support of SIU System Budget Reallocation
Attachments: FacultySenateMemo_Resolution_SIUsystem_Budget-Reallocation_fs_1march2018.pdf

Dear President Dunn and members of the SIU Board of Trustees,

Attached is a copy of a resolution approved by the SIUE Faculty Senate during the March 1, 2018 Faculty Senate meeting. This resolution is in support of SIU system budget reallocation. A copy of this resolution will be sent to Governor Bruce Rauner, Senate President John Cullerton, Senate Minority Leader William Brady, House Speaker Michael Madigan, House Minority Leader Jim Durkin, other area legislators and local media outlets.

Sincerely,
Marcus Agustin
SIUE Faculty Senate President

--
Marcus Agustin, Ph.D.
Professor
Department of Mathematics and Statistics Southern Illinois University Edwardsville Edwardsville, IL 62026
(618) 650-3681

SOUTHERN ILLINOIS UNIVERSITY EDWARDSVILLE®

DATE: March 2, 2018

TO: Dr. Randy Dunn, President
Southern Illinois University

TO: SIU Board of Trustees

THROUGH: Dr. Randall Pembrook, Chancellor
Southern Illinois University Edwardsville

FROM: Dr. Marcus Agustin, President
Southern Illinois University Edwardsville Faculty Senate

SUBJECT: Southern Illinois University Edwardsville Faculty Senate Resolution in Support of SIU System Budget Reallocation

---

At the March 1, 2018 Southern Illinois University Edwardsville Faculty Senate meeting, a motion carried for the attached resolution sponsored by the Faculty Senate Executive Committee.

On behalf of the Faculty Senate at SIUE, we ask for your review of the attached resolution.

Attachment

cc: Provost Denise Cobb
Kim Durr

SOUTHERN ILLINOIS UNIVERSITY EDWARDSVILLE®

Southern Illinois University Edwardsville Faculty Senate Resolution in Support of SIU System Budget Reallocation

Whereas Southern Illinois University Edwardsville came into being in 1957 as the result of intense local demand by the citizens of Southwestern Illinois articulated through the Southwestern Illinois Council for Higher Education and through their elected public officials; and

Whereas Southern Illinois University Edwardsville is a mature university in 2018 with over 120,000 graduates; and

Whereas Southern Illinois University Edwardsville is a distinct peer university within the SIU System; and

Whereas working within a culture of shared governance, the faculty, staff, and administrators of Southern Illinois University Edwardsville have collaborated to manage their portion of the SIU System budget responsibly, prudently, and successfully; and

Whereas Southern Illinois University Edwardsville enjoys a positive reputation and is able to market its degree programs successfully in a very competitive environment; and

Whereas increased investment by the SIU System Board of Trustees in the present and future of Southern Illinois University Edwardsville is advisable and justified by numerous positive indicators including but not limited to

- A rising regional and national reputation underscored by ratings and awards together with consistently-positive media coverage (https://www.siue.edu/about/pointsofpride.shtml)
- Southern Illinois University Edwardsville ranks second among Carnegie master's large, primarily residential universities for federal research and development expenditures, according to the National Science Foundation
- Substantial growth in graduate and professional programs
- Talented, engaged, and innovative faculty and staff members
- A welcoming climate that promotes diversity and inclusion
- Partnerships with metropolitan St. Louis businesses and entrepreneurial ecosystems
- A lean and efficient operating model that continues to prosper during challenging economic times in Illinois
- A cost point that continues to be very attractive to students
- A beautiful campus with attractive, up-to-date structures and facilities

- Demographics, since SIUE serves the second-largest metropolitan area in the state of Illinois
- Location and accessibility, since SIUE is situated in close proximity to St. Louis and within a growing and vibrant suburban community

Therefore, because Southern Illinois University Edwardsville is a distinct peer university within the SIU System, with equal status and standing to Southern Illinois University Carbondale, the Faculty Senate of Southern Illinois University Edwardsville respectfully requests that the SIU System Board of Trustees **immediately** create a new, fair and dynamic formula (geared to the present and future) that will, over a transitional period of no longer than two fiscal years, reallocate the SIU system budget in a just and equitable manner predicated primarily on enrollment data to enable Southern Illinois University Edwardsville to reach its full potential.

Mover: Faculty Senate Executive Committee

Approved March 1, 2018

Dr. Marcus Agustin
Faculty Senate President

Misty D Whittington

From: Agustin, Marcus <magusti@siue.edu>
Sent: Friday, March 02, 2018 10:46 AM
To: Randy J Dunn; Misty D Whittington; Pembrook, Randall
Cc: Paula Keith; Cobb, Denise; Durr, Kim; Ocepek, Melissa; Kruse, Vicki; Wiediger, Susan; Fricke, Gretchen; DeShazer, Ramon; Marcus Agustin
Subject: Faculty Senate Resolution in Support of a Stable State Budget
Attachments: FacultySenateMemo_Resolution_Stable_State_Budget_for_Higher_Education_fs_1march2018.pdf

Dear President Dunn and members of the SIU Board of Trustees,

Attached is a copy of a resolution approved by the SIUE Faculty Senate during the March 1, 2018 meeting. This resolution is in support of a stable state budget for higher education. A copy of this resolution will be sent to Governor Bruce Rauner, Senate President John Cullerton, Senate Minority Leader William Brady, House Speaker Michael Madigan, House Minority Leader Jim Durkin, other area legislators and regional media outlets.

Sincerely,
Marcus Agustin
SIUE Faculty Senate President

--
Marcus Agustin, Ph.D.
Professor
Department of Mathematics and Statistics Southern Illinois University Edwardsville Edwardsville, IL 62026
(618) 650-3681

SOUTHERN ILLINOIS UNIVERSITY EDWARDSVILLE®

DATE: March 2, 2018

TO: Dr. Randy Dunn, President
Southern Illinois University

TO: SIU Board of Trustees

THROUGH: Dr. Randall Pembrook, Chancellor
Southern Illinois University Edwardsville

FROM: Dr. Marcus Agustin, President
Southern Illinois University Edwardsville Faculty Senate

SUBJECT: Southern Illinois University Edwardsville Faculty Senate Resolution in Support of a Stable State Budget for Higher Education

---

At the March 1, 2018 Southern Illinois University Edwardsville Faculty Senate meeting, a motion carried with unanimous support for the attached resolution sponsored by the Faculty Senate Executive Committee.

On behalf of the Faculty Senate at SIUE, we ask for your review of the attached resolution.

Attachment

cc: Provost Denise Cobb
Kim Durr

SOUTHERN ILLINOIS UNIVERSITY EDWARDSVILLE®

SOUTHERN ILLINOIS UNIVERSITY EDWARDSVILLE FACULTY SENATE RESOLUTION IN SUPPORT OF A STABLE STATE BUDGET FOR HIGHER EDUCATION

Whereas the Higher Learning Commission (HLC) has stated that Illinois must have a stable budget for higher education or the state universities risk losing accreditation, and

Whereas students who attend and graduate from state universities in Illinois tend to remain lifelong residents of Illinois and provide the driving force behind the state's entrepreneurial and economic life, and

Whereas students who graduate from Illinois high schools but move out of the state to attend college often do not return to live their adult lives in Illinois, thus undermining the state's future, and

Whereas the HLC stated that Illinois public institutions of higher education cannot be placed at risk again as happened in the budget impasse of 2015-2017, and

Whereas without accreditation, Illinois public institutions of higher education cannot operate,

Therefore be it resolved that the members of Faculty Senate of Southern Illinois University Edwardsville urge the legislature and the governor to adopt a full and reasonable budget to fund higher education by the end of the regular legislative session.

Mover: Faculty Senate Executive Committee

Approved March 1, 2018

Dr. Marcus Agustin
Faculty Senate President

From: Randy J Dunn
Sent: Wednesday, February 28, 2018 1:06 PM
To: Misty D Whittington (mistyw@siu.edu)
Subject: Retreat agenda
Attachments: DRAFT.0318boardretreatdetail.dunnversion.docx

Per my note and agenda copy left on your desk...

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

SIU Board of Trustees
Board Retreat
March 9, 2018
Agenda

8:30 a.m. to 9:00 a.m.	Light breakfast items available
9:00 a.m. to 9:15 a.m.	Public Comments & Questions
9:15 a.m. to 11:30 a.m.	SIU Governance & Operations

- BOT Bylaw Revisions and Future Policy Review
- State Funding Allocation and Campus Budgeting Practices
- SIU Law Satellite Program Opportunity

11:30 a.m. to 12:15 p.m.	Lunch & President's Staff Panel
12:15 p.m. to 12:45 p.m.	SIUC Academic Reorganization Plan Update
12:45 p.m. to 1:45 p.m.	Trustee Issues

- Improving Minority Recruitment (Trustee Portwood)
- Contractual Hires for Administrators (Trustee Gilbert)
- Other

1:45 p.m. to 2:15 p.m.	Meeting Management
2:15 p.m. to 2:30 p.m.	Break
2:30 p.m. to 4:00 p.m.	Closed Session

From: Pembrook, Randall <rpembro@siue.edu>
Sent: Thursday, March 01, 2018 1:36 PM
To: Randy J Dunn
Subject: Re: Anticipated Resolution

I agree. I'll send you something tomorrow that reflects our thinking about the formula and the allocation conversation. At Evansville today for OVC meetings. Got elected to VP. Hmmm. Rp
Get Outlook for Android

From: Randy J Dunn <rdunn@siu.edu>
Sent: Thursday, March 1, 2018 10:52:15 AM
To: Cobb, Denise
Cc: Amy Sholar; Pembrook, Randall
Subject: Re: Anticipated Resolution

Appreciate having an advance copy of this, and will watch for a final passed version to come forward. As Chair Sholar can share, I anticipate the BOT will start discussions on this proposition sooner rather than later. And as I've shared at SIUE in public comments, at this point my professional opinion also suggests a formula based model holds the best way to address this. Thanks Denise.
RD

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: "Cobb, Denise" <pcobb@siue.edu>
Date: 3/1/18 10:37 AM (GMT-06:00)
To: Randy J Dunn <rdunn@siu.edu>, [redacted]
Subject: Anticipated Resolution

Dear President Dunn and Trustee Sholar, Chancellor Pembrook asked that I share the attached document with you. This resolution was passed by our Faculty Senate Welfare Council last week. My understanding is that it will be considered by the full Senate today. While the final version could change slightly, he thought it would be important for you to receive this information now. I am sure that an official notice will come from the Faculty Senate soon.

If you have any questions, please don't hesitate to contact me. Thank you.

Best regards,
Denise

From: Randy J Dunn
Sent: Monday, March 05, 2018 12:15 PM
To: Paula Keith
Subject: Fwd: Board Letters
Attachments: Augustinstatebudgetallocation.pdf; Augustinsystembudgetallocation.pdf; Frickebudgetallocation.pdf; Pyle030118.pdf

PPOAT all

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: Misty D Whittington <mistyw@siu.edu>
Date: 3/5/18 11:27 AM (GMT-06:00)
To:
Cc: Randy J Dunn <rdunn@siu.edu>
Subject: Board Letters

Dear Board Members,

Please find attached letters sent recently to the Board Office.

Thank you.

Misty

_____

Misty Whittington
Executive Secretary
Office of the Board of Trustees
Southern Illinois University
MC 6801
Carbondale, IL 62901
Phone: 618/536-3357
Fax: 618/536-3404
E-mail: mistyw@siu.edu

Misty D Whittington

From: METANOIA [redacted]
Sent: Thursday, March 01, 2018 10:39 AM
To: Misty D Whittington
Subject: message to the Board of Trustees

Dear Board Members,

I am writing to you as a community leader in Carbondale and an alumnus of SIU-C. I wish to commend Sam Beard for his commitment to the issues of justice and his willingness to stand up and speak an unpopular truth. He is a brave soul.

As a result of my graduate studies in Linguistics, I wrote a book about this generation and their desire for change. I learned so much from listening to them. Sometimes we must remember our own passion when we were students. We are the passing-away generation. Let's hold the door open for the younger leaders who will challenge us to see what is coming next in our culture.

I urge the President , the Board and the Chancellor to listen carefully to the emerging voices of the Millennial generation in the campus community.

Thank you.
Maurine Pyle
[redacted]

Misty D Whittington

From: Fricke, Gretchen <gfricke@siue.edu>
Sent: Monday, March 05, 2018 10:36 AM
To: Randy J Dunn; Misty D Whittington; Pembrook, Randall
Cc: Paula Keith; Cobb, Denise; Durr, Kim; Ocepek, Melissa; Kruse, Vicki; Wiediger, Susan; DeShazer, Ramon; Agustin, Marcus; Hunter, Anne
Subject: SIUE Staff Senate Resolution in Support of a Stable State Budget
Attachments: SIUE Staff Senate Resolution on Stable State Budget for HE_03012018.pdf

Dear President Dunn members of the SIU Board of Trustees,

On behalf of the SIUE Staff Senate, I am forwarding to you a copy of the resolution passed by the SIUE Staff Senate on March 1, 2018. This resolution is in support of a stable state budget for higher education in Illinois. While both the SIUE Staff Senate resolution and the SIUE Faculty Senate resolution speak to similar issues, we believed it important to highlight the distinct perspective of staff on this issue

A copy of this resolution will also be sent to Illinois Governor Bruce Rauner, Senate President John Cullerton, Senate Minority Leader William Brady, House Speaker Michael Madigan, House Minority Leader Jim Durkin and other area legislators and regional media outlets.

Sincerely,
Gretchen Fricke

Gretchen D. Fricke
Director, Student Services, School of Education, Health and Human Behavior University Staff Senate President, 2017-18 academic year Southern Illinois University Edwardsville
(618) 650-3580, FAX (618) 650-5468
www.siue.edu/education

SOUTHERN ILLINOIS UNIVERSITY
EDWARDSVILLE®

DATE: March 2, 2018

TO: Dr. Randy Dunn, President
Southern Illinois University

TO: SIU Board of Trustees

THROUGH: Dr. Randall Pembrook, Chancellor
Southern Illinois University Edwardsville

FROM: Gretchen Fricke, President
Southern Illinois University Edwardsville Staff Senate

SUBJECT: SIUE University Staff Senate Resolution in Support of a Stable State Budget for Higher Education

---

At the March 1, 2018 Southern Illinois University Edwardsville Staff Senate meeting, a motion carried for the attached resolution.

On behalf of the Staff Senate at SIUE, I am forwarding the attached resolution.

Attachment

cc:

SOUTHERN ILLINOIS UNIVERSITY EDWARDSVILLE®

SIUE UNIVERSITY STAFF SENATE RESOLUTION IN SUPPORT OF A STABLE STATE BUDGET FOR HIGHER EDUCATION

Whereas the Higher Learning Commission (HLC) has stated that Illinois must have a stable budget for higher education or Illinois institutions of higher education are at risk for losing accreditation as they were during the budget impasse of 2015-2017, and

Whereas loss of accreditation could result in an institution closing its doors to students as any degrees awarded would have little value and students would be ineligible for financial aid, and

Whereas financial aid through the Monetary Award Program (MAP grants) has become unpredictable and insufficient to cover the costs of students most in-need at the same time cuts in state funding have forced Illinois institutions to raise base tuition and fees, resulting in an exodus of students leaving Illinois for other states, and

Whereas students deciding where to attend are looking at the entirety of a campus including building maintenance and upkeep, internet capacity, academic support networks and personnel, food and housing options, library services and information access, campus climate and safety, health and mental health services, the overall appearance of the campus grounds, and extra-curricular activity options in addition to the affordability of the institution, and

Whereas without adequate funding and accreditation, Illinois public institutions of higher education cannot operate, and

Whereas institutions of higher learning employ thousands of people in a variety of academic and support areas, all of which contribute to the overall impression of the campus on students, their families, and the local community, and

Whereas the jobs provided by institutions of higher learning have a significant impact on their local communities, attracting people to live and spend money in these areas, and

Whereas further cuts to higher education spending and continued budget uncertainty could result in additional layoffs which would encourage people to leave the area in search of employment,

Therefore be it resolved that the members of the University Staff Senate of Southern Illinois University Edwardsville urge the legislature and the governor to adopt a full and sustainable budget to fund higher education by the end of the regular legislative session.

Approved March 1, 2018

Misty D Whittington

From: Agustin, Marcus <magusti@siue.edu>
Sent: Friday, March 02, 2018 10:57 AM
To: Randy J Dunn; Misty D Whittington; Pembrook, Randall
Cc: Cobb, Denise; Paula Keith; Durr, Kim; Ocepek, Melissa; Kruse, Vicki; Fricke, Gretchen; DeShazer, Ramon; Marcus Agustin
Subject: Faculty Senate Resolution in Support of SIU System Budget Reallocation
Attachments: FacultySenateMemo_Resolution_SIUsystem_Budget-Reallocation_fs_1march2018.pdf

Dear President Dunn and members of the SIU Board of Trustees,

Attached is a copy of a resolution approved by the SIUE Faculty Senate during the March 1, 2018 Faculty Senate meeting. This resolution is in support of SIU system budget reallocation. A copy of this resolution will be sent to Governor Bruce Rauner, Senate President John Cullerton, Senate Minority Leader William Brady, House Speaker Michael Madigan, House Minority Leader Jim Durkin, other area legislators and local media outlets.

Sincerely,
Marcus Agustin
SIUE Faculty Senate President

--
Marcus Agustin, Ph.D.
Professor
Department of Mathematics and Statistics Southern Illinois University Edwardsville Edwardsville, IL 62026
(618) 650-3681

SOUTHERN ILLINOIS UNIVERSITY EDWARDSVILLE®

DATE: March 2, 2018

TO: Dr. Randy Dunn, President
Southern Illinois University

TO: SIU Board of Trustees

THROUGH: Dr. Randall Pembrook, Chancellor
Southern Illinois University Edwardsville

FROM: Dr. Marcus Agustin, President
Southern Illinois University Edwardsville Faculty Senate

SUBJECT: Southern Illinois University Edwardsville Faculty Senate Resolution in Support of SIU System Budget Reallocation

---

At the March 1, 2018 Southern Illinois University Edwardsville Faculty Senate meeting, a motion carried for the attached resolution sponsored by the Faculty Senate Executive Committee.

On behalf of the Faculty Senate at SIUE, we ask for your review of the attached resolution.

Attachment

cc: Provost Denise Cobb
Kim Durr

SOUTHERN ILLINOIS UNIVERSITY EDWARDSVILLE®

Southern Illinois University Edwardsville Faculty Senate Resolution in Support of SIU System Budget Reallocation

Whereas Southern Illinois University Edwardsville came into being in 1957 as the result of intense local demand by the citizens of Southwestern Illinois articulated through the Southwestern Illinois Council for Higher Education and through their elected public officials; and

Whereas Southern Illinois University Edwardsville is a mature university in 2018 with over 120,000 graduates; and

Whereas Southern Illinois University Edwardsville is a distinct peer university within the SIU System; and

Whereas working within a culture of shared governance, the faculty, staff, and administrators of Southern Illinois University Edwardsville have collaborated to manage their portion of the SIU System budget responsibly, prudently, and successfully; and

Whereas Southern Illinois University Edwardsville enjoys a positive reputation and is able to market its degree programs successfully in a very competitive environment; and

Whereas increased investment by the SIU System Board of Trustees in the present and future of Southern Illinois University Edwardsville is advisable and justified by numerous positive indicators including but not limited to

- A rising regional and national reputation underscored by ratings and awards together with consistently-positive media coverage (https://www.siue.edu/about/pointsofpride.shtml)
- Southern Illinois University Edwardsville ranks second among Carnegie master's large, primarily residential universities for federal research and development expenditures, according to the National Science Foundation
- Substantial growth in graduate and professional programs
- Talented, engaged, and innovative faculty and staff members
- A welcoming climate that promotes diversity and inclusion
- Partnerships with metropolitan St. Louis businesses and entrepreneurial ecosystems
- A lean and efficient operating model that continues to prosper during challenging economic times in Illinois
- A cost point that continues to be very attractive to students
- A beautiful campus with attractive, up-to-date structures and facilities

- Demographics, since SIUE serves the second-largest metropolitan area in the state of Illinois
- Location and accessibility, since SIUE is situated in close proximity to St. Louis and within a growing and vibrant suburban community

Therefore, because Southern Illinois University Edwardsville is a distinct peer university within the SIU System, with equal status and standing to Southern Illinois University Carbondale, the Faculty Senate of Southern Illinois University Edwardsville respectfully requests that the SIU System Board of Trustees **immediately** create a new, fair and dynamic formula (geared to the present and future) that will, over a transitional period of no longer than two fiscal years, reallocate the SIU system budget in a just and equitable manner predicated primarily on enrollment data to enable Southern Illinois University Edwardsville to reach its full potential.

Mover: Faculty Senate Executive Committee

Approved March 1, 2018

Dr. Marcus Agustin
Faculty Senate President

Misty D Whittington

From: Agustin, Marcus <magusti@siue.edu>
Sent: Friday, March 02, 2018 10:46 AM
To: Randy J Dunn; Misty D Whittington; Pembrook, Randall
Cc: Paula Keith; Cobb, Denise; Durr, Kim; Ocepek, Melissa; Kruse, Vicki; Wiediger, Susan; Fricke, Gretchen; DeShazer, Ramon; Marcus Agustin
Subject: Faculty Senate Resolution in Support of a Stable State Budget
Attachments: FacultySenateMemo_Resolution_Stable_State_Budget_for_Higher_Education_fs_1march2018.pdf

Dear President Dunn and members of the SIU Board of Trustees,

Attached is a copy of a resolution approved by the SIUE Faculty Senate during the March 1, 2018 meeting. This resolution is in support of a stable state budget for higher education. A copy of this resolution will be sent to Governor Bruce Rauner, Senate President John Cullerton, Senate Minority Leader William Brady, House Speaker Michael Madigan, House Minority Leader Jim Durkin, other area legislators and regional media outlets.

Sincerely,
Marcus Agustin
SIUE Faculty Senate President

--
Marcus Agustin, Ph.D.
Professor
Department of Mathematics and Statistics Southern Illinois University Edwardsville Edwardsville, IL 62026
(618) 650-3681

SOUTHERN ILLINOIS UNIVERSITY EDWARDSVILLE®

DATE: March 2, 2018

TO: Dr. Randy Dunn, President
Southern Illinois University

TO: SIU Board of Trustees

THROUGH: Dr. Randall Pembrook, Chancellor
Southern Illinois University Edwardsville

FROM: Dr. Marcus Agustin, President
Southern Illinois University Edwardsville Faculty Senate

SUBJECT: Southern Illinois University Edwardsville Faculty Senate Resolution in Support of a Stable State Budget for Higher Education

---

At the March 1, 2018 Southern Illinois University Edwardsville Faculty Senate meeting, a motion carried with unanimous support for the attached resolution sponsored by the Faculty Senate Executive Committee.

On behalf of the Faculty Senate at SIUE, we ask for your review of the attached resolution.

Attachment

cc: Provost Denise Cobb
Kim Durr

SOUTHERN ILLINOIS UNIVERSITY EDWARDSVILLE®

SOUTHERN ILLINOIS UNIVERSITY EDWARDSVILLE FACULTY SENATE RESOLUTION IN SUPPORT OF A STABLE STATE BUDGET FOR HIGHER EDUCATION

Whereas the Higher Learning Commission (HLC) has stated that Illinois must have a stable budget for higher education or the state universities risk losing accreditation, and

Whereas students who attend and graduate from state universities in Illinois tend to remain lifelong residents of Illinois and provide the driving force behind the state's entrepreneurial and economic life, and

Whereas students who graduate from Illinois high schools but move out of the state to attend college often do not return to live their adult lives in Illinois, thus undermining the state's future, and

Whereas the HLC stated that Illinois public institutions of higher education cannot be placed at risk again as happened in the budget impasse of 2015-2017, and

Whereas without accreditation, Illinois public institutions of higher education cannot operate,

Therefore be it resolved that the members of Faculty Senate of Southern Illinois University Edwardsville urge the legislature and the governor to adopt a full and reasonable budget to fund higher education by the end of the regular legislative session.

Mover: Faculty Senate Executive Committee

Approved March 1, 2018

Dr. Marcus Agustin
Faculty Senate President

From: Randy J Dunn
Sent: Thursday, March 01, 2018 2:45 PM
To: Pembrook, Randall
Subject: Re: Anticipated Resolution

Ha, congrats on the OVC position of power. Tell the commissioner I said hello and hope she's doing well.

You are meeting w/ Jay Hoffman tomorrow, yes? Whenever...drive home the point that you need his help getting the vacant Trustee seat filled with a metro east person. While the gov's office isn't going to listen to Jay...Jay knows the people who the gov's office will listen to on this one. We might end up with Ed Hightower, who knows, but he is 100 times better than the 4th who the Carbondale T'ees are trying to get named...

And didn't want to get into this on what I'd also sent to Amy in the email earlier, but I think I shared with you that the formula issue will be on their retreat docket on 3/9. I'm pulling together some data now so anything you have for a formula suggestion, let me know as soon as you can. Thanks.

Sent from my iPad

On Mar 1, 2018, at 1:36 PM, Pembrook, Randall <rpembro@siue.edu> wrote:

> I agree. I'll send you something tomorrow that reflects our thinking about the formula and the allocation conversation. At Evansville today for OVC meetings. Got elected to VP. Hmmm. Rp
> Get Outlook for Android

> **From:** Randy J Dunn <rdunn@siu.edu>
> **Sent:** Thursday, March 1, 2018 10:52:15 AM
> **To:** Cobb, Denise
> **Cc:** Amy Sholar; Pembrook, Randall
> **Subject:** Re: Anticipated Resolution
>
> Appreciate having an advance copy of this, and will watch for a final passed version to come forward. As Chair Sholar can share, I anticipate the BOT will start discussions on this proposition sooner rather than later. And as I've shared at SIUE in public comments, at this point my professional opinion also suggests a formula based model holds the best way to address this. Thanks Denise.
> RD
>
> Sent from my Verizon, Samsung Galaxy smartphone
>
> -------- Original message --------
> From: "Cobb, Denise" <pcobb@siue.edu>
> Date: 3/1/18 10:37 AM (GMT-06:00)
> To: Randy J Dunn <rdunn@siu.edu>, [redacted]
> Subject: Anticipated Resolution

Dear President Dunn and Trustee Sholar, Chancellor Pembrook asked that I share the attached document with you. This resolution was passed by our Faculty Senate Welfare Council last week. My understanding is that it will be considered by the full Senate today. While the final version could change slightly, he thought it would be important for you to receive this information now. I am sure that an official notice will come from the Faculty Senate soon.

If you have any questions, please don't hesitate to contact me. Thank you.

Best regards,
Denise

From: Agustin, Marcus <magusti@siue.edu>
Sent: Friday, March 02, 2018 10:57 AM
To: Randy J Dunn;Misty D Whittington;Pembrook, Randall
Cc: Cobb, Denise;Paula Keith;Durr, Kim;Ocepek, Melissa;Kruse, Vicki;Fricke, Gretchen;DeShazer, Ramon;Marcus Agustin
Subject: Faculty Senate Resolution in Support of SIU System Budget Reallocation
Attachments: FacultySenateMemo_Resolution_SIUsystem_Budget-Reallocation_fs_1march2018.pdf

Dear President Dunn and members of the SIU Board of Trustees,

Attached is a copy of a resolution approved by the SIUE Faculty Senate during the March 1, 2018 Faculty Senate meeting. This resolution is in support of SIU system budget reallocation. A copy of this resolution will be sent to Governor Bruce Rauner, Senate President John Cullerton, Senate Minority Leader William Brady, House Speaker Michael Madigan, House Minority Leader Jim Durkin, other area legislators and local media outlets.

Sincerely,
Marcus Agustin
SIUE Faculty Senate President

--
Marcus Agustin, Ph.D.
Professor
Department of Mathematics and Statistics Southern Illinois University Edwardsville Edwardsville, IL 62026
(618) 650-3681

SOUTHERN ILLINOIS UNIVERSITY EDWARDSVILLE®

DATE: March 2, 2018

TO: Dr. Randy Dunn, President
Southern Illinois University

TO: SIU Board of Trustees

THROUGH: Dr. Randall Pembrook, Chancellor
Southern Illinois University Edwardsville

FROM: Dr. Marcus Agustin, President
Southern Illinois University Edwardsville Faculty Senate

SUBJECT: Southern Illinois University Edwardsville Faculty Senate Resolution in Support of SIU System Budget Reallocation

---

At the March 1, 2018 Southern Illinois University Edwardsville Faculty Senate meeting, a motion carried for the attached resolution sponsored by the Faculty Senate Executive Committee.

On behalf of the Faculty Senate at SIUE, we ask for your review of the attached resolution.

Attachment

cc: Provost Denise Cobb
Kim Durr

SOUTHERN ILLINOIS UNIVERSITY EDWARDSVILLE®

Southern Illinois University Edwardsville Faculty Senate Resolution in Support of SIU System Budget Reallocation

Whereas Southern Illinois University Edwardsville came into being in 1957 as the result of intense local demand by the citizens of Southwestern Illinois articulated through the Southwestern Illinois Council for Higher Education and through their elected public officials; and

Whereas Southern Illinois University Edwardsville is a mature university in 2018 with over 120,000 graduates; and

Whereas Southern Illinois University Edwardsville is a distinct peer university within the SIU System; and

Whereas working within a culture of shared governance, the faculty, staff, and administrators of Southern Illinois University Edwardsville have collaborated to manage their portion of the SIU System budget responsibly, prudently, and successfully; and

Whereas Southern Illinois University Edwardsville enjoys a positive reputation and is able to market its degree programs successfully in a very competitive environment; and

Whereas increased investment by the SIU System Board of Trustees in the present and future of Southern Illinois University Edwardsville is advisable and justified by numerous positive indicators including but not limited to

- A rising regional and national reputation underscored by ratings and awards together with consistently-positive media coverage (https://www.siue.edu/about/pointsofpride.shtml)
- Southern Illinois University Edwardsville ranks second among Carnegie master's large, primarily residential universities for federal research and development expenditures, according to the National Science Foundation
- Substantial growth in graduate and professional programs
- Talented, engaged, and innovative faculty and staff members
- A welcoming climate that promotes diversity and inclusion
- Partnerships with metropolitan St. Louis businesses and entrepreneurial ecosystems
- A lean and efficient operating model that continues to prosper during challenging economic times in Illinois
- A cost point that continues to be very attractive to students
- A beautiful campus with attractive, up-to-date structures and facilities

- Demographics, since SIUE serves the second-largest metropolitan area in the state of Illinois
- Location and accessibility, since SIUE is situated in close proximity to St. Louis and within a growing and vibrant suburban community

Therefore, because Southern Illinois University Edwardsville is a distinct peer university within the SIU System, with equal status and standing to Southern Illinois University Carbondale, the Faculty Senate of Southern Illinois University Edwardsville respectfully requests that the SIU System Board of Trustees **immediately** create a new, fair and dynamic formula (geared to the present and future) that will, over a transitional period of no longer than two fiscal years, reallocate the SIU system budget in a just and equitable manner predicated primarily on enrollment data to enable Southern Illinois University Edwardsville to reach its full potential.

Mover: Faculty Senate Executive Committee

Approved March 1, 2018

Dr. Marcus Agustin
Faculty Senate President

From: Randy J Dunn
Sent: Wednesday, March 07, 2018 8:37 AM
To: Paula Keith (pkeith@siu.edu)
Subject: FW: PowerPoint: Enrollment Distribution Data
Attachments: Enrollment Distribution Data.pptx

Importance: High

Print off the att in color…collate and staple. 12 copies.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Durr, Kim [mailto:kdurr@siue.edu]
Sent: Friday, March 02, 2018 3:23 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: PowerPoint: Enrollment Distribution Data
Importance: High

Hello Dr. Dunn,

Attached is information that you discussed with Randy P. this morning. Please let me know that you've received it and don't hesitate to ask for any clarifications you might need.

Thanks and have a great weekend,

Kim

Kim H. Durr
Chief of Staff
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026-1151
phone: (618) 650-2475
fax: (618) 650-2270
kdurr@siue.edu

SIUe

Enrollment Distribution Data
Spring 2018

Appropriation and Enrollment Distribution*

FY 2000 (Fall 1999)	SIUC	SIUE
FY 2000 Appropriation	65.1%	34.9%
Fall 1999 Headcount Unadjusted	65.5%	34.5%
Fall 1999 Headcount Adjusted*	65.6%	34.4%
Fall 1999 Full-Time Equivalent (FTE) Unadjusted	67.0%	33.0%
Fall 1999 Full-Time Equivalent (FTE) Adjusted*	67.1%	32.9%
FY 2018 (Fall 2017)	**SIUC**	**SIUE**
FY 2018 Appropriation	63.9%	36.1%
Fall 2017 Headcount Unadjusted	50.7%	49.3%
Fall 2017 Headcount Adjusted*	51.1%	48.9%
Fall 2017 Full-Time Equivalent (FTE) Unadjusted	51.2%	48.8%
Fall 2017 Full-Time Equivalent (FTE) Adjusted**	51.5%	48.5%
Spring 2018 Full-Time Equivalent (FTE) Unadjusted	50.6%	49.4%
Fall 2018 ESTIMATED Headcount Unadjusted	49.9%	50.1%

**Note: Adjusted headcount and FTE reflects the application of a weighted multiplier of 1.0x for undergraduate, 1.2x for Master's level, and 1.4x for Doctoral/Professional, in order to adjust for the difference in mission for an R1 research university vs. a Master's comprehensive university.

Appropriation and enrollment numbers above reflect SIUC and SIUE data only and exclude SOM and SIU System data.

Conclusion

- In FY 2000, the weighted FTE count was 67.1% SIUC vs. 32.9% SIUE. The state appropriation distribution was 65.1% SIUC vs. 34.9% SIUE.

- In FY 2018, the weighted FTE count was 51.5% SIUC vs. 48.5% SIUE. The state appropriation distribution was 63.9% SIUC vs. 36.1% SIUE.

  - Spring 2018 unadjusted FTE count was 50.6% SIUC vs. 49.4% SIUE.
  - Fall 2018 **ESTIMATED** unadjusted headcount is 49.9% SIUC vs. 50.1% SIUE.

- If the FY 2018 state appropriation distribution was adjusted to match the FY 2018 (Fall 2017) weighted FTE count distribution, then the result would be a reallocation of $17.7 million in state appropriation from SIUC to SIUE.

  - The reallocation would be higher than $17.7 million if based on Spring 2018 or estimated Fall 2018 enrollment.

- If current trend lines continue, it is projected that SIUE's total enrollment will exceed SIUC's total enrollment in Fall 2018 (FY 2019).

From: announce-bounces@lists.siue.edu on behalf of Kruse, Vicki <vkruse@siue.edu>
Sent: Friday, March 02, 2018 11:58 AM
To: announce@lists.siue.edu
Subject: Faculty Senate Resolution in support of SIU system Budget Reallocation
Attachments: FacultySenateResolution_SIUsystemBudgetReallocation_FS_1march2018.pdf; ATT00001.txt

To the SIUE Community,

On behalf of the Faculty Senate, I would like to share with you a resolution to support a system wide budget reallocation that was approved by the Faculty Senate during its March 1, 2018 meeting. A copy of the resolution will be forwarded to the members of the SIU Board of Trustees, SIU President Dunn, Governor Rauner, IL Senate and House leadership, and area legislators.

Southern Illinois University Edwardsville Faculty Senate Resolution in Support of

SIU System Budget Reallocation

Whereas Southern Illinois University Edwardsville came into being in 1957 as the result of intense local demand by the citizens of Southwestern Illinois articulated through the Southwestern Illinois Council for Higher Education and through their elected public officials; and

Whereas Southern Illinois University Edwardsville is a mature university in 2018 with over 120,000 graduates; and

Whereas Southern Illinois University Edwardsville is a distinct peer university within the SIU System; and

Whereas working within a culture of shared governance, the faculty, staff, and administrators of Southern Illinois University Edwardsville have collaborated to manage their portion of the SIU System budget responsibly, prudently, and successfully; and

Whereas Southern Illinois University Edwardsville enjoys a positive reputation and is able to market its degree programs successfully in a very competitive environment; and

Whereas increased investment by the SIU System Board of Trustees in the present and future of Southern Illinois University Edwardsville is advisable and justified by numerous positive indicators including but not limited to

- A rising regional and national reputation underscored by ratings and awards together with consistently-positive media coverage (https://www.siue.edu/about/pointsofpride.shtml)

- Southern Illinois University Edwardsville ranks second among Carnegie master's large, primarily residential universities for federal research and development expenditures, according to the National Science Foundation

- Substantial growth in graduate and professional programs
- Talented, engaged, and innovative faculty and staff members
- A welcoming climate that promotes diversity and inclusion
- Partnerships with metropolitan St. Louis businesses and entrepreneurial ecosystems
- A lean and efficient operating model that continues to prosper during challenging economic times in Illinois
- A cost point that continues to be very attractive to students
- A beautiful campus with attractive, up-to-date structures and facilities
- Demographics, since SIUE serves the second-largest metropolitan area in the state of Illinois
- Location and accessibility, since SIUE is situated in close proximity to St. Louis and within a growing and vibrant suburban community

Therefore, because Southern Illinois University Edwardsville is a distinct peer university within the SIU System, with equal status and standing to Southern Illinois University Carbondale, the Faculty Senate of Southern Illinois University Edwardsville respectfully requests that the SIU System Board of Trustees **immediately** create a new, fair and dynamic formula (geared to the present and future) that will, over a transitional period of no longer than two fiscal years, reallocate the SIU system budget in a just and equitable manner predicated primarily on enrollment data to enable Southern Illinois University Edwardsville to reach its full potential.

Mover: Faculty Senate Executive Committee

Approved March 1, 2018

Sincerely,
Marcus Agustin
Faculty Senate President

--
Marcus Agustin, Ph.D.
Professor
Department of Mathematics and Statistics
Southern Illinois University Edwardsville
Edwardsville, IL 62026
(618) 650-3681

Vicki Kruse
Office Support Specialist
University Governance
Staff Senate/Faculty Senate
Southern Illinois University Edwardsville

Ext. 2770
Box 1252
0103 Rendleman Hall

SOUTHERN ILLINOIS UNIVERSITY EDWARDSVILLE®

DATE: March 2, 2018

TO: Dr. Randy Dunn, President
Southern Illinois University

TO: SIU Board of Trustees

THROUGH: Dr. Randall Pembrook, Chancellor
Southern Illinois University Edwardsville

FROM: Dr. Marcus Agustin, President
Southern Illinois University Edwardsville Faculty Senate

SUBJECT: Southern Illinois University Edwardsville Faculty Senate Resolution in Support of SIU System Budget Reallocation

---

At the March 1, 2018 Southern Illinois University Edwardsville Faculty Senate meeting, a motion carried for the attached resolution sponsored by the Faculty Senate Executive Committee.

On behalf of the Faculty Senate at SIUE, we ask for your review of the attached resolution.

Attachment

cc: Provost Denise Cobb
Kim Durr

SOUTHERN ILLINOIS UNIVERSITY EDWARDSVILLE®

Southern Illinois University Edwardsville Faculty Senate Resolution in Support of SIU System Budget Reallocation

Whereas Southern Illinois University Edwardsville came into being in 1957 as the result of intense local demand by the citizens of Southwestern Illinois articulated through the Southwestern Illinois Council for Higher Education and through their elected public officials; and

Whereas Southern Illinois University Edwardsville is a mature university in 2018 with over 120,000 graduates; and

Whereas Southern Illinois University Edwardsville is a distinct peer university within the SIU System; and

Whereas working within a culture of shared governance, the faculty, staff, and administrators of Southern Illinois University Edwardsville have collaborated to manage their portion of the SIU System budget responsibly, prudently, and successfully; and

Whereas Southern Illinois University Edwardsville enjoys a positive reputation and is able to market its degree programs successfully in a very competitive environment; and

Whereas increased investment by the SIU System Board of Trustees in the present and future of Southern Illinois University Edwardsville is advisable and justified by numerous positive indicators including but not limited to

- A rising regional and national reputation underscored by ratings and awards together with consistently-positive media coverage (https://www.siue.edu/about/pointsofpride.shtml)
- Southern Illinois University Edwardsville ranks second among Carnegie master's large, primarily residential universities for federal research and development expenditures, according to the National Science Foundation
- Substantial growth in graduate and professional programs
- Talented, engaged, and innovative faculty and staff members
- A welcoming climate that promotes diversity and inclusion
- Partnerships with metropolitan St. Louis businesses and entrepreneurial ecosystems
- A lean and efficient operating model that continues to prosper during challenging economic times in Illinois
- A cost point that continues to be very attractive to students
- A beautiful campus with attractive, up-to-date structures and facilities

- Demographics, since SIUE serves the second-largest metropolitan area in the state of Illinois
- Location and accessibility, since SIUE is situated in close proximity to St. Louis and within a growing and vibrant suburban community

Therefore, because Southern Illinois University Edwardsville is a distinct peer university within the SIU System, with equal status and standing to Southern Illinois University Carbondale, the Faculty Senate of Southern Illinois University Edwardsville respectfully requests that the SIU System Board of Trustees **immediately** create a new, fair and dynamic formula (geared to the present and future) that will, over a transitional period of no longer than two fiscal years, reallocate the SIU system budget in a just and equitable manner predicated primarily on enrollment data to enable Southern Illinois University Edwardsville to reach its full potential.

Mover: Faculty Senate Executive Committee

Approved March 1, 2018

Dr. Marcus Agustin
Faculty Senate President

From: Randy J Dunn
Sent: Friday, March 02, 2018 12:29 PM
To: Agustin, Marcus
Subject: RE: Faculty Senate Resolution in Support of SIU System Budget Reallocation

Both resolutions are received on this end, and will be distributed to the Trustees by Misty.

Thank you for your work on these and will look forward to crossing paths soon.

Randy

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

-----Original Message-----
From: Agustin, Marcus [mailto:magusti@siue.edu]
Sent: Friday, March 02, 2018 10:57 AM
To: Randy J Dunn <rdunn@siu.edu>; Misty D Whittington <mistyw@siu.edu>; Pembrook, Randall <rpembro@siue.edu>
Cc: Cobb, Denise <pcobb@siue.edu>; Paula Keith <pkeith@siu.edu>; Durr, Kim <kdurr@siue.edu>; Ocepek, Melissa <mocepek@siue.edu>; Kruse, Vicki <vkruse@siue.edu>; Fricke, Gretchen <gfricke@siue.edu>; DeShazer, Ramon <rdeshaz@siue.edu>; Marcus Agustin <magusti@siue.edu>
Subject: Faculty Senate Resolution in Support of SIU System Budget Reallocation

Dear President Dunn and members of the SIU Board of Trustees,

Attached is a copy of a resolution approved by the SIUE Faculty Senate during the March 1, 2018 Faculty Senate meeting. This resolution is in support of SIU system budget reallocation. A copy of this resolution will be sent to Governor Bruce Rauner, Senate President John Cullerton, Senate Minority Leader William Brady, House Speaker Michael Madigan, House Minority Leader Jim Durkin, other area legislators and local media outlets.

Sincerely,
Marcus Agustin
SIUE Faculty Senate President

--
Marcus Agustin, Ph.D.
Professor
Department of Mathematics and Statistics Southern Illinois University Edwardsville Edwardsville, IL 62026
(618) 650-3681

From: Paula Keith <pkeith@siu.edu>
Sent: Thursday, March 08, 2018 9:34 AM
To: Randy J Dunn
Subject: FW: Questions for Dr. Dunn - April 5 visit to SIUE Staff Senate
Attachments: questions_for_pres_dunn_apr_5_2018.pdf

Upcoming questions for your meeting with SIUE Staff Senate.

On a side note - you have the U of I system meeting the next day – would you want Colwell to ride up and attend this meeting with you and then spend the night in Champaign?

From: Fricke, Gretchen [mailto:gfricke@siue.edu]
Sent: Wednesday, March 07, 2018 3:41 PM
To: Paula Keith <pkeith@siu.edu>
Cc: Durr, Kim <kdurr@siue.edu>; Hunter, Anne <anhunte@siue.edu>
Subject: Questions for Dr. Dunn - April 5 visit to SIUE Staff Senate

Hi Paula,

Attached are the questions that have been compiled from staff in advance of Dr. Dunn's visit to our April 5 Staff Senate meeting.

Please let me know if you have any questions or need clarification.

Kim, upon review of these questions, if Dr. Pembrook or other top administrators plan on attending, could you let me know so we can ensure we have enough seats.

Thank you,
Gretchen

Gretchen D. Fricke
Director, Student Services, School of Education, Health and Human Behavior
University Staff Senate President, 2017-18 academic year
Southern Illinois University Edwardsville
(618) 650-3580, FAX (618) 650-5468
www.siue.edu/education

SIUe
School of Education
Health & Human Behavior

Questions for President Dunn's Visit to University Staff Senate Meeting

April 5, 2018, 9:00 a.m., at School of Dental Medicine, Alton

1. When thinking about SIUE's growth, what size do you see as optimal?

2. What determines allocation for each campus? What are your reasons for each?

3. What elements of campuses are you going to consider in the reconsidering the allocation percentages?

4. How will Carbondale's current status and the climate going to affect the System as a whole?

5. Of the back office services, what cannot be changed or included in combining campuses into one system service?
    a. How would that impact staff at the campuses?

6. What are your thoughts on Housing challenges on both campuses?
    a. Housing staff jobs are falling, what are we not doing to attract residents?
    b. Where do you see campus based housing going?

7. What are your thoughts about the overall funding and a shift from state to institution funding of insurance or pensions?
    a. What can you do to help us change the attitude of what the public thinks about our pensions being enormous and that State workers are overly compensated?
    b. How can our legislators be educated regarding this?
    c. What can Staff Senate do to help?

8. What is the System's commitment to satellite campuses like East St. Louis Center and School of Dental Medicine, Alton?

9. In regards to the student silent protest after the chancellor's address, how do you see the System supporting diversity and inclusiveness?
    a. How will we make SIUE a safer space for all?
    b. Black Faculty Staff Association - why do you think there is a need?
    c. What do you have to say about these issues and tensions?
    d. Why didn't the president and chancellor come out to observe students in protest last fall?

10. What is system doing to keep good employees and attract new employees?

March 1, 2018

Questions for President Dunn's Visit to University Staff Senate Meeting

April 5, 2018, 9:00 a.m., at School of Dental Medicine, Alton

11. Is there anything you can do to advocate a salary increase for grant funded programs such as a COLA of 1%?
    a. Can we have a plan in place every year to guarantee COLA?

12. Do you think that the gradual economic falling of Carbondale and decreased enrollment of SIUC has any correlation with the changes of the culture of SIUC; therefore the region. Do you see this happening to SIUE and Edwardsville area in the future? Or is there something that can be done to prepare or educate the people in the area who are immersed in their own culture?

13. Some Springfield insiders predict we may go without a budget heading into FY19 and the election cycle. Can you speak to the fiscal strength of the campuses and SIU system if we had to endure month(s) without state appropriations?

14. CHAPA (Committee for Higher Administrator Performance Appraisal) attached is policy, has a standing committee and serves as an extremely important role. Multiple individuals have brought up the need to follow this policy to the Chancellor, UPBC, Staff Senate, yet nothing has taken place the past few years. This can be demoralizing to employees because we get evaluated every year yet upper administration is not being held to the same standard and it can appear they aren't receptive to feedback, constructive criticism, etc. Additionally, the Chancellor and all four VC's are holding their respective positions for the first time and each have limited tenure in these roles. This process is important to ensure student and employee voices are heard, trust is maintained, upper administration is held accountable to every stakeholder and they grow in their rolls. Can you provide any additional insight on the status of CHAPA?

15. In review of the current Nepotism policy attached, it appears it could be strengthened by adding terminology about involvement or influencing the process instead of just "final personal determination." What is being done to make sure not only the policy, but the "spirit" of the policy is being followed on the Edwardsville campus since numerous employees and their family members work here on campus, including faculty and staff in high ranking positions.

16. Can you provide an update to the 2015 Master Plan passed by the BOT, including higher or lower priorities given the current fiscal climate, enrollment trends, discussion by legislators to streamline degree offerings across the state? For example is the Health Sciences complex higher priority than the Performing Arts complex?

Policies
Policies & Procedures
Selection and Evaluation, Specific Positions
Procedures for Appraisal of Higher Administrators (CHAPA Policy) - 2B2

I. Procedures

A. Administrators to be Reviewed

1. The Committee for Higher Administrator Performance Appraisal (CHAPA), a standing committee of the University Planning and Budget Council, is responsible for the periodic review of the Chancellor and the line officers reporting to the Chancellor.

2. The Chancellor and the Provost and Vice Chancellor for Academic Affairs will be reviewed twice in a six year period.

3. During the fall term of an academic year, the CHAPA will recommend to the University Planning and Budget Council, and through that body to the Chancellor, the administrator(s) to be reviewed during that year. Review of administrator(s) will generally be on a rotating basis, but the administrator(s) to be reviewed in a particular year will be determined by CHAPA on the basis of length of service and time elapsed since the last review. Membership of the review committees will be determined by the University Planning and Budget Council.

B. Purpose

1. The purpose of the review is 1) to provide information that may assist the administrator in the improvement of performance and 2) to provide information to administrative superiors. Considerations of confidentiality, objectivity, and impartiality will characterize the review process.

2. The review committee will seek information on the administrator being reviewed from persons who are in a direct position to know about the performance of the administrator. The University Planning and Budget Council will approve procedures and instruments relevant to the task of the review committee based on acknowledged criteria for such procedures and instruments.

C. Confidentiality

Confidentiality is an absolute responsibility of the members of CHAPA and all review committees. All communications to the review committees will be held in strict confidence. Since review committees deal with personnel matters, their meetings will be closed to all persons other than those on a particular review committee. The chair of each review committee is responsible for maintaining confidentiality. (University Legal Counsel should be consulted for guidance when necessary.) All confidential materials will be kept by the chair of the review committee, and no copies of such materials to be made or distributed. Members of the committee are responsible for maintaining confidentiality regarding all materials or information they are privy to.

D. Files and Disposition of Data

1. The CHAPA will develop and maintain a file on each of the administrative positions to be reviewed. These files are to contain all official statements concerning duties, functions, and objectives of these positions and all previous evaluations.

2. After the initial evaluation, subsequent evaluations will focus on changes observable since the prior evaluations.

3. Following the preparation of the review report, the chair of the review committee shall submit to CHAPA all materials related to the review, including prior evaluation records.

4. Materials collected by the review committee are to be retained by the chair of CHAPA for one year and then destroyed, except for those materials to be held in the position files.

E. CHAPA and Review Committee Responsibilities

1. In the review of administrators, the chair of CHAPA is responsible for calling the initial meeting of the review committee. At that meeting a chair for the review committee will be selected by the committee from its members. The CHAPA file for the position under review, together with materials submitted by the administrator being reviewed, are to be given to the chair of the review committee. The chair of the review committee will meet with CHAPA to discuss the review report and the administrator's reply to that report. The chair of CHAPA is responsible for insuring that the committee executes its charge.

II. Sequence of Review Steps

A. File Check

Prior to review, the CHAPA consults with the officer and the administrative superior of the officer being reviewed to validate that the file for the position is adequate and current. In the case of the Chancellor, the administrative superior is the President, and for the line officers, it is the Chancellor.

B. Notification and Thirty Day Response Period

The chair of the CHAPA notifies the officer to be reviewed. The officer is advised concerning the nature, the parameters, and the format of the procedure to be used. The officer is also requested to submit to the CHAPA within thirty days any materials to be considered by the review committee.

C. Review Committee Meeting with Administrator

Upon receipt of the materials (see B.) from the administrator being reviewed, the review committee will meet with the administrator to discuss matters relevant to the review. In particular, sources of information available for the review, including previous reviews; and identification of persons who are in a direct position to comment on the administrator's performance, will be requested by the review committee.

D. Review Report Submitted to Administrator

1. The chair of the review committee will prepare the review report and submit it to the administrator being reviewed.
2. The review committee report is to be submitted to CHAPA not more than four months after receipt of the statement in "B.". The administrator being reviewed will be requested to respond to errors or omissions of fact within fifteen days of receipt of the committee's report.

E. Forwarding Reports

1. When the Chancellor or the Provost and Vice Chancellor for Academic Affairs is being reviewed, the CHAPA submits to and discusses its report and the administrator's response with the chair of the University Planning and Budget Council. On the basis of this discussion, the chair of the University Planning and Budget Council prepares a letter which accompanies the report of the CHAPA and the administrator's response to the President in the case of the Chancellor, and to the Chancellor in the case of the Provost and Vice Chancellor for Academic Affairs.
2. When another line officer is being reviewed, the CHAPA meets with the review committee to discuss the report and the administrator's response. On the basis of this discussion, the chair of the CHAPA prepares a report which together with the administrator's response is forwarded to the Chancellor.
3. In the case of all reviews conducted under the auspices of CHAPA, the main conclusions of the review report shall be discussed by the chair of the University Planning and Budget Council with the administrative superior of the administrator under review. The essence, but not the particulars of such a discussion, may be reported in confidence to the University Planning and Budget Council in executive session at the discretion of the chair of the Council. If this is done, the administrator involved will be so advised.

Approved by Chancellor effective 4/10/91
This policy was issued on October 3, 2008, replacing the September 24, 2008 version.
Document Reference: 2B2 (formerly 2B3 before former policy 2B2 was deleted)
Origin: OP 4/5/84; EB 16-15; OP 5/22/89; OP 4/10/91

© 2018 SIUE, Edwardsville, IL 62026 | Contact SIUE | Privacy Notice | Legal Notices | Equal Opportunity Employer | Employment | Emergency Notification (e-Lert)

Southern Illinois University Edwardsville is authorized to operate as a postsecondary educational institution by the Illinois Board of Higher Education.

- Future Students
- Current Students
- Faculty & Staff
- Alumni
- Business Partners
- Parents
- Community
- Veterans

Policies for Administrative Professional Staff Employees

SOUTHERN ILLINOIS UNIVERSITY EDWARDSVILLE
ADMINISTRATIVE PROFESSIONAL STAFF PROCEDURES MANUAL
TABLE OF CONTENTS

PLEASE SELECT EACH HEADING BELOW TO DISPLAY MORE INFORMATION

INTRODUCTION

OFFICE OF HUMAN RESOURCES

CHAPTER 1 EMPLOYMENT STATUS

CHAPTER 2 EMPLOYMENT POLICIES

2.1 Affirmative Action

2.2 Alternative Work Schedules

2.3 Appointment Types and Conditions

2.4 Drug Testing

2.5 Employment Process

2.6 Employment References and Verification

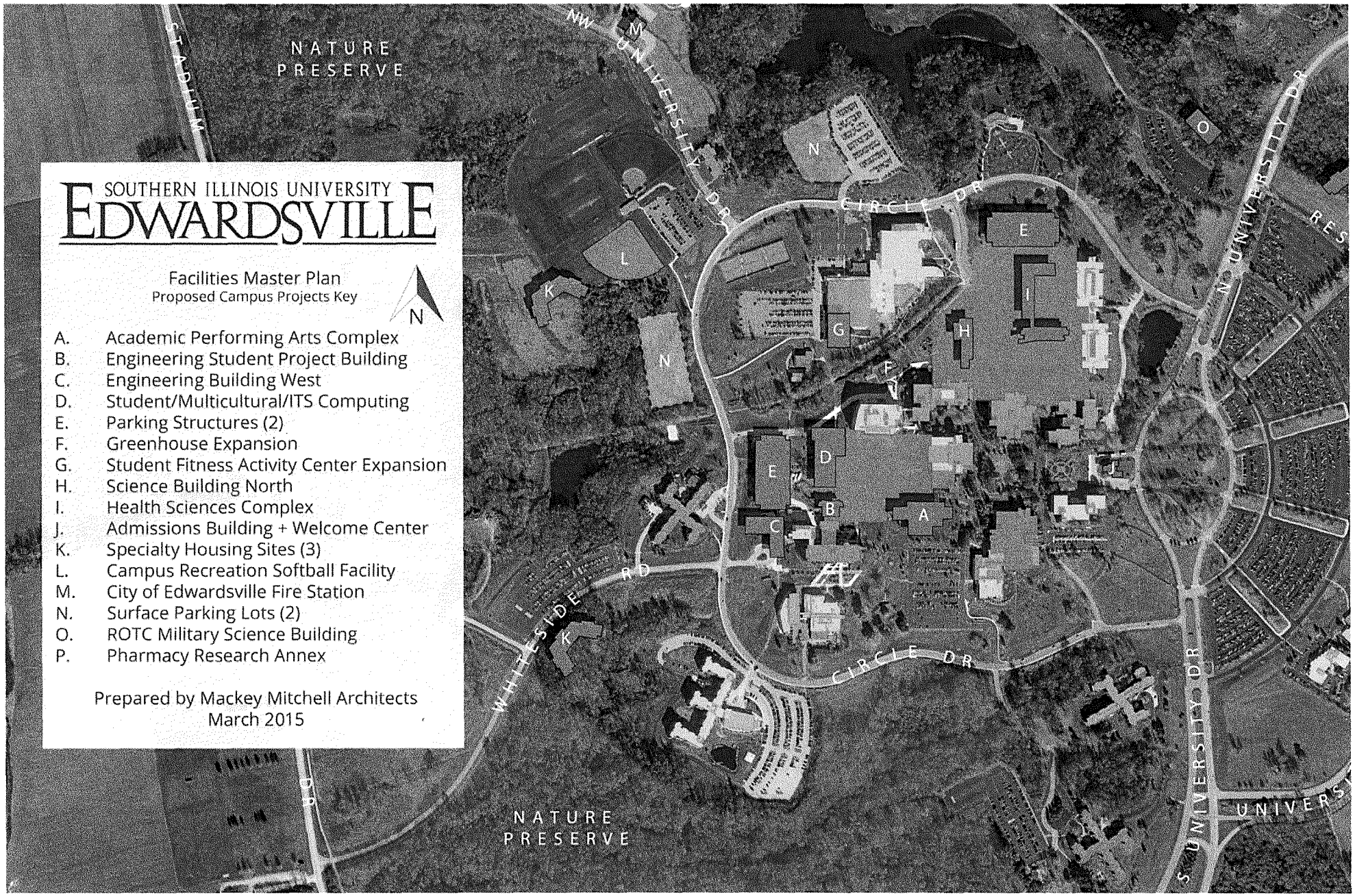
2.7 Equal Opportunity Employer

2.8 Identification Badges and Uniforms

2.9 Identity Protection Policy

2.10 Job Abandonment

2.11 Nepotism
Approved March 23, 1999
Approved and Revised May 12, 2011
No employee of SIUE shall make a final personnel determination on any matter related to the University employment of a spouse, same sex domestic partner, civil union partner or relative within the third degree of consanguinity (kinship) to said employee. For the purposes of this policy, such relatives include: spouse, same sex domestic partner, civil union partner, parents, grandparents, children, grandchildren, aunts, uncles, brothers, sisters, nieces, nephews, or any relative by marriage comparable to the above listed relationships.


SOUTHERN ILLINOIS UNIVERSITY
EDWARDSVILLE
Facilities Master Plan
Proposed Campus Projects Key
N
A. Academic Performing Arts Complex
B. Engineering Student Project Building
C. Engineering Building West
D. Student/Multicultural/ITS Computing
E. Parking Structures (2)
F. Greenhouse Expansion
G. Student Fitness Activity Center Expansion
H. Science Building North
I. Health Sciences Complex
J. Admissions Building + Welcome Center
K. Specialty Housing Sites (3)
L. Campus Recreation Softball Facility
M. City of Edwardsville Fire Station
N. Surface Parking Lots (2)
O. ROTC Military Science Building
P. Pharmacy Research Annex
Prepared by Mackey Mitchell Architects
March 2015
NATURE PRESERVE
NATURE PRESERVE
STADIUM DR
NW UNIVERSITY DR
CIRCLE DR
CIRCLE DR
N UNIVERSITY DR
UNIVERSITY DR
WHITESIDE RD

SOUTHERN ILLINOIS UNIVERSITY EDWARDSVILLE

News

SIU Trustees Approve SIUE Master Facilities Plan

September 10, 2015, 1:55 PM

The Southern Illinois University Board of Trustees at its regularly scheduled meeting on the Edwardsville campus Thursday, Sept. 10, approved Facilities Master Plan 3 for SIUE. The board also gave project and budget approval to replace the Woodland Residence Hall roof.

SIUE's Facilities Master Plan 3 identifies options regarding the future use of campus parcels and serves as a road map for future campus development by identifying potential buildings and sites. The plan is a 10-year projection for the campus that is consistent with the original vision for the University.
Projects to be considered in the future include: an academic performing arts complex; an engineering student project building; a student success/multicultural/ITS computing center; a health sciences complex; a science building north; an admissions building and welcome center, and more.

The board approved the Woodland Residence Hall roof project at an estimated cost of $1,531,000 to be funded from the SIUE Housing Repair and Replacement fund. The 20-year-old roof is nearing the end of its life expectancy and warranty time.

From: Agustin, Marcus <magusti@siue.edu>
Sent: Friday, March 02, 2018 3:05 PM
To: Randy J Dunn
Cc: Kruse, Vicki;Marcus Agustin
Subject: Re: Faculty Senate Resolution in Support of SIU System Budget Reallocation

Hi Randy,

Thank you for confirming that you received the resolutions. On behalf of the Faculty Senate, I would like to thank you for continuing this important conversation with the Board of Trustees. Please let me know how the Faculty Senate can be of assistance.

Have a good weekend!

Cheers,
Marcus

Marcus Agustin, Ph.D.
Professor
Department of Mathematics and Statistics Southern Illinois University Edwardsville Edwardsville, IL 62026
(618) 650-3681

On 3/2/2018 12:28 PM, Randy J Dunn wrote:
> Both resolutions are received on this end, and will be distributed to the Trustees by Misty.
>
> Thank you for your work on these and will look forward to crossing paths soon.
>
> Randy
>
> RANDY J. DUNN, PRESIDENT
> SOUTHERN ILLINOIS UNIVERSITY SYSTEM
> 618.536.3471 l Office
> 618.536.3404 l Fax
>
>
>
> -----Original Message-----
> From: Agustin, Marcus [mailto:magusti@siue.edu]
> Sent: Friday, March 02, 2018 10:57 AM
> To: Randy J Dunn <rdunn@siu.edu>; Misty D Whittington
> <mistyw@siu.edu>; Pembrook, Randall <rpembro@siue.edu>
> Cc: Cobb, Denise <pcobb@siue.edu>; Paula Keith <pkeith@siu.edu>; Durr,
> Kim <kdurr@siue.edu>; Ocepek, Melissa <mocepek@siue.edu>; Kruse, Vicki
> <vkruse@siue.edu>; Fricke, Gretchen <gfricke@siue.edu>; DeShazer,
> Ramon <rdeshaz@siue.edu>; Marcus Agustin <magusti@siue.edu>
> Subject: Faculty Senate Resolution in Support of SIU System Budget
> Reallocation
>

> Dear President Dunn and members of the SIU Board of Trustees,
>
> Attached is a copy of a resolution approved by the SIUE Faculty Senate during the March 1, 2018 Faculty Senate meeting. This resolution is in support of SIU system budget reallocation. A copy of this resolution will be sent to Governor Bruce Rauner, Senate President John Cullerton, Senate Minority Leader William Brady, House Speaker Michael Madigan, House Minority Leader Jim Durkin, other area legislators and local media outlets.
>
> Sincerely,
> Marcus Agustin
> SIUE Faculty Senate President
>
> --
> Marcus Agustin, Ph.D.
> Professor
> Department of Mathematics and Statistics Southern Illinois University
> Edwardsville Edwardsville, IL 62026
> (618) 650-3681
>

From: Randy J Dunn
Sent: Monday, March 26, 2018 11:54 AM
To: Duane Stucky (dustucky@siu.edu)
Subject: FW: Appropriation Reallocation Board Matter PDF File
Attachments: Appropriation Reallocation BOT Matter - April 2018.pdf

Hey Duane. Hope vacay is going good. Sorry to intrude, but: If you get a couple minutes to read the attached this week with any thoughts, would appreciate it.

I've had a few ideas now that I've reviewed it a little. Will probably do a call with Pembrook and Winter later this week to flesh out a couple of things...

Thanks!

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Friday, March 23, 2018 4:44 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: FW: Appropriation Reallocation Board Matter PDF File

Last task of the day before heading home to practice pieces to play at a fundraiser tomorrow night!

Attached find our draft of the potential reallocation model.

We are certainly open to suggestions and additional drafts. Or, if you want to edit on your own and run with the basic elements presented and modify it to your "voice", that is fine too.

We stand ready to help and can send the attachments in any format you like (Word, Excel, PDF, etc.).

I hope this is in the ballpark of what you were thinking.

Best wishes for the weekend.

RP

Southern Illinois University
Board of Trustees
April 12, 2018

AUTHORIZATION TO REALLOCATE APPROPRIATION BUDGET, SIUC AND SIUE

Summary

This matter seeks approval to reallocate the distribution of the State appropriation funding beginning with the FY 2019 budget between the Carbondale and Edwardsville campuses.

Rationale for Adoption

Historically, the distribution of the General Revenue Fund State appropriation funding allocated to the SIU system by the State of Illinois has been at the level of approximately 64% to the Carbondale campus and 36% to the Edwardsville campus (see Table 1), when excluding the allocations to the School of Medicine and Central Administration.

Decades ago, that distribution of State appropriation approximated the student enrollment distribution of the Carbondale and Edwardsville campuses. However, in recent years, as enrollment has grown at the Edwardsville campus and decreased at the Carbondale campus, the enrollment distribution is approaching the 50% / 50% level (see Table 2). Undergraduate student enrollment at the Edwardsville campus currently exceeds the undergraduate student enrollment level at the Carbondale campus, and, based on current trends, it is likely that total student enrollment at the Edwardsville campus will surpass the total enrollment at the Carbondale campus in the near future.

This matter would approve a redistribution of the State appropriation funding levels between the Carbondale and Edwardsville campuses to more closely reflect the change in enrollment levels at the campuses.

Historical enrollment data was compiled for the Carbondale and Edwardsville campuses, comparing both student headcount and full-time equivalent (FTE) enrollment levels. In addition, a weighting factor was applied to recognize the differing missions of the two campuses [the weighting factors include a 1.0 multiplier for undergraduate students, 1.2 multiplier for masters level students, and a 1.4 multiplier for doctoral and professional students (see Table 3)]. In considering the four types of enrollment data (unadjusted headcount and FTE, and weighted headcount and FTE), the results are similar. However, the weighted FTE methodology is discussed in depth hereafter, because it best reflects the cost of the different missions and better accommodates the current financial hardship being experienced by SIUC.

The Fall 2016 (FY 2017) weighted FTE enrollment distribution was 53.9% SIUC / 46.1% SIUE and the Fall 2017 (FY 2018) weighted FTE enrollment distribution was 51.5% SIUC / 48.5% SIUE. Using the Spring 2018 unadjusted headcount which is

the only data currently available, the enrollment distribution is 50.6% SIUC / 49.4% SIUE.

Had the FY 2018 state appropriation funding distribution reflected the Fall 2017 enrollment distribution, the result would have been a redistribution of $17.7 million from the Carbondale campus to the Edwardsville campus (see Table 4). The 64% / 36% funding level last reflected the enrollment situation in FY 2002. Since that time, had funding been distributed according to the weighted formula, which favors Carbondale more than a direct headcount or FTE comparison, it would have resulted in an additional $95 million in cumulative appropriation funding for SIUE, or $90 million ($89,936,000 in Table 4) since FY 2000.

The additional State appropriation funding allocated to the Edwardsville campus, when invested in current and planned programs, would be an investment by the SIU System that would result in an even more accelerated growth pattern than witnessed in the past 20 years when SIUE was already recognized as the fastest growing public higher education institution in Illinois. SIUE is structurally lean and has the lowest undergraduate instructional cost per credit hour of any public university in Illinois (see Table 5), so the additional funding would be efficiently utilized to provide educational opportunities to more students.

SIUE has both current and planned programs which are critical to the region's growth, including the metro east area, the second densest population in Illinois. The Edwardsville campus has tremendous room for growth on its traditional campus and has significantly increased its online course and program offerings in recent years. SIUE has also demonstrated the ability to shift quickly to address economic and academic forces and adjust to market needs. Additional State appropriation funding would provide SIUE with the financial resources needed to develop and grow its academic programs and to provide a quality education to more students and to positively impact the regional economy.

Based on the current financial challenges faced by the Carbondale campus and the campus reorganization plan, which is currently under development, it does not seem prudent for SIUC to accommodate a reallocation of the full appropriation amount in one year. Therefore, this matter would approve a phased-in transition of State appropriation funding over a few years, beginning in FY 2019, with the distribution amount being re-calculated annually, using the prior fiscal year weighted FTE enrollment levels.

Constituency Involvement

The SIUE Faculty Senate approved a resolution on March 1, 2018 in support of an SIU System Budget Reallocation. In addition, the Chancellor has discussed this proposal with various campus constituencies, including the Chancellor's Council, the Extended Chancellor's Council, the University Planning and Budget Council, and the Dean's Council.

Considerations Against Adoption

A financial adjustment could temporarily add to the financial burden of the Carbondale campus. This impact could be mitigated in the long-term by implementing an annual review process which would re-evaluate the enrollment and State appropriation funding levels each year and make adjustments accordingly. Future enrollment growth at SIUC would be recognized in the model and could direct resources to the Carbondale campus, based on the annual calculations.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The annual allocation of the Appropriation Budget will be determined by using each campus' prior fiscal year's weighted FTE enrollment.

(2) A four-year phase-in process of reallocating the State appropriation distribution will begin with $5 million in FY 2019, when the FY 2019 State Budget is approved.

(3) The calculation of enrollment levels for the Carbondale and Edwardsville campuses, which is the basis for the appropriation distribution model, will be updated and evaluated annually, using the prior fiscal year weighted FTE enrollment levels.

(4) The President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

Summary

Reallocation Data Based on Head Count (Table 2)

- In FY 2002, SIUC's head count was 63.8% and SIUE's head count was 36.2% of the total SIU head count enrollment (excluding the School of Medicine), which approximated the 64.2% SIUC / 35.8% SIUE distribution of state appropriation.

- In FY 2018, SIUC's head count was 50.7% and SIUE's head count was 49.3%. Had the FY 2018 state appropriation funding distribution reflected the Fall 2017 head count distribution, the result would have been a redistribution of $18.9 million from SIUC to SIUE.

- Since FY 2000, had funding been distributed according to the head count distribution, it would have resulted in an additional $147 million in cumulative appropriation funding for SIUE (or $148 million since FY 2002, referenced above).

Reallocation Data Based on Full-Time Equivalents (FTE) (Table 3)

- In FY 2002, SIUC's FTE was 64.5% and SIUE's head count was 35.5% of the total SIU FTE enrollment (excluding the School of Medicine).

- To recognize the differing missions of the two campuses, weighting factors of 1.0 for UG students, 1.2 for Masters students, and 1.4 for Doctoral and Professional students were applied to calculate an Adjusted FTE. In FY 2002, SIUC's Adjusted FTE was 64.7% and SIUE's Adjusted FTE was 35.3% of the total SIU Adjusted FTE enrollment, which approximated the 64.2% SIUC / 35.8% SIUE distribution of state appropriation.

    - It should be noted that the impact of applying the weighting factors to recognize the campuses' differing missions was only 0.2%, moving SIUC from 64.5% to 64.7%.

- In FY 2018, SIUC's Adjusted FTE was 51.5% and SIUE's was 48.5%. Had the FY 2018 state appropriation funding distribution reflected the Fall 2017 Adjusted FTE distribution, the result would have been a redistribution of $17.7 million from SIUC to SIUE.

- Since FY 2000, had funding been distributed according to the Adjusted FTE weighted formula distribution, it would have resulted in an additional $90 million in

cumulative appropriation funding for SIUE (or $95 million since FY 2002, referenced above).

Reallocation Data Based on FY 2018 Average Appropriation per Student FTE (Table 6)

- This year, SIUE has an average appropriation per student FTE of $4,562. The mean of the other Masters-level Illinois public universities (excluding SIUE) is $6,585, resulting in a difference of $2,023.

- When that difference of $2,023 is multiplied times SIUE's Fall 2017 FTE enrollment of 11,523, the resulting figure suggests that SIUE is underfunded by $23.3 million in state appropriation vs. the mean of the other Masters-level Illinois public universities.

- This year, SIUC has an average appropriation per student FTE of $7,554. The mean of the other Doctoral-level Illinois public universities (excluding SIUC and the SIU School of Medicine) is $5,125, resulting in a difference of $2,429.

- When that difference of $2,429 is multiplied times SIUC's Fall 2017 FTE enrollment of 12,093, the resulting figure suggests that SIUC is overfunded by $29.4 million in state appropriation vs. the mean of the other Doctoral-level Illinois public universities.

Research Productivity / Return on Investment

- Based on FY 2017 historical data in the SIU FY 2019 RAMP submission to IBHE, SIUE's rate of return on organized research is 3.2 to 1; for SIUE's investment of $2.1 million in state operating funds for research, external funding of $6.7 million was obtained.

- SIUC's rate of return on organized research is less than 2 to 1, a ratio of 1.7 to 1; for SIUC's investment of $8.8 million in state operating funds for research, external funding of $15.1 million was obtained.

Distribution of Graduate Students

- Although it would be reasonable to assume that an R-2 (Higher Research Activity) university would have a larger population of students overall and particularly at the

graduate level than a Master's Comprehensive university, the distinction is not as evident as might be assumed.

  - o Undergraduate - SIUE had 11,402 students, which is 415 more than SIUC's 10,987 students.

  - o Master's - SIUE had 1,631 students while SIUC had 1,998 students, a difference of 367 students.

  - o Doctoral - SIUE had 225 students while SIUC had 881 students, a difference of 656 students.

  - o Professional - SIUE had 538 students, which is 220 more than SIUC's 318 students.

  - o Total Graduate Students - SIUE had 2,394 graduate students in Fall 2017 while SIUC had 3,197 graduate students (excluding the SIU School of Medicine, which has its own budget), a difference of 803.

- In short, SIUE has 104% of SIUC's undergraduate student population and 75% of SIUC's graduate student population.

Table 1

Distribution of State Appropriation

Fiscal Year	GRF/EAF State Approp. (Excl. SOM & System)		
	SIUE	SIUC	Total
FY 2000	$63,362.2	$117,313.2	$180,675.4
FY 2001	$67,061.5	$124,469.7	$191,531.2
FY 2002	$72,962.6	$130,594.0	$203,556.6
FY 2003	$68,500.0	$122,618.0	$191,118.0
FY 2004	$62,857.8	$112,506.1	$175,363.9
FY 2005	$62,607.8	$112,323.0	$174,930.8
FY 2006	$62,857.8	$113,251.4	$176,109.2
FY 2007	$63,645.4	$114,734.7	$178,380.1
FY 2008	$64,789.1	$116,527.3	$181,316.4
FY 2009	$66,603.2	$119,790.0	$186,393.2
FY 2010	$67,066.5	$120,825.2	$187,891.7
FY 2011	$63,045.3	$113,580.6	$176,625.9
FY 2012	$62,318.3	$112,270.8	$174,589.1
FY 2013	$58,494.1	$104,521.0	$163,015.1
FY 2014	$58,441.7	$104,206.3	$162,648.0
FY 2015	$56,997.2	$101,517.1	$158,514.3
FY 2016	$16,417.9	$29,261.4	$45,679.3
FY 2017	$56,997.2	$101,517.1	$158,514.3
FY 2018	$51,565.0	$91,287.4	$142,852.4

% of Total

Fiscal Year	GRF/EAF State Approp. (Excl. SOM & System)		
	SIUE	SIUC	Total
FY 2000	35.1%	64.9%	100.0%
FY 2001	35.0%	65.0%	100.0%
FY 2002	35.8%	64.2%	100.0%
FY 2003	35.8%	64.2%	100.0%
FY 2004	35.8%	64.2%	100.0%
FY 2005	35.8%	64.2%	100.0%
FY 2006	35.7%	64.3%	100.0%
FY 2007	35.7%	64.3%	100.0%
FY 2008	35.7%	64.3%	100.0%
FY 2009	35.7%	64.3%	100.0%
FY 2010	35.7%	64.3%	100.0%
FY 2011	35.7%	64.3%	100.0%
FY 2012	35.7%	64.3%	100.0%
FY 2013	35.9%	64.1%	100.0%
FY 2014	35.9%	64.1%	100.0%
FY 2015	36.0%	64.0%	100.0%
FY 2016	35.9%	64.1%	100.0%
FY 2017	36.0%	64.0%	100.0%
FY 2018	36.1%	63.9%	100.0%

Table 2

Headcount Enrollment - SIUE / SIUC

Headcount - SIUE

Fall Term	FY	UG	Masters	Doctoral	Prof	Total	% of Total
1999	2000	9,313	2,355	7	202	11,877	34.5%
2000	2001	9,576	2,413	9	195	12,193	35.0%
2001	2002	9,799	2,445	4	194	12,442	36.2%
2002	2003	10,014	2,494	8	192	12,708	36.5%
2003	2004	10,563	2,532	8	192	13,295	37.7%
2004	2005	10,811	2,482	2	198	13,493	38.6%
2005	2006	10,945	2,231	1	283	13,460	38.9%
2006	2007	10,960	2,124	3	362	13,449	39.4%
2007	2008	10,920	2,040	1	437	13,398	39.3%
2008	2009	10,977	2,106	7	512	13,602	40.0%
2009	2010	11,144	2,275	10	511	13,940	41.0%
2010	2011	11,305	2,300	11	517	14,133	41.7%
2011	2012	11,428	2,231	58	518	14,235	42.2%
2012	2013	11,341	2,125	67	522	14,055	43.1%
2013	2014	11,229	2,027	64	530	13,850	43.9%
2014	2015	11,421	1,977	53	521	13,972	44.1%
2015	2016	11,781	1,850	108	526	14,265	45.7%
2016	2017	11,720	1,744	153	525	14,142	47.5%
2017	2018	11,402	1,631	225	538	13,796	49.3%

Headcount - SIUC (Excluding SOM)

Fall Term	FY	UG	Masters	Doctoral	Prof	Total	% of Total
1999	2000	18,242	2,980	990	384	22,596	65.5%
2000	2001	18,121	3,139	1,017	368	22,645	65.0%
2001	2002	17,463	3,092	1,023	350	21,928	63.8%
2002	2003	17,369	3,295	1,042	363	22,069	63.5%
2003	2004	17,392	3,166	1,043	386	21,987	62.3%
2004	2005	17,057	2,912	1,100	390	21,459	61.4%
2005	2006	16,697	2,961	1,088	381	21,127	61.1%
2006	2007	16,294	2,972	1,088	360	20,714	60.6%
2007	2008	16,193	3,030	1,110	359	20,692	60.7%
2008	2009	15,980	2,943	1,091	367	20,381	60.0%
2009	2010	15,551	2,958	1,155	393	20,057	59.0%
2010	2011	15,141	2,970	1,247	385	19,743	58.3%
2011	2012	15,000	2,891	1,243	386	19,520	57.8%
2012	2013	14,130	2,830	1,237	351	18,548	56.9%
2013	2014	13,306	2,778	1,245	349	17,678	56.1%
2014	2015	13,461	2,712	1,171	359	17,703	55.9%
2015	2016	13,031	2,448	1,089	362	16,930	54.3%
2016	2017	12,182	2,123	983	339	15,627	52.5%
2017	2018	10,987	1,998	881	318	14,184	50.7%

Comparison - SIUC / SIUE

Fall Term	FY	UG	Masters	Doctoral	Prof	Total
1999	2000	8,929	625	983	182	10,719
2000	2001	8,545	726	1,008	173	10,452
2001	2002	7,664	647	1,019	156	9,486
2002	2003	7,355	801	1,034	171	9,361
2003	2004	6,829	634	1,035	194	8,692
2004	2005	6,246	430	1,098	192	7,966
2005	2006	5,752	730	1,087	98	7,667
2006	2007	5,334	848	1,085	(2)	7,265
2007	2008	5,273	990	1,109	(78)	7,294
2008	2009	5,003	837	1,084	(145)	6,779
2009	2010	4,407	683	1,145	(118)	6,117
2010	2011	3,836	670	1,236	(132)	5,610
2011	2012	3,572	660	1,185	(132)	5,285
2012	2013	2,789	705	1,170	(171)	4,493
2013	2014	2,077	751	1,181	(181)	3,828
2014	2015	2,040	735	1,118	(162)	3,731
2015	2016	1,250	598	981	(164)	2,665
2016	2017	462	379	830	(186)	1,485
2017	2018	(415)	367	656	(220)	388

Data Source: RAMP Historical - Table 7. Fall 2017 (FY2018) data from IBHE 12/12/17 Enrollment Report.

Table 3

Full-Time Equivalent (FTE) Enrollment - SIUE / SIUC

FTE - SIUE

							Adjusted with Multiplier						
							1.0	1.2	1.4	1.4		% of Total	
Fall Term	FY	UG	Masters	Doctoral	Prof	Total	UG	Masters	Doctoral	Prof	Total	Regular	Adjusted
1999	2000	7,879	1,190	3	202	9,274	7,879	1,428	4	283	9,594	33.0%	32.9%
2000	2001	8,209	1,275	2	195	9,681	8,209	1,530	3	273	10,015	34.2%	34.1%
2001	2002	8,422	1,296	2	194	9,914	8,422	1,555	3	272	10,252	35.5%	35.3%
2002	2003	8,717	1,339	3	192	10,251	8,717	1,607	4	269	10,597	36.4%	36.3%
2003	2004	9,178	1,355	3	192	10,728	9,178	1,626	4	269	11,077	36.0%	35.7%
2004	2005	9,426	1,287	1	198	10,912	9,426	1,544	1	277	11,249	35.8%	35.5%
2005	2006	9,606	1,179	0	283	11,068	9,606	1,415	0	396	11,417	36.6%	36.3%
2006	2007	9,676	1,124	1	362	11,163	9,676	1,349	1	507	11,533	37.5%	37.2%
2007	2008	9,005	1,007	1	437	10,450	9,005	1,208	1	612	10,826	36.1%	35.8%
2008	2009	9,777	1,087	3	512	11,379	9,777	1,304	5	717	11,803	38.2%	38.0%
2009	2010	9,914	1,179	4	511	11,607	9,914	1,414	6	715	12,049	39.4%	39.1%
2010	2011	10,115	1,206	6	517	11,843	10,115	1,447	8	724	12,293	40.1%	39.7%
2011	2012	10,189	1,180	28	518	11,915	10,189	1,416	39	725	12,369	40.7%	40.3%
2012	2013	10,116	1,131	28	522	11,796	10,116	1,357	39	731	12,242	42.0%	41.6%
2013	2014	9,954	1,118	22	530	11,624	9,954	1,342	30	742	12,068	42.5%	42.1%
2014	2015	10,094	1,126	24	521	11,766	10,094	1,352	33	729	12,209	42.8%	42.4%
2015	2016	10,368	1,031	66	526	11,991	10,368	1,237	92	736	12,433	44.6%	44.2%
2016	2017	10,291	963	100	525	11,879	10,291	1,155	140	735	12,322	46.4%	46.1%
2017	2018	9,912	919	154	538	11,523	9,912	1,103	216	753	11,984	48.8%	48.5%

FTE - SIUC (Excluding SOM)

							Adjusted with Multiplier						
							1.0	1.2	1.4	1.4		% of Total	
Fall Term	FY	UG	Masters	Doctoral	Prof	Total	UG	Masters	Doctoral	Prof	Total	Regular	Adjusted
1999	2000	16,108	1,746	514	487	18,855	16,108	2,095	720	682	19,605	67.0%	67.1%
2000	2001	15,884	1,755	515	460	18,614	15,884	2,106	721	644	19,355	65.8%	65.9%
2001	2002	15,341	1,739	515	443	18,038	15,341	2,087	721	620	18,769	64.5%	64.7%
2002	2003	15,161	1,851	517	368	17,897	15,161	2,221	724	515	18,621	63.6%	63.7%
2003	2004	15,862	2,178	664	391	19,095	15,862	2,614	930	547	19,953	64.0%	64.3%
2004	2005	16,332	2,135	679	403	19,549	16,332	2,562	951	564	20,409	64.2%	64.5%
2005	2006	15,940	2,176	673	383	19,172	15,940	2,611	942	536	20,030	63.4%	63.7%
2006	2007	15,321	2,171	725	367	18,584	15,321	2,605	1,015	514	19,455	62.5%	62.8%
2007	2008	15,175	2,269	713	369	18,526	15,175	2,723	998	516	19,413	63.9%	64.2%
2008	2009	14,993	2,286	727	383	18,389	14,993	2,744	1,018	536	19,290	61.8%	62.0%
2009	2010	14,439	2,269	767	393	17,868	14,439	2,723	1,074	551	18,786	60.6%	60.9%
2010	2011	14,158	2,319	829	405	17,711	14,158	2,783	1,161	567	18,669	59.9%	60.3%
2011	2012	13,870	2,286	830	386	17,372	13,870	2,743	1,162	540	18,315	59.3%	59.7%
2012	2013	12,903	2,203	806	359	16,271	12,903	2,644	1,129	503	17,178	58.0%	58.4%
2013	2014	12,343	2,256	767	356	15,721	12,343	2,707	1,074	498	16,622	57.5%	57.9%
2014	2015	12,411	2,217	715	374	15,717	12,411	2,660	1,001	523	16,596	57.2%	57.6%
2015	2016	11,975	1,881	656	370	14,882	11,975	2,257	919	518	15,669	55.4%	55.8%
2016	2017	11,110	1,672	588	340	13,710	11,110	2,007	823	477	14,416	53.6%	53.9%
2017	2018	9,763	1,445	487	398	12,093	9,763	1,734	682	557	12,736	51.2%	51.5%

Comparison - SIUC / SIUE

							Adjusted with Multiplier				
Fall Term	FY	UG	Masters	Doctoral	Prof	Total	UG	Masters	Doctoral	Prof	Total
1999	2000	8,229	556	511	285	9,581	8,229	667	715	399	10,011
2000	2001	7,675	480	513	265	8,933	7,675	576	718	371	9,340
2001	2002	6,919	443	513	249	8,124	6,919	532	718	349	8,517
2002	2003	6,444	512	514	176	7,646	6,444	614	720	246	8,024
2003	2004	6,684	823	661	199	8,367	6,684	988	925	279	8,876
2004	2005	6,906	848	678	205	8,637	6,906	1,018	949	287	9,160
2005	2006	6,334	997	673	100	8,104	6,334	1,196	942	140	8,613
2006	2007	5,645	1,047	724	5	7,421	5,645	1,256	1,014	7	7,922
2007	2008	6,170	1,263	712	(68)	8,077	6,170	1,515	997	(95)	8,587
2008	2009	5,216	1,200	724	(129)	7,010	5,216	1,439	1,013	(181)	7,487
2009	2010	4,525	1,091	763	(118)	6,261	4,525	1,309	1,068	(165)	6,737
2010	2011	4,043	1,113	824	(112)	5,868	4,043	1,336	1,153	(157)	6,376
2011	2012	3,681	1,106	802	(132)	5,457	3,681	1,327	1,123	(185)	5,946
2012	2013	2,787	1,073	779	(163)	4,475	2,787	1,287	1,090	(228)	4,936
2013	2014	2,389	1,138	746	(175)	4,098	2,389	1,365	1,044	(244)	4,554
2014	2015	2,317	1,091	691	(147)	3,952	2,317	1,309	968	(206)	4,387
2015	2016	1,607	850	591	(156)	2,892	1,607	1,020	827	(218)	3,236
2016	2017	818	710	488	(185)	1,831	818	852	683	(258)	2,095
2017	2018	(149)	526	333	(140)	570	(149)	631	466	(196)	752

Data Source: RAMP Historical - Table 7. Fall 2017 (FY2018) data from IBHE 12/12/17 Enrollment Report.

Table 4

State Appropriation Funding Lost by SIUE from FY 2000-2018 Based on Headcount and Weighted FTE's

Fiscal Year	SIUE Overpaid / (Underpaid) Allocation Error by Headcount	Allocation Error by Adj. FTE
FY 2000	$1,114.0	$3,996.3
FY 2001	$27.2	$1,751.3
FY 2002	($725.2)	$1,055.7
FY 2003	($1,337.2)	($814.8)
FY 2004	($3,223.0)	$256.1
FY 2005	($4,923.1)	$449.5
FY 2006	($5,677.5)	($1,080.4)
FY 2007	($6,577.8)	($2,743.5)
FY 2008	($6,471.6)	($125.3)
FY 2009	($8,002.3)	($4,151.5)
FY 2010	($9,975.9)	($6,353.1)
FY 2011	($10,642.7)	($7,083.0)
FY 2012	($11,308.6)	($8,060.2)
FY 2013	($11,780.9)	($9,339.1)
FY 2014	($13,008.3)	($9,974.1)
FY 2015	($12,924.2)	($10,188.2)
FY 2016	($4,470.6)	($3,792.2)
FY 2017	($18,306.3)	($16,051.2)
FY 2018	($18,870.7)	($17,688.5)
Total	**($147,084.7)**	**($89,936.0)**

Table 5

DISCIPLINE COST STUDY TRENDS

Instructional Cost Per Credit Hour

System/Institution	FY2014	FY2015	FY2016	FY2014-2016 Change	FY2014-2016 Percent Change	FY2015-2016 Change	FY2015-2016 Percent Change
Chicago State University	$ 512.49	$ 525.68	$ 507.28	$ (5.21)	(1.0) %	$ (18.40)	(3.5) %
Eastern Illinois University	411.01	414.95	376.59	(34.42)	(8.4)	(38.36)	(9.2)
Governors State University	442.73	422.45	388.67	(54.06)	(12.2)	(33.78)	(8.0)
Illinois State University	365.07	371.62	359.83	(5.24)	(1.4)	(11.79)	(3.2)
Northeastern Illinois University	406.33	415.05	402.42	(3.91)	(1.0)	(12.63)	(3.0)
Northern Illinois University	386.72	396.99	380.92	(5.80)	(1.5)	(16.07)	(4.0)
Western Illinois University	352.08	360.90	358.75	6.67	1.9	(2.15)	(0.6)
Southern Illinois University	350.48	350.01	334.16	(16.32)	(4.7)	(15.85)	(4.5)
Carbondale	379.41	386.74	379.64	0.23	0.1	(7.10)	(1.8)
Edwardsville	**314.73**	**305.45**	**283.14**	**(31.59)**	**(10.0)**	**(22.31)**	**(7.3)**
University of Illinois	485.00	482.43	441.46	(43.54)	(9.0)	(40.97)	(8.5)
Chicago	456.68	463.55	444.95	(11.73)	(2.6)	(18.60)	(4.0)
Springfield	444.21	412.64	391.23	(52.98)	(11.9)	(21.41)	(5.2)
Urbana/Champaign	502.67	498.04	443.95	(58.72)	(11.7)	(54.09)	(10.9)
Total	$ 425.54	$ 427.08	$ 400.72	$ (24.81)	(5.8) %	$ 26.35	(6.2) %

Source: 2015-2016 IBHE Discipline Unit Cost Study - Table 7

Table 6

Illinois Public Universities - FY18 Appropriation per Student FTE

	Fall 2017 Student FTE			GRF/EAF Only FY 2018	Approp. Per	% of Total State	Student FTE as
Doctoral	**UG**	**Grad/Prof**	**Total**	**State Approp.**	**Student FTE**	**Approp. $**	**% of Total**
- Illinois State University	16,826	1,482	18,308	$65,004,000	$3,551	6.9%	11.0%
- Northern Illinois University	12,136	2,846	14,982	$81,983,500	$5,472	8.7%	9.0%
- SIU Carbondale	**9,763**	**2,330**	**12,093**	**$91,349,000**	**$7,554**	**9.6%**	**7.3%**
- SIU School of Medicine	0	370	370	$33,620,400	$90,866	3.5%	0.2%
- Univ. of Illinois Chicago	18,949	11,469	30,418	$218,246,000	$7,175	23.0%	18.3%
- Univ. of Illinois Urbana/Champaign	34,573	15,061	49,634	$215,622,900	$4,344	22.8%	29.9%
Total / Average	**92,247**	**33,558**	**125,805**	**$705,825,800**	**$5,610**	**74.5%**	**75.7%**
Average Excl. SIUC & SOM					**$5,125**		
Masters							
- Chicago State University	1,535	894	2,429	$32,697,400	$13,461	3.4%	1.5%
- Eastern Illinois University	4,442	897	5,339	$38,678,100	$7,244	4.1%	3.2%
- Governors State University	2,387	1,167	3,554	$21,656,000	$6,093	2.3%	2.1%
- Northeastern Illinois University	4,902	875	5,777	$33,209,000	$5,748	3.5%	3.5%
- SIU Edwardsville	**9,912**	**1,611**	**11,523**	**$52,565,000**	**$4,562**	**5.5%**	**6.9%**
- Univ. of Illinois Springfield	2,282	1,244	3,526	$16,825,000	$4,772	1.8%	2.1%
- Western Illinois University	6,981	1,153	8,134	$46,300,700	$5,692	4.9%	4.9%
Total / Average	**32,441**	**7,841**	**40,282**	**$241,931,200**	**$6,006**	**25.5%**	**24.3%**
Average Excl. SIUE					**$6,585**		
Total / Average	**124,688**	**41,399**	**166,087**	**$947,757,000**	**$5,706**	**100.0%**	**100.0%**

SIU System Office	$3,379,400
U of I System Office & System Wide Programs	$132,312,000
IBHE Total for FY18 GRF/EAF Approp.	**$1,083,448,400**

Note: FY 2018 state appropriation numbers above for the IPU's exclude special appropriations from Other State Funds (e.g. Pharmacy, License Plates, Fire Prevention, etc.)

Summary

Adjusted Recommendations Based on Selected Analyses

	Comparison		Funding Gap (in millions)
	SIUC	SIUE	
1) Headcount	50.7%	49.3%	$18.9
2) FTE's	51.2%	48.8%	$18.1
3) Adjusted FTE's	51.5%	48.5%	$17.7
4) State Approp. by Cost			Underfunded SIUE - $23.3 Overfunded SIUC - $29.4

Proposal

- 2018 - 2019 $5 million reallocation
- 2019 - 2020* $5 million reallocation
- 2020 - 2021* $5 million reallocation
- 2021 - 2022* $? million reallocation

*Adjusted based on enrollments

From: Randy J Dunn
Sent: Monday, March 12, 2018 11:15 AM
To: Agustin, Marcus;gfricke@siue.edu
Subject: Resolutions

Hi to both of you!

Clearing out some emails today and wanted to let the 2 of you know that the respective resolutions you forwarded to me recently were shared with the Board of Trustees.

Marcus: You may be aware already that the Board started significant discussions on the appropriations allocation at their retreat on Friday. I've got to run some traps for them, but I expect this to be back on the agenda again at their regular April meeting (not a complete fix at that point, but looking at how to get the data they want for a formula and pushing forward, etc.).

Gretchen: Much appreciate the StSen acting on the state funding request, as I know a lot of public university senates have done. Important to have a unified front among the publics *and their constituency bodies* through this spring...particularly w/ what the governor had proposed for FY19. Which, if you saw last week's *Connection*, he will likely have to roll back.

No need to respond here, just wanted to touch base on it since I hadn't replied yet. Have a great week!

Randy

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Agustin, Marcus <magusti@siue.edu>
Sent: Tuesday, March 20, 2018 11:36 AM
To: Cobb, Denise;Misty D Whittington;Schoenecker, Timothy
Cc: Kruse, Vicki;Ocepek, Melissa;Randy J Dunn;Pembrook, Randall;Marcus Agustin
Subject: Faculty Senate Executive Committee March 22nd meeting agenda
Attachments: 180222_agenda_fsec.pdf

Dear Chair Sholar, Provost Cobb, and Dean Schoenecker,

Attached is the agenda of the upcoming Faculty Senate Executive Committee meeting. The March 22nd meeting starts at 2:30pm and we will be in the International Room of the Morris University Center. Looking forward to our discussion this Thursday.

Sincerely,
Marcus Agustin
Faculty Senate President

--
Marcus Agustin, Ph.D.
Professor
Department of Mathematics and Statistics Southern Illinois University Edwardsville Edwardsville, IL 62026
(618) 650-3681

FACULTY SENATE EXECUTIVE COMMITTEE MEETING
International Room, Morris University Center
February 22, 2018 – 2:30 p.m.
AGENDA

1) **Guest Speakers**
   a) Venessa Brown, Associate Chancellor for Institutional Diversity and Inclusion

2) **Announcements**
   a) Continuous Improvement Conference – March 16, 2018; 8:30am-12noon (Mississippi Illinois Room, MUC) and 1:30pm-3pm (Peck Hall 1402)
   b) SIU Board of Trustees Chair Amy Sholar will be a guest during the March 22, 2018 Faculty Senate Executive Committee meeting

3) **Consideration of Minutes**
   a) February 8, 2018

4) **Unfinished Business**
   a) Proposed Policy 1L17 (Combined Baccalaureate and Graduate Degree)
   b) Possible resolution regarding state budget and higher education

5) **New Business**
   a) Proposed resolution regarding SIU system budget reallocation (Welfare Council)

6) **Reports from Council Chairs and UPBC Chair**
   a) UPBC – Nancy Lutz
   b) Curriculum Council – Laurie Rice
   c) Faculty Development Council – Suman Mishra
   d) Graduate Council – Mary Sue Love
   e) Rules & Procedure Council – Cristina De Meo
   f) Welfare Council – Stephen Kerber & Dan Segrist
   g) Past President – Jeffrey Sabby
   h) President Elect – Sorin Nastasia
   i) President – Marcus Agustin

7) **Other**

8) **Public Comment**

9) **Adjournment**

Next FSEC meeting will be Thursday, March 22, 2018, 2:30 p.m. in the International Room, Morris University Center

From: Randy J Dunn
Sent: Monday, March 26, 2018 11:56 AM
To: Pembrook, Randall
Subject: RE: Appropriation Reallocation Board Matter PDF File

RP—

I've given it a couple of reads and have a couple of thoughts. Duane on vacay this week but have sent to him so he can give it a read as well, and share his thoughts.

Then I likely will set up a call among you, me, and Bill to finalize asap, so it is ready to go when we load the Board Books on Friday.

Thanks!

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Friday, March 23, 2018 4:44 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: FW: Appropriation Reallocation Board Matter PDF File

Last task of the day before heading home to practice pieces to play at a fundraiser tomorrow night!

Attached find our draft of the potential reallocation model.

We are certainly open to suggestions and additional drafts. Or, if you want to edit on your own and run with the basic elements presented and modify it to your "voice", that is fine too.

We stand ready to help and can send the attachments in any format you like (Word, Excel, PDF, etc.).

I hope this is in the ballpark of what you were thinking.

Best wishes for the weekend.

RP

From: Randy J Dunn
Sent: Friday, March 23, 2018 1:59 PM
To: Pembrook, Randall
Subject: RE: Wednesday BOT

Too early to know quite yet. Probably will get solidified about mid-week.

But yes, expect a longer briefing on the reallocation matter to take place as part of the work session. Will likely have Bill present (with you of course) to explicate the methodology utilized for the Phase I adjustment as proposed.

Enjoy the weekend.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Friday, March 23, 2018 1:56 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: Wednesday BOT

What topics and in what order are you anticipating for the Wednesday working session. I always try to have my ducks in a row……

Thanks for your help and your support.

……and yes, as per your communication with Bill, I will buy the next round of drinks!

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

From: Pembrook, Randall <rpembro@siue.edu>
Sent: Friday, March 23, 2018 2:04 PM
To: Randy J Dunn
Subject: RE: Wednesday BOT

Thanks. You too…..

From: Randy J Dunn <rdunn@siu.edu>
Sent: Friday, March 23, 2018 1:59 PM
To: Pembrook, Randall <rpembro@siue.edu>
Subject: RE: Wednesday BOT

Too early to know quite yet. Probably will get solidified about mid-week.

But yes, expect a longer briefing on the reallocation matter to take place as part of the work session. Will likely have Bill present (with you of course) to explicate the methodology utilized for the Phase I adjustment as proposed.

Enjoy the weekend.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Friday, March 23, 2018 1:56 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: Wednesday BOT

What topics and in what order are you anticipating for the Wednesday working session. I always try to have my ducks in a row……

Thanks for your help and your support.

……and yes, as per your communication with Bill, I will buy the next round of drinks!

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481


SIUe
COUGARS

From: Pembrook, Randall <rpembro@siue.edu>
Sent: Monday, March 26, 2018 1:30 PM
To: Randy J Dunn
Subject: RE: Appropriation Reallocation Board Matter PDF File

Thanks. Let us know when and how we can help…..If there are any initial changes or additions that we could be working on ASAP, let us know and we can start. Otherwise, we'll wait to hear after you have spoken with Duane.

RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Monday, March 26, 2018 11:56 AM
To: Pembrook, Randall <rpembro@siue.edu>
Subject: RE: Appropriation Reallocation Board Matter PDF File

RP—

I've given it a couple of reads and have a couple of thoughts. Duane on vacay this week but have sent to him so he can give it a read as well, and share his thoughts.

Then I likely will set up a call among you, me, and Bill to finalize asap, so it is ready to go when we load the Board Books on Friday.

Thanks!

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Friday, March 23, 2018 4:44 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: FW: Appropriation Reallocation Board Matter PDF File

Last task of the day before heading home to practice pieces to play at a fundraiser tomorrow night!

Attached find our draft of the potential reallocation model.

We are certainly open to suggestions and additional drafts. Or, if you want to edit on your own and run with the basic elements presented and modify it to your "voice", that is fine too.

We stand ready to help and can send the attachments in any format you like (Word, Excel, PDF, etc.).

I hope this is in the ballpark of what you were thinking.

Best wishes for the weekend.

RP

From: Pembrook, Randall <rpembro@siue.edu>
Sent: Friday, March 23, 2018 4:44 PM
To: Randy J Dunn
Subject: FW: Appropriation Reallocation Board Matter PDF File
Attachments: Appropriation Reallocation BOT Matter - April 2018.pdf

Last task of the day before heading home to practice pieces to play at a fundraiser tomorrow night!

Attached find our draft of the potential reallocation model.

We are certainly open to suggestions and additional drafts. Or, if you want to edit on your own and run with the basic elements presented and modify it to your "voice", that is fine too.

We stand ready to help and can send the attachments in any format you like (Word, Excel, PDF, etc.).

I hope this is in the ballpark of what you were thinking.

Best wishes for the weekend.

RP

Southern Illinois University
Board of Trustees
April 12, 2018

AUTHORIZATION TO REALLOCATE APPROPRIATION BUDGET, SIUC AND SIUE

Summary

This matter seeks approval to reallocate the distribution of the State appropriation funding beginning with the FY 2019 budget between the Carbondale and Edwardsville campuses.

Rationale for Adoption

Historically, the distribution of the General Revenue Fund State appropriation funding allocated to the SIU system by the State of Illinois has been at the level of approximately 64% to the Carbondale campus and 36% to the Edwardsville campus (see Table 1), when excluding the allocations to the School of Medicine and Central Administration.

Decades ago, that distribution of State appropriation approximated the student enrollment distribution of the Carbondale and Edwardsville campuses. However, in recent years, as enrollment has grown at the Edwardsville campus and decreased at the Carbondale campus, the enrollment distribution is approaching the 50% / 50% level (see Table 2). Undergraduate student enrollment at the Edwardsville campus currently exceeds the undergraduate student enrollment level at the Carbondale campus, and, based on current trends, it is likely that total student enrollment at the Edwardsville campus will surpass the total enrollment at the Carbondale campus in the near future.

This matter would approve a redistribution of the State appropriation funding levels between the Carbondale and Edwardsville campuses to more closely reflect the change in enrollment levels at the campuses.

Historical enrollment data was compiled for the Carbondale and Edwardsville campuses, comparing both student headcount and full-time equivalent (FTE) enrollment levels. In addition, a weighting factor was applied to recognize the differing missions of the two campuses [the weighting factors include a 1.0 multiplier for undergraduate students, 1.2 multiplier for masters level students, and a 1.4 multiplier for doctoral and professional students (see Table 3)]. In considering the four types of enrollment data (unadjusted headcount and FTE, and weighted headcount and FTE), the results are similar. However, the weighted FTE methodology is discussed in depth hereafter, because it best reflects the cost of the different missions and better accommodates the current financial hardship being experienced by SIUC.

The Fall 2016 (FY 2017) weighted FTE enrollment distribution was 53.9% SIUC / 46.1% SIUE and the Fall 2017 (FY 2018) weighted FTE enrollment distribution was 51.5% SIUC / 48.5% SIUE. Using the Spring 2018 unadjusted headcount which is

the only data currently available, the enrollment distribution is 50.6% SIUC / 49.4% SIUE.

Had the FY 2018 state appropriation funding distribution reflected the Fall 2017 enrollment distribution, the result would have been a redistribution of $17.7 million from the Carbondale campus to the Edwardsville campus (see Table 4). The 64% / 36% funding level last reflected the enrollment situation in FY 2002. Since that time, had funding been distributed according to the weighted formula, which favors Carbondale more than a direct headcount or FTE comparison, it would have resulted in an additional $95 million in cumulative appropriation funding for SIUE, or $90 million ($89,936,000 in Table 4) since FY 2000.

The additional State appropriation funding allocated to the Edwardsville campus, when invested in current and planned programs, would be an investment by the SIU System that would result in an even more accelerated growth pattern than witnessed in the past 20 years when SIUE was already recognized as the fastest growing public higher education institution in Illinois. SIUE is structurally lean and has the lowest undergraduate instructional cost per credit hour of any public university in Illinois (see Table 5), so the additional funding would be efficiently utilized to provide educational opportunities to more students.

SIUE has both current and planned programs which are critical to the region's growth, including the metro east area, the second densest population in Illinois. The Edwardsville campus has tremendous room for growth on its traditional campus and has significantly increased its online course and program offerings in recent years. SIUE has also demonstrated the ability to shift quickly to address economic and academic forces and adjust to market needs. Additional State appropriation funding would provide SIUE with the financial resources needed to develop and grow its academic programs and to provide a quality education to more students and to positively impact the regional economy.

Based on the current financial challenges faced by the Carbondale campus and the campus reorganization plan, which is currently under development, it does not seem prudent for SIUC to accommodate a reallocation of the full appropriation amount in one year. Therefore, this matter would approve a phased-in transition of State appropriation funding over a few years, beginning in FY 2019, with the distribution amount being re-calculated annually, using the prior fiscal year weighted FTE enrollment levels.

Constituency Involvement

The SIUE Faculty Senate approved a resolution on March 1, 2018 in support of an SIU System Budget Reallocation. In addition, the Chancellor has discussed this proposal with various campus constituencies, including the Chancellor's Council, the Extended Chancellor's Council, the University Planning and Budget Council, and the Dean's Council.

Considerations Against Adoption

A financial adjustment could temporarily add to the financial burden of the Carbondale campus. This impact could be mitigated in the long-term by implementing an annual review process which would re-evaluate the enrollment and State appropriation funding levels each year and make adjustments accordingly. Future enrollment growth at SIUC would be recognized in the model and could direct resources to the Carbondale campus, based on the annual calculations.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The annual allocation of the Appropriation Budget will be determined by using each campus' prior fiscal year's weighted FTE enrollment.

(2) A four-year phase-in process of reallocating the State appropriation distribution will begin with $5 million in FY 2019, when the FY 2019 State Budget is approved.

(3) The calculation of enrollment levels for the Carbondale and Edwardsville campuses, which is the basis for the appropriation distribution model, will be updated and evaluated annually, using the prior fiscal year weighted FTE enrollment levels.

(4) The President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

Summary

Reallocation Data Based on Head Count (Table 2)

- In FY 2002, SIUC's head count was 63.8% and SIUE's head count was 36.2% of the total SIU head count enrollment (excluding the School of Medicine), which approximated the 64.2% SIUC / 35.8% SIUE distribution of state appropriation.

- In FY 2018, SIUC's head count was 50.7% and SIUE's head count was 49.3%. Had the FY 2018 state appropriation funding distribution reflected the Fall 2017 head count distribution, the result would have been a redistribution of $18.9 million from SIUC to SIUE.

- Since FY 2000, had funding been distributed according to the head count distribution, it would have resulted in an additional $147 million in cumulative appropriation funding for SIUE (or $148 million since FY 2002, referenced above).

Reallocation Data Based on Full-Time Equivalents (FTE) (Table 3)

- In FY 2002, SIUC's FTE was 64.5% and SIUE's head count was 35.5% of the total SIU FTE enrollment (excluding the School of Medicine).

- To recognize the differing missions of the two campuses, weighting factors of 1.0 for UG students, 1.2 for Masters students, and 1.4 for Doctoral and Professional students were applied to calculate an Adjusted FTE. In FY 2002, SIUC's Adjusted FTE was 64.7% and SIUE's Adjusted FTE was 35.3% of the total SIU Adjusted FTE enrollment, which approximated the 64.2% SIUC / 35.8% SIUE distribution of state appropriation.

    - It should be noted that the impact of applying the weighting factors to recognize the campuses' differing missions was only 0.2%, moving SIUC from 64.5% to 64.7%.

- In FY 2018, SIUC's Adjusted FTE was 51.5% and SIUE's was 48.5%. Had the FY 2018 state appropriation funding distribution reflected the Fall 2017 Adjusted FTE distribution, the result would have been a redistribution of $17.7 million from SIUC to SIUE.

- Since FY 2000, had funding been distributed according to the Adjusted FTE weighted formula distribution, it would have resulted in an additional $90 million in

cumulative appropriation funding for SIUE (or $95 million since FY 2002, referenced above).

Reallocation Data Based on FY 2018 Average Appropriation per Student FTE (Table 6)

- This year, SIUE has an average appropriation per student FTE of $4,562. The mean of the other Masters-level Illinois public universities (excluding SIUE) is $6,585, resulting in a difference of $2,023.

- When that difference of $2,023 is multiplied times SIUE's Fall 2017 FTE enrollment of 11,523, the resulting figure suggests that SIUE is underfunded by $23.3 million in state appropriation vs. the mean of the other Masters-level Illinois public universities.

- This year, SIUC has an average appropriation per student FTE of $7,554. The mean of the other Doctoral-level Illinois public universities (excluding SIUC and the SIU School of Medicine) is $5,125, resulting in a difference of $2,429.

- When that difference of $2,429 is multiplied times SIUC's Fall 2017 FTE enrollment of 12,093, the resulting figure suggests that SIUC is overfunded by $29.4 million in state appropriation vs. the mean of the other Doctoral-level Illinois public universities.

Research Productivity / Return on Investment

- Based on FY 2017 historical data in the SIU FY 2019 RAMP submission to IBHE, SIUE's rate of return on organized research is 3.2 to 1; for SIUE's investment of $2.1 million in state operating funds for research, external funding of $6.7 million was obtained.

- SIUC's rate of return on organized research is less than 2 to 1, a ratio of 1.7 to 1; for SIUC's investment of $8.8 million in state operating funds for research, external funding of $15.1 million was obtained.

Distribution of Graduate Students

- Although it would be reasonable to assume that an R-2 (Higher Research Activity) university would have a larger population of students overall and particularly at the

graduate level than a Master's Comprehensive university, the distinction is not as evident as might be assumed.

  - o Undergraduate - SIUE had 11,402 students, which is 415 more than SIUC's 10,987 students.

  - o Master's - SIUE had 1,631 students while SIUC had 1,998 students, a difference of 367 students.

  - o Doctoral - SIUE had 225 students while SIUC had 881 students, a difference of 656 students.

  - o Professional - SIUE had 538 students, which is 220 more than SIUC's 318 students.

  - o Total Graduate Students - SIUE had 2,394 graduate students in Fall 2017 while SIUC had 3,197 graduate students (excluding the SIU School of Medicine, which has its own budget), a difference of 803.

- In short, SIUE has 104% of SIUC's undergraduate student population and 75% of SIUC's graduate student population.

Table 1

Distribution of State Appropriation

Fiscal Year	GRF/EAF State Approp. (Excl. SOM & System)		
	SIUE	SIUC	Total
FY 2000	$63,362.2	$117,313.2	$180,675.4
FY 2001	$67,061.5	$124,469.7	$191,531.2
FY 2002	$72,962.6	$130,594.0	$203,556.6
FY 2003	$68,500.0	$122,618.0	$191,118.0
FY 2004	$62,857.8	$112,506.1	$175,363.9
FY 2005	$62,607.8	$112,323.0	$174,930.8
FY 2006	$62,857.8	$113,251.4	$176,109.2
FY 2007	$63,645.4	$114,734.7	$178,380.1
FY 2008	$64,789.1	$116,527.3	$181,316.4
FY 2009	$66,603.2	$119,790.0	$186,393.2
FY 2010	$67,066.5	$120,825.2	$187,891.7
FY 2011	$63,045.3	$113,580.6	$176,625.9
FY 2012	$62,318.3	$112,270.8	$174,589.1
FY 2013	$58,494.1	$104,521.0	$163,015.1
FY 2014	$58,441.7	$104,206.3	$162,648.0
FY 2015	$56,997.2	$101,517.1	$158,514.3
FY 2016	$16,417.9	$29,261.4	$45,679.3
FY 2017	$56,997.2	$101,517.1	$158,514.3
FY 2018	$51,565.0	$91,287.4	$142,852.4

% of Total

Fiscal Year	GRF/EAF State Approp. (Excl. SOM & System)		
	SIUE	SIUC	Total
FY 2000	35.1%	64.9%	100.0%
FY 2001	35.0%	65.0%	100.0%
FY 2002	35.8%	64.2%	100.0%
FY 2003	35.8%	64.2%	100.0%
FY 2004	35.8%	64.2%	100.0%
FY 2005	35.8%	64.2%	100.0%
FY 2006	35.7%	64.3%	100.0%
FY 2007	35.7%	64.3%	100.0%
FY 2008	35.7%	64.3%	100.0%
FY 2009	35.7%	64.3%	100.0%
FY 2010	35.7%	64.3%	100.0%
FY 2011	35.7%	64.3%	100.0%
FY 2012	35.7%	64.3%	100.0%
FY 2013	35.9%	64.1%	100.0%
FY 2014	35.9%	64.1%	100.0%
FY 2015	36.0%	64.0%	100.0%
FY 2016	35.9%	64.1%	100.0%
FY 2017	36.0%	64.0%	100.0%
FY 2018	36.1%	63.9%	100.0%

Table 2

Headcount Enrollment - SIUE / SIUC

Headcount - SIUE

Fall Term	FY	UG	Masters	Doctoral	Prof	Total	% of Total
1999	2000	9,313	2,355	7	202	11,877	34.5%
2000	2001	9,576	2,413	9	195	12,193	35.0%
2001	2002	9,799	2,445	4	194	12,442	36.2%
2002	2003	10,014	2,494	8	192	12,708	36.5%
2003	2004	10,563	2,532	8	192	13,295	37.7%
2004	2005	10,811	2,482	2	198	13,493	38.6%
2005	2006	10,945	2,231	1	283	13,460	38.9%
2006	2007	10,960	2,124	3	362	13,449	39.4%
2007	2008	10,920	2,040	1	437	13,398	39.3%
2008	2009	10,977	2,106	7	512	13,602	40.0%
2009	2010	11,144	2,275	10	511	13,940	41.0%
2010	2011	11,305	2,300	11	517	14,133	41.7%
2011	2012	11,428	2,231	58	518	14,235	42.2%
2012	2013	11,341	2,125	67	522	14,055	43.1%
2013	2014	11,229	2,027	64	530	13,850	43.9%
2014	2015	11,421	1,977	53	521	13,972	44.1%
2015	2016	11,781	1,850	108	526	14,265	45.7%
2016	2017	11,720	1,744	153	525	14,142	47.5%
2017	2018	11,402	1,631	225	538	13,796	49.3%

Headcount - SIUC (Excluding SOM)

Fall Term	FY	UG	Masters	Doctoral	Prof	Total	% of Total
1999	2000	18,242	2,980	990	384	22,596	65.5%
2000	2001	18,121	3,139	1,017	368	22,645	65.0%
2001	2002	17,463	3,092	1,023	350	21,928	63.8%
2002	2003	17,369	3,295	1,042	363	22,069	63.5%
2003	2004	17,392	3,166	1,043	386	21,987	62.3%
2004	2005	17,057	2,912	1,100	390	21,459	61.4%
2005	2006	16,697	2,961	1,088	381	21,127	61.1%
2006	2007	16,294	2,972	1,088	360	20,714	60.6%
2007	2008	16,193	3,030	1,110	359	20,692	60.7%
2008	2009	15,980	2,943	1,091	367	20,381	60.0%
2009	2010	15,551	2,958	1,155	393	20,057	59.0%
2010	2011	15,141	2,970	1,247	385	19,743	58.3%
2011	2012	15,000	2,891	1,243	386	19,520	57.8%
2012	2013	14,130	2,830	1,237	351	18,548	56.9%
2013	2014	13,306	2,778	1,245	349	17,678	56.1%
2014	2015	13,461	2,712	1,171	359	17,703	55.9%
2015	2016	13,031	2,448	1,089	362	16,930	54.3%
2016	2017	12,182	2,123	983	339	15,627	52.5%
2017	2018	10,987	1,998	881	318	14,184	50.7%

Comparison - SIUC / SIUE

Fall Term	FY	UG	Masters	Doctoral	Prof	Total
1999	2000	8,929	625	983	182	10,719
2000	2001	8,545	726	1,008	173	10,452
2001	2002	7,664	647	1,019	156	9,486
2002	2003	7,355	801	1,034	171	9,361
2003	2004	6,829	634	1,035	194	8,692
2004	2005	6,246	430	1,098	192	7,966
2005	2006	5,752	730	1,087	98	7,667
2006	2007	5,334	848	1,085	(2)	7,265
2007	2008	5,273	990	1,109	(78)	7,294
2008	2009	5,003	837	1,084	(145)	6,779
2009	2010	4,407	683	1,145	(118)	6,117
2010	2011	3,836	670	1,236	(132)	5,610
2011	2012	3,572	660	1,185	(132)	5,285
2012	2013	2,789	705	1,170	(171)	4,493
2013	2014	2,077	751	1,181	(181)	3,828
2014	2015	2,040	735	1,118	(162)	3,731
2015	2016	1,250	598	981	(164)	2,665
2016	2017	462	379	830	(186)	1,485
2017	2018	(415)	367	656	(220)	388

Data Source: RAMP Historical - Table 7. Fall 2017 (FY2018) data from IBHE 12/12/17 Enrollment Report.

Table 3

Full-Time Equivalent (FTE) Enrollment - SIUE / SIUC

FTE - SIUE

							Adjusted with Multiplier						
							1.0	1.2	1.4	1.4		% of Total	
Fall Term	FY	UG	Masters	Doctoral	Prof	Total	UG	Masters	Doctoral	Prof	Total	Regular	Adjusted
1999	2000	7,879	1,190	3	202	9,274	7,879	1,428	4	283	9,594	33.0%	32.9%
2000	2001	8,209	1,275	2	195	9,681	8,209	1,530	3	273	10,015	34.2%	34.1%
2001	2002	8,422	1,296	2	194	9,914	8,422	1,555	3	272	10,252	35.5%	35.3%
2002	2003	8,717	1,339	3	192	10,251	8,717	1,607	4	269	10,597	36.4%	36.3%
2003	2004	9,178	1,355	3	192	10,728	9,178	1,626	4	269	11,077	36.0%	35.7%
2004	2005	9,426	1,287	1	198	10,912	9,426	1,544	1	277	11,249	35.8%	35.5%
2005	2006	9,606	1,179	0	283	11,068	9,606	1,415	0	396	11,417	36.6%	36.3%
2006	2007	9,676	1,124	1	362	11,163	9,676	1,349	1	507	11,533	37.5%	37.2%
2007	2008	9,005	1,007	1	437	10,450	9,005	1,208	1	612	10,826	36.1%	35.8%
2008	2009	9,777	1,087	3	512	11,379	9,777	1,304	5	717	11,803	38.2%	38.0%
2009	2010	9,914	1,179	4	511	11,607	9,914	1,414	6	715	12,049	39.4%	39.1%
2010	2011	10,115	1,206	6	517	11,843	10,115	1,447	8	724	12,293	40.1%	39.7%
2011	2012	10,189	1,180	28	518	11,915	10,189	1,416	39	725	12,369	40.7%	40.3%
2012	2013	10,116	1,131	28	522	11,796	10,116	1,357	39	731	12,242	42.0%	41.6%
2013	2014	9,954	1,118	22	530	11,624	9,954	1,342	30	742	12,068	42.5%	42.1%
2014	2015	10,094	1,126	24	521	11,766	10,094	1,352	33	729	12,209	42.8%	42.4%
2015	2016	10,368	1,031	66	526	11,991	10,368	1,237	92	736	12,433	44.6%	44.2%
2016	2017	10,291	963	100	525	11,879	10,291	1,155	140	735	12,322	46.4%	46.1%
2017	2018	9,912	919	154	538	11,523	9,912	1,103	216	753	11,984	48.8%	48.5%

FTE - SIUC (Excluding SOM)

							Adjusted with Multiplier						
							1.0	1.2	1.4	1.4		% of Total	
Fall Term	FY	UG	Masters	Doctoral	Prof	Total	UG	Masters	Doctoral	Prof	Total	Regular	Adjusted
1999	2000	16,108	1,746	514	487	18,855	16,108	2,095	720	682	19,605	67.0%	67.1%
2000	2001	15,884	1,755	515	460	18,614	15,884	2,106	721	644	19,355	65.8%	65.9%
2001	2002	15,341	1,739	515	443	18,038	15,341	2,087	721	620	18,769	64.5%	64.7%
2002	2003	15,161	1,851	517	368	17,897	15,161	2,221	724	515	18,621	63.6%	63.7%
2003	2004	15,862	2,178	664	391	19,095	15,862	2,614	930	547	19,953	64.0%	64.3%
2004	2005	16,332	2,135	679	403	19,549	16,332	2,562	951	564	20,409	64.2%	64.5%
2005	2006	15,940	2,176	673	383	19,172	15,940	2,611	942	536	20,030	63.4%	63.7%
2006	2007	15,321	2,171	725	367	18,584	15,321	2,605	1,015	514	19,455	62.5%	62.8%
2007	2008	15,175	2,269	713	369	18,526	15,175	2,723	998	516	19,413	63.9%	64.2%
2008	2009	14,993	2,286	727	383	18,389	14,993	2,744	1,018	536	19,290	61.8%	62.0%
2009	2010	14,439	2,269	767	393	17,868	14,439	2,723	1,074	551	18,786	60.6%	60.9%
2010	2011	14,158	2,319	829	405	17,711	14,158	2,783	1,161	567	18,669	59.9%	60.3%
2011	2012	13,870	2,286	830	386	17,372	13,870	2,743	1,162	540	18,315	59.3%	59.7%
2012	2013	12,903	2,203	806	359	16,271	12,903	2,644	1,129	503	17,178	58.0%	58.4%
2013	2014	12,343	2,256	767	356	15,721	12,343	2,707	1,074	498	16,622	57.5%	57.9%
2014	2015	12,411	2,217	715	374	15,717	12,411	2,660	1,001	523	16,596	57.2%	57.6%
2015	2016	11,975	1,881	656	370	14,882	11,975	2,257	919	518	15,669	55.4%	55.8%
2016	2017	11,110	1,672	588	340	13,710	11,110	2,007	823	477	14,416	53.6%	53.9%
2017	2018	9,763	1,445	487	398	12,093	9,763	1,734	682	557	12,736	51.2%	51.5%

Comparison - SIUC / SIUE

							Adjusted with Multiplier				
Fall Term	FY	UG	Masters	Doctoral	Prof	Total	UG	Masters	Doctoral	Prof	Total
1999	2000	8,229	556	511	285	9,581	8,229	667	715	399	10,011
2000	2001	7,675	480	513	265	8,933	7,675	576	718	371	9,340
2001	2002	6,919	443	513	249	8,124	6,919	532	718	349	8,517
2002	2003	6,444	512	514	176	7,646	6,444	614	720	246	8,024
2003	2004	6,684	823	661	199	8,367	6,684	988	925	279	8,876
2004	2005	6,906	848	678	205	8,637	6,906	1,018	949	287	9,160
2005	2006	6,334	997	673	100	8,104	6,334	1,196	942	140	8,613
2006	2007	5,645	1,047	724	5	7,421	5,645	1,256	1,014	7	7,922
2007	2008	6,170	1,263	712	(68)	8,077	6,170	1,515	997	(95)	8,587
2008	2009	5,216	1,200	724	(129)	7,010	5,216	1,439	1,013	(181)	7,487
2009	2010	4,525	1,091	763	(118)	6,261	4,525	1,309	1,068	(165)	6,737
2010	2011	4,043	1,113	824	(112)	5,868	4,043	1,336	1,153	(157)	6,376
2011	2012	3,681	1,106	802	(132)	5,457	3,681	1,327	1,123	(185)	5,946
2012	2013	2,787	1,073	779	(163)	4,475	2,787	1,287	1,090	(228)	4,936
2013	2014	2,389	1,138	746	(175)	4,098	2,389	1,365	1,044	(244)	4,554
2014	2015	2,317	1,091	691	(147)	3,952	2,317	1,309	968	(206)	4,387
2015	2016	1,607	850	591	(156)	2,892	1,607	1,020	827	(218)	3,236
2016	2017	818	710	488	(185)	1,831	818	852	683	(258)	2,095
2017	2018	(149)	526	333	(140)	570	(149)	631	466	(196)	752

Data Source: RAMP Historical - Table 7. Fall 2017 (FY2018) data from IBHE 12/12/17 Enrollment Report.

Table 4

State Appropriation Funding Lost by SIUE from FY 2000-2018 Based on Headcount and Weighted FTE's

Fiscal Year	SIUE Overpaid / (Underpaid) Allocation Error by Headcount	Allocation Error by Adj. FTE
FY 2000	$1,114.0	$3,996.3
FY 2001	$27.2	$1,751.3
FY 2002	($725.2)	$1,055.7
FY 2003	($1,337.2)	($814.8)
FY 2004	($3,223.0)	$256.1
FY 2005	($4,923.1)	$449.5
FY 2006	($5,677.5)	($1,080.4)
FY 2007	($6,577.8)	($2,743.5)
FY 2008	($6,471.6)	($125.3)
FY 2009	($8,002.3)	($4,151.5)
FY 2010	($9,975.9)	($6,353.1)
FY 2011	($10,642.7)	($7,083.0)
FY 2012	($11,308.6)	($8,060.2)
FY 2013	($11,780.9)	($9,339.1)
FY 2014	($13,008.3)	($9,974.1)
FY 2015	($12,924.2)	($10,188.2)
FY 2016	($4,470.6)	($3,792.2)
FY 2017	($18,306.3)	($16,051.2)
FY 2018	($18,870.7)	($17,688.5)
Total	**($147,084.7)**	**($89,936.0)**

Table 5

DISCIPLINE COST STUDY TRENDS

Instructional Cost Per Credit Hour

System/Institution	FY2014	FY2015	FY2016	FY2014-2016 Change	FY2014-2016 Percent Change	FY2015-2016 Change	FY2015-2016 Percent Change
Chicago State University	$ 512.49	$ 525.68	$ 507.28	$ (5.21)	(1.0) %	$ (18.40)	(3.5) %
Eastern Illinois University	411.01	414.95	376.59	(34.42)	(8.4)	(38.36)	(9.2)
Governors State University	442.73	422.45	388.67	(54.06)	(12.2)	(33.78)	(8.0)
Illinois State University	365.07	371.62	359.83	(5.24)	(1.4)	(11.79)	(3.2)
Northeastern Illinois University	406.33	415.05	402.42	(3.91)	(1.0)	(12.63)	(3.0)
Northern Illinois University	386.72	396.99	380.92	(5.80)	(1.5)	(16.07)	(4.0)
Western Illinois University	352.08	360.90	358.75	6.67	1.9	(2.15)	(0.6)
Southern Illinois University	350.48	350.01	334.16	(16.32)	(4.7)	(15.85)	(4.5)
Carbondale	379.41	386.74	379.64	0.23	0.1	(7.10)	(1.8)
Edwardsville	**314.73**	**305.45**	**283.14**	**(31.59)**	**(10.0)**	**(22.31)**	**(7.3)**
University of Illinois	485.00	482.43	441.46	(43.54)	(9.0)	(40.97)	(8.5)
Chicago	456.68	463.55	444.95	(11.73)	(2.6)	(18.60)	(4.0)
Springfield	444.21	412.64	391.23	(52.98)	(11.9)	(21.41)	(5.2)
Urbana/Champaign	502.67	498.04	443.95	(58.72)	(11.7)	(54.09)	(10.9)
Total	$ 425.54	$ 427.08	$ 400.72	$ (24.81)	(5.8) %	$ 26.35	(6.2) %

Source: 2015-2016 IBHE Discipline Unit Cost Study - Table 7

Table 6

Illinois Public Universities - FY18 Appropriation per Student FTE

	Fall 2017 Student FTE			GRF/EAF Only FY 2018	Approp. Per	% of Total State	Student FTE as
Doctoral	**UG**	**Grad/Prof**	**Total**	**State Approp.**	**Student FTE**	**Approp. $**	**% of Total**
- Illinois State University	16,826	1,482	18,308	$65,004,000	$3,551	6.9%	11.0%
- Northern Illinois University	12,136	2,846	14,982	$81,983,500	$5,472	8.7%	9.0%
- SIU Carbondale	**9,763**	**2,330**	**12,093**	**$91,349,000**	**$7,554**	**9.6%**	**7.3%**
- SIU School of Medicine	0	370	370	$33,620,400	$90,866	3.5%	0.2%
- Univ. of Illinois Chicago	18,949	11,469	30,418	$218,246,000	$7,175	23.0%	18.3%
- Univ. of Illinois Urbana/Champaign	34,573	15,061	49,634	$215,622,900	$4,344	22.8%	29.9%
Total / Average	**92,247**	**33,558**	**125,805**	**$705,825,800**	**$5,610**	**74.5%**	**75.7%**
Average Excl. SIUC & SOM					**$5,125**		
Masters							
- Chicago State University	1,535	894	2,429	$32,697,400	$13,461	3.4%	1.5%
- Eastern Illinois University	4,442	897	5,339	$38,678,100	$7,244	4.1%	3.2%
- Governors State University	2,387	1,167	3,554	$21,656,000	$6,093	2.3%	2.1%
- Northeastern Illinois University	4,902	875	5,777	$33,209,000	$5,748	3.5%	3.5%
- SIU Edwardsville	**9,912**	**1,611**	**11,523**	**$52,565,000**	**$4,562**	**5.5%**	**6.9%**
- Univ. of Illinois Springfield	2,282	1,244	3,526	$16,825,000	$4,772	1.8%	2.1%
- Western Illinois University	6,981	1,153	8,134	$46,300,700	$5,692	4.9%	4.9%
Total / Average	**32,441**	**7,841**	**40,282**	**$241,931,200**	**$6,006**	**25.5%**	**24.3%**
Average Excl. SIUE					**$6,585**		
Total / Average	**124,688**	**41,399**	**166,087**	**$947,757,000**	**$5,706**	**100.0%**	**100.0%**

SIU System Office	$3,379,400
U of I System Office & System Wide Programs	$132,312,000
IBHE Total for FY18 GRF/EAF Approp.	**$1,083,448,400**

Note: FY 2018 state appropriation numbers above for the IPU's exclude special appropriations from Other State Funds (e.g. Pharmacy, License Plates, Fire Prevention, etc.)

Summary

Adjusted Recommendations Based on Selected Analyses

	Comparison		Funding Gap (in millions)
	SIUC	SIUE	
1) Headcount	50.7%	49.3%	$18.9
2) FTE's	51.2%	48.8%	$18.1
3) Adjusted FTE's	51.5%	48.5%	$17.7
4) State Approp. by Cost			Underfunded SIUE - $23.3 Overfunded SIUC - $29.4

Proposal

- 2018 - 2019 $5 million reallocation
- 2019 - 2020* $5 million reallocation
- 2020 - 2021* $5 million reallocation
- 2021 - 2022* $? million reallocation

*Adjusted based on enrollments

From: Randy J Dunn
Sent: Friday, March 23, 2018 4:59 PM
To: Pembrook, Randall
Subject: Re: Appropriation Reallocation Board Matter PDF File

Call my cell.please. [redacted]

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: "Pembrook, Randall" <rpembro@siue.edu>
Date: 3/23/18 4:47 PM (GMT-06:00)
To: Randy J Dunn <rdunn@siu.edu>
Subject: FW: Appropriation Reallocation Board Matter PDF File

Last task of the day before heading home to practice pieces to play at a fundraiser tomorrow night!

Attached find our draft of the potential reallocation model.

We are certainly open to suggestions and additional drafts. Or, if you want to edit on your own and run with the basic elements presented and modify it to your "voice", that is fine too.

We stand ready to help and can send the attachments in any format you like (Word, Excel, PDF, etc.).

I hope this is in the ballpark of what you were thinking.

Best wishes for the weekend.

RP

From: Duane Stucky <dustucky@siu.edu>
Sent: Monday, March 26, 2018 1:42 PM
To: Randy J Dunn
Subject: Re: FW: Appropriation Reallocation Board Matter PDF File

Aptly, I'm waiting outside the Life is Good store for Sue & others to finish shopping.

Our party of seven having a ball.

I am a little surprised at their weighting factors. Years ago, I recall using factors as high as 4 for doctoral cost vs baccalaureate. I think the IBHE cost data might provide comparison.

Sent from my Verizon Wireless 4G LTE Droid
On Mar 26, 2018 11:55 AM, Randy J Dunn <rdunn@siu.edu> wrote:
Hey Duane. Hope vacay is going good. Sorry to intrude, but: If you get a couple minutes to read the attached this week with any thoughts, would appreciate it.

I've had a few ideas now that I've reviewed it a little. Will probably do a call with Pembrook and Winter later this week to flesh out a couple of things...

Thanks!

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Friday, March 23, 2018 4:44 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: FW: Appropriation Reallocation Board Matter PDF File

Last task of the day before heading home to practice pieces to play at a fundraiser tomorrow night!

Attached find our draft of the potential reallocation model.

We are certainly open to suggestions and additional drafts. Or, if you want to edit on your own and run with the basic elements presented and modify it to your "voice", that is fine too.

We stand ready to help and can send the attachments in any format you like (Word, Excel, PDF, etc.).

I hope this is in the ballpark of what you were thinking.

Best wishes for the weekend.

RP

From: Randy J Dunn
Sent: Monday, March 26, 2018 1:48 PM
To: Duane Stucky
Subject: RE: FW: Appropriation Reallocation Board Matter PDF File

Ha, funny. Glad to hear...cause a kind of dreary day here, though not too cold at least.

As to the SIUE proposal: would be a Phase I only, pending a full study by probably an outside group. Trying to keep the amount for FY19 under control so SIUC doesn't drop off the deep end with this.

See if anything in the write up just seems that it is off the rails...don't think so...and I'll discuss with the E-ville group in due course.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Duane Stucky [mailto:dustucky@siu.edu]
Sent: Monday, March 26, 2018 1:42 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: Re: FW: Appropriation Reallocation Board Matter PDF File

Aptly, I'm waiting outside the Life is Good store for Sue & others to finish shopping.

Our party of seven having a ball.

I am a little surprised at their weighting factors. Years ago, I recall using factors as high as 4 for doctoral cost vs baccalaureate. I think the IBHE cost data might provide comparison.

Sent from my Verizon Wireless 4G LTE Droid
On Mar 26, 2018 11:55 AM, Randy J Dunn <rdunn@siu.edu> wrote:
Hey Duane. Hope vacay is going good. Sorry to intrude, but: If you get a couple minutes to read the attached this week with any thoughts, would appreciate it.

I've had a few ideas now that I've reviewed it a little. Will probably do a call with Pembrook and Winter later this week to flesh out a couple of things...

Thanks!

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Friday, March 23, 2018 4:44 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: FW: Appropriation Reallocation Board Matter PDF File

Last task of the day before heading home to practice pieces to play at a fundraiser tomorrow night!

Attached find our draft of the potential reallocation model.

We are certainly open to suggestions and additional drafts. Or, if you want to edit on your own and run with the basic elements presented and modify it to your "voice", that is fine too.

We stand ready to help and can send the attachments in any format you like (Word, Excel, PDF, etc.).

I hope this is in the ballpark of what you were thinking.

Best wishes for the weekend.

RP

From: Pembrook, Randall <rpembro@siue.edu>
Sent: Wednesday, March 28, 2018 5:17 PM
To: Randy J Dunn
Subject: Re: BOT work session includes reallocation overview

Thanks. Glad to hear Carlo will have a heads up. Talk to you tomorrow. Edits almost completed.

Get Outlook for Android

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, March 28, 2018 5:12:27 PM
To: Pembrook, Randall; Winter, William
Cc: Duane Stucky
Subject: BOT work session includes reallocation overview

Hi guys. Thanks again for the time this morning to sort through the reallocation action.

Had a subsequent call with Chair Sholar today, as I think I mentioned?

She DOES want this topic on the Wednesday, April 11 agenda as a discussion item...just to walk through it all with the Trustees that day before and get all their questions answered. Then votes on Thursday.

We'll put you 2, Duane, and me in the barrel to talk it all through with them...but Bill, you will clearly be on point to explain the overall approach and methodology utilized (i.e., how we got to the $5.XX million recommendation).

Thanks!

PS RP: I have yet to get Carlo briefed on what will be happening (he was on international travel all last week and we only connected briefly so far). I will be walking him through it all by Friday, before the agenda comes out, but heads' up that I won't be going there with our CEO call tomorrow.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Randy J Dunn
Sent: Monday, March 26, 2018 1:49 PM
To: Pembrook, Randall
Subject: RE: Appropriation Reallocation Board Matter PDF File

Nothing major that is going to create any re-do in the methodology or approach.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Monday, March 26, 2018 1:30 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: RE: Appropriation Reallocation Board Matter PDF File

Thanks. Let us know when and how we can help…..If there are any initial changes or additions that we could be working on ASAP, let us know and we can start. Otherwise, we'll wait to hear after you have spoken with Duane.

RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Monday, March 26, 2018 11:56 AM
To: Pembrook, Randall <rpembro@siue.edu>
Subject: RE: Appropriation Reallocation Board Matter PDF File

RP—

I've given it a couple of reads and have a couple of thoughts. Duane on vacay this week but have sent to him so he can give it a read as well, and share his thoughts.

Then I likely will set up a call among you, me, and Bill to finalize asap, so it is ready to go when we load the Board Books on Friday.

Thanks!

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Friday, March 23, 2018 4:44 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: FW: Appropriation Reallocation Board Matter PDF File

Last task of the day before heading home to practice pieces to play at a fundraiser tomorrow night!

Attached find our draft of the potential reallocation model.

We are certainly open to suggestions and additional drafts. Or, if you want to edit on your own and run with the basic elements presented and modify it to your "voice", that is fine too.

We stand ready to help and can send the attachments in any format you like (Word, Excel, PDF, etc.).

I hope this is in the ballpark of what you were thinking.

Best wishes for the weekend.

RP

From: Pembrook, Randall <rpembro@siue.edu>
Sent: Monday, March 26, 2018 6:45 PM
To: Randy J Dunn
Subject: RE: Appropriation Reallocation Board Matter PDF File

Good. Thanks.

RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Monday, March 26, 2018 1:49 PM
To: Pembrook, Randall <rpembro@siue.edu>
Subject: RE: Appropriation Reallocation Board Matter PDF File

Nothing major that is going to create any re-do in the methodology or approach.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Monday, March 26, 2018 1:30 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: RE: Appropriation Reallocation Board Matter PDF File

Thanks. Let us know when and how we can help…..If there are any initial changes or additions that we could be working on ASAP, let us know and we can start. Otherwise, we'll wait to hear after you have spoken with Duane.

RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Monday, March 26, 2018 11:56 AM
To: Pembrook, Randall <rpembro@siue.edu>
Subject: RE: Appropriation Reallocation Board Matter PDF File

RP—

I've given it a couple of reads and have a couple of thoughts. Duane on vacay this week but have sent to him so he can give it a read as well, and share his thoughts.

Then I likely will set up a call among you, me, and Bill to finalize asap, so it is ready to go when we load the Board Books on Friday.

Thanks!

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Friday, March 23, 2018 4:44 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: FW: Appropriation Reallocation Board Matter PDF File

Last task of the day before heading home to practice pieces to play at a fundraiser tomorrow night!

Attached find our draft of the potential reallocation model.

We are certainly open to suggestions and additional drafts. Or, if you want to edit on your own and run with the basic elements presented and modify it to your "voice", that is fine too.

We stand ready to help and can send the attachments in any format you like (Word, Excel, PDF, etc.).

I hope this is in the ballpark of what you were thinking.

Best wishes for the weekend.

RP

From: Randy J Dunn
Sent: Wednesday, March 28, 2018 5:54 PM
To: Pembrook, Randall
Subject: RE: BOT work session includes reallocation overview

Good deal...

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Wednesday, March 28, 2018 5:17 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: Re: BOT work session includes reallocation overview

Thanks. Glad to hear Carlo will have a heads up. Talk to you tomorrow. Edits almost completed.

Get Outlook for Android

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, March 28, 2018 5:12:27 PM
To: Pembrook, Randall; Winter, William
Cc: Duane Stucky
Subject: BOT work session includes reallocation overview

Hi guys. Thanks again for the time this morning to sort through the reallocation action.

Had a subsequent call with Chair Sholar today, as I think I mentioned?

She DOES want this topic on the Wednesday, April 11 agenda as a discussion item...just to walk through it all with the Trustees that day before and get all their questions answered. Then votes on Thursday.

We'll put you 2, Duane, and me in the barrel to talk it all through with them...but Bill, you will clearly be on point to explain the overall approach and methodology utilized (i.e., how we got to the $5.XX million recommendation).

Thanks!

PS RP: I have yet to get Carlo briefed on what will be happening (he was on international travel all last week and we only connected briefly so far). I will be walking him through it all by Friday, before the agenda comes out, but heads' up that I won't be going there with our CEO call tomorrow.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Misty D Whittington <mistyw@siu.edu>
Sent: Tuesday, March 27, 2018 11:08 AM
To: Amy Sholar
Cc: Randy J Dunn
Subject: Draft Agendas
Attachments: 0418exsessagenda.docx; 0418agenda.docx

Amy,

Please find the attached draft agendas for April 11-12. Dr. Dunn will call you this afternoon or tomorrow morning to discuss and about possible additions you may have.

Thank you.

Misty

_____

Misty Whittington
Executive Secretary
Office of the Board of Trustees
Southern Illinois University
MC 6801
Carbondale, IL 62901
Phone: 618/536-3357
Fax: 618/536-3404
E-mail: mistyw@siu.edu

AGENDA

Special Meeting of the Board of Trustees
of Southern Illinois University
Wednesday, April 11, 2018
2:00 p.m.
Student Center
Ballroom A
Southern Illinois University Carbondale
Carbondale, Illinois

Roll Call

OPEN MEETING ITEMS

A. Public Comments and Questions

B. BOT Bylaw Review

C. Motion to Close the Meeting to the Public (Executive Session)

EXECUTIVE SESSION

A. Consideration of and information regarding certain matters stated in the meeting notice.

Adjournment

AGENDA

MEETING OF THE BOARD OF TRUSTEES
OF
SOUTHERN ILLINOIS UNIVERSITY

Thursday, April 12, 2018
Approximately 10 a.m.

Ballroom B
Student Center
Southern Illinois University Carbondale

Call to Order by Chair

Pledge of Allegiance

Roll Call

Approval of Minutes of the Meetings Held February 7 and 8, 2018, and March 9, 2018

BOARD OF TRUSTEES ACTIVITIES

A. Trustee Reports

B. Committee Reports

Executive Committee

EXECUTIVE OFFICER REPORTS

C. President, Southern Illinois University

D. Chancellor, Southern Illinois University Carbondale

E. Chancellor, Southern Illinois University Edwardsville

F. Dean and Provost, Southern Illinois University School of Medicine

PUBLIC COMMENTS AND QUESTIONS

RECEIPT OF INFORMATION AND NOTICE ITEMS

G. Report of Purchase Orders and Contracts, January and February, 2018, SIUC

H. Report of Purchase Orders and Contracts, January and February, 2018, SIUE

RATIFICATION OF PERSONNEL MATTERS

I. Changes in Faculty-Administrative Payroll – SIUC

J. Changes in Faculty-Administrative Payroll – SIUE

K. Changes in Faculty-Administrative Payroll – Office of the President and University-Wide Services

ITEMS RECOMMENDED FOR APPROVAL BY THE PRESIDENT

L. Approval of Purchase: Maintenance Program for Carrier Refrigeration Plants, Carbondale Campus, SIUC

M. Approval of Purchase: Maintenance, Service and Repair of Elevators and Escalators, Carbondale Campus, SIUC

N. Approval of Purchase: Plumbing Supplies, Carbondale Campus, SIUC

O. Award of Contract: Saluki Drive and Parking Lot Resurfacing, Carbondale Campus, SIUC

P. Personnel matter - administrative appointment, SIUC

Q. Proposed Student Health Insurance Fee, SIUC
[Amendment to 4 Policies of the Board Appendix A]

R. Approval of Purchase: Practice Management System, School of Medicine Campus, SIUC

S. Project and Budget Approval: Engineering Building Student Project Design Center Addition Phase 2, SIUE

T. Award of Contracts: Renovation of Student Success Center, Phase 1, SIUE

U. Award of Contract: Morris University Center Skylight Replacement, SIUE

V. Award of Contract: Campus Sidewalk Replacement, Phase 2, SIUE

W. Award of Contract: Water Distribution System Valve and Hydrant Replacement Phase 2, SIUE

X. Approval of Easements: Ameren Illinois, SIUE

Y. Approval to Purchase: Science East Furniture, SIUE

Z. Approval to Purchase: Digital Media Buying Services, SIUE

AA. Approval to Purchase: Traditional Media Buying Services, SIUE

BB. Approval to Purchase: Dental Implant Parts and Supplies, School of Dental Medicine, SIUE

CC. Approval to Purchase: Dental Lab Services, School of Dental Medicine, SIUE

DD. Approval of Purchase: Targeted Recruitment and Outreach for On-Line MBA Students, SIUE

EE. WSIU Service Agreement?

FF. Lab Equipment Move?

GG. Authorization for Phase I Reallocation of Appropriation Budget, SIUC and SIUE

Adjournment

From: Randy J Dunn
Sent: Tuesday, March 27, 2018 2:01 PM
To: Paula Keith (pkeith@siu.edu)
Subject: FW: Draft Agendas
Attachments: 0418exsessagenda.docx; 0418agenda.docx

PPOAT both, ASAP please

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Misty D Whittington [mailto:mistyw@siu.edu]
Sent: Tuesday, March 27, 2018 11:08 AM
To: Amy Sholar [redacted]
Cc: Randy J Dunn <rdunn@siu.edu>
Subject: Draft Agendas

Amy,

Please find the attached draft agendas for April 11-12. Dr. Dunn will call you this afternoon or tomorrow morning to discuss and about possible additions you may have.

Thank you.

Misty

_____

Misty Whittington
Executive Secretary
Office of the Board of Trustees
Southern Illinois University
MC 6801
Carbondale, IL 62901
Phone: 618/536-3357
Fax: 618/536-3404
E-mail: mistyw@siu.edu

AGENDA

Special Meeting of the Board of Trustees
of Southern Illinois University
Wednesday, April 11, 2018
2:00 p.m.
Student Center
Ballroom A
Southern Illinois University Carbondale
Carbondale, Illinois

Roll Call

OPEN MEETING ITEMS

A. Public Comments and Questions

B. BOT Bylaw Review

C. Motion to Close the Meeting to the Public (Executive Session)

EXECUTIVE SESSION

A. Consideration of and information regarding certain matters stated in the meeting notice.

Adjournment

AGENDA

MEETING OF THE BOARD OF TRUSTEES
OF
SOUTHERN ILLINOIS UNIVERSITY

Thursday, April 12, 2018
Approximately 10 a.m.

Ballroom B
Student Center
Southern Illinois University Carbondale

Call to Order by Chair

Pledge of Allegiance

Roll Call

Approval of Minutes of the Meetings Held February 7 and 8, 2018, and March 9, 2018

BOARD OF TRUSTEES ACTIVITIES

A. Trustee Reports

B. Committee Reports

Executive Committee

EXECUTIVE OFFICER REPORTS

C. President, Southern Illinois University

D. Chancellor, Southern Illinois University Carbondale

E. Chancellor, Southern Illinois University Edwardsville

F. Dean and Provost, Southern Illinois University School of Medicine

PUBLIC COMMENTS AND QUESTIONS

RECEIPT OF INFORMATION AND NOTICE ITEMS

G. Report of Purchase Orders and Contracts, January and February, 2018, SIUC

H. Report of Purchase Orders and Contracts, January and February, 2018, SIUE

RATIFICATION OF PERSONNEL MATTERS

I. Changes in Faculty-Administrative Payroll – SIUC

J. Changes in Faculty-Administrative Payroll – SIUE

K. Changes in Faculty-Administrative Payroll – Office of the President and University-Wide Services

ITEMS RECOMMENDED FOR APPROVAL BY THE PRESIDENT

L. Approval of Purchase: Maintenance Program for Carrier Refrigeration Plants, Carbondale Campus, SIUC

M. Approval of Purchase: Maintenance, Service and Repair of Elevators and Escalators, Carbondale Campus, SIUC

N. Approval of Purchase: Plumbing Supplies, Carbondale Campus, SIUC

O. Award of Contract: Saluki Drive and Parking Lot Resurfacing, Carbondale Campus, SIUC

P. Personnel matter - administrative appointment, SIUC

Q. Proposed Student Health Insurance Fee, SIUC
[Amendment to 4 Policies of the Board Appendix A]

R. Approval of Purchase: Practice Management System, School of Medicine Campus, SIUC

S. Project and Budget Approval: Engineering Building Student Project Design Center Addition Phase 2, SIUE

T. Award of Contracts: Renovation of Student Success Center, Phase 1, SIUE

U. Award of Contract: Morris University Center Skylight Replacement, SIUE

V. Award of Contract: Campus Sidewalk Replacement, Phase 2, SIUE

W. Award of Contract: Water Distribution System Valve and Hydrant Replacement Phase 2, SIUE

X. Approval of Easements: Ameren Illinois, SIUE

Y. Approval to Purchase: Science East Furniture, SIUE

Z. Approval to Purchase: Digital Media Buying Services, SIUE

AA. Approval to Purchase: Traditional Media Buying Services, SIUE

BB. Approval to Purchase: Dental Implant Parts and Supplies, School of Dental Medicine, SIUE

CC. Approval to Purchase: Dental Lab Services, School of Dental Medicine, SIUE

DD. Approval of Purchase: Targeted Recruitment and Outreach for On-Line MBA Students, SIUE

EE. WSIU Service Agreement?

FF. Lab Equipment Move?

GG. Authorization for Phase I Reallocation of Appropriation Budget, SIUC and SIUE

Adjournment

From: Misty D Whittington <mistyw@siu.edu>
Sent: Thursday, March 29, 2018 12:04 PM
To: Randy J Dunn
Subject: Budget Reallocation Matter

Dr. Dunn,

Should I have the above soon? I have also sent a note to Matt asking about the lab equipment item.

_____

Misty Whittington
Executive Secretary
Office of the Board of Trustees
Southern Illinois University
MC 6801
Carbondale, IL 62901
Phone: 618/536-3357
Fax: 618/536-3404
E-mail: mistyw@siu.edu

From: Randy J Dunn
Sent: Wednesday, March 28, 2018 5:12 PM
To: Pembrook, Randall;Winter, William
Cc: Duane Stucky (dustucky@siu.edu)
Subject: BOT work session includes reallocation overview

Hi guys. Thanks again for the time this morning to sort through the reallocation action.

Had a subsequent call with Chair Sholar today, as I think I mentioned?

She DOES want this topic on the Wednesday, April 11 agenda as a discussion item...just to walk through it all with the Trustees that day before and get all their questions answered. Then votes on Thursday.

We'll put you 2, Duane, and me in the barrel to talk it all through with them...but Bill, you will clearly be on point to explain the overall approach and methodology utilized (i.e., how we got to the $5.XX million recommendation).

Thanks!

PS RP: I have yet to get Carlo briefed on what will be happening (he was on international travel all last week and we only connected briefly so far). I will be walking him through it all by Friday, before the agenda comes out, but heads' up that I won't be going there with our CEO call tomorrow.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Randy J Dunn
Sent: Thursday, March 29, 2018 12:10 PM
To: Misty D Whittington
Subject: RE: Budget Reallocation Matter

Should be soon...and Luke is doing the equipment item (or maybe got passed on to Matt to review?).

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Misty D Whittington [mailto:mistyw@siu.edu]
Sent: Thursday, March 29, 2018 12:04 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: Budget Reallocation Matter

Dr. Dunn,

Should I have the above soon? I have also sent a note to Matt asking about the lab equipment item.

_____

Misty Whittington
Executive Secretary
Office of the Board of Trustees
Southern Illinois University
MC 6801
Carbondale, IL 62901
Phone: 618/536-3357
Fax: 618/536-3404
E-mail: mistyw@siu.edu

From: Randy J Dunn
Sent: Thursday, March 29, 2018 12:13 PM
To: Pembrook, Randall;Winter, William
Subject: Reallocation matter…

…is coming soon, right? I haven't missed it somehow in my inbox? Just checking as Misty starts getting a little nervous about now. ☺

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Randy J Dunn
Sent: Thursday, March 29, 2018 12:16 PM
To: Winter, William;Pembrook, Randall
Subject: RE: Reallocation matter…

No worries…just checking in!!

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Winter, William [mailto:wwinter@siue.edu]
Sent: Thursday, March 29, 2018 12:15 PM
To: Randy J Dunn <rdunn@siu.edu>; Pembrook, Randall <rpembro@siue.edu>
Subject: RE: Reallocation matter...

Dr. Dunn,

I will be sending it in two minutes.

I apologize; I had PC issues and had to reboot my PC a few minutes ago.

Bill

From: Randy J Dunn <rdunn@siu.edu>
Sent: Thursday, March 29, 2018 12:13 PM
To: Pembrook, Randall <rpembro@siue.edu>; Winter, William <wwinter@siue.edu>
Subject: Reallocation matter...

...is coming soon, right? I haven't missed it somehow in my inbox? Just checking as Misty starts getting a little nervous about now. ☺

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Randy J Dunn
Sent: Thursday, March 29, 2018 1:18 PM
To: Misty D Whittington (mistyw@siu.edu)
Subject: FW: BOT Proposal
Attachments: Phase I Appropriation Reallocation Tables for April 12 2018 BOT Meeting - 3.29.18.xlsx; FacultySenateResolution_SIUsystemBudgetReallocation_FS_1march2018.pdf

First Piece on Reallocation:

1.Here is an excel sheet with all of Bill's tables, 1-6. They are all fine as they stand.

2.Also attached is a pdf of the faculty senate resolution, that you see is at the end of their packet of stuff.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Winter, William [mailto:wwinter@siue.edu]
Sent: Thursday, March 29, 2018 12:19 PM
To: Randy J Dunn <rdunn@siu.edu>; Duane Stucky <dustucky@siu.edu>
Cc: Pembrook, Randall <rpembro@siue.edu>
Subject: BOT Proposal (CONFIDENTIAL DRAFT)

President Dunn and Dr. Stucky,

Please find attached the proposal for the Phase I Reallocation Board Matter.

For your convenience and ease of review, the first attached PDF file contains the entire 15 page Board matter package, including the Board matter (narrative), the Tables and corresponding notes, and the Appendix, in the suggested order.

The four other attached files (Excel, Word, and PDF) contain the original information which has been consolidated into the PDF file mentioned above. A list of those files is provided below.

Items To Note

- We added a section to the Board matter near the end of the narrative, after "Considerations Against Adoption" and before "Resolution." We had originally called that section "Summary" but then noticed that the first section in the Board matter is already named "Summary," so we renamed the additional

section “Conclusion.” **We are noting this item, in case you would like to change the name of the section.**

- **As a reminder, please note the comment under the “Constituency Involvement” section which mentions “[President Dunn will insert an introductory sentence or two here…].”**

Attached Files

- **Phase I Appropriation Reallocation BOT Matter April 2018 – 3.29.18.pdf** - This pdf file contains all the various documents in the suggested page order. It has been included for ease of review and contains the information included in the various files (Excel, Word, and PDF) following.

- **Phase I Appropriation Reallocation BOT Matter – FINAL DRAFT - 3.29.18.docx** - This Word document contains the Board matter narrative.

- **Phase I Appropriation Reallocation Tables For April 12 2018 BOT Meeting - 3.29.18.xlsx** - This Excel file contains all the Tables.

- **Table Notes for Tables 2, 3, and 5 – 3.29.18.docx** - This Word document contains the Notes for all the Tables.

- **FacultySenateResolution_SIUSystemBudgetReallocation_FS_1March2018.pdf** - This PDF document contains the 3/1/18 SIUE Faculty Senate Resolution regarding the Reallocation (In our package, this is Appendix A).

Let me know if you need anything else.

Thanks,
Bill

Table 1

Distribution of State Appropriation

(In Thousands)

Fiscal Year	GRF/EAF State Approp. (Excl. SOM & System)		
	SIUE	SIUC	Total
FY 2000	$63,362.2	$117,313.2	$180,675.4
FY 2001	$67,061.5	$124,469.7	$191,531.2
FY 2002	$72,962.6	$130,594.0	$203,556.6
FY 2003	$68,500.0	$122,618.0	$191,118.0
FY 2004	$62,857.8	$112,506.1	$175,363.9
FY 2005	$62,607.8	$112,323.0	$174,930.8
FY 2006	$62,857.8	$113,251.4	$176,109.2
FY 2007	$63,645.4	$114,734.7	$178,380.1
FY 2008	$64,789.1	$116,527.3	$181,316.4
FY 2009	$66,603.2	$119,790.0	$186,393.2
FY 2010	$67,066.5	$120,825.2	$187,891.7
FY 2011	$63,045.3	$113,580.6	$176,625.9
FY 2012	$62,318.3	$112,270.8	$174,589.1
FY 2013	$58,494.1	$104,521.0	$163,015.1
FY 2014	$58,441.7	$104,206.3	$162,648.0
FY 2015	$56,997.2	$101,517.1	$158,514.3
FY 2016	$16,417.9	$29,261.4	$45,679.3
FY 2017	$56,997.2	$101,517.1	$158,514.3
FY 2018	$51,565.0	$91,287.4	$142,852.4

% of Total

Fiscal Year	GRF/EAF State Approp. (Excl. SOM & System)		
	SIUE	SIUC	Total
FY 2000	35.1%	64.9%	100.0%
FY 2001	35.0%	65.0%	100.0%
FY 2002	35.8%	64.2%	100.0%
FY 2003	35.8%	64.2%	100.0%
FY 2004	35.8%	64.2%	100.0%
FY 2005	35.8%	64.2%	100.0%
FY 2006	35.7%	64.3%	100.0%
FY 2007	35.7%	64.3%	100.0%
FY 2008	35.7%	64.3%	100.0%
FY 2009	35.7%	64.3%	100.0%
FY 2010	35.7%	64.3%	100.0%
FY 2011	35.7%	64.3%	100.0%
FY 2012	35.7%	64.3%	100.0%
FY 2013	35.9%	64.1%	100.0%
FY 2014	35.9%	64.1%	100.0%
FY 2015	36.0%	64.0%	100.0%
FY 2016	35.9%	64.1%	100.0%
FY 2017	36.0%	64.0%	100.0%
FY 2018	36.1%	63.9%	100.0%

Table 2

Headcount Enrollment - SIUE / SIUC

Headcount - SIUE

Fall Term	FY	UG	Masters	Doctoral	Prof	Total	% of Total System Enrollment
1999	2000	9,313	2,355	7	202	11,877	34.5%
2000	2001	9,576	2,413	9	195	12,193	35.0%
2001	2002	9,799	2,445	4	194	12,442	36.2%
2002	2003	10,014	2,494	8	192	12,708	36.5%
2003	2004	10,563	2,532	8	192	13,295	37.7%
2004	2005	10,811	2,482	2	198	13,493	38.6%
2005	2006	10,945	2,231	1	283	13,460	38.9%
2006	2007	10,960	2,124	3	362	13,449	39.4%
2007	2008	10,920	2,040	1	437	13,398	39.3%
2008	2009	10,977	2,106	7	512	13,602	40.0%
2009	2010	11,144	2,275	10	511	13,940	41.0%
2010	2011	11,305	2,300	11	517	14,133	41.7%
2011	2012	11,428	2,231	58	518	14,235	42.2%
2012	2013	11,341	2,125	67	522	14,055	43.1%
2013	2014	11,229	2,027	64	530	13,850	43.9%
2014	2015	11,421	1,977	53	521	13,972	44.1%
2015	2016	11,781	1,850	108	526	14,265	45.7%
2016	2017	11,720	1,744	153	525	14,142	47.5%
2017	2018	11,402	1,631	225	538	13,796	49.3%

Headcount - SIUC (Excluding SOM)

Fall Term	FY	UG	Masters	Doctoral	Prof	Total	% of Total System Enrollment
1999	2000	18,242	2,980	990	384	22,596	65.5%
2000	2001	18,121	3,139	1,017	368	22,645	65.0%
2001	2002	17,463	3,092	1,023	350	21,928	63.8%
2002	2003	17,369	3,295	1,042	363	22,069	63.5%
2003	2004	17,392	3,166	1,043	386	21,987	62.3%
2004	2005	17,057	2,912	1,100	390	21,459	61.4%
2005	2006	16,697	2,961	1,088	381	21,127	61.1%
2006	2007	16,294	2,972	1,088	360	20,714	60.6%
2007	2008	16,193	3,030	1,110	359	20,692	60.7%
2008	2009	15,980	2,943	1,091	367	20,381	60.0%
2009	2010	15,551	2,958	1,155	393	20,057	59.0%
2010	2011	15,141	2,970	1,247	385	19,743	58.3%
2011	2012	15,000	2,891	1,243	386	19,520	57.8%
2012	2013	14,130	2,830	1,237	351	18,548	56.9%
2013	2014	13,306	2,778	1,245	349	17,678	56.1%
2014	2015	13,461	2,712	1,171	359	17,703	55.9%
2015	2016	13,031	2,448	1,089	362	16,930	54.3%
2016	2017	12,182	2,123	983	339	15,627	52.5%
2017	2018	10,987	1,998	881	318	14,184	50.7%

Headcount Enrollment Comparison
("Total" Column = SIUC Enrollment Minus SIUE Enrollment)

Fall Term	FY	UG	Masters	Doctoral	Prof	Total
1999	2000	8,929	625	983	182	10,719
2000	2001	8,545	726	1,008	173	10,452
2001	2002	7,664	647	1,019	156	9,486
2002	2003	7,355	801	1,034	171	9,361
2003	2004	6,829	634	1,035	194	8,692
2004	2005	6,246	430	1,098	192	7,966
2005	2006	5,752	730	1,087	98	7,667
2006	2007	5,334	848	1,085	(2)	7,265
2007	2008	5,273	990	1,109	(78)	7,294
2008	2009	5,003	837	1,084	(145)	6,779
2009	2010	4,407	683	1,145	(118)	6,117
2010	2011	3,836	670	1,236	(132)	5,610
2011	2012	3,572	660	1,185	(132)	5,285
2012	2013	2,789	705	1,170	(171)	4,493
2013	2014	2,077	751	1,181	(181)	3,828
2014	2015	2,040	735	1,118	(162)	3,731
2015	2016	1,250	598	981	(164)	2,665
2016	2017	462	379	830	(186)	1,485
2017	2018	(415)	367	656	(220)	388

Data Source: RAMP Historical - Table 7. Fall 2017 (FY2018) data from IBHE 12/12/17 Enrollment Report.

Table 3

Full-Time Equivalent (FTE) Enrollment - SIUE / SIUC

FTE - SIUE

							Adjusted with Multiplier					% of Total System Enrollment	
							1.0	1.2	1.4	1.4			
Fall Term	FY	UG	Masters	Doctoral	Prof	Total	UG	Masters	Doctoral	Prof	Total	Regular	Adjusted
1999	2000	7,879	1,190	3	202	9,274	7,879	1,428	4	283	9,594	33.0%	32.9%
2000	2001	8,209	1,275	2	195	9,681	8,209	1,530	3	273	10,015	34.2%	34.1%
2001	2002	8,422	1,296	2	194	9,914	8,422	1,555	3	272	10,252	35.5%	35.3%
2002	2003	8,717	1,339	3	192	10,251	8,717	1,607	4	269	10,597	36.4%	36.3%
2003	2004	9,178	1,355	3	192	10,728	9,178	1,626	4	269	11,077	36.0%	35.7%
2004	2005	9,426	1,287	1	198	10,912	9,426	1,544	1	277	11,249	35.8%	35.5%
2005	2006	9,606	1,179	0	283	11,068	9,606	1,415	0	396	11,417	36.6%	36.3%
2006	2007	9,676	1,124	1	362	11,163	9,676	1,349	1	507	11,533	37.5%	37.2%
2007	2008	9,005	1,007	1	437	10,450	9,005	1,208	1	612	10,826	36.1%	35.8%
2008	2009	9,777	1,087	3	512	11,379	9,777	1,304	5	717	11,803	38.2%	38.0%
2009	2010	9,914	1,179	4	511	11,607	9,914	1,414	6	715	12,049	39.4%	39.1%
2010	2011	10,115	1,206	6	517	11,843	10,115	1,447	8	724	12,293	40.1%	39.7%
2011	2012	10,189	1,180	28	518	11,915	10,189	1,416	39	725	12,369	40.7%	40.3%
2012	2013	10,116	1,131	28	522	11,796	10,116	1,357	39	731	12,242	42.0%	41.6%
2013	2014	9,954	1,118	22	530	11,624	9,954	1,342	30	742	12,068	42.5%	42.1%
2014	2015	10,094	1,126	24	521	11,766	10,094	1,352	33	729	12,209	42.8%	42.4%
2015	2016	10,368	1,031	66	526	11,991	10,368	1,237	92	736	12,433	44.6%	44.2%
2016	2017	10,291	963	100	525	11,879	10,291	1,155	140	735	12,322	46.4%	46.1%
2017	2018	9,912	919	154	538	11,523	9,912	1,103	216	753	11,984	48.8%	48.5%

FTE - SIUC (Excluding SOM)

							Adjusted with Multiplier					% of Total System Enrollment	
							1.0	1.2	1.4	1.4			
Fall Term	FY	UG	Masters	Doctoral	Prof	Total	UG	Masters	Doctoral	Prof	Total	Regular	Adjusted
1999	2000	16,108	1,746	514	487	18,855	16,108	2,095	720	682	19,605	67.0%	67.1%
2000	2001	15,884	1,755	515	460	18,614	15,884	2,106	721	644	19,355	65.8%	65.9%
2001	2002	15,341	1,739	515	443	18,038	15,341	2,087	721	620	18,769	64.5%	64.7%
2002	2003	15,161	1,851	517	368	17,897	15,161	2,221	724	515	18,621	63.6%	63.7%
2003	2004	15,862	2,178	664	391	19,095	15,862	2,614	930	547	19,953	64.0%	64.3%
2004	2005	16,332	2,135	679	403	19,549	16,332	2,562	951	564	20,409	64.2%	64.5%
2005	2006	15,940	2,176	673	383	19,172	15,940	2,611	942	536	20,030	63.4%	63.7%
2006	2007	15,321	2,171	725	367	18,584	15,321	2,605	1,015	514	19,455	62.5%	62.8%
2007	2008	15,175	2,269	713	369	18,526	15,175	2,723	998	516	19,413	63.9%	64.2%
2008	2009	14,993	2,286	727	383	18,389	14,993	2,744	1,018	536	19,290	61.8%	62.0%
2009	2010	14,439	2,269	767	393	17,868	14,439	2,723	1,074	551	18,786	60.6%	60.9%
2010	2011	14,158	2,319	829	405	17,711	14,158	2,783	1,161	567	18,669	59.9%	60.3%
2011	2012	13,870	2,286	830	386	17,372	13,870	2,743	1,162	540	18,315	59.3%	59.7%
2012	2013	12,903	2,203	806	359	16,271	12,903	2,644	1,129	503	17,178	58.0%	58.4%
2013	2014	12,343	2,256	767	356	15,721	12,343	2,707	1,074	498	16,622	57.5%	57.9%
2014	2015	12,411	2,217	715	374	15,717	12,411	2,660	1,001	523	16,596	57.2%	57.6%
2015	2016	11,975	1,881	656	370	14,882	11,975	2,257	919	518	15,669	55.4%	55.8%
2016	2017	11,110	1,672	588	340	13,710	11,110	2,007	823	477	14,416	53.6%	53.9%
2017	2018	9,763	1,445	487	398	12,093	9,763	1,734	682	557	12,736	51.2%	51.5%

FTE Enrollment Comparison ("Total" Column = SIUC Enrollment Minus SIUE Enrollment)

							Adjusted with Multiplier				
Fall Term	FY	UG	Masters	Doctoral	Prof	Total	UG	Masters	Doctoral	Prof	Total
1999	2000	8,229	556	511	285	9,581	8,229	667	715	399	10,011
2000	2001	7,675	480	513	265	8,933	7,675	576	718	371	9,340
2001	2002	6,919	443	513	249	8,124	6,919	532	718	349	8,517
2002	2003	6,444	512	514	176	7,646	6,444	614	720	246	8,024
2003	2004	6,684	823	661	199	8,367	6,684	988	925	279	8,876
2004	2005	6,906	848	678	205	8,637	6,906	1,018	949	287	9,160
2005	2006	6,334	997	673	100	8,104	6,334	1,196	942	140	8,613
2006	2007	5,645	1,047	724	5	7,421	5,645	1,256	1,014	7	7,922
2007	2008	6,170	1,263	712	(68)	8,077	6,170	1,515	997	(95)	8,587
2008	2009	5,216	1,200	724	(129)	7,010	5,216	1,439	1,013	(181)	7,487
2009	2010	4,525	1,091	763	(118)	6,261	4,525	1,309	1,068	(165)	6,737
2010	2011	4,043	1,113	824	(112)	5,868	4,043	1,336	1,153	(157)	6,376
2011	2012	3,681	1,106	802	(132)	5,457	3,681	1,327	1,123	(185)	5,946
2012	2013	2,787	1,073	779	(163)	4,475	2,787	1,287	1,090	(228)	4,936
2013	2014	2,389	1,138	746	(175)	4,098	2,389	1,365	1,044	(244)	4,554
2014	2015	2,317	1,091	691	(147)	3,952	2,317	1,309	968	(206)	4,387
2015	2016	1,607	850	591	(156)	2,892	1,607	1,020	827	(218)	3,236
2016	2017	818	710	488	(185)	1,831	818	852	683	(258)	2,095
2017	2018	(149)	526	333	(140)	570	(149)	631	466	(196)	752

Data Source: RAMP Historical - Table 7. Fall 2017 (FY2018) data from IBHE 12/12/17 Enrollment Report.

Table 4

State Appropriation Funding Lost by SIUE from FY 2000-2018 Based on Headcount and Weighted FTE's

(In Thousands)

Fiscal Year	SIUE Overpaid / (Underpaid) Allocation Error by Headcount	Allocation Error by Adj. FTE
FY 2000	$1,114.0	$3,996.3
FY 2001	$27.2	$1,751.3
FY 2002	($725.2)	$1,055.7
FY 2003	($1,337.2)	($814.8)
FY 2004	($3,223.0)	$256.1
FY 2005	($4,923.1)	$449.5
FY 2006	($5,677.5)	($1,080.4)
FY 2007	($6,577.8)	($2,743.5)
FY 2008	($6,471.6)	($125.3)
FY 2009	($8,002.3)	($4,151.5)
FY 2010	($9,975.9)	($6,353.1)
FY 2011	($10,642.7)	($7,083.0)
FY 2012	($11,308.6)	($8,060.2)
FY 2013	($11,780.9)	($9,339.1)
FY 2014	($13,008.3)	($9,974.1)
FY 2015	($12,924.2)	($10,188.2)
FY 2016 *	($4,470.6) *	($3,792.2) *
FY 2017	($18,306.3)	($16,051.2)
FY 2018	($18,870.7)	($17,688.5)
Total	**($147,084.7)**	**($89,936.0)**

*Funding levels were decreased dramatically in FY 2016 because the state appropriation was only 29% of preceding levels for that period.

Table 5

Illinois Public Universities - FY18 Appropriation per Student FTE

Doctoral Institutions	Fall 2017 Student FTE UG	Grad/Prof	Total	GRF/EAF Only FY 2018 State Approp.	Approp. Per Student FTE	% of Total State Approp. $	Student FTE as % of Total
- Illinois State University	16,826	1,482	18,308	$65,004,000	$3,551	6.9%	11.0%
- Northern Illinois University	12,136	2,846	14,982	$81,983,500	$5,472	8.7%	9.0%
- SIU Carbondale	**9,763**	**2,330**	**12,093**	**$91,349,000**	**$7,554**	**9.6%**	**7.3%**
- SIU School of Medicine	0	370	370	$33,620,400	$90,866	3.5%	0.2%
- Univ. of Illinois Chicago	18,949	11,469	30,418	$218,246,000	$7,175	23.0%	18.3%
- Univ. of Illinois Urbana/Champaign	34,573	15,061	49,634	$215,622,900	$4,344	22.8%	29.9%
Total / Average	**92,247**	**33,558**	**125,805**	**$705,825,800**	**$5,610**	**74.5%**	**75.7%**
Average Excl. SIUC & SOM					**$5,125**		
Masters Institutions							
- Chicago State University	1,535	894	2,429	$32,697,400	$13,461	3.4%	1.5%
- Eastern Illinois University	4,442	897	5,339	$38,678,100	$7,244	4.1%	3.2%
- Governors State University	2,387	1,167	3,554	$21,656,000	$6,093	2.3%	2.1%
- Northeastern Illinois University	4,902	875	5,777	$33,209,000	$5,748	3.5%	3.5%
- SIU Edwardsville	**9,912**	**1,611**	**11,523**	**$52,565,000**	**$4,562**	**5.5%**	**6.9%**
- Univ. of Illinois Springfield	2,282	1,244	3,526	$16,825,000	$4,772	1.8%	2.1%
- Western Illinois University	6,981	1,153	8,134	$46,300,700	$5,692	4.9%	4.9%
Total / Average	**32,441**	**7,841**	**40,282**	**$241,931,200**	**$6,006**	**25.5%**	**24.3%**
Average Excl. SIUE					**$6,585**		
Total / Average	**124,688**	**41,399**	**166,087**	**$947,757,000**	**$5,706**	**100.0%**	**100.0%**

SIU System Office	$3,379,400
U of I System Office & System Wide Programs	$132,312,000
IBHE Total for FY18 GRF/EAF Approp.	**$1,083,448,400**

Note: FY 2018 state appropriation numbers above for the IPU's exclude special appropriations from Other State Funds (e.g. Pharmacy, License Plates, Fire Prevention, etc.)

Table 6

DISCIPLINE COST STUDY TRENDS

Instructional Cost Per Credit Hour

System/Institution	FY2014	FY2015	FY2016	FY2014-2016 Change	FY2014-2016 Percent Change
Chicago State University	$ 512.49	$ 525.68	$ 507.28	$ (5.21)	(1.0) %
Eastern Illinois University	411.01	414.95	376.59	(34.42)	(8.4)
Governors State University	442.73	422.45	388.67	(54.06)	(12.2)
Illinois State University	365.07	371.62	359.83	(5.24)	(1.4)
Northeastern Illinois University	406.33	415.05	402.42	(3.91)	(1.0)
Northern Illinois University	386.72	396.99	380.92	(5.80)	(1.5)
Western Illinois University	352.08	360.90	358.75	6.67	1.9
Southern Illinois University	350.48	350.01	334.16	(16.32)	(4.7)
Carbondale	379.41	386.74	379.64	0.23	0.1
Edwardsville	**314.73**	**305.45**	**283.14**	**(31.59)**	**(10.0)**
University of Illinois	485.00	482.43	441.46	(43.54)	(9.0)
Chicago	456.68	463.55	444.95	(11.73)	(2.6)
Springfield	444.21	412.64	391.23	(52.98)	(11.9)
Urbana/Champaign	502.67	498.04	443.95	(58.72)	(11.7)
Total	$ 425.54	$ 427.08	$ 400.72	$ (24.81)	(5.8) %

Source: 2015-2016 IBHE Discipline Unit Cost Study - Table 7

Appendix A

Southern Illinois University Edwardsville Faculty Senate Resolution in Support of SIU System Budget Reallocation

Whereas Southern Illinois University Edwardsville came into being in 1957 as the result of intense local demand by the citizens of Southwestern Illinois articulated through the Southwestern Illinois Council for Higher Education and through their elected public officials; and

Whereas Southern Illinois University Edwardsville is a mature university in 2018 with over 120,000 graduates; and

Whereas Southern Illinois University Edwardsville is a distinct peer university within the SIU System; and

Whereas working within a culture of shared governance, the faculty, staff, and administrators of Southern Illinois University Edwardsville have collaborated to manage their portion of the SIU System budget responsibly, prudently, and successfully; and

Whereas Southern Illinois University Edwardsville enjoys a positive reputation and is able to market its degree programs successfully in a very competitive environment; and

Whereas increased investment by the SIU System Board of Trustees in the present and future of Southern Illinois University Edwardsville is advisable and justified by numerous positive indicators including but not limited to

- A rising regional and national reputation underscored by ratings and awards together with consistently-positive media coverage (https://www.siue.edu/about/pointsofpride.shtml)
- Southern Illinois University Edwardsville ranks second among Carnegie master's large, primarily residential universities for federal research and development expenditures, according to the National Science Foundation
- Substantial growth in graduate and professional programs
- Talented, engaged, and innovative faculty and staff members
- A welcoming climate that promotes diversity and inclusion
- Partnerships with metropolitan St. Louis businesses and entrepreneurial ecosystems
- A lean and efficient operating model that continues to prosper during challenging economic times in Illinois
- A cost point that continues to be very attractive to students
- A beautiful campus with attractive, up-to-date structures and facilities
- Demographics, since SIUE serves the second-largest metropolitan area in the state of Illinois
- Location and accessibility, since SIUE is situated in close proximity to St. Louis and within a growing and vibrant suburban community

Appendix A

Therefore, because Southern Illinois University Edwardsville is a distinct peer university within the SIU System, with equal status and standing to Southern Illinois University Carbondale, the Faculty Senate of Southern Illinois University Edwardsville respectfully requests that the SIU System Board of Trustees **immediately** create a new, fair and dynamic formula (geared to the present and future) that will, over a transitional period of no longer than two fiscal years, reallocate the SIU system budget in a just and equitable manner predicated primarily on enrollment data to enable Southern Illinois University Edwardsville to reach its full potential.

Mover: Faculty Senate Executive Committee

Approved March 1, 2018

From: Winter, William <wwinter@siue.edu>
Sent: Thursday, March 29, 2018 12:15 PM
To: Randy J Dunn;Pembrook, Randall
Subject: RE: Reallocation matter…

Dr. Dunn,

I will be sending it in two minutes.

I apologize; I had PC issues and had to reboot my PC a few minutes ago.

Bill

From: Randy J Dunn <rdunn@siu.edu>
Sent: Thursday, March 29, 2018 12:13 PM
To: Pembrook, Randall <rpembro@siue.edu>; Winter, William <wwinter@siue.edu>
Subject: Reallocation matter...

...is coming soon, right? I haven't missed it somehow in my inbox? Just checking as Misty starts getting a little nervous about now. ☺

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Winter, William <wwinter@siue.edu>
Sent: Thursday, March 29, 2018 12:19 PM
To: Randy J Dunn;Duane Stucky
Cc: Pembrook, Randall
Subject: BOT Proposal (CONFIDENTIAL DRAFT)
Attachments: Phase I Appropriation Reallocation BOT Matter April 2018 - 3.29.18.pdf; Phase I Appropriation Reallocation BOT Matter April 2018 - 3.29.18.docx; Phase I Appropriation Reallocation Tables for April 12 2018 BOT Meeting - 3.29.18.xlsx; Table Notes for Tables 2, 3, & 5 - 3.29.18.docx; FacultySenateResolution_SIUsystemBudgetReallocation_FS_1march2018.pdf

President Dunn and Dr. Stucky,

Please find attached the proposal for the Phase I Reallocation Board Matter.

For your convenience and ease of review, the first attached PDF file contains the entire 15 page Board matter package, including the Board matter (narrative), the Tables and corresponding notes, and the Appendix, in the suggested order.

The four other attached files (Excel, Word, and PDF) contain the original information which has been consolidated into the PDF file mentioned above. A list of those files is provided below.

Items To Note

- We added a section to the Board matter near the end of the narrative, after "Considerations Against Adoption" and before "Resolution." We had originally called that section "Summary" but then noticed that the first section in the Board matter is already named "Summary," so we renamed the additional section "Conclusion." **We are noting this item, in case you would like to change the name of the section.**

- **As a reminder, please note the comment under the "Constituency Involvement" section which mentions "[President Dunn will insert an introductory sentence or two here…]."**

Attached Files

- **Phase I Appropriation Reallocation BOT Matter April 2018 – 3.29.18.pdf** - This pdf file contains all the various documents in the suggested page order. It has been included for ease of review and contains the information included in the various files (Excel, Word, and PDF) following.

- **Phase I Appropriation Reallocation BOT Matter – FINAL DRAFT - 3.29.18.docx** - This Word document contains the Board matter narrative.

- **Phase I Appropriation Reallocation Tables For April 12 2018 BOT Meeting - 3.29.18.xlsx** - This Excel file contains all the Tables.

- **Table Notes for Tables 2, 3, and 5 – 3.29.18.docx** - This Word document contains the Notes for all the Tables.

- **FacultySenateResolution_SIUSystemBudgetReallocation_FS_1March2018.pdf** - This PDF document contains the 3/1/18 SIUE Faculty Senate Resolution regarding the Reallocation (In our package, this is Appendix A).

Let me know if you need anything else.

Thanks,
Bill

Southern Illinois University
Board of Trustees
April 12, 2018

AUTHORIZATION FOR PHASE I REALLOCATION OF APPROPRIATION BUDGET, SIUC AND SIUE

Summary

This matter seeks approval to reallocate an additional $5.125 million of the state appropriation to the Edwardsville campus for FY 2019.

Rationale for Adoption

Historically, the distribution of the General Revenue Fund state appropriation allocated to the SIU system by the State of Illinois has been at the level of approximately 64% to the Carbondale campus and 36% to the Edwardsville campus **(see Table 1)**, when excluding the allocations to the School of Medicine and Central Administration.

Decades ago, that distribution of state appropriation approximated the student enrollment distribution of the Carbondale and Edwardsville campuses. However, in recent years, as enrollment has grown at the Edwardsville campus and decreased at the Carbondale campus, the enrollment distribution is nearly equal with 50.7% of the students at SIUC and 49.3% of the students at SIUE **(see Table 2)**. Current enrollment trends suggest that the total student enrollment at the Edwardsville campus will surpass the total enrollment at the Carbondale campus in the near future.

While SIUC's mission focuses more on graduate study, the student distributions are similar. In considering the various student population segments, SIUE is slightly larger in undergraduate enrollment (11,402 SIUE to 10,987 SIUC) and slightly smaller at the graduate level (2,394 SIUE to 3,197 SIUC excluding the School of Medicine).

Another difference in the mission and programs of the two campuses relates to research. Both do research, but SIUC's external grant funding is larger and its state operating fund investment is also larger.

Based on FY 2017 historical data in the SIU FY 2019 RAMP submission to IBHE, SIUE's rate of return on organized research is 3.2 to 1. SIUE's investment of $2.1 million in state operating funds for research, produced external funding of $6.7 million. SIUC's rate of return on organized research is 1.7 to 1. SIUC's investment of $8.8 million in state operating funds for research, resulted in external funding of $15.1 million.

One foundational element of being a member of a system is fair treatment for all and this proposal seeks to adjust the state appropriation allocation in a more equitable fashion.

This Board matter would direct a redistribution of the state appropriation funding levels between the Carbondale and Edwardsville campuses to more closely reflect the change in enrollment levels at the campuses.

This action is the first step in an overall review of the allocation process. A more comprehensive study will be undertaken by an external third party. That review could include additional elements beyond enrollment, arguably the largest, but not the only, variable of significance. The larger study also could focus on factors such as facility needs and costs, funding for research, research productivity, educational needs of the various communities, economic impact of the universities, specific individual areas of study and costs associated with those programs, anticipated state demographics, and other appropriate data. The current proposal is largely based on enrollment data, but it includes adjustments intended to address the different missions of the two institutions.

Historical enrollment data were compiled for the Carbondale and Edwardsville campuses, comparing both student headcount and full-time equivalent (FTE) enrollment levels. In addition, a weighting factor was applied to recognize the differing missions of the two campuses [the weighting factors include a 1.0 multiplier for undergraduate students, 1.2 multiplier for masters level students, and a 1.4 multiplier for doctoral and professional students **(see Table 3)**]. In considering the four types of enrollment data (unadjusted headcount and FTE, and weighted headcount and FTE), the results are similar. However, the weighted FTE methodology is discussed in depth hereafter, because it better reflects the implied costs of the different missions and best accommodates the current financial hardship being experienced by SIUC.

The Fall 2016 (FY 2017) weighted FTE enrollment distribution was 53.9% SIUC / 46.1% SIUE and the Fall 2017 (FY 2018) weighted FTE enrollment distribution was 51.5% SIUC / 48.5% SIUE.

Had the FY 2018 state appropriation funding distribution reflected the Fall 2017 enrollment distribution, the result would have been a redistribution of $17.7 million from the Carbondale campus to the Edwardsville campus **(see Table 4)**. The 64% / 36% funding level last reflected the enrollment situation in FY 2002. Since that time, had funding been distributed according to the *weighted formula* -- a formula which favors Carbondale more than a direct headcount or FTE comparison -- it would have resulted in an additional $95 million in cumulative appropriation funding for SIUE, or $90 million ($89,936,000 in Table 4) since FY 2000.

In addition to headcount, another way of analyzing appropriate funding levels can be based on the average appropriation per student FTE **(see Table 5)**. SIUE's average FY 2018 appropriation per student FTE of $4,562 is $2,023 *lower* than the mean of the other Masters-level Illinois public universities (excluding SIUE) of $6,585. When that difference of $2,023 is multiplied times SIUE's Fall 2017 FTE enrollment of 11,523, the resulting figure suggests that SIUE is underfunded by $23.3 million in state appropriation vs. the mean of the other Masters-level Illinois public universities. SIUC's average FY 2018 appropriation per student FTE of $7,554 is $2,429 *higher* than the mean of the other Doctoral-level Illinois public universities (excluding SIUC and the SIU School of Medicine) of $5,125. When that difference of $2,429 is multiplied times SIUC's Fall 2017 FTE enrollment of 12,093, the resulting figure indicates that SIUC's state

appropriation funding is $29.4 million above the mean of the other Doctoral-level Illinois public universities.

Additional state appropriation funding allocated to the Edwardsville campus, when invested in current and planned programs, would be an investment by the SIU System that would result in an even more accelerated growth pattern than witnessed in the past 20 years, a period when SIUE was recognized by IBHE as the fastest growing public higher education institution in Illinois. SIUE is structurally lean and has the lowest undergraduate instructional cost per credit hour of any public university in Illinois **(see Table 6)**, so the additional funding would be efficiently utilized to provide educational opportunities to more students.

SIUE has both current and planned programs which are critical to the region's growth, including the metro east area, the second densest population in Illinois. The Edwardsville campus has tremendous room for growth on its traditional campus and has significantly increased its online course and program offerings in recent years. SIUE has also demonstrated the ability to shift quickly to address economic and academic forces and adjust to market needs. Additional state appropriation funding would provide SIUE with the financial resources needed to develop and grow its academic programs and to provide a quality education to more students in order to positively impact the regional economy.

Based on the current financial challenges faced by the Carbondale campus and the campus reorganization plan, which is currently under development, it does not seem prudent for SIUC to experience a reallocation of the full appropriation amount in one year. Therefore, this matter recommends a phased-in transition of state appropriation funding over a few years, beginning in FY 2019. The state appropriation allocation would be re-calculated annually, using the recommendations from the external study.

Constituency Involvement

[President Dunn will insert an introductory sentence or two here...]

The SIUE Faculty Senate approved a resolution on March 1, 2018 in support of an SIU System Budget Reallocation **(see Appendix A)**. In addition, the SIUE Chancellor has discussed this proposal with various campus constituencies, including the Chancellor's Council, the Extended Chancellor's Council, the University Planning and Budget Council, and the Dean's Council.

Considerations Against Adoption

A financial adjustment could temporarily add to the financial burden of the Carbondale campus. This impact could be mitigated in the long-term by implementing an annual review process which would re-evaluate the state appropriation process based on the factors recommended by the consultant and make adjustments accordingly. Future enrollment growth at SIUC and SIUE could be recognized in the model and resources could be directed based on the annual calculations.

Conclusion

In summary, the following figures indicate a range of funding shortfalls at SIUE depending on the data used. While these figures may be adjusted in the future according to additional variables suggested by an external consultant, because the disparity between the current enrollments and the current appropriation distribution is so egregious over the last two decades, based on the most important funding variable - enrollment - a $5.125 million adjustment is recommended at this time as an initial step in addressing the discrepancy *based on an assumption that a consultant will recommend a change of funding at a minimum of that magnitude*. After two decades of executing a static budget model which ignored enrollment changes, this first step seems long overdue.

While a multi-year adjustment recommendation of at least $4–6 million from the consultant may be anticipated to address the funding gap currently determined to be somewhere between $17.7 million and $23.3 million, the current recommendation reflects a minimum adjustment based on averaging the figure representing the lowest gap ($4.425 million -- adjusted FTE) and the highest figure ($5.825 million -- state appropriation by cost).

	SIUE Funding Gap	**SIUE Annual Funding Gap 4 Year Adjustment Target**
Adjusted FTE	$17.7 million	$4.425 million
Unadjusted FTE	$18.1 million	$4.525 million
Headcount	$18.9 million	$4.725 million
State Appropriation by Cost	SIUE – Underfunded $23.3 million	$5.825 million

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The annual allocation as part of the FY 2019 Appropriation Budget will be adjusted such that an additional $5.125 million will be assigned to SIUE.

(2) The President of Southern Illinois University will take steps to engage a consultant to review the allocation model and make further recommendations.

(3) The President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

Table 1

Distribution of State Appropriation

(In Thousands)

Fiscal Year	GRF/EAF State Approp. (Excl. SOM & System)		
	SIUE	SIUC	Total
FY 2000	$63,362.2	$117,313.2	$180,675.4
FY 2001	$67,061.5	$124,469.7	$191,531.2
FY 2002	$72,962.6	$130,594.0	$203,556.6
FY 2003	$68,500.0	$122,618.0	$191,118.0
FY 2004	$62,857.8	$112,506.1	$175,363.9
FY 2005	$62,607.8	$112,323.0	$174,930.8
FY 2006	$62,857.8	$113,251.4	$176,109.2
FY 2007	$63,645.4	$114,734.7	$178,380.1
FY 2008	$64,789.1	$116,527.3	$181,316.4
FY 2009	$66,603.2	$119,790.0	$186,393.2
FY 2010	$67,066.5	$120,825.2	$187,891.7
FY 2011	$63,045.3	$113,580.6	$176,625.9
FY 2012	$62,318.3	$112,270.8	$174,589.1
FY 2013	$58,494.1	$104,521.0	$163,015.1
FY 2014	$58,441.7	$104,206.3	$162,648.0
FY 2015	$56,997.2	$101,517.1	$158,514.3
FY 2016	$16,417.9	$29,261.4	$45,679.3
FY 2017	$56,997.2	$101,517.1	$158,514.3
FY 2018	$51,565.0	$91,287.4	$142,852.4

% of Total

Fiscal Year	GRF/EAF State Approp. (Excl. SOM & System)		
	SIUE	SIUC	Total
FY 2000	35.1%	64.9%	100.0%
FY 2001	35.0%	65.0%	100.0%
FY 2002	35.8%	64.2%	100.0%
FY 2003	35.8%	64.2%	100.0%
FY 2004	35.8%	64.2%	100.0%
FY 2005	35.8%	64.2%	100.0%
FY 2006	35.7%	64.3%	100.0%
FY 2007	35.7%	64.3%	100.0%
FY 2008	35.7%	64.3%	100.0%
FY 2009	35.7%	64.3%	100.0%
FY 2010	35.7%	64.3%	100.0%
FY 2011	35.7%	64.3%	100.0%
FY 2012	35.7%	64.3%	100.0%
FY 2013	35.9%	64.1%	100.0%
FY 2014	35.9%	64.1%	100.0%
FY 2015	36.0%	64.0%	100.0%
FY 2016	35.9%	64.1%	100.0%
FY 2017	36.0%	64.0%	100.0%
FY 2018	36.1%	63.9%	100.0%

Table 2

Headcount Enrollment - SIUE / SIUC

Headcount - SIUE

Fall Term	FY	UG	Masters	Doctoral	Prof	Total	% of Total System Enrollment
1999	2000	9,313	2,355	7	202	11,877	34.5%
2000	2001	9,576	2,413	9	195	12,193	35.0%
2001	2002	9,799	2,445	4	194	12,442	36.2%
2002	2003	10,014	2,494	8	192	12,708	36.5%
2003	2004	10,563	2,532	8	192	13,295	37.7%
2004	2005	10,811	2,482	2	198	13,493	38.6%
2005	2006	10,945	2,231	1	283	13,460	38.9%
2006	2007	10,960	2,124	3	362	13,449	39.4%
2007	2008	10,920	2,040	1	437	13,398	39.3%
2008	2009	10,977	2,106	7	512	13,602	40.0%
2009	2010	11,144	2,275	10	511	13,940	41.0%
2010	2011	11,305	2,300	11	517	14,133	41.7%
2011	2012	11,428	2,231	58	518	14,235	42.2%
2012	2013	11,341	2,125	67	522	14,055	43.1%
2013	2014	11,229	2,027	64	530	13,850	43.9%
2014	2015	11,421	1,977	53	521	13,972	44.1%
2015	2016	11,781	1,850	108	526	14,265	45.7%
2016	2017	11,720	1,744	153	525	14,142	47.5%
2017	2018	11,402	1,631	225	538	13,796	49.3%

Headcount - SIUC (Excluding SOM)

Fall Term	FY	UG	Masters	Doctoral	Prof	Total	% of Total System Enrollment
1999	2000	18,242	2,980	990	384	22,596	65.5%
2000	2001	18,121	3,139	1,017	368	22,645	65.0%
2001	2002	17,463	3,092	1,023	350	21,928	63.8%
2002	2003	17,369	3,295	1,042	363	22,069	63.5%
2003	2004	17,392	3,166	1,043	386	21,987	62.3%
2004	2005	17,057	2,912	1,100	390	21,459	61.4%
2005	2006	16,697	2,961	1,088	381	21,127	61.1%
2006	2007	16,294	2,972	1,088	360	20,714	60.6%
2007	2008	16,193	3,030	1,110	359	20,692	60.7%
2008	2009	15,980	2,943	1,091	367	20,381	60.0%
2009	2010	15,551	2,958	1,155	393	20,057	59.0%
2010	2011	15,141	2,970	1,247	385	19,743	58.3%
2011	2012	15,000	2,891	1,243	386	19,520	57.8%
2012	2013	14,130	2,830	1,237	351	18,548	56.9%
2013	2014	13,306	2,778	1,245	349	17,678	56.1%
2014	2015	13,461	2,712	1,171	359	17,703	55.9%
2015	2016	13,031	2,448	1,089	362	16,930	54.3%
2016	2017	12,182	2,123	983	339	15,627	52.5%
2017	2018	10,987	1,998	881	318	14,184	50.7%

Headcount Enrollment Comparison
("Total" Column = SIUC Enrollment Minus SIUE Enrollment)

Fall Term	FY	UG	Masters	Doctoral	Prof	Total
1999	2000	8,929	625	983	182	10,719
2000	2001	8,545	726	1,008	173	10,452
2001	2002	7,664	647	1,019	156	9,486
2002	2003	7,355	801	1,034	171	9,361
2003	2004	6,829	634	1,035	194	8,692
2004	2005	6,246	430	1,098	192	7,966
2005	2006	5,752	730	1,087	98	7,667
2006	2007	5,334	848	1,085	(2)	7,265
2007	2008	5,273	990	1,109	(78)	7,294
2008	2009	5,003	837	1,084	(145)	6,779
2009	2010	4,407	683	1,145	(118)	6,117
2010	2011	3,836	670	1,236	(132)	5,610
2011	2012	3,572	660	1,185	(132)	5,285
2012	2013	2,789	705	1,170	(171)	4,493
2013	2014	2,077	751	1,181	(181)	3,828
2014	2015	2,040	735	1,118	(162)	3,731
2015	2016	1,250	598	981	(164)	2,665
2016	2017	462	379	830	(186)	1,485
2017	2018	(415)	367	656	(220)	388

Data Source: RAMP Historical - Table 7. Fall 2017 (FY2018) data from IBHE 12/12/17 Enrollment Report.

Table Notes for Table 2

Reallocation Data Based on Head Count

- In FY 2002, SIUC's head count was 63.8% and SIUE's head count was 36.2% of the total SIU head count enrollment (excluding the School of Medicine), which approximated the 64.2% SIUC / 35.8% SIUE distribution of state appropriation.

- In FY 2018, SIUC's head count was 50.7% and SIUE's head count was 49.3%. Had the FY 2018 state appropriation funding distribution reflected the Fall 2017 *head count* distribution, the result would have been a redistribution of $18.9 million from SIUC to SIUE.

- Since FY 2000, had funding been distributed according to the *head count* distribution, it would have resulted in an additional $147 million in cumulative appropriation funding for SIUE (or $148 million since FY 2002, as referenced in Table 4).

Table 3

Full-Time Equivalent (FTE) Enrollment - SIUE / SIUC

FTE - SIUE

							Adjusted with Multiplier					% of Total System Enrollment	
							1.0	1.2	1.4	1.4			
Fall Term	FY	UG	Masters	Doctoral	Prof	Total	UG	Masters	Doctoral	Prof	Total	Regular	Adjusted
1999	2000	7,879	1,190	3	202	9,274	7,879	1,428	4	283	9,594	33.0%	32.9%
2000	2001	8,209	1,275	2	195	9,681	8,209	1,530	3	273	10,015	34.2%	34.1%
2001	2002	8,422	1,296	2	194	9,914	8,422	1,555	3	272	10,252	35.5%	35.3%
2002	2003	8,717	1,339	3	192	10,251	8,717	1,607	4	269	10,597	36.4%	36.3%
2003	2004	9,178	1,355	3	192	10,728	9,178	1,626	4	269	11,077	36.0%	35.7%
2004	2005	9,426	1,287	1	198	10,912	9,426	1,544	1	277	11,249	35.8%	35.5%
2005	2006	9,606	1,179	0	283	11,068	9,606	1,415	0	396	11,417	36.6%	36.3%
2006	2007	9,676	1,124	1	362	11,163	9,676	1,349	1	507	11,533	37.5%	37.2%
2007	2008	9,005	1,007	1	437	10,450	9,005	1,208	1	612	10,826	36.1%	35.8%
2008	2009	9,777	1,087	3	512	11,379	9,777	1,304	5	717	11,803	38.2%	38.0%
2009	2010	9,914	1,179	4	511	11,607	9,914	1,414	6	715	12,049	39.4%	39.1%
2010	2011	10,115	1,206	6	517	11,843	10,115	1,447	8	724	12,293	40.1%	39.7%
2011	2012	10,189	1,180	28	518	11,915	10,189	1,416	39	725	12,369	40.7%	40.3%
2012	2013	10,116	1,131	28	522	11,796	10,116	1,357	39	731	12,242	42.0%	41.6%
2013	2014	9,954	1,118	22	530	11,624	9,954	1,342	30	742	12,068	42.5%	42.1%
2014	2015	10,094	1,126	24	521	11,766	10,094	1,352	33	729	12,209	42.8%	42.4%
2015	2016	10,368	1,031	66	526	11,991	10,368	1,237	92	736	12,433	44.6%	44.2%
2016	2017	10,291	963	100	525	11,879	10,291	1,155	140	735	12,322	46.4%	46.1%
2017	2018	9,912	919	154	538	11,523	9,912	1,103	216	753	11,984	48.8%	48.5%

FTE - SIUC (Excluding SOM)

							Adjusted with Multiplier					% of Total System Enrollment	
							1.0	1.2	1.4	1.4			
Fall Term	FY	UG	Masters	Doctoral	Prof	Total	UG	Masters	Doctoral	Prof	Total	Regular	Adjusted
1999	2000	16,108	1,746	514	487	18,855	16,108	2,095	720	682	19,605	67.0%	67.1%
2000	2001	15,884	1,755	515	460	18,614	15,884	2,106	721	644	19,355	65.8%	65.9%
2001	2002	15,341	1,739	515	443	18,038	15,341	2,087	721	620	18,769	64.5%	64.7%
2002	2003	15,161	1,851	517	368	17,897	15,161	2,221	724	515	18,621	63.6%	63.7%
2003	2004	15,862	2,178	664	391	19,095	15,862	2,614	930	547	19,953	64.0%	64.3%
2004	2005	16,332	2,135	679	403	19,549	16,332	2,562	951	564	20,409	64.2%	64.5%
2005	2006	15,940	2,176	673	383	19,172	15,940	2,611	942	536	20,030	63.4%	63.7%
2006	2007	15,321	2,171	725	367	18,584	15,321	2,605	1,015	514	19,455	62.5%	62.8%
2007	2008	15,175	2,269	713	369	18,526	15,175	2,723	998	516	19,413	63.9%	64.2%
2008	2009	14,993	2,286	727	383	18,389	14,993	2,744	1,018	536	19,290	61.8%	62.0%
2009	2010	14,439	2,269	767	393	17,868	14,439	2,723	1,074	551	18,786	60.6%	60.9%
2010	2011	14,158	2,319	829	405	17,711	14,158	2,783	1,161	567	18,669	59.9%	60.3%
2011	2012	13,870	2,286	830	386	17,372	13,870	2,743	1,162	540	18,315	59.3%	59.7%
2012	2013	12,903	2,203	806	359	16,271	12,903	2,644	1,129	503	17,178	58.0%	58.4%
2013	2014	12,343	2,256	767	356	15,721	12,343	2,707	1,074	498	16,622	57.5%	57.9%
2014	2015	12,411	2,217	715	374	15,717	12,411	2,660	1,001	523	16,596	57.2%	57.6%
2015	2016	11,975	1,881	656	370	14,882	11,975	2,257	919	518	15,669	55.4%	55.8%
2016	2017	11,110	1,672	588	340	13,710	11,110	2,007	823	477	14,416	53.6%	53.9%
2017	2018	9,763	1,445	487	398	12,093	9,763	1,734	682	557	12,736	51.2%	51.5%

FTE Enrollment Comparison ("Total" Column = SIUC Enrollment Minus SIUE Enrollment)

							Adjusted with Multiplier				
Fall Term	FY	UG	Masters	Doctoral	Prof	Total	UG	Masters	Doctoral	Prof	Total
1999	2000	8,229	556	511	285	9,581	8,229	667	715	399	10,011
2000	2001	7,675	480	513	265	8,933	7,675	576	718	371	9,340
2001	2002	6,919	443	513	249	8,124	6,919	532	718	349	8,517
2002	2003	6,444	512	514	176	7,646	6,444	614	720	246	8,024
2003	2004	6,684	823	661	199	8,367	6,684	988	925	279	8,876
2004	2005	6,906	848	678	205	8,637	6,906	1,018	949	287	9,160
2005	2006	6,334	997	673	100	8,104	6,334	1,196	942	140	8,613
2006	2007	5,645	1,047	724	5	7,421	5,645	1,256	1,014	7	7,922
2007	2008	6,170	1,263	712	(68)	8,077	6,170	1,515	997	(95)	8,587
2008	2009	5,216	1,200	724	(129)	7,010	5,216	1,439	1,013	(181)	7,487
2009	2010	4,525	1,091	763	(118)	6,261	4,525	1,309	1,068	(165)	6,737
2010	2011	4,043	1,113	824	(112)	5,868	4,043	1,336	1,153	(157)	6,376
2011	2012	3,681	1,106	802	(132)	5,457	3,681	1,327	1,123	(185)	5,946
2012	2013	2,787	1,073	779	(163)	4,475	2,787	1,287	1,090	(228)	4,936
2013	2014	2,389	1,138	746	(175)	4,098	2,389	1,365	1,044	(244)	4,554
2014	2015	2,317	1,091	691	(147)	3,952	2,317	1,309	968	(206)	4,387
2015	2016	1,607	850	591	(156)	2,892	1,607	1,020	827	(218)	3,236
2016	2017	818	710	488	(185)	1,831	818	852	683	(258)	2,095
2017	2018	(149)	526	333	(140)	570	(149)	631	466	(196)	752

Data Source: RAMP Historical - Table 7. Fall 2017 (FY2018) data from IBHE 12/12/17 Enrollment Report.

Table Notes for Table 3

Reallocation Data Based on Full-Time Equivalents (FTE)

- In FY 2002, SIUC's *FTE* was 64.5% and SIUE's head count was 35.5% of the total SIU FTE enrollment (excluding the School of Medicine).

- To recognize the differing missions of the two campuses, weighting factors of 1.0 for UG students, 1.2 for Masters students, and 1.4 for Doctoral and Professional students were applied to calculate an Adjusted FTE. In FY 2002, SIUC's *Adjusted FTE* was 64.7% and SIUE's *Adjusted FTE* was 35.3% of the total *SIU Adjusted FTE enrollment*, which approximated the 64.2% SIUC / 35.8% SIUE distribution of state appropriation.

    - It should be noted that the impact of applying the weighting factors to recognize the campuses' differing missions was only 0.2%, moving SIUC from 64.5% to 64.7%.

- In FY 2018, SIUC's *Adjusted FTE* was 51.5% and SIUE's was 48.5%. Had the FY 2018 state appropriation funding distribution reflected the Fall 2017 *Adjusted FTE* distribution, the result would have been a redistribution of $17.7 million from SIUC to SIUE.

- Since FY 2000, had funding been distributed according to the *Adjusted FTE* weighted formula distribution, it would have resulted in an additional $90 million in cumulative appropriation funding for SIUE (or $95 million since FY 2002, referenced above).

Table 4

State Appropriation Funding Lost by SIUE from FY 2000-2018 Based on Headcount and Weighted FTE's

(In Thousands)

Fiscal Year	SIUE Overpaid / (Underpaid) Allocation Error by Headcount	Allocation Error by Adj. FTE
FY 2000	$1,114.0	$3,996.3
FY 2001	$27.2	$1,751.3
FY 2002	($725.2)	$1,055.7
FY 2003	($1,337.2)	($814.8)
FY 2004	($3,223.0)	$256.1
FY 2005	($4,923.1)	$449.5
FY 2006	($5,677.5)	($1,080.4)
FY 2007	($6,577.8)	($2,743.5)
FY 2008	($6,471.6)	($125.3)
FY 2009	($8,002.3)	($4,151.5)
FY 2010	($9,975.9)	($6,353.1)
FY 2011	($10,642.7)	($7,083.0)
FY 2012	($11,308.6)	($8,060.2)
FY 2013	($11,780.9)	($9,339.1)
FY 2014	($13,008.3)	($9,974.1)
FY 2015	($12,924.2)	($10,188.2)
FY 2016 *	($4,470.6) *	($3,792.2) *
FY 2017	($18,306.3)	($16,051.2)
FY 2018	($18,870.7)	($17,688.5)
Total	**($147,084.7)**	**($89,936.0)**

*Funding levels were decreased dramatically in FY 2016 because the state appropriation was only 29% of preceding levels for that period.

Table 5

Illinois Public Universities - FY18 Appropriation per Student FTE

Doctoral Institutions	Fall 2017 Student FTE UG	Grad/Prof	Total	GRF/EAF Only FY 2018 State Approp.	Approp. Per Student FTE	% of Total State Approp. $	Student FTE as % of Total
- Illinois State University	16,826	1,482	18,308	$65,004,000	$3,551	6.9%	11.0%
- Northern Illinois University	12,136	2,846	14,982	$81,983,500	$5,472	8.7%	9.0%
- SIU Carbondale	**9,763**	**2,330**	**12,093**	**$91,349,000**	**$7,554**	**9.6%**	**7.3%**
- SIU School of Medicine	0	370	370	$33,620,400	$90,866	3.5%	0.2%
- Univ. of Illinois Chicago	18,949	11,469	30,418	$218,246,000	$7,175	23.0%	18.3%
- Univ. of Illinois Urbana/Champaign	34,573	15,061	49,634	$215,622,900	$4,344	22.8%	29.9%
Total / Average	**92,247**	**33,558**	**125,805**	**$705,825,800**	**$5,610**	**74.5%**	**75.7%**
Average Excl. SIUC & SOM					**$5,125**		
Masters Institutions							
- Chicago State University	1,535	894	2,429	$32,697,400	$13,461	3.4%	1.5%
- Eastern Illinois University	4,442	897	5,339	$38,678,100	$7,244	4.1%	3.2%
- Governors State University	2,387	1,167	3,554	$21,656,000	$6,093	2.3%	2.1%
- Northeastern Illinois University	4,902	875	5,777	$33,209,000	$5,748	3.5%	3.5%
- SIU Edwardsville	**9,912**	**1,611**	**11,523**	**$52,565,000**	**$4,562**	**5.5%**	**6.9%**
- Univ. of Illinois Springfield	2,282	1,244	3,526	$16,825,000	$4,772	1.8%	2.1%
- Western Illinois University	6,981	1,153	8,134	$46,300,700	$5,692	4.9%	4.9%
Total / Average	**32,441**	**7,841**	**40,282**	**$241,931,200**	**$6,006**	**25.5%**	**24.3%**
Average Excl. SIUE					**$6,585**		
Total / Average	**124,688**	**41,399**	**166,087**	**$947,757,000**	**$5,706**	**100.0%**	**100.0%**

SIU System Office	$3,379,400
U of I System Office & System Wide Programs	$132,312,000
IBHE Total for FY18 GRF/EAF Approp.	**$1,083,448,400**

Note: FY 2018 state appropriation numbers above for the IPU's exclude special appropriations from Other State Funds (e.g. Pharmacy, License Plates, Fire Prevention, etc.)

Table Notes for Table 5

Reallocation Data Based on FY 2018 Average Appropriation per Student FTE

- This year, SIUE has an average appropriation per student FTE of $4,562. The mean of the other Masters-level Illinois public universities (excluding SIUE) is $6,585, resulting in a difference of $2,023.

- When that difference of $2,023 is multiplied times SIUE's Fall 2017 FTE enrollment of 11,523, the resulting figure suggests that SIUE is underfunded by $23.3 million in state appropriation vs. the mean of the other Masters-level Illinois public universities.

- This year, SIUC has an average appropriation per student FTE of $7,554. The mean of the other Doctoral-level Illinois public universities (excluding SIUC and the SIU School of Medicine) is $5,125, resulting in a difference of $2,429.

- When that difference of $2,429 is multiplied times SIUC's Fall 2017 FTE enrollment of 12,093, the resulting figure indicates that SIUC's state appropriation funding is $29.4 million above the mean of the other Doctoral-level Illinois public universities.

Table 6

DISCIPLINE COST STUDY TRENDS

Instructional Cost Per Credit Hour

System/Institution	FY2014	FY2015	FY2016	FY2014-2016 Change	FY2014-2016 Percent Change
Chicago State University	$ 512.49	$ 525.68	$ 507.28	$ (5.21)	(1.0) %
Eastern Illinois University	411.01	414.95	376.59	(34.42)	(8.4)
Governors State University	442.73	422.45	388.67	(54.06)	(12.2)
Illinois State University	365.07	371.62	359.83	(5.24)	(1.4)
Northeastern Illinois University	406.33	415.05	402.42	(3.91)	(1.0)
Northern Illinois University	386.72	396.99	380.92	(5.80)	(1.5)
Western Illinois University	352.08	360.90	358.75	6.67	1.9
Southern Illinois University	350.48	350.01	334.16	(16.32)	(4.7)
Carbondale	379.41	386.74	379.64	0.23	0.1
Edwardsville	**314.73**	**305.45**	**283.14**	**(31.59)**	**(10.0)**
University of Illinois	485.00	482.43	441.46	(43.54)	(9.0)
Chicago	456.68	463.55	444.95	(11.73)	(2.6)
Springfield	444.21	412.64	391.23	(52.98)	(11.9)
Urbana/Champaign	502.67	498.04	443.95	(58.72)	(11.7)
Total	$ 425.54	$ 427.08	$ 400.72	$ (24.81)	(5.8) %

Source: 2015-2016 IBHE Discipline Unit Cost Study - Table 7

Appendix A

Southern Illinois University Edwardsville Faculty Senate Resolution in Support of SIU System Budget Reallocation

Whereas Southern Illinois University Edwardsville came into being in 1957 as the result of intense local demand by the citizens of Southwestern Illinois articulated through the Southwestern Illinois Council for Higher Education and through their elected public officials; and

Whereas Southern Illinois University Edwardsville is a mature university in 2018 with over 120,000 graduates; and

Whereas Southern Illinois University Edwardsville is a distinct peer university within the SIU System; and

Whereas working within a culture of shared governance, the faculty, staff, and administrators of Southern Illinois University Edwardsville have collaborated to manage their portion of the SIU System budget responsibly, prudently, and successfully; and

Whereas Southern Illinois University Edwardsville enjoys a positive reputation and is able to market its degree programs successfully in a very competitive environment; and

Whereas increased investment by the SIU System Board of Trustees in the present and future of Southern Illinois University Edwardsville is advisable and justified by numerous positive indicators including but not limited to

- A rising regional and national reputation underscored by ratings and awards together with consistently-positive media coverage (https://www.siue.edu/about/pointsofpride.shtml)
- Southern Illinois University Edwardsville ranks second among Carnegie master's large, primarily residential universities for federal research and development expenditures, according to the National Science Foundation
- Substantial growth in graduate and professional programs
- Talented, engaged, and innovative faculty and staff members
- A welcoming climate that promotes diversity and inclusion
- Partnerships with metropolitan St. Louis businesses and entrepreneurial ecosystems
- A lean and efficient operating model that continues to prosper during challenging economic times in Illinois
- A cost point that continues to be very attractive to students
- A beautiful campus with attractive, up-to-date structures and facilities
- Demographics, since SIUE serves the second-largest metropolitan area in the state of Illinois
- Location and accessibility, since SIUE is situated in close proximity to St. Louis and within a growing and vibrant suburban community

Appendix A

Therefore, because Southern Illinois University Edwardsville is a distinct peer university within the SIU System, with equal status and standing to Southern Illinois University Carbondale, the Faculty Senate of Southern Illinois University Edwardsville respectfully requests that the SIU System Board of Trustees **immediately** create a new, fair and dynamic formula (geared to the present and future) that will, over a transitional period of no longer than two fiscal years, reallocate the SIU system budget in a just and equitable manner predicated primarily on enrollment data to enable Southern Illinois University Edwardsville to reach its full potential.

Mover: Faculty Senate Executive Committee

Approved March 1, 2018

From: Randy J Dunn
Sent: Thursday, March 29, 2018 1:21 PM
To: Misty D Whittington (mistyw@siu.edu)
Subject: More reallocation matter
Attachments: Phase I Appropriation Reallocation BOT Matter April 2018 - 3.29.18.docx; Table Notes for Tables 2 3 5 - 3.29.18.docx

Last piece on reallocation:

1.The narrative write up of the matter at the beginning, good to go.

2.The "table notes" that you see in the packet go right after Tables 2, 3, and 5.

That should give you everything I got to make the 15 or so page packet I left you the sample of.

Will get to moving expense asap after my 1:30 conference call.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

Southern Illinois University
Board of Trustees
April 12, 2018

AUTHORIZATION FOR PHASE I REALLOCATION OF APPROPRIATION BUDGET, SIUC AND SIUE

Summary

This matter seeks approval to reallocate an additional $5.125 million of the state appropriation to the Edwardsville campus for FY 2019.

Rationale for Adoption

Historically, the distribution of the General Revenue Fund state appropriation allocated to the SIU system by the State of Illinois has been at the level of approximately 64% to the Carbondale campus and 36% to the Edwardsville campus **(see Table 1)**, when excluding the allocations to the School of Medicine and Central Administration.

Decades ago, that distribution of state appropriation approximated the student enrollment distribution of the Carbondale and Edwardsville campuses. However, in recent years, as enrollment has grown at the Edwardsville campus and decreased at the Carbondale campus, the enrollment distribution is nearly equal with 50.7% of the students at SIUC and 49.3% of the students at SIUE **(see Table 2)**. Current enrollment trends suggest that the total student enrollment at the Edwardsville campus will surpass the total enrollment at the Carbondale campus in the near future.

While SIUC's mission focuses more on graduate study, the student distributions are similar. In considering the various student population segments, SIUE is slightly larger in undergraduate enrollment (11,402 SIUE to 10,987 SIUC) and slightly smaller at the graduate level (2,394 SIUE to 3,197 SIUC excluding the School of Medicine).

Another difference in the mission and programs of the two campuses relates to research. Both do research, but SIUC's external grant funding is larger and its state operating fund investment is also larger.

Based on FY 2017 historical data in the SIU FY 2019 RAMP submission to IBHE, SIUE's rate of return on organized research is 3.2 to 1. SIUE's investment of $2.1 million in state operating funds for research, produced external funding of $6.7 million. SIUC's rate of return on organized research is 1.7 to 1. SIUC's investment of $8.8 million in state operating funds for research, resulted in external funding of $15.1 million.

One foundational element of being a member of a system is fair treatment for all and this proposal seeks to adjust the state appropriation allocation in a more equitable fashion.

This Board matter would direct a redistribution of the state appropriation funding levels between the Carbondale and Edwardsville campuses to more closely reflect the change in enrollment levels at the campuses.

This action is the first step in an overall review of the allocation process. A more comprehensive study will be undertaken by an external third party. That review could include additional elements beyond enrollment, arguably the largest, but not the only, variable of significance. The larger study also could focus on factors such as facility needs and costs, funding for research, research productivity, educational needs of the various communities, economic impact of the universities, specific individual areas of study and costs associated with those programs, anticipated state demographics, and other appropriate data. The current proposal is largely based on enrollment data, but it includes adjustments intended to address the different missions of the two institutions.

Historical enrollment data were compiled for the Carbondale and Edwardsville campuses, comparing both student headcount and full-time equivalent (FTE) enrollment levels. In addition, a weighting factor was applied to recognize the differing missions of the two campuses [the weighting factors include a 1.0 multiplier for undergraduate students, 1.2 multiplier for masters level students, and a 1.4 multiplier for doctoral and professional students **(see Table 3)**]. In considering the four types of enrollment data (unadjusted headcount and FTE, and weighted headcount and FTE), the results are similar. However, the weighted FTE methodology is discussed in depth hereafter, because it better reflects the implied costs of the different missions and best accommodates the current financial hardship being experienced by SIUC.

The Fall 2016 (FY 2017) weighted FTE enrollment distribution was 53.9% SIUC / 46.1% SIUE and the Fall 2017 (FY 2018) weighted FTE enrollment distribution was 51.5% SIUC / 48.5% SIUE.

Had the FY 2018 state appropriation funding distribution reflected the Fall 2017 enrollment distribution, the result would have been a redistribution of $17.7 million from the Carbondale campus to the Edwardsville campus **(see Table 4)**. The 64% / 36% funding level last reflected the enrollment situation in FY 2002. Since that time, had funding been distributed according to the *weighted formula* -- a formula which favors Carbondale more than a direct headcount or FTE comparison -- it would have resulted in an additional $95 million in cumulative appropriation funding for SIUE, or $90 million ($89,936,000 in Table 4) since FY 2000.

In addition to headcount, another way of analyzing appropriate funding levels can be based on the average appropriation per student FTE **(see Table 5)**. SIUE's average FY 2018 appropriation per student FTE of $4,562 is $2,023 *lower* than the mean of the other Masters-level Illinois public universities (excluding SIUE) of $6,585. When that difference of $2,023 is multiplied times SIUE's Fall 2017 FTE enrollment of 11,523, the resulting figure suggests that SIUE is underfunded by $23.3 million in state appropriation vs. the mean of the other Masters-level Illinois public universities. SIUC's average FY 2018 appropriation per student FTE of $7,554 is $2,429 *higher* than the mean of the other Doctoral-level Illinois public universities (excluding SIUC and the SIU School of Medicine) of $5,125. When that difference of $2,429 is multiplied times SIUC's Fall 2017 FTE enrollment of 12,093, the resulting figure indicates that SIUC's state

appropriation funding is $29.4 million above the mean of the other Doctoral-level Illinois public universities.

Additional state appropriation funding allocated to the Edwardsville campus, when invested in current and planned programs, would be an investment by the SIU System that would result in an even more accelerated growth pattern than witnessed in the past 20 years, a period when SIUE was recognized by IBHE as the fastest growing public higher education institution in Illinois. SIUE is structurally lean and has the lowest undergraduate instructional cost per credit hour of any public university in Illinois **(see Table 6)**, so the additional funding would be efficiently utilized to provide educational opportunities to more students.

SIUE has both current and planned programs which are critical to the region's growth, including the metro east area, the second densest population in Illinois. The Edwardsville campus has tremendous room for growth on its traditional campus and has significantly increased its online course and program offerings in recent years. SIUE has also demonstrated the ability to shift quickly to address economic and academic forces and adjust to market needs. Additional state appropriation funding would provide SIUE with the financial resources needed to develop and grow its academic programs and to provide a quality education to more students in order to positively impact the regional economy.

Based on the current financial challenges faced by the Carbondale campus and the campus reorganization plan, which is currently under development, it does not seem prudent for SIUC to experience a reallocation of the full appropriation amount in one year. Therefore, this matter recommends a phased-in transition of state appropriation funding over a few years, beginning in FY 2019. The state appropriation allocation would be re-calculated annually, using the recommendations from the external study.

Constituency Involvement

[President Dunn will insert an introductory sentence or two here...]

The SIUE Faculty Senate approved a resolution on March 1, 2018 in support of an SIU System Budget Reallocation **(see Appendix A)**. In addition, the SIUE Chancellor has discussed this proposal with various campus constituencies, including the Chancellor's Council, the Extended Chancellor's Council, the University Planning and Budget Council, and the Dean's Council.

Considerations Against Adoption

A financial adjustment could temporarily add to the financial burden of the Carbondale campus. This impact could be mitigated in the long-term by implementing an annual review process which would re-evaluate the state appropriation process based on the factors recommended by the consultant and make adjustments accordingly. Future enrollment growth at SIUC and SIUE could be recognized in the model and resources could be directed based on the annual calculations.

Conclusion

In summary, the following figures indicate a range of funding shortfalls at SIUE depending on the data used. While these figures may be adjusted in the future according to additional variables suggested by an external consultant, because the disparity between the current enrollments and the current appropriation distribution is so egregious over the last two decades, based on the most important funding variable - enrollment - a $5.125 million adjustment is recommended at this time as an initial step in addressing the discrepancy *based on an assumption that a consultant will recommend a change of funding at a minimum of that magnitude*. After two decades of executing a static budget model which ignored enrollment changes, this first step seems long overdue.

While a multi-year adjustment recommendation of at least $4–6 million from the consultant may be anticipated to address the funding gap currently determined to be somewhere between $17.7 million and $23.3 million, the current recommendation reflects a minimum adjustment based on averaging the figure representing the lowest gap ($4.425 million -- adjusted FTE) and the highest figure ($5.825 million -- state appropriation by cost).

	SIUE Funding Gap	**SIUE Annual Funding Gap 4 Year Adjustment Target**
Adjusted FTE	$17.7 million	$4.425 million
Unadjusted FTE	$18.1 million	$4.525 million
Headcount	$18.9 million	$4.725 million
State Appropriation by Cost	SIUE – Underfunded $23.3 million	$5.825 million

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The annual allocation as part of the FY 2019 Appropriation Budget will be adjusted such that an additional $5.125 million will be assigned to SIUE.

(2) The President of Southern Illinois University will take steps to engage a consultant to review the allocation model and make further recommendations.

(3) The President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

Table 1

Distribution of State Appropriation

(In Thousands)

Fiscal Year	GRF/EAF State Approp. (Excl. SOM & System)		
	SIUE	SIUC	Total
FY 2000	$63,362.2	$117,313.2	$180,675.4
FY 2001	$67,061.5	$124,469.7	$191,531.2
FY 2002	$72,962.6	$130,594.0	$203,556.6
FY 2003	$68,500.0	$122,618.0	$191,118.0
FY 2004	$62,857.8	$112,506.1	$175,363.9
FY 2005	$62,607.8	$112,323.0	$174,930.8
FY 2006	$62,857.8	$113,251.4	$176,109.2
FY 2007	$63,645.4	$114,734.7	$178,380.1
FY 2008	$64,789.1	$116,527.3	$181,316.4
FY 2009	$66,603.2	$119,790.0	$186,393.2
FY 2010	$67,066.5	$120,825.2	$187,891.7
FY 2011	$63,045.3	$113,580.6	$176,625.9
FY 2012	$62,318.3	$112,270.8	$174,589.1
FY 2013	$58,494.1	$104,521.0	$163,015.1
FY 2014	$58,441.7	$104,206.3	$162,648.0
FY 2015	$56,997.2	$101,517.1	$158,514.3
FY 2016	$16,417.9	$29,261.4	$45,679.3
FY 2017	$56,997.2	$101,517.1	$158,514.3
FY 2018	$51,565.0	$91,287.4	$142,852.4

% of Total

Fiscal Year	GRF/EAF State Approp. (Excl. SOM & System)		
	SIUE	SIUC	Total
FY 2000	35.1%	64.9%	100.0%
FY 2001	35.0%	65.0%	100.0%
FY 2002	35.8%	64.2%	100.0%
FY 2003	35.8%	64.2%	100.0%
FY 2004	35.8%	64.2%	100.0%
FY 2005	35.8%	64.2%	100.0%
FY 2006	35.7%	64.3%	100.0%
FY 2007	35.7%	64.3%	100.0%
FY 2008	35.7%	64.3%	100.0%
FY 2009	35.7%	64.3%	100.0%
FY 2010	35.7%	64.3%	100.0%
FY 2011	35.7%	64.3%	100.0%
FY 2012	35.7%	64.3%	100.0%
FY 2013	35.9%	64.1%	100.0%
FY 2014	35.9%	64.1%	100.0%
FY 2015	36.0%	64.0%	100.0%
FY 2016	35.9%	64.1%	100.0%
FY 2017	36.0%	64.0%	100.0%
FY 2018	36.1%	63.9%	100.0%

Table 2

Headcount Enrollment - SIUE / SIUC

Headcount - SIUE

Fall Term	FY	UG	Masters	Doctoral	Prof	Total	% of Total System Enrollment
1999	2000	9,313	2,355	7	202	11,877	34.5%
2000	2001	9,576	2,413	9	195	12,193	35.0%
2001	2002	9,799	2,445	4	194	12,442	36.2%
2002	2003	10,014	2,494	8	192	12,708	36.5%
2003	2004	10,563	2,532	8	192	13,295	37.7%
2004	2005	10,811	2,482	2	198	13,493	38.6%
2005	2006	10,945	2,231	1	283	13,460	38.9%
2006	2007	10,960	2,124	3	362	13,449	39.4%
2007	2008	10,920	2,040	1	437	13,398	39.3%
2008	2009	10,977	2,106	7	512	13,602	40.0%
2009	2010	11,144	2,275	10	511	13,940	41.0%
2010	2011	11,305	2,300	11	517	14,133	41.7%
2011	2012	11,428	2,231	58	518	14,235	42.2%
2012	2013	11,341	2,125	67	522	14,055	43.1%
2013	2014	11,229	2,027	64	530	13,850	43.9%
2014	2015	11,421	1,977	53	521	13,972	44.1%
2015	2016	11,781	1,850	108	526	14,265	45.7%
2016	2017	11,720	1,744	153	525	14,142	47.5%
2017	2018	11,402	1,631	225	538	13,796	49.3%

Headcount - SIUC (Excluding SOM)

Fall Term	FY	UG	Masters	Doctoral	Prof	Total	% of Total System Enrollment
1999	2000	18,242	2,980	990	384	22,596	65.5%
2000	2001	18,121	3,139	1,017	368	22,645	65.0%
2001	2002	17,463	3,092	1,023	350	21,928	63.8%
2002	2003	17,369	3,295	1,042	363	22,069	63.5%
2003	2004	17,392	3,166	1,043	386	21,987	62.3%
2004	2005	17,057	2,912	1,100	390	21,459	61.4%
2005	2006	16,697	2,961	1,088	381	21,127	61.1%
2006	2007	16,294	2,972	1,088	360	20,714	60.6%
2007	2008	16,193	3,030	1,110	359	20,692	60.7%
2008	2009	15,980	2,943	1,091	367	20,381	60.0%
2009	2010	15,551	2,958	1,155	393	20,057	59.0%
2010	2011	15,141	2,970	1,247	385	19,743	58.3%
2011	2012	15,000	2,891	1,243	386	19,520	57.8%
2012	2013	14,130	2,830	1,237	351	18,548	56.9%
2013	2014	13,306	2,778	1,245	349	17,678	56.1%
2014	2015	13,461	2,712	1,171	359	17,703	55.9%
2015	2016	13,031	2,448	1,089	362	16,930	54.3%
2016	2017	12,182	2,123	983	339	15,627	52.5%
2017	2018	10,987	1,998	881	318	14,184	50.7%

Headcount Enrollment Comparison
("Total" Column = SIUC Enrollment Minus SIUE Enrollment)

Fall Term	FY	UG	Masters	Doctoral	Prof	Total
1999	2000	8,929	625	983	182	10,719
2000	2001	8,545	726	1,008	173	10,452
2001	2002	7,664	647	1,019	156	9,486
2002	2003	7,355	801	1,034	171	9,361
2003	2004	6,829	634	1,035	194	8,692
2004	2005	6,246	430	1,098	192	7,966
2005	2006	5,752	730	1,087	98	7,667
2006	2007	5,334	848	1,085	(2)	7,265
2007	2008	5,273	990	1,109	(78)	7,294
2008	2009	5,003	837	1,084	(145)	6,779
2009	2010	4,407	683	1,145	(118)	6,117
2010	2011	3,836	670	1,236	(132)	5,610
2011	2012	3,572	660	1,185	(132)	5,285
2012	2013	2,789	705	1,170	(171)	4,493
2013	2014	2,077	751	1,181	(181)	3,828
2014	2015	2,040	735	1,118	(162)	3,731
2015	2016	1,250	598	981	(164)	2,665
2016	2017	462	379	830	(186)	1,485
2017	2018	(415)	367	656	(220)	388

Data Source: RAMP Historical - Table 7. Fall 2017 (FY2018) data from IBHE 12/12/17 Enrollment Report.

Table Notes for Table 2

Reallocation Data Based on Head Count

- In FY 2002, SIUC's head count was 63.8% and SIUE's head count was 36.2% of the total SIU head count enrollment (excluding the School of Medicine), which approximated the 64.2% SIUC / 35.8% SIUE distribution of state appropriation.

- In FY 2018, SIUC's head count was 50.7% and SIUE's head count was 49.3%. Had the FY 2018 state appropriation funding distribution reflected the Fall 2017 *head count* distribution, the result would have been a redistribution of $18.9 million from SIUC to SIUE.

- Since FY 2000, had funding been distributed according to the *head count* distribution, it would have resulted in an additional $147 million in cumulative appropriation funding for SIUE (or $148 million since FY 2002, as referenced in Table 4).

Table 3

Full-Time Equivalent (FTE) Enrollment - SIUE / SIUC

FTE - SIUE

							Adjusted with Multiplier					% of Total System Enrollment	
							1.0	1.2	1.4	1.4			
Fall Term	FY	UG	Masters	Doctoral	Prof	Total	UG	Masters	Doctoral	Prof	Total	Regular	Adjusted
1999	2000	7,879	1,190	3	202	9,274	7,879	1,428	4	283	9,594	33.0%	32.9%
2000	2001	8,209	1,275	2	195	9,681	8,209	1,530	3	273	10,015	34.2%	34.1%
2001	2002	8,422	1,296	2	194	9,914	8,422	1,555	3	272	10,252	35.5%	35.3%
2002	2003	8,717	1,339	3	192	10,251	8,717	1,607	4	269	10,597	36.4%	36.3%
2003	2004	9,178	1,355	3	192	10,728	9,178	1,626	4	269	11,077	36.0%	35.7%
2004	2005	9,426	1,287	1	198	10,912	9,426	1,544	1	277	11,249	35.8%	35.5%
2005	2006	9,606	1,179	0	283	11,068	9,606	1,415	0	396	11,417	36.6%	36.3%
2006	2007	9,676	1,124	1	362	11,163	9,676	1,349	1	507	11,533	37.5%	37.2%
2007	2008	9,005	1,007	1	437	10,450	9,005	1,208	1	612	10,826	36.1%	35.8%
2008	2009	9,777	1,087	3	512	11,379	9,777	1,304	5	717	11,803	38.2%	38.0%
2009	2010	9,914	1,179	4	511	11,607	9,914	1,414	6	715	12,049	39.4%	39.1%
2010	2011	10,115	1,206	6	517	11,843	10,115	1,447	8	724	12,293	40.1%	39.7%
2011	2012	10,189	1,180	28	518	11,915	10,189	1,416	39	725	12,369	40.7%	40.3%
2012	2013	10,116	1,131	28	522	11,796	10,116	1,357	39	731	12,242	42.0%	41.6%
2013	2014	9,954	1,118	22	530	11,624	9,954	1,342	30	742	12,068	42.5%	42.1%
2014	2015	10,094	1,126	24	521	11,766	10,094	1,352	33	729	12,209	42.8%	42.4%
2015	2016	10,368	1,031	66	526	11,991	10,368	1,237	92	736	12,433	44.6%	44.2%
2016	2017	10,291	963	100	525	11,879	10,291	1,155	140	735	12,322	46.4%	46.1%
2017	2018	9,912	919	154	538	11,523	9,912	1,103	216	753	11,984	48.8%	48.5%

FTE - SIUC (Excluding SOM)

							Adjusted with Multiplier					% of Total System Enrollment	
							1.0	1.2	1.4	1.4			
Fall Term	FY	UG	Masters	Doctoral	Prof	Total	UG	Masters	Doctoral	Prof	Total	Regular	Adjusted
1999	2000	16,108	1,746	514	487	18,855	16,108	2,095	720	682	19,605	67.0%	67.1%
2000	2001	15,884	1,755	515	460	18,614	15,884	2,106	721	644	19,355	65.8%	65.9%
2001	2002	15,341	1,739	515	443	18,038	15,341	2,087	721	620	18,769	64.5%	64.7%
2002	2003	15,161	1,851	517	368	17,897	15,161	2,221	724	515	18,621	63.6%	63.7%
2003	2004	15,862	2,178	664	391	19,095	15,862	2,614	930	547	19,953	64.0%	64.3%
2004	2005	16,332	2,135	679	403	19,549	16,332	2,562	951	564	20,409	64.2%	64.5%
2005	2006	15,940	2,176	673	383	19,172	15,940	2,611	942	536	20,030	63.4%	63.7%
2006	2007	15,321	2,171	725	367	18,584	15,321	2,605	1,015	514	19,455	62.5%	62.8%
2007	2008	15,175	2,269	713	369	18,526	15,175	2,723	998	516	19,413	63.9%	64.2%
2008	2009	14,993	2,286	727	383	18,389	14,993	2,744	1,018	536	19,290	61.8%	62.0%
2009	2010	14,439	2,269	767	393	17,868	14,439	2,723	1,074	551	18,786	60.6%	60.9%
2010	2011	14,158	2,319	829	405	17,711	14,158	2,783	1,161	567	18,669	59.9%	60.3%
2011	2012	13,870	2,286	830	386	17,372	13,870	2,743	1,162	540	18,315	59.3%	59.7%
2012	2013	12,903	2,203	806	359	16,271	12,903	2,644	1,129	503	17,178	58.0%	58.4%
2013	2014	12,343	2,256	767	356	15,721	12,343	2,707	1,074	498	16,622	57.5%	57.9%
2014	2015	12,411	2,217	715	374	15,717	12,411	2,660	1,001	523	16,596	57.2%	57.6%
2015	2016	11,975	1,881	656	370	14,882	11,975	2,257	919	518	15,669	55.4%	55.8%
2016	2017	11,110	1,672	588	340	13,710	11,110	2,007	823	477	14,416	53.6%	53.9%
2017	2018	9,763	1,445	487	398	12,093	9,763	1,734	682	557	12,736	51.2%	51.5%

FTE Enrollment Comparison ("Total" Column = SIUC Enrollment Minus SIUE Enrollment)

							Adjusted with Multiplier				
Fall Term	FY	UG	Masters	Doctoral	Prof	Total	UG	Masters	Doctoral	Prof	Total
1999	2000	8,229	556	511	285	9,581	8,229	667	715	399	10,011
2000	2001	7,675	480	513	265	8,933	7,675	576	718	371	9,340
2001	2002	6,919	443	513	249	8,124	6,919	532	718	349	8,517
2002	2003	6,444	512	514	176	7,646	6,444	614	720	246	8,024
2003	2004	6,684	823	661	199	8,367	6,684	988	925	279	8,876
2004	2005	6,906	848	678	205	8,637	6,906	1,018	949	287	9,160
2005	2006	6,334	997	673	100	8,104	6,334	1,196	942	140	8,613
2006	2007	5,645	1,047	724	5	7,421	5,645	1,256	1,014	7	7,922
2007	2008	6,170	1,263	712	(68)	8,077	6,170	1,515	997	(95)	8,587
2008	2009	5,216	1,200	724	(129)	7,010	5,216	1,439	1,013	(181)	7,487
2009	2010	4,525	1,091	763	(118)	6,261	4,525	1,309	1,068	(165)	6,737
2010	2011	4,043	1,113	824	(112)	5,868	4,043	1,336	1,153	(157)	6,376
2011	2012	3,681	1,106	802	(132)	5,457	3,681	1,327	1,123	(185)	5,946
2012	2013	2,787	1,073	779	(163)	4,475	2,787	1,287	1,090	(228)	4,936
2013	2014	2,389	1,138	746	(175)	4,098	2,389	1,365	1,044	(244)	4,554
2014	2015	2,317	1,091	691	(147)	3,952	2,317	1,309	968	(206)	4,387
2015	2016	1,607	850	591	(156)	2,892	1,607	1,020	827	(218)	3,236
2016	2017	818	710	488	(185)	1,831	818	852	683	(258)	2,095
2017	2018	(149)	526	333	(140)	570	(149)	631	466	(196)	752

Data Source: RAMP Historical - Table 7. Fall 2017 (FY2018) data from IBHE 12/12/17 Enrollment Report.

Table Notes for Table 3

Reallocation Data Based on Full-Time Equivalents (FTE)

- In FY 2002, SIUC's *FTE* was 64.5% and SIUE's head count was 35.5% of the total SIU FTE enrollment (excluding the School of Medicine).

- To recognize the differing missions of the two campuses, weighting factors of 1.0 for UG students, 1.2 for Masters students, and 1.4 for Doctoral and Professional students were applied to calculate an Adjusted FTE. In FY 2002, SIUC's *Adjusted FTE* was 64.7% and SIUE's *Adjusted FTE* was 35.3% of the total *SIU Adjusted FTE enrollment*, which approximated the 64.2% SIUC / 35.8% SIUE distribution of state appropriation.

    - It should be noted that the impact of applying the weighting factors to recognize the campuses' differing missions was only 0.2%, moving SIUC from 64.5% to 64.7%.

- In FY 2018, SIUC's *Adjusted FTE* was 51.5% and SIUE's was 48.5%. Had the FY 2018 state appropriation funding distribution reflected the Fall 2017 *Adjusted FTE* distribution, the result would have been a redistribution of $17.7 million from SIUC to SIUE.

- Since FY 2000, had funding been distributed according to the *Adjusted FTE* weighted formula distribution, it would have resulted in an additional $90 million in cumulative appropriation funding for SIUE (or $95 million since FY 2002, referenced above).

Table 4

State Appropriation Funding Lost by SIUE from FY 2000-2018 Based on Headcount and Weighted FTE's

(In Thousands)

Fiscal Year	SIUE Overpaid / (Underpaid) Allocation Error by Headcount	Allocation Error by Adj. FTE
FY 2000	$1,114.0	$3,996.3
FY 2001	$27.2	$1,751.3
FY 2002	($725.2)	$1,055.7
FY 2003	($1,337.2)	($814.8)
FY 2004	($3,223.0)	$256.1
FY 2005	($4,923.1)	$449.5
FY 2006	($5,677.5)	($1,080.4)
FY 2007	($6,577.8)	($2,743.5)
FY 2008	($6,471.6)	($125.3)
FY 2009	($8,002.3)	($4,151.5)
FY 2010	($9,975.9)	($6,353.1)
FY 2011	($10,642.7)	($7,083.0)
FY 2012	($11,308.6)	($8,060.2)
FY 2013	($11,780.9)	($9,339.1)
FY 2014	($13,008.3)	($9,974.1)
FY 2015	($12,924.2)	($10,188.2)
FY 2016 *	($4,470.6) *	($3,792.2) *
FY 2017	($18,306.3)	($16,051.2)
FY 2018	($18,870.7)	($17,688.5)
Total	**($147,084.7)**	**($89,936.0)**

*Funding levels were decreased dramatically in FY 2016 because the state appropriation was only 29% of preceding levels for that period.

Table 5

Illinois Public Universities - FY18 Appropriation per Student FTE

Doctoral Institutions	Fall 2017 Student FTE UG	Grad/Prof	Total	GRF/EAF Only FY 2018 State Approp.	Approp. Per Student FTE	% of Total State Approp. $	Student FTE as % of Total
- Illinois State University	16,826	1,482	18,308	$65,004,000	$3,551	6.9%	11.0%
- Northern Illinois University	12,136	2,846	14,982	$81,983,500	$5,472	8.7%	9.0%
- SIU Carbondale	**9,763**	**2,330**	**12,093**	**$91,349,000**	**$7,554**	**9.6%**	**7.3%**
- SIU School of Medicine	0	370	370	$33,620,400	$90,866	3.5%	0.2%
- Univ. of Illinois Chicago	18,949	11,469	30,418	$218,246,000	$7,175	23.0%	18.3%
- Univ. of Illinois Urbana/Champaign	34,573	15,061	49,634	$215,622,900	$4,344	22.8%	29.9%
Total / Average	**92,247**	**33,558**	**125,805**	**$705,825,800**	**$5,610**	**74.5%**	**75.7%**
Average Excl. SIUC & SOM					**$5,125**		
Masters Institutions							
- Chicago State University	1,535	894	2,429	$32,697,400	$13,461	3.4%	1.5%
- Eastern Illinois University	4,442	897	5,339	$38,678,100	$7,244	4.1%	3.2%
- Governors State University	2,387	1,167	3,554	$21,656,000	$6,093	2.3%	2.1%
- Northeastern Illinois University	4,902	875	5,777	$33,209,000	$5,748	3.5%	3.5%
- SIU Edwardsville	**9,912**	**1,611**	**11,523**	**$52,565,000**	**$4,562**	**5.5%**	**6.9%**
- Univ. of Illinois Springfield	2,282	1,244	3,526	$16,825,000	$4,772	1.8%	2.1%
- Western Illinois University	6,981	1,153	8,134	$46,300,700	$5,692	4.9%	4.9%
Total / Average	**32,441**	**7,841**	**40,282**	**$241,931,200**	**$6,006**	**25.5%**	**24.3%**
Average Excl. SIUE					**$6,585**		
Total / Average	**124,688**	**41,399**	**166,087**	**$947,757,000**	**$5,706**	**100.0%**	**100.0%**

SIU System Office	$3,379,400
U of I System Office & System Wide Programs	$132,312,000
IBHE Total for FY18 GRF/EAF Approp.	**$1,083,448,400**

Note: FY 2018 state appropriation numbers above for the IPU's exclude special appropriations from Other State Funds (e.g. Pharmacy, License Plates, Fire Prevention, etc.)

Table Notes for Table 5

Reallocation Data Based on FY 2018 Average Appropriation per Student FTE

- This year, SIUE has an average appropriation per student FTE of $4,562. The mean of the other Masters-level Illinois public universities (excluding SIUE) is $6,585, resulting in a difference of $2,023.

- When that difference of $2,023 is multiplied times SIUE's Fall 2017 FTE enrollment of 11,523, the resulting figure suggests that SIUE is underfunded by $23.3 million in state appropriation vs. the mean of the other Masters-level Illinois public universities.

- This year, SIUC has an average appropriation per student FTE of $7,554. The mean of the other Doctoral-level Illinois public universities (excluding SIUC and the SIU School of Medicine) is $5,125, resulting in a difference of $2,429.

- When that difference of $2,429 is multiplied times SIUC's Fall 2017 FTE enrollment of 12,093, the resulting figure indicates that SIUC's state appropriation funding is $29.4 million above the mean of the other Doctoral-level Illinois public universities.

Table 6

DISCIPLINE COST STUDY TRENDS

Instructional Cost Per Credit Hour

System/Institution	FY2014	FY2015	FY2016	FY2014-2016 Change	FY2014-2016 Percent Change
Chicago State University	$ 512.49	$ 525.68	$ 507.28	$ (5.21)	(1.0) %
Eastern Illinois University	411.01	414.95	376.59	(34.42)	(8.4)
Governors State University	442.73	422.45	388.67	(54.06)	(12.2)
Illinois State University	365.07	371.62	359.83	(5.24)	(1.4)
Northeastern Illinois University	406.33	415.05	402.42	(3.91)	(1.0)
Northern Illinois University	386.72	396.99	380.92	(5.80)	(1.5)
Western Illinois University	352.08	360.90	358.75	6.67	1.9
Southern Illinois University	350.48	350.01	334.16	(16.32)	(4.7)
Carbondale	379.41	386.74	379.64	0.23	0.1
Edwardsville	**314.73**	**305.45**	**283.14**	**(31.59)**	**(10.0)**
University of Illinois	485.00	482.43	441.46	(43.54)	(9.0)
Chicago	456.68	463.55	444.95	(11.73)	(2.6)
Springfield	444.21	412.64	391.23	(52.98)	(11.9)
Urbana/Champaign	502.67	498.04	443.95	(58.72)	(11.7)
Total	$ 425.54	$ 427.08	$ 400.72	$ (24.81)	(5.8) %

Source: 2015-2016 IBHE Discipline Unit Cost Study - Table 7

Appendix A

Southern Illinois University Edwardsville Faculty Senate Resolution in Support of SIU System Budget Reallocation

Whereas Southern Illinois University Edwardsville came into being in 1957 as the result of intense local demand by the citizens of Southwestern Illinois articulated through the Southwestern Illinois Council for Higher Education and through their elected public officials; and

Whereas Southern Illinois University Edwardsville is a mature university in 2018 with over 120,000 graduates; and

Whereas Southern Illinois University Edwardsville is a distinct peer university within the SIU System; and

Whereas working within a culture of shared governance, the faculty, staff, and administrators of Southern Illinois University Edwardsville have collaborated to manage their portion of the SIU System budget responsibly, prudently, and successfully; and

Whereas Southern Illinois University Edwardsville enjoys a positive reputation and is able to market its degree programs successfully in a very competitive environment; and

Whereas increased investment by the SIU System Board of Trustees in the present and future of Southern Illinois University Edwardsville is advisable and justified by numerous positive indicators including but not limited to

- A rising regional and national reputation underscored by ratings and awards together with consistently-positive media coverage (https://www.siue.edu/about/pointsofpride.shtml)
- Southern Illinois University Edwardsville ranks second among Carnegie master's large, primarily residential universities for federal research and development expenditures, according to the National Science Foundation
- Substantial growth in graduate and professional programs
- Talented, engaged, and innovative faculty and staff members
- A welcoming climate that promotes diversity and inclusion
- Partnerships with metropolitan St. Louis businesses and entrepreneurial ecosystems
- A lean and efficient operating model that continues to prosper during challenging economic times in Illinois
- A cost point that continues to be very attractive to students
- A beautiful campus with attractive, up-to-date structures and facilities
- Demographics, since SIUE serves the second-largest metropolitan area in the state of Illinois
- Location and accessibility, since SIUE is situated in close proximity to St. Louis and within a growing and vibrant suburban community

Appendix A

Therefore, because Southern Illinois University Edwardsville is a distinct peer university within the SIU System, with equal status and standing to Southern Illinois University Carbondale, the Faculty Senate of Southern Illinois University Edwardsville respectfully requests that the SIU System Board of Trustees **immediately** create a new, fair and dynamic formula (geared to the present and future) that will, over a transitional period of no longer than two fiscal years, reallocate the SIU system budget in a just and equitable manner predicated primarily on enrollment data to enable Southern Illinois University Edwardsville to reach its full potential.

Mover: Faculty Senate Executive Committee

Approved March 1, 2018

From: Randy J Dunn
Sent: Thursday, March 29, 2018 12:26 PM
To: Winter, William;Duane Stucky
Cc: Pembrook, Randall
Subject: RE: BOT Proposal (CONFIDENTIAL DRAFT)

Got it on this end. Will be back in touch if need be...thanks! (And yes, I see my reminder!)

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Winter, William [mailto:wwinter@siue.edu]
Sent: Thursday, March 29, 2018 12:19 PM
To: Randy J Dunn <rdunn@siu.edu>; Duane Stucky <dustucky@siu.edu>
Cc: Pembrook, Randall <rpembro@siue.edu>
Subject: BOT Proposal (CONFIDENTIAL DRAFT)

President Dunn and Dr. Stucky,

Please find attached the proposal for the Phase I Reallocation Board Matter.

For your convenience and ease of review, the first attached PDF file contains the entire 15 page Board matter package, including the Board matter (narrative), the Tables and corresponding notes, and the Appendix, in the suggested order.

The four other attached files (Excel, Word, and PDF) contain the original information which has been consolidated into the PDF file mentioned above. A list of those files is provided below.

Items To Note

- We added a section to the Board matter near the end of the narrative, after "Considerations Against Adoption" and before "Resolution." We had originally called that section "Summary" but then noticed that the first section in the Board matter is already named "Summary," so we renamed the additional section "Conclusion." **We are noting this item, in case you would like to change the name of the section.**

- **As a reminder, please note the comment under the "Constituency Involvement" section which mentions "[President Dunn will insert an introductory sentence or two here…]."**

Attached Files

- **Phase I Appropriation Reallocation BOT Matter April 2018 – 3.29.18.pdf** - This pdf file contains all the various documents in the suggested page order. It has been included for ease of review and contains the information included in the various files (Excel, Word, and PDF) following.

- **Phase I Appropriation Reallocation BOT Matter – FINAL DRAFT - 3.29.18.docx** - This Word document contains the Board matter narrative.

- **Phase I Appropriation Reallocation Tables For April 12 2018 BOT Meeting - 3.29.18.xlsx** - This Excel file contains all the Tables.

- **Table Notes for Tables 2, 3, and 5 – 3.29.18.docx** - This Word document contains the Notes for all the Tables.

- **FacultySenateResolution_SIUSystemBudgetReallocation_FS_1March2018.pdf** - This PDF document contains the 3/1/18 SIUE Faculty Senate Resolution regarding the Reallocation (In our package, this is Appendix A).

Let me know if you need anything else.

Thanks,
Bill

From: Misty D Whittington <mistyw@siu.edu>
Sent: Thursday, March 29, 2018 1:03 PM
To: Randy J Dunn
Subject: RE: Budget Reallocation Matter

Matt said they have been texting about it this morning.

Misty Whittington
Executive Secretary
Office of the Board of Trustees
Southern Illinois University
MC 6801
Carbondale, IL 62901
Phone: 618/536-3357
Fax: 618/536-3404
E-mail: mistyw@siu.edu

From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Thursday, March 29, 2018 12:10 PM
To: Misty D Whittington
Subject: RE: Budget Reallocation Matter

Should be soon...and Luke is doing the equipment item (or maybe got passed on to Matt to review?).

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Misty D Whittington [mailto:mistyw@siu.edu]
Sent: Thursday, March 29, 2018 12:04 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: Budget Reallocation Matter

Dr. Dunn,

Should I have the above soon? I have also sent a note to Matt asking about the lab equipment item.

Misty Whittington
Executive Secretary

Office of the Board of Trustees
Southern Illinois University
MC 6801
Carbondale, IL 62901
Phone: 618/536-3357
Fax: 618/536-3404
E-mail: mistyw@siu.edu

From: announce-bounces@lists.siue.edu on behalf of Pembrook, Randall <rpembro@siue.edu>
Sent: Friday, March 30, 2018 9:26 AM
To: announce@lists.siue.edu
Subject: Chancellor's Update
Attachments: ATT00001.txt

Friends,

Welcome to the stretch drive to Commencement 2018! In these next five weeks, we will have many opportunities to celebrate faculty, staff, and student accomplishments that have occurred throughout this academic year. The School of Business' celebration recognizing $200,000 in donor support at its recent Annual Scholarship and Awards Program is a great example. I know you will enjoy the various awards and scholarship events hosted by all the schools and colleges throughout April and May.

We also are fortunate this time of year to enjoy access to an outstanding array of learning opportunities like this week's lecture by Dr. Paul Rasmussen regarding Adlerian/Dreikursian Thinking, Naomi Tutu's address at the MJCHF dinner focusing on humanity and respect, as well as the upcoming Fritz Marti Lecture featuring Boston College's Richard Kearney.

I want to thank everyone involved in our Spring Break trip to Costa Rica. The Schools of Nursing, Pharmacy, and Education, Health and Human Behavior certainly did their part in shaping a changing world with both humanitarian efforts and academic endeavors. Earlier in January, the School of Dental Medicine also was in Costa Rica, and we hope to expand this program in the future. A newly signed MOU with the University of Costa Rica will help ensure additional collaborations in the future. Other outreach efforts worth noting include the School of Pharmacy's work in Haiti, and the School of Engineering's Constructors Club working with Habitat for Humanity in Florida during Spring Break. These efforts only heighten SIUE's growing national and international reputation. They are truly transformative experiences for our students, faculty and staff, not only for the hands-on experiences, but also the community engagement that creates an impact far beyond what we imagine.

Regarding upcoming business, the SIU Board of Trustees meeting in Carbondale on April 12 will be significant for SIUE on a variety of fronts:

- We look forward to awarding a contract for completion of Phase 2 of the Student Project Design and Fabrication Workshop for the School of Engineering. Private donations account for the $1.2-million to complete the project.
- We expect approval of the expansion of the Disability Support Services office in the Student Success Center to accommodate students requiring assistance for testing services, along with relocation of a computer lab and the creation of a new smart seminar room.
- We are aligning with an external firm to enhance SIUE's position in the highly competitive MBA marketplace by growing an accelerated online MBA program.
- We are also renewing highly effective agreements with media partners for traditional and digital media buying for University Marketing & Communications. Our Enrollment Management and Marketing teams, working closely with our outstanding SIUE faculty and staff, continue to create an environment that is attracting the attention of prospective students. Freshman deposits are running 15 percent ahead of this point last year. Also, admitted graduate students are up nine percent, and international applications have increased five percent.
- Proposed structural improvements include improvements in the MUC (skylight), Science East (new furniture) and Phase 2 of campus sidewalk replacement to enhance day-to-day life on campus.

Perhaps the most discussed issue on our campus at the moment is the possibility of reallocation of state funding between the Edwardsville and Carbondale campuses. Should this occur, our focus will be on utilizing additional resources to enhance the student academic experience with innovative programming, investing in our faculty and staff, increasing online offerings, and improving facilities that will build upon this campus' positive momentum for continued enrollment growth. Thank you for your ongoing efforts in support of excellence at SIUE. Have a great weekend.



Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2477

From: Pembrook, Randall <rpembro@siue.edu>
Sent: Monday, April 02, 2018 9:37 AM
To: Randy J Dunn
Subject: FYI

Trustee Marsha Ryan scheduled a meeting with me on Thursday at 1. She said the topic was a general discussion to follow up on our last meeting. I'm guessing the allocation issues may arise as well.

Just letting you know.

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

From: Randy J Dunn
Sent: Monday, April 02, 2018 9:53 AM
To: Pembrook, Randall
Cc: Amy Sholar
Subject: RE: FYI

Thanks RP. Plan to take notes accordingly during the meeting—it's actually ok if she sees you doing such, and feel free to indicate you'll be briefing me in on the discussion afterward.

CC-ing Chair Sholar as you'll note here, as an FYI.

Thanks. PS-As you know, I'm working at the E on that same day, first in Alton for Staff Senate and then back to the main campus. Taping Larry's radio show at 1 pm and will plan to catch up w/ you following that maybe?

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Monday, April 02, 2018 9:37 AM
To: Randy J Dunn <rdunn@siu.edu>
Subject: FYI

Trustee Marsha Ryan scheduled a meeting with me on Thursday at 1. She said the topic was a general discussion to follow up on our last meeting. I'm guessing the allocation issues may arise as well.

Just letting you know.

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

From: Pembrook, Randall <rpembro@siue.edu>
Sent: Monday, April 02, 2018 9:57 AM
To: Randy J Dunn
Subject: RE: FYI

Lots in my Randy Dunn discussion file. Probably more by the time I see you!

Thanks for your leadership.

RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Monday, April 2, 2018 9:53 AM
To: Pembrook, Randall <rpembro@siue.edu>
Cc: Amy Sholar [redacted]
Subject: RE: FYI

Thanks RP. Plan to take notes accordingly during the meeting—it's actually ok if she sees you doing such, and feel free to indicate you'll be briefing me in on the discussion afterward.

CC-ing Chair Sholar as you'll note here, as an FYI.

Thanks. PS-As you know, I'm working at the E on that same day, first in Alton for Staff Senate and then back to the main campus. Taping Larry's radio show at 1 pm and will plan to catch up w/ you following that maybe?

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Monday, April 02, 2018 9:37 AM
To: Randy J Dunn <rdunn@siu.edu>
Subject: FYI

Trustee Marsha Ryan scheduled a meeting with me on Thursday at 1. She said the topic was a general discussion to follow up on our last meeting. I'm guessing the allocation issues may arise as well.

Just letting you know.

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151

Edwardsville, IL 62026
618-650-2481



From: Randy J Dunn
Sent: Monday, April 02, 2018 10:00 AM
To: Pembrook, Randall
Subject: RE: FYI

Understood…and you too!

Trustee Ryan is off the ranch in a big way, of course…and even her other 2 supporters on the Board are having a tough time defending it now.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Monday, April 02, 2018 9:57 AM
To: Randy J Dunn <rdunn@siu.edu>
Subject: RE: FYI

Lots in my Randy Dunn discussion file. Probably more by the time I see you!

Thanks for your leadership.

RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Monday, April 2, 2018 9:53 AM
To: Pembrook, Randall <rpembro@siue.edu>
Cc: Amy Sholar [redacted]
Subject: RE: FYI

Thanks RP. Plan to take notes accordingly during the meeting—it's actually ok if she sees you doing such, and feel free to indicate you'll be briefing me in on the discussion afterward.

CC-ing Chair Sholar as you'll note here, as an FYI.

Thanks. PS-As you know, I'm working at the E on that same day, first in Alton for Staff Senate and then back to the main campus. Taping Larry's radio show at 1 pm and will plan to catch up w/ you following that maybe?

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Monday, April 02, 2018 9:37 AM
To: Randy J Dunn <rdunn@siu.edu>
Subject: FYI

Trustee Marsha Ryan scheduled a meeting with me on Thursday at 1. She said the topic was a general discussion to follow up on our last meeting. I'm guessing the allocation issues may arise as well.

Just letting you know.

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

From: Randy J Dunn
Sent: Tuesday, April 03, 2018 10:01 AM
To: Pembrook, Randall;Amy Sholar
Subject: RE: Wednesday afternoon working session

I'll take the first cut at this and then if the Chair wants to correct anything and/or weigh in too…all good. ☺

I think you will do a little of each as I highlighted below. I'll provide a brief intro/set-up—i.e., that for a first phase pending further data and an external consultant, we decided to use various enrollment measures (plus a gross cost-study measure) to get some idea of what an appropriate starting amount would be for the reallocation. And to get to some rational/reasonable figure but without too severe a disruption in revenue stream to SIUC.

Next, have Bill BRIEFLY walk through the 3 enrollment approaches and the cost study—that were then averaged out to get to the $5.125.

You can then talk in general terms about utilization of the added funding. Would make clear not being used for the recent salary increases generally—you had that covered from existing operating funds already—but if addressing some inequities or salary compression, touch upon what and where those are. But I would take care not to have it come off sounding like this money is going to just get dropped into a salary pool, which I know is not the plan. So also certainly lay out broadly the new program directions you'll go w/ the additional dollars. No ppt given the room I think, but if you want to give the BOT a handout, that's fine. Would like to have it by this Monday if possible, to load up into the electronic Board Books. Or if makes more sense to hand out that day, that's ok too.

See if Amy has any other guidance, but as always, less is usually more on these presentations. Cover the basics (you may need to coach Bill a little here, he can get in the weeds quickly??) and let the Trustees ask the detail questions if they have them.

Thanks RP…can discuss further when I'm up there on Thursday if need be.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Tuesday, April 03, 2018 7:14 AM
To: Randy J Dunn <rdunn@siu.edu>; Amy Sholar [redacted]
Subject: RE: Wednesday afternoon working session

Give me some idea of what the two of you are imagining for the Wednesday work session……

Do you think it will largely be about questions specific to the proposal (e.g., How did you get the numbers in Table 2? The grant totals are larger than referenced in paragraph X….where did those numbers originate?)

Do you think it will focus on “So, if you had an additional $5.125M, what SPECIFICALLY would you invest in? (If this question comes up, do you think people will be looking for an answer like “new programs—cybersecurity” or “new programs – cybersecurity – we need an additional Associate Professor at $73,500 to teach 3 classes in creating firewalls”)

Do you want me to be prepared with anything formal beyond the proposal itself (PowerPoint, handouts, budget for additional dollars)?

Of the things that I think are important to invest in at the moment (new programs, current rapidly growing programs, retention initiatives, student support in the form of scholarships, current inequities relating to salaries [e.g., compression]), are there any you would suggest avoiding?

Thanks.

RP

From: Amy Sholar [redacted]
Sent: Monday, April 02, 2018 10:25 AM
To: Randy J Dunn
Cc: Pembrook, Randall
Subject: Re: FYI

As an additional FYI, she has asked me to attend the meeting and meet with her after. I have some concerns with that re: Open Meetings violations. I have an email out to Luke seeking his guidance.

Perhaps we should keep each other up to date of any changes?

Amy

Sent from my iPhone

On Apr 2, 2018, at 9:53 AM, Randy J Dunn <rdunn@siu.edu> wrote:

> Thanks RP. Plan to take notes accordingly during the meeting—it's actually ok if she sees you doing such, and feel free to indicate you'll be briefing me in on the discussion afterward.
>
> CC-ing Chair Sholar as you'll note here, as an FYI.
>
> Thanks. PS-As you know, I'm working at the E on that same day, first in Alton for Staff Senate and then back to the main campus. Taping Larry's radio show at 1 pm and will plan to catch up w/ you following that maybe?
>
> RANDY J. DUNN, PRESIDENT
> SOUTHERN ILLINOIS UNIVERSITY SYSTEM
> 618.536.3471 l Office
> 618.536.3404 l Fax
>
> <image002.gif>

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Monday, April 02, 2018 9:37 AM
To: Randy J Dunn <rdunn@siu.edu>
Subject: FYI

Trustee Marsha Ryan scheduled a meeting with me on Thursday at 1. She said the topic was a general discussion to follow up on our last meeting. I'm guessing the allocation issues may arise as well.

Just letting you know.

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

From: Randy J Dunn
Sent: Monday, April 02, 2018 10:31 AM
To: Amy Sholar
Cc: Pembrook, Randall;Luke Crater (lcrater@siumed.edu)
Subject: RE: FYI

Thanks Amy. See what Luke says (also cc'd here), but yes: You have a majority of a quorum of the Finance Committee if you 2 together meet and talk any business with the chancellor.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Amy Sholar [redacted]
Sent: Monday, April 02, 2018 10:25 AM
To: Randy J Dunn <rdunn@siu.edu>
Cc: Pembrook, Randall <rpembro@siue.edu>
Subject: Re: FYI

As an additional FYI, she has asked me to attend the meeting and meet with her after. I have some concerns with that re: Open Meetings violations. I have an email out to Luke seeking his guidance.

Perhaps we should keep each other up to date of any changes?

Amy

Sent from my iPhone

On Apr 2, 2018, at 9:53 AM, Randy J Dunn <rdunn@siu.edu> wrote:

> Thanks RP. Plan to take notes accordingly during the meeting—it's actually ok if she sees you doing such, and feel free to indicate you'll be briefing me in on the discussion afterward.
>
> CC-ing Chair Sholar as you'll note here, as an FYI.
>
> Thanks. PS-As you know, I'm working at the E on that same day, first in Alton for Staff Senate and then back to the main campus. Taping Larry's radio show at 1 pm and will plan to catch up w/ you following that maybe?
>
> RANDY J. DUNN, PRESIDENT
> SOUTHERN ILLINOIS UNIVERSITY SYSTEM
> 618.536.3471 l Office
> 618.536.3404 l Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Monday, April 02, 2018 9:37 AM
To: Randy J Dunn <rdunn@siu.edu>
Subject: FYI

Trustee Marsha Ryan scheduled a meeting with me on Thursday at 1. She said the topic was a general discussion to follow up on our last meeting. I'm guessing the allocation issues may arise as well.

Just letting you know.

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

From: Pembrook, Randall <rpembro@siue.edu>
Sent: Tuesday, April 03, 2018 10:46 AM
To: Randy J Dunn;Amy Sholar
Subject: RE: Wednesday afternoon working session

Thanks. Helpful. Chair Sholar, what are your additional thoughts?

RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Tuesday, April 3, 2018 10:01 AM
To: Pembrook, Randall <rpembro@siue.edu>; Amy Sholar[redacted]
Subject: RE: Wednesday afternoon working session

I'll take the first cut at this and then if the Chair wants to correct anything and/or weigh in too…all good. ☺

I think you will do a little of each as I highlighted below. I'll provide a brief intro/set-up—i.e., that for a first phase pending further data and an external consultant, we decided to use various enrollment measures (plus a gross cost-study measure) to get some idea of what an appropriate starting amount would be for the reallocation. And to get to some rational/reasonable figure but without too severe a disruption in revenue stream to SIUC.

Next, have Bill BRIEFLY walk through the 3 enrollment approaches and the cost study—that were then averaged out to get to the $5.125.

You can then talk in general terms about utilization of the added funding. Would make clear not being used for the recent salary increases generally—you had that covered from existing operating funds already—but if addressing some inequities or salary compression, touch upon what and where those are. But I would take care not to have it come off sounding like this money is going to just get dropped into a salary pool, which I know is not the plan. So also certainly lay out broadly the new program directions you'll go w/ the additional dollars. No ppt given the room I think, but if you want to give the BOT a handout, that's fine. Would like to have it by this Monday if possible, to load up into the electronic Board Books. Or if makes more sense to hand out that day, that's ok too.

See if Amy has any other guidance, but as always, less is usually more on these presentations. Cover the basics (you may need to coach Bill a little here, he can get in the weeds quickly??) and let the Trustees ask the detail questions if they have them.

Thanks RP…can discuss further when I'm up there on Thursday if need be.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Tuesday, April 03, 2018 7:14 AM
To: Randy J Dunn <rdunn@siu.edu>; Amy Sholar [redacted]
Subject: RE: Wednesday afternoon working session

Give me some idea of what the two of you are imagining for the Wednesday work session……

Do you think it will largely be about questions specific to the proposal (e.g., How did you get the numbers in Table 2? The grant totals are larger than referenced in paragraph X….where did those numbers originate?)

Do you think it will focus on "So, if you had an additional $5.125M, what SPECIFICALLY would you invest in? (If this question comes up, do you think people will be looking for an answer like "new programs—cybersecurity" or "new programs – cybersecurity – we need an additional Associate Professor at $73,500 to teach 3 classes in creating firewalls")

Do you want me to be prepared with anything formal beyond the proposal itself (PowerPoint, handouts, budget for additional dollars)?

Of the things that I think are important to invest in at the moment (new programs, current rapidly growing programs, retention initiatives, student support in the form of scholarships, current inequities relating to salaries [e.g., compression]), are there any you would suggest avoiding?

Thanks.

RP

From: Randy J Dunn
Sent: Monday, April 02, 2018 4:38 PM
To: Christi Mathis
Subject: Last of the side articles…now just gotta write the column!

FOR ART ON THIS ONE, MAYBE YOU CAN USE THE BOARD OF TRUSTEES SEAL (SINCE LAST TIME WE DID A BOT ARTICLE, WE USED A PIC OF THE 8 TRUSTEES). SHOULD BE AT THE WEBSITE OR MISTY CAN SEND YOU ONE. ALSO NOTICE THAT I WANT 2 ACTIVE LINKS SHOWN IN GOLD…COMPRISED OF THE WEB ADDRESSES LOCATED DIRECTLY FOLLOWING EACH WORD. LET ME KNOW IF ANY PROBLEMS ON DOING SUCH.

Trustees Meet Next Week in Carbondale

On Wednesday, April 11, the SIU Board of Trustees will convene for an executive work session commencing at 2 p.m. in Ballroom A of the SIUC Student Center. Following a period for public comment at the beginning of the meeting, the remainder of the open portion of that day's session will focus on a review of the Board's bylaws, http://siusystem.edu/board-of-trustees/legislation/board-legislation-bylaws.shtml and a discussion surrounding a possible action item for the Thursday meetings—the first phase of a reallocation of state-appropriated funds between the Carbondale and Edwardsville campuses of $5.125 million which would take effect for Fiscal Year 2019—is slated to finish out the public component of the meeting.

It is anticipated the Board will then recess briefly for relocation to the Stone Center where the Trustees will meet in closed session for specific purposes allowed under the Illinois Open Meetings Act.

On Thursday the 12th, the regular standing committee meetings and plenary session of the full Board will take place starting at 9 a.m. in Ballroom B at the Student Center. Finally, as is typically the practice, a news conference will be held once the BOT adjourns.

All agendas for the assorted April meetings have been publicly posted and can be reviewed here. http://siusystem.edu/board-of-trustees/meetings/2018/0418.shtml

###

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Randy J Dunn
Sent: Tuesday, April 03, 2018 7:59 PM
To: Chancellor;Carlo Montemagno
Cc: [redacted];Randy J Dunn
Subject: Re: Memo from Chancellor Carlo Montemagno

I have read your attached memo.

It is misleading at best and insubordinate at worst. You will recall that we had a scheduled meeting for this past Friday which you cancelled and have not sought to reschedule at this time. As such, you didn't have the requisite background prior to the scheduled release of the BOT meeting materials. And yet, I've heard nothing from you thus far this week until seeing this memo. During our Thursday CEOs call I indicated explicitly I would be going over all this with you at our Friday meeting--and even believe I mentioned the $5 million figure as well.

As far as being deeply disappointed, that would be my characterization of your approach in this circumstance. You seek to send a memo such as this directly to Trustees without consultation with me, or even reaching out since last Friday for a discussion on the background surrounding this proposal.

Your memo intentionally misrepresents the situation...of your not being able to attend the Friday meeting but also not following up afterward, and then seeking to blame me for that.

Board materials on the reallocation matter went out on schedule and with that, the matter was released to the public.

I have attempted these past eight months, within my own ethical considerations of your reorganization plan, to support your efforts to lead the SIUC campus, to the point of writing a joint statement of support with the Chair (cc'd here) for your leadership. But if it's now your decision to essentially ignore the chain of command as spelled out explicitly by Board policy, or implicitly by any common understanding of organization structure, then so be it. However, also understand that in doing so, you risk losing my support for your chancellorship...which at this juncture would be best served by a laser focus on direct outcomes driving enrollment and making the tough internal campus decisions you need to make to mitigate the fact that a $5 million allocation shift in a budget as large as Carbondale's causes you to take this highly inappropriate action.

Nonetheless, with Chair Sholar's concurrence, your memo will be loaded in the electronic portal where it can be reviewed in due course by all SIU Trustees.

Sent from my iPad

On Apr 3, 2018, at 5:24 PM, Chancellor <chancellor@siu.edu> wrote:

> Sent on behalf of Chancellor Carlo Montemagno.
>
> <Memo from Chancellor Carlo Montemagno.pdf>

From: Pembrook, Randall <rpembro@siue.edu>
Sent: Wednesday, April 04, 2018 7:36 AM
To: Randy J Dunn
Subject: FW: My Response to Your Board Matter for Reallocation
Attachments: Memo from Chancellor Carlo Montemagno.pdf

I'm guessing you have seen this by now. I'm also guessing that the point of the letter is the next to last paragraph rather than a communication to me.

I'm tempted to use Carlo's argument from this year in a short response……we can't wait…..change is long overdue.

Thoughts?

RP

From: Chancellor <chancellor@siu.edu>
Sent: Tuesday, April 3, 2018 5:27 PM
To: Pembrook, Randall <rpembro@siue.edu>
Subject: My Response to Your Board Matter for Reallocation

Chancellor Pembrook:

In the interest of collaboration, I wanted to share my response to your board matter for reallocation.

Thank you.

SIU Southern Illinois University
CARBONDALE

OFFICE OF THE CHANCELLOR
ANTHONY HALL 116
MAIL CODE 4304
1265 LINCOLN DRIVE
CARBONDALE, ILLINOIS 62901

618/453-2341
618/453-5362 FAX

April 3, 2018

TO: Members of the SIU Board of Trustees
Randy Dunn, President, SIU System

FROM: Carlo Montemagno, Chancellor, SIU Carbondale

RE: Board Agenda Item: Authorization for phase 1 reallocation of appropriation budget, SIUC and SIUE

At the board's March 9, 2018, retreat, trustees discussed the potential reallocation of state funding from the Carbondale campus to the Edwardsville campus. The outcome of the discussion was an agreement to engage a consultant to explore options related to the funding model. No time frame was mentioned at the meeting.

Given this discussion, I was deeply disappointed to see a proposal on the board's April agenda for the reallocation of $5.125 million from Carbondale to Edwardsville in FY 2019. I was aware that such a proposal was forthcoming, but the first time I saw it was when it was released to the public. Already some on campus have raised significant concerns, many of which I will address here.

First, I believe it is premature to make changes to our funding model. The proposal presumes an outcome from the consultant's analysis, and it is being made in the absence of a clear picture of the FY19 state budget. Further, SIU Edwardsville appears to have no immediate imperative for this funding, while its immediate loss would seriously damage SIU Carbondale.

We take strong exception to a majority of the arguments and much of the data presented in the proposal. The Carbondale campus deserves an opportunity to provide input (similar to the opportunity already given to the Edwardsville campus), voice concerns and reach agreement on how data will be gathered and assessed. Being given the proposal less than two weeks before a possible vote does not provide adequate opportunity to take a careful look at such a significant funding change or examine the impact on the Carbondale campus. Importantly, it also does not reflect a collaborative approach between the system office and campuses that I believe the board has very directly said that it wants.

The impact of making and implementing an immediate change in the funding formula could:

- Compromise our financial recovery and stability
- Lead to the layoff of as many as 110 faculty and staff
- Damage our student recruitment efforts
- Take more than $39 million from the local economy

Following is additional information related to our concerns.

ENROLLMENT

The Edwardsville proposal assumes that enrollment should be the primary factor in determining funding. While it should be one factor, there is so much more to consider. In fact, I understand that the Illinois Board of Higher Education used the Carnegie classifications, which are tied to institutional mission, when it determined funding allocations in the past. The Edwardsville and Carbondale campuses have very different missions, affecting each institution's faculty profile and the cost of program delivery. Hiring faculty at a doctoral research institution is more competitive. In addition, many of our programs require small faculty/student ratios due to the very personalized attention students receive. Examples include automotive technology and the arts, where we offer specialized programs in glass, metalsmithing and industrial design. Another program-related example is agricultural sciences, which requires a large infrastructure to support student learning and research. All of these issues must be considered.

Regardless of the factors evaluated, I am concerned that some of the data presented are incomplete or misleading. For example, creating a ratio of state-funded to nationally funded research ignores the fact that nationally funded research brings far more returns to the campuses. Nationally funded research is also indicative of national competitiveness and institutional stature. The rationale for the proposed formula for weighting enrollment is also unclear, and it is doubtful that it reflects actual costs given variation from program to program.

The FTE funding comparisons do not reflect some significant differences in the actual doctoral institutions being compared – especially when considering differences in the size and scale of institutions – since some have more graduate programs and students than others. Furthermore, the calculation of funding "lost" to SIUE is based on the assumption that FTE is the only factor that should be considered, when in fact it is only one variable to be considered.

In short, research institutions have very different financial needs than do master's-level institutions, and the SIU System benefits from having both. (These needs go beyond types and number of programs and students; research institutions, for example, support a larger, more complex physical infrastructure to support their research missions.) As noted before, with the help of a consultant, we should take the time to carefully and thoroughly assess relevant metrics and come to a shared understanding of what would be considered in any new funding formula.

CAMPUS AND COMMUNITY IMPACT

While the long-term impact of the proposal would be very damaging to SIU Carbondale, I will speak here only to the immediate impact of reducing its budget by more than $5 million for the fiscal year starting in three months. As noted earlier, we did not see the proposal until the board agenda was released and have not had the opportunity to conduct detailed groundwork, but here are some preliminary thoughts.

SIU Carbondale has reduced its budget by more than $31 million since 2014. We cannot absorb any part of the additional $5.1 million reduction by further increasing tuition since students have already applied based on announced costs. In addition, we do not want to deter other students from enrolling. We are also carrying $709 million in deferred maintenance needs

(compared to $102 million for Edwardsville), so we cannot reduce the maintenance of our campus without affecting the quality of education we provide, the safety of our campus, or our future enrollment.

We have about 500 fewer employees than we did in 2014 due to both attrition and layoffs, even as we have worked hard to protect our faculty and academic programs. We have reached the point where we cannot cut our staff much further without damaging the delivery and quality of services. And we cannot continue to deliver a quality education without having a critical mass of core faculty to teach each program. Consequently, we are not in a position to engage in selective reduction of faculty without compromising the delivery of individual programs.

An alternative to selective reduction of faculty would be to eliminate entire academic departments. To give you a sense of scale, a reduction of more than $5.1 million would require the elimination of 10 small-to-midsized academic departments and the associated loss of about 70 faculty at all levels. This estimate does not reflect the loss of tuition revenue or extramural funding.

Please note that I am not proposing this option. In reality, we recognize that we could not achieve a $5.1 million cut in one year through the elimination of entire academic departments. In addition to our commitment to contractual requirements associated with the elimination of faculty positions, we have a responsibility to ensure that currently enrolled students are able to complete their degrees. Also, cutting programs when new students have already been accepted would damage the university's reputation and negatively impact our enrollment.

This means that to reach the reduction proposed for FY19, we would need to lay off or decline to renew the appointments of non-tenure-track faculty, reduce administrative professional and civil service staff, or reduce the graduate assistant budget across campus. As a point of reference, $5.1 million would require a reduction of roughly 110 staff or non-tenure-track faculty positions. Again, these figures are for illustration only, as the board has not made a decision and we have not had the opportunity to explore all of our options in all areas of campus.

It is also important to take time to assess the potential impact of a formula funding change on other parts of the system. For example, SIU Carbondale provides some research support to the School of Medicine, the Edwardsville campus relies on Carbondale's Graduate School to train some joint Ph.D. students, and the SIU Carbondale campus provides a number of services to the system office, including accounting, payroll, procurement, communications and other support.

Finally, a previously conducted economic impact study indicated that every state-appropriated dollar coming into SIU Carbondale returns roughly $7.72 to the local economy. This reduction in SIU's appropriation would mean a loss of more than $39.5 million to Southern Illinois, most likely leading to regional layoffs and the closing of businesses.

ADDITIONAL THOUGHTS

SIU Carbondale is repositioning itself for the future. Like Edwardsville, we have both current programs and new programs under discussion that are critical to the region's growth. We are actively working on growing enrollment, and we are already seeing progress. For example,

attendance at our most recent open house last week was the highest since 2016 and included a number of high school sophomores and juniors. Last month's Transportation Center open house attracted more than 200 students from nine area high schools, and 500 to 700 students are anticipated on campus April 20 for livestock and horticulture judging, a prime recruitment opportunity for our agriculture programs.

We have managed our budget challenges carefully and responsibly, reducing expenses by $31 million, or 17 percent, since 2014. Through reorganization, we are working to reduce administrative costs and redundancies so that we can reinvest in our programs and people. If we stay on course, even with our expected fall enrollment, we project that we will end FY19 with a balanced operating budget. We should also begin to see some enrollment growth in fall 2019 due to our reorganization and our investments in student services and campus life.

Changing the funding formula now, when we need to be investing in the future, takes us off course. It will inhibit our ability to grow enrollment, to end FY19 with a balanced operating budget, to provide our faculty and staff with the raises they deserve, and to realize the promise of SIU Carbondale.

In closing, I do not fault my colleagues at SIU Edwardsville for making a case that they believe is in the interest of their institution. However, I feel strongly that a sudden, unexplored plan to advance one institution while damaging another is not in the best interests of the SIU System, any institution that is a part of it, or the Southern Illinois region.

I am confident that the Board of Trustees has as its priority the long-term health of the SIU System. Given the harm that could be caused by an immediate change, I encourage trustees to delay potential alterations to the funding formula until an impartial analysis is conducted with the expertise of an external consultant.

Thank you for your consideration of this request.

From: Randy J Dunn
Sent: Wednesday, April 04, 2018 8:08 AM
To: Pembrook, Randall
Subject: RE: My Response to Your Board Matter for Reallocation

Yes indeed. You and I will talk about this, this a.m. if possible. You should play it pretty hard. I will call you sometime after 9:30...let me know a good time.

Needed to chat anyway, in advance of your set-to w/ Trustee Ryan tomorrow. Chair Sholar sitting in for a bit I'm aware.

Give me a time I can catch you for 10 minutes today.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Wednesday, April 04, 2018 7:36 AM
To: Randy J Dunn <rdunn@siu.edu>
Subject: FW: My Response to Your Board Matter for Reallocation

I'm guessing you have seen this by now. I'm also guessing that the point of the letter is the next to last paragraph rather than a communication to me.

I'm tempted to use Carlo's argument from this year in a short response……we can't wait…..change is long overdue.

Thoughts?

RP

From: Chancellor <chancellor@siu.edu>
Sent: Tuesday, April 3, 2018 5:27 PM
To: Pembrook, Randall <rpembro@siue.edu>
Subject: My Response to Your Board Matter for Reallocation

Chancellor Pembrook:

In the interest of collaboration, I wanted to share my response to your board matter for reallocation.

Thank you.

From: Amy Sholar [redacted]
Sent: Wednesday, April 04, 2018 8:10 AM
To: Pembrook, Randall
Cc: Randy J Dunn
Subject: Re: Wednesday afternoon working session

I believe President Dunn has covered the biggies. Honestly, half the Board has their own agenda and will likely go some direction none of us could anticipate. That said, I have been asked by many as to the timing of this agenda item. My response has been "this is long overdue, perhaps 17 years... and the campus has been pushing this for years. The loan to Carbondale last year brought this to the forefront." You might want to expand on that from the campuses point of view.

Perhaps we should talk prior to our meeting on Thursday? At the very least you may need the President to give you an update on the latest....

Amy

Sent from my iPhone

On Apr 3, 2018, at 10:45 AM, Pembrook, Randall <rpembro@siue.edu> wrote:

> Thanks. Helpful. Chair Sholar, what are your additional thoughts?
>
> RP
>
> ---
>
> **From:** Randy J Dunn <rdunn@siu.edu>
> **Sent:** Tuesday, April 3, 2018 10:01 AM
> **To:** Pembrook, Randall <rpembro@siue.edu>; Amy Sholar [redacted]
> **Subject:** RE: Wednesday afternoon working session
>
> I'll take the first cut at this and then if the Chair wants to correct anything and/or weigh in too…all good. ☺
>
> I think you will do a little of each as I highlighted below. I'll provide a brief intro/set-up—i.e., that for a first phase pending further data and an external consultant, we decided to use various enrollment measures (plus a gross cost-study measure) to get some idea of what an appropriate starting amount would be for the reallocation. And to get to some rational/reasonable figure but without too severe a disruption in revenue stream to SIUC.
>
> Next, have Bill BRIEFLY walk through the 3 enrollment approaches and the cost study—that were then averaged out to get to the $5.125.
>
> You can then talk in general terms about utilization of the added funding. Would make clear not being used for the recent salary increases generally—you had that covered from existing operating funds already—but if addressing some inequities or salary compression, touch upon what and where those are. But I would take care not to have it come off sounding like this money is going to just get dropped into a salary pool, which I know is not the plan. So also certainly lay out broadly the new program directions you'll go w/ the additional dollars. No ppt given the room I think, but if you want to give the

BOT a handout, that's fine. Would like to have it by this Monday if possible, to load up into the electronic Board Books. Or if makes more sense to hand out that day, that's ok too.

See if Amy has any other guidance, but as always, less is usually more on these presentations. Cover the basics (you may need to coach Bill a little here, he can get in the weeds quickly??) and let the Trustees ask the detail questions if they have them.

Thanks RP…can discuss further when I'm up there on Thursday if need be.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

<image001.gif>

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Tuesday, April 03, 2018 7:14 AM
To: Randy J Dunn <rdunn@siu.edu>; Amy Sholar[redacted]
Subject: RE: Wednesday afternoon working session

Give me some idea of what the two of you are imagining for the Wednesday work session……

Do you think it will largely be about questions specific to the proposal (e.g., How did you get the numbers in Table 2? The grant totals are larger than referenced in paragraph X….where did those numbers originate?)

Do you think it will focus on "So, if you had an additional $5.125M, what SPECIFICALLY would you invest in? (If this question comes up, do you think people will be looking for an answer like "new programs—cybersecurity" or "new programs – cybersecurity – we need an additional Associate Professor at $73,500 to teach 3 classes in creating firewalls")

Do you want me to be prepared with anything formal beyond the proposal itself (PowerPoint, handouts, budget for additional dollars)?

Of the things that I think are important to invest in at the moment (new programs, current rapidly growing programs, retention initiatives, student support in the form of scholarships, current inequities relating to salaries [e.g., compression]), are there any you would suggest avoiding?

Thanks.

RP

From: Randy J Dunn
Sent: Wednesday, April 04, 2018 8:15 AM
To: John Charles (jcharles@siu.edu)
Subject: FW: Memo from Chancellor Carlo Montemagno

My response to Carlo, related to the email I just sent you.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Tuesday, April 03, 2018 7:59 PM
To: Chancellor <chancellor@siu.edu>; Carlo Montemagno <cmontema@siu.edu>
Cc: [redacted]; Randy J Dunn <rdunn@siu.edu>
Subject: Re: Memo from Chancellor Carlo Montemagno

I have read your attached memo.

It is misleading at best and insubordinate at worst. You will recall that we had a scheduled meeting for this past Friday which you cancelled and have not sought to reschedule at this time. As such, you didn't have the requisite background prior to the scheduled release of the BOT meeting materials. And yet, I've heard nothing from you thus far this week until seeing this memo. During our Thursday CEOs call I indicated explicitly I would be going over all this with you at our Friday meeting--and even believe I mentioned the $5 million figure as well.

As far as being deeply disappointed, that would be my characterization of your approach in this circumstance. You seek to send a memo such as this directly to Trustees without consultation with me, or even reaching out since last Friday for a discussion on the background surrounding this proposal.

Your memo intentionally misrepresents the situation...of your not being able to attend the Friday meeting but also not following up afterward, and then seeking to blame me for that.

Board materials on the reallocation matter went out on schedule and with that, the matter was released to the public.

I have attempted these past eight months, within my own ethical considerations of your reorganization plan, to support your efforts to lead the SIUC campus, to the point of writing a joint statement of support with the Chair (cc'd here) for your leadership. But if it's now your decision to essentially ignore the chain of command as spelled out explicitly by Board policy, or implicitly by any common understanding of organization structure, then so be it. However, also understand that in doing so, you risk losing my support for your chancellorship...which at this juncture would be best served by a laser focus on direct outcomes driving enrollment and making the tough internal campus decisions you need to make to mitigate the fact that a $5 million allocation shift in a budget as large as Carbondale's causes you to take this highly inappropriate action.

Nonetheless, with Chair Sholar's concurrence, your memo will be loaded in the electronic portal where it can be reviewed in due course by all SIU Trustees.

Sent from my iPad

On Apr 3, 2018, at 5:24 PM, Chancellor <chancellor@siu.edu> wrote:

> Sent on behalf of Chancellor Carlo Montemagno.
>
> <Memo from Chancellor Carlo Montemagno.pdf>

From: Randy J Dunn
Sent: Wednesday, April 04, 2018 8:22 AM
To: Amy Sholar;Pembrook, Randall
Subject: RE: Wednesday afternoon working session

Chair: FYI, Carlo had sent a copy of his memo to Chancellor Pembrook, which Randy indicated to me this morning. After a quick email exchange a few minutes ago, we're going to do a call sometime later today so I can get him updated as you suggest...a good idea.

Also the case that *The Southern Illinoisan* picked up the story in today's edition so the focus on this will continue to grow over the next 7 days, I'm sure.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Amy Sholar [redacted]
Sent: Wednesday, April 04, 2018 8:10 AM
To: Pembrook, Randall <rpembro@siue.edu>
Cc: Randy J Dunn <rdunn@siu.edu>
Subject: Re: Wednesday afternoon working session

I believe President Dunn has covered the biggies. Honestly, half the Board has their own agenda and will likely go some direction none of us could anticipate. That said, I have been asked by many as to the timing of this agenda item. My response has been "this is long overdue, perhaps 17 years... and the campus has been pushing this for years. The loan to Carbondale last year brought this to the forefront." You might want to expand on that from the campuses point of view.

Perhaps we should talk prior to our meeting on Thursday? At the very least you may need the President to give you an update on the latest....

Amy

Sent from my iPhone

On Apr 3, 2018, at 10:45 AM, Pembrook, Randall <rpembro@siue.edu> wrote:

> Thanks. Helpful. Chair Sholar, what are your additional thoughts?
>
> RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Tuesday, April 3, 2018 10:01 AM
To: Pembrook, Randall <rpembro@siue.edu>; Amy Sholar [redacted]
Subject: RE: Wednesday afternoon working session

I'll take the first cut at this and then if the Chair wants to correct anything and/or weigh in too…all good. ☺

I think you will do a little of each as I highlighted below. I'll provide a brief intro/set-up—i.e., that for a first phase pending further data and an external consultant, we decided to use various enrollment measures (plus a gross cost-study measure) to get some idea of what an appropriate starting amount would be for the reallocation. And to get to some rational/reasonable figure but without too severe a disruption in revenue stream to SIUC.

Next, have Bill BRIEFLY walk through the 3 enrollment approaches and the cost study—that were then averaged out to get to the $5.125.

You can then talk in general terms about utilization of the added funding. Would make clear not being used for the recent salary increases generally—you had that covered from existing operating funds already—but if addressing some inequities or salary compression, touch upon what and where those are. But I would take care not to have it come off sounding like this money is going to just get dropped into a salary pool, which I know is not the plan. So also certainly lay out broadly the new program directions you'll go w/ the additional dollars. No ppt given the room I think, but if you want to give the BOT a handout, that's fine. Would like to have it by this Monday if possible, to load up into the electronic Board Books. Or if makes more sense to hand out that day, that's ok too.

See if Amy has any other guidance, but as always, less is usually more on these presentations. Cover the basics (you may need to coach Bill a little here, he can get in the weeds quickly??) and let the Trustees ask the detail questions if they have them.

Thanks RP…can discuss further when I'm up there on Thursday if need be.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

<image001.gif>

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Tuesday, April 03, 2018 7:14 AM
To: Randy J Dunn <rdunn@siu.edu>; Amy Sholar [redacted]
Subject: RE: Wednesday afternoon working session

Give me some idea of what the two of you are imagining for the Wednesday work session……

Do you think it will largely be about questions specific to the proposal (e.g., How did you get the numbers in Table 2? The grant totals are larger than referenced in paragraph X….where did those numbers originate?)

Do you think it will focus on "So, if you had an additional $5.125M, what SPECIFICALLY would you invest in? (If this question comes up, do you think people will be looking for an answer like "new programs—

cybersecurity" or "new programs – cybersecurity – we need an additional Associate Professor at $73,500 to teach 3 classes in creating firewalls")

Do you want me to be prepared with anything formal beyond the proposal itself (PowerPoint, handouts, budget for additional dollars)?

Of the things that I think are important to invest in at the moment (new programs, current rapidly growing programs, retention initiatives, student support in the form of scholarships, current inequities relating to salaries [e.g., compression]), are there any you would suggest avoiding?

Thanks.

RP

From: Pembrook, Randall <rpembro@siue.edu>
Sent: Wednesday, April 04, 2018 8:30 AM
To: Randy J Dunn
Subject: RE: My Response to Your Board Matter for Reallocation

GOOD LUCK!!!!!!!!!

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, April 4, 2018 8:30 AM
To: Pembrook, Randall <rpembro@siue.edu>
Subject: RE: My Response to Your Board Matter for Reallocation

Will try as soon as I get done w/ Ryan...she's in my office at 9 am.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Wednesday, April 04, 2018 8:28 AM
To: Randy J Dunn <rdunn@siu.edu>
Subject: RE: My Response to Your Board Matter for Reallocation

I have a relatively quiet morning. First appointment is at 10:30. I'm available until then…..

Give me a call at your convenience.

RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, April 4, 2018 8:08 AM
To: Pembrook, Randall <rpembro@siue.edu>
Subject: RE: My Response to Your Board Matter for Reallocation

Yes indeed. You and I will talk about this, this a.m. if possible. You should play it pretty hard. I will call you sometime after 9:30...let me know a good time.

Needed to chat anyway, in advance of your set-to w/ Trustee Ryan tomorrow. Chair Sholar sitting in for a bit I'm aware.

Give me a time I can catch you for 10 minutes today.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Wednesday, April 04, 2018 7:36 AM
To: Randy J Dunn <rdunn@siu.edu>
Subject: FW: My Response to Your Board Matter for Reallocation

I'm guessing you have seen this by now. I'm also guessing that the point of the letter is the next to last paragraph rather than a communication to me.

I'm tempted to use Carlo's argument from this year in a short response……we can't wait…..change is long overdue.

Thoughts?

RP

From: Chancellor <chancellor@siu.edu>
Sent: Tuesday, April 3, 2018 5:27 PM
To: Pembrook, Randall <rpembro@siue.edu>
Subject: My Response to Your Board Matter for Reallocation

Chancellor Pembrook:

In the interest of collaboration, I wanted to share my response to your board matter for reallocation.

Thank you.

From: Pembrook, Randall <rpembro@siue.edu>
Sent: Wednesday, April 04, 2018 8:28 AM
To: Randy J Dunn
Subject: RE: My Response to Your Board Matter for Reallocation

I have a relatively quiet morning. First appointment is at 10:30. I'm available until then…..

Give me a call at your convenience.

RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, April 4, 2018 8:08 AM
To: Pembrook, Randall <rpembro@siue.edu>
Subject: RE: My Response to Your Board Matter for Reallocation

Yes indeed. You and I will talk about this, this a.m. if possible. You should play it pretty hard. I will call you sometime after 9:30...let me know a good time.

Needed to chat anyway, in advance of your set-to w/ Trustee Ryan tomorrow. Chair Sholar sitting in for a bit I'm aware.

Give me a time I can catch you for 10 minutes today.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Wednesday, April 04, 2018 7:36 AM
To: Randy J Dunn <rdunn@siu.edu>
Subject: FW: My Response to Your Board Matter for Reallocation

I'm guessing you have seen this by now. I'm also guessing that the point of the letter is the next to last paragraph rather than a communication to me.

I'm tempted to use Carlo's argument from this year in a short response……we can't wait…..change is long overdue.

Thoughts?

RP

From: Chancellor <chancellor@siu.edu>
Sent: Tuesday, April 3, 2018 5:27 PM
To: Pembrook, Randall <rpembro@siue.edu>
Subject: My Response to Your Board Matter for Reallocation

Chancellor Pembrook:

In the interest of collaboration, I wanted to share my response to your board matter for reallocation.

Thank you.

From: Randy J Dunn
Sent: Wednesday, April 04, 2018 8:30 AM
To: Pembrook, Randall
Subject: RE: My Response to Your Board Matter for Reallocation

Will try as soon as I get done w/ Ryan...she's in my office at 9 am.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Wednesday, April 04, 2018 8:28 AM
To: Randy J Dunn <rdunn@siu.edu>
Subject: RE: My Response to Your Board Matter for Reallocation

I have a relatively quiet morning. First appointment is at 10:30. I'm available until then…..

Give me a call at your convenience.

RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, April 4, 2018 8:08 AM
To: Pembrook, Randall <rpembro@siue.edu>
Subject: RE: My Response to Your Board Matter for Reallocation

Yes indeed. You and I will talk about this, this a.m. if possible. You should play it pretty hard. I will call you sometime after 9:30...let me know a good time.

Needed to chat anyway, in advance of your set-to w/ Trustee Ryan tomorrow. Chair Sholar sitting in for a bit I'm aware.

Give me a time I can catch you for 10 minutes today.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Wednesday, April 04, 2018 7:36 AM
To: Randy J Dunn <rdunn@siu.edu>
Subject: FW: My Response to Your Board Matter for Reallocation

I'm guessing you have seen this by now. I'm also guessing that the point of the letter is the next to last paragraph rather than a communication to me.

I'm tempted to use Carlo's argument from this year in a short response……we can't wait…..change is long overdue.

Thoughts?

RP

From: Chancellor <chancellor@siu.edu>
Sent: Tuesday, April 3, 2018 5:27 PM
To: Pembrook, Randall <rpembro@siue.edu>
Subject: My Response to Your Board Matter for Reallocation

Chancellor Pembrook:

In the interest of collaboration, I wanted to share my response to your board matter for reallocation.

Thank you.

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, April 04, 2018 10:17 AM
To: Randy J Dunn
Cc: Misty D Whittington
Subject: Dunn Response to Memo from Chancellor Carlo Montemagno

Follow Up Flag: Follow up
Flag Status: Completed

Board of Trustees—

Please find below my email response to Chancellor Montemagno, sent last evening, regarding his memorandum to Trustees which Misty forwarded this morning about the reallocation matter on next week's agenda.

If you have further question, please let me know.

Randy

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Tuesday, April 03, 2018 7:59 PM
To: Chancellor <chancellor@siu.edu>; Carlo Montemagno <cmontema@siu.edu>
Cc: [redacted]; Randy J Dunn <rdunn@siu.edu>
Subject: Re: Memo from Chancellor Carlo Montemagno

I have read your attached memo.

It is misleading at best and insubordinate at worst. You will recall that we had a scheduled meeting for this past Friday which you cancelled and have not sought to reschedule at this time. As such, you didn't have the requisite background prior to the scheduled release of the BOT meeting materials. And yet, I've heard nothing from you thus far this week until seeing this memo. During our Thursday CEOs call I indicated explicitly I would be going over all this with you at our Friday meeting--and even believe I mentioned the $5 million figure as well.

As far as being deeply disappointed, that would be my characterization of your approach in this circumstance. You seek to send a memo such as this directly to Trustees without consultation with me, or even reaching out since last Friday for a discussion on the background surrounding this proposal.

Your memo intentionally misrepresents the situation...of your not being able to attend the Friday meeting but also not following up afterward, and then seeking to blame me for that.

Board materials on the reallocation matter went out on schedule and with that, the matter was released to the public.

I have attempted these past eight months, within my own ethical considerations of your reorganization plan, to support your efforts to lead the SIUC campus, to the point of writing a joint statement of support with the Chair (cc'd here) for your leadership. But if it's now your decision to essentially ignore the chain of command as spelled out explicitly by Board policy, or implicitly by any common understanding of organization structure, then so be it. However, also understand that in doing so, you risk losing my support for your chancellorship...which at this juncture would be best served by a laser focus on direct outcomes driving enrollment and making the tough internal campus decisions you need to make to mitigate the fact that a $5 million allocation shift in a budget as large as Carbondale's causes you to take this highly inappropriate action.

Nonetheless, with Chair Sholar's concurrence, your memo will be loaded in the electronic portal where it can be reviewed in due course by all SIU Trustees.

Sent from my iPad

On Apr 3, 2018, at 5:24 PM, Chancellor <chancellor@siu.edu> wrote:

> Sent on behalf of Chancellor Carlo Montemagno.
>
> <Memo from Chancellor Carlo Montemagno.pdf>

From: John Anthony Charles <jcharles@siu.edu>
Sent: Wednesday, April 04, 2018 11:00 AM
To: Randy J Dunn
Subject: RE: Memo from Chancellor Carlo Montemagno

He is Rasputin. Sad folks are so invested in him lock, stock & barrel. Just going to make it that much harder to pick up the pieces no matter what happens. Will be an interesting meeting to say the least. Hang in there.

John Charles | **Director of Government & Public Affairs**
Southern Illinois University System
520 S. 2nd St., Ste 2-110 | **Springfield, IL 62701**
(217) 545-8080 | **jcharles@siu.edu**

SIU Southern Illinois University System
ONE SYSTEM MANY LOCATIONS | STATE-WIDE IMPACT

From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Wednesday, April 04, 2018 8:15 AM
To: John Anthony Charles
Subject: FW: Memo from Chancellor Carlo Montemagno

My response to Carlo, related to the email I just sent you.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Tuesday, April 03, 2018 7:59 PM
To: Chancellor <chancellor@siu.edu>; Carlo Montemagno <cmontema@siu.edu>
Cc: [redacted]; Randy J Dunn <rdunn@siu.edu>
Subject: Re: Memo from Chancellor Carlo Montemagno

I have read your attached memo.

It is misleading at best and insubordinate at worst. You will recall that we had a scheduled meeting for this past Friday which you cancelled and have not sought to reschedule at this time. As such, you didn't have the requisite background prior to the scheduled release of the BOT meeting materials. And yet, I've heard nothing from you thus far this week until seeing this memo. During our Thursday CEOs call I indicated explicitly I would be going over all this with you at our Friday meeting--and even believe I mentioned the $5 million figure as well.

As far as being deeply disappointed, that would be my characterization of your approach in this circumstance. You seek to send a memo such as this directly to Trustees without consultation with me, or even reaching out since last Friday for a discussion on the background surrounding this proposal.

Your memo intentionally misrepresents the situation...of your not being able to attend the Friday meeting but also not following up afterward, and then seeking to blame me for that.

Board materials on the reallocation matter went out on schedule and with that, the matter was released to the public.

I have attempted these past eight months, within my own ethical considerations of your reorganization plan, to support your efforts to lead the SIUC campus, to the point of writing a joint statement of support with the Chair (cc'd here) for your leadership. But if it's now your decision to essentially ignore the chain of command as spelled out explicitly by Board policy, or implicitly by any common understanding of organization structure, then so be it. However, also understand that in doing so, you risk losing my support for your chancellorship...which at this juncture would be best served by a laser focus on direct outcomes driving enrollment and making the tough internal campus decisions you need to make to mitigate the fact that a $5 million allocation shift in a budget as large as Carbondale's causes you to take this highly inappropriate action.

Nonetheless, with Chair Sholar's concurrence, your memo will be loaded in the electronic portal where it can be reviewed in due course by all SIU Trustees.

Sent from my iPad

On Apr 3, 2018, at 5:24 PM, Chancellor <chancellor@siu.edu> wrote:

> Sent on behalf of Chancellor Carlo Montemagno.
>
> <Memo from Chancellor Carlo Montemagno.pdf>

From: Randy J Dunn
Sent: Wednesday, April 04, 2018 11:04 AM
To: John Anthony Charles
Subject: RE: Memo from Chancellor Carlo Montemagno

Indeed a perfect description. It's a colossal mess, but our present majority of 4 is going to have to stay solid and not deviate from their direction and thinking at this point.

Will look at the politics of it all again following next week's meeting.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: John Anthony Charles [mailto:jcharles@siu.edu]
Sent: Wednesday, April 04, 2018 11:00 AM
To: Randy J Dunn <rdunn@siu.edu>
Subject: RE: Memo from Chancellor Carlo Montemagno

He is Rasputin. Sad folks are so invested in him lock, stock & barrel. Just going to make it that much harder to pick up the pieces no matter what happens. Will be an interesting meeting to say the least. Hang in there.

John Charles | **Director of Government & Public Affairs**
Southern Illinois University System
520 S. 2nd St., Ste 2-110 | **Springfield, IL 62701**
(217) 545-8080 | **jcharles@siu.edu**

SIU Southern Illinois University System
ONE SYSTEM MANY LOCATIONS | STATE-WIDE IMPACT

From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Wednesday, April 04, 2018 8:15 AM
To: John Anthony Charles
Subject: FW: Memo from Chancellor Carlo Montemagno

My response to Carlo, related to the email I just sent you.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Tuesday, April 03, 2018 7:59 PM
To: Chancellor <chancellor@siu.edu>; Carlo Montemagno <cmontema@siu.edu>
Cc: [redacted]; Randy J Dunn <rdunn@siu.edu>
Subject: Re: Memo from Chancellor Carlo Montemagno

I have read your attached memo.

It is misleading at best and insubordinate at worst. You will recall that we had a scheduled meeting for this past Friday which you cancelled and have not sought to reschedule at this time. As such, you didn't have the requisite background prior to the scheduled release of the BOT meeting materials. And yet, I've heard nothing from you thus far this week until seeing this memo. During our Thursday CEOs call I indicated explicitly I would be going over all this with you at our Friday meeting--and even believe I mentioned the $5 million figure as well.

As far as being deeply disappointed, that would be my characterization of your approach in this circumstance. You seek to send a memo such as this directly to Trustees without consultation with me, or even reaching out since last Friday for a discussion on the background surrounding this proposal.

Your memo intentionally misrepresents the situation...of your not being able to attend the Friday meeting but also not following up afterward, and then seeking to blame me for that.

Board materials on the reallocation matter went out on schedule and with that, the matter was released to the public.

I have attempted these past eight months, within my own ethical considerations of your reorganization plan, to support your efforts to lead the SIUC campus, to the point of writing a joint statement of support with the Chair (cc'd here) for your leadership. But if it's now your decision to essentially ignore the chain of command as spelled out explicitly by Board policy, or implicitly by any common understanding of organization structure, then so be it. However, also understand that in doing so, you risk losing my support for your chancellorship...which at this juncture would be best served by a laser focus on direct outcomes driving enrollment and making the tough internal campus decisions you need to make to mitigate the fact that a $5 million allocation shift in a budget as large as Carbondale's causes you to take this highly inappropriate action.

Nonetheless, with Chair Sholar's concurrence, your memo will be loaded in the electronic portal where it can be reviewed in due course by all SIU Trustees.

Sent from my iPad

On Apr 3, 2018, at 5:24 PM, Chancellor <chancellor@siu.edu> wrote:

> Sent on behalf of Chancellor Carlo Montemagno.
>
> <Memo from Chancellor Carlo Montemagno.pdf>

From: Winter, William <wwinter@siue.edu>
Sent: Wednesday, April 04, 2018 12:36 PM
To: Randy J Dunn;Duane Stucky
Cc: Pembrook, Randall
Subject: Impact of 60% / 40% Distribution of State Appropriation

President Dunn and Dr. Stucky,

I used the data on Table 1 of April BOT Agenda Item GG (Authorization for Phase I Reallocation of Appropriation Budget, SIUC AND SIUE) to **calculate the impact of a 60% / 40% state appropriation distribution between SIUC and SIUE**.

In summary, the amount of the shift in state appropriation from SIUC to SIUE to adjust to the 60% / 40% distribution level would be about $5.6 million ($5,576,000), which is equal to a 3.9% shift of the total appropriation for SIUC and SIUE (i.e., from 63.9% to 60.0% for SIUC and from 36.1% to 40% for SIUE).

Current FY 2018 Appropriation Distribution

SIUC $91,287,400 (63.9%)

SIUE $51,565,000 (36.1%)

Total $142,852,400 (100%)

Appropriation Distribution Adjusted to 60% / 40%

SIUC $85,711,400 (60.0%)

SIUE $57,141,000 (40.0%)

Total $142,852,400 (100%)

Difference Between Current and 60% / 40% Appropriation Distributions

SIUC <$5,576,000> (-3.9%)

SIUE +$5,576,000 (+3.9%)

Total $0 (0.0%)

(It should be noted that the appropriation amounts reflected on Table 1 in the Board Matter and included above EXCLUDE special legislative add-on appropriations.)

Let me know if you need anything else.

Thanks,
Bill

From: Pembrook, Randall <rpembro@siue.edu>
Sent: Wednesday, April 04, 2018 12:44 PM
To: Winter, William;Randy J Dunn;Duane Stucky
Subject: RE: Impact of 60% / 40% Distribution of State Appropriation

Thanks Bill.

RP

From: Winter, William
Sent: Wednesday, April 4, 2018 12:36 PM
To: Randy J Dunn <rdunn@siu.edu>; Duane Stucky <dustucky@siu.edu>
Cc: Pembrook, Randall <rpembro@siue.edu>
Subject: Impact of 60% / 40% Distribution of State Appropriation

President Dunn and Dr. Stucky,

I used the data on Table 1 of April BOT Agenda Item GG (Authorization for Phase I Reallocation of Appropriation Budget, SIUC AND SIUE) to **calculate the impact of a 60% / 40% state appropriation distribution between SIUC and SIUE**.

In summary, the amount of the shift in state appropriation from SIUC to SIUE to adjust to the 60% / 40% distribution level would be about $5.6 million ($5,576,000), which is equal to a 3.9% shift of the total appropriation for SIUC and SIUE (i.e., from 63.9% to 60.0% for SIUC and from 36.1% to 40% for SIUE).

Current FY 2018 Appropriation Distribution

SIUC $91,287,400 (63.9%)

SIUE $51,565,000 (36.1%)

Total $142,852,400 (100%)

Appropriation Distribution Adjusted to 60% / 40%

SIUC $85,711,400 (60.0%)

SIUE $57,141,000 (40.0%)

Total $142,852,400 (100%)

Difference Between Current and 60% / 40% Appropriation Distributions

SIUC <$5,576,000> (-3.9%)

SIUE +$5,576,000 (+3.9%)

Total $0 (0.0%)

(It should be noted that the appropriation amounts reflected on Table 1 in the Board Matter and included above EXCLUDE special legislative add-on appropriations.)

Let me know if you need anything else.

Thanks,
Bill

From: Randy J Dunn
Sent: Wednesday, April 04, 2018 1:04 PM
To: Winter, William;Duane Stucky
Cc: Pembrook, Randall
Subject: RE: Impact of 60% / 40% Distribution of State Appropriation

Exactly what I was looking for. So, theoretically speaking...the proposal even SHORTS SIUE about a half-mil just to get us back to the 60/40 split!

Thank you much, Bill.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Winter, William [mailto:wwinter@siue.edu]
Sent: Wednesday, April 04, 2018 12:36 PM
To: Randy J Dunn <rdunn@siu.edu>; Duane Stucky <dustucky@siu.edu>
Cc: Pembrook, Randall <rpembro@siue.edu>
Subject: Impact of 60% / 40% Distribution of State Appropriation

President Dunn and Dr. Stucky,

I used the data on Table 1 of April BOT Agenda Item GG (Authorization for Phase I Reallocation of Appropriation Budget, SIUC AND SIUE) to **calculate the impact of a 60% / 40% state appropriation distribution between SIUC and SIUE**.

In summary, the amount of the shift in state appropriation from SIUC to SIUE to adjust to the 60% / 40% distribution level would be about $5.6 million ($5,576,000), which is equal to a 3.9% shift of the total appropriation for SIUC and SIUE (i.e., from 63.9% to 60.0% for SIUC and from 36.1% to 40% for SIUE).

Current FY 2018 Appropriation Distribution

SIUC $91,287,400 (63.9%)

SIUE $51,565,000 (36.1%)

Total $142,852,400 (100%)

Appropriation Distribution Adjusted to 60% / 40%

SIUC $85,711,400 (60.0%)

SIUE $57,141,000 (40.0%)

Total $142,852,400 (100%)

Difference Between Current and 60% / 40% Appropriation Distributions

SIUC <$5,576,000> (-3.9%)

SIUE +$5,576,000 (+3.9%)

Total $0 (0.0%)

(It should be noted that the appropriation amounts reflected on Table 1 in the Board Matter and included above EXCLUDE special legislative add-on appropriations.)

Let me know if you need anything else.

Thanks,
Bill

From: Portwood, Shirley <sportwo@siue.edu>
Sent: Wednesday, April 04, 2018 1:26 PM
To: Randy J Dunn
Subject: Re: Dunn Response to Memo from Chancellor Carlo Montemagno

Randy:

I don't see the document to which you and Carlo have referred. (I think that I have looked through all of the materials sent for next week's meeting.) Would you forward it to me?

Thank you.

Shirley

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, April 4, 2018 10:16:37 AM
To: Randy J Dunn
Cc: Misty D Whittington
Subject: Dunn Response to Memo from Chancellor Carlo Montemagno

Board of Trustees—

Please find below my email response to Chancellor Montemagno, sent last evening, regarding his memorandum to Trustees which Misty forwarded this morning about the reallocation matter on next week's agenda.

If you have further question, please let me know.

Randy

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Tuesday, April 03, 2018 7:59 PM
To: Chancellor <chancellor@siu.edu>; Carlo Montemagno <cmontema@siu.edu>
Cc: [redacted] Randy J Dunn <rdunn@siu.edu>
Subject: Re: Memo from Chancellor Carlo Montemagno

I have read your attached memo.

It is misleading at best and insubordinate at worst. You will recall that we had a scheduled meeting for this past Friday which you cancelled and have not sought to reschedule at this time. As such, you didn't have the requisite background prior to the scheduled release of the BOT meeting materials. And yet, I've heard nothing from you thus far this week until seeing this memo. During our Thursday CEOs call I indicated explicitly I would be going over all this with you at our Friday meeting--and even believe I mentioned the $5 million figure as well.

As far as being deeply disappointed, that would be my characterization of your approach in this circumstance. You seek to send a memo such as this directly to Trustees without consultation with me, or even reaching out since last Friday for a discussion on the background surrounding this proposal.

Your memo intentionally misrepresents the situation...of your not being able to attend the Friday meeting but also not following up afterward, and then seeking to blame me for that.

Board materials on the reallocation matter went out on schedule and with that, the matter was released to the public.

I have attempted these past eight months, within my own ethical considerations of your reorganization plan, to support your efforts to lead the SIUC campus, to the point of writing a joint statement of support with the Chair (cc'd here) for your leadership. But if it's now your decision to essentially ignore the chain of command as spelled out explicitly by Board policy, or implicitly by any common understanding of organization structure, then so be it. However, also understand that in doing so, you risk losing my support for your chancellorship...which at this juncture would be best served by a laser focus on direct outcomes driving enrollment and making the tough internal campus decisions you need to make to mitigate the fact that a $5 million allocation shift in a budget as large as Carbondale's causes you to take this highly inappropriate action.

Nonetheless, with Chair Sholar's concurrence, your memo will be loaded in the electronic portal where it can be reviewed in due course by all SIU Trustees.

Sent from my iPad

On Apr 3, 2018, at 5:24 PM, Chancellor <chancellor@siu.edu> wrote:

> Sent on behalf of Chancellor Carlo Montemagno.
>
> <Memo from Chancellor Carlo Montemagno.pdf>

From: Randy J Dunn
Sent: Wednesday, April 04, 2018 1:27 PM
To: Portwood, Shirley
Subject: RE: Dunn Response to Memo from Chancellor Carlo Montemagno

Misty sent it this morning. I will try forwarding to you as an attachment here in a few seconds...let me know if it comes through?

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Portwood, Shirley [mailto:sportwo@siue.edu]
Sent: Wednesday, April 04, 2018 1:26 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: Re: Dunn Response to Memo from Chancellor Carlo Montemagno

Randy:

I don't see the document to which you and Carlo have referred. (I think that I have looked through all of the materials sent for next week's meeting.) Would you forward it to me?

Thank you.

Shirley

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, April 4, 2018 10:16:37 AM
To: Randy J Dunn
Cc: Misty D Whittington
Subject: Dunn Response to Memo from Chancellor Carlo Montemagno

Board of Trustees—

Please find below my email response to Chancellor Montemagno, sent last evening, regarding his memorandum to Trustees which Misty forwarded this morning about the reallocation matter on next week's agenda.

If you have further question, please let me know.

Randy

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Tuesday, April 03, 2018 7:59 PM
To: Chancellor <chancellor@siu.edu>; Carlo Montemagno <cmontema@siu.edu>
Cc: [redacted] Randy J Dunn <rdunn@siu.edu>
Subject: Re: Memo from Chancellor Carlo Montemagno

I have read your attached memo.

It is misleading at best and insubordinate at worst. You will recall that we had a scheduled meeting for this past Friday which you cancelled and have not sought to reschedule at this time. As such, you didn't have the requisite background prior to the scheduled release of the BOT meeting materials. And yet, I've heard nothing from you thus far this week until seeing this memo. During our Thursday CEOs call I indicated explicitly I would be going over all this with you at our Friday meeting--and even believe I mentioned the $5 million figure as well.

As far as being deeply disappointed, that would be my characterization of your approach in this circumstance. You seek to send a memo such as this directly to Trustees without consultation with me, or even reaching out since last Friday for a discussion on the background surrounding this proposal.

Your memo intentionally misrepresents the situation...of your not being able to attend the Friday meeting but also not following up afterward, and then seeking to blame me for that.

Board materials on the reallocation matter went out on schedule and with that, the matter was released to the public.

I have attempted these past eight months, within my own ethical considerations of your reorganization plan, to support your efforts to lead the SIUC campus, to the point of writing a joint statement of support with the Chair (cc'd here) for your leadership. But if it's now your decision to essentially ignore the chain of command as spelled out explicitly by Board policy, or implicitly by any common understanding of organization structure, then so be it. However, also understand that in doing so, you risk losing my support for your chancellorship...which at this juncture would be best served by a laser focus on direct outcomes driving enrollment and making the tough internal campus decisions you need to make to mitigate the fact that a $5 million allocation shift in a budget as large as Carbondale's causes you to take this highly inappropriate action.

Nonetheless, with Chair Sholar's concurrence, your memo will be loaded in the electronic portal where it can be reviewed in due course by all SIU Trustees.

Sent from my iPad

On Apr 3, 2018, at 5:24 PM, Chancellor <chancellor@siu.edu> wrote:

> Sent on behalf of Chancellor Carlo Montemagno.
>
> <Memo from Chancellor Carlo Montemagno.pdf>

From: Randy J Dunn
Sent: Wednesday, April 04, 2018 2:21 PM
To: Portwood, Shirley
Subject: RE: Dunn Response to Memo from Chancellor Carlo Montemagno

Did the thing come through when I tried sending the attachment?

If not, I'll try to paste the text of it into an email...that should work.

Just let me know if needed. Thanks Shirley. RD

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Portwood, Shirley [mailto:sportwo@siue.edu]
Sent: Wednesday, April 04, 2018 1:26 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: Re: Dunn Response to Memo from Chancellor Carlo Montemagno

Randy:

I don't see the document to which you and Carlo have referred. (I think that I have looked through all of the materials sent for next week's meeting.) Would you forward it to me?

Thank you.

Shirley

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, April 4, 2018 10:16:37 AM
To: Randy J Dunn
Cc: Misty D Whittington
Subject: Dunn Response to Memo from Chancellor Carlo Montemagno

Board of Trustees—

Please find below my email response to Chancellor Montemagno, sent last evening, regarding his memorandum to Trustees which Misty forwarded this morning about the reallocation matter on next week's agenda.

If you have further question, please let me know.

Randy

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Tuesday, April 03, 2018 7:59 PM
To: Chancellor <chancellor@siu.edu>; Carlo Montemagno <cmontema@siu.edu>
Cc: [redacted]; Randy J Dunn <rdunn@siu.edu>
Subject: Re: Memo from Chancellor Carlo Montemagno

I have read your attached memo.

It is misleading at best and insubordinate at worst. You will recall that we had a scheduled meeting for this past Friday which you cancelled and have not sought to reschedule at this time. As such, you didn't have the requisite background prior to the scheduled release of the BOT meeting materials. And yet, I've heard nothing from you thus far this week until seeing this memo. During our Thursday CEOs call I indicated explicitly I would be going over all this with you at our Friday meeting--and even believe I mentioned the $5 million figure as well.

As far as being deeply disappointed, that would be my characterization of your approach in this circumstance. You seek to send a memo such as this directly to Trustees without consultation with me, or even reaching out since last Friday for a discussion on the background surrounding this proposal.

Your memo intentionally misrepresents the situation...of your not being able to attend the Friday meeting but also not following up afterward, and then seeking to blame me for that.

Board materials on the reallocation matter went out on schedule and with that, the matter was released to the public.

I have attempted these past eight months, within my own ethical considerations of your reorganization plan, to support your efforts to lead the SIUC campus, to the point of writing a joint statement of support with the Chair (cc'd here) for your leadership. But if it's now your decision to essentially ignore the chain of command as spelled out explicitly by Board policy, or implicitly by any common understanding of organization structure, then so be it. However, also understand that in doing so, you risk losing my support for your chancellorship...which at this juncture would be best served by a laser focus on direct outcomes driving enrollment and making the tough internal campus decisions you need to make to mitigate the fact that a $5 million allocation shift in a budget as large as Carbondale's causes you to take this highly inappropriate action.

Nonetheless, with Chair Sholar's concurrence, your memo will be loaded in the electronic portal where it can be reviewed in due course by all SIU Trustees.

Sent from my iPad

On Apr 3, 2018, at 5:24 PM, Chancellor <chancellor@siu.edu> wrote:

Sent on behalf of Chancellor Carlo Montemagno.

<Memo from Chancellor Carlo Montemagno.pdf>

From: Randy J Dunn
Sent: Wednesday, April 04, 2018 1:50 PM
To: Craig Rogers
Subject: FW: "Time for SIU to Shift Resources to Edwardsville Campus"

Hey Craig. Hope you are doing well and I enjoyed our chance to talk over lunch the other day.

I noted *The Southern* ran its article this morning on the proposed early-phase (FY19) reallocation of state approps dollars from SIUC to SIUE.

I'm guessing you had seen it already, but have pasted in below the editorial the Belleville paper did on the proposal.

Am not pitching or soliciting for another meeting added to my sked ☺, but it did strike me that if you all decided the topic warranted an editorial, please know I would be glad to sit down with you, or Janis, or the full ed board, or whomever if helpful.

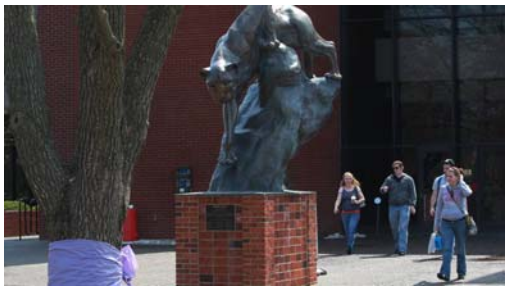
Don't want to sound like I'm pushing or suggesting you should opine on the topic—rather, just saying if you decide to...as it has become a big campus topic this week...I would be glad to walk through some of the history and rationale behind the change.

Otherwise...enjoy the sun while we've got it and hope to cross paths again soon!

Randy

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

http://www.bnd.com/opinion/editorials/article207448759.html



Time for SIU to shift resources to Edwardsville campus

www.bnd.com

Opinion: SIU unfairly spends much more money on its Carbondale, IL, campus than its Edwardsville, IL, campus despite similar enrollments. SIUC reorganization is trying to stop decline, but better to boost SIUE.

From: Pembrook, Randall <rpembro@siue.edu>
Sent: Wednesday, April 04, 2018 2:26 PM
To: Randy J Dunn;Winter, William;Duane Stucky
Subject: RE: Impact of 60% / 40% Distribution of State Appropriation

A couple of thoughts:

1. Some on this campus remember the 60/40 split as part of the conversation about when the dissolution of the System was being discussed around 2004-2005 (i.e., if the System splits….60% of the appropriation would go to SIUC and 40% would go to SIUE). If there are other references to a 60/40 split, long-time people on our campus couldn't remember it.
2. I hope that if we introduce the 60/40 split as justification for the first phase (shifting between 5 and 6 million dollars to SIUE) that it doesn't end up implying that the reallocation conversation can be over because we have now approximated 60/40. That was a figure from nearly 15 years ago. Things have changed. The consultant can give us a better idea of the landscape beyond 2018-19. So, 60-40 might be irrelevant now. But, I get the concept that it might be one more data point to say that "phase 1" of $5 million is ABSOLUTELY in the ballpark as a beginning.

Thanks.

RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, April 4, 2018 1:04 PM
To: Winter, William <wwinter@siue.edu>; Duane Stucky <dustucky@siu.edu>
Cc: Pembrook, Randall <rpembro@siue.edu>
Subject: RE: Impact of 60% / 40% Distribution of State Appropriation

Exactly what I was looking for. So, theoretically speaking...the proposal even SHORTS SIUE about a half-mil just to get us back to the 60/40 split!

Thank you much, Bill.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Winter, William [mailto:wwinter@siue.edu]
Sent: Wednesday, April 04, 2018 12:36 PM
To: Randy J Dunn <rdunn@siu.edu>; Duane Stucky <dustucky@siu.edu>
Cc: Pembrook, Randall <rpembro@siue.edu>
Subject: Impact of 60% / 40% Distribution of State Appropriation

President Dunn and Dr. Stucky,

I used the data on Table 1 of April BOT Agenda Item GG (Authorization for Phase I Reallocation of Appropriation Budget, SIUC AND SIUE) to **calculate the impact of a 60% / 40% state appropriation distribution between SIUC and SIUE**.

In summary, the amount of the shift in state appropriation from SIUC to SIUE to adjust to the 60% / 40% distribution level would be about $5.6 million ($5,576,000), which is equal to a 3.9% shift of the total appropriation for SIUC and SIUE (i.e., from 63.9% to 60.0% for SIUC and from 36.1% to 40% for SIUE).

Current FY 2018 Appropriation Distribution

SIUC $91,287,400 (63.9%)

SIUE $51,565,000 (36.1%)

Total $142,852,400 (100%)

Appropriation Distribution Adjusted to 60% / 40%

SIUC $85,711,400 (60.0%)

SIUE $57,141,000 (40.0%)

Total $142,852,400 (100%)

Difference Between Current and 60% / 40% Appropriation Distributions

SIUC <$5,576,000> (-3.9%)

SIUE +$5,576,000 (+3.9%)

Total $0 (0.0%)

(It should be noted that the appropriation amounts reflected on Table 1 in the Board Matter and included above EXCLUDE special legislative add-on appropriations.)

Let me know if you need anything else.

Thanks,
Bill

From: Randy J Dunn
Sent: Wednesday, April 04, 2018 2:33 PM
To: Pembrook, Randall;Winter, William;Duane Stucky
Subject: RE: Impact of 60% / 40% Distribution of State Appropriation

No, no...I'm w/ you...I get it. A reference to the 60/40 now—which yes, goes back to before even Duane can identify ☺—is simply to shut up the bitchers from Carbondale who are saying loudly we shouldn't even be doing the $5.125M at this time.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Wednesday, April 04, 2018 2:26 PM
To: Randy J Dunn <rdunn@siu.edu>; Winter, William <wwinter@siue.edu>; Duane Stucky <dustucky@siu.edu>
Subject: RE: Impact of 60% / 40% Distribution of State Appropriation

A couple of thoughts:

1. Some on this campus remember the 60/40 split as part of the conversation about when the dissolution of the System was being discussed around 2004-2005 (i.e., if the System splits….60% of the appropriation would go to SIUC and 40% would go to SIUE). If there are other references to a 60/40 split, long-time people on our campus couldn't remember it.
2. I hope that if we introduce the 60/40 split as justification for the first phase (shifting between 5 and 6 million dollars to SIUE) that it doesn't end up implying that the reallocation conversation can be over because we have now approximated 60/40. That was a figure from nearly 15 years ago. Things have changed. The consultant can give us a better idea of the landscape beyond 2018-19. So, 60-40 might be irrelevant now. But, I get the concept that it might be one more data point to say that "phase 1" of $5 million is ABSOLUTELY in the ballpark as a beginning.

Thanks.

RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, April 4, 2018 1:04 PM
To: Winter, William <wwinter@siue.edu>; Duane Stucky <dustucky@siu.edu>
Cc: Pembrook, Randall <rpembro@siue.edu>
Subject: RE: Impact of 60% / 40% Distribution of State Appropriation

Exactly what I was looking for. So, theoretically speaking...the proposal even SHORTS SIUE about a half-mil just to get us back to the 60/40 split!

Thank you much, Bill.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Winter, William [mailto:wwinter@siue.edu]
Sent: Wednesday, April 04, 2018 12:36 PM
To: Randy J Dunn <rdunn@siu.edu>; Duane Stucky <dustucky@siu.edu>
Cc: Pembrook, Randall <rpembro@siue.edu>
Subject: Impact of 60% / 40% Distribution of State Appropriation

President Dunn and Dr. Stucky,

I used the data on Table 1 of April BOT Agenda Item GG (Authorization for Phase I Reallocation of Appropriation Budget, SIUC AND SIUE) to **calculate the impact of a 60% / 40% state appropriation distribution between SIUC and SIUE**.

In summary, the amount of the shift in state appropriation from SIUC to SIUE to adjust to the 60% / 40% distribution level would be about $5.6 million ($5,576,000), which is equal to a 3.9% shift of the total appropriation for SIUC and SIUE (i.e., from 63.9% to 60.0% for SIUC and from 36.1% to 40% for SIUE).

Current FY 2018 Appropriation Distribution

SIUC $91,287,400 (63.9%)

SIUE $51,565,000 (36.1%)

Total $142,852,400 (100%)

Appropriation Distribution Adjusted to 60% / 40%

SIUC $85,711,400 (60.0%)

SIUE $57,141,000 (40.0%)

Total $142,852,400 (100%)

Difference Between Current and 60% / 40% Appropriation Distributions

SIUC <$5,576,000> (-3.9%)

SIUE +$5,576,000 (+3.9%)

Total $0 (0.0%)

(It should be noted that the appropriation amounts reflected on Table 1 in the Board Matter and included above EXCLUDE special legislative add-on appropriations.)

Let me know if you need anything else.

Thanks,
Bill

From: Pembrook, Randall <rpembro@siue.edu>
Sent: Wednesday, April 04, 2018 2:39 PM
To: Randy J Dunn
Subject: RE: Impact of 60% / 40% Distribution of State Appropriation

Got it. Thanks again for your help and your leadership on this initiative!

RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, April 4, 2018 2:33 PM
To: Pembrook, Randall <rpembro@siue.edu>; Winter, William <wwinter@siue.edu>; Duane Stucky <dustucky@siu.edu>
Subject: RE: Impact of 60% / 40% Distribution of State Appropriation

No, no...I'm w/ you...I get it. A reference to the 60/40 now—which yes, goes back to before even Duane can identify ☺—is simply to shut up the bitchers from Carbondale who are saying loudly we shouldn't even be doing the $5.125M at this time.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Wednesday, April 04, 2018 2:26 PM
To: Randy J Dunn <rdunn@siu.edu>; Winter, William <wwinter@siue.edu>; Duane Stucky <dustucky@siu.edu>
Subject: RE: Impact of 60% / 40% Distribution of State Appropriation

A couple of thoughts:

1. Some on this campus remember the 60/40 split as part of the conversation about when the dissolution of the System was being discussed around 2004-2005 (i.e., if the System splits….60% of the appropriation would go to SIUC and 40% would go to SIUE). If there are other references to a 60/40 split, long-time people on our campus couldn't remember it.
2. I hope that if we introduce the 60/40 split as justification for the first phase (shifting between 5 and 6 million dollars to SIUE) that it doesn't end up implying that the reallocation conversation can be over because we have now approximated 60/40. That was a figure from nearly 15 years ago. Things have changed. The consultant can give us a better idea of the landscape beyond 2018-19. So, 60-40 might be irrelevant now. But, I get the concept that it might be one more data point to say that "phase 1" of $5 million is ABSOLUTELY in the ballpark as a beginning.

Thanks.

RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, April 4, 2018 1:04 PM
To: Winter, William <wwinter@siue.edu>; Duane Stucky <dustucky@siu.edu>
Cc: Pembrook, Randall <rpembro@siue.edu>
Subject: RE: Impact of 60% / 40% Distribution of State Appropriation

Exactly what I was looking for. So, theoretically speaking...the proposal even SHORTS SIUE about a half-mil just to get us back to the 60/40 split!

Thank you much, Bill.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Winter, William [mailto:wwinter@siue.edu]
Sent: Wednesday, April 04, 2018 12:36 PM
To: Randy J Dunn <rdunn@siu.edu>; Duane Stucky <dustucky@siu.edu>
Cc: Pembrook, Randall <rpembro@siue.edu>
Subject: Impact of 60% / 40% Distribution of State Appropriation

President Dunn and Dr. Stucky,

I used the data on Table 1 of April BOT Agenda Item GG (Authorization for Phase I Reallocation of Appropriation Budget, SIUC AND SIUE) to **calculate the impact of a 60% / 40% state appropriation distribution between SIUC and SIUE**.

In summary, the amount of the shift in state appropriation from SIUC to SIUE to adjust to the 60% / 40% distribution level would be about $5.6 million ($5,576,000), which is equal to a 3.9% shift of the total appropriation for SIUC and SIUE (i.e., from 63.9% to 60.0% for SIUC and from 36.1% to 40% for SIUE).

Current FY 2018 Appropriation Distribution

SIUC $91,287,400 (63.9%)

SIUE $51,565,000 (36.1%)

Total $142,852,400 (100%)

Appropriation Distribution Adjusted to 60% / 40%

SIUC $85,711,400 (60.0%)

SIUE $57,141,000 (40.0%)

Total $142,852,400 (100%)

Difference Between Current and 60% / 40% Appropriation Distributions

SIUC <$5,576,000> (-3.9%)

SIUE +$5,576,000 (+3.9%)

Total $0 (0.0%)

(It should be noted that the appropriation amounts reflected on Table 1 in the Board Matter and included above EXCLUDE special legislative add-on appropriations.)

Let me know if you need anything else.

Thanks,
Bill

From: Chancellor <chancellor@siu.edu>
Sent: Wednesday, April 04, 2018 3:06 PM
To: Randy J Dunn;Carlo Montemagno
Cc: [redacted];Randy J Dunn
Subject: RE: Memo from Chancellor Carlo Montemagno

Randy,

I am sorry this has caused an issue between us that was never my intention. I felt strongly that I had a fiduciary responsibility to my campus to submit a detailed response to SIU Edwardsville's request on the funding shift. I sent it to you and to Misty at the same time so the two of you could coordinate the communication to the board as you best determined. In no way was this action intended to be insubordinate.

Before Friday morning's public posting of the board matter, I had little information about the nature of the proposal as we never discussed the scope of the financial details, the data analysis being performed for the rationale, or the timing of the shifting of funds. During Thursday afternoon's call with Randy Pembrook, Jerry Kruse and me, you told us SIUE had been asked to prepare a proposal on shifting of funds and that you would provide me background information following a meeting on Friday afternoon I had asked for to discuss the law school.

Unfortunately, there was no consultation with me by anyone on preparing the Carbondale campus for what to anticipate in realizing the full impact of SIUE's request. It is evident SIUE had been working on this matter for quite some time and there was considerable consultation going on with the SIUE campus on this proposal. I am perplexed as to why I was not brought into the conversation to provide input especially with respect to the adverse effects that this proposal could generate.

Given the delicate nature of the reorganization plan and the importance of our enrollment efforts, I also fail to see why this proposal needed to be brought forth publicly now instead of following the agreed upon plan as discussed at the Board retreat which called for a period of study with external consultants being prior to any action being taken. Rest assured that in addition to the reorganization work we're doing, we are focused on enrollment and improving the competitiveness of our campus.

I look forward to further discussions with you where we can work collaboratively with each other and SIUE as we advance both institutions.

Carlo

From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Tuesday, April 3, 2018 7:59 PM
To: Chancellor <chancellor@siu.edu>; Carlo Montemagno <cmontema@siu.edu>
Cc: [redacted]; Randy J Dunn <rdunn@siu.edu>
Subject: Re: Memo from Chancellor Carlo Montemagno

I have read your attached memo.

It is misleading at best and insubordinate at worst. You will recall that we had a scheduled meeting for this past Friday which you cancelled and have not sought to reschedule at this time. As such, you didn't have the requisite background prior to the scheduled release of the BOT meeting materials. And yet, I've heard nothing from you thus far this week

until seeing this memo. During our Thursday CEOs call I indicated explicitly I would be going over all this with you at our Friday meeting--and even believe I mentioned the $5 million figure as well.

As far as being deeply disappointed, that would be my characterization of your approach in this circumstance. You seek to send a memo such as this directly to Trustees without consultation with me, or even reaching out since last Friday for a discussion on the background surrounding this proposal.

Your memo intentionally misrepresents the situation...of your not being able to attend the Friday meeting but also not following up afterward, and then seeking to blame me for that.

Board materials on the reallocation matter went out on schedule and with that, the matter was released to the public.

I have attempted these past eight months, within my own ethical considerations of your reorganization plan, to support your efforts to lead the SIUC campus, to the point of writing a joint statement of support with the Chair (cc'd here) for your leadership. But if it's now your decision to essentially ignore the chain of command as spelled out explicitly by Board policy, or implicitly by any common understanding of organization structure, then so be it. However, also understand that in doing so, you risk losing my support for your chancellorship...which at this juncture would be best served by a laser focus on direct outcomes driving enrollment and making the tough internal campus decisions you need to make to mitigate the fact that a $5 million allocation shift in a budget as large as Carbondale's causes you to take this highly inappropriate action.

Nonetheless, with Chair Sholar's concurrence, your memo will be loaded in the electronic portal where it can be reviewed in due course by all SIU Trustees.

Sent from my iPad

On Apr 3, 2018, at 5:24 PM, Chancellor <chancellor@siu.edu> wrote:

> Sent on behalf of Chancellor Carlo Montemagno.
>
> <Memo from Chancellor Carlo Montemagno.pdf>

From: Portwood, Shirley <sportwo@siue.edu>
Sent: Wednesday, April 04, 2018 3:17 PM
To: Randy J Dunn
Subject: Re: Dunn Response to Memo from Chancellor Carlo Montemagno

Yes, thank you. I have what I need.

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, April 4, 2018 2:20:51 PM
To: Portwood, Shirley
Subject: RE: Dunn Response to Memo from Chancellor Carlo Montemagno

Did the thing come through when I tried sending the attachment?

If not, I'll try to paste the text of it into an email...that should work.

Just let me know if needed. Thanks Shirley. RD

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Portwood, Shirley [mailto:sportwo@siue.edu]
Sent: Wednesday, April 04, 2018 1:26 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: Re: Dunn Response to Memo from Chancellor Carlo Montemagno

Randy:

I don't see the document to which you and Carlo have referred. (I think that I have looked through all of the materials sent for next week's meeting.) Would you forward it to me?

Thank you.

Shirley

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, April 4, 2018 10:16:37 AM
To: Randy J Dunn
Cc: Misty D Whittington
Subject: Dunn Response to Memo from Chancellor Carlo Montemagno

Board of Trustees—

Please find below my email response to Chancellor Montemagno, sent last evening, regarding his memorandum to Trustees which Misty forwarded this morning about the reallocation matter on next week's agenda.

If you have further question, please let me know.

Randy

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Tuesday, April 03, 2018 7:59 PM
To: Chancellor <chancellor@siu.edu>; Carlo Montemagno <cmontema@siu.edu>
Cc: [redacted]; Randy J Dunn <rdunn@siu.edu>
Subject: Re: Memo from Chancellor Carlo Montemagno

I have read your attached memo.

It is misleading at best and insubordinate at worst. You will recall that we had a scheduled meeting for this past Friday which you cancelled and have not sought to reschedule at this time. As such, you didn't have the requisite background prior to the scheduled release of the BOT meeting materials. And yet, I've heard nothing from you thus far this week until seeing this memo. During our Thursday CEOs call I indicated explicitly I would be going over all this with you at our Friday meeting--and even believe I mentioned the $5 million figure as well.

As far as being deeply disappointed, that would be my characterization of your approach in this circumstance. You seek to send a memo such as this directly to Trustees without consultation with me, or even reaching out since last Friday for a discussion on the background surrounding this proposal.

Your memo intentionally misrepresents the situation...of your not being able to attend the Friday meeting but also not following up afterward, and then seeking to blame me for that.

Board materials on the reallocation matter went out on schedule and with that, the matter was released to the public.

I have attempted these past eight months, within my own ethical considerations of your reorganization plan, to support your efforts to lead the SIUC campus, to the point of writing a joint statement of support with the Chair (cc'd here) for your leadership. But if it's now your decision to essentially ignore the chain of command as spelled out explicitly by Board policy, or implicitly by any common understanding of organization structure, then so be it. However, also understand that in doing so, you risk losing my support for your chancellorship...which at this juncture would be best served by a laser focus on direct outcomes driving enrollment and making the tough internal campus decisions you need to make to mitigate the fact that a $5 million allocation shift in a budget as large as Carbondale's causes you to take this highly inappropriate action.

Nonetheless, with Chair Sholar's concurrence, your memo will be loaded in the electronic portal where it can be reviewed in due course by all SIU Trustees.

Sent from my iPad

On Apr 3, 2018, at 5:24 PM, Chancellor <chancellor@siu.edu> wrote:

> Sent on behalf of Chancellor Carlo Montemagno.
>
> <Memo from Chancellor Carlo Montemagno.pdf>

From: Randy J Dunn
Sent: Wednesday, April 04, 2018 4:00 PM
To: Portwood, Shirley
Subject: RE: Dunn Response to Memo from Chancellor Carlo Montemagno

Good deal...

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Portwood, Shirley [mailto:sportwo@siue.edu]
Sent: Wednesday, April 04, 2018 3:17 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: Re: Dunn Response to Memo from Chancellor Carlo Montemagno

Yes, thank you. I have what I need.

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, April 4, 2018 2:20:51 PM
To: Portwood, Shirley
Subject: RE: Dunn Response to Memo from Chancellor Carlo Montemagno

Did the thing come through when I tried sending the attachment?

If not, I'll try to paste the text of it into an email...that should work.

Just let me know if needed. Thanks Shirley. RD

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Portwood, Shirley [mailto:sportwo@siue.edu]
Sent: Wednesday, April 04, 2018 1:26 PM

To: Randy J Dunn <rdunn@siu.edu>
Subject: Re: Dunn Response to Memo from Chancellor Carlo Montemagno

Randy:

I don't see the document to which you and Carlo have referred. (I think that I have looked through all of the materials sent for next week's meeting.) Would you forward it to me?

Thank you.

Shirley

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, April 4, 2018 10:16:37 AM
To: Randy J Dunn
Cc: Misty D Whittington
Subject: Dunn Response to Memo from Chancellor Carlo Montemagno

Board of Trustees—

Please find below my email response to Chancellor Montemagno, sent last evening, regarding his memorandum to Trustees which Misty forwarded this morning about the reallocation matter on next week's agenda.

If you have further question, please let me know.

Randy

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Tuesday, April 03, 2018 7:59 PM
To: Chancellor <chancellor@siu.edu>; Carlo Montemagno <cmontema@siu.edu>
Cc: [redacted]; Randy J Dunn <rdunn@siu.edu>
Subject: Re: Memo from Chancellor Carlo Montemagno

I have read your attached memo.

It is misleading at best and insubordinate at worst. You will recall that we had a scheduled meeting for this past Friday which you cancelled and have not sought to reschedule at this time. As such, you didn't have the requisite background prior to the scheduled release of the BOT meeting materials. And yet, I've heard nothing from you thus far this week until seeing this memo. During our Thursday CEOs call I indicated explicitly I would be going over all this with you at our Friday meeting--and even believe I mentioned the $5 million figure as well.

As far as being deeply disappointed, that would be my characterization of your approach in this circumstance. You seek to send a memo such as this directly to Trustees without consultation with me, or even reaching out since last Friday for a discussion on the background surrounding this proposal.

Your memo intentionally misrepresents the situation...of your not being able to attend the Friday meeting but also not following up afterward, and then seeking to blame me for that.

Board materials on the reallocation matter went out on schedule and with that, the matter was released to the public.

I have attempted these past eight months, within my own ethical considerations of your reorganization plan, to support your efforts to lead the SIUC campus, to the point of writing a joint statement of support with the Chair (cc'd here) for your leadership. But if it's now your decision to essentially ignore the chain of command as spelled out explicitly by Board policy, or implicitly by any common understanding of organization structure, then so be it. However, also understand that in doing so, you risk losing my support for your chancellorship...which at this juncture would be best served by a laser focus on direct outcomes driving enrollment and making the tough internal campus decisions you need to make to mitigate the fact that a $5 million allocation shift in a budget as large as Carbondale's causes you to take this highly inappropriate action.

Nonetheless, with Chair Sholar's concurrence, your memo will be loaded in the electronic portal where it can be reviewed in due course by all SIU Trustees.

Sent from my iPad

On Apr 3, 2018, at 5:24 PM, Chancellor <chancellor@siu.edu> wrote:

> Sent on behalf of Chancellor Carlo Montemagno.
>
> <Memo from Chancellor Carlo Montemagno.pdf>

From: Randy J Dunn
Sent: Wednesday, April 04, 2018 4:10 PM
To: Jonathan Bean
Subject: RE: WGU case

Hey Jon...good to hear from you and appreciate knowing the background. Wasn't aware we had some of those old ILP courses handled like that...but no surprise I suppose. And no, I'm not going to be volunteering information for any audit on this.

Yeah, I probably did imply that WGU enjoys a little golden-child status, and the Trump/DeVos crew have other fish to fry right now.

I knew the early phase reallocation would be controversial at SIUC. However, the amount proposed for FY19 doesn't even get us to the 60/40 split which is the operating policy. But should be a good show I suppose. Bulk of the Trustees' discussion on it will be at the Wednesday work session.

Take care and have a good last month of the semester! RD

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Jonathan Bean [redacted]
Sent: Wednesday, April 04, 2018 3:11 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: WGU case

"The audit report said most courses at WGU do not meet the distance education requirement because they were not designed for regular and substantive interaction between students and faculty members. Those courses instead should have been labeled as correspondence courses, according to the inspector general. "

I suppose it is a good thing the Trump administration is likely to take a hands-off position. Although your essay seems to suggest the bipartisan support WGU enjoys would protect it under other administrations as well.

In 2011, I was on the chancellor's distance ed committee when HLC mandated "substantive interaction." I had been doing correspondence courses, first off line then online, since 1995. I upgraded them all to be interactive faculty-student and student-student.

HOWEVER . . I know colleagues who simply took their correspondence courses (ILP was the label back then) and slapped them online. No change since 2011! IMHO, those correspondence courses cheapen the reputation of online ed.

Let's hope there is no audit here!

Jon

PS: Interesting issue on BOT agenda next week (money issue). I find Board meetings dull (sorry!) but may show up for that one although I won't have anything to say. Listening is an important skill, too. ;-)

From: Craig Rogers <craig.rogers@thesouthern.com>
Sent: Wednesday, April 04, 2018 5:10 PM
To: Randy J Dunn
Subject: RE: "Time for SIU to Shift Resources to Edwardsville Campus"

Hi Randy-

I'm glad we had the opportunity to talk as well.

I would like to get your take on this. I haven't looked at the feedback or comments from the story we ran today, but I'm assuming this will not be viewed as a positive for SIU and the Carbondale community.

Feel free to give me a call tomorrow if you have time.

Craig

Craig H. Rogers
Publisher
The Southern Illinoisan, Carbondale, IL
craig.rogers@lee.net
Office: 618-351-5038
Cell: [redacted]

From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Wednesday, April 04, 2018 1:50 PM
To: Craig Rogers
Subject: FW: "Time for SIU to Shift Resources to Edwardsville Campus"

Hey Craig. Hope you are doing well and I enjoyed our chance to talk over lunch the other day.

I noted *The Southern* ran its article this morning on the proposed early-phase (FY19) reallocation of state approps dollars from SIUC to SIUE.

I'm guessing you had seen it already, but have pasted in below the editorial the Belleville paper did on the proposal.

Am not pitching or soliciting for another meeting added to my sked ☺, but it did strike me that if you all decided the topic warranted an editorial, please know I would be glad to sit down with you, or Janis, or the full ed board, or whomever if helpful.

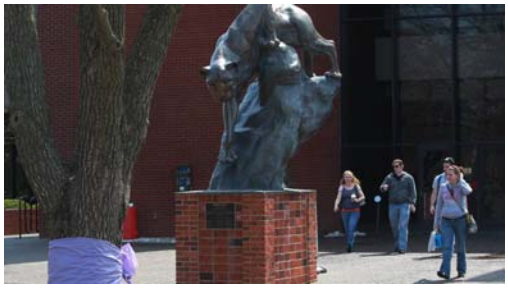
Don't want to sound like I'm pushing or suggesting you should opine on the topic—rather, just saying if you decide to...as it has become a big campus topic this week...I would be glad to walk through some of the history and rationale behind the change.

Otherwise...enjoy the sun while we've got it and hope to cross paths again soon!

Randy

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

http://www.bnd.com/opinion/editorials/article207448759.html



Time for SIU to shift resources to Edwardsville campus

www.bnd.com

Opinion: SIU unfairly spends much more money on its Carbondale, IL, campus than its Edwardsville, IL, campus despite similar enrollments. SIUC reorganization is trying to stop decline, but better to boost SIUE.

From: Randy J Dunn
Sent: Wednesday, April 04, 2018 5:42 PM
To: Amy Sholar
Subject: The latest…his blog

Hi Amy. Hope the camping (glamping?) is going well. At least the sun has been out today down Carbondale way...hopefully where you are too.

Please see below (I've pasted it into this email) the latest blog posting from Montemagno.

In some, if not most, of the 45 public HIED systems in the country—of which SIU is one of the smallest ones—this posting alone would be enough to end his career as a chancellor...let alone the memorandum to the BOT he sent without my review or approval.

As we have talked: There *must* be a unambiguous decision from the Board on where this goes from here. There's either a clear understanding that gets established regarding the chain of command coming out of next week's meetings, or he proceeds unfettered doing more of this stuff which will then lead to my recommendation to remove him from the chancellorship (even if with 4 votes) sometime after the close of the spring legislative session. He's publicly dumping on the Trustees who will vote in support of the reallocation proposal, just as much if not more than he is me. Continuation of this current status and behavior into next year is untenable from my view.

No need to respond, but feel free to share this with like-minded Trustees (on an individual basis only, of course, due to the OMA issue) if you see any need or benefit. If you want me to do anything to extra-solidify the 4 votes on the reallocation, let me know, but sounds like everyone will stay strong. They must just be keenly aware there will be pressure and begging and guilt-tripping and whatever else...even to simply attempt to delay this to July. That of course could kill it given our Trustee situation for the summer meeting, so it must move forward in April. (And if the Carbondalers don't show so as to prevent a quorum for Thursday, we probably need to visit next week about your talking points for a joint press conference that you and I will hold.)

Sorry to vent—but we've gotta get this situation figured out, and soon. I know I'm preaching to the choir..... RD

Responding to a funding proposal

I have received a number of questions from our campus and community about a proposal to be considered by our Board of Trustees regarding the potential reallocation of state funding from the Carbondale campus to the Edwardsville campus. The proposal requests the reallocation of $5.125 million in funding for Carbondale to be shifted to Edwardsville effective with the new fiscal year. It is described as the first phase of a funding shift based solely on enrollment.

A sudden, $5.1 million reduction in state funding:

- Could compromise our financial recovery and stability

- Would be equal to the layoff of as many as 110 faculty and staff
- Could damage our student recruitment efforts
- Would take more than $39 million from the local economy

Given the harm that could be caused by an immediate change, and to allow adequate time for the Carbondale campus to provide input, I have asked trustees to consider delaying potential alterations to the funding formula until an impartial analysis is conducted with the expertise of an external consultant.

Further exploration needed

There are many concerns related to the proposal that should be explored. Many of the metrics cited are misleading or unclear. Further, the proposal presumes that enrollment is the primary factor upon which any future formula will be based, but there is far more that should be considered.

The Edwardsville and Carbondale campuses have very different missions, affecting each institution's faculty profile and the cost of program delivery. Hiring faculty at a doctoral research institution is more competitive. In addition, many of our programs require small faculty/student ratios and some, such as agriculture, require a large infrastructure to support student learning. In addition, research institutions must support a larger, more complex physical infrastructure to support their missions.

While the long-term impact of the proposal would be very damaging, the impact of reducing our budget by more than $5 million in just a few months is our most immediate concern. Since 2014, SIU Carbondale has reduced its budget by more than $31 million and has about 500 fewer employees. We cannot absorb any part of the additional $5.1 million reduction by further increasing tuition, by further deferring maintenance of our facilities, or by reducing staff without damaging the quality of programs and services we provide.

Investing in the future

SIU Carbondale is repositioning itself for the future. We are actively working on growing enrollment, and we are already seeing progress. For example, attendance at our most recent open house last week was the highest since 2016 and included a number of high school sophomores and juniors.

We have managed our budget challenges carefully and responsibly. We are working to further reduce administrative costs and redundancies so that we can reinvest in our programs and people. If we stay on course, even with our expected fall enrollment, we project that we will end FY19 with a balanced operating budget. We should also begin to see some enrollment growth in fall 2019 due to our reorganization and our investments in student services and campus life.

Changing the funding formula now, when we need to be investing in the future, takes us off course. It will inhibit our ability to grow enrollment, to end FY19 with a balanced operating budget, to provide our faculty and staff with the raises they deserve, and to realize the promise of SIU Carbondale.

I do not fault my colleagues at SIU Edwardsville for making a case that they believe is in the interest of their institution. However, I feel strongly that a sudden, unexplored plan to advance one institution while damaging another is not in the best interests of the SIU System, any institution that is a part of it, or the Southern Illinois region.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office

618.536.3404 | Fax



From: Randy J Dunn
Sent: Wednesday, April 04, 2018 5:49 PM
To: Craig Rogers
Subject: RE: "Time for SIU to Shift Resources to Edwardsville Campus"

Am working up at SIUE tomorrow, and then heading over to Champaign for a meeting on Friday morning at UIUC.

So will try to get you reached from the road or during a break in the action somewhere along the way.

Just trying to be a little proactive (sorry, clichéd term) if you guys decide to run an opinion/editorial piece. Thanks!

Randy

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Craig Rogers [mailto:craig.rogers@thesouthern.com]
Sent: Wednesday, April 04, 2018 5:10 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: RE: "Time for SIU to Shift Resources to Edwardsville Campus"

Hi Randy-

I'm glad we had the opportunity to talk as well.

I would like to get your take on this. I haven't looked at the feedback or comments from the story we ran today, but I'm assuming this will not be viewed as a positive for SIU and the Carbondale community.

Feel free to give me a call tomorrow if you have time.

Craig

Craig H. Rogers
Publisher
The Southern Illinoisan, Carbondale, IL
craig.rogers@lee.net
Office: 618-351-5038
Cell: [redacted]

From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Wednesday, April 04, 2018 1:50 PM
To: Craig Rogers
Subject: FW: "Time for SIU to Shift Resources to Edwardsville Campus"

Hey Craig. Hope you are doing well and I enjoyed our chance to talk over lunch the other day.

I noted *The Southern* ran its article this morning on the proposed early-phase (FY19) reallocation of state approps dollars from SIUC to SIUE.

I'm guessing you had seen it already, but have pasted in below the editorial the Belleville paper did on the proposal.

Am not pitching or soliciting for another meeting added to my sked ☺, but it did strike me that if you all decided the topic warranted an editorial, please know I would be glad to sit down with you, or Janis, or the full ed board, or whomever if helpful.

Don't want to sound like I'm pushing or suggesting you should opine on the topic—rather, just saying if you decide to...as it has become a big campus topic this week...I would be glad to walk through some of the history and rationale behind the change.

Otherwise...enjoy the sun while we've got it and hope to cross paths again soon!

Randy

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

http://www.bnd.com/opinion/editorials/article207448759.html

Time for SIU to shift resources to Edwardsville campus

www.bnd.com

Opinion: SIU unfairly spends much more money on its Carbondale, IL, campus than its Edwardsville, IL, campus

despite similar enrollments. SIUC reorganization is trying to stop decline, but better to boost SIUE.

From: Jerry Becker <jbecker@siu.edu>
Sent: Wednesday, April 04, 2018 7:02 PM
To: JERRY-P-BECKER-SIU-L
Subject: SIU Board: consider shifting state funds C'dale to Edwardsville

****
From The Southern Illinoisan, Wednesday, April 4, 2018. SEE http://thesouthern.com/news/local/siu/siu-board-of-trustees-to-consider-shifting-some-state-funds/article_82383f44-4853-5411-a953-61b95c49ca6f.html#utm_source=thesouthern.com&utm_campaign=%2Femail-updates%2Fbreaking%2F&utm_medium=email&utm_content=B49F2D1ACF32F652975624614A2ACA9D5DE29E0B
****

SIU Board of Trustees to consider shifting some state funds from Carbondale to Edwardsville

By K. Janis Esch

CARBONDALE - The Southern Illinois University Board of Trustees is poised to consider a plan to gradually shift state funding from SIU Carbondale to SIU Edwardsville in order to reflect changes in enrollment levels at the two campuses.

According to the agenda for the regularly scheduled April 12 board meeting, about 64 percent of state appropriations have historically been distributed to the Carbondale campus, while the Edwardsville campus has received about 36 percent.

In the past, that split more or less mirrored the student enrollment distribution between the two campuses. But as enrollment at SIUC has declined, SIUE has been on an upward trajectory. Now the enrollment distribution is nearly equal: In fall 2017, SIUE had 13,796 students, while SIUC had 14,554.

Had Fiscal Year 2018 state appropriations allocation been based on those fall 2017 enrollment figures, SIUE would have seen either $18.9 million or $17.7 million more in funding (depending on whether the adjustment is made using student head count or full-time equivalent enrollment levels, respectively).

Trustees will vote on whether to "begin a phased adjustment of the state appropriation allocation in a more equitable fashion."

The first phase of the proposal, a "good-faith effort" to begin the process, would reallocate an additional $5.1 million of the state appropriation to the Edwardsville campus for FY '19.

The proposal doesn't lay out a definite end goal for reallocation, but it calls for System President Randy Dunn to hire an external consultant to develop a recommended formula for addressing the funding gap - and it anticipates that the recommendation might fall somewhere between $17.7 million and $23.3 million in funds transferred to SIUE.
During the state budget impasse last year, SIUC borrowed $35 million from SIUE after exhausting $83 million in reserves.

On March 1, the SIUE Faculty Senate adopted a resolution calling on the Board of Trustees to "create a new, fair and dynamic formula" to "reallocate the SIU system budget in a just and equitable manner."

The board will discuss the matter during its working session on April 11 and vote on it the following day.
\
Also at next week's meeting, the board is expected to approve the appointment of Meera Komarraju, dean of the College of Liberal Arts at SIUC, as interim provost and vice chancellor for academic affairs. The duties of the provost - overseeing the academic colleges, library affairs, the graduate school, off-campus programs, the honors program, information technology and the centers for international education and teaching excellence - have been split up since the departure of Interim Provost Susan Ford in June 2017.

The board will also vote on whether to spend $55,000 on the packaging and transportation of SIUC Chancellor Carlo Montemagno's laboratory equipment from the University of Alberta in Canada to Carbondale.
In February, Montemagno came under fire for using some of the $61,000 in moving expenses allotted in his contract to move his daughter and son-in-law's home. He has since reimbursed the university.

The $61,000 was intended to cover the relocation of his personally owned laboratory equipment. Montemagno had expressed a desire to donate the equipment to SIUC.

According to the agenda, interim vice chancellor for research Jim Garvey determined that the laboratory equipment items have a combined replacement value of $350,000.

The full board meeting will begin at 10 a.m. April 12 in Ballroom B inside SIUC's Student Center.

SIDEBAR PHOTO: Komarraju



---
janis.esch@thesouthern.com -- 618-351-5082 -- On Twitter: @janis_eschSI
****
- -
Jerry P. Becker
Department of Curriculum & Instruction
College of Education and Human Services
Southern Illinois University Carbondale
625 Wham Drive / MC 4610
Carbondale, Illinois 62901

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, April 04, 2018 7:18 PM
To: Randy J Dunn
Subject: RE: Memo from Chancellor Carlo Montemagno

Actually, the idea for a proposal by SIUE did not emerge until Board sign-off week, when you were in Cuba, and subsequent to the retreat discussions.

From the outset, the campus leadership had requested to move forward with a proposal for a small adjustment to take place for FY19, which I was willing to support.

I also then shared the concept with Chair Sholar to ensure she was ok to advance such a matter, assuming the campus came up with something reasonable in the reallocation amount, and driven by some relevant data (e.g., enrollment).

Your staff reps at the 3/21 sign-off meeting were alerted by me that a proposal was in development, but research was still being done and no solid numbers had been forwarded yet...though I recall saying something to them like it would be hard for me to support anything beyond the $5-7 million range given SIUC fiscal constraints.I had indicated to Matt and Judy that I would

BSN
RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Chancellor [mailto:chancellor@siu.edu]
Sent: Wednesday, April 04, 2018 3:06 PM
To: Randy J Dunn <rdunn@siu.edu>; Carlo Montemagno <cmontema@siu.edu>
Cc: [redacted]; Randy J Dunn <rdunn@siu.edu>
Subject: RE: Memo from Chancellor Carlo Montemagno

Randy,

I am sorry this has caused an issue between us that was never my intention. I felt strongly that I had a fiduciary responsibility to my campus to submit a detailed response to SIU Edwardsville's request on the funding shift. I sent it to you and to Misty at the same time so the two of you could coordinate the communication to the board as you best determined. In no way was this action intended to be insubordinate.

Before Friday morning's public posting of the board matter, I had little information about the nature of the proposal as we never discussed the scope of the financial details, the data analysis being performed for the rationale, or the timing of the shifting of funds. During Thursday afternoon's call with Randy Pembrook, Jerry Kruse and me, you told us SIUE

had been asked to prepare a proposal on shifting of funds and that you would provide me background information following a meeting on Friday afternoon I had asked for to discuss the law school.

Unfortunately, there was no consultation with me by anyone on preparing the Carbondale campus for what to anticipate in realizing the full impact of SIUE's request. It is evident SIUE had been working on this matter for quite some time and there was considerable consultation going on with the SIUE campus on this proposal. I am perplexed as to why I was not brought into the conversation to provide input especially with respect to the adverse effects that this proposal could generate.

Given the delicate nature of the reorganization plan and the importance of our enrollment efforts, I also fail to see why this proposal needed to be brought forth publicly now instead of following the agreed upon plan as discussed at the Board retreat which called for a period of study with external consultants being prior to any action being taken. Rest assured that in addition to the reorganization work we're doing, we are focused on enrollment and improving the competitiveness of our campus.

I look forward to further discussions with you where we can work collaboratively with each other and SIUE as we advance both institutions.

Carlo

From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Tuesday, April 3, 2018 7:59 PM
To: Chancellor <chancellor@siu.edu>; Carlo Montemagno <cmontema@siu.edu>
Cc: [redacted]; Randy J Dunn <rdunn@siu.edu>
Subject: Re: Memo from Chancellor Carlo Montemagno

I have read your attached memo.

It is misleading at best and insubordinate at worst. You will recall that we had a scheduled meeting for this past Friday which you cancelled and have not sought to reschedule at this time. As such, you didn't have the requisite background prior to the scheduled release of the BOT meeting materials. And yet, I've heard nothing from you thus far this week until seeing this memo. During our Thursday CEOs call I indicated explicitly I would be going over all this with you at our Friday meeting--and even believe I mentioned the $5 million figure as well.

As far as being deeply disappointed, that would be my characterization of your approach in this circumstance. You seek to send a memo such as this directly to Trustees without consultation with me, or even reaching out since last Friday for a discussion on the background surrounding this proposal.

Your memo intentionally misrepresents the situation...of your not being able to attend the Friday meeting but also not following up afterward, and then seeking to blame me for that.

Board materials on the reallocation matter went out on schedule and with that, the matter was released to the public.

I have attempted these past eight months, within my own ethical considerations of your reorganization plan, to support your efforts to lead the SIUC campus, to the point of writing a joint statement of support with the Chair (cc'd here) for your leadership. But if it's now your decision to essentially ignore the chain of command as spelled out explicitly by Board policy, or implicitly by any common understanding of organization structure, then so be it. However, also understand that in doing so, you risk losing my support for your chancellorship...which at this juncture would be best served by a laser focus on direct outcomes driving enrollment and making the tough internal campus decisions you need to make to mitigate the fact that a $5 million allocation shift in a budget as large as Carbondale's causes you to take this highly inappropriate action.

Nonetheless, with Chair Sholar's concurrence, your memo will be loaded in the electronic portal where it can be reviewed in due course by all SIU Trustees.

Sent from my iPad

On Apr 3, 2018, at 5:24 PM, Chancellor <chancellor@siu.edu> wrote:

> Sent on behalf of Chancellor Carlo Montemagno.
>
> <Memo from Chancellor Carlo Montemagno.pdf>

From: Ahmad M Fakhoury <amfakhou@siu.edu>
Sent: Wednesday, April 04, 2018 10:10 PM
To: Alejandro Caceres;April Teske;Bobbi Knapp;Carolyn G Kingcade;Cherie B Watson;Derek James Fisher;Douglas Carlson;Grant R Miller;Heeyoung Han;James A Wall;James A. Mathias;Jason P Bond;[redacted];Jon Davey;Jonathan J Bean;Judith K Davie;Kathleen Chwalisz Rigney;Kay M Zivkovich;Konstadinos I Hatziadoniu;Kyle Newton Plunkett;Odom, Marcus;Marissa Ellermann;Matthew J Gorzalski;Melissa R Viernow;Michael E May;Michael John Koehler;Michael R Hoane;Nancy Lea Martin;Noble-Allgire, Alice;Olusegun A Ojewuyi;Robert J Spahr;Saikat Talapatra;Sandra K Collins;Sandra Ettema;Sarah Augusta Lewison;J. Tobin Grant;Wendi R Zea
Cc: Cecilia M Porter;Christy Holdman;Clarissa June Terbrak;David L. Dilalla;Julie Kay McDannel;Julie Partridge;Lizette R. Chevalier;Matthew McCarroll;Paula Keith;Randy J Dunn;Ruth Anne Rehfeldt;Ruth Ellen O'Rourke;Sharon R Brooks;SIU Provost
Subject: April 10 FS Meeting
Attachments: April-10-18-fs-agenda.pdf; PastedGraphic-3.tiff

The agenda for next week's Faculty Senate meeting is attached.

Thank you

Ahmad

==========

Ahmad M. Fakhoury, Ph.D.
Associate Professor
Dept. of Plant, Soil & Ag. Systems
Southern Illinois University
1205 Lincoln Drive
Carbondale, IL 62901-4415
Tel. (618) 453-1782
Fax. (618) 453-7457

2017-2018 FACULTY SENATE MEETING AGENDA
1:00 PM on April 10, 2018
Room 150 – Student Services Building
Please remember to check the Faculty Senate website frequently to stay up-to-date with meeting dates, times, and locations.

CALL TO ORDER AND ROLL CALL

MINUTES
Approval of the minutes

REPORTS/REMARKS
1. Faculty Senate President
   Letter to the Board of Trustees in response to the "Authorization for phase I reallocation of appropriation budget"

2. Administration –
   a. Chancellor Montemagno
   b. Provost's Office
      Question and answer session
3. Faculty Advisory Council to the IBHE – Matt McCarroll
4. Graduate Council – Julie Partridge
5. HLC Accreditation Committee – Ruth Anne Rehfeldt

EXECUTIVE COUNCIL- Ahmad Fakhoury
Reallocation of appropriation budget
Special Committee for Reorganization

UNDERGRADUATE EDUCATION POLICY COMMITTEE – Sandra Collins / Jon Bean, Co-Chairs
Dual Degree Resolution

FACULTY STATUS AND WELFARE COMMITTEE – Bobbi Knapp / Marissa Ellermann, Co-Chairs
Status update

BUDGET COMMITTEE – Derek Fisher, Chair
Status update

COMMITTEE ON COMMITTEES – Cherie Watson, Chair
Status update

GOVERNANCE COMMITTEE – Jim MacLean, Chair
Status update

(CONTINUED ON PAGE 2)

2017-2018 FACULTY SENATE MEETING AGENDA
1:00 PM on April 10, 2018
Room 150 – Student Services Building
Please remember to check the Faculty Senate website frequently to stay up-to-date with meeting dates, times, and locations.

OLD BUSINESS

NEW BUSINESS

ANNOUNCEMENTS

Standing Committee year-end reports are due. These reports will be presented at the first Senate meeting on April 24. Please email them to Grant Miller (gmiller@siu.edu).

ADJOURNMENT

From: Craig Rogers <craig.rogers@thesouthern.com>
Sent: Thursday, April 05, 2018 8:36 AM
To: Randy J Dunn
Subject: RE: "Time for SIU to Shift Resources to Edwardsville Campus"

Hi Randy-

You can call my cell phone when you get an opportunity [redacted] Only time I'm unavailable is from 1:00-2:00.

We do feel we need to respond in-kind to the Bellville editorial. Looks like a cut-and-dry argument from their perspective, however, we recognize SIUC is older with higher facility maintenance costs and deferred maintenance costs. Also, I'm assuming the lower student to faculty ratio is due to the doctoral programs.

Craig

Craig H. Rogers
Publisher
The Southern Illinoisan, Carbondale, IL
craig.rogers@lee.net
Office: 618-351-5038
Cell: [redacted]

From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Wednesday, April 04, 2018 5:49 PM
To: Craig Rogers
Subject: RE: "Time for SIU to Shift Resources to Edwardsville Campus"

Am working up at SIUE tomorrow, and then heading over to Champaign for a meeting on Friday morning at UIUC.

So will try to get you reached from the road or during a break in the action somewhere along the way.

Just trying to be a little proactive (sorry, clichéd term) if you guys decide to run an opinion/editorial piece. Thanks!

Randy

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Craig Rogers [mailto:craig.rogers@thesouthern.com]
Sent: Wednesday, April 04, 2018 5:10 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: RE: "Time for SIU to Shift Resources to Edwardsville Campus"

Hi Randy-

I'm glad we had the opportunity to talk as well.

I would like to get your take on this. I haven't looked at the feedback or comments from the story we ran today, but I'm assuming this will not be viewed as a positive for SIU and the Carbondale community.

Feel free to give me a call tomorrow if you have time.

Craig

Craig H. Rogers
Publisher
The Southern Illinoisan, Carbondale, IL
craig.rogers@lee.net
Office: 618-351-5038
Cell: [redacted]

From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Wednesday, April 04, 2018 1:50 PM
To: Craig Rogers
Subject: FW: "Time for SIU to Shift Resources to Edwardsville Campus"

Hey Craig. Hope you are doing well and I enjoyed our chance to talk over lunch the other day.

I noted *The Southern* ran its article this morning on the proposed early-phase (FY19) reallocation of state approps dollars from SIUC to SIUE.

I'm guessing you had seen it already, but have pasted in below the editorial the Belleville paper did on the proposal.

Am not pitching or soliciting for another meeting added to my sked ☺, but it did strike me that if you all decided the topic warranted an editorial, please know I would be glad to sit down with you, or Janis, or the full ed board, or whomever if helpful.

Don't want to sound like I'm pushing or suggesting you should opine on the topic—rather, just saying if you decide to...as it has become a big campus topic this week...I would be glad to walk through some of the history and rationale behind the change.

Otherwise...enjoy the sun while we've got it and hope to cross paths again soon!

Randy

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM

618.536.3471 l Office
618.536.3404 l Fax

http://www.bnd.com/opinion/editorials/article207448759.html

Time for SIU to shift resources to Edwardsville campus

www.bnd.com

Opinion: SIU unfairly spends much more money on its Carbondale, IL, campus than its Edwardsville, IL, campus despite similar enrollments. SIUC reorganization is trying to stop decline, but better to boost SIUE.

From: Amy Sholar [redacted]
Sent: Thursday, April 05, 2018 12:22 PM
To: Pembrook, Randall
Cc: Randy J Dunn
Subject: Re: Cancel, please

I am going to need you to email the Board material to me that discusses re allocation. I need to forward it on... I am not at a computer.

Amy

Sent from my iPhone

On Apr 5, 2018, at 9:16 AM, Pembrook, Randall <rpembro@siue.edu> wrote:

> I'm jealous. Go Cards!
>
> RP

From: Amy Sholar [redacted]
Sent: Thursday, April 5, 2018 7:44 AM
To: Pembrook, Randall <rpembro@siue.edu>
Cc: Randy J Dunn <rdunn@siu.edu>
Subject: Re: Cancel, please

Dr Pembrook:

Thanks for the update. While I would love to chat, I am headed to the home opener! Feel free to call my cell if either of you need anything.

Amy

Sent from my iPhone

On Apr 5, 2018, at 7:23 AM, Pembrook, Randall <rpembro@siue.edu> wrote:

> **Chair Sholar,**
>
> **It appears that Trustee Ryan will not be able to attend the 1:00 appointment. If you would still like to meet, I'd be happy to talk. If not, I'll see you soon! FYI, I am meeting with President Dunn at 2:30 in my office.**
>
> **Best wishes,**
>
> **Randy**

From: Marsha Ryan [redacted]
Date: April 4, 2018 at 8:01:33 PM CDT
To: "Durr, Kim" <kdurr@siue.edu>
Subject: Cancel, please

Ms. Durr:
There are enough demands on my time tomorrow that I won't be able to come to Edwardsville. Please send my regrets to Dr. Pembroke.
Thanks.
Marsha

From: John Anthony Charles <jcharles@siu.edu>
Sent: Thursday, April 05, 2018 12:36 PM
To: Randy J Dunn
Subject: Fwd: Daily Egyptian

I'm at SIUSOM. WIll head to the office to work on something. With Amy out of town, could say I couldn't get her and avoid comment if that's how you all want to go. Will check in shortly.

Sent from my iPhone

Begin forwarded message:

> **From:** Kimber L Monje <kmonje@siu.edu>
> **Date:** April 5, 2018 at 12:21:34 PM CDT
> **To:** "Amy Sholar [redacted] "John Anthony Charles" <jcharles@siu.edu>
> **Cc:** Misty D Whittington <mistyw@siu.edu>
> **Subject: Daily Egyptian**
>
> Good afternoon!
>
> Misty asked me to pass this information on to the both of you for your use.
>
> Amelia Blakely from the Daily Egyptian would like to obtain a comment from the board of trustees on the Reallocation Board Matter.
> Her phone number is [redacted] or she also indicated she would be happy to receive an emailed response at ablakely@dailyegyptian.com as well.
>
> Thank you and have a good afternoon!
> Kimber
>
> Kimber Monje
> Administrative Aide
> Board of Trustees
> Southern Illinois University
> Stone Center
> Carbondale, IL 62901
> Ph: (618)453-2257
> kmonje@siu.edu

From: University Communications & Marketing <siucnews@siu.edu>
Sent: Thursday, April 05, 2018 12:30 PM
To: Randy J Dunn
Subject: SIU Today: April 5, 2018

SIU Southern Illinois University CARBONDALE

April 05, 2018

SIU TODAY

From the Chancellor

Responding to a funding proposal

Given the harm that an immediate potential reallocation of state funding from the Carbondale campus to Edwardsville campus could cause, and to allow adequate time for the Carbondale campus to provide input, I have asked the Board of Trustees to consider delaying potential alterations to the funding formula until an impartial analysis is conducted with the expertise of an external consultant. More

A special tie to the Special Olympics

You may know Special Olympics is celebrating its 50th Anniversary this year, a celebration that kicks off Friday at Touch of Nature. But I recently learned that Special Olympics might never have happened at all if it weren't for the contributions of SIU. More

News and Announcements

Read all stories »

Respond to reaccreditation survey by April 23

SIU is currently undergoing a reaccreditation process and needs your input. Applied Research Consultants sent an important survey last week, and will be sending reminder emails today with the subject line "Feedback Needed for Campus Reaccreditation." If you have not received this email, please

check your junk and clutter folders. Questions or comments can be directed to arcmail@siu.edu.

Opportunities remain to join 'The Big Event' on Saturday

It's not too late for faculty, staff and students to participate in one of the largest one-day service projects in the nation — the second "The Big Event: A Saluki Day of Service." More

---

Forum will feature graduate and undergrad research, creative activities

Students at Southern Illinois University Carbondale are always doing amazing and creative things. An event next week will showcase these activities for the campus community. More

---

Earth Month celebrations highlight SIU's green side

Long a leader in campus "green" initiatives, the university recognizes Earth Day in April through an entire month of sustainability-focused activities and programs. More

---

Experience the great outdoors at Touch of Nature's Green Dawgs' Day

What better way to celebrate spring than immersing yourself in one of Southern Illinois' most beautiful places? Touch of Nature Environmental Center is hosting Green Dawgs' Day from 10 a.m. to 4 p.m. on April 8 and everyone is welcome. More

Accomplishments

"Does Impulsive Response to Internal and External Food Cues Lead to Higher Calorie Intake?" an article by Jeb Asirvatham, Agribusiness Economics, was recently published in the

International Journal of Applied Behavioral Economics. The findings show that respondents who consume higher calorie diets exercise restraint but are also overcome by impulsivity. One of the obstacles to treating obesity is that patients are often considered to be weak-willed (or even unwilling) participants in managing their diet and, consequently, health.

More Accomplishments »

Point of Pride

The creation of an interactive media kiosk promoting earthquake preparedness earned Harvey Henson, STEM Education Research Center, and former faculty member Scott Hodgson the Broadcast Education Association's Best of Festival award in its Faculty Interactive Multimedia and Emerging Technologies Competition. The kiosk is at the Illinois Science Center at University Mall in Carbondale.

More Points of Pride »

SIU In the News

New study to focus on river industry's mental health

Dawn Null, Animal Science, Food and Nutrition, is involved in research to learn more about mariners' mental health.

WorkBoat – April 4, 2018

More In The News »

Upcoming Events

Simonds Lecture
SIU School of Law
April 05, 2018, 5:00 PM

Special Olympics 50th Anniversary Celebration
Touch of Nature
April 06, 2018, 9:30 AM

First Friday Green Tours
Innovation and Sustainability Hub
April 06, 2018, 12:00 PM

Baseball vs. Valparaiso
Abe Martin Field
April 06, 2018, 1:00 PM

Sushi Workshop
Student Center Old Main
April 06, 2018, 5:30 PM

Trail Stewardship Days
Touch of Nature Rocky Ledges Trail
April 08, 2018, 9:00 AM

More Events »

SIU Today welcomes submissions from faculty and staff. Please read the **submission guidelines** and use the **online submission form** to share campus announcements and event information.

From: Misty D Whittington <mistyw@siu.edu>
Sent: Thursday, April 05, 2018 4:23 PM
To: Amy Sholar[redacted]);J. Phil Gilbert;Joel Sambursky;lujanse@siu.edu;Marsha Ryan;Randal Thomas;Samuel Robert Beard;sportwo@siu.edu
Cc: Randy J Dunn
Subject: Letters received for Board
Attachments: VelascoGradCouncil040518.pdf; FakhouryFacultySenate040518.pdf

Dear Board Members,

Please find the attached two letters received for you today.

Thank you.

Misty

_____

Misty Whittington
Executive Secretary
Office of the Board of Trustees
Southern Illinois University
MC 6801
Carbondale, IL 62901
Phone: 618/536-3357
Fax: 618/536-3404
E-mail: mistyw@siu.edu

Misty D Whittington

From: Ahmad M Fakhoury <amfakhou@siu.edu>
Sent: Wednesday, April 04, 2018 10:35 PM
To: Misty D Whittington
Subject: Letter to the BOT from the Executive Council of the Faculty Senate at SIUC
Attachments: Letter to BOT _ April 4 18.pdf; PastedGraphic-3.tiff

Hi Misty,

My name is Ahmad Fakhoury and I am the acting president of the Faculty Senate at SIUC. Please find attached a letter from the Executive Council of the Faculty Senate at SIUC addressed to the Board of Trustees regarding the proposed “reallocation of appropriation budget” resolution. I hope that it is still possible to include the letter in the packet that the trustees will be receiving. Please let me know if you have questions or if you need additional information.

Best regards

Ahmad

==========
Ahmad M. Fakhoury, Ph.D.
Associate Professor
Dept. of Plant, Soil & Ag. Systems
Southern Illinois University
1205 Lincoln Drive
Carbondale, IL 62901-4415
Tel. (618) 453-1782
Fax. (618) 453-7457

SIU Southern Illinois University
CARBONDALE

Faculty Senate
Woody Hall B-346 | Mail Code 4712
900 South Normal Avenue | Carbondale, IL 62901
618.453.5244 | 618.453.5222 (Fax) | facultysenate.siu.edu

MEMO TO: SIU Board of Trustees

FROM: The Executive Council of the Faculty Senate at SIU Carbondale

DATE: April 4, 2018

SUBJECT: Reallocation of appropriation budget

This is regarding the proposed resolution GG-1 on the BOT April 12 meeting agenda requesting the authorization of the reallocation of $5.125 million from the Carbondale budget to the Edwardsville's budget in FY19. The requested reallocation is proposed as a first step in a phased reallocation of state appropriation that could culminate in the reduction of the SIUC budget by $23.3 million in 4 years.

Although the prelude of the resolution acknowledges substantial differences between SIUC and SIUE (differences in the missions, significantly different research footprint and portfolios, different impacts on local economies, etc.), i.e. differences that may have historically led to the current funds distribution formula, the requested reallocation of funds is based primarily on recent trends in student enrollment. The data presented omits 45 years of history from 1957-2002, when SIUE was heavily reliant on SIUC as the fledgling University was formed, built, and attained the status it enjoys now.

The data presented in the document is selective; it does not take into account the breadth of programs and specializations offered at SIUC. Furthermore, it does not appear to accurately account for the significant differences in costs between the two campuses given the research mission of SIUC and the vastly more extensive graduate and professional programs on the Carbondale campus, an asset not only to SIUC, but to the entire SIU system. Finally, the data presented in the document dissociates the activities of the School of Medicine from those of

SIUC, wholly neglecting the synergistic relationship between the SOM and SIUC that has been instrumental to the success of the SOM.

Given the current financial state of SIUC, the proposed reallocation of resources at this time would be devastating -- not only to SIUC, but also to the communities throughout the region. Such a decision at this time would derail determined attempts by both the faculty and the administration at SIUC to re-invent the institution. We strongly believe that a failed SIUC would ultimately lead to a failed SIU system.

The progress SIUE has undergone is commendable. While it may indeed warrant an increase in overall state appropriation to the system, we believe that increased funding to SIUE should not be made at the expense of SIUC, especially at this crucial juncture in SIUC history. Resolution GG-1 states that "the president of Southern Illinois University [shall] take steps to engage a consultant to review the allocation model and make further recommendations." Since the proposed alteration in funding has not been subjected to a consultant's review, it would seem imprudent to act without that analysis. Further, we urge the BOT to ensure the participation of all affected constituencies in the review process; the Faculty Senate at SIUC was made aware of the proposed resolution one week before the meeting of the BOT, giving inadequate time for in-depth, critical review of the presented data. We therefore urge the BOT to deny the requested reallocation of appropriation budget for 2019.

Misty D Whittington

From: Tomas Velasco, Ph.D. <velasco@siu.edu>
Sent: Thursday, April 05, 2018 4:06 PM
To: Randy J Dunn
Cc: Ras Michael Brown; Joseph Paul Shapiro; Gregory M Rose; Kenneth William Stikkers; Wesley Crain Calvert; Norman F Carver; Sajal Lahiri; Trish McCubbin; Sue M Rimmer; Jennifer Lynn Smith; Rachel Bridges Whaley; Karen L Jones; Morris, Marc; Saran Donahoo; Julie Partridge; Themistoklis Haniotakis; William A Babcock; Clay Awsumb; Sheena Hart; Lauran Schaefer; Jordan Michelle Maddox; Derrick McDowell; Carlo Montemagno; David L. Dilalla; Jim Garvey; Lizette R. Chevalier; Clark, Terry; Grant R Miller; Ahmad M Fakhoury; Paula Roa; Richard W Bradley; Thomas Shaw; Kanako Hayashi; Juliane Poock Wallace; Meera Komarraju; Misty D Whittington
Subject: Motion in last Graduate Council meeting

Dear Dr. Dunn:

In today's Graduate Council meeting, the following motion was unanimously approved by all members:

> Motion to express that in the absence of any consultation or timely notice, the Graduate Council strongly opposes resolution GG-1 on the Board of Trustees' April 12th agenda due to the deep threat it poses to the mission of SIUC and the mission of the SIU system as a whole.

Moreover, the Grad. Council Executive Committee will be submitting a letter to the SIU Board of Trustees; and on Monday, the Graduate Council will have an emergency meeting to vote on a Resolution, both documents related to Resolution GG-1 listed on the Board of Trustees' Agenda for their meeting on April 12.

I have copied this e-mail to the Grad. Council members, and Misty Whittington so she can convey the approved motion to the Board of Trustees.

Thanks for your consideration,

Tomas

****

Tomas Velasco, Ph.D.
SIUC - College of Engineering
1230 Lincoln Dr. (112C ENG-D)
Carbondale, IL 62901-6603
Tel.: (618) 453-7842
****

From: Misty D Whittington <mistyw@siu.edu>
Sent: Friday, April 06, 2018 2:59 PM
To: Amy Sholar [redacted] J. Phil Gilbert;Joel Sambursky;lujanse@siu.edu;Marsha Ryan;Randal Thomas;Samuel Robert Beard;sportwo@siu.edu
Cc: Randy J Dunn
Subject: April 6 Letters sent to the Board
Attachments: CdaleChamberofCommerce040618.pdf; Howard040618.pdf; Pape040618.pdf

Dear Board Members,

Please find the attached letters received for you today.

Thank you.

Misty

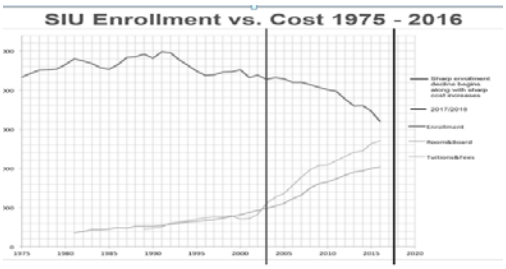
_____

Misty Whittington
Executive Secretary
Office of the Board of Trustees
Southern Illinois University
MC 6801
Carbondale, IL 62901
Phone: 618/536-3357
Fax: 618/536-3404
E-mail: mistyw@siu.edu

Misty D Whittington

From: Alexander Pape <alexander.pape@siu.edu>
Sent: Friday, April 06, 2018 8:17 AM
To: Misty D Whittington
Subject: Comprehensive Plan, reducing fees and increasing enrollment

In the opinion section of the Daily Egyptian web site, Daniel Silver offers up advice that I feel should be taken into consideration by the board. Many students that are coming into college are faced with making a huge financial decision that will affect their lives for years to come. Seeing are combined costs of tuition and fees next to other relevant schools, it is easy to understand why many students would not choose our school over others in the region. I think that the best course of action at this time in the schools history is to reduce our current tuition and fees. SIUC used to be known for being an affordable high quality education, and while we maintain a high quality of education, we need to make our school once again be a more affordable option for potential students.
Here is the website that offers up Mr. Silver's ideas for immediately aiding the enrollment issue at SIUC. http://sidoingsomething.blogspot.com/



Doing Something

sidoingsomething.blogspot.com

Thank you for reading this email.
Alexander A. Pape - College of Applied Sciences and Art

Misty D Whittington

From: Margaret Howard [redacted]
Sent: Friday, April 06, 2018 11:36 AM
To: Misty D Whittington
Subject: Alum Message to Board of Trustees, President Dunn, and Chancellor Montemagno

Dear Board of Trustees, President Dunn, and Chancellor Montemagno,

I received two degrees from SIUC, an undergraduate degree with honors and through the Honors Program, and a MFA. I am now living and running my own business in St. Louis after receiving another graduate degree from Washington University in St. Louis. I have always been proud of my SIUC degrees. I worked hard and got a very solid education. The graduate courses I took at SIUC compare very favorably to the ones I took at Wash U, and frankly, I worked harder for my grades and was more impressed by the scholarship and hard work of my fellow graduate students at SIUC, compared to my program at Wash U.

In addition my mother, my daughter, and my great-grandfather (when it was Normal College) all attended SUIC. My mother held elected office in our Illinois county, and my great-grandfather was the mayor of his town, Sandoval, Illinois, for many years.

Now, I am witnessing with horror and embarrassment the strange graft and wholesale dismantling of SIUC, the school I proudly attended.

What I see is a top-heavy institution, where there is too much administration, and administration is too highly paid, while students are charged more and more tuition and solid academic programs are depleted, eliminated, or proposed to be eliminated, while faculty is undervalued and asked to bear too much weight of cuts and ill-conceived changes. For instance, this hair-brained proposal to eliminate departments and department heads, and the proposal for a police academy.

On top of that, now a Chancellor has been hired who clearly does not understand or value our beloved institution. It's embarrassing to watch his misuse of funds, cronyism and nepotism, and just very inappropriate and disrespectful proposals. If you allow him to continue our beloved institution will collapse.

And what happens to the value of my degrees, then? And my daughter's degree? Even now, as all this happens, I am less and less proud to say she and I went to SIU Carbondale.

I lived in Carbondale for many years, almost 20, having chosen it as the place to raise my young children. One of the reason I did so was that I loved how multicultural Carbondale was. Where else in the midwest could I find a lovely small town, with beautiful hiking trails, diversity of languages heard everywhere, diversity of nationality and dress, and fine cultural offerings? Now, when I visit, it's just depressing to see how shabby the campus and town have become, and I see and hear much less diversity. The Carbondale City Counsel also bears some responsibility for the towns decline, having made many bad decisions over the years, also not understanding how to maintain the jewel they had. Contrast, if you will, the other midwestern university town, Lawrence, Kansas, which has grown in a sustainable way the emphasizes its character and charm. How did they accomplish this?

What the university needs is support for students including tuition reduction, reduction of admin salaries and positions, infusions of money into programs and services, and revitalization of our proud heritage vis-a-vis international student recruitment and retention, partnership with community members and entities who can envision vibrancy and positive change. This is a research school. Research and scholarship should be emphasized. Not a police academy!

Surely you can find administrative people who can think innovatively. Surely you can see that money should be leveraged into academics, not administration. What upper administration is present needs to be able to imagine and plan ways to change that are helpful to students and faculty. The present course is unacceptable, and frankly I think

Chancellor Montemagno should be fired and new search, a search for a person of integrity and vision should be undertaken.

Sincerely,
--
Margaret A. Howard, MFA, LCSW
http://www.theWildTherapist.com
Phone: [redacted]

If you need emergency assistance please call 911 or the crisis line at 314-469-6644, 800-811-4760, TTY: 314-469-3638.

This electronic mail message and any attachments may contain CONFIDENTIAL information which is (a) CLIENT PRIVILEGED COMMUNICATION, PROPRIETARY IN NATURE, OR OTHERWISE PROTECTED BY LAW FROM DISCLOSURE, and (b) intended only for the use of the Addressee(s) named herein. If you are not an Addressee, or the person responsible for delivering this to an Addressee, you are hereby notified that reading, copying, or distributing this message is prohibited. If you have received this electronic mail message in error, please reply to the sender and take the steps necessary to delete the message completely from your computer system.

April 5, 2018

Dear Members of the Southern Illinois University Board of Trustees,

It has come to our attention that a resolution that would shift financial resources from the Carbondale to the Edwardsville campus will be considered at the April 12, 2018 board meeting. Under Resolution GG-1, $5.1 million would be reallocated to Edwardsville in FY19 and a reallocation would continue annually for four years.

Our concern is two-fold. First and foremost, the initial reduction of $5.1 million dollars is just a few months away. In addition to the immediate cut, the shift to enrollment-based funding sets a precedent for continued reallocation in the future.

While we understand SIU's overriding priority is to provide a quality institution of learning, we cannot overlook the fact that SIUC serves as an economic engine for southern Illinois. *"For every $1 appropriated by the state to SIUC, it generates roughly $7.72 of economic activity annually in Illinois."* * The translation is that the initial $5.1 million reduction would have a negative economic impact more than $39 million. Our business community cannot afford any further decline of SIUC.

Second, the funding model is decades old. Why take this action now? Just as the businesses we represent have had to make tough economic decisions, so has SIUC. SIUC is doing what is takes to grow enrollment, and therefore, revenue. Attendance at the most recent open house on the Carbondale campus was quite high. The administration and all departments have taken steps to reduce costs and eliminate duplication. SIUC has reduced its budget by more than $31 million since 2014, including the reduction of 500 employees.

SIUC is on course for enrollment growth in fall of 2019 and on target to end this fiscal year with a balanced budget. Remaining faculty and staff are committed to providing a quality education and the revitalization of SIUC.

We respectfully request that you give SIUC, and the region it impacts, time. Time, so that we might reap the results and rewards of the work currently in process. We assure you that this administration and business community are committed to seeing SIUC restored to its former glory.

2018 Board of Directors, Carbondale Chamber of Commerce

*Source: "The Economic Impact of Southern Illinois University Carbondale in the Region and the State of Illinois," Authors: Subhash C. Sharma, professor and chair of the Department of Economics; Aboubacar Diaby, graduate student in Economics; and Kyle Harfst, Executive Director of the SIUC Office of Economic & Regional Development. http://news.siu.edu/2011/09/090111tew11040.php

From: Randy J Dunn
Sent: Friday, April 06, 2018 3:20 PM
To: Paula Keith
Subject: Fwd: April 6 Letters sent to the Board
Attachments: CdaleChamberofCommerce040618.pdf; Howard040618.pdf; Pape040618.pdf

PPOAT

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: Misty D Whittington <mistyw@siu.edu>
Date: 4/6/18 2:59 PM (GMT-06:00)
To: "Amy Sholar[redacted], "J. Phil Gilbert" [redacted], Joel Sambursky [redacted], lujanse@siu.edu, Marsha Ryan [redacted], Randal Thomas [redacted], Samuel Robert Beard <[redacted]>, sportwo@siu.edu
Cc: Randy J Dunn <rdunn@siu.edu>
Subject: April 6 Letters sent to the Board

Dear Board Members,

Please find the attached letters received for you today.

Thank you.

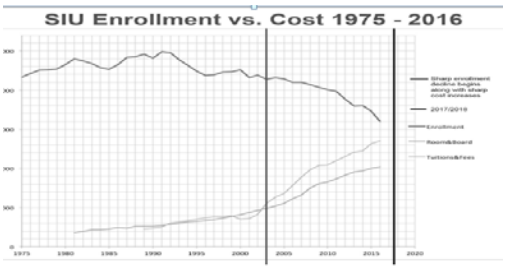
Misty

Misty Whittington
Executive Secretary
Office of the Board of Trustees
Southern Illinois University
MC 6801
Carbondale, IL 62901
Phone: 618/536-3357
Fax: 618/536-3404
E-mail: mistyw@siu.edu

Misty D Whittington

From: Alexander Pape <alexander.pape@siu.edu>
Sent: Friday, April 06, 2018 8:17 AM
To: Misty D Whittington
Subject: Comprehensive Plan, reducing fees and increasing enrollment

In the opinion section of the Daily Egyptian web site, Daniel Silver offers up advice that I feel should be taken into consideration by the board. Many students that are coming into college are faced with making a huge financial decision that will affect their lives for years to come. Seeing are combined costs of tuition and fees next to other relevant schools, it is easy to understand why many students would not choose our school over others in the region. I think that the best course of action at this time in the schools history is to reduce our current tuition and fees. SIUC used to be known for being an affordable high quality education, and while we maintain a high quality of education, we need to make our school once again be a more affordable option for potential students.
Here is the website that offers up Mr. Silver's ideas for immediately aiding the enrollment issue at SIUC. http://sidoingsomething.blogspot.com/



Doing Something

sidoingsomething.blogspot.com

Thank you for reading this email.
Alexander A. Pape - College of Applied Sciences and Art

Misty D Whittington

From: Margaret Howard [redacted]
Sent: Friday, April 06, 2018 11:36 AM
To: Misty D Whittington
Subject: Alum Message to Board of Trustees, President Dunn, and Chancellor Montemagno

Dear Board of Trustees, President Dunn, and Chancellor Montemagno,

I received two degrees from SIUC, an undergraduate degree with honors and through the Honors Program, and a MFA. I am now living and running my own business in St. Louis after receiving another graduate degree from Washington University in St. Louis. I have always been proud of my SIUC degrees. I worked hard and got a very solid education. The graduate courses I took at SIUC compare very favorably to the ones I took at Wash U, and frankly, I worked harder for my grades and was more impressed by the scholarship and hard work of my fellow graduate students at SIUC, compared to my program at Wash U.

In addition my mother, my daughter, and my great-grandfather (when it was Normal College) all attended SUIC. My mother held elected office in our Illinois county, and my great-grandfather was the mayor of his town, Sandoval, Illinois, for many years.

Now, I am witnessing with horror and embarrassment the strange graft and wholesale dismantling of SIUC, the school I proudly attended.

What I see is a top-heavy institution, where there is too much administration, and administration is too highly paid, while students are charged more and more tuition and solid academic programs are depleted, eliminated, or proposed to be eliminated, while faculty is undervalued and asked to bear too much weight of cuts and ill-conceived changes. For instance, this hair-brained proposal to eliminate departments and department heads, and the proposal for a police academy.

On top of that, now a Chancellor has been hired who clearly does not understand or value our beloved institution. It's embarrassing to watch his misuse of funds, cronyism and nepotism, and just very inappropriate and disrespectful proposals. If you allow him to continue our beloved institution will collapse.

And what happens to the value of my degrees, then? And my daughter's degree? Even now, as all this happens, I am less and less proud to say she and I went to SIU Carbondale.

I lived in Carbondale for many years, almost 20, having chosen it as the place to raise my young children. One of the reason I did so was that I loved how multicultural Carbondale was. Where else in the midwest could I find a lovely small town, with beautiful hiking trails, diversity of languages heard everywhere, diversity of nationality and dress, and fine cultural offerings? Now, when I visit, it's just depressing to see how shabby the campus and town have become, and I see and hear much less diversity. The Carbondale City Counsel also bears some responsibility for the towns decline, having made many bad decisions over the years, also not understanding how to maintain the jewel they had. Contrast, if you will, the other midwestern university town, Lawrence, Kansas, which has grown in a sustainable way the emphasizes its character and charm. How did they accomplish this?

What the university needs is support for students including tuition reduction, reduction of admin salaries and positions, infusions of money into programs and services, and revitalization of our proud heritage vis-a-vis international student recruitment and retention, partnership with community members and entities who can envision vibrancy and positive change. This is a research school. Research and scholarship should be emphasized. Not a police academy!

Surely you can find administrative people who can think innovatively. Surely you can see that money should be leveraged into academics, not administration. What upper administration is present needs to be able to imagine and plan ways to change that are helpful to students and faculty. The present course is unacceptable, and frankly I think

Chancellor Montemagno should be fired and new search, a search for a person of integrity and vision should be undertaken.

Sincerely,
--
Margaret A. Howard, MFA, LCSW
http://www.theWildTherapist.com
Phone: [redacted]

If you need emergency assistance please call 911 or the crisis line at 314-469-6644, 800-811-4760, TTY: 314-469-3638.

This electronic mail message and any attachments may contain CONFIDENTIAL information which is (a) CLIENT PRIVILEGED COMMUNICATION, PROPRIETARY IN NATURE, OR OTHERWISE PROTECTED BY LAW FROM DISCLOSURE, and (b) intended only for the use of the Addressee(s) named herein. If you are not an Addressee, or the person responsible for delivering this to an Addressee, you are hereby notified that reading, copying, or distributing this message is prohibited. If you have received this electronic mail message in error, please reply to the sender and take the steps necessary to delete the message completely from your computer system.

April 5, 2018

Dear Members of the Southern Illinois University Board of Trustees,

It has come to our attention that a resolution that would shift financial resources from the Carbondale to the Edwardsville campus will be considered at the April 12, 2018 board meeting. Under Resolution GG-1, $5.1 million would be reallocated to Edwardsville in FY19 and a reallocation would continue annually for four years.

Our concern is two-fold. First and foremost, the initial reduction of $5.1 million dollars is just a few months away. In addition to the immediate cut, the shift to enrollment-based funding sets a precedent for continued reallocation in the future.

While we understand SIU's overriding priority is to provide a quality institution of learning, we cannot overlook the fact that SIUC serves as an economic engine for southern Illinois. *"For every $1 appropriated by the state to SIUC, it generates roughly $7.72 of economic activity annually in Illinois."* * The translation is that the initial $5.1 million reduction would have a negative economic impact more than $39 million. Our business community cannot afford any further decline of SIUC.

Second, the funding model is decades old. Why take this action now? Just as the businesses we represent have had to make tough economic decisions, so has SIUC. SIUC is doing what is takes to grow enrollment, and therefore, revenue. Attendance at the most recent open house on the Carbondale campus was quite high. The administration and all departments have taken steps to reduce costs and eliminate duplication. SIUC has reduced its budget by more than $31 million since 2014, including the reduction of 500 employees.

SIUC is on course for enrollment growth in fall of 2019 and on target to end this fiscal year with a balanced budget. Remaining faculty and staff are committed to providing a quality education and the revitalization of SIUC.

We respectfully request that you give SIUC, and the region it impacts, time. Time, so that we might reap the results and rewards of the work currently in process. We assure you that this administration and business community are committed to seeing SIUC restored to its former glory.

2018 Board of Directors, Carbondale Chamber of Commerce

*Source: "The Economic Impact of Southern Illinois University Carbondale in the Region and the State of Illinois," Authors: Subhash C. Sharma, professor and chair of the Department of Economics; Aboubacar Diaby, graduate student in Economics; and Kyle Harfst, Executive Director of the SIUC Office of Economic & Regional Development. http://news.siu.edu/2011/09/090111tew11040.php

From: Randy J Dunn
Sent: Wednesday, April 11, 2018 7:27 AM
To: Pembrook, Randall
Subject: Re: campus message draft

Thoughts...

I would include Luke J as the student trustee in the earlier reference to the reallocation as also being supportive. He gets to vote on it...and he IS supportive.

Jay won't have the bill filed yet, so just make sure you have him on the record (giving his ok) to being able to say that he plans to introduce the bill just as soon as it can be drafted. The bill is complex and lengthy and could take a few more days to get written up...but that he will file the bill as soon as possible, likely for an effective date of 7/1/19.

Don't say that any of us (me, Amy, etc.) supports the bill yet. Rather, you can say the proposed dissolution takes it out of the BOT's decision making hands and will now be dealt with fully as a function of the legislative process. However, you would anticipate that individual Trustees will speak to their position on the bill once it is filed, and President Dunn has publicly pledged that he will do nothing that impedes the bill's progress. Sumthin' like that I think?

Otherwise ok from my end. Thanks!

PS-Don't forget in the discussion today, get in the fray when you need to b/c you know Carlo is going to.

Sent from my iPad

On Apr 11, 2018, at 6:51 AM, Pembrook, Randall <rpembro@siue.edu> wrote:

> I will talk with Representative Hoffman's office today to make sure about an announcement and timing. I am attaching a draft of what could go out tomorrow afternoon assuming the reallocation proposal doesn't pass.
>
> Obviously, if Representative Hoffman isn't comfortable with the timing, we will alter that part of the message. I'm trying to think of what could substitute for that section if he isn't ready to roll out.
>
> Assuming he is, are you OK with the statement that you, Amy, Shirley and the General are supportive of the proposal? Are you OK with the statement that you four are supportive of the Hoffman amendment? Do I need to share this with the other three to see if folks are OK or have you already had those conversations?
>
> Apparently, Representative Bost (or his office) wants to talk with Amy and me tomorrow afternoon to try and patch things up. If this message goes out before that conversation, it would certainly make for lively conversation with him…….
>
> Should be an interesting two days!
>
> **Randall G. Pembrook, Chancellor**
> **Southern Illinois University Edwardsville**
> **Campus Box 1151**

Edwardsville, IL 62026
618-650-2481

<campusmessge41218.docx>

From: Randy J Dunn <rdunn@siu.edu>
Sent: Thursday, May 10, 2018 6:23 PM
To: Randy J Dunn
Cc: Misty D Whittington;Lucas Crater-SIU MED Springfield
Subject: UPDATE: SIU Bills; HR1051; Reallocation Study
Attachments: 10000HR1051lv.pdf

THIS IS A PRIVATE MANAGEMENT COMMUNICATION INTENDED TO PROVIDE INFORMATION SOLELY FOR THE READING AND USE OF THE SIU BOARD OF TRUSTEES AND THOSE STAFF INCLUDED IN ITS DISTRIBUTION.

Board of Trustees—

This communication is to bring you up-to-date on a few developments with regard to the three "SIU bills" and the reallocation study.

To begin, all three bills have had their final action deadline in the House extended to May 25. The system dissolution bill is on 3rd reading, while the board reconstitution and equal appropriation bills are on 2nd reading.

Additionally, a resolution was filed in the House on Monday—HR1051 introduced by Rep. Katie Stuart—that requests the Illinois Board of Higher Education to conduct a study on the governance structure of the SIU system. The full text of the resolution is attached, and in suggesting topic areas for the study, the resolution ties back to the content of the original three bills filed in April.

Which brings me to the last issue:

After researching this and engaging in the requisite calls and discussions, I think we have an external agency that could undertake the full-blown reallocation study. The name of the group is NCHEMS—the National Center for Higher Education Management Systems (www.nchems.org)–and they have done similar work in other locales. The state HIED agency in Kentucky hired this organization to do a resource cost model analysis during the time I was at Murray State, and while I didn't work directly with the firm on that project, they delivered a final report that was comprehensive, on-time, and in-budget.

The two NCHEMS staff who would be assigned to us for this task have provided a scope of work and contract/proposal which I am having Luke Crater review at this time. Luke will run the traps on those documents, but it appears that their pricing for the project would come in just under the Illinois bid threshold ($100K) that would require us to do a formal request-for-proposals...with the concomitant time and hoops accompanying that process (e.g., involvement of state procurement staff, postings, having a committee to review and score proposals, etc.). I want to see what Luke opines, but this does appear to be provide for a more rapid response to get the process underway. But certainly, we can go through a formal procurement if Trustees have greater comfort in doing so.

But here is another question to ponder: Assuming Luke gives the all-clear on this direct award, and there are no Trustee concerns with it, then I could use my existing administrative authority to go ahead, execute the contract with NCHEMS, and get things underway as soon as practicable. However, given HR1051 as referenced above, it may be the case that the IBHE would have the responsibility shifted to it under the resolution (which has not yet passed, remember) to take on this same work *on their dime*, saving SIU the cost of the NCHEMS study. It is not known if the IBHE would have to hire an external consultant as well to get this pulled off, or instead do the work with internal staff (which frankly gives me pause). And even if the IBHE does undertake the reallocation research by whatever means—external consultant or internal staffers—it may still

make good sense for us to have a second analysis anyway (i.e., by NCHEMS) to have a point of comparison...let alone a back-up plan if the IBHE can't get this done for whatever reason.

Sorry to make this complicated, but it could make sense I suppose to wait until the end of the legislative session and see where we are given this recent introduction of a possible IBHE role, per the pending House resolution—though if Trustees are comfortable with me moving forward now no matter how that turns out (once Luke gives his blessing to the NCHEMS proposal), you may want to make individual contact with Chair Sholar and let that be known so I know if I should proceed. We can also share the draft engagement documents from NCHEMS if anyone wishes to review those.

I'll check in with Amy on this by the middle of next week, but if you have more specific questions in the meantime, please let me know.

Randy

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

HOUSE RESOLUTION

WHEREAS, Southern Illinois University Edwardsville originated in 1957 as the result of intense local demand for convenient access to public higher education by the citizens of the Southwestern Illinois Council for Higher Education and their elected public officials; and

WHEREAS, From 1996 through 2016, Southern Illinois University Edwardsville demonstrated a 26.8 percent growth in total enrollment while the enrollment of Southern Illinois University Carbondale has been decreasing; current enrollment at both universities is almost identical; and

WHEREAS, Enrollment at Southern Illinois University Edwardsville has increased steadily from 11,808 (total enrollment) and 9,343 (full-time enrollment) in the fall of 1991 to 13,796 (total enrollment) and 11,523 (full-time enrollment) in the fall of 2017, resulting in a 16.8 percent and 23.3 percent increase in total and full-time enrollment respectively ; and

WHEREAS, Southern Illinois University Edwardsville has been recognized by the Illinois Board of Higher Education as one of the fastest growing public universities in Illinois; the campuses of Southern Illinois University Carbondale and

Southern Illinois University have grown and evolved at different rates; and

WHEREAS, The distribution of the state appropriation to the SIU Board of Trustees was historically viewed as warranting a split of 60 percent of funding going to the Carbondale campus and 40 percent of funding to the Edwardsville campus; and

WHEREAS, The GRF funds appropriated by the SIU Board of Trustees has been approximately disbursed with 64 percent going to the Carbondale campus and only 36 percent going to the Edwardsville campus, a failure to live up to the historical expectation dating back to the inception of the Edwardsville campus; and

WHEREAS, Current and future enrollment trends warrant an investigation into the governance and funding of the two separate campuses; and

WHEREAS, The SIU Board of Trustees voted down a proposal to reallocate approximately $5.1 million in state funds in order to begin to meet the 60 percent/40 percent expected levels; therefore, be it

RESOLVED, BY THE HOUSE OF REPRESENTATIVES OF THE ONE HUNDREDTH GENERAL ASSEMBLY OF THE STATE OF ILLINOIS, that we

urge the Illinois Board of Higher Education to conduct a study in regards to the governance structure of the Southern Illinois University system and the feasibility and viability of becoming two distinct universities with separate Boards of Trustees, as outlined in HB 1292; and be it further

RESOLVED, That the study will review the practicability of maintaining a single board of trustees with membership outlined in HB 1293, and whether an appropriation that recognizes student enrollment, such as outlined in HB 1294, will be an equitable distribution of state funds; and be it further

RESOLVED, That suitable copies of this resolution be delivered to the Chair of the Illinois Board of Higher Education, the Chair of the Southern Illinois University Board of Trustees, the Southern Illinois University Edwardsville Chancellor, and the Southern Illinois University Carbondale Chancellor.

From: Judge Gilbert [redacted]
Sent: Tuesday, May 15, 2018 10:12 AM
To: [redacted]
Cc: Randy J Dunn
Subject: Fwd: UPDATE: SIU Bills; HR1051; Reallocation Study
Attachments: 10000HR1051lv.pdf

Amy, in response to President Dunn's email regarding NCHEMS, I agree we need to wait until the end of the session to see where all this pending legislation goes.

Phil

Begin forwarded message:

> **From:** Randy J Dunn <rdunn@siu.edu>
> **Date:** May 10, 2018 at 6:22:43 PM CDT
> **To:** Randy J Dunn <rdunn@siu.edu>
> **Cc:** Misty D Whittington <mistyw@siu.edu>, Lucas Crater-SIU MED Springfield <lcrater@siumed.edu>
> **Subject: UPDATE: SIU Bills; HR1051; Reallocation Study**
>
> THIS IS A PRIVATE MANAGEMENT COMMUNICATION INTENDED TO PROVIDE INFORMATION SOLELY FOR THE READING AND USE OF THE SIU BOARD OF TRUSTEES AND THOSE STAFF INCLUDED IN ITS DISTRIBUTION.
>
> **Board of Trustees—**
>
> This communication is to bring you up-to-date on a few developments with regard to the three "SIU bills" and the reallocation study.
>
> To begin, all three bills have had their final action deadline in the House extended to May 25. The system dissolution bill is on 3rd reading, while the board reconstitution and equal appropriation bills are on 2nd reading.
>
> Additionally, a resolution was filed in the House on Monday—HR1051 introduced by Rep. Katie Stuart—that requests the Illinois Board of Higher Education to conduct a study on the governance structure of the SIU system. The full text of the resolution is attached, and in suggesting topic areas for the study, the resolution ties back to the content of the original three bills filed in April.
>
> Which brings me to the last issue:
>
> After researching this and engaging in the requisite calls and discussions, I think we have an external agency that could undertake the full-blown reallocation study. The name of the group is NCHEMS—the National Center for Higher Education Management Systems (www.nchems.org)–and they have done similar work in other locales. The state HIED agency in Kentucky hired this organization to do a resource cost model analysis during the time I was at

Murray State, and while I didn't work directly with the firm on that project, they delivered a final report that was comprehensive, on-time, and in-budget.

The two NCHEMS staff who would be assigned to us for this task have provided a scope of work and contract/proposal which I am having Luke Crater review at this time. Luke will run the traps on those documents, but it appears that their pricing for the project would come in just under the Illinois bid threshold ($100K) that would require us to do a formal request-for-proposals...with the concomitant time and hoops accompanying that process (e.g., involvement of state procurement staff, postings, having a committee to review and score proposals, etc.). I want to see what Luke opines, but this does appear to be provide for a more rapid response to get the process underway. But certainly, we can go through a formal procurement if Trustees have greater comfort in doing so.

But here is another question to ponder: Assuming Luke gives the all-clear on this direct award, and there are no Trustee concerns with it, then I could use my existing administrative authority to go ahead, execute the contract with NCHEMS, and get things underway as soon as practicable. However, given HR1051 as referenced above, it may be the case that the IBHE would have the responsibility shifted to it under the resolution (which has not yet passed, remember) to take on this same work *on their dime*, saving SIU the cost of the NCHEMS study. It is not known if the IBHE would have to hire an external consultant as well to get this pulled off, or instead do the work with internal staff (which frankly gives me pause). And even if the IBHE does undertake the reallocation research by whatever means—external consultant or internal staffers—it may still make good sense for us to have a second analysis anyway (i.e., by NCHEMS) to have a point of comparison...let alone a back-up plan if the IBHE can't get this done for whatever reason.

Sorry to make this complicated, but it could make sense I suppose to wait until the end of the legislative session and see where we are given this recent introduction of a possible IBHE role, per the pending House resolution—though if Trustees are comfortable with me moving forward now no matter how that turns out (once Luke gives his blessing to the NCHEMS proposal), you may want to make individual contact with Chair Sholar and let that be known so I know if I should proceed. We can also share the draft engagement documents from NCHEMS if anyone wishes to review those.

I'll check in with Amy on this by the middle of next week, but if you have more specific questions in the meantime, please let me know.

Randy

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

HOUSE RESOLUTION

WHEREAS, Southern Illinois University Edwardsville originated in 1957 as the result of intense local demand for convenient access to public higher education by the citizens of the Southwestern Illinois Council for Higher Education and their elected public officials; and

WHEREAS, From 1996 through 2016, Southern Illinois University Edwardsville demonstrated a 26.8 percent growth in total enrollment while the enrollment of Southern Illinois University Carbondale has been decreasing; current enrollment at both universities is almost identical; and

WHEREAS, Enrollment at Southern Illinois University Edwardsville has increased steadily from 11,808 (total enrollment) and 9,343 (full-time enrollment) in the fall of 1991 to 13,796 (total enrollment) and 11,523 (full-time enrollment) in the fall of 2017, resulting in a 16.8 percent and 23.3 percent increase in total and full-time enrollment respectively ; and

WHEREAS, Southern Illinois University Edwardsville has been recognized by the Illinois Board of Higher Education as one of the fastest growing public universities in Illinois; the campuses of Southern Illinois University Carbondale and

Southern Illinois University have grown and evolved at different rates; and

WHEREAS, The distribution of the state appropriation to the SIU Board of Trustees was historically viewed as warranting a split of 60 percent of funding going to the Carbondale campus and 40 percent of funding to the Edwardsville campus; and

WHEREAS, The GRF funds appropriated by the SIU Board of Trustees has been approximately disbursed with 64 percent going to the Carbondale campus and only 36 percent going to the Edwardsville campus, a failure to live up to the historical expectation dating back to the inception of the Edwardsville campus; and

WHEREAS, Current and future enrollment trends warrant an investigation into the governance and funding of the two separate campuses; and

WHEREAS, The SIU Board of Trustees voted down a proposal to reallocate approximately $5.1 million in state funds in order to begin to meet the 60 percent/40 percent expected levels; therefore, be it

RESOLVED, BY THE HOUSE OF REPRESENTATIVES OF THE ONE HUNDREDTH GENERAL ASSEMBLY OF THE STATE OF ILLINOIS, that we

urge the Illinois Board of Higher Education to conduct a study in regards to the governance structure of the Southern Illinois University system and the feasibility and viability of becoming two distinct universities with separate Boards of Trustees, as outlined in HB 1292; and be it further

RESOLVED, That the study will review the practicability of maintaining a single board of trustees with membership outlined in HB 1293, and whether an appropriation that recognizes student enrollment, such as outlined in HB 1294, will be an equitable distribution of state funds; and be it further

RESOLVED, That suitable copies of this resolution be delivered to the Chair of the Illinois Board of Higher Education, the Chair of the Southern Illinois University Board of Trustees, the Southern Illinois University Edwardsville Chancellor, and the Southern Illinois University Carbondale Chancellor.

From: John Anthony Charles <jcharles@siu.edu>
Sent: Thursday, May 17, 2018 2:53 PM
To: Randy J Dunn
Subject: I want to take this opportunity to respond to the Letter to the Editor written by Dr
Attachments: I want to take this opportunity to respond to the Letter to the Editor written by Dr.docx

I want to take this opportunity to respond to the Letter to the Editor written by Dr. Kathleen Chwalisz recently published in The Southern Illinoisan which I find to be both terribly misleading and frankly offensive.

First, I want to take an opportunity to address what was a mistake on my part in referring to individuals on the Carbondale campus who have questioned, as it is their right to do, this process regarding campus budget reallocations with a less than complementary term. I was wrong to characterize them in that way. They are friends and colleagues and to them, I apologize for how I characterized them.

To the other matter at hand, Dr. Chwalisz weaves an interesting story in her attempt to discredit my reputation in our community and I want to respond to her allegations:

Chwalisz Claim: Budget-related documents acquired through the Freedom of Information Act show that SIU President Randy Dunn actively concealed from SIUC Chancellor Carlo Montemagno his plan to transfer $5.125 million from the Carbondale to Edwardsville campus.

Chwalisz Claim: Montemagno was never briefed on the reallocation proposal, becoming aware of it with the general public when the April Board of Trustees agenda was posted online on March 30.

Chwalisz Claim: FOIA documents provide evidence that Dunn purposefully kept Montemagno in the dark about the reallocation proposal.

Dunn Response: There was never any concealment from anyone on the Carbondale campus regarding this item for the Board agenda. In fact, there cannot be any concealment because of our Board agenda process. The facts are, campus Chancellors, including Chancellor Montemagno, and senior staff have a conference call that occurs at least three weeks before every Board of Trustees meeting. In this case, for the April 11-12 Board of Trustees meeting, we gathered on March 21 for our usual conference call where we discuss items to be included for discussion at the upcoming Board meeting. Regardless if a Chancellor is present or not on this call (as Chancellor Montemagno by his choice was not), his

staff was on the call and following procedure should have reported back to him the items discussed for the upcoming Board meeting including FY 2019 campus budget reallocations.

Additionally, there was another opportunity for the Chancellor to discuss this with me at what has been coined the "Good Friday Ambush." However the Chancellor cancelled that meeting and never rescheduled – even up until the time of the board meeting three weeks later. During the entire three week time period this matter was publically posted with all other Board agenda items, the Chancellor did not reach out to me to discuss the reallocation issue or any other posted Board agenda items.

Chwalisz Claim: Randy Dunn's email reveals his contempt for the Carbondale campus and community, as he denigrates us for questioning the rationale, process and timing of the proposed reallocation move.

Dunn Response: Contempt for the Carbondale campus and community? I live here. I worked at SIU Carbondale previously. And when I was asked by the Board of Trustees to apply for this job, I came back. Contempt? I love Southern Illinois. My wife and I own our home here. We are proud and active members of this community. I think if anyone has been denigrated in this situation, it has been me for doing my job and working for the best interests of <u>all</u> the campuses in the SIU System – which I was hired to do. To say that I have contempt for my neighbors, colleagues, friends and co-workers is beyond insulting and is not worthy of being suggested by someone who shares a long history with this institution.

Chwalisz Claim: In emails and meeting notes, it is apparent that Dunn charged SIUE officials to come up with justification for a manufactured dollar amount — and Board of Trustees Chair Amy Sholar was in on the plan.

Dunn Response: The Chair of the Board and the SIUE campus community asked that this item be put on the board agenda. In my role as President of the System, it is my responsibility to ensure that if something is going to be discussed, there

should be a fair, intelligent, balanced and thorough presentation of the facts in doing so. Yes, I charged the SIUE campus officials to come up with a justification. That is my job to do. To not do so would be to waste the time of the board and to not give them a full picture of what was before them. I was doing the job I was hired to do.

Chwalisz Claim: This tells us the $5 million was an arbitrary amount -- not based on any data, legitimate funding models, or management principles. Dunn fabricated the number for tactical purposes and to lay the groundwork for the system separation legislation — which was announced by the Edwardsville Chancellor immediately following the April Board of Trustees meeting.

Dunn Response: Clearly, if one took the time to listen to the presentation at the April Board of Trustees meeting on Item GG (the proposed initial funding reallocation to SIUE) or to read it, they would understand where the $5 million amount was determined. To suggest that this was done in an attempt to lay the groundwork for system separation legislation is preposterous. If you track my public statements since coming home to SIU, you'll know that I have advocated for public policy discussions on numerous items of importance to this and all public universities. If I believed there should be split of the system, believe me, I would come out and say so in a clear and concise manner and not hide behind an alternate item on the Board's agenda.

Chwalisz Claim: The 60/40 split is an illusion — a lie told so many times, it sounds like truth. How do I know this? During the April 11 board meeting, when questioned by a board member in open session, Dunn admitted there was no documentation that supported the claim of a long-standing 60/40 budget model.

Dunn Response: I have acknowledged there is no written policy directive designating a Carbondale/Edwardsville 60/40 split, but have indicated that it was an understanding that this has been the aspirational goal. The point of the matter is that if you look at the historical funding allocation between the two campuses – which when comparing SIU Carbondale and the School of Medicine to SIUE, is

actually 70/30 (see attached spreadsheet) – and look at where those campuses are now in their operations, a huge disparity exists. That is why SIUE and Metro East community has loudly called for a funding allocation change. That is the issue at the heart of this discussion and to ignore it or to take things out of context in an attempt to hold onto an antiquated way of thinking that because we've always had it, we should always get it, is both shortsighted and imprudent.

It is past time for a discussion on what is an equitable funding allocation. One campus is thriving and one is not. Why not advance the discussion, not the decision, but the discussion, as was done, of making an initial reallocation to the Edwardsville campus to acknowledge their success. As I stated, this was a decision for the Board which everyone would abide by. My job was to ensure everyone was prepared to have a full discussion so a fair decision could be made.

Chwalisz Claim: While he publicly projects a neutral stance, these FOIA documents reveal that Dunn directed the reallocation ambush and has at least been privy to the separation efforts. He is therefore responsible for key content and strategy aimed at dismantling the SIU system — the organization that he was hired to promote and build.

Dunn Response: I have taken a neutral stance because the Board has not met in open session and directed me or the System to take a position on these legislative proposals. And again, if one took the time to listen to the presentation at the April Board of Trustees meeting on Item GG (the proposed initial funding allocation to SIUE) or to read it, they would understand where the $5 million amount was determined. To suggest that this was done in an attempt to lay the groundwork for system separation legislation is preposterous. If you track my public statements since coming home to SIU, you'll know that I have advocated for public policy discussions on numerous items of importance. If I believed there should be split of the system, believe me, I would come out and say so in a clear and concise manner and not hide behind an alternate item on the Board's agenda.

And why would I advocate to eliminate the SIU System which would eliminate the dream job that the Board of Trustees asked me to come home for? If I want to

leave SIU, I'll resign or retire, not make up some elaborate, ridiculous plan to do irreparable damage to it as I leave.

Chwalisz Claim: As a system, SIU is stronger, has a greater voice, further reach, and a more comprehensive mission. President Dunn and Chairperson Sholar know this, yet they have abused the public's trust and undermined the system to serve their own interests. SIU and Southern Illinois should not abide such betrayal.

Dunn Response: If SIU is going to be a system, it needs to have a leader who thinks and acts in the best interest of the system and is willing to lead us in discussions on issues that are of importance to each campus - even if one part of the system doesn't agree.

It is important to remember that Dr. Chwalisz letter is written from the perspective of an SIU Carbondale campus member. What her argument fails to consider, despite the fact that she acknowledges the importance of the SIU System, is that if you claim to be part of that System, you have to have respect for all parts of it. While she and others would have preferred for me to take an SIUC-centric view of this situation, it would have been irresponsible for me to ignore the tremendous pressure that has been building – for years – on the SIUE campus and in the Metro East for a greater share of state dollars for that campus. The fact that for Fall 2018 SIUE is estimated to become the larger campus with more students and the legacy of Carbondale's need for a $35 million loan from Edwardsville only increased the pressure to have this discussion. We needed to address it to show a good faith effort – for the very first time - that this university is willing to make such considerations.

From: John Anthony Charles <jcharles@siu.edu>
Sent: Thursday, May 17, 2018 4:26 PM
To: John Anthony Charles
Subject: GUEST VIEW RESPONSE

Please find below a statement from SIU System President Randy Dunn.

Dr. Dunn will hold a media availability to discuss this statement tomorrow, May 18, 2018 at the SIU System President's Office – The Stone Center on the SIU Carbondale Campus (1400 Douglas Drive) at 11:00 am.

If you have any questions, please contact me.

Southern Illinois University System

NEWS RELEASE

SOUTHERN ILLINOIS UNIVERSITY SYSTEM
Thursday May 17, 2018

Contact John Charles
jcharles@siu.edu

Statement from SIU System President Randy J. Dunn in response to a Recent Guest View in The Southern Illinoisan

I want to take this opportunity to respond to the Guest View written by Dr. Kathleen Chwalisz recently published in The Southern Illinoisan which I find to be both misleading and frankly intentionally and grossly misrepresenting the situation.

First, I want to take an opportunity to address what was a mistake on my part in referring to individuals in the Carbondale area who have questioned, as it is their right to do, this process regarding campus budget reallocations with a less than complementary term. I was wrong to characterize them in that way. Many are friends and colleagues and to them, I apologize for how I characterized those who reflexively refused to discuss the issue or engage in a dialogue about it.

To the other matter at hand, Dr. Chwalisz weaves an interesting story in her attempt to discredit my reputation in our community and I want to respond to her allegations:

Chwalisz Claim: Budget-related documents acquired through the Freedom of Information Act show that SIU President Randy Dunn actively concealed from SIUC Chancellor Carlo Montemagno his plan to transfer $5.125 million from the Carbondale to Edwardsville campus.

Chwalisz Claim: Montemagno was never briefed on the reallocation proposal, becoming aware of it with the general public when the April Board of Trustees agenda was posted online on March 30.

Chwalisz Claim: FOIA documents provide evidence that Dunn purposefully kept Montemagno in the dark about the reallocation proposal.

Dunn Response: There was never any concealment from anyone on the Carbondale campus regarding this item for the Board agenda. In fact, there cannot be any concealment because of our Board agenda process. The facts are, campus Chancellors, including Chancellor Montemagno, and senior staff have a conference call that occurs at least three weeks before every Board of Trustees meeting. In this case, for the April 11-12 Board of Trustees meeting, we gathered on March 21 for our usual conference call where we discuss items to be included for discussion at the upcoming Board meeting. Regardless if a Chancellor is present or not on this call (as Chancellor Montemagno was not), his staff was present in my office and on the call and following procedure had background on the items discussed for the upcoming meeting, including the FY 2019 campus budget reallocations.

Additionally, there was another opportunity for the Chancellor to discuss this with me at what has been coined the "Good Friday Ambush." However the Chancellor cancelled that meeting and never rescheduled – even up until the time of the board meeting twelve days later. During this time period this matter was publically posted with all other Board agenda items, the Chancellor did not reach out to me to discuss the reallocation issue or any other posted Board agenda items. However, he saw fit to do a blog post on April 4 protesting the proposed board action.

Chwalisz Claim: Randy Dunn's email reveals his contempt for the Carbondale campus and community, as he denigrates us for questioning the rationale, process and timing of the proposed reallocation move.

Dunn Response: Contempt for the Carbondale campus and community? I live here. I worked at SIU Carbondale previously. And when I was asked by the Board of Trustees to apply for this job, we were very happy to be able to return to Southern Illinois and home. Contempt? No, not at all. My wife and I own our home here. We are proud and active members of this community. I think if anyone has been denigrated in this situation, it has been me for doing my job and working for the best interests of all the campuses in the SIU System – which I was hired to do. To say that I have contempt for my neighbors, colleagues, friends and co-workers is insulting and is not worthy of being suggested against someone who shares a long history with this institution.

Chwalisz Claim: In emails and meeting notes, it is apparent that Dunn charged SIUE officials to come up with justification for a manufactured dollar amount — and Board of Trustees Chair Amy Sholar was in on the plan.

Dunn Response: The SIUE campus community asked that this item be put on the board agenda, and the Chair of the Board concurred to include the item on the agenda - as required for all board agenda items. In my role as President of the System, it is my responsibility to ensure that if something is going to be discussed, there should be a fair, intelligent, balanced and thorough presentation of the facts in doing so. I charged the SIUE campus officials to come up with a justification, which is my job to do. To not do so would be to waste the time of the board and to not give them a full picture of what was before them. I was doing the job I was hired to do.

Chwalisz Claim: This tells us the $5 million was an arbitrary amount -- not based on any data, legitimate funding models, or management principles. Dunn fabricated the number for tactical purposes and to lay the groundwork for the system separation legislation — which was announced by the Edwardsville Chancellor immediately following the April Board of Trustees meeting.

Dunn Response: Clearly, if one took the time to listen to the presentation at the April Board of Trustees meeting on Item GG (the proposed initial funding reallocation to SIUE) or to read it, they would understand where the $5 million amount was determined. To suggest that this was done in an attempt to lay the groundwork for system separation legislation is preposterous. If you track my public statements since coming home to SIU, you'll know that I have advocated for public policy discussions on numerous items of importance to this and all public universities. If I believed there should be split of the system, believe me, I would come out and say so in a clear and concise manner and not hide behind an alternate item on the Board's agenda. Neither the Chair or I have the power to write legislation nor demand that legislators introduce it.

Chwalisz Claim: The 60/40 split is an illusion — a lie told so many times, it sounds like truth. How do I know this? During the April 11 board meeting, when questioned by a board member in open session, Dunn admitted there was no documentation that supported the claim of a long-standing 60/40 budget model.

Dunn Response: I have acknowledged there is no written policy directive designating a Carbondale/Edwardsville 60/40 split, but have indicated that it has been an aspirational goal. The point of the matter is that if you look at the historical funding allocation between the two campuses – which when comparing SIU Carbondale and the School of Medicine to SIUE, is actually 70/30 – and look at where those campuses are now in their operations, a huge disparity exists. That is why SIUE and Metro East community has loudly called for a funding allocation change. That is the issue at the heart of this discussion and to ignore it or to take things out of context in an attempt to hold onto an antiquated way of thinking that because we've always had it, we should always get it, is both shortsighted and imprudent.

It is past time for a discussion on what is an equitable funding allocation. One campus is thriving and one is not. Why not advance the discussion, not the decision, but the discussion, as was done, of making an initial reallocation to the Edwardsville campus to acknowledge their success. As I stated, this was a decision for the Board and my job was to ensure everyone was prepared to have a full discussion so a fair decision could be made.

Chwalisz Claim: While he publicly projects a neutral stance, these FOIA documents reveal that Dunn directed the reallocation ambush and has at least been privy to the separation efforts. He is therefore responsible for key content and strategy aimed at dismantling the SIU system — the organization that he was hired to promote and build.

Dunn Response: I have taken a neutral stance because the Board has not met in open session to direct me or System staff in taking a position on these legislative proposals. And again, if one took the time to listen to the presentation at the April Board of Trustees meeting on Item GG (the proposed initial funding allocation to SIUE) or to read it, they would understand where the $5 million amount was determined. Again, let me be very clear in restating the following: to suggest that this was done in an attempt to lay the groundwork for system separation legislation is preposterous. If you track my public statements since coming home to SIU, you'll know that I have advocated for public policy discussions on numerous items of importance. If I believed there should be split of the system, believe me, I would come out and say so in a clear and concise manner and not hide behind an alternate item on the Board's agenda.

And why would I advocate to eliminate the SIU System which would eliminate the capstone job that the Board of Trustees asked me to come home for? If I want to leave SIU, I'll resign or retire; it would be ridiculous to make up some elaborate plan to blow up the system as I leave. I love SIU too much to do that.

Chwalisz Claim: As a system, SIU is stronger, has a greater voice, further reach, and a more comprehensive mission. President Dunn and Chairperson Sholar know this, yet they have abused the public's trust and undermined the system to serve their own interests. SIU and Southern Illinois should not abide such betrayal.

Dunn Response: If SIU is going to be a system, it needs to have a leader who thinks and acts in the best interest of the system and is willing to lead us in discussions on issues that are of importance to each campus - even if one part of the system doesn't agree.

It is important to remember that Dr. Chwalisz letter is written from the perspective of an SIU Carbondale campus member. What her argument fails to consider, despite the fact that she acknowledges the importance of the SIU System, is that if you claim to be part of that System, you have to have respect for all parts of it. While she and others would have preferred for me to take an SIUC-centric view of this situation, it would have been irresponsible for me to ignore the tremendous pressure that has been building – for years – on the SIUE campus and in the Metro East for a greater share of state dollars for that campus. The fact that for Fall 2018 SIUE is estimated to become the larger campus with more students (and potentially up to one thousand more *new* students) and the legacy of Carbondale's need for a $35 million loan from Edwardsville only increased the public pressure to have this discussion. We needed to address it to show a good faith effort – for the very first time – that a Board Chair and President were willing to start the funding reallocation discussion.

# # #

John Charles | Director of Government & Public Affairs
Southern Illinois University System
520 S. 2nd St., Ste 2-110 | Springfield, IL 62701
(217) 545-8080 | jcharles@siu.edu



From: John Anthony Charles <jcharles@siu.edu>
Sent: Thursday, May 17, 2018 4:26 PM
To: John Anthony Charles
Subject: Statement from SIU System President Randy Dunn

Please find below a statement from SIU System President Randy Dunn.

Dr. Dunn will hold a media availability to discuss this statement tomorrow, May 18, 2018 at the SIU System President's Office – The Stone Center on the SIU Carbondale Campus (1400 Douglas Drive) at 11:00 am.

If you have any questions, please contact me.

Southern Illinois University System

NEWS RELEASE

SOUTHERN ILLINOIS UNIVERSITY SYSTEM
Thursday May 17, 2018

Contact John Charles
jcharles@siu.edu

Statement from SIU System President Randy J. Dunn in response to a Recent Guest View in The Southern Illinoisan

I want to take this opportunity to respond to the Guest View written by Dr. Kathleen Chwalisz recently published in The Southern Illinoisan which I find to be both misleading and frankly intentionally and grossly misrepresenting the situation.

First, I want to take an opportunity to address what was a mistake on my part in referring to individuals in the Carbondale area who have questioned, as it is their right to do, this process regarding campus budget reallocations with a less than complementary term. I was wrong to characterize them in that way. Many are friends and colleagues and to them, I apologize for how I characterized those who reflexively refused to discuss the issue or engage in a dialogue about it.

To the other matter at hand, Dr. Chwalisz weaves an interesting story in her attempt to discredit my reputation in our community and I want to respond to her allegations:

Chwalisz Claim: Budget-related documents acquired through the Freedom of Information Act show that SIU President Randy Dunn actively concealed from SIUC Chancellor Carlo Montemagno his plan to transfer $5.125 million from the Carbondale to Edwardsville campus.

Chwalisz Claim: Montemagno was never briefed on the reallocation proposal, becoming aware of it with the general public when the April Board of Trustees agenda was posted online on March 30.

Chwalisz Claim: FOIA documents provide evidence that Dunn purposefully kept Montemagno in the dark about the reallocation proposal.

Dunn Response: There was never any concealment from anyone on the Carbondale campus regarding this item for the Board agenda. In fact, there cannot be any concealment because of our Board agenda process. The facts are, campus Chancellors, including Chancellor Montemagno, and senior staff have a conference call that occurs at least three weeks before every Board of Trustees meeting. In this case, for the April 11-12 Board of Trustees meeting, we gathered on March 21 for our usual conference call where we discuss items to be included for discussion at the upcoming Board meeting. Regardless if a Chancellor is present or not on this call (as Chancellor Montemagno was not), his staff was present in my office and on the call and following procedure had background on the items discussed for the upcoming meeting, including the FY 2019 campus budget reallocations.

Additionally, there was another opportunity for the Chancellor to discuss this with me at what has been coined the "Good Friday Ambush." However the Chancellor cancelled that meeting and never rescheduled – even up until the time of the board meeting twelve days later. During this time period this matter was publically posted with all other Board agenda items, the Chancellor did not reach out to me to discuss the reallocation issue or any other posted Board agenda items. However, he saw fit to do a blog post on April 4 protesting the proposed board action.

Chwalisz Claim: Randy Dunn's email reveals his contempt for the Carbondale campus and community, as he denigrates us for questioning the rationale, process and timing of the proposed reallocation move.

Dunn Response: Contempt for the Carbondale campus and community? I live here. I worked at SIU Carbondale previously. And when I was asked by the Board of Trustees to apply for this job, we were very happy to be able to return to Southern Illinois and home. Contempt? No, not at all. My wife and I own our home here. We are proud and active members of this community. I think if anyone has been denigrated in this situation, it has been me for doing my job and working for the best interests of all the campuses in the SIU System – which I was hired to do. To say that I have contempt for my neighbors, colleagues, friends and co-workers is insulting and is not worthy of being suggested against someone who shares a long history with this institution.

Chwalisz Claim: In emails and meeting notes, it is apparent that Dunn charged SIUE officials to come up with justification for a manufactured dollar amount — and Board of Trustees Chair Amy Sholar was in on the plan.

Dunn Response: The SIUE campus community asked that this item be put on the board agenda, and the Chair of the Board concurred to include the item on the agenda - as required for all board agenda items. In my role as President of the System, it is my responsibility to ensure that if something is going to be discussed, there should be a fair, intelligent, balanced and thorough presentation of the facts in doing so. I charged the SIUE campus officials to come up with a justification, which is my job to do. To not do so would be to waste the time of the board and to not give them a full picture of what was before them. I was doing the job I was hired to do.

Chwalisz Claim: This tells us the $5 million was an arbitrary amount -- not based on any data, legitimate funding models, or management principles. Dunn fabricated the number for tactical purposes and to lay the groundwork for the system separation legislation — which was announced by the Edwardsville Chancellor immediately following the April Board of Trustees meeting.

Dunn Response: Clearly, if one took the time to listen to the presentation at the April Board of Trustees meeting on Item GG (the proposed initial funding reallocation to SIUE) or to read it, they would understand where the $5 million amount was determined. To suggest that this was done in an attempt to lay the groundwork for system separation legislation is preposterous. If you track my public statements since coming home to SIU, you'll know that I have advocated for public policy discussions on numerous items of importance to this and all public universities. If I believed there should be split of the system, believe me, I would come out and say so in a clear and concise manner and not hide behind an alternate item on the Board's agenda. Neither the Chair or I have the power to write legislation nor demand that legislators introduce it.

Chwalisz Claim: The 60/40 split is an illusion — a lie told so many times, it sounds like truth. How do I know this? During the April 11 board meeting, when questioned by a board member in open session, Dunn admitted there was no documentation that supported the claim of a long-standing 60/40 budget model.

Dunn Response: I have acknowledged there is no written policy directive designating a Carbondale/Edwardsville 60/40 split, but have indicated that it has been an aspirational goal. The point of the matter is that if you look at the historical funding allocation between the two campuses – which when comparing SIU Carbondale and the School of Medicine to SIUE, is actually 70/30 – and look at where those campuses are now in their operations, a huge disparity exists. That is why SIUE and Metro East community has loudly called for a funding allocation change. That is the issue at the heart of this discussion and to ignore it or to take things out of context in an attempt to hold onto an antiquated way of thinking that because we've always had it, we should always get it, is both shortsighted and imprudent.

It is past time for a discussion on what is an equitable funding allocation. One campus is thriving and one is not. Why not advance the discussion, not the decision, but the discussion, as was done, of making an initial reallocation to the Edwardsville campus to acknowledge their success. As I stated, this was a decision for the Board and my job was to ensure everyone was prepared to have a full discussion so a fair decision could be made.

Chwalisz Claim: While he publicly projects a neutral stance, these FOIA documents reveal that Dunn directed the reallocation ambush and has at least been privy to the separation efforts. He is therefore responsible for key content and strategy aimed at dismantling the SIU system — the organization that he was hired to promote and build.

Dunn Response: I have taken a neutral stance because the Board has not met in open session to direct me or System staff in taking a position on these legislative proposals. And again, if one took the time to listen to the presentation at the April Board of Trustees meeting on Item GG (the proposed initial funding allocation to SIUE) or to read it, they would understand where the $5 million amount was determined. Again, let me be very clear in restating the following: to suggest that this was done in an attempt to lay the groundwork for system separation legislation is preposterous. If you track my public statements since coming home to SIU, you'll know that I have advocated for public policy discussions on numerous items of importance. If I believed there should be split of the system, believe me, I would come out and say so in a clear and concise manner and not hide behind an alternate item on the Board's agenda.

And why would I advocate to eliminate the SIU System which would eliminate the capstone job that the Board of Trustees asked me to come home for? If I want to leave SIU, I'll resign or retire; it would be ridiculous to make up some elaborate plan to blow up the system as I leave. I love SIU too much to do that.

Chwalisz Claim: As a system, SIU is stronger, has a greater voice, further reach, and a more comprehensive mission. President Dunn and Chairperson Sholar know this, yet they have abused the public's trust and undermined the system to serve their own interests. SIU and Southern Illinois should not abide such betrayal.

Dunn Response: If SIU is going to be a system, it needs to have a leader who thinks and acts in the best interest of the system and is willing to lead us in discussions on issues that are of importance to each campus - even if one part of the system doesn't agree.

It is important to remember that Dr. Chwalisz letter is written from the perspective of an SIU Carbondale campus member. What her argument fails to consider, despite the fact that she acknowledges the importance of the SIU System, is that if you claim to be part of that System, you have to have respect for all parts of it. While she and others would have preferred for me to take an SIUC-centric view of this situation, it would have been irresponsible for me to ignore the tremendous pressure that has been building – for years – on the SIUE campus and in the Metro East for a greater share of state dollars for that campus. The fact that for Fall 2018 SIUE is estimated to become the larger campus with more students (and potentially up to one thousand more *new* students) and the legacy of Carbondale's need for a $35 million loan from Edwardsville only increased the public pressure to have this discussion. We needed to address it to show a good faith effort – for the very first time – that a Board Chair and President were willing to start the funding reallocation discussion.

# # #

John Charles | Director of Government & Public Affairs
Southern Illinois University System
520 S. 2nd St., Ste 2-110 | Springfield, IL 62701
(217) 545-8080 | jcharles@siu.edu



From: Randy J Dunn
Sent: Thursday, May 17, 2018 6:51 PM
To: [redacted]
Cc: John Anthony Charles
Subject: Fwd: Statement from SIU System President Randy Dunn

Wanted to make sure you had the statement below. Doing a press avail tomorrow, as you will see. If (when) reporters ask, as I'm guessing they will...do you want us to share your email or work phone or something else? How best for them to reach out to you (probably will just be the print reporters).

Thanks and appreciate your support... Randy

Sent from my iPad

Begin forwarded message:

> **From:** John Anthony Charles <jcharles@siu.edu>
> **Date:** May 17, 2018 at 4:26:23 PM CDT
> **To:** John Anthony Charles <jcharles@siu.edu>
> **Subject: Statement from SIU System President Randy Dunn**
>
> Please find below a statement from SIU System President Randy Dunn.
>
> **Dr. Dunn will hold a media availability to discuss this statement tomorrow, May 18, 2018 at the SIU System President's Office – The Stone Center on the SIU Carbondale Campus (1400 Douglas Drive) at 11:00 am.**
>
> If you have any questions, please contact me.

SIU
Southern Illinois University System

NEWS RELEASE

SOUTHERN ILLINOIS UNIVERSITY SYSTEM
Charles
Thursday May 17, 2018

Contact John
jcharles@siu.edu

Statement from SIU System President Randy J. Dunn in response to a Recent Guest View in The Southern Illinoisan

I want to take this opportunity to respond to the Guest View written by Dr. Kathleen Chwalisz recently published in The Southern Illinoisan which I find to be both misleading and frankly intentionally and grossly misrepresenting the situation.

First, I want to take an opportunity to address what was a mistake on my part in referring to individuals in the Carbondale area who have questioned, as it is their right to do, this process regarding campus budget reallocations with a less than complementary term. I was wrong to characterize them in that way. Many are friends and colleagues and to them, I apologize for how I characterized those who reflexively refused to discuss the issue or engage in a dialogue about it.

To the other matter at hand, Dr. Chwalisz weaves an interesting story in her attempt to discredit my reputation in our community and I want to respond to her allegations:

Chwalisz Claim: Budget-related documents acquired through the Freedom of Information Act show that SIU President Randy Dunn actively concealed from SIUC Chancellor Carlo Montemagno his plan to transfer $5.125 million from the Carbondale to Edwardsville campus.

Chwalisz Claim: Montemagno was never briefed on the reallocation proposal, becoming aware of it with the general public when the April Board of Trustees agenda was posted online on March 30.

Chwalisz Claim: FOIA documents provide evidence that Dunn purposefully kept Montemagno in the dark about the reallocation proposal.

Dunn Response: There was never any concealment from anyone on the Carbondale campus regarding this item for the Board agenda. In fact, there cannot be any concealment because of our Board agenda process. The facts are, campus Chancellors, including Chancellor Montemagno, and senior staff have a conference call that occurs at least three weeks before every Board of Trustees meeting. In this case, for the April 11-12 Board of Trustees meeting, we gathered on March 21 for our usual conference call where we discuss items to be included for discussion at the upcoming Board meeting. Regardless if a Chancellor is present or not on this call (as Chancellor Montemagno was not), his staff was present in my office and on the call and following procedure had background on the items discussed for the upcoming meeting, including the FY 2019 campus budget reallocations.

Additionally, there was another opportunity for the Chancellor to discuss this with me at what has been coined the "Good Friday Ambush." However the Chancellor cancelled that meeting and never rescheduled – even up until the time of the board meeting twelve days later. During this time period this matter was publically posted with all other Board agenda items, the Chancellor did not reach out to me to discuss the reallocation issue or any other posted Board agenda items. However, he saw fit to do a blog post on April 4 protesting the proposed board action.

Chwalisz Claim: Randy Dunn's email reveals his contempt for the Carbondale campus and community, as he denigrates us for questioning the rationale, process and timing of the proposed reallocation move.

Dunn Response: Contempt for the Carbondale campus and community? I live here. I worked at SIU Carbondale previously. And when I was asked by the Board of Trustees to apply for this job, we were very happy to be able to return to Southern Illinois and home. Contempt? No, not at all. My wife and I own our home here. We are proud and active members of this community. I think if anyone has been denigrated in this situation, it has been me for doing my job and working for the best interests of all the

campuses in the SIU System – which I was hired to do. To say that I have contempt for my neighbors, colleagues, friends and co-workers is insulting and is not worthy of being suggested against someone who shares a long history with this institution.

Chwalisz Claim: In emails and meeting notes, it is apparent that Dunn charged SIUE officials to come up with justification for a manufactured dollar amount — and Board of Trustees Chair Amy Sholar was in on the plan.

Dunn Response: The SIUE campus community asked that this item be put on the board agenda, and the Chair of the Board concurred to include the item on the agenda - as required for all board agenda items. In my role as President of the System, it is my responsibility to ensure that if something is going to be discussed, there should be a fair, intelligent, balanced and thorough presentation of the facts in doing so. I charged the SIUE campus officials to come up with a justification, which is my job to do. To not do so would be to waste the time of the board and to not give them a full picture of what was before them. I was doing the job I was hired to do.

Chwalisz Claim: This tells us the $5 million was an arbitrary amount -- not based on any data, legitimate funding models, or management principles. Dunn fabricated the number for tactical purposes and to lay the groundwork for the system separation legislation — which was announced by the Edwardsville Chancellor immediately following the April Board of Trustees meeting.

Dunn Response: Clearly, if one took the time to listen to the presentation at the April Board of Trustees meeting on Item GG (the proposed initial funding reallocation to SIUE) or to read it, they would understand where the $5 million amount was determined. To suggest that this was done in an attempt to lay the groundwork for system separation legislation is preposterous. If you track my public statements since coming home to SIU, you'll know that I have advocated for public policy discussions on numerous items of importance to this and all public universities. If I believed there should be split of the system, believe me, I would come out and say so in a clear and concise manner and not hide behind an alternate item on the Board's agenda. Neither the Chair or I have the power to write legislation nor demand that legislators introduce it.

Chwalisz Claim: The 60/40 split is an illusion — a lie told so many times, it sounds like truth. How do I know this? During the April 11 board meeting, when questioned by a board member in open session, Dunn admitted there was no documentation that supported the claim of a long-standing 60/40 budget model.

Dunn Response: I have acknowledged there is no written policy directive designating a Carbondale/Edwardsville 60/40 split, but have indicated that it has been an aspirational goal. The point of the matter is that if you look at the historical funding allocation between the two campuses – which when comparing SIU Carbondale and the School of Medicine to SIUE, is actually 70/30 – and look at where those campuses are now in their operations, a huge disparity exists. That is why SIUE and Metro East community has loudly called for a funding allocation change. That is the issue at the heart of this discussion and to ignore it or to take things out of context in an attempt to hold onto an antiquated way of thinking that because we've always had it, we should always get it, is both shortsighted and imprudent.

It is past time for a discussion on what is an equitable funding allocation. One campus is thriving and one is not. Why not advance the discussion, not the decision, but the discussion, as was done, of making an initial reallocation to the Edwardsville campus to acknowledge their success. As I stated, this was a decision for the Board and my job was to ensure everyone was prepared to have a full discussion so a fair decision could be made.

Chwalisz Claim: While he publicly projects a neutral stance, these FOIA documents reveal that Dunn directed the reallocation ambush and has at least been privy to the separation efforts. He is therefore responsible for key content and strategy aimed at dismantling the SIU system — the organization that he was hired to promote and build.

Dunn Response: I have taken a neutral stance because the Board has not met in open session to direct me or System staff in taking a position on these legislative proposals. And again, if one took the time to listen to the presentation at the April Board of Trustees meeting on Item GG (the proposed initial funding allocation to SIUE) or to read it, they would understand where the $5 million amount was determined. Again, let me be very clear in restating the following: to suggest that this was done in an attempt to lay the groundwork for system separation legislation is preposterous. If you track my public statements since coming home to SIU, you'll know that I have advocated for public policy discussions on numerous items of importance. If I believed there should be split of the system, believe me, I would come out and say so in a clear and concise manner and not hide behind an alternate item on the Board's agenda.

And why would I advocate to eliminate the SIU System which would eliminate the capstone job that the Board of Trustees asked me to come home for? If I want to leave SIU, I'll resign or retire; it would be ridiculous to make up some elaborate plan to blow up the system as I leave. I love SIU too much to do that.

Chwalisz Claim: As a system, SIU is stronger, has a greater voice, further reach, and a more comprehensive mission. President Dunn and Chairperson Sholar know this, yet they have abused the public's trust and undermined the system to serve their own interests. SIU and Southern Illinois should not abide such betrayal.

Dunn Response: If SIU is going to be a system, it needs to have a leader who thinks and acts in the best interest of the system and is willing to lead us in discussions on issues that are of importance to each campus - even if one part of the system doesn't agree.

It is important to remember that Dr. Chwalisz letter is written from the perspective of an SIU Carbondale campus member. What her argument fails to consider, despite the fact that she acknowledges the importance of the SIU System, is that if you claim to be part of that System, you have to have respect for all parts of it. While she and others would have preferred for me to take an SIUC-centric view of this situation, it would have been irresponsible for me to ignore the tremendous pressure that has been building – for years – on the SIUE campus and in the Metro East for a greater share of state dollars for that campus. The fact that for Fall 2018 SIUE is estimated to become the larger campus with more students (and potentially up to one thousand more *new* students) and the legacy of Carbondale's need for a $35 million loan from Edwardsville only increased the public pressure to have this discussion. We needed to address it to show a good faith effort – for the very first time – that a Board Chair and President were willing to start the funding reallocation discussion.

# # #

John Charles | Director of Government & Public Affairs
Southern Illinois University System
520 S. 2nd St., Ste 2-110 | Springfield, IL 62701
(217) 545-8080 | jcharles@siu.edu



From: Jerry Becker <jbecker@siu.edu>
Sent: Friday, April 06, 2018 4:56 PM
To: JERRY-P-BECKER-SIU-L
Subject: Responding to a funding proposal: Study further

****
From the Chancellor's blog - Carlo Montemagno, Wednesday, April 4, 2018. SEE https://blog.chancellor.siu.edu/responding-to-a-funding-proposal/
****

Responding to a funding proposal

By Carlo Montemagno, Chancellor

I have received a number of questions from our campus and community about a proposal to be considered by our Board of Trustees regarding the potential reallocation of state funding from the Carbondale campus to the Edwardsville campus. [SEE https://blog.chancellor.siu.edu/wp-content/uploads/2018/04/AUTHORIZATION-FOR-PHASE-I-REALLOCATION-OF-APPROPRIATION-BUDGET-SIUC-AND-SIUE.pdf] The proposal requests the reallocation of $5.125 million in funding for Carbondale to be shifted to Edwardsville effective with the new fiscal year. It is described as the first phase of a funding shift based solely on enrollment.

A sudden, $5.1 million reduction in state funding:
. Could compromise our financial recovery and stability
. Would be equal to the layoff of as many as 110 faculty and staff
. Could damage our student recruitment efforts
. Would take more than $39 million from the local economy

Given the harm that could be caused by an immediate change, and to allow adequate time for the Carbondale campus to provide input, I have asked trustees to consider delaying potential alterations to the funding formula until an impartial analysis is conducted with the expertise of an external consultant.

Further exploration needed

There are many concerns related to the proposal that should be explored. Many of the metrics cited are misleading or unclear. Further, the proposal presumes that enrollment is the primary factor upon which any future formula will be based, but there is far more that should be considered.

The Edwardsville and Carbondale campuses have very different missions, affecting each institution's faculty profile and the cost of program delivery. Hiring faculty at a doctoral research institution is more competitive. In addition, many of our programs require small faculty/student ratios and some, such as agriculture, require a large infrastructure to support student learning. In addition, research institutions must support a larger, more complex physical infrastructure to support their missions.

While the long-term impact of the proposal would be very damaging, the impact of reducing our budget by more than $5 million in just a few months is our most immediate concern. Since 2014, SIU Carbondale has reduced its budget by more than $31 million and has about 500 fewer employees. We cannot absorb any part of the additional $5.1 million reduction by further increasing tuition, by further deferring maintenance of our facilities, or by reducing staff without damaging the quality of programs and services we provide.

Investing in the future

SIU Carbondale is repositioning itself for the future. We are actively working on growing enrollment, and we are already seeing progress. For example, attendance at our most recent open house last week was the highest since 2016 and included a number of high school sophomores and juniors.

We have managed our budget challenges carefully and responsibly. We are working to further reduce administrative costs and redundancies so that we can reinvest in our programs and people. If we stay on course, even with our expected fall enrollment, we project that we will end FY19 with a balanced operating budget. We should also begin to see some enrollment growth in fall 2019 due to our reorganization and our investments in student services and campus life.

Changing the funding formula now, when we need to be investing in the future, takes us off course. It will inhibit our ability to grow enrollment, to end FY19 with a balanced operating budget, to provide our faculty and staff with the raises they deserve, and to realize the promise of SIU Carbondale.

I do not fault my colleagues at SIU Edwardsville for making a case that they believe is in the interest of their institution. However, I feel strongly that a sudden, unexplored plan to advance one institution while damaging another is not in the best interests of the SIU System, any institution that is a part of it, or the Southern Illinois region.

Author: Carlo Montemagno -- Carlo Montemagno is chancellor of Southern Illinois University Carbondale. Learn more about him at chancellor.siu.edu. View all posts by Carlo Montemagno at https://blog.chancellor.siu.edu/author/admin/

- -
Jerry P. Becker
Department of Curriculum & Instruction
College of Education and Human Services
Southern Illinois University Carbondale
625 Wham Drive / MC 4610
Carbondale, Illinois 62901

From: Jerry Becker <jbecker@siu.edu>
Sent: Saturday, April 07, 2018 11:33 AM
To: JERRY-P-BECKER-SIU-L
Subject: Letter to BOT from the C'dale Chamber of Commerce]

****
Email from *The Carbondale Gazette*, Friday, April 6, 2018.
****
Letter to BOT [from the 2018 Board of Directors, Carbondale Chamber of Commerce]

In case you would like to read it, here is the transcript of the letter sent on April 5 by the Carbondale Chamber of Commerce to the SIUC Board of Trustees regarding the proposed shift of $5 million in funding from SIUC to SIUE:

Dear Members of the Southern Illinois University Board of Trustees,

It has come to our attention that a resolution that would shift financial resources from the Carbondale to the Edwardsville campus will be considered at the April 12, 2018 board meeting. Under Resolution GG-1, $5.1 million would be reallocated to Edwardsville in FY19 and a reallocation would continue annually for four years.
Our concern is two-fold. First and foremost, the initial reduction of $5.1 million dollars is just a few months away. In addition to the immediate cut, the shift to enrollment-based funding sets a precedent for continued reallocation in the future.

While we understand SIU's overriding priority is to provide a quality institution of learning, we cannot overlook the fact that SIUC serves as an economic engine for southern Illinois. "For every $1 appropriated by the state to SIUC, it generates roughly $7.72 of economic activity annually in Illinois." * The translation is that the initial $5.1 million reduction would have a negative economic impact more than $39 million. Our business community cannot afford any further decline of SIUC.
Second, the funding model is decades old. Why take this action now? Just as the businesses we represent have had to make tough economic decisions, so has SIUC. SIUC is doing what is takes to grow enrollment, and therefore, revenue. **Attendance at the most recent open house on the Carbondale campus was quite high. The administration and all departments have taken steps to reduce costs and eliminate duplication. SIUC has reduced its budget by more than $31 million since 2014, including the reduction of 500 employees.** [Emphasis by JPB]

SIUC is on course for enrollment growth in fall of 2019 and on target to end this fiscal year with a balanced budget. Remaining faculty and staff are committed to providing a quality education and the revitalization of SIUC.

We respectfully request that you give SIUC, and the region it impacts, time. Time, so that we might reap the results and rewards of the work currently in process. We assure you that this administration and business community are committed to seeing SIUC restored to its former glory.
2018 Board of Directors, Carbondale Chamber of Commerce
****
--

Jerry P. Becker
Department of Curriculum & Instruction
College of Education and Human Services
Southern Illinois University Carbondale
625 Wham Drive / MC 4610
Carbondale, Illinois 62901

From: Jerry Becker <jbecker@siu.edu>
Sent: Saturday, April 07, 2018 3:03 PM
To: JERRY-P-BECKER-SIU-L
Subject: Proposed "Reallocation of appropriation budget" resolution
Attachments: Letter to BOT _ April 4 18.pdf; AUTHORIZATION FOR PHASE I REALLOCATION OF APPROPRIATION BUDGET, SIUC AND.._.pdf

****
Information just in from the university's Faculty Senate, Saturday, April 7, 2018. See attachments, also.
****
SENT ON BEHALF OF AHMAD FAKHOURY, FACULTY SENATE PRESIDENT.
Dear colleagues,

This is an update on the response of the Faculty Senate to the proposed "Reallocation of appropriation budget" resolution on the Board of Trustees April 12 meeting agenda. The resolution (attached) requests the authorization of the reallocation of $5.125 million from the Carbondale budget to the Edwardsville's budget in FY19. In response, the Executive Council of the Faculty Senate submitted the attached letter to the BOT **[SEE BELOW]** urging the board to deny the requested reallocation given its potentially devastating impact on SIUC. The full Faculty Senate will vote on a related resolution next Tuesday.

Finally, we will address the BOT during the open sessions of its meeting in Carbondale Wednesday, April 11 and Thursday April 11. You can **show your support for our campus by attending the BOT public sessions next Wednesday (Student Center, Carbondale, Ballroom A, 2:00 PM) and Thursday (Student Center, Carbondale, Ballroom B, 9:30 AM).**

Best Regards

Ahmad Fakhoury

****

MEMO TO: SIU Board of Trustees

FROM: The Executive Council of the Faculty Senate at SIU Carbondale

DATE: April 4, 2018

SUBJECT: Reallocation of appropriation budget

This is regarding the proposed resolution GG-1 on the BOT April 12 meeting agenda requesting the authorization of the reallocation of $5.125 million from the Carbondale budget to the

Edwardsville's budget in FY19. The requested reallocation is proposed as a first step in a phased reallocation of state appropriation that could culminate in the reduction of the SIUC budget by $23.3 million in 4 years.

Although the prelude of the resolution acknowledges substantial differences between SIUC and SIUE (differences in the missions, significantly different research footprint and portfolios, different impacts on local economies, etc.), i.e. differences that may have historically led to the current funds distribution formula, the requested reallocation of funds is based primarily on recent trends in student enrollment. The data presented omits 45 years of history from 1957-2002, when SIUE was heavily reliant on SIUC as the fledgling University was formed, built, and attained the status it enjoys now.

The data presented in the document is selective; it does not take into account the breadth of programs and specializations offered at SIUC. Furthermore, it does not appear to accurately account for the significant differences in costs between the two campuses given the research mission of SIUC and the vastly more extensive graduate and professional programs on the Carbondale campus, an asset not only to SIUC, but to the entire SIU system. Finally, the data presented in the document dissociates the activities of the School of Medicine from those of SIUC, wholly neglecting the synergistic relationship between the SOM and SIUC that has been instrumental to the success of the SOM.

Given the current financial state of SIUC, the proposed reallocation of resources at this time would be devastating -- not only to SIUC, but also to the communities throughout the region. Such a decision at this time would derail determined attempts by both the faculty and the administration at SIUC to re-invent the institution. We strongly believe that a failed SIUC would ultimately lead to a failed SIU system.

The progress SIUE has undergone is commendable. While it may indeed warrant an increase in overall state appropriation to the system, we believe that increased funding to SIUE should not be made at the expense of SIUC, especially at this crucial juncture in SIUC history. Resolution GG-1 states that "the president of Southern Illinois University [shall] take steps to engage a consultant to review the allocation model and make further recommendations." Since the proposed alteration in funding has not been subjected to a consultant's review, it would seem imprudent to act without that analysis. Further, we urge the BOT to ensure the participation of all affected constituencies in the review process; the Faculty Senate at SIUC was made aware of the proposed resolution one week before the meeting of the BOT, giving inadequate time for indepth, critical review of the presented data. We therefore urge the BOT to deny the requested reallocation of appropriation budget for 2019.

Faculty Senate
Woody Hall B-346 | Mail Code 4712
900 South Normal Avenue | Carbondale, IL 62901
618.453.5244 | 618.453.5222 (Fax) | facultysenate.siu.edu

****
- -

Jerry P. Becker
Department of Curriculum & Instruction
College of Education and Human Services
Southern Illinois University Carbondale
625 Wham Drive / MC 4610
Carbondale, Illinois 62901

SIU Southern Illinois University
CARBONDALE

Faculty Senate
Woody Hall B-346 | Mail Code 4712
900 South Normal Avenue | Carbondale, IL 62901
618.453.5244 | 618.453.5222 (Fax) | facultysenate.siu.edu

MEMO TO: SIU Board of Trustees

FROM: The Executive Council of the Faculty Senate at SIU Carbondale

DATE: April 4, 2018

SUBJECT: Reallocation of appropriation budget

This is regarding the proposed resolution GG-1 on the BOT April 12 meeting agenda requesting the authorization of the reallocation of $5.125 million from the Carbondale budget to the Edwardsville's budget in FY19. The requested reallocation is proposed as a first step in a phased reallocation of state appropriation that could culminate in the reduction of the SIUC budget by $23.3 million in 4 years.

Although the prelude of the resolution acknowledges substantial differences between SIUC and SIUE (differences in the missions, significantly different research footprint and portfolios, different impacts on local economies, etc.), i.e. differences that may have historically led to the current funds distribution formula, the requested reallocation of funds is based primarily on recent trends in student enrollment. The data presented omits 45 years of history from 1957-2002, when SIUE was heavily reliant on SIUC as the fledgling University was formed, built, and attained the status it enjoys now.

The data presented in the document is selective; it does not take into account the breadth of programs and specializations offered at SIUC. Furthermore, it does not appear to accurately account for the significant differences in costs between the two campuses given the research mission of SIUC and the vastly more extensive graduate and professional programs on the Carbondale campus, an asset not only to SIUC, but to the entire SIU system. Finally, the data presented in the document dissociates the activities of the School of Medicine from those of

SIUC, wholly neglecting the synergistic relationship between the SOM and SIUC that has been instrumental to the success of the SOM.

Given the current financial state of SIUC, the proposed reallocation of resources at this time would be devastating -- not only to SIUC, but also to the communities throughout the region. Such a decision at this time would derail determined attempts by both the faculty and the administration at SIUC to re-invent the institution. We strongly believe that a failed SIUC would ultimately lead to a failed SIU system.

The progress SIUE has undergone is commendable. While it may indeed warrant an increase in overall state appropriation to the system, we believe that increased funding to SIUE should not be made at the expense of SIUC, especially at this crucial juncture in SIUC history. Resolution GG-1 states that "the president of Southern Illinois University [shall] take steps to engage a consultant to review the allocation model and make further recommendations." Since the proposed alteration in funding has not been subjected to a consultant's review, it would seem imprudent to act without that analysis. Further, we urge the BOT to ensure the participation of all affected constituencies in the review process; the Faculty Senate at SIUC was made aware of the proposed resolution one week before the meeting of the BOT, giving inadequate time for in-depth, critical review of the presented data. We therefore urge the BOT to deny the requested reallocation of appropriation budget for 2019.

Southern Illinois University
Board of Trustees
April 12, 2018

AUTHORIZATION FOR PHASE I REALLOCATION OF APPROPRIATION BUDGET, SIUC AND SIUE

Summary

This matter seeks approval to reallocate an additional $5.125 million of the state appropriation to the Edwardsville campus for FY 2019.

Rationale for Adoption

Historically, the distribution of the General Revenue Fund state appropriation allocated to the SIU system by the State of Illinois has consistently been at the level of approximately 64% to the Carbondale campus and 36% to the Edwardsville campus **(see Table 1)**, when excluding the allocations to the School of Medicine and Central Administration.

Decades ago, that distribution of state appropriation was appropriately viewed as warranting a 60% / 40% split, roughly approximating the student enrollment distribution of the Carbondale and Edwardsville campuses from years earlier. However, in recent years, as enrollment has grown at the Edwardsville campus and decreased at the Carbondale campus, the enrollment distribution is nearly equal with 50.7% of the students at SIUC and 49.3% of the students at SIUE **(see Table 2)**. Current enrollment trends suggest that the total student enrollment at the Edwardsville campus will surpass the total enrollment at the Carbondale campus in the near future.

While SIUC's mission does focus more on graduate study, the student distributions are similar. In considering the various student population segments, SIUE is slightly larger in undergraduate enrollment (11,402 SIUE to 10,987 SIUC) and slightly smaller at the graduate level (2,394 SIUE to 3,197 SIUC excluding the School of Medicine).

Another difference in the mission and programs of the two campuses relates to research. Both do research, but SIUC's external grant funding is larger and its state operating fund investment is also larger.

Based on FY 2017 historical data in the SIU FY 2019 RAMP submission to IBHE, SIUE's rate of return on organized research is 3.2 to 1. SIUE's investment of $2.1 million in state operating funds for research, produced external funding of $6.7 million. SIUC's rate of return on organized research is 1.7 to 1. SIUC's investment of $8.8 million in state operating funds for research, resulted in external funding of $15.1 million.

One foundational element of being a member of a system is fair treatment for all, and this proposal seeks to begin a phased adjustment of the state appropriation allocation in a more equitable fashion. As such, this Board matter would direct a redistribution of the state appropriation funding levels between the Carbondale and Edwardsville campuses to more closely reflect the change in enrollment levels at the campuses.

This action is the first step in an overall review of the allocation process as previously discussed by Trustees at the recent retreat held at Touch of Nature. A more comprehensive study will be undertaken in the near future by an external third party to conceivably develop an acceptable formula-based approach to achieve greater state funding equity between SIUC and SIUE. That review could include additional elements beyond enrollment, arguably the largest, but not the only, variable of significance. The larger study also could focus on factors such as facility needs and costs, funding for research, research productivity, educational and public service needs of the various communities, economic impact of the universities, specific individual areas of study and costs associated with those programs, anticipated state demographics, and other appropriate data. The current proposal is largely based on enrollment data, but it includes adjustments intended to address the different missions of the two institutions.

Historical enrollment data were compiled for the Carbondale and Edwardsville campuses, comparing both student headcount and full-time equivalent (FTE) enrollment levels. In addition, a weighting factor was applied to recognize the differing missions of the two campuses [the weighting factors include a 1.0 multiplier for undergraduate students, 1.2 multiplier for master's level students, and a 1.4 multiplier for doctoral and professional students **(see Table 3)**]. In considering the four types of enrollment data (unadjusted headcount and FTE, and weighted headcount and FTE), the results are similar. However, the weighted FTE methodology is discussed in depth hereafter, because it better reflects the implied costs of the different missions and best accommodates the current financial hardship being experienced by SIUC.

The Fall 2016 (FY 2017) weighted FTE enrollment distribution was 53.9% SIUC / 46.1% SIUE and the Fall 2017 (FY 2018) weighted FTE enrollment distribution was 51.5% SIUC / 48.5% SIUE.

Had the FY 2018 state appropriation funding distribution reflected the Fall 2017 enrollment distribution, the result would have been a redistribution of $17.7 million from the Carbondale campus to the Edwardsville campus **(see Table 4)**. The 64% / 36% funding level last reflected the enrollment situation in FY 2002. Since that time, had funding been distributed according to the *weighted formula* -- a formula which favors Carbondale more than a direct headcount or FTE comparison -- it would have resulted in an additional $95 million in cumulative appropriation funding for SIUE, or $90 million ($89,936,000 in Table 4) since FY 2000.

In addition to headcount, another way of analyzing appropriate funding levels can be based on the average appropriation per student FTE **(see Table 5)**. SIUE's average FY 2018 appropriation per student FTE of $4,562 is $2,023 *lower* than the mean of the other Master's-level Illinois public universities (excluding SIUE) of $6,585. When that difference of $2,023 is multiplied times SIUE's Fall 2017 FTE enrollment of 11,523, the resulting figure suggests that SIUE is underfunded by $23.3 million in state appropriation vs. the mean of the other Master's-level Illinois public universities. SIUC's average FY 2018 appropriation per student FTE of $7,554 is $2,429 *higher* than the mean of the other Doctoral-level Illinois public universities (excluding SIUC and the SIU School of Medicine) of $5,125. When that difference of $2,429 is multiplied times SIUC's Fall 2017 FTE enrollment of 12,093, the resulting figure indicates that SIUC's state appropriation funding is $29.4 million above the mean of the other Doctoral-level Illinois public universities.

Additional state appropriation funding allocated to the Edwardsville campus, when invested in current and planned programs, would be an investment by the SIU System that would result in an even more accelerated growth pattern than witnessed in the past 20 years, a period when SIUE was recognized by IBHE as the fastest growing public higher education institution in Illinois. SIUE is structurally lean and has the lowest undergraduate instructional cost per credit hour of any public university in Illinois **(see Table 6)**, so the additional funding would be efficiently utilized to provide educational opportunities to more students.

SIUE has both current and planned programs which are critical to the region's growth, including the metro east area, the second densest population in Illinois. The Edwardsville campus has tremendous room for growth on its traditional campus and has significantly increased its online course and program offerings in recent years. SIUE has also demonstrated the ability to shift quickly to address economic and academic forces and adjust to market needs. Additional state appropriation funding would provide SIUE with the financial resources needed to develop and grow its academic programs and to provide a quality education to more students in order to positively impact the regional economy.

Based on the current financial challenges faced by the Carbondale campus and the campus reorganization plan, which is currently under development, it does not seem prudent for SIUC to experience a reallocation of the full appropriation amount in one year. Therefore, this matter recommends a phased-in transition of state appropriation funding over a few years, beginning in FY 2019. The state appropriation allocation would be re-calculated annually, using the recommendations from the external study.

Constituency Involvement

As noted earlier, the Board of Trustees acknowledged at its recent retreat that analysis should be undertaken with the goal of presenting a plan to rebalance the state appropriation support for the campuses that better reflects current operational factors, including enrollment, but also taking into account other mission-defined variables as outlined above.

It is recognized that any funding adjustments of this magnitude are best handled through a phased approach, allowing SIUC sufficient ability to gradually accommodate to reduction in an important revenue stream without a severe disruption in ongoing operations. This proposed Phase I action comprises a good-faith effort to begin that process in a limited fashion for Fiscal Year 2019 while awaiting the work of a third-party to develop an ostensibly more sophisticated and nuanced formula to justify an appropriate percentage of state support going to each campus.

The SIUC chancellor and chief budget officer have been briefed on the elements of this proposal so as to better prepare for changes in the campus' budget planning for the coming fiscal year.

Additionally, the SIUE Faculty Senate approved a resolution on March 1, 2018 in support of an SIU System Budget Reallocation **(see Appendix A)**. As well, the SIUE Chancellor has discussed this proposal with various campus constituencies, including the Chancellor's Council, the Extended Chancellor's Council, the University Planning and Budget Council, and the Dean's Council—also, the SIU President has met with the SIUE Faculty Senate to hear their concerns on this matter.

Considerations Against Adoption

A financial adjustment could temporarily add to the financial burden of the Carbondale campus. This impact could be mitigated in the long-term by implementing an annual review process which would re-evaluate the state appropriation process based on the factors recommended by the consultant and make annual adjustments accordingly. Future enrollment growth at SIUC and SIUE could be recognized in the model and resources could be directed based on the annual calculations.

Conclusion

In summary, the following figures indicate a range of funding shortfalls at SIUE depending on the data used. While these figures may be adjusted in the future according to additional variables suggested by an external consultant, because the disparity between the current enrollments and the current appropriation distribution is so egregious over the last two decades, based on the most important funding variable - enrollment - a $5.125 million adjustment is recommended at this time as an initial step in addressing the discrepancy *based on an assumption that a consultant will recommend a change of funding at a minimum of that magnitude.* After two decades of executing a

static budget model which ignored enrollment changes, this first phase seems highly defensible.

While a multi-year adjustment recommendation of minimally $4–6 million from the consultant may be anticipated to address the funding gap currently determined to be somewhere between $17.7 million and $23.3 million, the current recommendation reflects a minimum adjustment based on averaging the figure representing the lowest gap ($4.425 million -- adjusted FTE) and the highest figure ($5.825 million -- state appropriation by cost) if phased in over a four-year period.

	SIUE Funding Gap	**SIUE Annual Funding Gap 4 Year Adjustment Target**
Adjusted FTE	$17.7 million	$4.425 million
Unadjusted FTE	$18.1 million	$4.525 million
Headcount	$18.9 million	$4.725 million
State Appropriation by Cost	SIUE – Underfunded $23.3 million	$5.825 million

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The annual allocation as part of the FY 2019 Appropriation Budget will be adjusted such that an additional $5.125 million will be assigned to SIUE.

(2) The President of Southern Illinois University will take steps to engage a consultant to review the allocation model and make further recommendations.

(3) The President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

Table 1

Distribution of State Appropriation

(In Thousands)

Fiscal Year	GRF/EAF State Approp. (Excl. SOM & System)		
	SIUE	SIUC	Total
FY 2000	$63,362.2	$117,313.2	$180,675.4
FY 2001	$67,061.5	$124,469.7	$191,531.2
FY 2002	$72,962.6	$130,594.0	$203,556.6
FY 2003	$68,500.0	$122,618.0	$191,118.0
FY 2004	$62,857.8	$112,506.1	$175,363.9
FY 2005	$62,607.8	$112,323.0	$174,930.8
FY 2006	$62,857.8	$113,251.4	$176,109.2
FY 2007	$63,645.4	$114,734.7	$178,380.1
FY 2008	$64,789.1	$116,527.3	$181,316.4
FY 2009	$66,603.2	$119,790.0	$186,393.2
FY 2010	$67,066.5	$120,825.2	$187,891.7
FY 2011	$63,045.3	$113,580.6	$176,625.9
FY 2012	$62,318.3	$112,270.8	$174,589.1
FY 2013	$58,494.1	$104,521.0	$163,015.1
FY 2014	$58,441.7	$104,206.3	$162,648.0
FY 2015	$56,997.2	$101,517.1	$158,514.3
FY 2016	$16,417.9	$29,261.4	$45,679.3
FY 2017	$56,997.2	$101,517.1	$158,514.3
FY 2018	$51,565.0	$91,287.4	$142,852.4

% of Total

Fiscal Year	GRF/EAF State Approp. (Excl. SOM & System)		
	SIUE	SIUC	Total
FY 2000	35.1%	64.9%	100.0%
FY 2001	35.0%	65.0%	100.0%
FY 2002	35.8%	64.2%	100.0%
FY 2003	35.8%	64.2%	100.0%
FY 2004	35.8%	64.2%	100.0%
FY 2005	35.8%	64.2%	100.0%
FY 2006	35.7%	64.3%	100.0%
FY 2007	35.7%	64.3%	100.0%
FY 2008	35.7%	64.3%	100.0%
FY 2009	35.7%	64.3%	100.0%
FY 2010	35.7%	64.3%	100.0%
FY 2011	35.7%	64.3%	100.0%
FY 2012	35.7%	64.3%	100.0%
FY 2013	35.9%	64.1%	100.0%
FY 2014	35.9%	64.1%	100.0%
FY 2015	36.0%	64.0%	100.0%
FY 2016	35.9%	64.1%	100.0%
FY 2017	36.0%	64.0%	100.0%
FY 2018	36.1%	63.9%	100.0%

Table 2

Headcount Enrollment - SIUE / SIUC

Headcount - SIUE

Fall Term	FY	UG	Masters	Doctoral	Prof	Total	% of Total System Enrollment
1999	2000	9,313	2,355	7	202	11,877	34.5%
2000	2001	9,576	2,413	9	195	12,193	35.0%
2001	2002	9,799	2,445	4	194	12,442	36.2%
2002	2003	10,014	2,494	8	192	12,708	36.5%
2003	2004	10,563	2,532	8	192	13,295	37.7%
2004	2005	10,811	2,482	2	198	13,493	38.6%
2005	2006	10,945	2,231	1	283	13,460	38.9%
2006	2007	10,960	2,124	3	362	13,449	39.4%
2007	2008	10,920	2,040	1	437	13,398	39.3%
2008	2009	10,977	2,106	7	512	13,602	40.0%
2009	2010	11,144	2,275	10	511	13,940	41.0%
2010	2011	11,305	2,300	11	517	14,133	41.7%
2011	2012	11,428	2,231	58	518	14,235	42.2%
2012	2013	11,341	2,125	67	522	14,055	43.1%
2013	2014	11,229	2,027	64	530	13,850	43.9%
2014	2015	11,421	1,977	53	521	13,972	44.1%
2015	2016	11,781	1,850	108	526	14,265	45.7%
2016	2017	11,720	1,744	153	525	14,142	47.5%
2017	2018	11,402	1,631	225	538	13,796	49.3%

Headcount - SIUC (Excluding SOM)

Fall Term	FY	UG	Masters	Doctoral	Prof	Total	% of Total System Enrollment
1999	2000	18,242	2,980	990	384	22,596	65.5%
2000	2001	18,121	3,139	1,017	368	22,645	65.0%
2001	2002	17,463	3,092	1,023	350	21,928	63.8%
2002	2003	17,369	3,295	1,042	363	22,069	63.5%
2003	2004	17,392	3,166	1,043	386	21,987	62.3%
2004	2005	17,057	2,912	1,100	390	21,459	61.4%
2005	2006	16,697	2,961	1,088	381	21,127	61.1%
2006	2007	16,294	2,972	1,088	360	20,714	60.6%
2007	2008	16,193	3,030	1,110	359	20,692	60.7%
2008	2009	15,980	2,943	1,091	367	20,381	60.0%
2009	2010	15,551	2,958	1,155	393	20,057	59.0%
2010	2011	15,141	2,970	1,247	385	19,743	58.3%
2011	2012	15,000	2,891	1,243	386	19,520	57.8%
2012	2013	14,130	2,830	1,237	351	18,548	56.9%
2013	2014	13,306	2,778	1,245	349	17,678	56.1%
2014	2015	13,461	2,712	1,171	359	17,703	55.9%
2015	2016	13,031	2,448	1,089	362	16,930	54.3%
2016	2017	12,182	2,123	983	339	15,627	52.5%
2017	2018	10,987	1,998	881	318	14,184	50.7%

Headcount Enrollment Comparison
("Total" Column = SIUC Enrollment Minus SIUE Enrollment)

Fall Term	FY	UG	Masters	Doctoral	Prof	Total
1999	2000	8,929	625	983	182	10,719
2000	2001	8,545	726	1,008	173	10,452
2001	2002	7,664	647	1,019	156	9,486
2002	2003	7,355	801	1,034	171	9,361
2003	2004	6,829	634	1,035	194	8,692
2004	2005	6,246	430	1,098	192	7,966
2005	2006	5,752	730	1,087	98	7,667
2006	2007	5,334	848	1,085	(2)	7,265
2007	2008	5,273	990	1,109	(78)	7,294
2008	2009	5,003	837	1,084	(145)	6,779
2009	2010	4,407	683	1,145	(118)	6,117
2010	2011	3,836	670	1,236	(132)	5,610
2011	2012	3,572	660	1,185	(132)	5,285
2012	2013	2,789	705	1,170	(171)	4,493
2013	2014	2,077	751	1,181	(181)	3,828
2014	2015	2,040	735	1,118	(162)	3,731
2015	2016	1,250	598	981	(164)	2,665
2016	2017	462	379	830	(186)	1,485
2017	2018	(415)	367	656	(220)	388

Data Source: RAMP Historical - Table 7. Fall 2017 (FY2018) data from IBHE 12/12/17 Enrollment Report.

Notes for Table 2

Reallocation Data Based on Head Count

- In FY 2002, SIUC's head count was 63.8% and SIUE's head count was 36.2% of the total SIU head count enrollment (excluding the School of Medicine), which approximated the 64.2% SIUC / 35.8% SIUE distribution of state appropriation.

- In FY 2018, SIUC's head count was 50.7% and SIUE's head count was 49.3%. Had the FY 2018 state appropriation funding distribution reflected the Fall 2017 *head count* distribution, the result would have been a redistribution of $18.9 million from SIUC to SIUE.

- Since FY 2000, had funding been distributed according to the *head count* distribution, it would have resulted in an additional $147 million in cumulative appropriation funding for SIUE (or $148 million since FY 2002, as referenced in Table 4).

Table 3

Full-Time Equivalent (FTE) Enrollment - SIUE / SIUC

FTE - SIUE

							Adjusted with Multiplier					% of Total System Enrollment	
							1.0	1.2	1.4	1.4			
Fall Term	FY	UG	Masters	Doctoral	Prof	Total	UG	Masters	Doctoral	Prof	Total	Regular	Adjusted
1999	2000	7,879	1,190	3	202	9,274	7,879	1,428	4	283	9,594	33.0%	32.9%
2000	2001	8,209	1,275	2	195	9,681	8,209	1,530	3	273	10,015	34.2%	34.1%
2001	2002	8,422	1,296	2	194	9,914	8,422	1,555	3	272	10,252	35.5%	35.3%
2002	2003	8,717	1,339	3	192	10,251	8,717	1,607	4	269	10,597	36.4%	36.3%
2003	2004	9,178	1,355	3	192	10,728	9,178	1,626	4	269	11,077	36.0%	35.7%
2004	2005	9,426	1,287	1	198	10,912	9,426	1,544	1	277	11,249	35.8%	35.5%
2005	2006	9,606	1,179	0	283	11,068	9,606	1,415	0	396	11,417	36.6%	36.3%
2006	2007	9,676	1,124	1	362	11,163	9,676	1,349	1	507	11,533	37.5%	37.2%
2007	2008	9,005	1,007	1	437	10,450	9,005	1,208	1	612	10,826	36.1%	35.8%
2008	2009	9,777	1,087	3	512	11,379	9,777	1,304	5	717	11,803	38.2%	38.0%
2009	2010	9,914	1,179	4	511	11,607	9,914	1,414	6	715	12,049	39.4%	39.1%
2010	2011	10,115	1,206	6	517	11,843	10,115	1,447	8	724	12,293	40.1%	39.7%
2011	2012	10,189	1,180	28	518	11,915	10,189	1,416	39	725	12,369	40.7%	40.3%
2012	2013	10,116	1,131	28	522	11,796	10,116	1,357	39	731	12,242	42.0%	41.6%
2013	2014	9,954	1,118	22	530	11,624	9,954	1,342	30	742	12,068	42.5%	42.1%
2014	2015	10,094	1,126	24	521	11,766	10,094	1,352	33	729	12,209	42.8%	42.4%
2015	2016	10,368	1,031	66	526	11,991	10,368	1,237	92	736	12,433	44.6%	44.2%
2016	2017	10,291	963	100	525	11,879	10,291	1,155	140	735	12,322	46.4%	46.1%
2017	2018	9,912	919	154	538	11,523	9,912	1,103	216	753	11,984	48.8%	48.5%

FTE - SIUC (Excluding SOM)

							Adjusted with Multiplier					% of Total System Enrollment	
							1.0	1.2	1.4	1.4			
Fall Term	FY	UG	Masters	Doctoral	Prof	Total	UG	Masters	Doctoral	Prof	Total	Regular	Adjusted
1999	2000	16,108	1,746	514	487	18,855	16,108	2,095	720	682	19,605	67.0%	67.1%
2000	2001	15,884	1,755	515	460	18,614	15,884	2,106	721	644	19,355	65.8%	65.9%
2001	2002	15,341	1,739	515	443	18,038	15,341	2,087	721	620	18,769	64.5%	64.7%
2002	2003	15,161	1,851	517	368	17,897	15,161	2,221	724	515	18,621	63.6%	63.7%
2003	2004	15,862	2,178	664	391	19,095	15,862	2,614	930	547	19,953	64.0%	64.3%
2004	2005	16,332	2,135	679	403	19,549	16,332	2,562	951	564	20,409	64.2%	64.5%
2005	2006	15,940	2,176	673	383	19,172	15,940	2,611	942	536	20,030	63.4%	63.7%
2006	2007	15,321	2,171	725	367	18,584	15,321	2,605	1,015	514	19,455	62.5%	62.8%
2007	2008	15,175	2,269	713	369	18,526	15,175	2,723	998	516	19,413	63.9%	64.2%
2008	2009	14,993	2,286	727	383	18,389	14,993	2,744	1,018	536	19,290	61.8%	62.0%
2009	2010	14,439	2,269	767	393	17,868	14,439	2,723	1,074	551	18,786	60.6%	60.9%
2010	2011	14,158	2,319	829	405	17,711	14,158	2,783	1,161	567	18,669	59.9%	60.3%
2011	2012	13,870	2,286	830	386	17,372	13,870	2,743	1,162	540	18,315	59.3%	59.7%
2012	2013	12,903	2,203	806	359	16,271	12,903	2,644	1,129	503	17,178	58.0%	58.4%
2013	2014	12,343	2,256	767	356	15,721	12,343	2,707	1,074	498	16,622	57.5%	57.9%
2014	2015	12,411	2,217	715	374	15,717	12,411	2,660	1,001	523	16,596	57.2%	57.6%
2015	2016	11,975	1,881	656	370	14,882	11,975	2,257	919	518	15,669	55.4%	55.8%
2016	2017	11,110	1,672	588	340	13,710	11,110	2,007	823	477	14,416	53.6%	53.9%
2017	2018	9,763	1,445	487	398	12,093	9,763	1,734	682	557	12,736	51.2%	51.5%

FTE Enrollment Comparison ("Total" Column = SIUC Enrollment Minus SIUE Enrollment)

							Adjusted with Multiplier				
Fall Term	FY	UG	Masters	Doctoral	Prof	Total	UG	Masters	Doctoral	Prof	Total
1999	2000	8,229	556	511	285	9,581	8,229	667	715	399	10,011
2000	2001	7,675	480	513	265	8,933	7,675	576	718	371	9,340
2001	2002	6,919	443	513	249	8,124	6,919	532	718	349	8,517
2002	2003	6,444	512	514	176	7,646	6,444	614	720	246	8,024
2003	2004	6,684	823	661	199	8,367	6,684	988	925	279	8,876
2004	2005	6,906	848	678	205	8,637	6,906	1,018	949	287	9,160
2005	2006	6,334	997	673	100	8,104	6,334	1,196	942	140	8,613
2006	2007	5,645	1,047	724	5	7,421	5,645	1,256	1,014	7	7,922
2007	2008	6,170	1,263	712	(68)	8,077	6,170	1,515	997	(95)	8,587
2008	2009	5,216	1,200	724	(129)	7,010	5,216	1,439	1,013	(181)	7,487
2009	2010	4,525	1,091	763	(118)	6,261	4,525	1,309	1,068	(165)	6,737
2010	2011	4,043	1,113	824	(112)	5,868	4,043	1,336	1,153	(157)	6,376
2011	2012	3,681	1,106	802	(132)	5,457	3,681	1,327	1,123	(185)	5,946
2012	2013	2,787	1,073	779	(163)	4,475	2,787	1,287	1,090	(228)	4,936
2013	2014	2,389	1,138	746	(175)	4,098	2,389	1,365	1,044	(244)	4,554
2014	2015	2,317	1,091	691	(147)	3,952	2,317	1,309	968	(206)	4,387
2015	2016	1,607	850	591	(156)	2,892	1,607	1,020	827	(218)	3,236
2016	2017	818	710	488	(185)	1,831	818	852	683	(258)	2,095
2017	2018	(149)	526	333	(140)	570	(149)	631	466	(196)	752

Data Source: RAMP Historical - Table 7. Fall 2017 (FY2018) data from IBHE 12/12/17 Enrollment Report.

Notes for Table 3

Reallocation Data Based on Full-Time Equivalents (FTE)

- In FY 2002, SIUC's *FTE* was 64.5% and SIUE's head count was 35.5% of the total SIU FTE enrollment (excluding the School of Medicine).

- To recognize the differing missions of the two campuses, weighting factors of 1.0 for UG students, 1.2 for Masters students, and 1.4 for Doctoral and Professional students were applied to calculate an Adjusted FTE. In FY 2002, SIUC's *Adjusted FTE* was 64.7% and SIUE's *Adjusted FTE* was 35.3% of the total *SIU Adjusted FTE enrollment*, which approximated the 64.2% SIUC / 35.8% SIUE distribution of state appropriation.

    - It should be noted that the impact of applying the weighting factors to recognize the campuses' differing missions was only 0.2%, moving SIUC from 64.5% to 64.7%.

- In FY 2018, SIUC's *Adjusted FTE* was 51.5% and SIUE's was 48.5%. Had the FY 2018 state appropriation funding distribution reflected the Fall 2017 *Adjusted FTE* distribution, the result would have been a redistribution of $17.7 million from SIUC to SIUE.

- Since FY 2000, had funding been distributed according to the *Adjusted FTE* weighted formula distribution, it would have resulted in an additional $90 million in cumulative appropriation funding for SIUE (or $95 million since FY 2002, referenced above).

Table 4

State Appropriation Funding Lost by SIUE from FY 2000-2018 Based on Headcount and Weighted FTE's

(In Thousands)

Fiscal Year	SIUE Overpaid / (Underpaid) Allocation Error by Headcount	Allocation Error by Adj. FTE
FY 2000	$1,114.0	$3,996.3
FY 2001	$27.2	$1,751.3
FY 2002	($725.2)	$1,055.7
FY 2003	($1,337.2)	($814.8)
FY 2004	($3,223.0)	$256.1
FY 2005	($4,923.1)	$449.5
FY 2006	($5,677.5)	($1,080.4)
FY 2007	($6,577.8)	($2,743.5)
FY 2008	($6,471.6)	($125.3)
FY 2009	($8,002.3)	($4,151.5)
FY 2010	($9,975.9)	($6,353.1)
FY 2011	($10,642.7)	($7,083.0)
FY 2012	($11,308.6)	($8,060.2)
FY 2013	($11,780.9)	($9,339.1)
FY 2014	($13,008.3)	($9,974.1)
FY 2015	($12,924.2)	($10,188.2)
FY 2016 *	($4,470.6) *	($3,792.2) *
FY 2017	($18,306.3)	($16,051.2)
FY 2018	($18,870.7)	($17,688.5)
Total	**($147,084.7)**	**($89,936.0)**

*Funding levels were decreased dramatically in FY 2016 because the state appropriation was only 29% of preceding levels for that period.

Table 5

Illinois Public Universities - FY18 Appropriation per Student FTE

Doctoral Institutions	Fall 2017 Student FTE UG	Grad/Prof	Total	GRF/EAF Only FY 2018 State Approp.	Approp. Per Student FTE	% of Total State Approp. $	Student FTE as % of Total
- Illinois State University	16,826	1,482	18,308	$65,004,000	$3,551	6.9%	11.0%
- Northern Illinois University	12,136	2,846	14,982	$81,983,500	$5,472	8.7%	9.0%
- SIU Carbondale	**9,763**	**2,330**	**12,093**	**$91,349,000**	**$7,554**	**9.6%**	**7.3%**
- SIU School of Medicine	0	370	370	$33,620,400	$90,866	3.5%	0.2%
- Univ. of Illinois Chicago	18,949	11,469	30,418	$218,246,000	$7,175	23.0%	18.3%
- Univ. of Illinois Urbana/Champaign	34,573	15,061	49,634	$215,622,900	$4,344	22.8%	29.9%
Total / Average	**92,247**	**33,558**	**125,805**	**$705,825,800**	**$5,610**	**74.5%**	**75.7%**
Average Excl. SIUC & SOM					**$5,125**		
Masters Institutions							
- Chicago State University	1,535	894	2,429	$32,697,400	$13,461	3.4%	1.5%
- Eastern Illinois University	4,442	897	5,339	$38,678,100	$7,244	4.1%	3.2%
- Governors State University	2,387	1,167	3,554	$21,656,000	$6,093	2.3%	2.1%
- Northeastern Illinois University	4,902	875	5,777	$33,209,000	$5,748	3.5%	3.5%
- SIU Edwardsville	**9,912**	**1,611**	**11,523**	**$52,565,000**	**$4,562**	**5.5%**	**6.9%**
- Univ. of Illinois Springfield	2,282	1,244	3,526	$16,825,000	$4,772	1.8%	2.1%
- Western Illinois University	6,981	1,153	8,134	$46,300,700	$5,692	4.9%	4.9%
Total / Average	**32,441**	**7,841**	**40,282**	**$241,931,200**	**$6,006**	**25.5%**	**24.3%**
Average Excl. SIUE					**$6,585**		
Total / Average	**124,688**	**41,399**	**166,087**	**$947,757,000**	**$5,706**	**100.0%**	**100.0%**

SIU System Office	$3,379,400
U of I System Office & System Wide Programs	$132,312,000
IBHE Total for FY18 GRF/EAF Approp.	**$1,083,448,400**

Note: FY 2018 state appropriation numbers above for the IPU's exclude special appropriations from Other State Funds (e.g. Pharmacy, License Plates, Fire Prevention, etc.)

Notes for Table 5

Reallocation Data Based on FY 2018 Average Appropriation per Student FTE

- This year, SIUE has an average appropriation per student FTE of $4,562. The mean of the other Masters-level Illinois public universities (excluding SIUE) is $6,585, resulting in a difference of $2,023.

- When that difference of $2,023 is multiplied times SIUE's Fall 2017 FTE enrollment of 11,523, the resulting figure suggests that SIUE is underfunded by $23.3 million in state appropriation vs. the mean of the other Masters-level Illinois public universities.

- This year, SIUC has an average appropriation per student FTE of $7,554. The mean of the other Doctoral-level Illinois public universities (excluding SIUC and the SIU School of Medicine) is $5,125, resulting in a difference of $2,429.

- When that difference of $2,429 is multiplied times SIUC's Fall 2017 FTE enrollment of 12,093, the resulting figure indicates that SIUC's state appropriation funding is $29.4 million above the mean of the other Doctoral-level Illinois public universities.

Table 6

DISCIPLINE COST STUDY TRENDS

Instructional Cost Per Credit Hour

System/Institution	FY2014	FY2015	FY2016	FY2014-2016 Change	FY2014-2016 Percent Change
Chicago State University	$ 512.49	$ 525.68	$ 507.28	$ (5.21)	(1.0) %
Eastern Illinois University	411.01	414.95	376.59	(34.42)	(8.4)
Governors State University	442.73	422.45	388.67	(54.06)	(12.2)
Illinois State University	365.07	371.62	359.83	(5.24)	(1.4)
Northeastern Illinois University	406.33	415.05	402.42	(3.91)	(1.0)
Northern Illinois University	386.72	396.99	380.92	(5.80)	(1.5)
Western Illinois University	352.08	360.90	358.75	6.67	1.9
Southern Illinois University	350.48	350.01	334.16	(16.32)	(4.7)
Carbondale	379.41	386.74	379.64	0.23	0.1
Edwardsville	**314.73**	**305.45**	**283.14**	**(31.59)**	**(10.0)**
University of Illinois	485.00	482.43	441.46	(43.54)	(9.0)
Chicago	456.68	463.55	444.95	(11.73)	(2.6)
Springfield	444.21	412.64	391.23	(52.98)	(11.9)
Urbana/Champaign	502.67	498.04	443.95	(58.72)	(11.7)
Total	$ 425.54	$ 427.08	$ 400.72	$ (24.81)	(5.8) %

Source: 2015-2016 IBHE Discipline Unit Cost Study - Table 7

Appendix A

Southern Illinois University Edwardsville Faculty Senate Resolution in Support of SIU System Budget Reallocation

Whereas Southern Illinois University Edwardsville came into being in 1957 as the result of intense local demand by the citizens of Southwestern Illinois articulated through the Southwestern Illinois Council for Higher Education and through their elected public officials; and

Whereas Southern Illinois University Edwardsville is a mature university in 2018 with over 120,000 graduates; and

Whereas Southern Illinois University Edwardsville is a distinct peer university within the SIU System; and

Whereas working within a culture of shared governance, the faculty, staff, and administrators of Southern Illinois University Edwardsville have collaborated to manage their portion of the SIU System budget responsibly, prudently, and successfully; and

Whereas Southern Illinois University Edwardsville enjoys a positive reputation and is able to market its degree programs successfully in a very competitive environment; and

Whereas increased investment by the SIU System Board of Trustees in the present and future of Southern Illinois University Edwardsville is advisable and justified by numerous positive indicators including but not limited to

- A rising regional and national reputation underscored by ratings and awards together with consistently-positive media coverage (https://www.siue.edu/about/pointsofpride.shtml)
- Southern Illinois University Edwardsville ranks second among Carnegie master's large, primarily residential universities for federal research and development expenditures, according to the National Science Foundation
- Substantial growth in graduate and professional programs
- Talented, engaged, and innovative faculty and staff members
- A welcoming climate that promotes diversity and inclusion
- Partnerships with metropolitan St. Louis businesses and entrepreneurial ecosystems
- A lean and efficient operating model that continues to prosper during challenging economic times in Illinois
- A cost point that continues to be very attractive to students
- A beautiful campus with attractive, up-to-date structures and facilities
- Demographics, since SIUE serves the second-largest metropolitan area in the state of Illinois
- Location and accessibility, since SIUE is situated in close proximity to St. Louis and within a growing and vibrant suburban community

Appendix A

Therefore, because Southern Illinois University Edwardsville is a distinct peer university within the SIU System, with equal status and standing to Southern Illinois University Carbondale, the Faculty Senate of Southern Illinois University Edwardsville respectfully requests that the SIU System Board of Trustees **immediately** create a new, fair and dynamic formula (geared to the present and future) that will, over a transitional period of no longer than two fiscal years, reallocate the SIU system budget in a just and equitable manner predicated primarily on enrollment data to enable Southern Illinois University Edwardsville to reach its full potential.

Mover: Faculty Senate Executive Committee

Approved March 1, 2018

From: Zeke's Spin Doctor [redacted]
Sent: Sunday, April 08, 2018 9:52 PM
To: Randy J Dunn
Cc: Chancellor
Subject: Reallocation of funds to SIUE!

Seriously??? Why don't we just close SIUC!

That is such a haywire idea. Let's face it, E is basically an undergrad school, not a research university!

PhD programs??

NONE unless offered there through SIUC!

University press? NONE!

University farms? NONE!

Inferiority complex? BIG TIME!

This email has been checked for viruses by Avast antivirus software.
https://urldefense.proofpoint.com/v2/url?u=https-3A__www.avast.com_antivirus&d=DwIDaQ&c=jrLYy3FV6j9HoN3FfGW-SLJoSRpiMyAzztY4B1tagEk&r=_6xqdsL6Wk1uXhlHgyuABg&m=qsKEANFakNqN5t4mhA9hZL_foPe2k7vrHYwKHowbwkk&s=WsaYI9ocnLQX6BuoJMoyn4_Rc5ff-geG2sfFkC2oduw&e=

From: Pembrook, Randall <rpembro@siue.edu>
Sent: Monday, April 09, 2018 7:58 AM
To: Randy J Dunn
Subject: References

July 12 minutes—PP. 15-16 on my printout (no official page numbers). "Dr. Jeff Sabby made his presentation to the Board…..He spoke to three resolutions. The first was regarding the reapportionment"

I believe the Trustees received two resolutions from SIUE regarding the reallocation matter in the last year.

March 30, 2017 presentation on our campus regarding the loan…..with General Thomas present… "We shall say on the record that time has come for that [formula-based, phased reallocation] or at least the review".

May, 2017 FYI, newspaper article regarding the approved loan. Trustee Gilbert "It's going to be a bitter pill for me to swallow to support borrowing money from Edwardsville. I think it's just kicking the can down the road". Speaking of bitter pills…..18 years with no review of the allocation model. Money that could be used at SIUE allocated to Carbondale with little or no hope of it coming back our way (as opposed to a loan which did come back)….that's a very bitter pill for us to swallow at this point…..and yes, we have kicked the can down the road for 18 years on the allocation.

Thanks for trying to move the promises from last year forward!

I'm meeting with Doug this morning.

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

From: Randy J Dunn
Sent: Monday, April 09, 2018 8:25 AM
To: Pembrook, Randall
Subject: Re: References

Muchas gracias.

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: "Pembrook, Randall" <rpembro@siue.edu>
Date: 4/9/18 7:58 AM (GMT-06:00)
To: Randy J Dunn <rdunn@siu.edu>
Subject: References

July 12 minutes—PP. 15-16 on my printout (no official page numbers). "Dr. Jeff Sabby made his presentation to the Board…..He spoke to three resolutions. The first was regarding the reapportionment"

I believe the Trustees received two resolutions from SIUE regarding the reallocation matter in the last year.

March 30, 2017 presentation on our campus regarding the loan…..with General Thomas present… "We shall say on the record that time has come for that [formula-based, phased reallocation] or at least the review".

May, 2017 FYI, newspaper article regarding the approved loan. Trustee Gilbert "It's going to be a bitter pill for me to swallow to support borrowing money from Edwardsville. I think it's just kicking the can down the road". Speaking of bitter pills…..18 years with no review of the allocation model. Money that could be used at SIUE allocated to Carbondale with little or no hope of it coming back our way (as opposed to a loan which did come back)….that's a very bitter pill for us to swallow at this point…..and yes, we have kicked the can down the road for 18 years on the allocation.

Thanks for trying to move the promises from last year forward!

I'm meeting with Doug this morning.

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

From: Misty D Whittington <mistyw@siu.edu>
Sent: Monday, April 09, 2018 12:06 PM
To: Amy Sholar [redacted]);J. Phil Gilbert;Joel Sambursky;lujanse@siue.edu;Marsha Ryan;Randal Thomas;Samuel Robert Beard;sportwo@siue.edu
Cc: Randy J Dunn
Subject: April 6-9 Letters to the Board
Attachments: Becherer040718.pdf; FrickeSIUEStaffSenate040918.pdf; Jiminez040818.pdf; Jones040618.pdf

Dear Board Members,

Please find attached letters received over the weekend and this morning for you.

Thank you.

Misty

_____

Misty Whittington
Executive Secretary
Office of the Board of Trustees
Southern Illinois University
MC 6801
Carbondale, IL 62901
Phone: 618/536-3357
Fax: 618/536-3404
E-mail: mistyw@siu.edu

SIU Southern Illinois University
CARBONDALE

DEPARTMENT OF PLANT, SOIL,
AND AGRICULTURAL SYSTEMS
AGRICULTURE BUILDING
MAIL CODE 4415
1205 LINCOLN DRIVE
CARBONDALE, ILLINOIS 62901

618/453-2496
618/453-7457 FAX

coas.siu.edu

April 6, 2018

Southern Illinois University Board of Trustees

Dear Board Members:

I want to ask for your consideration in delaying any transfer of funds from SIUC to SIUE until an independent assessment can be made. You will hear from Faculty Senate and Graduate Council the many technical reasons why this request should be denied. I want to convey the terrible timing of this request for the Carbondale campus. Enrollment is projected to be down at SIUC Fall 2018 strapping an already struggling campus. Yesterday, I personally received a phone call from the parent of an incoming freshman for Fall 2018 wanting reassurance that Carbondale will be open for the next four years and that his son will get the high quality education that we have promised. He heard about SIUE's request on the radio and perceived it as having already been accomplished. I reassured the parent that his son's chosen program will be here and I do not want to be a liar. This conversation is evidence that even allowing this proposal to be discussed is negatively impacting the Carbondale campus.

Perplexingly, this parent's perception is easily predictable and thus we on the Carbondale campus ask why was SIUE's request placed on the agenda for discussion at all? Is Carbondale being positioned for failure? Has the discord between President Dunn, Chancellor Montemagno and within the Board festered to the point that we are jeopardizing the future of Carbondale and the System? Are these machinations personal, a plan to dissolve the system, or are other outcomes desired?

As an insider looking up the administrative chain, I am looking for unity amongst our leaders. You have provided Carbondale a Chancellor that is challenging the campus. I applaud you for finding us someone who refuses to stand for the status quo. At this juncture, we will never know if his vision would be successful if resources you control and are needed to accomplish his plan are no longer available. Whether you personally support his vision or not, I ask that you not interfere in the short-term and let the process play out.

Leave Carbondale the resources needed to successfully reinvent ourselves. Please publicly lend Chancellor Montemagno your support (or silence) even if privately you disagree.

I do suggest approving the independent financial study be conducted to determine a formula for fair allocation of resources. My hope is that Edwardsville will rue the day asking for the reformulation and in a macabre way thank them. If utilized correctly, I anticipate this request will be the impetus that unites the Carbondale campus and energizes us to greatness.

Thank you for reading this letter and for considering my suggestions and queries.

Sincerely,



Karen Jones, Ph.D.
Chair, Plant Soil and Agricultural Sciences
Professor of Animal Science, Food and Nutrition
Graduate Council Representative for the College of Agricultural Sciences

Misty D Whittington

From: Francisco A Jimenez-Ruiz <agustinjz@zoology.siu.edu>
Sent: Sunday, April 08, 2018 4:46 PM
To: Misty D Whittington
Subject: Reconsider your decision of funds relocation and work towards increasing enrollment in Carbondale

Dear Misty Whittington,

I respectfully request that you transmit my message to the Board. I urge the board to delay their decision on the relocation of funds from the Carbondale campus to the Edwardsville campus. Furthermore, I urge the Board to offer a public statement describing their clear position relative to their long term plans for this University. Please, answer the following three points:

a) Is the intention of this relocation to reduce the staff and faculty of the Carbondale campus in the next five years? Do they want to stabilize the student population size at under 10 thousand undergraduate students enrolled?

b) Has there been any instruction provided by the BoT to the Offices of Financial Aid in Carbondale campus to deny students from unprivileged backgrounds any form of financial support.?

c) Several members of the community have expressed their concern relative to the lack of effort in recruiting students across the state. Among them, Professor Lydy and Silver have contacted you at this regard. In fact, Silver has presented a compelling plan to increase recruitment from underrepresented groups. Why this Board has not done anything to reverse the shrinking trend of the Carbondale campus?

It is my perception that the BoT has neglected the problems in Carbondale, and that is attempting to give up the future of this institution as a research University that may assist in the instruction of the unprivileged in this state. By abandoning your commitment to this institution you may be deepening the breach between the privileged and the unprivileged. I urge you to act.

Respectfully,

Agustín Jiménez
Associate Professor
Zoology

SOUTHERN ILLINOIS UNIVERSITY
EDWARDSVILLE

April 9, 2018

Ms. Misty Whittington
Executive Secretary of the Board
Office of the Southern Illinois University Board of Trustees
1400 Douglas Drive
Mailcode 6801
Carbondale, IL 62901

Dear SIUE Board of Trustees:

I am here today on behalf of the SIUE University Staff Senate, representing the roughly 1,500 staff members on our campus who serve students every day. Since 2004, I have been employed at SIUE as the Director of Student Services for the School of Education, Health and Human Behavior. I want to thank you for your hard-working service for all of the students in the SIU system.

I urge you to support President Dunn's board action "seeking approval to reallocate an additional $5.125 million of the state appropriation to the Edwardsville campus for FY 2019." You've been presented the data and I would urge you to vote according to what the data show.

I would ask that you do right by SIUE students who deserve a high quality, innovative and student-centered education. At most of the meetings I attend, I hear great ideas presented by both faculty and staff with ways to better serve our nearly 14,000 students. I hear many ideas that would improve the student experience at SIUE and our graduates' job prospects. Those great ideas are sometimes sidelined as we wait for improvements in the financial and human capital at SIUE. While SIUE has been able to attract a growing number of students, it's what we do for those students while they are here that will drive our future success. SIUE needs a fair allocation in order to expand on our great ideas for student access, retention, and services. This allocation should be based a formula that is responsive to changes in enrollment.

There are many great things already happening on SIUE's campus, despite financial challenges. I believe we, as an institution, have proven our good stewardship of resources and our desire to expand and improve on efforts that ensure student success.

Sincerely,

Gretchen Fricke
Director, Student Services, School of Education, Health and Human Behavior
SIUE University Staff Senate President, 2017-2018

School of Education, Health and Human Behavior, Student Services,
Founders Hall, Room 1110, Campus Box 1062, Edwardsville, Illinois 62026-1062, 618/650-3940

Misty D Whittington

From: Keith Becherer [redacted]
Sent: Saturday, April 07, 2018 5:57 PM
To: Misty D Whittington
Subject: SIU BOT mtg./vote on funding

Misty,

Please send my message of support to Chair Amy Sholar and all other Trustees to vote in favor of the proposed agenda item this Thursday to shift an additional $5.1 million to Edwardsville campus. As those of us who follow the system closely know, this "additional" money is simply trying to get the levels back to the historic split.

Now is the time for the Board recognize the wonderful work happening on the Edwardsville campus and continue working to a more fair and equitable funding model.

In addition to this communication, I have contacted multiple elected officials encouraging them to get accurate information from the Board and System office on funding between the campuses, enrollment numbers, number of Faculty/Staff, etc.

Please feel free to contact me as needed. Thank you for your time and consideration.

Keith Becherer
SIUE Class of 2004

From: Paula Keith <pkeith@siu.edu>
Sent: Monday, April 09, 2018 1:44 PM
To: John Anthony Charles;Randy J Dunn
Subject: Amelia Blakely - DE

Amelia phoned again asking to speak with the Pres about upcoming BOT meeting and reallocation proposal – her deadline is this evening. I explained he has been out of the office and has a full schedule today. Her story deadline is 6PM tonight.

If you would like to speak with her - # is [redacted]

Thanks!! – Pk

PAULA S. KEITH
ASSISTANT TO THE PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
1400 DOUGLAS DRIVE – MC 6801
CARBONDALE, IL 62901
618/536-3471

SIU Southern Illinois University System

From: Randy J Dunn
Sent: Monday, April 09, 2018 2:01 PM
To: Paula Keith
Subject: Fwd: April 6-9 Letters to the Board
Attachments: Becherer040718.pdf; ATT00001.htm; FrickeSIUEStaffSenate040918.pdf; ATT00002.htm; Jiminez040818.pdf; ATT00003.htm; Jones040618.pdf; ATT00004.htm

PPOAT all

Sent from my iPad

Begin forwarded message:

From: Misty D Whittington <mistyw@siu.edu>
Date: April 9, 2018 at 12:05:56 PM CDT
To: "Amy Sholar [redacted] "J. Phil Gilbert" [redacted] >, Joel Sambursky [redacted], "lujanse@siue.edu" <lujanse@siue.edu>, "Marsha Ryan" [redacted] >, Randal Thomas [redacted] "Samuel Robert Beard" [redacted] >, "sportwo@siue.edu" <sportwo@siue.edu>
Cc: Randy J Dunn <rdunn@siu.edu>
Subject: April 6-9 Letters to the Board

Dear Board Members,

Please find attached letters received over the weekend and this morning for you.

Thank you.

Misty

_____

Misty Whittington
Executive Secretary
Office of the Board of Trustees
Southern Illinois University
MC 6801
Carbondale, IL 62901
Phone: 618/536-3357
Fax: 618/536-3404
E-mail: mistyw@siu.edu

SIU Southern Illinois University
CARBONDALE

DEPARTMENT OF PLANT, SOIL,
AND AGRICULTURAL SYSTEMS
AGRICULTURE BUILDING
MAIL CODE 4415
1205 LINCOLN DRIVE
CARBONDALE, ILLINOIS 62901

618/453-2496
618/453-7457 FAX

coas.siu.edu

April 6, 2018

Southern Illinois University Board of Trustees

Dear Board Members:

I want to ask for your consideration in delaying any transfer of funds from SIUC to SIUE until an independent assessment can be made. You will hear from Faculty Senate and Graduate Council the many technical reasons why this request should be denied. I want to convey the terrible timing of this request for the Carbondale campus. Enrollment is projected to be down at SIUC Fall 2018 strapping an already struggling campus. Yesterday, I personally received a phone call from the parent of an incoming freshman for Fall 2018 wanting reassurance that Carbondale will be open for the next four years and that his son will get the high quality education that we have promised. He heard about SIUE's request on the radio and perceived it as having already been accomplished. I reassured the parent that his son's chosen program will be here and I do not want to be a liar. This conversation is evidence that even allowing this proposal to be discussed is negatively impacting the Carbondale campus.

Perplexingly, this parent's perception is easily predictable and thus we on the Carbondale campus ask why was SIUE's request placed on the agenda for discussion at all? Is Carbondale being positioned for failure? Has the discord between President Dunn, Chancellor Montemagno and within the Board festered to the point that we are jeopardizing the future of Carbondale and the System? Are these machinations personal, a plan to dissolve the system, or are other outcomes desired?

As an insider looking up the administrative chain, I am looking for unity amongst our leaders. You have provided Carbondale a Chancellor that is challenging the campus. I applaud you for finding us someone who refuses to stand for the status quo. At this juncture, we will never know if his vision would be successful if resources you control and are needed to accomplish his plan are no longer available. Whether you personally support his vision or not, I ask that you not interfere in the short-term and let the process play out.

Leave Carbondale the resources needed to successfully reinvent ourselves. Please publicly lend Chancellor Montemagno your support (or silence) even if privately you disagree.

I do suggest approving the independent financial study be conducted to determine a formula for fair allocation of resources. My hope is that Edwardsville will rue the day asking for the reformulation and in a macabre way thank them. If utilized correctly, I anticipate this request will be the impetus that unites the Carbondale campus and energizes us to greatness.

Thank you for reading this letter and for considering my suggestions and queries.

Sincerely,



Karen Jones, Ph.D.
Chair, Plant Soil and Agricultural Sciences
Professor of Animal Science, Food and Nutrition
Graduate Council Representative for the College of Agricultural Sciences

Misty D Whittington

From: Francisco A Jimenez-Ruiz <agustinjz@zoology.siu.edu>
Sent: Sunday, April 08, 2018 4:46 PM
To: Misty D Whittington
Subject: Reconsider your decision of funds relocation and work towards increasing enrollment in Carbondale

Dear Misty Whittington,

I respectfully request that you transmit my message to the Board. I urge the board to delay their decision on the relocation of funds from the Carbondale campus to the Edwardsville campus. Furthermore, I urge the Board to offer a public statement describing their clear position relative to their long term plans for this University. Please, answer the following three points:

a) Is the intention of this relocation to reduce the staff and faculty of the Carbondale campus in the next five years? Do they want to stabilize the student population size at under 10 thousand undergraduate students enrolled?

b) Has there been any instruction provided by the BoT to the Offices of Financial Aid in Carbondale campus to deny students from unprivileged backgrounds any form of financial support.?

c) Several members of the community have expressed their concern relative to the lack of effort in recruiting students across the state. Among them, Professor Lydy and Silver have contacted you at this regard. In fact, Silver has presented a compelling plan to increase recruitment from underrepresented groups. Why this Board has not done anything to reverse the shrinking trend of the Carbondale campus?

It is my perception that the BoT has neglected the problems in Carbondale, and that is attempting to give up the future of this institution as a research University that may assist in the instruction of the unprivileged in this state. By abandoning your commitment to this institution you may be deepening the breach between the privileged and the unprivileged. I urge you to act.

Respectfully,

Agustín Jiménez
Associate Professor
Zoology

SOUTHERN ILLINOIS UNIVERSITY
EDWARDSVILLE

April 9, 2018

Ms. Misty Whittington
Executive Secretary of the Board
Office of the Southern Illinois University Board of Trustees
1400 Douglas Drive
Mailcode 6801
Carbondale, IL 62901

Dear SIUE Board of Trustees:

I am here today on behalf of the SIUE University Staff Senate, representing the roughly 1,500 staff members on our campus who serve students every day. Since 2004, I have been employed at SIUE as the Director of Student Services for the School of Education, Health and Human Behavior. I want to thank you for your hard-working service for all of the students in the SIU system.

I urge you to support President Dunn's board action "seeking approval to reallocate an additional $5.125 million of the state appropriation to the Edwardsville campus for FY 2019." You've been presented the data and I would urge you to vote according to what the data show.

I would ask that you do right by SIUE students who deserve a high quality, innovative and student-centered education. At most of the meetings I attend, I hear great ideas presented by both faculty and staff with ways to better serve our nearly 14,000 students. I hear many ideas that would improve the student experience at SIUE and our graduates' job prospects. Those great ideas are sometimes sidelined as we wait for improvements in the financial and human capital at SIUE. While SIUE has been able to attract a growing number of students, it's what we do for those students while they are here that will drive our future success. SIUE needs a fair allocation in order to expand on our great ideas for student access, retention, and services. This allocation should be based a formula that is responsive to changes in enrollment.

There are many great things already happening on SIUE's campus, despite financial challenges. I believe we, as an institution, have proven our good stewardship of resources and our desire to expand and improve on efforts that ensure student success.

Sincerely,

Gretchen Fricke
Director, Student Services, School of Education, Health and Human Behavior
SIUE University Staff Senate President, 2017-2018

School of Education, Health and Human Behavior, Student Services,
Founders Hall, Room 1110, Campus Box 1062, Edwardsville, Illinois 62026-1062, 618/650-3940

Misty D Whittington

From: Keith Becherer [redacted]
Sent: Saturday, April 07, 2018 5:57 PM
To: Misty D Whittington
Subject: SIU BOT mtg./vote on funding

Misty,

Please send my message of support to Chair Amy Sholar and all other Trustees to vote in favor of the proposed agenda item this Thursday to shift an additional $5.1 million to Edwardsville campus. As those of us who follow the system closely know, this "additional" money is simply trying to get the levels back to the historic split.

Now is the time for the Board recognize the wonderful work happening on the Edwardsville campus and continue working to a more fair and equitable funding model.

In addition to this communication, I have contacted multiple elected officials encouraging them to get accurate information from the Board and System office on funding between the campuses, enrollment numbers, number of Faculty/Staff, etc.

Please feel free to contact me as needed. Thank you for your time and consideration.

Keith Becherer
SIUE Class of 2004

From: Tomas Velasco, Ph.D. <velasco@siu.edu>
Sent: Monday, April 09, 2018 2:29 PM
To: Randy J Dunn
Cc: Ras Michael Brown;Joseph Paul Shapiro;Gregory M Rose;Kenneth William Stikkers;Wesley Crain Calvert;Norman F Carver;Sajal Lahiri;Trish McCubbin;Sue M Rimmer;Jennifer Lynn Smith;Rachel Bridges Whaley;Karen L Jones;Morris, Marc;Saran Donahoo;Julie Partridge;Themistoklis Haniotakis;William A Babcock;Clay Awsumb;Sheena Hart;Lauran Schaefer;Jordan Michelle Maddox;Derrick McDowell;Carlo Montemagno;David L. Dilalla;Jim Garvey;Lizette R. Chevalier;Clark, Terry;Grant R Miller;Ahmad M Fakhoury;Paula Roa;Richard W Bradley;Thomas Shaw;Kanako Hayashi;Juliane Poock Wallace;Meera Komarraju;Misty D Whittington;Marsha G Ryan
Subject: Grad. Council's Resolution about Resolution GG
Attachments: revJS resolution in support of delaying vote smr .docx

Dear Dr. Dunn:

The Graduate Council held an emergency meeting this morning to vote on the Resolution attached to this e-mail. This G.C. resolution is related to Resolution GG listed on the Board of Trustees' Agenda for the meetings on April 11-12.

The *"Graduate Council Resolution in Support of Delaying a Vote on Resolution GG until Further Review"* was unanimously approved by the members of the Council.

I have copied this e-mail to the Grad. Council members; and by their request, to Dr. Marsha Ryan, Chair of the BOT's Finance committee, and Misty Whittington, Executive Secretary of the Board of Trustees.

Thanks for your consideration,

Tomas

****

Tomas Velasco, Ph.D.
SIUC - College of Engineering
1230 Lincoln Dr. (112C ENG-D)
Carbondale, IL 62901-6603
Tel.: (618) 453-7842
****

Resolution in Support of Delaying a Vote on Resolution GG until Further Review

Whereas the proposed resolution GG on the BOT meeting of April 11, 2018, was only released to the Carbondale community a few days ago, and

Whereas the proposed time frame does not allow the SIUC campus to plan adequately for such a large cut, which would necessarily entail last-minute faculty and staff layoffs, and

Whereas the resultant sudden elimination of course offerings from the schedule in the midst of registration will further hurt the campus's recruitment and retention efforts, and

Whereas the proposed reallocation comes immediately on the heels of two years without a state budget and SIUC's efforts to repay loans to its sister campuses, and

Whereas the amount of research funding and production for the SIUC campus reported in resolution GG is questionable (e.g., publicly available data for the past 4 years indicate average external funding of approximately $51 million/yr for SIUC - in FY2017 the campus brought in $40.8 million which is much different than the stated $15 million in the resolution)[1] as is the apparent omission of the Carbondale campus School of Medicine's research funding and production, and

Whereas graduate education, especially at the doctoral level, is dramatically more expensive than undergraduate education, and SIUC houses a greater number of said graduate programs, and

Whereas President Dunn has met with constituency bodies on the SIUE campus to discuss this matter, but has not discussed the proposal or the effects of the reallocation with relevant constituency bodies at SIUC, and

Whereas resolution GG itself already ~~there has already been a~~ calls for an external review ~~and objective analysis~~ of the information, and any reallocation of state funding that is envisioned must be implemented only after a systematic study of the data, and

Whereas an appropriate time schedule must be established if any reallocation is to occur so that past and current gains on the SIUC campus will not be lost.

Be it therefore resolved that the Graduate Council urge the Board of Trustees to delay voting on resolution GG or any reallocation amendment until there has been further ~~review of the~~ external and objective analysis of the data and ample opportunity for all stakeholders to weigh in on the matter.

Be it further resolved that if a ~~no~~ reallocation is eventually deemed appropriate then ~~measure be taken without giving~~ the adversely affected campus should be given adequate time to prepare for such a cut in funding. ~~.~~

---

[1] https://irs.siu.edu/university-facts/budget-finance-reports.php

From: Misty D Whittington <mistyw@siu.edu>
Sent: Monday, April 09, 2018 2:34 PM
To: Amy Sholar [redacted] J. Phil Gilbert;Joel Sambursky;lujanse@siue.edu;Marsha Ryan;Randal Thomas;Samuel Robert Beard;sportwo@siue.edu
Cc: Randy J Dunn
Subject: Grad. Council's Resolution about Resolution GG
Attachments: revJS resolution in support of delaying vote smr .docx

Dear Board Members,

Please find the attached resolution from the SIUC Graduate Council. Dr. Ryan, please notice you were mentioned below to receive as Chair of the Finance Committee.

Thank you.

Misty

_____

Misty Whittington
Executive Secretary
Office of the Board of Trustees
Southern Illinois University
MC 6801
Carbondale, IL 62901
Phone: 618/536-3357
Fax: 618/536-3404
E-mail: mistyw@siu.edu

From: Tomas Velasco, Ph.D. [mailto:velasco@siu.edu]
Sent: Monday, April 09, 2018 2:29 PM
To: Randy J Dunn
Cc: Ras Michael Brown; Joseph Paul Shapiro; Gregory M Rose; Kenneth William Stikkers; Wesley Crain Calvert; Norman F Carver; Sajal Lahiri; Trish McCubbin; Sue M Rimmer; Jennifer Lynn Smith; Rachel Bridges Whaley; Karen L Jones; Morris, Marc; Saran Donahoo; Julie Partridge; Themistoklis Haniotakis; William A Babcock; Clay Awsumb; Sheena Hart; Lauran Schaefer; Jordan Michelle Maddox; Derrick McDowell; Carlo Montemagno; David L. Dilalla; Jim Garvey; Lizette R. Chevalier; Clark, Terry; Grant R Miller; Ahmad M Fakhoury; Paula Roa; Richard W Bradley; Thomas Shaw; Kanako Hayashi; Juliane Poock Wallace; Meera Komarraju; Misty D Whittington; Marsha G Ryan
Subject: Grad. Council's Resolution about Resolution GG

Dear Dr. Dunn:

The Graduate Council held an emergency meeting this morning to vote on the Resolution attached to this e-mail. This G.C. resolution is related to Resolution GG listed on the Board of Trustees' Agenda for the meetings on April 11-12.

The *"Graduate Council Resolution in Support of Delaying a Vote on Resolution GG until Further Review"* was unanimously approved by the members of the Council.

I have copied this e-mail to the Grad. Council members; and by their request, to Dr. Marsha Ryan, Chair of the BOT's Finance committee, and Misty Whittington, Executive Secretary of the Board of Trustees.

Thanks for your consideration,

Tomas

****

Tomas Velasco, Ph.D.
SIUC - College of Engineering
1230 Lincoln Dr. (112C ENG-D)
Carbondale, IL 62901-6603
Tel.: (618) 453-7842

****

Resolution in Support of Delaying a Vote on Resolution GG until Further Review

Whereas the proposed resolution GG on the BOT meeting of April 11, 2018, was only released to the Carbondale community a few days ago, and

Whereas the proposed time frame does not allow the SIUC campus to plan adequately for such a large cut, which would necessarily entail last-minute faculty and staff layoffs, and

Whereas the resultant sudden elimination of course offerings from the schedule in the midst of registration will further hurt the campus's recruitment and retention efforts, and

Whereas the proposed reallocation comes immediately on the heels of two years without a state budget and SIUC's efforts to repay loans to its sister campuses, and

Whereas the amount of research funding and production for the SIUC campus reported in resolution GG is questionable (e.g., publicly available data for the past 4 years indicate average external funding of approximately $51 million/yr for SIUC - in FY2017 the campus brought in $40.8 million which is much different than the stated $15 million in the resolution)[1] as is the apparent omission of the Carbondale campus School of Medicine's research funding and production, and

Whereas graduate education, especially at the doctoral level, is dramatically more expensive than undergraduate education, and SIUC houses a greater number of said graduate programs, and

Whereas President Dunn has met with constituency bodies on the SIUE campus to discuss this matter, but has not discussed the proposal or the effects of the reallocation with relevant constituency bodies at SIUC, and

Whereas resolution GG itself already ~~there has already been a~~ calls for an external review ~~and objective analysis~~ of the information, and any reallocation of state funding that is envisioned must be implemented only after a systematic study of the data, and

Whereas an appropriate time schedule must be established if any reallocation is to occur so that past and current gains on the SIUC campus will not be lost.

Be it therefore resolved that the Graduate Council urge the Board of Trustees to delay voting on resolution GG or any reallocation amendment until there has been further ~~review of the~~ external and objective analysis of the data and ample opportunity for all stakeholders to weigh in on the matter.

Be it further resolved that if a ~~no~~ reallocation is eventually deemed appropriate then ~~measure be taken without giving~~ the adversely affected campus should be given adequate time to prepare for such a cut in funding. ~~.~~

---

[1] https://irs.siu.edu/university-facts/budget-finance-reports.php

From: Randy J Dunn
Sent: Monday, April 09, 2018 2:38 PM
To: Paula Keith
Subject: Fwd: Grad. Council's Resolution about Resolution GG
Attachments: revJS resolution in support of delaying vote smr .docx; ATT00001.htm

PPOAT

Sent from my iPad

Begin forwarded message:

From: Misty D Whittington <mistyw@siu.edu>
Date: April 9, 2018 at 2:33:54 PM CDT
To: "Amy Sholar [redacted] "J. Phil Gilbert" [redacted]>, Joel Sambursky [redacted]>, "lujanse@siue.edu" <lujanse@siue.edu>, "Marsha Ryan" [redacted]>, Randal Thomas [redacted]>, "Samuel Robert Beard" <[redacted]>, "sportwo@siue.edu" <sportwo@siue.edu>
Cc: Randy J Dunn <rdunn@siu.edu>
Subject: Grad. Council's Resolution about Resolution GG

Dear Board Members,

Please find the attached resolution from the SIUC Graduate Council. Dr. Ryan, please notice you were mentioned below to receive as Chair of the Finance Committee.

Thank you.

Misty

Misty Whittington
Executive Secretary
Office of the Board of Trustees
Southern Illinois University
MC 6801
Carbondale, IL 62901
Phone: 618/536-3357
Fax: 618/536-3404
E-mail: mistyw@siu.edu

From: Tomas Velasco, Ph.D. [mailto:velasco@siu.edu]
Sent: Monday, April 09, 2018 2:29 PM
To: Randy J Dunn
Cc: Ras Michael Brown; Joseph Paul Shapiro; Gregory M Rose; Kenneth William Stikkers; Wesley Crain Calvert; Norman F Carver; Sajal Lahiri; Trish McCubbin; Sue M Rimmer; Jennifer Lynn Smith; Rachel Bridges Whaley; Karen L Jones; Morris, Marc; Saran Donahoo; Julie Partridge; Themistoklis Haniotakis;

William A Babcock; Clay Awsumb; Sheena Hart; Lauran Schaefer; Jordan Michelle Maddox; Derrick McDowell; Carlo Montemagno; David L. Dilalla; Jim Garvey; Lizette R. Chevalier; Clark, Terry; Grant R Miller; Ahmad M Fakhoury; Paula Roa; Richard W Bradley; Thomas Shaw; Kanako Hayashi; Juliane Poock Wallace; Meera Komarraju; Misty D Whittington; Marsha G Ryan
Subject: Grad. Council's Resolution about Resolution GG

Dear Dr. Dunn:

The Graduate Council held an emergency meeting this morning to vote on the Resolution attached to this e-mail. This G.C. resolution is related to Resolution GG listed on the Board of Trustees' Agenda for the meetings on April 11-12.

The *"Graduate Council Resolution in Support of Delaying a Vote on Resolution GG until Further Review"* was unanimously approved by the members of the Council.

I have copied this e-mail to the Grad. Council members; and by their request, to Dr. Marsha Ryan, Chair of the BOT's Finance committee, and Misty Whittington, Executive Secretary of the Board of Trustees.

Thanks for your consideration,

Tomas

****
Tomas Velasco, Ph.D.
SIUC - College of Engineering
1230 Lincoln Dr. (112C ENG-D)
Carbondale, IL 62901-6603
Tel.: (618) 453-7842
****

Resolution in Support of Delaying a Vote on Resolution GG until Further Review

Whereas the proposed resolution GG on the BOT meeting of April 11, 2018, was only released to the Carbondale community a few days ago, and

Whereas the proposed time frame does not allow the SIUC campus to plan adequately for such a large cut, which would necessarily entail last-minute faculty and staff layoffs, and

Whereas the resultant sudden elimination of course offerings from the schedule in the midst of registration will further hurt the campus's recruitment and retention efforts, and

Whereas the proposed reallocation comes immediately on the heels of two years without a state budget and SIUC's efforts to repay loans to its sister campuses, and

Whereas the amount of research funding and production for the SIUC campus reported in resolution GG is questionable (e.g., publicly available data for the past 4 years indicate average external funding of approximately $51 million/yr for SIUC - in FY2017 the campus brought in $40.8 million which is much different than the stated $15 million in the resolution)[1] as is the apparent omission of the Carbondale campus School of Medicine's research funding and production, and

Whereas graduate education, especially at the doctoral level, is dramatically more expensive than undergraduate education, and SIUC houses a greater number of said graduate programs, and

Whereas President Dunn has met with constituency bodies on the SIUE campus to discuss this matter, but has not discussed the proposal or the effects of the reallocation with relevant constituency bodies at SIUC, and

Whereas resolution GG itself already ~~there has already been a~~ calls for an external review ~~and objective analysis~~ of the information, and any reallocation of state funding that is envisioned must be implemented only after a systematic study of the data, and

Whereas an appropriate time schedule must be established if any reallocation is to occur so that past and current gains on the SIUC campus will not be lost.

Be it therefore resolved that the Graduate Council urge the Board of Trustees to delay voting on resolution GG or any reallocation amendment until there has been further ~~review of the~~ external and objective analysis of the data and ample opportunity for all stakeholders to weigh in on the matter.

Be it further resolved that if a ~~no~~ reallocation is eventually deemed appropriate then ~~measure be taken without giving~~ the adversely affected campus should be given adequate time to prepare for such a cut in funding. ~~.~~

---

[1] https://irs.siu.edu/university-facts/budget-finance-reports.php

From: Cavanaugh, Anne <acavana@siue.edu> on behalf of Stack, Rachel <rstack@siue.edu>
Sent: Monday, April 09, 2018 2:51 PM
To: Sherry Baker [redacted];Michael Butler [redacted];Randy J Dunn;Byron Farrell;Elizabeth "Beth" Frattura [redacted];Bev George;Glenn, Andrew;Ed Grady [redacted];Al Hagemann; [redacted];Jennifer Hertel [redacted];Willis Hill [redacted];Tom Holloway [redacted];Mary Kane [redacted];Kevin Kaufhold [redacted];Keith Kehrer;Walt Knepper [redacted];Larry R. Lexow [redacted];Steven McRae [redacted];Kevin G. Nicol [redacted];John E. Oeltjen [redacted];Chad M. Opel;Pembrook, Randall;Lendell A. Phelps, Jr. [redacted];Portwood, Shirley;Charles Reifsteck;Neal W. Roller [redacted];Roller, Neal;Kevin Rust;John Schmidt [redacted];Mark Shashek;John Simmons [redacted];Stack, Rachel;Duane O. Steiner [redacted];Albert Suguitan;Dennis Terry [redacted] Michael N. (Mike) Wenzel [redacted]
Cc: Paula Keith;Denise Hudgens [redacted];Tammy Katich [redacted];Graf Moffett, Grete;Kaufman, Karen;Roger Lewis [redacted];Cavanaugh, Anne
Subject: SIU System - Reallocation of Budget SIUE/SIUC

Dear Foundation Board Member,

This Thursday will be a historic moment for SIUE as the SIU Board of Trustees considers a budget reallocation model which would provide an additional $5.1 million to SIUE. Chancellor Pembrook has asked that Bev George write a letter on the Foundation Board's behalf supporting this measure. She has agreed, and we will be sending a brief but strong letter in support of this effort. The Alumni Association is also sending a letter of support.

The Edwardsville campus has earned this investment by increasing enrollment in a very competitive climate, actively engaging in rigorous research with our undergraduate students, fostering strong partnerships within the Metro East and the Greater St. Louis Region and maintaining fiscal stability. In addition, SIUE is among the top regional Midwestern Universities and, currently, has the lowest tuition price in Illinois.

Thank you in advance for your continued support of our campus. Let us hope that the SIU Board of Trustees sees us for the great investment we are!

Best,
Rachel

Rachel C. Stack
Vice Chancellor for Advancement, CEO of the Foundation
Southern Illinois University Edwardsville
Office of the Vice Chancellor of Advancement
Campus Box 1077

Edwardsville, Illinois 62026-1077
P: 618-650-5310
C: [redacted]



https://www.siue.edu/give/

This message is intended only for the named recipient and should be treated as privileged. If you are not the intended recipient you are notified that disclosing, copying, distributing or taking of any action based on the contents of this information is strictly prohibited.

From: Paula Keith <pkeith@siu.edu>
Sent: Monday, April 09, 2018 2:54 PM
To: Randy J Dunn
Subject: FW: SIU System - Reallocation of Budget SIUE/SIUC

From: Cavanaugh, Anne [mailto:acavana@siue.edu] **On Behalf Of** Stack, Rachel
Sent: Monday, April 09, 2018 2:51 PM
To: Sherry Baker; Michael Butler >; Randy J Dunn <rdunn@siu.edu>; Byron Farrell ; Elizabeth "Beth" Frattura Bev George Glenn, Andrew ; Ed Grady Al Hagemann ; Jennifer Hertel Willis Hill Tom Holloway (; Mary Kane Kevin Kaufhold ; Keith Kehrer ; Walt Knepper Larry R. Lexow Steven McRae Kevin G. Nicol John E. Oeltjen ; Chad M. Opel Pembrook, Randall <rpembro@siue.edu>; Lendell A. Phelps, Jr. Portwood, Shirley <sportwo@siue.edu>; Charles Reifsteck ; Neal W. Roller Roller, Neal <nroller@siue.edu>; Kevin Rust ; John Schmidt ; Mark Shashek ; John Simmons ; Stack, Rachel <rstack@siue.edu>; Duane O. Steiner) ; Albert Suguitan ; Dennis Terry >; Michael N. (Mike) Wenzel
Cc: Paula Keith <pkeith@siu.edu>; Denise Hudgens Tammy Katich ; Graf Moffett, Grete <ggraf@siue.edu>; Kaufman, Karen <kakaufm@siue.edu>; Roger Lewis ; Cavanaugh, Anne <acavana@siue.edu>
Subject: SIU System - Reallocation of Budget SIUE/SIUC

Dear Foundation Board Member,

This Thursday will be a historic moment for SIUE as the SIU Board of Trustees considers a budget reallocation model which would provide an additional $5.1 million to SIUE. Chancellor Pembrook has asked that Bev George write a letter on the Foundation Board's behalf supporting this measure. She has agreed, and we will be sending a brief but strong letter in support of this effort. The Alumni Association is also sending a letter of support.

The Edwardsville campus has earned this investment by increasing enrollment in a very competitive climate, actively engaging in rigorous research with our undergraduate students, fostering strong partnerships within the Metro East and the Greater St. Louis Region and maintaining fiscal stability. In addition, SIUE is among the top regional Midwestern Universities and, currently, has the lowest tuition price in Illinois.

Thank you in advance for your continued support of our campus. Let us hope that the SIU Board of Trustees sees us for the great investment we are!

Best,

Rachel

Rachel C. Stack
Vice Chancellor for Advancement, CEO of the Foundation
Southern Illinois University Edwardsville
Office of the Vice Chancellor of Advancement
Campus Box 1077
Edwardsville, Illinois 62026-1077
P: 618-650-5310
C: 3[redacted]



https://www.siue.edu/give/

This message is intended only for the named recipient and should be treated as privileged. If you are not the intended recipient you are notified that disclosing, copying, distributing or taking of any action based on the contents of this information is strictly prohibited.

From: Misty D Whittington <mistyw@siu.edu>
Sent: Monday, April 09, 2018 3:00 PM
To: Amy Sholar [redacted]);J. Phil Gilbert;Joel Sambursky;lujanse@siue.edu;Marsha Ryan;Randal Thomas;Samuel Robert Beard;sportwo@siue.edu
Cc: Randy J Dunn
Subject: SIUE Funding Support Letters
Attachments: SIUEfundingsupportletters1-20.pdf

Dear Board Members,

Please find attached SIUE funding support letters 1-20 received in the Board Office.

Thank you.

Misty

_____

Misty Whittington
Executive Secretary
Office of the Board of Trustees
Southern Illinois University
MC 6801
Carbondale, IL 62901
Phone: 618/536-3357
Fax: 618/536-3404
E-mail: mistyw@siu.edu

Misty D Whittington

From: Kremer, Vicki <vkremer@siue.edu>
Sent: Monday, April 09, 2018 1:59 PM
To: Misty D Whittington
Subject: Call to action

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Vicki Kremer

Misty D Whittington

From: Thoshitha Gamage <tgamage@siue.edu>
Sent: Monday, April 09, 2018 2:17 PM
To: Misty D Whittington
Subject: SIU Budget Reallocation

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,
Thoshitha Gamage

--

Thoshitha Gamage, Ph.D.
Assistant Professor of Computer Science
Southern Illinois University Edwardsville
(618) 650-2407 (office)

Misty D Whittington

From: Michael Grossman [redacted]
Sent: Monday, April 09, 2018 2:17 PM
To: Misty D Whittington
Subject: Reallocation of SIU system funding

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Michael Grossman

Professor
Graduate Program Director
Department of Geography, Box 1459
Southern Illinois University Edwardsville
Edwardsville, IL 62026
Phone 618-650-2376
www.facebook.com/siuegeog

Misty D Whittington

From: Smith, Bryan <bryasmi@siue.edu>
Sent: Monday, April 09, 2018 2:15 PM
To: Misty D Whittington
Subject: Re-allocation of Funding

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Bryan K. Smith, PhD, CSCS
Associate Professor
Southern Illinois University Edwardsville
Dept. of Applied Health
Vadalabene Center, Box 1126
Edwardsville IL, 62026-1126

Phone: (618)650-2306
Email: bryasmi@siue.edu

Misty D Whittington

From: Carol Wesley [redacted]
Sent: Monday, April 09, 2018 2:15 PM
To: Misty D Whittington
Subject: Reallocation of System funding

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Carol Wesley

Sent from my iPad

Misty D Whittington

From: Gunes Erca[redacted]
Sent: Monday, April 09, 2018 2:15 PM
To: Misty D Whittington
Subject: Item GG-1 of April 12, 2018 BoT Agenda

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Gunes Ercal

Associate Professor of Computer Science

Southern Illinois University Edwardsville

Misty D Whittington

From: Voss, Eric <evoss@siue.edu>
Sent: Monday, April 09, 2018 2:15 PM
To: Misty D Whittington
Subject: Agenda Item GG-1

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Eric J. Voss, PhD
Professor
Department of Chemistry
3220 Science West
Southern Illinois University Edwardsville
Edwardsville, IL 62026-1652
(618) 650-2099 (office)
(618) 650-3556 (fax)
[redacted] (cell)

Misty D Whittington

From: Sarah VanSlette [redacted]
Sent: Monday, April 09, 2018 2:14 PM
To: Misty D Whittington
Subject: Funding for SIUE

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Sarah VanSlette

Sent from my iPhone. Please excuse any typos.

Misty D Whittington

From: Kates, Anne <akates@siue.edu>
Sent: Monday, April 09, 2018 2:13 PM
To: Misty D Whittington
Subject: Equitable Distribution of SIU System Funds

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Anne Kates
Administrative Associate
Office of the Registrar
Southern Illinois University Edwardsville
1207 Rendleman Hall, Campus Box 1047
Edwardsville IL 62026

Phone: (618) 650-2268
Fax: (618) 650-3332

Misty D Whittington

From: Miller, Jennifer <jennimi@siue.edu>
Sent: Monday, April 09, 2018 2:10 PM
To: Misty D Whittington
Subject: Board Meeting

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Jennifer Miller

Misty D Whittington

From: Moore, Anne <anmoore@siue.edu>
Sent: Monday, April 09, 2018 2:08 PM
To: Misty D Whittington
Subject: Board Agenda Item GG-1

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Anne Moore
Business Associate, School of Education, Health & Human Behavior
SIUE

Misty D Whittington

From: Bezhanova, Olga <obezhan@siue.edu>
Sent: Monday, April 09, 2018 2:07 PM
To: Misty D Whittington
Subject: Budget Reallocation

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Dr. Olga Bezhanova.

Get Outlook for Android

Misty D Whittington

From: Hinson, James <jhinson@siue.edu>
Sent: Monday, April 09, 2018 2:03 PM
To: Misty D Whittington
Subject: system funding of SIUE

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

James M. Hinson

Misty D Whittington

From: Price, Teresa <terpric@siue.edu>
Sent: Monday, April 09, 2018 2:03 PM
To: Misty D Whittington
Subject: Fund SIUE

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board. We have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Teresa Price

Interactive Media Information Specialist

Phone: 618-650-2625

University Marketing and Communications

200 University Park, Suite 280
Campus Box 1027
Edwardsville, IL 62026-1027

SOUTHERN ILLINOIS UNIVERSITY
EDWARDSVILLE

Misty D Whittington

From: Koch, Laura <lkoch@siue.edu>
Sent: Monday, April 09, 2018 2:03 PM
To: Misty D Whittington
Subject: Support of Proposal GG-1

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,
Laura Koch

Laura A. Koch
Program Coordinator
Student Opportunities for Academic Results (SOAR)
618-650-2879

Misty D Whittington

From: Mingshao Zhang <mzhang@siue.edu>
Sent: Monday, April 09, 2018 2:02 PM
To: Misty D Whittington
Subject: SIUE deserves to be treated equally

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,
Mingshao Zhang
--

Mingshao Zhang
Assistant Professor
Department of Mechanical and Industrial Engineering
Southern Illinois University Edwardsville
Edwardsville, IL 62026-1805

Misty D Whittington

From: Johnson, Brian <bjohnah@siue.edu>
Sent: Monday, April 09, 2018 2:02 PM
To: Misty D Whittington
Subject: Agenda Item GG-1 of your April 12, 2018 agenda.

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely

Brian Walker Johnson, PhD
Assistant Professor of Reading and Literacy
Department of Teaching and Learning

Misty D Whittington

From: Ro, Eunyoe <ero@siue.edu>
Sent: Monday, April 09, 2018 2:02 PM
To: Misty D Whittington
Subject: reallocation of System funding

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,
Eunyoe Ro
Department of Psychology
Assistant Professor
SIUE

Misty D Whittington

From: Ruckh, Eric <eruckh@siue.edu>
Sent: Monday, April 09, 2018 2:01 PM
To: Misty D Whittington
Subject: system reallocation proposal before the BOT

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Eric W. Ruckh, Ph.D.
Honors Program Director
Associate Professor of History

Misty D Whittington

From: Logue, Jennifer <jlogue@siue.edu>
Sent: Monday, April 09, 2018 2:00 PM
To: Misty D Whittington
Subject: System funding between SIU-Edwardsville and SIU-Carbondale

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Jennifer

Jennifer Logue, Ph.D.

Associate Professor

Graduate Program Director

Learning, Culture, and Society

Department of Educational Leadership

Southern Illinois University Edwardsville

Box 1125

Edwardsville, IL 62026-1125

Phone: (618) 650-2607

FAX: (618) 650-3808

From: Randy J Dunn
Sent: Monday, April 09, 2018 3:14 PM
To: Paula Keith
Subject: Fwd: SIUE Funding Support Letters
Attachments: SIUEfundingsupportletters1-20.pdf; ATT00001.htm

PPOAT

Sent from my iPad

Begin forwarded message:

> **From:** Misty D Whittington <mistyw@siu.edu>
> **Date:** April 9, 2018 at 3:00:04 PM CDT
> **To:** "Amy Sholar [redacted] "J. Phil Gilbert" [redacted]>, Joel Sambursky [redacted]>, "lujanse@siu.edu" <lujanse@siu.edu>, "Marsha Ryan" [redacted], Randal Thomas [redacted]>, "Samuel Robert Beard" <s[redacted], "sportwo@siu.edu" <sportwo@siu.edu>
> **Cc:** Randy J Dunn <rdunn@siu.edu>
> **Subject: SIUE Funding Support Letters**
>
> Dear Board Members,
>
> Please find attached SIUE funding support letters 1-20 received in the Board Office.
>
> Thank you.
>
> Misty
>
> _____
> Misty Whittington
> Executive Secretary
> Office of the Board of Trustees
> Southern Illinois University
> MC 6801
> Carbondale, IL 62901
> Phone: 618/536-3357
> Fax: 618/536-3404
> E-mail: mistyw@siu.edu

Misty D Whittington

From: Kremer, Vicki <vkremer@siue.edu>
Sent: Monday, April 09, 2018 1:59 PM
To: Misty D Whittington
Subject: Call to action

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Vicki Kremer

Misty D Whittington

From: Thoshitha Gamage <tgamage@siue.edu>
Sent: Monday, April 09, 2018 2:17 PM
To: Misty D Whittington
Subject: SIU Budget Reallocation

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,
Thoshitha Gamage

--

Thoshitha Gamage, Ph.D.
Assistant Professor of Computer Science
Southern Illinois University Edwardsville
(618) 650-2407 (office)

Misty D Whittington

From: Michael Grossman [redacted]
Sent: Monday, April 09, 2018 2:17 PM
To: Misty D Whittington
Subject: Reallocation of SIU system funding

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Michael Grossman

Professor
Graduate Program Director
Department of Geography, Box 1459
Southern Illinois University Edwardsville
Edwardsville, IL 62026
Phone 618-650-2376
www.facebook.com/siuegeog

Misty D Whittington

From: Smith, Bryan <bryasmi@siue.edu>
Sent: Monday, April 09, 2018 2:15 PM
To: Misty D Whittington
Subject: Re-allocation of Funding

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Bryan K. Smith, PhD, CSCS
Associate Professor
Southern Illinois University Edwardsville
Dept. of Applied Health
Vadalabene Center, Box 1126
Edwardsville IL, 62026-1126

Phone: (618)650-2306
Email: bryasmi@siue.edu

Misty D Whittington

From: Carol Wesley [redacted]
Sent: Monday, April 09, 2018 2:15 PM
To: Misty D Whittington
Subject: Reallocation of System funding

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Carol Wesley

Sent from my iPad

Misty D Whittington

From: Gunes Ercal [redacted]
Sent: Monday, April 09, 2018 2:15 PM
To: Misty D Whittington
Subject: Item GG-1 of April 12, 2018 BoT Agenda

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Gunes Ercal

Associate Professor of Computer Science

Southern Illinois University Edwardsville

Misty D Whittington

From: Voss, Eric <evoss@siue.edu>
Sent: Monday, April 09, 2018 2:15 PM
To: Misty D Whittington
Subject: Agenda Item GG-1

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Eric J. Voss, PhD
Professor
Department of Chemistry
3220 Science West
Southern Illinois University Edwardsville
Edwardsville, IL 62026-1652
(618) 650-2099 (office)
(618) 650-3556 (fax)
[redacted] (cell)

Misty D Whittington

From: Sarah VanSlette [redacted]
Sent: Monday, April 09, 2018 2:14 PM
To: Misty D Whittington
Subject: Funding for SIUE

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Sarah VanSlette

Sent from my iPhone. Please excuse any typos.

Misty D Whittington

From: Kates, Anne <akates@siue.edu>
Sent: Monday, April 09, 2018 2:13 PM
To: Misty D Whittington
Subject: Equitable Distribution of SIU System Funds

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Anne Kates
Administrative Associate
Office of the Registrar
Southern Illinois University Edwardsville
1207 Rendleman Hall, Campus Box 1047
Edwardsville IL 62026

Phone: (618) 650-2268
Fax: (618) 650-3332

Misty D Whittington

From: Miller, Jennifer <jennimi@siue.edu>
Sent: Monday, April 09, 2018 2:10 PM
To: Misty D Whittington
Subject: Board Meeting

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Jennifer Miller

Misty D Whittington

From: Moore, Anne <anmoore@siue.edu>
Sent: Monday, April 09, 2018 2:08 PM
To: Misty D Whittington
Subject: Board Agenda Item GG-1

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Anne Moore
Business Associate, School of Education, Health & Human Behavior
SIUE

Misty D Whittington

From: Bezhanova, Olga <obezhan@siue.edu>
Sent: Monday, April 09, 2018 2:07 PM
To: Misty D Whittington
Subject: Budget Reallocation

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Dr. Olga Bezhanova.

Get Outlook for Android

Misty D Whittington

From: Hinson, James <jhinson@siue.edu>
Sent: Monday, April 09, 2018 2:03 PM
To: Misty D Whittington
Subject: system funding of SIUE

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

James M. Hinson

Misty D Whittington

From: Price, Teresa <terpric@siue.edu>
Sent: Monday, April 09, 2018 2:03 PM
To: Misty D Whittington
Subject: Fund SIUE

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board. We have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Teresa Price

Interactive Media Information Specialist

Phone: 618-650-2625

University Marketing and Communications

200 University Park, Suite 280
Campus Box 1027
Edwardsville, IL 62026-1027

SOUTHERN ILLINOIS UNIVERSITY
EDWARDSVILLE

Misty D Whittington

From: Koch, Laura <lkoch@siue.edu>
Sent: Monday, April 09, 2018 2:03 PM
To: Misty D Whittington
Subject: Support of Proposal GG-1

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,
Laura Koch

Laura A. Koch
Program Coordinator
Student Opportunities for Academic Results (SOAR)
618-650-2879

Misty D Whittington

From: Mingshao Zhang <mzhang@siue.edu>
Sent: Monday, April 09, 2018 2:02 PM
To: Misty D Whittington
Subject: SIUE deserves to be treated equally

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,
Mingshao Zhang
--

Mingshao Zhang
Assistant Professor
Department of Mechanical and Industrial Engineering
Southern Illinois University Edwardsville
Edwardsville, IL 62026-1805

Misty D Whittington

From: Johnson, Brian <bjohnah@siue.edu>
Sent: Monday, April 09, 2018 2:02 PM
To: Misty D Whittington
Subject: Agenda Item GG-1 of your April 12, 2018 agenda.

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely

Brian Walker Johnson, PhD
Assistant Professor of Reading and Literacy
Department of Teaching and Learning

Misty D Whittington

From: Ro, Eunyoe <ero@siue.edu>
Sent: Monday, April 09, 2018 2:02 PM
To: Misty D Whittington
Subject: reallocation of System funding

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,
Eunyoe Ro
Department of Psychology
Assistant Professor
SIUE

Misty D Whittington

From: Ruckh, Eric <eruckh@siue.edu>
Sent: Monday, April 09, 2018 2:01 PM
To: Misty D Whittington
Subject: system reallocation proposal before the BOT

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Eric W. Ruckh, Ph.D.
Honors Program Director
Associate Professor of History

Misty D Whittington

From: Logue, Jennifer <jlogue@siue.edu>
Sent: Monday, April 09, 2018 2:00 PM
To: Misty D Whittington
Subject: System funding between SIU-Edwardsville and SIU-Carbondale

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Jennifer

Jennifer Logue, Ph.D.

Associate Professor

Graduate Program Director

Learning, Culture, and Society

Department of Educational Leadership

Southern Illinois University Edwardsville

Box 1125

Edwardsville, IL 62026-1125

Phone: (618) 650-2607

FAX: (618) 650-3808

From: Misty D Whittington <mistyw@siu.edu>
Sent: Monday, April 09, 2018 4:07 PM
To: Amy Sholar [redacted]);J. Phil Gilbert;Joel Sambursky;lujanse@siu.edu;Marsha Ryan;Randal Thomas;Samuel Robert Beard;sportwo@siu.edu
Cc: Randy J Dunn
Subject: More SIUE Funding Support Letters
Attachments: SIUEfundingsupportletters21-38.pdf

Dear Board Members,

Please find attached SIUE funding support letters 21-38 received in the Board Office this afternoon.

Thank you.

Misty

_____

Misty Whittington
Executive Secretary
Office of the Board of Trustees
Southern Illinois University
MC 6801
Carbondale, IL 62901
Phone: 618/536-3357
Fax: 618/536-3404
E-mail: mistyw@siu.edu

Misty D Whittington

From: Didi Martinez [redacted]
Sent: Monday, April 09, 2018 2:19 PM
To: Misty D Whittington
Subject: SIUE funding reallocation

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Adriana E. Martinez, Assistant Professor, SIUE

Misty D Whittington

From: Bell, John <jbell@siue.edu>
Sent: Monday, April 09, 2018 3:03 PM
To: Misty D Whittington
Subject: Agenda Item GG-1

To the SIU Board of Trustees,

I am writing to express my support and passage of Agenda Item GG-1 on your April 12, 2018 agenda: the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale,

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018. Why do we receive only about 36% of System resources, while Carbondale receives fully 64%? Saying that the SIUC mission, being a doctoral granting institution, as justification for this extreme inequity is ridiculous and unfair.

SIU-Edwardville has weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as did Carbondale. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and decline in enrollment.

SIUE's efforts, despite inequitable treatment, have come at a cost. Faculty, staff, and employees are demoralized and cut to the bone. Both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to move forward with Proposal GG-1. By doing so you demonstrate your support and encourage your Edwardsville employees and students. We cannot sustain growth without better assistance from our Board. We have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

John Bell

Dr. John Bell
Professor of Music
Director of Bands
Southern Illinois University Edwardsville

Misty D Whittington

From: Ball, Thelma <tball@siue.edu>
Sent: Monday, April 09, 2018 2:55 PM
To: Misty D Whittington
Subject: reallocation of System funding between SIU-Edwardsville and SIU-Carbondale,

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,
Thelma Ball

Thelma Ball
Sr. Library Specialist Government Documents
Lovejoy Library
Southern Illinois University Edwardsville
Edwardsville, IL 62026
tball@siue.edu
618.650.2606

Misty D Whittington

From: [redacted] on behalf of Kristine Hildebrandt <khildeb@siue.edu>
Sent: Monday, April 09, 2018 2:53 PM
To: Misty D Whittington
Subject: Letter to the Board of Trustees from an SIUE Faculty Member

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Kristine A. Hildebrandt
Associate Professor, Department of English Language & Literature

Southern Illinois University Edwardsville
Box 1431
Edwardsville, IL 62026 U.S.A.
618-650-3991 (department voicemail)
khildeb@siue.edu
http://www.siue.edu/~khildeb

Misty D Whittington

From: LInda Skelton [redacted]
Sent: Monday, April 09, 2018 2:54 PM
To: Misty D Whittington
Subject: reallocation of System funding between SIU-Edwardsville and SIU-Carbondale

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Linda L. Skelton
Research Administrator/Coordinator of Ethical Compliance
Office of Research & Projects
Southern Illinois University Edwardsville
Campus Box 1046
Edwardsville, IL 62026-1046

Misty D Whittington

From: Swagler, Jason <jswagle@siue.edu>
Sent: Monday, April 09, 2018 2:48 PM
To: Misty D Whittington
Subject: SIU BOT Agenda Item GG-1

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Jason Swagler
Director of Jazz Studies
Assistant Professor of Jazz Saxophone
Southern Illinois University Edwardsville
Instructor, Jazz St. Louis All-Stars
Phone: 618-650-2355
e-mail: jswagle@siue.edu

Misty D Whittington

From: Alvis, Kimberly <kialvis@siue.edu>
Sent: Monday, April 09, 2018 2:47 PM
To: Misty D Whittington
Subject: Reallocation of Funds

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Kim

Kimberly Alvis, CPA
Director of Business Affairs
Southern Illinois University Edwardsville College of Arts and Sciences
Campus Box 1608
Room 3429 Peck Hall
Edwardsville, IL 62026
Office phone (618) 650-5057

Misty D Whittington

From: Liu, Yu <yliu@siue.edu>
Sent: Monday, April 09, 2018 2:47 PM
To: Misty D Whittington
Subject: A letter to the Board

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Yuliang Liu
****
Yuliang Liu, Ph. D.
Professor
Instructional Technology
Department of Educational Leadership
Southern Illinois University Edwardsville

Edwardsville, Illinois 62026
USA
Phone: (618) 650-3293
Fax: (618) 650-3808
E-mail: yliu@siue.edu
http://www.siue.edu/~yliu/
****

Misty D Whittington

From: Young, Luke <luyoung@siue.edu>
Sent: Monday, April 09, 2018 2:47 PM
To: Misty D Whittington
Subject: To the SIU Board of Trustees,

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

--
LUKE YOUNG
Associate Head Volleyball Coach
Southern Illinois University Edwardsville
[redacted] | luyoung@siue.edu
RESPECT • SERVE • GROW

www.instagram.com/siuevolleyball

Misty D Whittington

From: [redacted]
Sent: Monday, April 09, 2018 2:42 PM
To: Misty D Whittington
Subject: A letter to the board of trustees

Dear Misty,
Can you include the following in the letters/emails which you will likely receive on this matter? I appreciate the time and effort you spend on behalf of everyone in the system!
best wishes,
Mike Shaw

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving. We weathered the recent budget crises through short-term cuts to programs like maintenance and service contracts. If left to fester, these acts will cause long-term problems that will eventually cost us enrollment as students encounter decaying and broken facilities.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely and with respect,

Misty D Whittington

From: Rehg, Jennifer <jrehg@siue.edu>
Sent: Monday, April 09, 2018 2:37 PM
To: Misty D Whittington
Subject: SIU BoT - proposal for reallocation of system funds

Dear SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale (Agenda Item GG-1 of your April 12, 2018 agenda).

Enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018. Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%. In recent published comments, Chancellor Montemagno argued that enrollment is not the only consideration in determining funding needs. He focused on SIUC's research institution status and PhD programs, and need for small class sizes or small student to faculty ratios. While enrollment may not be the sole factor that should affect funding decisions, it should be a key factor. It is poor management to assume that the shift in enrollment should be completely ignored and not provide justification for at least some reallocation of resources. Even given differences in university missions, it is not credible to argue that Edwardsville needs no new resources to deal with the substantial increase in students, and Carbondale requires the same to deal with many fewer. It is also a faulty premise to assume that student-faculty ratios are not a significant concern at SIUE simply because we have fewer PhD programs. Many of our accredited programs restrict student cohorts and class sizes, and the very practices that have made our university in-demand require substantial investment in individual students. It is wrong to presume that we invest less, or need to invest less, in our students because we have fewer PhD-granting programs.

The potential negative effects on Carbondale are highlighted as a reason not to reallocate funds. This ignores the significant and real negative effects Edwardsville has experienced because of the lack of a reallocation and sufficient resources. Some of these were direct economic and resource effects – including loss of personnel and restrictions on programs. Other effects are less observable opportunity costs – the ways we have been limited and held back from developing and better serving students and our region, because of a lack of resources. These are costs. It is not the case that reallocation of funds causes injury to Carbondale, while no reallocation preserves a neutral status quo. There are costs to SIUE of not reallocating funds, and they will continue or get worse as we struggle to remain a healthy, vibrant campus despite insufficient support.

Please approve Proposal GG-1.
Sincerely,

Dr. Jennifer Rehg
Chair, Professor
Department of Anthropology, Box 1451
Southern Illinois University Edwardsville
Edwardsville, IL 62026 U.S.A.
618-650-3843 jrehg@siue.edu
Office: Peck Hall 0211

Misty D Whittington

From: Susanne James [redacted]
Sent: Monday, April 09, 2018 2:32 PM
To: Misty D Whittington
Subject: letter in support of reallocation of system funding

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed. I am one of those who have considered leaving SIUE because of the financial burden placed on system employees.

Sincerely,

Susanne James, Ph.D.

Misty D Whittington

From: LaFond, Larry <llafond@siue.edu>
Sent: Monday, April 09, 2018 2:31 PM
To: Misty D Whittington
Subject: GG-1

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Larry LaFond
Professor, English Language and Literature
Southern Illinois University Edwardsville
llafond@siue.edu
618-650-5059

Misty D Whittington

From: Cauley, Wendy <wcauley@siue.edu>
Sent: Monday, April 09, 2018 2:29 PM
To: Misty D Whittington
Subject: Reallocation of System Funding

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,
Wendy Cauley

Wendy Cauley
Accounts Payable Department
Southern Illinois University Edwardsville
Rendleman Hall – Room 0110/Box 1003
(618) 650-3318
wcauley@siue.edu

Misty D Whittington

From: Dirks-Linhorst, P. <pdirksl@siue.edu>
Sent: Monday, April 09, 2018 3:09 PM
To: Misty D Whittington
Subject: Not another form letter

Good afternoon. While I wholeheartedly support the language below which strongly encourages the Board to consider the potential reallocation of funding between the two campuses, I wanted to go beyond simply that statement. I would respectfully submit that I am not sure that the Board understands the extreme feelings of many of us at SIUE concerning the inequity between the two campuses, and frankly the lack of respect shown to SIUE from SIUC. This even dates back to changing e-mail addresses at SIUC to SIU, as if SIUE was not good enough to be a recognized part of the system. Frankly, even now, if you do a People Search on SIUE's website, the President will NOT pop up as a part of our University. That sends a strong signal that can be interpreted that even he does not consider himself a part of the SIUE community. While I realize that SIUE is the "younger" of the two campuses, it has dramatically increased its status in the Metro East. It was a slap in the face to read the SIUC Chancellor's blog indicating that SIUC alone is an economic driver of their region and therefore deserves more money. Really? Nothing about student need; student numbers; student success; pay inequity among the two campuses; nothing? Simply they contribute to the local economy? And then to say that it is not a well thought out plan, when clearly the BOT is spending much time working with the concept? I was horrified. If the SIUC Chancellor is completely unaware of the location of SIUE in the Metropolitan ST Louis area, and its importance to the Edwardsville, Glen Carbon, and overall Metro East community, he is ill informed at best. I am not a member of the SIUE Faculty Association, but I did borrow their suggested language from below. Thank you for your time.

To the SIU Board of Trustees,
I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.
As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.
Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.
SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.
However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving. It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Ann Dirks-Linhorst, Ph.D., J.D.
Professor
Department of Criminal Justice Studies
Southern Illinois University Edwardsville
1211 Peck Hall
P.O. Box 1455
Edwardsville, IL 62026
618.650.5694 **NOTE: FOR INTERIM OFFICE OF EOA DUTIES, PLEASE CALL 618.650.2333 TO REACH ME**
pdirksl@siue.edu

Misty D Whittington

From: Poole-Jones, Katherine <kpoole@siue.edu>
Sent: Monday, April 09, 2018 3:27 PM
To: Misty D Whittington
Subject: reallocation of System funding between SIU-Edwardsville and SIU-Carbondale

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,
Katherine Poole-Jones

--
Katherine Poole-Jones
Associate Professor of Art History
Department of Art and Design
Southern Illinois University Edwardsville
PO Box 1774
Edwardsville, IL 62026-1774
(618) 650-2565

Misty D Whittington

From: [redacted] on behalf of Steve Tamari <stamari@siue.edu>
Sent: Monday, April 09, 2018 3:30 PM
To: Misty D Whittington
Subject: Please Support Proposal GG-1

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Steve Tamari, Historical Studies

Misty D Whittington

From: Umbaugh, Scott <sumbaug@siue.edu>
Sent: Monday, April 09, 2018 3:58 PM
To: Misty D Whittington
Subject: SIU budget re-allocation

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardsville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Scott Umbaugh

From: announce-bounces@lists.siue.edu on behalf of Fricke, Gretchen <gfricke@siue.edu>
Sent: Monday, April 09, 2018 3:40 PM
To: announce@lists.siue.edu
Subject: University Staff Senate urging staff action regarding BOT Reallocation agenda item
Attachments: ATT00001.txt

Dear Campus Community,

The SIUE University Staff Senate is in support of SIU President Dunn's proposed board action "seeking approval to reallocate an additional $5.125 million of the state appropriation to the Edwardsville campus for FY 2019." This item appears as item GG in the posted agenda for the April 12 meeting: http://siusystem.edu/board-of-trustees/meetings/2018/0418.shtml. This seeks to restore the historic 60/40 split in state appropriations based on enrollment and is the first step as the System seeks to develop a fair and equitable funding model going forward.

The SIUE University Staff Senate met with Dr. Dunn and Dr. Colwell on April 5, 2018 and engaged in a healthy discussion of the topic. ***The SIUE University Staff Senate encourages all SIUE staff members to contact their state legislators to encourage their support of this reallocation and make their support publicly known. Their public support is especially important, as there are indications that members of the legislature, the Governor, and others may be closely watching this vote.***

We have sought council from SIU's Ethics Officer and this activity is related to University business and does not appear to violate the Ethics Act. To be cautious, you might consider using your own time and resources to contact legislators.

Gretchen
Gretchen D. Fricke
Director, Student Services, School of Education, Health and Human Behavior
University Staff Senate President, 2017-18 academic year
Southern Illinois University Edwardsville
(618) 650-3580, FAX (618) 650-5468
www.siue.edu/education

SIUe
School of Education
Health & Human Behavior

From: Fricke, Gretchen <gfricke@siue.edu>
Sent: Monday, April 09, 2018 4:56 PM
To: Randy J Dunn;William Bradley Colwell
Cc: Kruse, Vicki;Hunter, Anne
Subject: Thank you

Dear Drs. Dunn and Colwell,

Thank you for your visit with the SIUE University Staff Senate last week. I greatly appreciate your willingness to meet with us and offer such candid conversation. I've heard nothing but positive comments from senators present.

Your visit was especially timely as the SIU reallocation conversations continue. You've given us a better vantage point and historical perspective as we read the press reports and public comments regarding this topic.

I look forward to seeing you both on Thursday on SIUC's campus.

If the SIUE University Staff Senate can ever be of assistance to either of you, please don't hesitate to contact me.

Best,
Gretchen
Gretchen D. Fricke
Director, Student Services, School of Education, Health and Human Behavior
University Staff Senate President, 2017-18 academic year
Southern Illinois University Edwardsville
(618) 650-3580, FAX (618) 650-5468
www.siue.edu/education

SIUe
School of Education
Health & Human Behavior

From: William Bradley Colwell <bcolwell@siu.edu>
Sent: Monday, April 09, 2018 5:43 PM
To: Fricke, Gretchen;Randy J Dunn
Cc: Kruse, Vicki;Hunter, Anne
Subject: Re: Thank you

Gretchen: Thank you for the very kind note. It was a pleasure to participate in the Senate meeting last Thursday. It was very beneficial to hear the views of the senators -- and, by the way, they seemed very knowledgeable!

I appreciate the advocacy for your constituents. Further, you can count on that Dr. Dunn and I will always try to be transparent, and communicate as often as possible. I look forward to seeing you on Thursday -- it will be quite a day!

BRAD COLWELL, Vice President for Student & Academic Affairs
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
131 Stone Center

618.536-3465 l Office

SIU Southern Illinois University
CARBONDALE

From: Fricke, Gretchen <gfricke@siue.edu>
Sent: Monday, April 9, 2018 4:56 PM
To: Randy J Dunn; William Bradley Colwell
Cc: Kruse, Vicki; Hunter, Anne
Subject: Thank you

Dear Drs. Dunn and Colwell,

Thank you for your visit with the SIUE University Staff Senate last week. I greatly appreciate your willingness to meet with us and offer such candid conversation. I've heard nothing but positive comments from senators present.

Your visit was especially timely as the SIU reallocation conversations continue. You've given us a better vantage point and historical perspective as we read the press reports and public comments regarding this topic.

I look forward to seeing you both on Thursday on SIUC's campus.

If the SIUE University Staff Senate can ever be of assistance to either of you, please don't hesitate to contact me.

Best,
Gretchen
Gretchen D. Fricke
Director, Student Services, School of Education, Health and Human Behavior
University Staff Senate President, 2017-18 academic year
Southern Illinois University Edwardsville
(618) 650-3580, FAX (618) 650-5468
www.siue.edu/education



From: Randy J Dunn
Sent: Monday, April 09, 2018 8:41 PM
To: Fricke, Gretchen
Cc: William Bradley Colwell;Kruse, Vicki;Hunter, Anne
Subject: Re: Thank you

Thanks Gretchen, glad to be with everyone and appreciate your collective advocacy. Keep pushing on this and will see you this week.

Sent from my iPad

On Apr 9, 2018, at 4:56 PM, Fricke, Gretchen <gfricke@siue.edu> wrote:

> Dear Drs. Dunn and Colwell,
>
> Thank you for your visit with the SIUE University Staff Senate last week. I greatly appreciate your willingness to meet with us and offer such candid conversation. I've heard nothing but positive comments from senators present.
>
> Your visit was especially timely as the SIU reallocation conversations continue. You've given us a better vantage point and historical perspective as we read the press reports and public comments regarding this topic.
>
> I look forward to seeing you both on Thursday on SIUC's campus.
>
> If the SIUE University Staff Senate can ever be of assistance to either of you, please don't hesitate to contact me.
>
> Best,
> Gretchen
> Gretchen D. Fricke
> Director, Student Services, School of Education, Health and Human Behavior
> University Staff Senate President, 2017-18 academic year
> Southern Illinois University Edwardsville
> (618) 650-3580, FAX (618) 650-5468
> www.siue.edu/education
> <image001.jpg>

From: Randy J Dunn
Sent: Monday, April 09, 2018 8:42 PM
To: Paula Keith
Subject: Fwd: More SIUE Funding Support Letters
Attachments: SIUEfundingsupportletters21-38.pdf; ATT00001.htm

PPOAT

Sent from my iPad

Begin forwarded message:

> **From:** Misty D Whittington <mistyw@siu.edu>
> **Date:** April 9, 2018 at 4:07:24 PM CDT
> **To:** "Amy Sholar [redacted] "J. Phil Gilbert" [redacted] >, Joel Sambursky <[redacted]>, "lujanse@siu.edu" <lujanse@siu.edu>, "Marsha Ryan" [redacted] >, Randal Thomas [redacted] >, "Samuel Robert Beard" [redacted] >, "sportwo@siu.edu" <sportwo@siu.edu>
> **Cc:** Randy J Dunn <rdunn@siu.edu>
> **Subject: More SIUE Funding Support Letters**
>
> Dear Board Members,
>
> Please find attached SIUE funding support letters 21-38 received in the Board Office this afternoon.
>
> Thank you.
>
> Misty
>
> _____
> Misty Whittington
> Executive Secretary
> Office of the Board of Trustees
> Southern Illinois University
> MC 6801
> Carbondale, IL 62901
> Phone: 618/536-3357
> Fax: 618/536-3404
> E-mail: mistyw@siu.edu

Misty D Whittington

From: Didi Martinez [redacted]
Sent: Monday, April 09, 2018 2:19 PM
To: Misty D Whittington
Subject: SIUE funding reallocation

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Adriana E. Martinez, Assistant Professor, SIUE

Misty D Whittington

From: Bell, John <jbell@siue.edu>
Sent: Monday, April 09, 2018 3:03 PM
To: Misty D Whittington
Subject: Agenda Item GG-1

To the SIU Board of Trustees,

I am writing to express my support and passage of Agenda Item GG-1 on your April 12, 2018 agenda: the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale,

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018. Why do we receive only about 36% of System resources, while Carbondale receives fully 64%? Saying that the SIUC mission, being a doctoral granting institution, as justification for this extreme inequity is ridiculous and unfair.

SIU-Edwardville has weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as did Carbondale. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and decline in enrollment.

SIUE's efforts, despite inequitable treatment, have come at a cost. Faculty, staff, and employees are demoralized and cut to the bone. Both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to move forward with Proposal GG-1. By doing so you demonstrate your support and encourage your Edwardsville employees and students. We cannot sustain growth without better assistance from our Board. We have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

John Bell

Dr. John Bell
Professor of Music
Director of Bands
Southern Illinois University Edwardsville

Misty D Whittington

From: Ball, Thelma <tball@siue.edu>
Sent: Monday, April 09, 2018 2:55 PM
To: Misty D Whittington
Subject: reallocation of System funding between SIU-Edwardsville and SIU-Carbondale,

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,
Thelma Ball

Thelma Ball
Sr. Library Specialist Government Documents
Lovejoy Library
Southern Illinois University Edwardsville
Edwardsville, IL 62026
tball@siue.edu
618.650.2606

Misty D Whittington

From: [redacted] on behalf of Kristine Hildebrandt <khildeb@siue.edu>
Sent: Monday, April 09, 2018 2:53 PM
To: Misty D Whittington
Subject: Letter to the Board of Trustees from an SIUE Faculty Member

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Kristine A. Hildebrandt
Associate Professor, Department of English Language & Literature

Southern Illinois University Edwardsville
Box 1431
Edwardsville, IL 62026 U.S.A.
618-650-3991 (department voicemail)
khildeb@siue.edu
http://www.siue.edu/~khildeb

Misty D Whittington

From: LInda Skelton [redacted]
Sent: Monday, April 09, 2018 2:54 PM
To: Misty D Whittington
Subject: reallocation of System funding between SIU-Edwardsville and SIU-Carbondale

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Linda L. Skelton
Research Administrator/Coordinator of Ethical Compliance
Office of Research & Projects
Southern Illinois University Edwardsville
Campus Box 1046
Edwardsville, IL 62026-1046

Misty D Whittington

From: Swagler, Jason <jswagle@siue.edu>
Sent: Monday, April 09, 2018 2:48 PM
To: Misty D Whittington
Subject: SIU BOT Agenda Item GG-1

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Jason Swagler
Director of Jazz Studies
Assistant Professor of Jazz Saxophone
Southern Illinois University Edwardsville
Instructor, Jazz St. Louis All-Stars
Phone: 618-650-2355
e-mail: jswagle@siue.edu

Misty D Whittington

From: Alvis, Kimberly <kialvis@siue.edu>
Sent: Monday, April 09, 2018 2:47 PM
To: Misty D Whittington
Subject: Reallocation of Funds

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Kim

Kimberly Alvis, CPA
Director of Business Affairs
Southern Illinois University Edwardsville College of Arts and Sciences
Campus Box 1608
Room 3429 Peck Hall
Edwardsville, IL 62026
Office phone (618) 650-5057

Misty D Whittington

From: Liu, Yu <yliu@siue.edu>
Sent: Monday, April 09, 2018 2:47 PM
To: Misty D Whittington
Subject: A letter to the Board

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Yuliang Liu
****
Yuliang Liu, Ph. D.
Professor
Instructional Technology
Department of Educational Leadership
Southern Illinois University Edwardsville

Edwardsville, Illinois 62026
USA
Phone: (618) 650-3293
Fax: (618) 650-3808
E-mail: yliu@siue.edu
http://www.siue.edu/~yliu/
****

Misty D Whittington

From: Young, Luke <luyoung@siue.edu>
Sent: Monday, April 09, 2018 2:47 PM
To: Misty D Whittington
Subject: To the SIU Board of Trustees,

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

--
LUKE YOUNG
Associate Head Volleyball Coach
Southern Illinois University Edwardsville
[redacted] | luyoung@siue.edu
RESPECT • SERVE • GROW

www.instagram.com/siuevolleyball

Misty D Whittington

From: [redacted]
Sent: Monday, April 09, 2018 2:42 PM
To: Misty D Whittington
Subject: A letter to the board of trustees

Dear Misty,
Can you include the following in the letters/emails which you will likely receive on this matter? I appreciate the time and effort you spend on behalf of everyone in the system!
best wishes,
Mike Shaw

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving. We weathered the recent budget crises through short-term cuts to programs like maintenance and service contracts. If left to fester, these acts will cause long-term problems that will eventually cost us enrollment as students encounter decaying and broken facilities.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely and with respect,

Misty D Whittington

From: Rehg, Jennifer <jrehg@siue.edu>
Sent: Monday, April 09, 2018 2:37 PM
To: Misty D Whittington
Subject: SIU BoT - proposal for reallocation of system funds

Dear SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale (Agenda Item GG-1 of your April 12, 2018 agenda).

Enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018. Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%. In recent published comments, Chancellor Montemagno argued that enrollment is not the only consideration in determining funding needs. He focused on SIUC's research institution status and PhD programs, and need for small class sizes or small student to faculty ratios. While enrollment may not be the sole factor that should affect funding decisions, it should be a key factor. It is poor management to assume that the shift in enrollment should be completely ignored and not provide justification for at least some reallocation of resources. Even given differences in university missions, it is not credible to argue that Edwardsville needs no new resources to deal with the substantial increase in students, and Carbondale requires the same to deal with many fewer. It is also a faulty premise to assume that student-faculty ratios are not a significant concern at SIUE simply because we have fewer PhD programs. Many of our accredited programs restrict student cohorts and class sizes, and the very practices that have made our university in-demand require substantial investment in individual students. It is wrong to presume that we invest less, or need to invest less, in our students because we have fewer PhD-granting programs.

The potential negative effects on Carbondale are highlighted as a reason not to reallocate funds. This ignores the significant and real negative effects Edwardsville has experienced because of the lack of a reallocation and sufficient resources. Some of these were direct economic and resource effects – including loss of personnel and restrictions on programs. Other effects are less observable opportunity costs – the ways we have been limited and held back from developing and better serving students and our region, because of a lack of resources. These are costs. It is not the case that reallocation of funds causes injury to Carbondale, while no reallocation preserves a neutral status quo. There are costs to SIUE of not reallocating funds, and they will continue or get worse as we struggle to remain a healthy, vibrant campus despite insufficient support.

Please approve Proposal GG-1.
Sincerely,

Dr. Jennifer Rehg
Chair, Professor
Department of Anthropology, Box 1451
Southern Illinois University Edwardsville
Edwardsville, IL 62026 U.S.A.
618-650-3843 jrehg@siue.edu
Office: Peck Hall 0211

Misty D Whittington

From: Susanne James [redacted]
Sent: Monday, April 09, 2018 2:32 PM
To: Misty D Whittington
Subject: letter in support of reallocation of system funding

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed. I am one of those who have considered leaving SIUE because of the financial burden placed on system employees.

Sincerely,

Susanne James, Ph.D.

Misty D Whittington

From: LaFond, Larry <llafond@siue.edu>
Sent: Monday, April 09, 2018 2:31 PM
To: Misty D Whittington
Subject: GG-1

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Larry LaFond
Professor, English Language and Literature
Southern Illinois University Edwardsville
llafond@siue.edu
618-650-5059

Misty D Whittington

From: Cauley, Wendy <wcauley@siue.edu>
Sent: Monday, April 09, 2018 2:29 PM
To: Misty D Whittington
Subject: Reallocation of System Funding

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,
Wendy Cauley

Wendy Cauley
Accounts Payable Department
Southern Illinois University Edwardsville
Rendleman Hall – Room 0110/Box 1003
(618) 650-3318
wcauley@siue.edu

Misty D Whittington

From: Dirks-Linhorst, P. <pdirksl@siue.edu>
Sent: Monday, April 09, 2018 3:09 PM
To: Misty D Whittington
Subject: Not another form letter

Good afternoon. While I wholeheartedly support the language below which strongly encourages the Board to consider the potential reallocation of funding between the two campuses, I wanted to go beyond simply that statement. I would respectfully submit that I am not sure that the Board understands the extreme feelings of many of us at SIUE concerning the inequity between the two campuses, and frankly the lack of respect shown to SIUE from SIUC. This even dates back to changing e-mail addresses at SIUC to SIU, as if SIUE was not good enough to be a recognized part of the system. Frankly, even now, if you do a People Search on SIUE's website, the President will NOT pop up as a part of our University. That sends a strong signal that can be interpreted that even he does not consider himself a part of the SIUE community. While I realize that SIUE is the "younger" of the two campuses, it has dramatically increased its status in the Metro East. It was a slap in the face to read the SIUC Chancellor's blog indicating that SIUC alone is an economic driver of their region and therefore deserves more money. Really? Nothing about student need; student numbers; student success; pay inequity among the two campuses; nothing? Simply they contribute to the local economy? And then to say that it is not a well thought out plan, when clearly the BOT is spending much time working with the concept? I was horrified. If the SIUC Chancellor is completely unaware of the location of SIUE in the Metropolitan ST Louis area, and its importance to the Edwardsville, Glen Carbon, and overall Metro East community, he is ill informed at best. I am not a member of the SIUE Faculty Association, but I did borrow their suggested language from below. Thank you for your time.

To the SIU Board of Trustees,
I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.
As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.
Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.
SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.
However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving. It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Ann Dirks-Linhorst, Ph.D., J.D.
Professor
Department of Criminal Justice Studies
Southern Illinois University Edwardsville
1211 Peck Hall
P.O. Box 1455
Edwardsville, IL 62026
618.650.5694 **NOTE: FOR INTERIM OFFICE OF EOA DUTIES, PLEASE CALL 618.650.2333 TO REACH ME**
pdirksl@siue.edu

Misty D Whittington

From: Poole-Jones, Katherine <kpoole@siue.edu>
Sent: Monday, April 09, 2018 3:27 PM
To: Misty D Whittington
Subject: reallocation of System funding between SIU-Edwardsville and SIU-Carbondale

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,
Katherine Poole-Jones

--
Katherine Poole-Jones
Associate Professor of Art History
Department of Art and Design
Southern Illinois University Edwardsville
PO Box 1774
Edwardsville, IL 62026-1774
(618) 650-2565

Misty D Whittington

From: [redacted] on behalf of Steve Tamari <stamari@siue.edu>
Sent: Monday, April 09, 2018 3:30 PM
To: Misty D Whittington
Subject: Please Support Proposal GG-1

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Steve Tamari, Historical Studies

Misty D Whittington

From: Umbaugh, Scott <sumbaug@siue.edu>
Sent: Monday, April 09, 2018 3:58 PM
To: Misty D Whittington
Subject: SIU budget re-allocation

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardsville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Scott Umbaugh

From: Fricke, Gretchen <gfricke@siue.edu>
Sent: Monday, April 09, 2018 8:45 PM
To: Randy J Dunn
Subject: Re: Thank you

Wow, interesting news about the new BOT appointee!

Sent from my iPhone

On Apr 9, 2018, at 8:41 PM, Randy J Dunn <rdunn@siu.edu> wrote:

> Thanks Gretchen, glad to be with everyone and appreciate your collective advocacy. Keep pushing on this and will see you this week.
>
> Sent from my iPad
>
> On Apr 9, 2018, at 4:56 PM, Fricke, Gretchen <gfricke@siue.edu> wrote:
>
> > Dear Drs. Dunn and Colwell,
> >
> > Thank you for your visit with the SIUE University Staff Senate last week. I greatly appreciate your willingness to meet with us and offer such candid conversation. I've heard nothing but positive comments from senators present.
> >
> > Your visit was especially timely as the SIU reallocation conversations continue. You've given us a better vantage point and historical perspective as we read the press reports and public comments regarding this topic.
> >
> > I look forward to seeing you both on Thursday on SIUC's campus.
> >
> > If the SIUE University Staff Senate can ever be of assistance to either of you, please don't hesitate to contact me.
> >
> > Best,
> > Gretchen
> > Gretchen D. Fricke
> > Director, Student Services, School of Education, Health and Human Behavior
> > University Staff Senate President, 2017-18 academic year
> > Southern Illinois University Edwardsville
> > (618) 650-3580, FAX (618) 650-5468
> > www.siue.edu/education
> > <image001.jpg>

From: announce-bounces@lists.siue.edu on behalf of McIlhagga, Douglas <dmcilha@siue.edu>
Sent: Monday, April 09, 2018 8:51 PM
To: announce@lists.siue.edu
Subject: Gov. Rauner Appoints Britton to SIU Board of Trustees
Attachments: ATT00001.txt

Governor Bruce Rauner appointed Tom Britton to the SIU Board of Trustees today, filling the seat that has been vacant during this academic year.

Britton is a former SIUC vice chancellor and holds three degrees from Carbondale.

It is expected that his appointment will be effective immediately with confirmation review in the Senate later this spring.

The reallocation proposal will be discussed on Wednesday and Thursday at the BOT meeting in Carbondale. Your letters of support and your attendance are greatly appreciated.

Randy Pembrook
Chancellor

From: Randy J Dunn
Sent: Tuesday, April 10, 2018 7:59 AM
To: Fricke, Gretchen
Subject: Re: Thank you

Interesting would be one word...yes.

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: "Fricke, Gretchen" <gfricke@siue.edu>
Date: 4/9/18 8:44 PM (GMT-06:00)
To: Randy J Dunn <rdunn@siu.edu>
Subject: Re: Thank you

Wow, interesting news about the new BOT appointee!

Sent from my iPhone

On Apr 9, 2018, at 8:41 PM, Randy J Dunn <rdunn@siu.edu> wrote:

> Thanks Gretchen, glad to be with everyone and appreciate your collective advocacy. Keep pushing on this and will see you this week.
>
> Sent from my iPad
>
> On Apr 9, 2018, at 4:56 PM, Fricke, Gretchen <gfricke@siue.edu> wrote:
>
> > Dear Drs. Dunn and Colwell,
> >
> > Thank you for your visit with the SIUE University Staff Senate last week. I greatly appreciate your willingness to meet with us and offer such candid conversation. I've heard nothing but positive comments from senators present.
> >
> > Your visit was especially timely as the SIU reallocation conversations continue. You've given us a better vantage point and historical perspective as we read the press reports and public comments regarding this topic.
> >
> > I look forward to seeing you both on Thursday on SIUC's campus.
> >
> > If the SIUE University Staff Senate can ever be of assistance to either of you, please don't hesitate to contact me.
> >
> > Best,
> > Gretchen

Gretchen D. Fricke
Director, Student Services, School of Education, Health and Human Behavior
University Staff Senate President, 2017-18 academic year
Southern Illinois University Edwardsville
(618) 650-3580, FAX (618) 650-5468
www.siue.edu/education

From: Pembrook, Randall <rpembro@siue.edu>
Sent: Tuesday, April 10, 2018 8:06 AM
To: Randy J Dunn;Amy Sholar
Subject: Special meeting

I assume that if we vote on Thursday, there will NOT be a special meeting in May or June to study the allocation matter……?

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

From: Amy Sholar [redacted]
Sent: Tuesday, April 10, 2018 8:09 AM
To: Pembrook, Randall
Cc: Randy J Dunn
Subject: Re: Special meeting

That would be my understanding as well. We need to be prepared for tomorrow.

Today is a busy day. But I will try and accommodate whatever you both need.

Amy

Sent from my iPhone

On Apr 10, 2018, at 8:06 AM, Pembrook, Randall <rpembro@siue.edu> wrote:

> I assume that if we vote on Thursday, there will NOT be a special meeting in May or June to study the allocation matter……?
>
> **Randall G. Pembrook, Chancellor**
> **Southern Illinois University Edwardsville**
> **Campus Box 1151**
> **Edwardsville, IL 62026**
> **618-650-2481**
>
> <image001.jpg>

From: Randy J Dunn
Sent: Tuesday, April 10, 2018 9:04 AM
To: Amy Sholar;Pembrook, Randall
Subject: RE: Special meeting

Probably makes no sense to do so…until what time there is a consultant's report. That's my read as of now.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Amy Sholar [redacted]
Sent: Tuesday, April 10, 2018 8:09 AM
To: Pembrook, Randall <rpembro@siue.edu>
Cc: Randy J Dunn <rdunn@siu.edu>
Subject: Re: Special meeting

That would be my understanding as well. We need to be prepared for tomorrow.

Today is a busy day. But I will try and accommodate whatever you both need.

Amy

Sent from my iPhone

On Apr 10, 2018, at 8:06 AM, Pembrook, Randall <rpembro@siue.edu> wrote:

> I assume that if we vote on Thursday, there will NOT be a special meeting in May or June to study the allocation matter……?
>
> **Randall G. Pembrook, Chancellor**
> **Southern Illinois University Edwardsville**
> **Campus Box 1151**
> **Edwardsville, IL 62026**
> **618-650-2481**
>
> <image001.jpg>

From: Randy J Dunn
Sent: Tuesday, April 10, 2018 10:49 AM
To: Pembrook, Randall
Subject: RE: References

Do you have access to the highlighted newspaper article below? Or point me to where it is and I can go online?

Will want to utilize that at some point on my end, I believe. Of course, am also sure one of the public commenters from up your way will make reference as well…

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Monday, April 09, 2018 7:58 AM
To: Randy J Dunn <rdunn@siu.edu>
Subject: References

July 12 minutes—PP. 15-16 on my printout (no official page numbers). "Dr. Jeff Sabby made his presentation to the Board…..He spoke to three resolutions. The first was regarding the reapportionment"

I believe the Trustees received two resolutions from SIUE regarding the reallocation matter in the last year.

March 30, 2017 presentation on our campus regarding the loan…..with General Thomas present… "We shall say on the record that time has come for that [formula-based, phased reallocation] or at least the review".

May, 2017 FYI, newspaper article regarding the approved loan. Trustee Gilbert "It's going to be a bitter pill for me to swallow to support borrowing money from Edwardsville. I think it's just kicking the can down the road". Speaking of bitter pills…..18 years with no review of the allocation model. Money that could be used at SIUE allocated to Carbondale with little or no hope of it coming back our way (as opposed to a loan which did come back)….that's a very bitter pill for us to swallow at this point…..and yes, we have kicked the can down the road for 18 years on the allocation.

Thanks for trying to move the promises from last year forward!

I'm meeting with Doug this morning.

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026

618-650-2481



From: Pembrook, Randall <rpembro@siue.edu>
Sent: Tuesday, April 10, 2018 11:20 AM
To: Randy J Dunn
Subject: RE: Special meeting

Thanks. I agree.

From: Randy J Dunn <rdunn@siu.edu>
Sent: Tuesday, April 10, 2018 9:04 AM
To: Amy Sholar [redacted]; Pembrook, Randall <rpembro@siue.edu>
Subject: RE: Special meeting

Probably makes no sense to do so…until what time there is a consultant's report. That's my read as of now.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Amy Sholar [redacted]
Sent: Tuesday, April 10, 2018 8:09 AM
To: Pembrook, Randall <rpembro@siue.edu>
Cc: Randy J Dunn <rdunn@siu.edu>
Subject: Re: Special meeting

That would be my understanding as well. We need to be prepared for tomorrow.

Today is a busy day. But I will try and accommodate whatever you both need.

Amy

Sent from my iPhone

On Apr 10, 2018, at 8:06 AM, Pembrook, Randall <rpembro@siue.edu> wrote:

> I assume that if we vote on Thursday, there will NOT be a special meeting in May or June to study the allocation matter……?
>
> **Randall G. Pembrook, Chancellor**
> **Southern Illinois University Edwardsville**
> **Campus Box 1151**
> **Edwardsville, IL 62026**
> **618-650-2481**


<image001.jpg>

From: Pembrook, Randall <rpembro@siue.edu>
Sent: Tuesday, April 10, 2018 11:42 AM
To: Randy J Dunn
Subject: RE: References

The "bitter pill" came from an article in The Southern on April 6, 2017.

RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Tuesday, April 10, 2018 10:49 AM
To: Pembrook, Randall <rpembro@siue.edu>
Subject: RE: References

Do you have access to the highlighted newspaper article below? Or point me to where it is and I can go online?

Will want to utilize that at some point on my end, I believe. Of course, am also sure one of the public commenters from up your way will make reference as well…

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Monday, April 09, 2018 7:58 AM
To: Randy J Dunn <rdunn@siu.edu>
Subject: References

July 12 minutes—PP. 15-16 on my printout (no official page numbers). "Dr. Jeff Sabby made his presentation to the Board…..He spoke to three resolutions. The first was regarding the reapportionment"

I believe the Trustees received two resolutions from SIUE regarding the reallocation matter in the last year.

March 30, 2017 presentation on our campus regarding the loan…..with General Thomas present… "We shall say on the record that time has come for that [formula-based, phased reallocation] or at least the review".

May, 2017 FYI, newspaper article regarding the approved loan. Trustee Gilbert "It's going to be a bitter pill for me to swallow to support borrowing money from Edwardsville. I think it's just kicking the can down the road". Speaking of bitter pills…..18 years with no review of the allocation model. Money that could be used at SIUE allocated to Carbondale with little or no hope of it coming back our way (as opposed to a loan which did come back)….that's a very bitter pill for us to swallow at this point…..and yes, we have kicked the can down the road for 18 years on the allocation.

Thanks for trying to move the promises from last year forward!

I'm meeting with Doug this morning.

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

From: Misty D Whittington <mistyw@siu.edu>
Sent: Tuesday, April 10, 2018 1:05 PM
To: Amy Sholar [redacted];J. Phil Gilbert;Joel Sambursky;lujanse@siu.edu;Marsha Ryan;Randal Thomas;Samuel Robert Beard;sportwo@siu.edu;Thomas C Britton
Cc: Randy J Dunn
Subject: SIUE Support Letters
Attachments: SIUEsupportletters39-56.pdf

Dear Board Members,

Please find the attached letters received in the Board Office.

Thanks.

Misty

_____

Misty Whittington
Executive Secretary
Office of the Board of Trustees
Southern Illinois University
MC 6801
Carbondale, IL 62901
Phone: 618/536-3357
Fax: 618/536-3404
E-mail: mistyw@siu.edu

Misty D Whittington

From: Bedoya, Carlos <cbedoya@siue.edu>
Sent: Tuesday, April 10, 2018 10:56 AM
To: Misty D Whittington
Subject: Agenda Item GG-1 for April 12, 2018

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Kind Regards,

Carlos Bedoya
Chief Broadcast Engineer
88.7 WSIE THE SOUND
618-650-3269
Campus Box 1773
Edwardsville, IL 62026-1773

Misty D Whittington

From: Zimmermann, Julie <julzimm@siue.edu>
Sent: Monday, April 09, 2018 8:38 PM
To: Misty D Whittington
Subject: Agenda item GG-1

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Julie A. Zimmermann, PhD
Professor
Department of Anthropology
Southern Illinois University Edwardsville
Edwardsville, IL 62026-1451
(618)650-2157
julzimm@siue.edu

Misty D Whittington

From: Witt, Kenneth <kwitt@siue.edu>
Sent: Monday, April 09, 2018 5:20 PM
To: Misty D Whittington
Subject: Budget considerations

Hello SIU Trustees,

You are likely receiving many emails at this point regarding the potential reallocation of System funds. Each side will have passionate points with various qualifiers and address of academic and economic impact. The "weeds" will be thick. Nevertheless, the simply reality is that SIUE has had a disproportionately lower allocation of the budget respective to student numbers for many years and a logical formula to address this disparity, with appropriate consideration of the respective missions, is long overdue.

Best wishes and good luck,

Ken Witt

Ken A. Witt Ph.D.

Professor

Southern Illinois University Edwardsville

School of Pharmacy

Department of Pharmaceutical Sciences

Misty D Whittington

From: Vicki VanTuyle [redacted]
Sent: Tuesday, April 10, 2018 6:09 AM
To: Misty D Whittington
Subject: Letter to SIU Board of Trustees

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Vicki Van Tuyle, EdD
Associate Professor
Educational Leadership
SIUE

Misty D Whittington

From: Twesten, Terry <ttweste@siue.edu>
Sent: Monday, April 09, 2018 4:34 PM
To: Misty D Whittington
Subject: Funding Fairness

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Thank you!

Sincerely,

Terry Twesten
Campus Recreation
Office Support Specialist
Southern Illinois University-Edwardsville
618-650-3336
ttweste@siue.edu

Misty D Whittington

From: Matthew Schunke [redacted]
Sent: Tuesday, April 10, 2018 9:57 AM
To: Misty D Whittington
Subject: System Funding Reallocation

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Matthew Schunke

Associate Professor, SIUE

Misty D Whittington

From: Schapman, Marc <maschap@siue.edu>
Sent: Monday, April 09, 2018 4:37 PM
To: Misty D Whittington
Subject: Reallocation of System funding

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Dr. Marc Schapman
Associate Professor of Voice
Southern Illinois University Edwardsville
maschap@siue.edu
https://maschap.wixsite.com/mysite

Misty D Whittington

From: S Rigney [redacted]
Sent: Tuesday, April 10, 2018 11:14 AM
To: Misty D Whittington
Subject: Message

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Steve Rigney

Facilities Maintenance, SIUE
Lead Engineer

Misty D Whittington

From: Osouli, Abdolreza <aosouli@siue.edu>
Sent: Tuesday, April 10, 2018 11:47 AM
To: Misty D Whittington
Subject: SIUE and SIUC reallocation

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Abdolreza Osouli, Ph.D., P.E.
Associate Professor
2043 Engineering Building
Civil Engineering Department
Southern Illinois University Edwardsville
Phone: 618-650-2816, Fax: 618-650-2555
Email: aosouli@siue.edu

Misty D Whittington

From: Manuel, Jeffrey <jemanue@siue.edu>
Sent: Monday, April 09, 2018 9:55 PM
To: Misty D Whittington
Subject: Reallocation of system funding

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36 percent of System resources, while Carbondale receives fully 64 percent.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60 percent of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Jeff Manuel

Jeff Manuel

Associate Professor

Department of Historical Studies

Southern Illinois University Edwardsville

618-650-2414

jemanue@siue.edu

Author of Taconite Dreams: The Struggle to Sustain Mining on Minnesota's Iron Range, 1915-2000
https://urldefense.proofpoint.com/v2/url?u=https-3A__www.upress.umn.edu_book-2Ddivision_books_taconite-2Ddreams&d=DwIGaQ&c=jrLYy3FV6j9HoN3FfGW-SLJoSRpiMyAzztY4B1tagEk&r=pPvSNl_SaFQfZT6vtORxpQ&m=647LwzFEt_fQtl8Glca9ezpkSReV9fy3fFRT3eQRbm8&s=jJFC1reu-hNocxdocnKwrek3s2xdItYJZW2mnl5tVxM&e=

Misty D Whittington

From: Koehler, Dan <dkoehle@siue.edu>
Sent: Tuesday, April 10, 2018 7:34 AM
To: Misty D Whittington
Subject: Reallocation of State Appropriations for the SIU system

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Daniel Koehler
Key Control Carpenter
Southern Illinois University, Edwardsville
Box 1039
Edwardsville, IL 62026
dkoehle@siue.edu
618-650-3201 Office
618-650-2595 Fax

SIUe

The task of the modern educator is not to cut down jungles, but to irrigate deserts.

C. S. Lewis

Misty D Whittington

From: Hanson, Laura <lahanso@siue.edu>
Sent: Tuesday, April 10, 2018 10:34 AM
To: Misty D Whittington
Subject: SIU budget reallocation

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Dr. Laura Hanson
Professor, Head of Theater Design & Technology
Coordinator of Theater Education
Department of Theater and Dance
Southern Illinois University Edwardsville
Dunham Hall, campus box 1777
Edwardsville, IL 62026
(618) 650-3366

Misty D Whittington

From: rgreenw@siue.edu Greenwalt [redacted]
Sent: Monday, April 09, 2018 4:56 PM
To: Misty D Whittington
Subject: BOT meeting

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Riane Greenwalt
--

Misty D Whittington

From: AFSCME Local 2232 [redacted]
Sent: Monday, April 09, 2018 5:24 PM
To: Misty D Whittington
Subject: GG-1

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,
Jimmy Gillentine

Misty D Whittington

From: Dr. Eddie [redacted]
Sent: Monday, April 09, 2018 7:14 PM
To: Misty D Whittington
Subject: Reallocation of funds in the system

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Edward Ackad

Misty D Whittington

From: [redacted]
Sent: Tuesday, April 10, 2018 7:39 AM
To: Misty D Whittington
Subject: [Fwd: Call to Action]
Attachments: untitled-[1.2]; image001.png

-

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus - by funding us at a more equitable and appropriate level - is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Janet

SIUe
Janet Crouch
Southern Illinois University Edwardsville
Office of the Bursar
618-650-3037 Desk
Fax 618-650-2971
[cid:image005.png@01D3951E.DC19EB40]

Misty D Whittington

From: Brown Amilian, Stacey <stabrow@siue.edu>
Sent: Monday, April 09, 2018 4:07 PM
To: Misty D Whittington
Subject: System funding

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardsville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Stacey

--
Stacey Brown Amilian, PhD
Dr. Brown
Associate Professor
Departmentof Geography
Southern Illinois University Edwardsville
Edwardsville, IL 62026 | 618.650.5735

From: Randy J Dunn
Sent: Tuesday, April 10, 2018 1:48 PM
To: Paula Keith (pkeith@siu.edu)
Subject: FW: SIUE Support Letters
Attachments: SIUEsupportletters39-56.pdf

PPOAT

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Misty D Whittington [mailto:mistyw@siu.edu]
Sent: Tuesday, April 10, 2018 1:05 PM
To: Amy Sholar [redacted] J. Phil Gilbert [redacted] Joel Sambursky [redacted]>; lujanse@siue.edu; Marsha Ryan [redacted]>; Randal Thomas [redacted]>; Samuel Robert Beard [redacted]; sportwo@siue.edu; Thomas C Britton <tbritton@law.siu.edu>
Cc: Randy J Dunn <rdunn@siu.edu>
Subject: SIUE Support Letters

Dear Board Members,

Please find the attached letters received in the Board Office.

Thanks.

Misty

_____

Misty Whittington
Executive Secretary
Office of the Board of Trustees
Southern Illinois University
MC 6801
Carbondale, IL 62901
Phone: 618/536-3357
Fax: 618/536-3404
E-mail: mistyw@siu.edu

Misty D Whittington

From: Bedoya, Carlos <cbedoya@siue.edu>
Sent: Tuesday, April 10, 2018 10:56 AM
To: Misty D Whittington
Subject: Agenda Item GG-1 for April 12, 2018

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Kind Regards,

Carlos Bedoya
Chief Broadcast Engineer
88.7 WSIE THE SOUND
618-650-3269
Campus Box 1773
Edwardsville, IL 62026-1773

Misty D Whittington

From: Zimmermann, Julie <julzimm@siue.edu>
Sent: Monday, April 09, 2018 8:38 PM
To: Misty D Whittington
Subject: Agenda item GG-1

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Julie A. Zimmermann, PhD
Professor
Department of Anthropology
Southern Illinois University Edwardsville
Edwardsville, IL 62026-1451
(618)650-2157
julzimm@siue.edu

Misty D Whittington

From: Witt, Kenneth <kwitt@siue.edu>
Sent: Monday, April 09, 2018 5:20 PM
To: Misty D Whittington
Subject: Budget considerations

Hello SIU Trustees,

You are likely receiving many emails at this point regarding the potential reallocation of System funds. Each side will have passionate points with various qualifiers and address of academic and economic impact. The "weeds" will be thick. Nevertheless, the simply reality is that SIUE has had a disproportionately lower allocation of the budget respective to student numbers for many years and a logical formula to address this disparity, with appropriate consideration of the respective missions, is long overdue.

Best wishes and good luck,

Ken Witt

Ken A. Witt Ph.D.

Professor

Southern Illinois University Edwardsville

School of Pharmacy

Department of Pharmaceutical Sciences

Misty D Whittington

From: Vicki VanTuyle [redacted]
Sent: Tuesday, April 10, 2018 6:09 AM
To: Misty D Whittington
Subject: Letter to SIU Board of Trustees

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Vicki Van Tuyle, EdD
Associate Professor
Educational Leadership
SIUE

Misty D Whittington

From: Twesten, Terry <ttweste@siue.edu>
Sent: Monday, April 09, 2018 4:34 PM
To: Misty D Whittington
Subject: Funding Fairness

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Thank you!

Sincerely,

Terry Twesten
Campus Recreation
Office Support Specialist
Southern Illinois University-Edwardsville
618-650-3336
ttweste@siue.edu

Misty D Whittington

From: Matthew Schunke [redacted]
Sent: Tuesday, April 10, 2018 9:57 AM
To: Misty D Whittington
Subject: System Funding Reallocation

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Matthew Schunke

Associate Professor, SIUE

Misty D Whittington

From: Schapman, Marc <maschap@siue.edu>
Sent: Monday, April 09, 2018 4:37 PM
To: Misty D Whittington
Subject: Reallocation of System funding

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Dr. Marc Schapman
Associate Professor of Voice
Southern Illinois University Edwardsville
maschap@siue.edu
https://maschap.wixsite.com/mysite

Misty D Whittington

From: S Rigney [redacted]
Sent: Tuesday, April 10, 2018 11:14 AM
To: Misty D Whittington
Subject: Message

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Steve Rigney

Facilities Maintenance, SIUE
Lead Engineer

Misty D Whittington

From: Osouli, Abdolreza <aosouli@siue.edu>
Sent: Tuesday, April 10, 2018 11:47 AM
To: Misty D Whittington
Subject: SIUE and SIUC reallocation

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Abdolreza Osouli, Ph.D., P.E.
Associate Professor
2043 Engineering Building
Civil Engineering Department
Southern Illinois University Edwardsville
Phone: 618-650-2816, Fax: 618-650-2555
Email: aosouli@siue.edu

Misty D Whittington

From: Manuel, Jeffrey <jemanue@siue.edu>
Sent: Monday, April 09, 2018 9:55 PM
To: Misty D Whittington
Subject: Reallocation of system funding

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36 percent of System resources, while Carbondale receives fully 64 percent.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60 percent of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Jeff Manuel

Jeff Manuel

Associate Professor

Department of Historical Studies

Southern Illinois University Edwardsville

618-650-2414

jemanue@siue.edu

Author of Taconite Dreams: The Struggle to Sustain Mining on Minnesota's Iron Range, 1915-2000
https://urldefense.proofpoint.com/v2/url?u=https-3A__www.upress.umn.edu_book-2Ddivision_books_taconite-2Ddreams&d=DwIGaQ&c=jrLYy3FV6j9HoN3FfGW-SLJoSRpiMyAzztY4B1tagEk&r=pPvSNl_SaFQfZT6vtORxpQ&m=647LwzFEt_fQtl8Glca9ezpkSReV9fy3fFRT3eQRbm8&s=jJFC1reu-hNocxdocnKwrek3s2xdItYJZW2mnl5tVxM&e=

Misty D Whittington

From: Koehler, Dan <dkoehle@siue.edu>
Sent: Tuesday, April 10, 2018 7:34 AM
To: Misty D Whittington
Subject: Reallocation of State Appropriations for the SIU system

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Daniel Koehler
Key Control Carpenter
Southern Illinois University, Edwardsville
Box 1039
Edwardsville, IL 62026
dkoehle@siue.edu
618-650-3201 Office
618-650-2595 Fax

SIUe

The task of the modern educator is not to cut down jungles, but to irrigate deserts.

C. S. Lewis

Misty D Whittington

From: Hanson, Laura <lahanso@siue.edu>
Sent: Tuesday, April 10, 2018 10:34 AM
To: Misty D Whittington
Subject: SIU budget reallocation

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Dr. Laura Hanson
Professor, Head of Theater Design & Technology
Coordinator of Theater Education
Department of Theater and Dance
Southern Illinois University Edwardsville
Dunham Hall, campus box 1777
Edwardsville, IL 62026
(618) 650-3366

Misty D Whittington

From: rgreenw@siue.edu Greenwalt [redacted]
Sent: Monday, April 09, 2018 4:56 PM
To: Misty D Whittington
Subject: BOT meeting

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Riane Greenwalt
--

Misty D Whittington

From: AFSCME Local 2232 [redacted]
Sent: Monday, April 09, 2018 5:24 PM
To: Misty D Whittington
Subject: GG-1

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,
Jimmy Gillentine

Misty D Whittington

From: Dr. Eddie [redacted]
Sent: Monday, April 09, 2018 7:14 PM
To: Misty D Whittington
Subject: Reallocation of funds in the system

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Edward Ackad

Misty D Whittington

From: [redacted]
Sent: Tuesday, April 10, 2018 7:39 AM
To: Misty D Whittington
Subject: [Fwd: Call to Action]
Attachments: untitled-[1.2]; image001.png

-

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus - by funding us at a more equitable and appropriate level - is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Janet

SIUe
Janet Crouch
Southern Illinois University Edwardsville
Office of the Bursar
618-650-3037 Desk
Fax 618-650-2971
[cid:image005.png@01D3951E.DC19EB40]

Misty D Whittington

From: Brown Amilian, Stacey <stabrow@siue.edu>
Sent: Monday, April 09, 2018 4:07 PM
To: Misty D Whittington
Subject: System funding

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardsville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,

Stacey

--
Stacey Brown Amilian, PhD
Dr. Brown
Associate Professor
Departmentof Geography
Southern Illinois University Edwardsville
Edwardsville, IL 62026 | 618.650.5735

From: Randy J Dunn
Sent: Tuesday, April 10, 2018 1:59 PM
To: Pembrook, Randall
Subject: RE: References

Googled it and saw. You this yes, right: I believe if Carlo "goes there" tomorrow or Thursday, you must also "go there." Just as hard and just as pointed. You've got the lines right in your email below.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Tuesday, April 10, 2018 11:42 AM
To: Randy J Dunn <rdunn@siu.edu>
Subject: RE: References

The "bitter pill" came from an article in The Southern on April 6, 2017.

RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Tuesday, April 10, 2018 10:49 AM
To: Pembrook, Randall <rpembro@siue.edu>
Subject: RE: References

Do you have access to the highlighted newspaper article below? Or point me to where it is and I can go online?

Will want to utilize that at some point on my end, I believe. Of course, am also sure one of the public commenters from up your way will make reference as well…

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Monday, April 09, 2018 7:58 AM

To: Randy J Dunn <rdunn@siu.edu>
Subject: References

July 12 minutes—PP. 15-16 on my printout (no official page numbers). "Dr. Jeff Sabby made his presentation to the Board…..He spoke to three resolutions. The first was regarding the reapportionment"

I believe the Trustees received two resolutions from SIUE regarding the reallocation matter in the last year.

March 30, 2017 presentation on our campus regarding the loan…..with General Thomas present… "We shall say on the record that time has come for that [formula-based, phased reallocation] or at least the review".

May, 2017 FYI, newspaper article regarding the approved loan. Trustee Gilbert "It's going to be a bitter pill for me to swallow to support borrowing money from Edwardsville. I think it's just kicking the can down the road". Speaking of bitter pills…..18 years with no review of the allocation model. Money that could be used at SIUE allocated to Carbondale with little or no hope of it coming back our way (as opposed to a loan which did come back)….that's a very bitter pill for us to swallow at this point…..and yes, we have kicked the can down the road for 18 years on the allocation.

Thanks for trying to move the promises from last year forward!

I'm meeting with Doug this morning.

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

From: Randy J Dunn
Sent: Tuesday, April 10, 2018 2:27 PM
To: Janis Esch
Subject: Questions

Hey Janis…good to see you today and thanks for taking the time with the ed board.

--The FY18 Operating Budget (all funds and purposes) is $369,888,600. (I was a little high…given previous year cuts now reflected...) So the reallocation comprises about **1.4%** of the current operating budget for SIUC.

--The percentage of approps going to the School of Medicine (before taking into account the SIUC/SIUE allocation) has been consistent at between **17.5-18.5%** of the total GRF appropriation to SIU.

Hope this helps and let me know if anything else is needed. RD

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Misty D Whittington <mistyw@siu.edu>
Sent: Tuesday, April 10, 2018 2:31 PM
To: Amy Sholar [redacted];J. Phil Gilbert;Joel Sambursky;lujanse@siue.edu;Marsha Ryan;Randal Thomas;Samuel Robert Beard;sportwo@siue.edu;Thomas C Britton
Cc: Randy J Dunn
Subject: FW: Historical information

Dear Board Members,

Please find the following:

Misty Whittington
Executive Secretary
Office of the Board of Trustees
Southern Illinois University
MC 6801
Carbondale, IL 62901
Phone: 618/536-3357
Fax: 618/536-3404
E-mail: mistyw@siu.edu

From: Amy Sholar [redacted]
Sent: Tuesday, April 10, 2018 2:20 PM
To: Misty D Whittington
Subject: Fwd: Historical information

Please forward to the full Board

Amy

Sent from my iPhone

Begin forwarded message:

> **From:** "Kerber, Stephen" <skerber@siue.edu>
> **Date:** April 10, 2018 at 1:21:20 PM CDT
> **To:** Amy Sholar [redacted]
> **Cc:** "Kerber, Stephen" <skerber@siue.edu>
> **Subject: RE: Historical information**
>
> Given the events that have transpired since the end of last week, please feel free to share these comments. I would very much prefer to see the system reformed rather than see it break apart.
>
> Steve Kerber
>
> -----Original Message-----

From: Amy Sholar [redacted]
Sent: Tuesday, April 10, 2018 1:01 PM
To: Kerber, Stephen <skerber@siue.edu>
Subject: Re: Historical information

I would like to share this with the full Board?

Amy Sholar

Sent from my iPhone

> On Apr 10, 2018, at 9:53 AM, Kerber, Stephen <skerber@siue.edu> wrote:
>
> Dear Ms. Sholar:
>
> In light of the aggressive push back in the past few days by the Carbondale community, I hope each of the trustees will understand that failure to support a dynamic, data-driven budget reallocation model recommended by a neutral consultant will lead directly to a dissolution of the SIU system. There is simply no reason for the citizens of Southwestern Illinois and their political representatives to support an archaic budget model that perpetually rewards SIUC for inefficiency and penalizes SIUE for efficiency. If the missions of the universities cannot evolve and if the system budget cannot evolve, then the system will break. That would be unfortunate and harmful to both universities but more harmful to SIUC. However, a continuation of the existing asymmetric relationship is not realistic, just or sustainable.
>
> Respectfully yours,
>
> Steve Kerber
>
> -----Original Message-----
> From: Amy Sholar [redacted]
> Sent: Monday, March 26, 2018 2:33 PM
> To: Kerber, Stephen <skerber@siue.edu>
> Subject: Re: Historical information
>
> Great. They will go out ASAP.
>
> Thanks to you as well.

Amy Sholar

On Mar 26, 2018, at 2:12 PM, Kerber, Stephen <skerber@siue.edu> wrote:

Hi, Ms. Sholar:

You are most welcome to share the information in the documents with your BOT colleagues and anyone else. The documents were shared at the time of creation and they are available on the University Archives web site.

Thank you again for your continuing efforts on behalf of SIUE.

Steve Kerber

-----Original Message-----

From: Amy Sholar [redacted]

Sent: Monday, March 26, 2018 2:03 PM

To: Kerber, Stephen <skerber@siue.edu>

Subject: Historical information

Dr. Kerber:

I appreciate the historical information you provided me. I have reviewed it carefully and find it informative. May I disseminate to the entire Board? I think many of the newer trustees may find the information helpful.

Thank you again and I look forward to your response.

Amy Sholar

From: Janis Esch <Janis.Esch@thesouthern.com>
Sent: Tuesday, April 10, 2018 2:54 PM
To: Randy J Dunn
Subject: RE: Questions

Thanks, Dr. Dunn! It's always a pleasure. I'll see you at the meetings this week.

K. JANIS ESCH
Reporter
The Southern Illinoisan | thesouthern.com
janis.esch@thesouthern.com
Office: (618) 351-5082
Cell: [redacted]

From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Tuesday, April 10, 2018 2:27 PM
To: Janis Esch <Janis.Esch@thesouthern.com>
Subject: Questions

Hey Janis…good to see you today and thanks for taking the time with the ed board.

--The FY18 Operating Budget (all funds and purposes) is $369,888,600. (I was a little high…given previous year cuts now reflected...) So the reallocation comprises about **1.4%** of the current operating budget for SIUC.

--The percentage of approps going to the School of Medicine (before taking into account the SIUC/SIUE allocation) has been consistent at between **17.5-18.5%** of the total GRF appropriation to SIU.

Hope this helps and let me know if anything else is needed. RD

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Misty D Whittington <mistyw@siu.edu>
Sent: Tuesday, April 10, 2018 4:14 PM
To: Randy J Dunn
Subject: FW: More Letters to the Board
Attachments: 710bookstore041018.pdf; CityofPinkneyville041018.pdf; Klein041018.pdf; Kolkovich041018.pdf; Pinckneyville Chamber SIUC funds allocation.pdf; StephensMurphyMayor041018.pdf; Weicorchek041018.pdf; Chwaliszletter041018.pdf

---

Misty Whittington
Executive Secretary
Office of the Board of Trustees
Southern Illinois University
MC 6801
Carbondale, IL 62901
Phone: 618/536-3357
Fax: 618/536-3404
E-mail: mistyw@siu.edu

From: Misty D Whittington
Sent: Tuesday, April 10, 2018 4:09 PM
To: 'Amy Sholar [redacted])'; 'J. Phil Gilbert'; 'Joel Sambursky'; 'Luke Jansen'; 'Marsha G. Ryan'; 'Randal Thomas'; 'Sam Beard'; 'sportwo@siu.edu'; 'Tom Britton'
Subject: More Letters to the Board

Dear Board Members,

Please find attached eight more letters received today for the Board.

Thank you.

Misty

Misty Whittington
Executive Secretary
Office of the Board of Trustees
Southern Illinois University
MC 6801
Carbondale, IL 62901
Phone: 618/536-3357
Fax: 618/536-3404
E-mail: mistyw@siu.edu

April 4, 2018

Phil Wieczorek
[redacted]

Dear Chairperson Sholar,

My name is Phil Wieczorek, I am a 1981 and 1983 graduate of SIU-C. I am also the proud father of a soon to be graduate of SIU-C, she will receive her degree in Political Science this May.

To say the least I loved my time at SIU-C and still love the University. While I was at SIU-C, in addition to being a student I was an RA in the towers for two years, a Head Resident in Thompson Point and a Teaching Assistant in the education department. I cannot tell you how excited I was when my daughter decided to attend SIU-C. She has also enjoyed her experience.

At the end of this June I will be retiring from my career in education. I have been in education for 32 years, the last 23 as a middle school principal.

Over the past two years, while visiting the university I have read and noticed the decline in enrollment and how that has effected the over all atmosphere on campus. I would like to see how I could help turn that around. When I attended SIU-C, a very high percentage of the students came from the Chicago suburbs, as I did. I currently live in Downers Grove and work in Lombard, both towns are about 30 miles west of the city. My school has about 1,100 students and feeds into Glenbard School District 87, which has four large high schools in the area. When I talk to my former students I rarely, if ever, hear them mention SIU-C as a school they are considering. That's troubling to me. I know we have an outstanding university and we need to promote it better to these prospective students.

With my retirement just around the corner, I will soon have some free time. With my background in education, experience at SIU-C, I would really enjoy the opportunity to work with you or whomever you recommend at SIU-C, to help bring these students to our great university. I would appreciate the opportunity to share my thoughts and ideas.

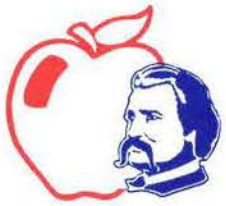
Thank you for your time. I look forward to hearing from you.

Phil Wieczorek

[redacted]

RECEIVED
APR 10 2018
SIU Board of Trustees

Will Stephens
Mayor



City of Murphysboro
Birthplace of General John A. Logan
Home of the Apple Festival

April 10th 2018

To Members of the SIU Board of Trustees,

I write today in order to express my opposition to the potential reallocation of funds from Southern Illinois University Carbondale to Southern Illinois University Edwardsville. The negative impact this would have on the Carbondale campus, the City of Carbondale, and surrounding area is obvious. Chancellor Montemagno wrote recently that such a reduction would be equal to the layoff of 110 employees and have a regional financial impact of removing 39 million from the local economy. I agree with his assessment.

Furthermore, as a graduate of SIU Carbondale, I am disappointed that the Edwardsville contingent of the Board of Trustees would be advocating such a proposal. At a time when the Carbondale Campus is struggling it would be encouraging to have a hand of friendship extended instead of a poison chalice. I do not believe this reallocation should go forward, but at minimum there needs to be an extensive study of such a reallocation before such a damaging action is taken.

Sincerely,

Will Stephens

Mayor of Murphysboro.

Daum Building • 1101 Walnut Street • Murphysboro, Illinois 62966
(618) 684-4961 • (618) 684-3522 • Fax (618) 684-4049 • e-mail: mayor@murphysboro.com

April 10, 2018

Dear Members of the Southern University Board of Trustees-

We are writing today to respectfully request that you not shift financial resources from the Carbondale campus to the Edwardsville Campus during your April 12, 2018 board meeting. As stated under resolution GG-1, $5.1 million would be reallocated to Edwardsville in FY19 - said reallocation would continue annually for four years. This shift would cause irreversible damage to our region.

Aside from the obvious direct impact this enormous shift would have on the Carbondale, IL economy, as detailed in the letter from the Carbondale Chamber of Commerce, it will also directly impact Perry County, IL. As of May, 2017, there are 104 residents in Perry County that are employed with Southern Illinois University in Carbondale. In a statement posted on Montemagno blog earlier is month, this initial reallocation would be equal to the layoffs of 110 faculty and staff and could threaten the university's financial stability. Undoubtedly those layoffs will impact the residents of Perry County that the University employs.

The Pinckneyville Chamber of Commerce stands with Representatives Mike Bost, Paul Schmipf, Dale Fowler, Terri Bryant, Dave Severin, and Natalie Phelps in asking this board to take a step back and realize the forward progress SIUC has made these past few years, and allow them more time to continue with this trend before asking them to reallocate such a great portion of their budget.

Sincerely,

Genevieve M Brammeier

Genevieve M. Brammeier, President

4 South Walnut Street Pinckneyville, IL 62274
Telephone: 618-357-3243 | chamber.pville@gmail.com

www.pinckneyville.com

Misty D Whittington

From: Kolkovich, Janice <jkolkov@siue.edu>
Sent: Tuesday, April 10, 2018 2:39 PM
To: Misty D Whittington
Subject: Meeting

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardsville weathered the economic recession and the state budget crisis with about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

As a member of the AFSCME negotiations team for our union, I may attest to our membership not being happy with the position that was conveyed to us from President Dunn. He stated there were no funds in the budget for raises to our membership.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best staff and faculty. These steps help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board. We have earned it and we are now in danger of losing our best and brightest if our “second tier” status in the System is not addressed.

Sincerely,

Download the SIUe phone App
and view your bill in a snap!



SIUe
Janice Kolkovich
Southern Illinois University Edwardsville
Office of the Bursar
618-650-3135 Desk
618-650-2971 Fax

SOUTHERN ILLINOIS UNIVERSITY
EDWARDSVILLE

6 April 2018

Ms. Misty Whittington
Executive Secretary of the Board
Office of the Southern Illinois University Board of Trustees
1400 Douglas Drive
Mailcode 6801
Carbondale, IL 62901

Dear SIUE Board of Trustees:

As an alum (twice) of SIUC, a professor at SIUE for over 16 years and a Faculty Senator representing the School of Education, Health and Human Behavior, I would like to commend you on your willingness to carefully examine and consider reallocation of SIU system funding.

The "phased-in" approach to a more realistic allocation seems both necessary and prudent for the health of the entire system and the students we serve. An instant $17+ million shift from SIUC to SIUE would likely unhinge our Carbondale campus and no one wants that—especially someone who grew up there.

The years of careful planning for lean and thoughtful spending that we have done at SIUE has been difficult, but has benefitted our university and students in many ways. I hope Carbondale can have some of the same benefits if the budgets are more realistically aligned.

Please support the proposed Phase I Reallocation of Appropriation Budget, SIUC and SIUE that you will be considering at the meeting on April 12.

All the best,

Nicole Aydt Klein, PhD, MCHES
Professor and Faculty Senator, SIUE

RECEIVED
APR 10 2018
SIU Board of Trustees

School of Education, Health and Human Behavior
Department of Kinesiology and Health Education
Vadalabene Center, Suite 2616, Campus Box 1126, Edwardsville, Illinois 62026-1126, 618/650-3252

"The friendly little city"

City of Pinckneyville

104 South Walnut Street
Pinckneyville, Illinois 62274
(618) 357-6916

Larry S. West
City Clerk

ROBERT L. SPENCER
Mayor

April 5, 2018

Dear Members of the Southern Illinois University Board of Trustees,

I am concerned about some recent news that has been brought to my attention. Your Board is considering a resolution that would shift financial resources from the Carbondale to the Edwardsville campus at the April 12, 2018 board meeting. Under Resolution GG-1, $5.1 million would be reallocated to Edwardsville in FY19 and would continue annually for four years.

Our area has faced some hard economic times in the past and in Pinckneyville, we are doing our best to tighten our belt and do what we can to continue to make this a great place to live and work. This initial $5.1 million reduction at SIUC would most certainly have a negative economic impact on our community. At last count, we had 104 SIUC employees living in Perry County. The unemployment rate in Perry County as of February, 2018 was 5.3%. We simply cannot afford any more job loss in this area. If enrollment continues to decline (and possibly will with this initial loss of funding), this change to enrollment based funding sets precedent to continue this reallocation to the metro-east area.

Of our High School students who go continue their education through our Murphy Wall Rend Lake College Pinckneyville campus, one third plan to attend SIUC because of it's close proximity to their homes and jobs. Removal of funding to SIUC limits the choices of our students.

SIUC is and has been an economic engine for southern Illinois. I believe that your wish is to continue to provide a quality education to students in and around our region and to grow your enrollment and my hope is that this is granted. However, from the information I have gleaned, the initial $5.1 million reduction would have a negative economic impact of more than $39 million in southern Illinois. This kind of loss to our already impoverished region is not one that I can support.

I respectfully request that you delay what I feel would be a negative impact to SIUC and the surrounding region. Give SIUC, and the surrounding region, time to benefit from some of the successful actions being taken by our area communities. Our area is just climbing out of the last recession and we need time to showcase what a great and resilient community southern Illinois is. This administration is committed to seeing SIUC restored to the great educational facility it was and I am happy to assist in the process.

Sincerely,

Robert L. Spencer, Mayor

PINCKNEYVILLE CITY COMMISSIONERS

WILLIAM B. STOTLAR — Accounts & Finance
KEVIN B. HICKS — Public Health & Safety
SAMMY D. PERADOTTA — Streets & Public Improvement
DAVID M. STONE — Public Property

Misty D Whittington

From: Kathleen Chwalisz Rigney <chwalisz@siu.edu>
Sent: Tuesday, April 10, 2018 3:52 PM
To: Misty D Whittington
Subject: Memo for BOT
Attachments: Chwalisz Report to BOT--April 2018.pdf

Hi Misty,

I would appreciate it if you would send this memo to the Board of Trustees members.

I slightly shorter version of this document is slated to appear in the Southern Illinoisan tomorrow, but I wanted to make sure that they got to see it.

Thanks,

Kathie

Kathleen Chwalisz, Ph.D.
Director, Counseling Psychology Program
Professor & Licensed Psychologist
Fellow of the American Psychological Association (Divisions 17 & 22)
Department of Psychology
Southern Illinois University
Carbondale, IL 62901-6502
(618) 453-3541 (office)
(618) 453-3563 (fax)
chwalisz@siu.edu

To: SIU Board of Trustees

From: Kathleen Chwalisz, Ph.D.
Professor and *Former* President, SIUC Faculty Senate

Date: April 8, 2018

Re: SIU Carbondale—Threatened from Inside and Out

On March 20th, I stepped down from my post as SIUC Faculty Senate president, a month before the end of my year-long term. I had become a controversial figure for supporting Chancellor Montemagno—and for trying to maintain a functioning shared governance system that was being hijacked by distorted political machinations on campus.

This year, a small group of faculty and students has been purposefully disrupting badly needed and long called-for renovations to the SIUC organization. This **disruption has allowed SIUC's reputation to be harmed to the point that *now* has been identified as an opportune time to request that over $5 million dollars be reallocated from SIUC to SIUE.** Last week, a resolution entitled the "*Authorization for Phase I Reallocation of Appropriation Budget, SIUC and SIUE*" was placed on the April Board of Trustees (BOT) agenda by President Randy Dunn, blindsiding the SIUC leadership. I don't understand how President Dunn would find any managerial wisdom in such a move (i.e., CEO of an organization taking resources away from a unit that is in the middle of a revitalizing transition and putting them into a unit that could grow with added resources but is thriving nonetheless). This move is especially perplexing since the SIU BOT had voted, in March, to engage a third-party consultant to look into questions raised about the system's funding formula. But that's another story…

Last summer, the SIU BOT hired a new permanent Chancellor for SIUC. In my 25 years as a SIUC faculty member, I have seen 14 permanent, acting, or interim SIUC chancellors. With that degree of **leadership turnover**, it is very difficult for any institution, especially a large one, to enact any kind of vision. We have seen enrollment decline since our peak enrollment in 1991, with the steepest declines since 2015 under the most recent prior administration. Some would argue that recent enrollment declines were due to the state budget impasse. However, our enrollment problems were likely exacerbated by interim leadership unwilling/unable to make the tough decisions called for during challenging budgetary times. Over the last several years, the structure and functioning of SIUC suffered from **planning by attrition, rather than thoughtful deployment of our resources to maintain the well-being of the institution, its most productive academic programs, and its most important non-instructional units.**

In my role as Faculty Senate President, I participated actively in the interview process for the new permanent SIUC Chancellor, chairing meetings between the candidates and members of the faculty constituency groups and gathering/sharing feedback from Senate members about the candidates. We interviewed six candidates, who shared their visions for our campus. **Of all the candidates interviewed by the faculty, Carlo Montemagno seemed to have the most comprehensive and accurate understanding of SIUC, our mission, our strengths, our human and infrastructure resources—and our potential!**

Over the last eight months, Chancellor Montemagno has been true to his words, and consistent with those first interactions with us. He introduced his "straw man" proposal, which was built on those initial assessments of our programs/resources, asked for feedback, and has incorporated over 100 changes based on faculty input. **The straw man strategy provided an unprecedented opportunity for shared**

governance—as faculty were provided with a basic framework and charged with developing what their units would ultimately look like. The initial straw man proposal nailed some changes right on the head—about which I've heard faculty and deans say that the proposed changes were consistent with things they had been discussing for years. Where the straw man didn't fit, faculty have proposed alternatives, and Chancellor Montemagno has worked with those proposals.

Over time, I have seen an evolution of thinking on the SIUC campus. When reorganization was first announced, many members of the campus community were startled and skeptical. There has been a steadily building and now sizeable group of faculty and other stakeholders, including myself, who have come to see many possibilities in the reorganization—and who have come to trust Chancellor Montemagno, having seen him repeatedly be true to his words and forthright in his deeds on behalf of SIUC.

In the meantime, a small but vocal group rejected the Chancellor's proposed reorganization. The biggest issue has been the **proposed elimination of departments.** The problem is not with departments per se—the Chancellor and administrative team have told all of us, on many occasions, that they are not against departments. The problem is in the way that departments have come to be defined—as independent units that control their own budgets and activities—a structure that promotes self-focus and allows for a lack of accountability (my words, not the administration's) to the broader institution. **With multiple academic programs combined into schools, faculty are more beholden to each other, programs must work together, and we can lift each other up. Interestingly, the SIU system used to be organized in that way—with all three campuses contributing to the same budget and tied to each other's successes—such that SIUC's contributions to the joint budget during our highest enrolling years supported the fledgling SIUE campus.**

Instead of offering ideas that would help the campus achieve the necessary objectives, the group known as the **Coordinating Committee for Change (CCC), has looked for ways to divide the campus and directed a chorus of orchestrated negativity toward the Chancellor, his proposals, and anyone supporting his efforts—using the media, students, and various other tactics—much to SIUC's detriment as it turns out.**

In case readers are not familiar with the Coordinating Committee for Change, this is a group which overlaps substantially with the SIUC Faculty Association (FA) and Graduate Assistants United (GAU). The Faculty Association represents tenure track faculty on campus, except for the medical school and law school faculty. When I checked last fall, just 21% of SIUC faculty were FA members. Recently reported CCC survey results, in which it was claimed that the "majority of SIUC stakeholders disapprove of restructuring," included the views of just 24% of faculty and even smaller proportions of other stakeholder groups. More recently, we have seen an increased range of attitudes/activity *within* the CCC group—with some members producing reorganization-related proposals and others becoming even more extreme in their opposition.

The CCC has manufactured controversy over various specific aspects of the reorganization plan and process. Much energy has also been spent **launching exposés** over the Chancellor's moving expenses and the jobs offered to his daughter and son-in-law—despite the fact these things were negotiated and approved by President Dunn, although apparently not put in writing or approved by the board, and mysteriously revealed by the opposition and used against the Chancellor, **who never hid these details in the first place**. Chancellor Montemagno also talked, during his interview, about how he would like to relocate his nanotechnology lab and some of the associated researchers to SIUC. Afterward some of us

talked about what a boon that would be to the SIUC Engineering College—but that was also fought by the CCC.

In retrospect, I realize that **this group of faculty and students never intended to work with Chancellor Montemagno or even give him an unobstructed chance to succeed.** In fact, I believe FA leaders were involved in meetings that set these events in motion—before Chancellor Montemagno had even arrived on campus. At the December BOT meeting, Chancellor Montemagno read a threatening email he had received from an FA member, bragging about the many previous Chancellors the FA had undermined. The FA has been in place at SIUC since 1998—that would account for a lot of SIUC's Chancellor turnover.

In my personal remarks to the BOT in February (about which I was publicly attacked by the CCC), I found myself musing about how we had gotten to such a place—where my esteemed colleagues—friends and neighbors whose performances I attended, whose tenure and promotion cases I voted on, who worked on projects and committees with me—had taken such a negative stance against Chancellor Montemagno and his efforts to affect change for SIUC. I also conveyed my **worries that, in their efforts to scuttle the reorganization plan, this small group might inadvertently scuttle the ship that is SIUC. Little did we know how easily those fears could be realized.**

The SIUC faculty, staff, students, and community should be thanking Chancellor Montemagno for being willing to stand up to President Dunn and SIUE—standing up for our jobs and the future of SIU Carbondale! In the reallocation proposal document, the FY19 reallocation was presented as if it was a minor and temporary financial inconvenience. However, as Chancellor Montemagno observed in his blog dated 4/4/2018, "a sudden, $5.1 million reduction in SIUC's state funding: (a) could compromise our financial recovery and stability, (b) would be equal to the layoff of as many as 110 faculty and staff, (c) could damage our student recruitment efforts, and (d) would take more than $39 million from the local economy." We should also be thanking Chancellor Montemagno for all of his other activities and accomplishments this year, such as raising over $20 million in donations for SIUC, actively interacting with the students at campus activities/events, revitalizing campus life, and bringing Coach Jerry Kill back to SIUC as an ambassador for enrollment and athletics—**energetic engagement despite the onslaught.**

I often find myself wondering about and wishing for an alternate reality in which these talented colleagues had put their time, creativity, organization, and energy—that they have put into their opposition—into imagining possibilities and building things for SIUC. As it stands, their **efforts have only made us more vulnerable to**, not only the residual effects of the state budget crisis and normal changes in higher education that demand institutional innovation, but to **threats from a "sister campus" that has somehow gotten the message that it's okay to kick us while we're down.**

Misty D Whittington

From: Randy Johnson - 710 <randyj@seventen.com>
Sent: Tuesday, April 10, 2018 1:43 PM
To: Misty D Whittington
Cc: Chancellor
Subject: realocation of funds

To the Members of the SIU Board of Trustees

As a partner in the ownership of a business that continues to work hard to provide a positive experience and service to both the campus and community, I urge the Board to reconsider any reallocation of funds from the Carbondale campus to Edwardsville. The remaining service providers in Carbondale are obviously struggling under the current enrollment declines, and I do not think they should be further penalized or burdened with a decision to shift funds based on the loss of enrollment. Perhaps not all but most of the local business owners we come in contact with have tried through the years to support each "new plan" to tackle the enrollment issues on campus and in the end with administrators leaving and then another "new plan" coming into play we have been ask to start all over again. To ask the local Carbondale community to shoulder the financial losses that will follow this kind of shift both in resources and in status, is to ask us to carry the loss for decisions we had no part in making. Personally, while I may not have agreed with every plan put forth in the last 15 years, I do believe if any of those plans had stayed in place and been totally supported on campus the results would have been decidedly better than what we have now. Regardless of the statistical evidence on enrollment trends, this move would have an even greater PR and status effect on the Carbondale Campus than the financial one. If the Edwardsville campus had to carry the structure or political components allowed to exist on the Carbondale campus they would not be in the positive position they are in today. If you want to separate the campuses then separate them but give our new Chancellor the support he needs to put at least one plan in place and let that plan follow it's course.

Again please vote no on this realignment of funds.

Randy Johnson
J&S Maroon, LLC
Dba **SEVENTEN – 710CUSTOM**
819 SOUTH ILLINOIS AVE
CARBONDALE, IL 62901
618-549-7304
randyj@seventen.com
#WeAreAllSalukis

From: Randy J Dunn
Sent: Tuesday, April 10, 2018 5:07 PM
To: Paula Keith (pkeith@siu.edu)
Subject: FW: More Letters to the Board
Attachments: 710bookstore041018.pdf; CityofPinkneyville041018.pdf; Klein041018.pdf; Kolkovich041018.pdf; Pinckneyville Chamber SIUC funds allocation.pdf; StephensMurphyMayor041018.pdf; Weicorchek041018.pdf; Chwaliszletter041018.pdf

PPOAT

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Misty D Whittington [mailto:mistyw@siu.edu]
Sent: Tuesday, April 10, 2018 4:14 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: FW: More Letters to the Board

_____

Misty Whittington
Executive Secretary
Office of the Board of Trustees
Southern Illinois University
MC 6801
Carbondale, IL 62901
Phone: 618/536-3357
Fax: 618/536-3404
E-mail: mistyw@siu.edu

From: Misty D Whittington
Sent: Tuesday, April 10, 2018 4:09 PM
To: 'Amy Sholar [redacted]; 'J. Phil Gilbert'; 'Joel Sambursky'; 'Luke Jansen'; 'Marsha G. Ryan'; 'Randal Thomas'; 'Sam Beard'; 'sportwo@siue.edu'; 'Tom Britton'
Subject: More Letters to the Board

Dear Board Members,

Please find attached eight more letters received today for the Board.

Thank you.

Misty

_____

Misty Whittington
Executive Secretary
Office of the Board of Trustees
Southern Illinois University
MC 6801
Carbondale, IL 62901
Phone: 618/536-3357
Fax: 618/536-3404
E-mail: mistyw@siu.edu

April 4, 2018

Phil Wieczorek
[redacted]

Dear Chairperson Sholar,

My name is Phil Wieczorek, I am a 1981 and 1983 graduate of SIU-C. I am also the proud father of a soon to be graduate of SIU-C, she will receive her degree in Political Science this May.

To say the least I loved my time at SIU-C and still love the University. While I was at SIU-C, in addition to being a student I was an RA in the towers for two years, a Head Resident in Thompson Point and a Teaching Assistant in the education department. I cannot tell you how excited I was when my daughter decided to attend SIU-C. She has also enjoyed her experience.

At the end of this June I will be retiring from my career in education. I have been in education for 32 years, the last 23 as a middle school principal.

Over the past two years, while visiting the university I have read and noticed the decline in enrollment and how that has effected the over all atmosphere on campus. I would like to see how I could help turn that around. When I attended SIU-C, a very high percentage of the students came from the Chicago suburbs, as I did. I currently live in Downers Grove and work in Lombard, both towns are about 30 miles west of the city. My school has about 1,100 students and feeds into Glenbard School District 87, which has four large high schools in the area. When I talk to my former students I rarely, if ever, hear them mention SIU-C as a school they are considering. That's troubling to me. I know we have an outstanding university and we need to promote it better to these prospective students.

With my retirement just around the corner, I will soon have some free time. With my background in education, experience at SIU-C, I would really enjoy the opportunity to work with you or whomever you recommend at SIU-C, to help bring these students to our great university. I would appreciate the opportunity to share my thoughts and ideas.

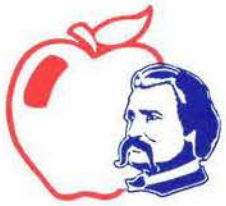
Thank you for your time. I look forward to hearing from you.

Phil Wieczorek

[redacted]

RECEIVED
APR 10 2018
SIU Board of Trustees

Will Stephens
Mayor



City of Murphysboro
Birthplace of General John A. Logan
Home of the Apple Festival

April 10th 2018

To Members of the SIU Board of Trustees,

I write today in order to express my opposition to the potential reallocation of funds from Southern Illinois University Carbondale to Southern Illinois University Edwardsville. The negative impact this would have on the Carbondale campus, the City of Carbondale, and surrounding area is obvious. Chancellor Montemagno wrote recently that such a reduction would be equal to the layoff of 110 employees and have a regional financial impact of removing 39 million from the local economy. I agree with his assessment.

Furthermore, as a graduate of SIU Carbondale, I am disappointed that the Edwardsville contingent of the Board of Trustees would be advocating such a proposal. At a time when the Carbondale Campus is struggling it would be encouraging to have a hand of friendship extended instead of a poison chalice. I do not believe this reallocation should go forward, but at minimum there needs to be an extensive study of such a reallocation before such a damaging action is taken.

Sincerely,

Will Stephens

Mayor of Murphysboro.

Daum Building • 1101 Walnut Street • Murphysboro, Illinois 62966
(618) 684-4961 • (618) 684-3522 • Fax (618) 684-4049 • e-mail: mayor@murphysboro.com

April 10, 2018

Dear Members of the Southern University Board of Trustees-

We are writing today to respectfully request that you not shift financial resources from the Carbondale campus to the Edwardsville Campus during your April 12, 2018 board meeting. As stated under resolution GG-1, $5.1 million would be reallocated to Edwardsville in FY19 - said reallocation would continue annually for four years. This shift would cause irreversible damage to our region.

Aside from the obvious direct impact this enormous shift would have on the Carbondale, IL economy, as detailed in the letter from the Carbondale Chamber of Commerce, it will also directly impact Perry County, IL. As of May, 2017, there are 104 residents in Perry County that are employed with Southern Illinois University in Carbondale. In a statement posted on Montemagno blog earlier is month, this initial reallocation would be equal to the layoffs of 110 faculty and staff and could threaten the university's financial stability. Undoubtedly those layoffs will impact the residents of Perry County that the University employs.

The Pinckneyville Chamber of Commerce stands with Representatives Mike Bost, Paul Schmipf, Dale Fowler, Terri Bryant, Dave Severin, and Natalie Phelps in asking this board to take a step back and realize the forward progress SIUC has made these past few years, and allow them more time to continue with this trend before asking them to reallocate such a great portion of their budget.

Sincerely,

Genevieve M Brammeier

Genevieve M. Brammeier, President

4 South Walnut Street Pinckneyville, IL 62274
Telephone: 618-357-3243 | chamber.pville@gmail.com

www.pinckneyville.com

Misty D Whittington

From: Kolkovich, Janice <jkolkov@siue.edu>
Sent: Tuesday, April 10, 2018 2:39 PM
To: Misty D Whittington
Subject: Meeting

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardsville weathered the economic recession and the state budget crisis with about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did. SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

As a member of the AFSCME negotiations team for our union, I may attest to our membership not being happy with the position that was conveyed to us from President Dunn. He stated there were no funds in the budget for raises to our membership.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best staff and faculty. These steps help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board. We have earned it and we are now in danger of losing our best and brightest if our “second tier” status in the System is not addressed.

Sincerely,

Download the SIUe phone App
and view your bill in a snap!



SIUe
Janice Kolkovich
Southern Illinois University Edwardsville
Office of the Bursar
618-650-3135 Desk
618-650-2971 Fax

SOUTHERN ILLINOIS UNIVERSITY
EDWARDSVILLE

6 April 2018

Ms. Misty Whittington
Executive Secretary of the Board
Office of the Southern Illinois University Board of Trustees
1400 Douglas Drive
Mailcode 6801
Carbondale, IL 62901

Dear SIUE Board of Trustees:

As an alum (twice) of SIUC, a professor at SIUE for over 16 years and a Faculty Senator representing the School of Education, Health and Human Behavior, I would like to commend you on your willingness to carefully examine and consider reallocation of SIU system funding.

The "phased-in" approach to a more realistic allocation seems both necessary and prudent for the health of the entire system and the students we serve. An instant $17+ million shift from SIUC to SIUE would likely unhinge our Carbondale campus and no one wants that—especially someone who grew up there.

The years of careful planning for lean and thoughtful spending that we have done at SIUE has been difficult, but has benefitted our university and students in many ways. I hope Carbondale can have some of the same benefits if the budgets are more realistically aligned.

Please support the proposed Phase I Reallocation of Appropriation Budget, SIUC and SIUE that you will be considering at the meeting on April 12.

All the best,

Nicole Aydt Klein, PhD, MCHES
Professor and Faculty Senator, SIUE

RECEIVED
APR 10 2018
SIU Board of Trustees

School of Education, Health and Human Behavior
Department of Kinesiology and Health Education
Vadalabene Center, Suite 2616, Campus Box 1126, Edwardsville, Illinois 62026-1126, 618/650-3252

"The friendly little city"

City of Pinckneyville

104 South Walnut Street
Pinckneyville, Illinois 62274
(618) 357-6916

Larry S. West
City Clerk

ROBERT L. SPENCER
Mayor

April 5, 2018

Dear Members of the Southern Illinois University Board of Trustees,

I am concerned about some recent news that has been brought to my attention. Your Board is considering a resolution that would shift financial resources from the Carbondale to the Edwardsville campus at the April 12, 2018 board meeting. Under Resolution GG-1, $5.1 million would be reallocated to Edwardsville in FY19 and would continue annually for four years.

Our area has faced some hard economic times in the past and in Pinckneyville, we are doing our best to tighten our belt and do what we can to continue to make this a great place to live and work. This initial $5.1 million reduction at SIUC would most certainly have a negative economic impact on our community. At last count, we had 104 SIUC employees living in Perry County. The unemployment rate in Perry County as of February, 2018 was 5.3%. We simply cannot afford any more job loss in this area. If enrollment continues to decline (and possibly will with this initial loss of funding), this change to enrollment based funding sets precedent to continue this reallocation to the metro-east area.

Of our High School students who go continue their education through our Murphy Wall Rend Lake College Pinckneyville campus, one third plan to attend SIUC because of it's close proximity to their homes and jobs. Removal of funding to SIUC limits the choices of our students.

SIUC is and has been an economic engine for southern Illinois. I believe that your wish is to continue to provide a quality education to students in and around our region and to grow your enrollment and my hope is that this is granted. However, from the information I have gleaned, the initial $5.1 million reduction would have a negative economic impact of more than $39 million in southern Illinois. This kind of loss to our already impoverished region is not one that I can support.

I respectfully request that you delay what I feel would be a negative impact to SIUC and the surrounding region. Give SIUC, and the surrounding region, time to benefit from some of the successful actions being taken by our area communities. Our area is just climbing out of the last recession and we need time to showcase what a great and resilient community southern Illinois is. This administration is committed to seeing SIUC restored to the great educational facility it was and I am happy to assist in the process.

Sincerely,

Robert L. Spencer, Mayor

PINCKNEYVILLE CITY COMMISSIONERS

WILLIAM B. STOTLAR — Accounts & Finance
KEVIN B. HICKS — Public Health & Safety
SAMMY D. PERADOTTA — Streets & Public Improvement
DAVID M. STONE — Public Property

Misty D Whittington

From: Kathleen Chwalisz Rigney <chwalisz@siu.edu>
Sent: Tuesday, April 10, 2018 3:52 PM
To: Misty D Whittington
Subject: Memo for BOT
Attachments: Chwalisz Report to BOT--April 2018.pdf

Hi Misty,

I would appreciate it if you would send this memo to the Board of Trustees members.

I slightly shorter version of this document is slated to appear in the Southern Illinoisan tomorrow, but I wanted to make sure that they got to see it.

Thanks,

Kathie

Kathleen Chwalisz, Ph.D.
Director, Counseling Psychology Program
Professor & Licensed Psychologist
Fellow of the American Psychological Association (Divisions 17 & 22)
Department of Psychology
Southern Illinois University
Carbondale, IL 62901-6502
(618) 453-3541 (office)
(618) 453-3563 (fax)
chwalisz@siu.edu

To: SIU Board of Trustees

From: Kathleen Chwalisz, Ph.D.
Professor and *Former* President, SIUC Faculty Senate

Date: April 8, 2018

Re: SIU Carbondale—Threatened from Inside and Out

On March 20th, I stepped down from my post as SIUC Faculty Senate president, a month before the end of my year-long term. I had become a controversial figure for supporting Chancellor Montemagno—and for trying to maintain a functioning shared governance system that was being hijacked by distorted political machinations on campus.

This year, a small group of faculty and students has been purposefully disrupting badly needed and long called-for renovations to the SIUC organization. This **disruption has allowed SIUC's reputation to be harmed to the point that *now* has been identified as an opportune time to request that over $5 million dollars be reallocated from SIUC to SIUE.** Last week, a resolution entitled the "*Authorization for Phase I Reallocation of Appropriation Budget, SIUC and SIUE*" was placed on the April Board of Trustees (BOT) agenda by President Randy Dunn, blindsiding the SIUC leadership. I don't understand how President Dunn would find any managerial wisdom in such a move (i.e., CEO of an organization taking resources away from a unit that is in the middle of a revitalizing transition and putting them into a unit that could grow with added resources but is thriving nonetheless). This move is especially perplexing since the SIU BOT had voted, in March, to engage a third-party consultant to look into questions raised about the system's funding formula. But that's another story…

Last summer, the SIU BOT hired a new permanent Chancellor for SIUC. In my 25 years as a SIUC faculty member, I have seen 14 permanent, acting, or interim SIUC chancellors. With that degree of **leadership turnover**, it is very difficult for any institution, especially a large one, to enact any kind of vision. We have seen enrollment decline since our peak enrollment in 1991, with the steepest declines since 2015 under the most recent prior administration. Some would argue that recent enrollment declines were due to the state budget impasse. However, our enrollment problems were likely exacerbated by interim leadership unwilling/unable to make the tough decisions called for during challenging budgetary times. Over the last several years, the structure and functioning of SIUC suffered from **planning by attrition, rather than thoughtful deployment of our resources to maintain the well-being of the institution, its most productive academic programs, and its most important non-instructional units.**

In my role as Faculty Senate President, I participated actively in the interview process for the new permanent SIUC Chancellor, chairing meetings between the candidates and members of the faculty constituency groups and gathering/sharing feedback from Senate members about the candidates. We interviewed six candidates, who shared their visions for our campus. **Of all the candidates interviewed by the faculty, Carlo Montemagno seemed to have the most comprehensive and accurate understanding of SIUC, our mission, our strengths, our human and infrastructure resources—and our potential!**

Over the last eight months, Chancellor Montemagno has been true to his words, and consistent with those first interactions with us. He introduced his "straw man" proposal, which was built on those initial assessments of our programs/resources, asked for feedback, and has incorporated over 100 changes based on faculty input. **The straw man strategy provided an unprecedented opportunity for shared**

governance—as faculty were provided with a basic framework and charged with developing what their units would ultimately look like. The initial straw man proposal nailed some changes right on the head—about which I've heard faculty and deans say that the proposed changes were consistent with things they had been discussing for years. Where the straw man didn't fit, faculty have proposed alternatives, and Chancellor Montemagno has worked with those proposals.

Over time, I have seen an evolution of thinking on the SIUC campus. When reorganization was first announced, many members of the campus community were startled and skeptical. There has been a steadily building and now sizeable group of faculty and other stakeholders, including myself, who have come to see many possibilities in the reorganization—and who have come to trust Chancellor Montemagno, having seen him repeatedly be true to his words and forthright in his deeds on behalf of SIUC.

In the meantime, a small but vocal group rejected the Chancellor's proposed reorganization. The biggest issue has been the **proposed elimination of departments.** The problem is not with departments per se—the Chancellor and administrative team have told all of us, on many occasions, that they are not against departments. The problem is in the way that departments have come to be defined—as independent units that control their own budgets and activities—a structure that promotes self-focus and allows for a lack of accountability (my words, not the administration's) to the broader institution. **With multiple academic programs combined into schools, faculty are more beholden to each other, programs must work together, and we can lift each other up. Interestingly, the SIU system used to be organized in that way—with all three campuses contributing to the same budget and tied to each other's successes—such that SIUC's contributions to the joint budget during our highest enrolling years supported the fledgling SIUE campus.**

Instead of offering ideas that would help the campus achieve the necessary objectives, the group known as the **Coordinating Committee for Change (CCC), has looked for ways to divide the campus and directed a chorus of orchestrated negativity toward the Chancellor, his proposals, and anyone supporting his efforts—using the media, students, and various other tactics—much to SIUC's detriment as it turns out.**

In case readers are not familiar with the Coordinating Committee for Change, this is a group which overlaps substantially with the SIUC Faculty Association (FA) and Graduate Assistants United (GAU). The Faculty Association represents tenure track faculty on campus, except for the medical school and law school faculty. When I checked last fall, just 21% of SIUC faculty were FA members. Recently reported CCC survey results, in which it was claimed that the "majority of SIUC stakeholders disapprove of restructuring," included the views of just 24% of faculty and even smaller proportions of other stakeholder groups. More recently, we have seen an increased range of attitudes/activity *within* the CCC group—with some members producing reorganization-related proposals and others becoming even more extreme in their opposition.

The CCC has manufactured controversy over various specific aspects of the reorganization plan and process. Much energy has also been spent **launching exposés** over the Chancellor's moving expenses and the jobs offered to his daughter and son-in-law—despite the fact these things were negotiated and approved by President Dunn, although apparently not put in writing or approved by the board, and mysteriously revealed by the opposition and used against the Chancellor, **who never hid these details in the first place**. Chancellor Montemagno also talked, during his interview, about how he would like to relocate his nanotechnology lab and some of the associated researchers to SIUC. Afterward some of us

talked about what a boon that would be to the SIUC Engineering College—but that was also fought by the CCC.

In retrospect, I realize that **this group of faculty and students never intended to work with Chancellor Montemagno or even give him an unobstructed chance to succeed.** In fact, I believe FA leaders were involved in meetings that set these events in motion—before Chancellor Montemagno had even arrived on campus. At the December BOT meeting, Chancellor Montemagno read a threatening email he had received from an FA member, bragging about the many previous Chancellors the FA had undermined. The FA has been in place at SIUC since 1998—that would account for a lot of SIUC's Chancellor turnover.

In my personal remarks to the BOT in February (about which I was publicly attacked by the CCC), I found myself musing about how we had gotten to such a place—where my esteemed colleagues—friends and neighbors whose performances I attended, whose tenure and promotion cases I voted on, who worked on projects and committees with me—had taken such a negative stance against Chancellor Montemagno and his efforts to affect change for SIUC. I also conveyed my **worries that, in their efforts to scuttle the reorganization plan, this small group might inadvertently scuttle the ship that is SIUC. Little did we know how easily those fears could be realized.**

The SIUC faculty, staff, students, and community should be thanking Chancellor Montemagno for being willing to stand up to President Dunn and SIUE—standing up for our jobs and the future of SIU Carbondale! In the reallocation proposal document, the FY19 reallocation was presented as if it was a minor and temporary financial inconvenience. However, as Chancellor Montemagno observed in his blog dated 4/4/2018, "a sudden, $5.1 million reduction in SIUC's state funding: (a) could compromise our financial recovery and stability, (b) would be equal to the layoff of as many as 110 faculty and staff, (c) could damage our student recruitment efforts, and (d) would take more than $39 million from the local economy." We should also be thanking Chancellor Montemagno for all of his other activities and accomplishments this year, such as raising over $20 million in donations for SIUC, actively interacting with the students at campus activities/events, revitalizing campus life, and bringing Coach Jerry Kill back to SIUC as an ambassador for enrollment and athletics—**energetic engagement despite the onslaught.**

I often find myself wondering about and wishing for an alternate reality in which these talented colleagues had put their time, creativity, organization, and energy—that they have put into their opposition—into imagining possibilities and building things for SIUC. As it stands, their **efforts have only made us more vulnerable to**, not only the residual effects of the state budget crisis and normal changes in higher education that demand institutional innovation, but to **threats from a "sister campus" that has somehow gotten the message that it's okay to kick us while we're down.**

Misty D Whittington

From: Randy Johnson - 710 <randyj@seventen.com>
Sent: Tuesday, April 10, 2018 1:43 PM
To: Misty D Whittington
Cc: Chancellor
Subject: realocation of funds

To the Members of the SIU Board of Trustees

As a partner in the ownership of a business that continues to work hard to provide a positive experience and service to both the campus and community, I urge the Board to reconsider any reallocation of funds from the Carbondale campus to Edwardsville. The remaining service providers in Carbondale are obviously struggling under the current enrollment declines, and I do not think they should be further penalized or burdened with a decision to shift funds based on the loss of enrollment. Perhaps not all but most of the local business owners we come in contact with have tried through the years to support each "new plan" to tackle the enrollment issues on campus and in the end with administrators leaving and then another "new plan" coming into play we have been ask to start all over again. To ask the local Carbondale community to shoulder the financial losses that will follow this kind of shift both in resources and in status, is to ask us to carry the loss for decisions we had no part in making. Personally, while I may not have agreed with every plan put forth in the last 15 years, I do believe if any of those plans had stayed in place and been totally supported on campus the results would have been decidedly better than what we have now. Regardless of the statistical evidence on enrollment trends, this move would have an even greater PR and status effect on the Carbondale Campus than the financial one. If the Edwardsville campus had to carry the structure or political components allowed to exist on the Carbondale campus they would not be in the positive position they are in today. If you want to separate the campuses then separate them but give our new Chancellor the support he needs to put at least one plan in place and let that plan follow it's course.

Again please vote no on this realignment of funds.

Randy Johnson
J&S Maroon, LLC
Dba **SEVENTEN – 710CUSTOM**
819 SOUTH ILLINOIS AVE
CARBONDALE, IL 62901
618-549-7304
randyj@seventen.com
#WeAreAllSalukis

From: Randy J Dunn
Sent: Tuesday, April 10, 2018 5:39 PM
To: Amy Sholar
Subject: FW: SOUTHERN IL MAYORS

Below is the email that Mayor Henry sent out for his Wednesday press conference. I don't know if he's going forward with it now or not, depending upon how many planned to attend. I noticed the BOT got like 5-6 mayoral letters today from towns right around Carbondale area…I suppose from folks who don't want the reallocation to take place.

Good thing you are not wasting time on trying to meet with him…b/c it won't get you anywhere. Tied into Bost and the local R's bigtime.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: guyalongi@duquoin.org [mailto:guyalongi@duquoin.org]
Sent: Monday, April 09, 2018 9:43 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: SOUTHERN IL MAYORS

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: Mike Henry <mhenry@explorecarbondale.com>
Date: 4/9/18 4:01 PM (GMT-06:00)
To: 'SIMA Secretariat' [redacted], 'Albers' [redacted], 'Albers I' [redacted], 'Altamont 1' <sstephen@altamontil.net>, 'Alto Pass' [redacted], 'Alto Pass I' [redacted] 'Angela Mcdowell' <[redacted], 'Ava' <s[redacted], 'Beckemeyer' <[redacted], 'Benton' <clerk1@bentonil.com>, 'Bethalto' <awinslow@bethalto.com>, 'Bluford' <bluford@mvn.net>, 'Breese' <mayorhilmes@breese.org>, 'Broughton' <Broughtn@hamiltoncom.net>, 'Broughton 1' <[redacted], 'Brownstown' [redacted], 'Cambria' <[redacted], 'Campbell Hill' <[redacted], 'Carbondale' <mhenry@ci.carbondale.il.us>, 'Carbondale I' <fjohnson@ci.carbondale.il.us>, 'Carbondale II' <council@ci.carbondale.il.us>, 'Carlyle II' <mayor@carlylelake.com>, 'Carmi' <mayor@cityofcarmi.com>, 'Carmi 1' <wedg@cityofcarmi.com>, 'Carrier Mills' <l[redacted], 'Carterville' <medwards@visitcarterville.com>, 'Carterville I' <brobinson@visitcarterville.com>, 'Central City'

[redacted], 'Centralia 1' <tashby@cityofcentralia.org>, 'Centralia 2' [redacted], 'Christopher' [redacted], 'Christopher I' <mayor@cityofchristopher.org>, 'Clay City' [redacted], 'Clay City II' [redacted], 'Coulterville' [redacted], 'Coulterville 2' <mayor@coulterville.org>, 'Coulterville I' <clerk@coulterville.org>, 'Crainville' <water@crainville.net>, 'Crainville I' <ron@crainville.net>, 'Cutler' [redacted], 'DeSoto' <[redacted] 'DeSoto I' [redacted], 'Dix' <villageofdix@mvn.net>, 'Dowell' [redacted], 'DuQuoin' <guyalongi@duquoin.org>, 'East Cape Girardeau' [redacted], 'Effingham' <kemperja@ci.effingham.il.us>, 'Effingham I' <bloemker@ci.effingham.il.us>, 'Elkville' <[redacted], 'Elkville I' <[redacted]>, 'Ellis Grove' <[redacted]>, 'Energy' [redacted]>, 'Evansville' [redacted], 'Fairfield' <mayor@fairfieldilcitygov.us>, 'Freeman Spur' [redacted], 'Germantown' [redacted]>, 'Germantown I' <dawn@germantownil.net>, 'Golconda' [redacted], 'Goreville' <[redacted], 'Grayville' <[redacted]>, 'Greenville' <agaffner@greenvilleillinois.com>, 'Greenville 1' <[redacted]>, 'Greenville 2' <dwilley@greenvilleillinois.com>, 'Greenville 3' <jweiss@greenvilleillinois.com>, 'Harrisburg' [redacted], 'Harrisburg 1' <[redacted] 'Hecker' [redacted]>, 'Herrin' <sfrattini@cityofherrin.com>, 'Herrin I' <jmiller@cityofherrin.com>, 'Herrin II' [redacted]>, 'Hoffman' <[redacted], 'Hoffman I' <[redacted]>, 'Hurst' <[redacted]>, 'Hutsonville' <[redacted], 'Irvington' <[redacted]>, 'Irvington I' [redacted], 'Iuka' [redacted]>, 'Johnston City' <[redacted], 'Johnston City I' <[redacted]>, 'Jonesboro' [redacted], 'Joppa' <[redacted]>, 'Lawrenceville' <[redacted], 'Nick Piper' <[redacted]>
Cc: Amy Fox <afox@explorecarbondale.com>
Subject: Urgent - Press Conference this Wednesday

I am scheduling a press conference at Carbondale's City Hall at **1:30 this Wednesday, April 11th**. On Thursday, April 12th, the SIU Board of Trustees will consider moving **$5 million** from SIU Carbondale's state appropriation to the Edwardsville campus. This will have a significant negative financial impact on the region's economy and will likely force additional layoffs at SIU-C as well as hinder the Chancellor's reorganization initiative.

Your presence is needed to show the SIU Board that we are united in our opposition to this ill-conceived and untimely initiative. Feel free to send a representative if you are unable to attend.

Please RSVP to Amy Fox afox@explorecarbondale.com either way by Tuesday at noon.

Thanks.

Mike

John “Mike” Henry

Mayor

City of Carbondale, Illinois

o: 618 457-3229

c: [redacted]

f: 618 351-5766

From: Randy J Dunn
Sent: Tuesday, April 10, 2018 5:50 PM
To: Paula Keith (pkeith@siu.edu)
Subject: FW: Letters received for Board
Attachments: VelascoGradCouncil040518.pdf; FakhouryFacultySenate040518.pdf

PPOAT

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Misty D Whittington [mailto:mistyw@siu.edu]
Sent: Thursday, April 05, 2018 4:23 PM
To: Amy Sholar (J. Phil Gilbert < ; Joel Sambursky >; lujanse@siu.edu; Marsha Ryan ; Randal Thomas >; Samuel Robert Beard ; sportwo@siu.edu
Cc: Randy J Dunn <rdunn@siu.edu>
Subject: Letters received for Board

Dear Board Members,

Please find the attached two letters received for you today.

Thank you.

Misty

_____

Misty Whittington
Executive Secretary
Office of the Board of Trustees
Southern Illinois University
MC 6801
Carbondale, IL 62901
Phone: 618/536-3357
Fax: 618/536-3404
E-mail: mistyw@siu.edu

Misty D Whittington

From: Tomas Velasco, Ph.D. <velasco@siu.edu>
Sent: Thursday, April 05, 2018 4:06 PM
To: Randy J Dunn
Cc: Ras Michael Brown; Joseph Paul Shapiro; Gregory M Rose; Kenneth William Stikkers; Wesley Crain Calvert; Norman F Carver; Sajal Lahiri; Trish McCubbin; Sue M Rimmer; Jennifer Lynn Smith; Rachel Bridges Whaley; Karen L Jones; Morris, Marc; Saran Donahoo; Julie Partridge; Themistoklis Haniotakis; William A Babcock; Clay Awsumb; Sheena Hart; Lauran Schaefer; Jordan Michelle Maddox; Derrick McDowell; Carlo Montemagno; David L. Dilalla; Jim Garvey; Lizette R. Chevalier; Clark, Terry; Grant R Miller; Ahmad M Fakhoury; Paula Roa; Richard W Bradley; Thomas Shaw; Kanako Hayashi; Juliane Poock Wallace; Meera Komarraju; Misty D Whittington
Subject: Motion in last Graduate Council meeting

Dear Dr. Dunn:

In today's Graduate Council meeting, the following motion was unanimously approved by all members:

> Motion to express that in the absence of any consultation or timely notice, the Graduate Council strongly opposes resolution GG-1 on the Board of Trustees' April 12th agenda due to the deep threat it poses to the mission of SIUC and the mission of the SIU system as a whole.

Moreover, the Grad. Council Executive Committee will be submitting a letter to the SIU Board of Trustees; and on Monday, the Graduate Council will have an emergency meeting to vote on a Resolution, both documents related to Resolution GG-1 listed on the Board of Trustees' Agenda for their meeting on April 12.

I have copied this e-mail to the Grad. Council members, and Misty Whittington so she can convey the approved motion to the Board of Trustees.

Thanks for your consideration,

Tomas

****

Tomas Velasco, Ph.D.
SIUC - College of Engineering
1230 Lincoln Dr. (112C ENG-D)
Carbondale, IL 62901-6603
Tel.: (618) 453-7842
****

Misty D Whittington

From: Ahmad M Fakhoury <amfakhou@siu.edu>
Sent: Wednesday, April 04, 2018 10:35 PM
To: Misty D Whittington
Subject: Letter to the BOT from the Executive Council of the Faculty Senate at SIUC
Attachments: Letter to BOT _ April 4 18.pdf; PastedGraphic-3.tiff

Hi Misty,

My name is Ahmad Fakhoury and I am the acting president of the Faculty Senate at SIUC. Please find attached a letter from the Executive Council of the Faculty Senate at SIUC addressed to the Board of Trustees regarding the proposed “reallocation of appropriation budget” resolution. I hope that it is still possible to include the letter in the packet that the trustees will be receiving. Please let me know if you have questions or if you need additional information.

Best regards

Ahmad

==========
Ahmad M. Fakhoury, Ph.D.
Associate Professor
Dept. of Plant, Soil & Ag. Systems
Southern Illinois University
1205 Lincoln Drive
Carbondale, IL 62901-4415
Tel. (618) 453-1782
Fax. (618) 453-7457

SIU Southern Illinois University
CARBONDALE

Faculty Senate
Woody Hall B-346 | Mail Code 4712
900 South Normal Avenue | Carbondale, IL 62901
618.453.5244 | 618.453.5222 (Fax) | facultysenate.siu.edu

MEMO TO: SIU Board of Trustees

FROM: The Executive Council of the Faculty Senate at SIU Carbondale

DATE: April 4, 2018

SUBJECT: Reallocation of appropriation budget

This is regarding the proposed resolution GG-1 on the BOT April 12 meeting agenda requesting the authorization of the reallocation of $5.125 million from the Carbondale budget to the Edwardsville's budget in FY19. The requested reallocation is proposed as a first step in a phased reallocation of state appropriation that could culminate in the reduction of the SIUC budget by $23.3 million in 4 years.

Although the prelude of the resolution acknowledges substantial differences between SIUC and SIUE (differences in the missions, significantly different research footprint and portfolios, different impacts on local economies, etc.), i.e. differences that may have historically led to the current funds distribution formula, the requested reallocation of funds is based primarily on recent trends in student enrollment. The data presented omits 45 years of history from 1957-2002, when SIUE was heavily reliant on SIUC as the fledgling University was formed, built, and attained the status it enjoys now.

The data presented in the document is selective; it does not take into account the breadth of programs and specializations offered at SIUC. Furthermore, it does not appear to accurately account for the significant differences in costs between the two campuses given the research mission of SIUC and the vastly more extensive graduate and professional programs on the Carbondale campus, an asset not only to SIUC, but to the entire SIU system. Finally, the data presented in the document dissociates the activities of the School of Medicine from those of

SIUC, wholly neglecting the synergistic relationship between the SOM and SIUC that has been instrumental to the success of the SOM.

Given the current financial state of SIUC, the proposed reallocation of resources at this time would be devastating -- not only to SIUC, but also to the communities throughout the region. Such a decision at this time would derail determined attempts by both the faculty and the administration at SIUC to re-invent the institution. We strongly believe that a failed SIUC would ultimately lead to a failed SIU system.

The progress SIUE has undergone is commendable. While it may indeed warrant an increase in overall state appropriation to the system, we believe that increased funding to SIUE should not be made at the expense of SIUC, especially at this crucial juncture in SIUC history. Resolution GG-1 states that “the president of Southern Illinois University [shall] take steps to engage a consultant to review the allocation model and make further recommendations.” Since the proposed alteration in funding has not been subjected to a consultant’s review, it would seem imprudent to act without that analysis. Further, we urge the BOT to ensure the participation of all affected constituencies in the review process; the Faculty Senate at SIUC was made aware of the proposed resolution one week before the meeting of the BOT, giving inadequate time for in-depth, critical review of the presented data. We therefore urge the BOT to deny the requested reallocation of appropriation budget for 2019.

From: Misty D Whittington <mistyw@siu.edu>
Sent: Wednesday, April 11, 2018 9:32 AM
To: Amy Sholar[redacted]J. Phil Gilbert;Joel Sambursky;lujanse@siu.edu;Marsha Ryan;Randal Thomas;Samuel Robert Beard;sportwo@siu.edu;Thomas C Britton
Cc: Randy J Dunn
Subject: Letters to the Board
Attachments: CivilServiceresponse.pdf; Dooley041118.pdf; FourCommunityletters041118.pdf; Phillips041118.pdf; PhillipsD041118.pdf; SIUCadminprofessionalresponse.pdf; Toberman041118.docx

Follow Up Flag: FollowUp
Flag Status: Flagged

Dear Board Members,

Please find seven attachments received overnight and this morning. One of the attachments has four letters in it. I will bring paper copies in case you do not have time to view by email.

Thank you.

Misty

_____

Misty Whittington
Executive Secretary
Office of the Board of Trustees
Southern Illinois University
MC 6801
Carbondale, IL 62901
Phone: 618/536-3357
Fax: 618/536-3404
E-mail: mistyw@siu.edu

10 April 2018

To the Members of the SIU Board of Trustees:

My name is Ian Toberman. I am an employee of SIUE, a member of its Staff Senate, and Vice President of the Professional Staff Association, where I represent nearly 200 advisors, counselors, admission representatives, and educators in our Head Start and Early Head Start programs. I write today with knowledge gained in those roles, but not representing those organizations.

I write to you today regarding Board Item GG. I am troubled by much of the discussion that has surrounded this supposed "re-allocation." I am most troubled by the hyperbole that this used to defend the status quo, a current state of affairs that justifies the deprivation and diversion of funds from SIUE students, faculty, and staff. My colleagues at SIUE, during last year's loan crisis and this more current issue, have **always** commented that we that we need to exercise care and concern for our colleagues on the Carbondale campus, to remember our shared history, and to avoid simplifying the matter to a childish, yet satisfying "us vs. them." While not always in agreement with these sentiments, I have understood, respected, and even practiced in this vein.

I am chagrined, then, to see the Carbondale campus chancellor blatantly suggest that the hiring done by his campus, though different than that encountered at SIUE, necessitates millions of dollars in inequitable funding. I am concerned that the lack of understanding of hiring needs at an under-funded, growing, comprehensive university like SIUE is used to justify such inequities. I am concerned by the insinuation that Carbondale's students are in need of more personalized attention than those in Edwardsville. I am puzzled by the assertion that our 2,600-acre campus – with lakes, dams, and a wastewater treatment plant – is less complex than that found in Carbondale.

The Carbondale campus chancellor claims that any "re-allocation" would cause immediate harm to his institution. It is difficult to accept this claim at face value, given that in a 6 March 2018 article in the *Southern Illinoisan*, the Chancellor seems to suggest that his campus "take on" some of the debt of the Carbondale athletics department. It is difficult to accept, when in this Board agenda, over 40 Carbondale campus faculty are recommended for leave with pay, while **zero** such considerations are made for SIUE.

I have seen no claim that contradicts the Board's own finding that the Carbondale allocation has been misapplied and detrimental to SIUE. While being underfunded, ***our interim*** Chancellor engaged in the campus to develop layoffs, reallocations, and unfilled positions, many of which remain unfilled today. We, like many, have been asked to do more with significantly less, apparently so that the Carbondale campus can continue its perpetual (or newest) plan for re-organization, for investment in its own future, or search for new students. SIUE has been engaged in those processes for over a decade, with less than its fair share of the state allocation. We are now asked to shoulder even more while our sister school "finds itself" or finds more students … from somewhere.

We are already shouldering that burden.

- In our School of Engineering, **one** advisor has 411 students assigned on his caseload; that is 411 major students for whom he is responsible.
- In our science areas, an advisor has 340 major advisees, plus an additional 164 minor students. This is a total of 504 students expected to be advised every semester, in addition to following up with students on their requests.

- In counseling services, our counselors forgo writing case notes while at work so they can see students, attempting to address a backlog that requires non-emergency mental health care to wait, sometimes weeks, for an appointment.
- In addition to travelling the entirety of Illinois and Missouri, with major forays into Indiana, Wisconsin, Kentucky, and Tennessee, our admissions counselors are required to make meaningful, conversational outreach to prospective, admitted, and enrolling students – on a weekly basis.

I question the Carbondale chancellor's conclusion in a recent blog post. He wrote:

> However, I feel strongly that a sudden, unexplored plan to advance one institution while damaging another is not in the best interests of the SIU System, any institution that is a part of it, or the Southern Illinois region.

The concern about "damage" to SIUE was brushed aside when SIUC needed our money last year. There was a "sudden, unexplored" plan designed to benefit one campus – despite the other campus' objection. From the information freely accessible to the public, it is difficult to accept with sincerity that "just one more year" is what it takes for SIUC to right itself. According to IPEDS data, the Carbondale campus has not had an increase in enrollment from year-to-year since 2004. How much longer are we going to tolerate the "just one more" year argument from a campus who has ignored its on-going problems for decades? How much longer will you require SIUE to overlook and overrule its own interests?

This Board has an option in regards to Board Item GG. But it is not a re-allocation. It is a re-adjustment, a re-vision, an attempt to re-establish the historic (although contemporarily maladjusted) 60/40 split between the Carbondale campus and SIUE. There is time to manage this change and this **is** the time to make the first step of a new financial journey.

Sincerely,



Ian J. Toberman

SIU Southern Illinois University
CARBONDALE

Administrative Professional Staff Council
Woody Hall B346 | Mail Code 4712
900 South Normal Avenue | Carbondale, IL 62901
618.453.5249 | 618.453.5222 (Fax) | apscouncil.siu.edu

April 10, 2018

Dear Members of the Southern Illinois University Board of Trustees,

The SIUC Administrative Professional Staff Council would like to announce our opposition to the proposed reallocation of funding illustrated in item GG. Item GG on the Board Matter indicates a resolution to shift financial resources from the SIU Carbondale campus to the SIU Edwardsville campus. This shift of funding and reduction of $5.1 million dollars (equating to $17.7 million over 4 years according to GG-5) from the Carbondale campus is alarming.

One concern is the sudden, immediate cut of $5.1 million dollars to the Carbondale campus with less than three months to prepare. This immediate cut would negatively affect our students, our faculty and staff, as well as compromise our mission as a Carnegie Research University. Issuing a cut of this magnitude based solely on enrollment would be hasty and negligent. Thoughtful planning and deliberation is necessary for a re-appropriation of this degree.

The Carbondale campus is currently repositioning itself for the future by undergoing a significant reorganization of academic programs. The goals of this reorganization include enrollment growth and improved fiscal responsibility. These are steps necessary in revitalizing the Carbondale campus. SIUC is working diligently to position itself to serve our students, employees, industry, and the Southern Illinois region.

We support the response to this proposal written by Chancellor Carlo Montemagno in his blog post on April 4, 2018. The points Chancellor Montemagno made regarding financial implications, potential layoffs, damage to recruitment efforts, and the dramatic impact on the local economy are also concerns held by the A/P Staff Council.

In the last four years, SIUC has reduced its operating budget by $31 million dollars. SIUC has also lost upwards of 500 employees. Yet dedicated faculty and staff continue to provide a quality education and service to our student population. An additional cut of $5.1 million dollars equates to approximately 110 layoffs for this next fiscal year. And potentially, in the following years, until the entire shift has been realized. Our service to students, research, alumni and future students will be negatively impacted as a result.

We encourage the Board of Trustees to step back and seek expertise and impartial analysis of an external consultant, as stated in item GG (GG-2). An impartial analysis will examine the comprehensive data that represent each institution rather than a hurried decision based on enrollment alone. Moving forward with a sudden, unexplored plan will be damaging to both institutions and the Southern Illinois University System as a whole.

Respectfully Submitted,

Rod Sievers, Chair
A/P Staff Council, Southern Illinois University Carbondale

Misty D Whittington

From: Phillips, David <dphillips@valdeseng.com>
Sent: Wednesday, April 11, 2018 9:06 AM
To: Misty D Whittington
Cc: 'Cathy Phillips'
Subject: Cuts to the athletic department

Misty, I am a proud alumni, class of 1986, and my son is currently a sophomore at the Carbondale campus. He is also a member of the men's swim team under Rick Walker. He also swam in high school under Rick's brother Scott. I just learned that the board of trustees is considering a $1.5 million cut to the athletics program. I implore you to pass along to the board my complete disagreement with this possible action. While I understand that budget constraints are real and our state politicians seem determined to undermine our outstanding higher learning institutions, cutting funds like this will only further erode our confidence that Illinois is trying to keep its best and brightest students in state. It seems the smaller less 'important' sports are the target of budget cuts but what I feel people don't realize is that those student athletes often are some of the most dedicated, passionate, and brightest individuals that any campus would be happy to have. They also have some of the highest GPA's on SIU's campus. This is a known fact touted by the coaching staffs. Making cuts of this nature seems very short sighted and also an 'easy' way out instead of trying to come up with an alternative. If this measure is passed SIU will surely experience an exodus of these important student athletes who will finish their educations elsewhere, probably out of state. Please pass this along to the board and I sincerely hope that these measures will not happen. Regards,

David Phillips
Fleet and Facilities Coordinator
VALDES
ENGINEERING COMPANY
100 West 22nd Street
Lombard, IL 60148
P 630.792.1886 ext.1112
D 630.678.2912
F 630.792.1986
C 630.430.0154
E dphillips@valdeseng.com
W www.valdeseng.com

EHS Today Magazine 2013 Award Recipient

Valdes Engineering Company is a Minority Business Enterprise certified by the Chicago Minority Supplier Development Council (CMSDC)

CONFIDENTIALITY NOTICE:The information contained in this email is privileged and confidential information intended for the sole use of the individual(s) or entity named in the message header. If you are not the intended recipient, you are hereby notified that any dissemination, copying or taking of any action in reliance on the contents of this information is strictly prohibited. If you have received this message in error, please notify the sender of the error and delete this message.

Misty D Whittington

From: CATHY PHILLIPS [redacted]
Sent: Wednesday, April 11, 2018 1:39 AM
To: Misty D Whittington
Subject: Athletic department cuts

I am writing to implore the SIU board to find other budget options beside cutting athletic programs. My husband is a proud graduate of SIU. My son is a Chancellor scholar at SIU. He is also a valuable member of the swim team. For college athletes, being part of a team is an integral part of their college education and experience. Students chose colleges for both their academics and the sports and activities they offer. The athletes at SIU made their decision to go to SIU in part because of their passion for their chosen sport. Yes college is about the education, but to the athlete, learning and sports go hand in hand. They are better students, better individuals because they are part of a team.

Sincerely,

Cathy Phillips

Sent from my iPhone

SOUTHERN ILLINOIS UNIVERSITY
EDWARDSVILLE
FOUNDATION

Monday, April 9, 2018

SIU Board of Trustees
Southern Illinois University System Office
1400 Douglas Drive, Room 203
Carbondale, Illinois

Dear Chair Amy Sholar and SIU Trustees,

I am writing to you today to express the SIUE Alumni Association Board's robust support of the proposed reallocation of System funding between the SIUE and SIUC campuses, which is on your April 12, 2018 agenda.

This reallocation is warranted due to SIUE's increased enrollment, investment in current and planned programs and would result in even more abundant growth patterns than what we have experienced historically. SIUE's current and planned programs are critical to the region's growth, including the metro east and bi-state area. Additional state funding would allow the financial resources needed to develop and advance academic programs and provide a quality education to more students who will positively impact our economy.

In addition, it was our understanding that the transfer of funds to SIUC last year was contingent on this discussion of a reallocation. The SIUE Alumni Association Board believes strongly that this is the time to reward the multiple successes of the faculty, staff and students at SIUE. The proposed investment of $5.1 million in the Edwardsville campus is a judicious one.

The Alumni Association Board and more than 106,000 SIUE alumni are counting on you to make this crucial investment in the future of the Edwardsville campus and its community.

Sincerely,

Alan Kehrer, President
Southern Illinois University Edwardsville Alumni Association Board
Director of Human Resources, Supervalu

MEMORIAL HOSPITAL

April 10, 2018

Amy Sholar
Chair, SIU Board of Trustees
Southern Illinois University
1400 Douglas Drive
Mailcode 6801
Carbondale, IL 62901

Ms. Sholar,

I am writing this letter in support of SIUE and the great programming they do in the School of Nursing. Memorial Hospital Belleville and Memorial Hospital East have a strong partnership with SIUE. Many of our nurses currently utilize SIUE's RN/BSN program. Last year we started an innovative concept with SIUE and created a Dedicated Education Unit program that continues to be a huge success. Senior level students are receiving clinical experience at Memorial Hospital and are offered full-time positions upon completion. Some of our staff have become adjunct faculty to support this concept. It was recognized as exemplar during our Magnet survey in Feb. 2018. We are looking to partner with the School of Nursing on other innovations to further the changing educational needs of our community.

SIUE offers fair treatment, great value and exceptional education opportunities for students. I believe that providing SIUE with the appropriate benefits will help support jobs in the region, provide more educational opportunities to more students and enhance SIUE's economic impact. SIUE provides nursing programs which are critical to the region's growth. As a Magnet designated facility, our goal is to hire BSN graduates whenever possible. There is a nursing shortage in our area and providing more graduates in our community would be a significant benefit. The strength of the SIUE program is extremely important to Memorial Regional Health Services and the BJC System.

Sincerely,

Teresa Halloran

Teresa Halloran Ph.D., RN, NE-BC
Vice President Patient Care Services/CNO

One Metropolitan Square
211 North Broadway, Suite 1300
St. Louis, MO 63102

phone 314.231.5555
fax 314.444.1122
www.stlregionalchamber.com

st louis
REGIONAL CHAMBER

April 10, 2018

Amy Sholar
Chair, SIU Board of Trustees
Southern Illinois University, Mail Code 6801
1400 Douglas Drive
Carbondale, IL 62901

Chairperson Sholar:

The St. Louis Regional Chamber strongly supports increasing state education funding to ensure our employers have an educated and skilled workforce. We also believe that available state funding should be allocated equitably to universities based on the population of students they serve. We understand that you are considering a change in the funding allocation model between Southern Illinois University's two campuses. Historically this has been a 2/3 vs. 1/3 model between Carbondale and Edwardsville, respectively, but enrollment at SIUE is anticipated to surpass that of SIUC this fall for the first time in its history. We ask for your support to ensure resources are allocated proportionally between campuses and support the accompanying enhancement to SIUE's economic impact to our region.

Allocating resources in proportion to the number of students each campus serves will allow SIUE to provide educational opportunities to more students, which is critical to the St. Louis Region's growth. The university has a substantial impact in our economy, supporting almost 9,200 jobs and estimated $514 million in direct and indirect economic activity. A stronger SIUE means a stronger region, and your decision in funding allocation plays a crucial role in this growth.

Sincerely,

Greg Laposa
Vice President, Education Strategies
St. Louis Regional Chamber

SOUTHERN ILLINOIS UNIVERSITY
EDWARDSVILLE
FOUNDATION

April 9, 2018

Ms. Amy Sholar, Chair
and Members of the SIU Board of Trustees
Office of the Southern Illinois University Board of Trustees
1400 Douglas Drive
Mail Code 6801
Carbondale, Illinois 62901

Dear Chair Amy Sholar and SIU Board of Trustees,

I am writing today to let you know that the Southern Illinois University Edwardsville Foundation Board strongly supports the proposed reallocation of budget in the SIU system. The Edwardsville campus has earned this investment by increasing enrollment in a very competitive climate, actively engaging in rigorous research with our undergraduate students, fostering strong partnerships within the Metro East and Greater St. Louis Region and maintaining fiscal stability. In addition, SIUE is among the top regional Midwestern Universities and, currently, has the lowest tuition price in Illinois.

In addition, it was our understanding that the transfer of funds to SIUC last year was contingent on this discussion of a reallocation. The SIUE Foundation Board believes strongly that this is the time to reward the multiple successes of the faculty, staff and students at SIUE. The proposed investment of $5.1 million in the Edwardsville campus is a wise one.

I have every confidence that your thoughtful and engaged group will hear our voices and make the timely investment in SIUE.

Sincerely,

Bev George, President
Southern Illinois University Edwardsville Foundation Board, and
President, Bev George & Associates

Mannie Jackson
CENTER FOR THE HUMANITIES
FOUNDATION



1210 N. Main Street
Edwardsville, IL 62025
Telephone: 618-655-2881
Fax: 618-655-2889
Website: www. MJCHF.org

Officers

Mannie Jackson,
President, MJCHF
University of Illinois, BS, Biological Science
Former Owner of the Harlem Globetrotters
Former Chairman of the Board of the Naismith Basketball Hall of Fame

Dr. Ed Hightower,
Executive Director, MJCHF
EdD, Saint Louis University; Retired Superintendent of Edwardsville Community Unit School District 7

Robert L. Watson,
Vice President, MJCHF
JD, University of Illinois at Urbana-Champaign; Chair, Lewis and Clark Community College Board of Trustees

Dr. Dale Chapman,
Secretary/Treasurer, MJCHF
President, Lewis and Clark Community College; ED, Harvard University

Directors

Elsie McCabe Thompson
Board Member, MJCHF
President, New York City Mission Society; JD, Harvard University

Vada O. Manager
Board Member, MJCHF
Senior Vice President, APCO Worldwide

Mark C. Goldenberg
Board Member, MJCHF
CPA and JD, University of Illinois at Urbana-Champaign; Managing Partner and Founder, Goldenberg Heller & Antognoli

Dave Downey
Board Member, MJCHF
JD, University of Illinois at Urbana-Champaign; Founder, Downey Group

Gayla Moore
Board Member, MJCHF
Previous CEO and Owner of Nevco; Eastern Illinois University, BS, Computer Management; Southern Illinois University, MBA, Specialization in Procurement

Ms. Amy Sholar, Chair
SIU Board of Trustees
Southern Illinois University

Dear Chairperson Sholar and SIU Board of Trustees,

As a former Board of Trustee and Alum, I am writing in support of changing the funding allocation model between SIU Carbondale and SIU Edwardsville to a 50/50 funding distribution between the two campuses.

SIUE has become an economic engine, driving the greater St. Louis region through its continual innovative and cutting-edge collaboration. The university continues to make recruitment and retention of students and faculty its priority.

These accomplishments have not gone unnoticed, evident by the continuous national recognition. For example, the U.S. News & World listed SIUE among the Best Colleges of 2018, resulting from graduation and retention rates, faculty resources, student selectivity, financial resources, alumni giving, and student debt upon graduation. It is ranked 11th in the country among the safest college campuses according to the National Council for Home Safety and Security.

SIUE continues to take advantage of its proximity to St. Louis and has developed sustainable regional business partners, resulting in its students receiving quality internships, cooperative education opportunities, and full-time employment with major corporations like The Boeing Company, Anheuser-Busch, Edward Jones, Express Scripts and BJC Healthcare, with approximately 90% of SIUE students securing a job within six months of graduation.

The university continues to demonstrate its commitment to diversity, being one of 62 university campuses in the world and the only public institution in Illinois to be part of the Sustained Dialogue Campus Network (SDCN) which helps university faculty, staff and students address issues of race, ethnicity, class, gender, sexual orientation, religion, age, ability status and other topics that often are not effectively discussed in diverse groups.

SIUE's unparalleled student enrollment, housing and campus improvements, its national reputation and relationship with its business partners, will only serve as a motivation for new students to attend this wonderful institution.

I'm asking the SIU Board of Trustees to give consideration to changing the funding allocation model as it will provide SIUE the opportunity to continue to grow and develop our leaders of the future.

Respectfully
Ed Hightower

April 9, 2018

Amy Sholar, Chair
Board of Trustees
SIU System

Dear Ms. Sholar:

As an SIUE alumnus, an Edwardsville resident, an elected official, and someone who understands the value of the people and programs of Southern Illinois University Edwardsville (SIUE), I am unabashedly in support of a more fair allocation of resources for the Edwardsville campus. As you know, SIUE has been vital to the growth and success of southwestern Illinois for more than 60 years. In that time, SIUE has grown from a "satellite" campus to one of the fastest growing institutions in the Midwest. We are fortunate to have this tremendous asset in our region and want to ensure its success.

As enrollment at SIUE has grown over the last few decades, SIUC's has shrunk. When times got tough financially, SIUE tightened its belt, reduced staff, eliminated programs and services, deferred maintenance, delayed wage increases, and postponed needed expansion, all to the detriment of the students, the campus community, and the region. With SIUE about to "e"-clipse SIUC in enrollment, it's critical that the SIU system works toward financial parity. For a campus that has been fiscally responsible for decades – and just barely treading water as a result – re-allocating funds would not only allow SIUE to stay afloat, but to paddle forward.

With each passing year, the relationship between SIUE and the surrounding communities grows stronger and more inter-connected. But with limited resources, opportunities for collaboration and enrichment are left on the table. Academic-enhancing partnerships, continuing education programs, community service efforts, and economic development prospects have languished due to SIUE's lack of funding. Five years ago, the City of Edwardsville established the "Edwardsville – SIUE Community Destination Committee" to bring Edwardsville and the SIUE campus together in a variety of ways. This volunteer committee has developed a series of mutually beneficial projects that has brought dollars and supporters from the community to the campus, and vice-versa. This process has made it clear that there are countless opportunities for collaboration in both Edwardsville and elsewhere.

SIUE is important to our community, to our residents and to our entire region. I urge you to consider a more equitable allocation of funds to support the efforts of this vital institution. Please feel free to contact me at [redacted] or via e-mail at [redacted] if you have any questions.

Thank you for your consideration.

SJ Morrison
City of Edwardsville
Ward 4 Alderman

April 11, 2018

Board of Trustees
Southern Illinois University
Carbondale, Il 62901

Re: $1.5 Athletic Department Budget Cuts

Dear Board of Trustees:

It is with significant concern that I write you regarding the proposed $1.5 cut to the programs implemented by the Athletic Department. In particular, my concern lies with the men's swim team.

Our son, Jimmy Dooley, is a sophomore who represents SIU on the men's swim team. Under the guidance of Coach Rick Walker and his dedicated staff, his first 2 years have been full of success. Jimmy's success in the classroom is, in large part, due to Rick's standards of academic excellence. Jimmy is on the Dean's List and was recognized as a member of the MAC All-Academic Team in his first year of eligibility. Additionally, he will be recognized this weekend as a recipient of a scholarship from the School of Journalism.

Along with Jimmy's commitment to academics, he participates in many activities that support other teams at SIU. In fact, the swim team's support of the basketball team resulted in a donation to the swim program. Imagine that, a team supporting other athletic programs and their actions being recognized with a donation to the swim program. What other teams at SIU participate in supporting the other sports?

Additionally, the team sells stadium seats at the football games and is active in the community. How can I sum up the character of the staff and members of this team? One word: excellence: excellence in the classroom; excellence in the school community; and excellence in the larger Carbondale community.

One other thing; our son was hit by a car on campus while riding his bike in October, 2016. When notified that Jimmy had been hit and was taken by ambulance to the hospital, Rick went to the hospital and stayed with Jimmy making sure the necessary medical care was provided. As parents living 6 hours away, this was our worst nightmare, but the support and care Rick provided to Jimmy and our family was overwhelming. Rick talked with us several times that day, sent pictures of the injuries and assured us that Jimmy was fine. He drove Jimmy back to the dorm. Once again; excellence.

We leave you with something Jimmy said to us his freshman year. "I know I can talk to Rick about a poor swim, but I would never want to talk to him about poor grades." As parents of a student athlete, this was music to our ears, and should be to yours as well.

Our hope is that the cuts to the Athletic Department will not impact the men's swim program.

Sincerely,

James and Martha Dooley

SIU Southern Illinois University
CARBONDALE

Civil Service Council
Woody Hall B346 | Mail Code 4712
900 South Normal Avenue | Carbondale, IL 62901
618.453.5249 | 618.453.5222 (Fax) | cscouncil.siu.edu

The SIU Carbondale Civil Service Council would like to address our opposition to the requested reallocation of state appropriations to SIU Edwardsville beginning in FY19. This proposal indicates enrollment as the primary factor in which any future formula be based, however the campuses have different missions and other variables that are equally important. SIU Edwardsville was heavily reliant on SIU Carbondale for 45 years as it worked to reach the status it now maintains. SIU Carbondale is amidst a major reorganization to increase enrollment including creating new programs and is facing its many budget challenges responsibly. SIU Carbondale is reducing redundancies and costs to reinvest in other areas. Each institution's faculty profile and cost of delivery are different. SIU Carbondale is a doctoral research institution which means hiring faculty is more costly, and some programs require small faculty/student ratios. Also to be considered are its breadth of programs and specializations.

Employees are the backbone of any institution, and many SIU Carbondale employees have taken on multiple positions without increased compensation. Unlike employees from SIU Edwardsville, the 1,300+ civil service employees in Carbondale haven't seen a raise since 2013, yet these employees continue to urge families in our communities to attend SIU because we believe in the revitalization of our campus and in the SIU System. This reallocation proposal is causing strife and animosity between two institutions that should be united. SIU Carbondale is proud of the success at SIU Edwardsville, but as one System, one institution should not thrive at the expense of the other.

Effects of an immediate $5.125 million reduction in state funding to SIU Carbondale:

- could compromise our financial recovery and stability;
- would increase the current $800 million dollar deferred maintenance backlog;
- would equal a layoff of as many as 110 faculty and staff, increasing regional unemployment;
- could damage our student recruitment efforts;
- and would be a reduction of more than $39 million to the already struggling local economy.

In 4 years, SIU Carbondale has reduced its budget by more than $31 million, and lost approximately 500 employees. It is impossible to absorb any part of the appropriation reduction without further negatively impacting staff, students, faculty, facilities, tuition, programs and services, the local and regional economy, and the systems overall educational mission. The SIU Carbondale Civil Service Council is urging the Board to deny potential changes to the funding formula until an external consultant can conduct a comprehensive analysis. This unbiased analysis should take the aforementioned items into consideration by including them in any future formula revision. In addition, the SIU Carbondale Civil Service Council urges the Board to ensure all affected constituencies are included in the review process of any future reallocation requests.

Anthony Travelstead, President, Carbondale Civil Service Council, Plant and Service Operations - Campus Mail Services
Elizabeth Cheek, Vice President, Carbondale Civil Service Council, Physical Plant Service - Grounds Department
Tara Moore, Secretary, Carbondale Civil Service Council, Human Resources
Diane Frew, Treasurer, Carbondale Civil Service Council, College of Business
Richel Biby – Carbondale Civil Service Council, University Housing
William Dozier – Carbondale Civil Service Council, Department of Public Safety
Shari Garnett – Carbondale Civil Service Council, Rec Sports and Services
Tina Gerecke – Carbondale Civil Service Council, University Registrar's Office
Ann Gilliam - Carbondale Civil Service Council, University Housing
Cyndy Green – Carbondale Civil Service Council, Physical Plant Service - Building Services
Casey Kidd - Carbondale Civil Service Council, Physical Plant Service - Grounds Department
Jane Meuth – Carbondale Civil Service Council, Clinical Center
Marianne Shields – Carbondale Civil Service Council, College of Agriculture
Michele Tourville - Carbondale Civil Service Council, University Housing
Karin Wece – Carbondale Civil Service Council, Library Affairs

Tamara Lynn Carson

From: Faith Yvette Miller <fymbags@siu.edu>
Sent: Wednesday, April 11, 2018 12:06 PM
To: Randy J Dunn
Subject: Editorial: SIU is on life support, what happens if the board pulls the plug? – Daily Egyptian

Dr. Dunn:

Hope all is well! Alumni are gravely CONCERNED! How accurate is this report!

Faith
https://dailyegyptian.com/81746/opinion/editorial-siu-is-on-life-support-what-happens-if-the-board-pulls-the-plug/

Editorial: SIU is on life support, what happens if the board pulls the plug?

The Daily Egyptian Editorial Board



SIU Carbondale in its glory days had peak enrollment of more than 24,000 students and was considered the proud flagship campus of the Southern Illinois University System.

Today, the university has a dwindling enrollment of 13,346 students, low morale, lack of school spirit and a loss of its own identity.

The chancellor’s reorganization has left a complete lack of clarity and has created a void of understanding between students and faculty by delivering reorganization content in academic jargon.

Since 2000 the university has seen nine different chancellors, four of which were interim, emphasizing a lack of stability in the most important leadership role.

How can a chancellor advance an institution they are supposed to lead if the university is often used as a stepping stone to a bigger paycheck?

The last chancellor in a permanent position before Chancellor Carlo Montemagno was Rita Cheng; she left after only four years to become president at Northern Arizona University.

SIU is stuck with a chancellor who sits in his ivory tower updating a blog in an attempt to justify his decisions and enthusiasm for SIU — only interacting with students if it is part of his PR campaign to spin his reorganization plan in a positive light.

How did the university that has hosted a United States president, the secretary general of the United Nations and the university whose students participated in protests during the Vietnam war come to such a demise?

The former jewel of southern Illinois is now at risk of losing its essential funding with a potential state allocation shift to its sister campus at Edwardsville.

At the hand of Illinois Governor Bruce Rauner, a knife was stabbed into the state's higher education system and as the state faced a budget impasse – politicians in Springfield twisted that knife bit by bit over the span of three years.

A common argument made is that SIU Edwardsville "saved" the Carbondale campus from its demise with a loan of $35 million last May.

The university paid back the loan to Edwardsville in July 2017, according to university spokeswoman Rae Goldsmith.

The Edwardsville campus relied heavily on the Carbondale campus for support during the years of growth into the successful university it is today.

In 1956, the original goal of the SIU Board of Trustees on the expansion campus was to make an accelerated provision for higher education facilities in the Metro-East as quickly as state funding became available.

The haste in expanding the university to serve the St. Louis area during the '50s is often forgotten.

When the Southwestern Illinois Council for Higher Education executive committee and the SIU Board of Trustees agreed to expand the reach of SIU to the metro-east community, it is certain that it was never expected the expansion of the campus would attempt to take over as the flagship.

The proposed shift of approximately $5.1 million dollars in state funds is only the beginning of SIU Carbondale's death by a thousand cuts.

A death that could end in Edwardsville receiving $23.3 million in state funding over four years, which would previously have been allocated to the Carbondale campus.

As Montemagno stated in his blog, if the funding shift is approved, Carbondale's financial recovery and stability would be compromised — the shift in funds being equivalent to the layoff of 110 faculty and staff, and would take more than $39 million from the local economy.

What does this look like for the Carbondale campus and the southern Illinois region as a whole?

If enrollment continues to decline and funds continue to be shifted, the towers won't be the only desolate buildings in the foreseeable future.

The university, which has been an economic catalyst — adding thousands of students every year to the local economy — would turn into a community college that could potentially only serve the remaining blue collar families left in southern Illinois.

Other students will flee to surrounding out-of-state universities, paying less and receiving more than what SIU could now offer them.

The university turning into a community college would result in the loss of diverse and educated academics which add to Carbondale's unique and diverse culture.

While the outcome may look bleak, there are various things that set SIU and southern Illinois apart from your average midwest university and region.

We're located in some of the most scenic land in the state, with the heart of Shawnee Forest only minutes away from the university.

For now, the Carbondale community sustains the local economy of artisans, chefs, musicians and businesses which add to Carbondale's rich culture.

The beloved local breakfast and pizza spots students and the community enjoy will not survive if the university continues to be depleted of resources and students.

The Carbondale campus provides a window to the world for the locals. Losing the university will inevitably close the window to Carbondale's diverse culture and opportunity for students and the community.

Before approving the funding shift of approximately $5.1 million dollars, the Board of Trustees should consider what SIUC and its unique community has generated.

SIU offers hundreds of academic programs and research opportunities at all levels — bachelors, masters and doctorate programs.

There aren't many universities where you can dive into research your freshman year and create substantive work in your field.

Our alumni have reached success across the country and internationally.

Jackie Spinner, former Washington Post reporter, attended the SIU School of Journalism and covered the war in Iraq after her time at SIU.

Darryl Jones, the bassist for the Rolling Stones, attended our beloved alma mater and received his bachelor's degree in political science and a masters degree in higher education.

Curt Jones, the creator of Dippin Dots, Melissa McCarthy, famous for her roles in the Gilmore Girls and Saturday Night Live, Walt Frazier, former NBA player — the list goes on and on.

If the SIU Board of Trustees gives up on our university, the Carbondale campus will die — and with that, so will the community that many call their home.

Do not let Edwardsville gain a name through the death of Carbondale.

The Daily Egyptian Editorial Board can be reached at editor@dailyegyptian.com or on twitter @dailyegyptian.

To stay up to date with all your southern Illinois news, follow the Daily Egyptian on Facebook and Twitter.

Faith Y. Miller, RDH, MSEd
Associate Professor, Director
Dental Hygiene Program
1365 Douglas Drive, MC 6615
Southern Illinois University
Carbondale, IL 62901
Office: 618.453.8880
Fax: 618.453.7020
fymbags@siu.edu

From: Jerry Becker <jbecker@siu.edu>
Sent: Wednesday, April 11, 2018 12:41 PM
To: JERRY-P-BECKER-SIU-L
Subject: Threatened from inside and out

****
From The Southern Illinoisan, Wednesday, April 11, 2018. SEE
http://thesouthern.com/opinion/columnists/opinion-kathleen-chwalisz-threatened-from-inside-and-out/article_f5b7501d-19f9-5801-9b2a-829dc041c666.html
****
Guest View -- Opinion

Kathleen Chwalisz: Threatened from inside and out

On March 20, I stepped down from my post as SIUC Faculty Senate president, a month before the end of my one-year term. I had become a controversial figure for supporting Chancellor Carlo Montemagno - and for trying to maintain a functioning shared governance system that was being hijacked by distorted political machinations on campus.

This year, a small group of faculty and students has been purposefully disrupting badly needed renovations to the SIUC organization. This disruption has allowed SIUC's reputation to be harmed to where it is now an opportune time to request that over $5 million be reallocated from SIUC to SIUE. Last week, the "Authorization for Phase I Reallocation of Appropriation Budget, SIUC and SIUE" was placed on the April Board of Trustees agenda by President Randy Dunn, blindsiding the SIUC leadership. I don't understand how President Dunn could find any managerial wisdom in such a move.

In my 25 years at SIUC, I have seen 14 permanent, acting or interim chancellors. With that degree of leadership turnover, it is very difficult for an institution to enact any kind of vision. We have seen enrollment decline since our peak enrollment in 1991, with the steepest declines since 2015 - likely exacerbated by interim leadership unwilling and unable to make tough budget decisions. The structure and functioning of SIUC has suffered from planning by attrition, rather than thoughtful deployment of our resources to maintain the well-being of the institution, its most productive academic programs, and its most important non-instructional units.

In my role as faculty senate president, I participated actively in the interview process for the new permanent chancellor at SIUC, chairing meetings between the candidates the faculty constituency groups and gathering feedback about the candidates. Of all the candidates interviewed, Montemagno seemed to have the most comprehensive and accurate understanding of SIUC, our mission, our strengths, our human and infrastructure resources - and our potential.

Over the last eight months, Chancellor Montemagno has been true to his words, and consistent with those first interactions with us. He introduced his "straw man" proposal, which was built on those initial assessments of our programs and resources. The straw man strategy provided an unprecedented opportunity for shared governance - as faculty were provided with a basic framework and charged with developing what their units would ultimately look like.

The initial straw man proposal nailed some changes right on the head - consistent with things faculty had been discussing for years. Where the straw man didn't fit, faculty have proposed alternatives, and Montemagno has

worked with those proposals - resulting in more than 100 changes so far.

Over time, I have seen an evolution of thinking on the SIUC campus. When reorganization was first announced, many members of the campus community were skeptical. There has been a steadily building and now sizeable group of faculty and other stakeholders, who have come to see many possibilities in the reorganization - and who have come to trust Montemagno, having seen him repeatedly be true to his words and forthright in his deeds on behalf of SIUC.

In the meantime, a small but vocal group rejected the chancellor's proposed reorganization, particularly the proposed elimination of departments. The problem is not with departments, rather the way that departments are defined - as independent units that control their own budgets and activities, a structure that promotes self-focus and allows for a lack of accountability to the broader institution. In schools, programs must work together, and we can lift each other up. Interestingly, the SIU system used to be organized in that way, with all three campuses contributing to the same budget and tied to each other's successes - such that SIUC's revenues during our highest enrolling years supported the fledgling SIUE campus.

Instead of offering ideas that would help the campus achieve the necessary objectives, the group known as the Coordinating Committee for Change (CCC), has looked for ways to divide the campus and directed a chorus of orchestrated negativity toward the chancellor, his proposals, and anyone supporting his efforts - using the media, students, and various other tactics.

The CCC is a group which overlaps substantially with the SIUC Faculty Association. As of last fall, just 21 percent of SIUC faculty were FA members. Recently reported CCC survey results, in which it was claimed that the "majority of SIUC stakeholders disapprove of restructuring," included the views of just 24 percent of faculty and even smaller proportions of other stakeholder groups.

The CCC has manufactured controversy over various aspects of the reorganization. Much energy has also been spent launching exposés over the chancellor's moving expenses and the jobs offered to his daughter and son-in-law - despite the fact these things were negotiated and approved by President Dunn, although apparently not put in writing, and mysteriously revealed and used against the chancellor, who never hid these details in the first place.

In retrospect, I realize that this group of faculty and students never intended to work with Chancellor Montemagno, or even give him an unobstructed chance to succeed. In fact, I believe FA leaders were involved in meetings that set these events in motion - before Montemagno had even arrived on campus. At the December Board of Trustees meeting, Montemagno read a threatening email from an FA member, bragging about the many previous chancellors the FA had undermined. The FA has been in place since 1998 - that would account for much of SIUC's chancellor turnover.

The SIUC faculty, staff, students and community should be thanking Montemagno for being willing to stand up to President Dunn and SIUE, as well as the future of SIUC. As Montemagno observed in his blog dated April 4, 2018, "a sudden, $5.1 million reduction in SIUC's state funding: (a) could compromise our financial recovery and stability, (b) would be equal to the layoff of as many as 110 faculty and staff, (c) could damage our student recruitment efforts, and (d) would take more than $39 million from the local economy."

We should also be thanking Montemagno for all of his other activities and accomplishments this year, such as raising more than $20 million for SIUC, actively interacting with the students, and bringing Coach Jerry Kill back as an ambassador for SIUC - energetic engagement despite the onslaught.

In my personal remarks to the BOT in February (about which I was publicly attacked by the CCC), I found myself musing about how we had gotten to such a place - where my esteemed colleagues, friends and neighbors

had taken such a negative stance against Montemagno. I also conveyed my worries that, in their efforts to scuttle the reorganization plan, this small group might inadvertently scuttle the ship that is SIUC. Little did we know how easily those fears could be realized. The CCC's efforts have only made us more vulnerable to not only the residual effects of the state budget crisis and higher education trends, but to threats from a "sister campus" that has somehow gotten the message that it's OK to kick us while we're down.

Kathleen Chwalisz, Ph.D., is a professor and former faculty senate president at Southern Illinois University Carbondale.

****

--

College of Education and Human Services
Southern Illinois University Carbondale
625 Wham Drive / MC 4610
Carbondale, Illinois 62901

From: Jerry Becker <jbecker@siu.edu>
Sent: Wednesday, April 11, 2018 12:41 PM
To: JERRY-P-BECKER-SIU-L
Subject: Chancellor, legislators against shifINGt funding to Edwardsville

****
From The Southern Illinoisan, Saturday, April 7, 2018. SEE
http://thesouthern.com/news/local/siu/siu-carbondale-chancellor-legislators-urge-against-proposal-to-shift-funding/article_9515c3e0-9cb9-59fd-8e49-89579ff6adc2.html#utm_source=thesouthern.com&utm_campaign=%2Femail-updates%2Fdaily-headlines%2F&utm_medium=email&utm_content=B49F2D1ACF32F652975624614A2ACA9D5DE29E0B
****

SIU Carbondale chancellor, legislators urge against proposal to shift funding to Edwardsville

By K. Janis Esch

CARBONDALE - Southern Illinois University Carbondale Chancellor Carlo Montemagno, downstate legislators and the Carbondale Chamber of Commerce are all decrying a proposal to reallocate some state funding from Carbondale to Edwardsville to reflect changes in enrollment levels at the two campuses.

The proposal, which will appear before the SIU Board of Trustees at the April 12 meeting in Carbondale, would shift about $5.1 million in funding to Edwardsville for the upcoming fiscal year in its initial phase. [SEE tees-to-consider-shifting-some-state-funds/article_82383f44-4853-5411-a953-61b95c49ca6f.html]
In a statement posted on his blog earlier this week, Montemagno said the initial reallocation would be equal to the layoffs of 110 faculty and staff and could threaten the university's financial stability.

Montemagno argued that the proposal bases its recommendations strictly on enrollment, but that there are other factors to consider. He said hiring faculty at a doctoral research university is more costly, and that a number of SIUC programs require a small teacher/student ratio.
"Since 2014, SIU Carbondale has reduced its budget by more than $31 million and has about 500 fewer employees. We cannot absorb any part of the additional $5.1 million reduction by further increasing tuition, by further deferring maintenance of our facilities, or by reducing staff without damaging the quality of programs and services we provide," Montemagno said.

In a statement, U.S. Rep. Mike Bost, R-Murphysboro - whose district includes both Carbondale and some areas close to Edwardsville - cautioned that SIUC is currently taking the first steps in a reorganization plan.
"I'm concerned there is a push to make a quick decision to divert funds from Carbondale to Edwardsville by a Board of Trustees that currently has a vacant seat. We're talking about moving a lot of money out of Carbondale's economy. I think we should slow down, study this, and at the very least have a fully-slated Board of Trustees before making such a vitally important decision," Bost said.

State Sen. Paul Schimpf, R-Waterloo, said he supports evaluating and possibly updating the funding ratio, but only after a period of careful study.
"The current proposal is scheduled to go before an incomplete Board of Trustees, without the benefit of outside, impartial study, at a time when SIUC is in the midst of a reorganization. I urge the University President and the Chair of the Board of Trustees to rethink their decision to press ahead with this vote," Schimpf said in a statement.

State Sen. Dale Fowler, R-Harrisburg, called on the board to postpone their vote.

"This is a decision that will require careful consideration and demands input from the SIUC community, weighing the impact such a cost shift would have on staffing, future enrollment and the surrounding economy. I encourage the Board to postpone their vote, ensure the community has a voice in this decision and move forward in a cooperative and thoughtful manner," Fowler said in a statement.

"I share my constituents' concerns that a major diversion of funding from SIUC to the Edwardsville campus will hurt the local and regional economy," State Rep. Terri Bryant, R-Murphysboro, said in a statement. "This move would further downgrade the capabilities of the University to be the world class research facility and economic engine that we need in southern Illinois. The jobs that could be lost due to this funding plan will hurt the Carbondale economy and losing more programs at SIUC will only make the problem of dropping enrollment worse."
Dave Severin mugshot

State Rep. Dave Severin, R-Benton, urged that the full board be seated before taking action on the proposal.

"I am calling on the Board to slow down and study this from every angle. SIU Carbondale is an economic driver for the region and we need to protect it and continue to work to grow enrollment," Severin said in a statement.

State Rep. Natalie Phelps Finnie, D-Elizabethtown, said SIUC is "the cornerstone of education and research as well as the economic engine for Southern Illinois."

"Southern Illinoisans cherish the Carbondale campus as a part of their lives and as part of the town's iconic history, and our entire economy is heavily dependent upon its success. We need to find a better way to increase funding and reestablish SIU-C as the educational beacon that attracts our own students, as well as those from across the United States," Phelps Finnie said.

In a letter sent to the Board of Trustees, the Carbondale Chamber of Commerce Board of Directors asserted that SIUC needs time to grow enrollment.

"We respectfully request that you give SIUC, and the region it impacts, time. Time, so that we might reap the results and rewards of the work currently in process. We assure you that this administration and business community are committed to seeing SIUC restored to its former glory," the statement reads.

The board will discuss the proposal during the April 11 work session and vote on the matter the following day.

SIDEBAR: SIU Board of Trustees to consider shifting some state funds from Carbondale to Edwardsville. SEE http://thesouthern.com/news/local/siu/siu-board-of-trustees-to-consider-shifting-some-state-funds/article_82383f44-4853-5411-a953-61b95c49ca6f.html
---
SIDEBAR PHOTO: Carlo Montemagno

SIDEBAR PHOTO: **U.S. Rep. Mike Bost, R-Murphysboro, Ill.**

SIDEBAR PHOTO: Paul Schimpf

SIDEBAR PHOTO: Fowler

SIDEBAR PHOTO: Terri Bryant

SIDEBAR PHOTO: Dave Severin

SIDEBAR PHOTO: Natalie Phelps Finnie
---
janis.esch@thesouthern.com -- 618-351-5082 -- On Twitter: @janis_eschSI
****
- -
Jerry P. Becker
Department of Curriculum & Instruction
College of Education and Human Services
Southern Illinois University Carbondale
625 Wham Drive / MC 4610
Carbondale, Illinois 62901

From: Jerry Becker <jbecker@siu.edu>
Sent: Wednesday, April 11, 2018 12:42 PM
To: JERRY-P-BECKER-SIU-L
Subject: SIU president: $5.1 million to Edwardsville reflectS operating policy

****
From The Southern Illinoisan, Wednesday, April 11, 2018. SEE http://thesouthern.com/news/local/siu/siu-president-million-funding-shift-from-carbondale-to-edwardsville-would/article_abb2dca9-5ba2-5156-8d64-6dbd18d60f21.html#utm_source=thesouthern.com&utm_campaign=%2Femail-updates%2Fdaily-headlines%2F&utm_medium=email&utm_content=B49F2D1ACF32F652975624614A2ACA9D5DE29E0B
****

SIU president: $5.1 million funding shift from Carbondale to Edwardsville would reflect long-held operating policy

By K. Janis Esch

SIU president says school 'reshaping,' no new programs

CARBONDALE - Southern Illinois University System President Randy Dunn says he stands by the recommendation to reallocate $5.1 million in state appropriation funding from SIU Carbondale to SIU Edwardsville because it reflects the system's operating policy for the last 40 years.

This Thursday, the SIU Board of Trustees will consider a proposal to begin a phased adjustment of the state appropriation allocation to better reflect the enrollment levels at the two campuses.

SIU Board of Trustees to consider shifting some state funds from Carbondale to Edwardsville [SEE http://thesouthern.com/news/local/siu/siu-board-of-trustees-to-consider-shifting-some-state-funds/article_82383f44-4853-5411-a953-61b95c49ca6f.html]

During a meeting with The Southern Illinoisan's editorial board Tuesday, Dunn said that the operating policy for the two campuses has dictated a 60/40 percent split in appropriation distribution between SIUC and SIUE since at least as far back as 1979.

Over the years, that split has gotten skewed by virtue of state cuts and loss of certain programs, Dunn said.

According to figures provided by Dunn, the appropriation distribution for Fiscal Year 2018 was $91,287,400 (63.9 percent) to SIUC and $51,565,000 (36.1 percent) to SIUE.

"In making the case for this to go forward for board consideration, and not pull it or table the item at this time, in my thought process Š was the fact that the action that's in front of the board is actually a lesser amount of money than it would take simply to come back to the 60/40, which had been the operating policy for the system going back we think now 40 years," Dunn said.

To reflect a 60/40 percent split, the adjustment would be about $5.6 million.

He said the board will ultimately decide on the matter, but his role as system president "is to ensure a fidelity to the policy that the board has, and its implementation."

The proposed $5.1 million comprises about 1.4 percent of the current operating budget for SIUC.

"At some point, as institutions come together in a system, there has to be a sense that all of the partners in the system are going to be treated equitably, that there's an honest brokering from the system that takes place and a fair shake for the operation of each of the underlying campuses," Dunn said.
He said that although there are differences between the campuses, particularly in research missions, they are looking more and more like equals.

"If there's a sense that that isn't being fulfilled by a system, then it's probably not surprising that we're hearing the consternation of SIUE that we are at this point Š and I have to be fair to say I understand that frustration," Dunn said.

Dunn said that the early-phase, $5.1 million adjustment would not be the first step that leads to the reorganization of the system.

"I take the exact opposite view. If this item, based upon the enrollment, doesn't eventually move forward Š I think that calls into question the future of the system and its credibility and legitimacy for those in the Metro East, who I might suggest are watching this just as closely as Carbondale-area residents. And that's what concerns me about this having the potential of having to wait until the full-blown study is done," Dunn said.

The proposal calls on Dunn to hire an external consultant to develop a new funding formula. SIU is currently trying to find a consulting firm to take on the project.

Dunn said there's a narrative in the Carbondale community that he doesn't care about protecting SIUC, and he called it "the farthest thing from the truth."

"I want every campus to be successful, to move forward, to reach its highest potential with good leadership being provided at the campus level with the involvement of all the constituencies, all the things that you see in a campus that has great organizational health - I want that for every campus, including Carbondale," Dunn said. "I spent nearly a decade here as a professor, a faculty member; my home is here, and we made that decision consciously. Š I'm all in for Carbondale's success, but in looking at this, I'm also system president."

The Board of Trustees has the authority to adjust the reallocation at the board table. It will discuss the matter during Wednesday's work session and come to a vote at Thursday's full meeting.

SIDEBAR PHOTO: Southern Illinois University President Randy Dunn speaks in his office May 1, 2014, in Carbondale. The Southern File Photo
---
SIDEBAR: SIU Carbondale chancellor, legislators urge against proposal to shift funding to Edwardsville. SEE http://thesouthern.com/news/local/siu/siu-carbondale-chancellor-legislators-urge-against-proposal-to-shift-funding/article_9515c3e0-9cb9-59fd-8e49-89579ff6adc2.html
---
janis.esch@thesouthern.com -- 618-351-5082 -- On Twitter: @janis_eschSI
****
--
Jerry P. Becker
Department of Curriculum & Instruction
College of Education and Human Services
Southern Illinois University Carbondale
625 Wham Drive / MC 4610
Carbondale, Illinois 62901

From: Randy J Dunn
Sent: Wednesday, April 11, 2018 12:55 PM
To: Faith Yvette Miller
Subject: Re: Editorial: SIU is on life support, what happens if the board pulls the plug? – Daily Egyptian

Not at all. Carlo trying to create crisis is all that is about.

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: Faith Yvette Miller <fymbags@siu.edu>
Date: 4/11/18 12:06 PM (GMT-06:00)
To: Randy J Dunn <rdunn@siu.edu>
Subject: Editorial: SIU is on life support, what happens if the board pulls the plug? – Daily Egyptian

-------- Original message --------
From: Faith Yvette Miller <fymbags@siu.edu>
Date: 4/11/18 12:06 PM (GMT-06:00)
To: Randy J Dunn <rdunn@siu.edu>
Subject: Editorial: SIU is on life support, what happens if the board pulls the plug? – Daily Egyptian

Dr. Dunn:

Hope all is well! Alumni are gravely CONCERNED! How accurate is this report!

Faith
https://dailyegyptian.com/81746/opinion/editorial-siu-is-on-life-support-what-happens-if-the-board-pulls-the-plug/

Editorial: SIU is on life support, what happens if the board pulls the plug?

The Daily Egyptian Editorial Board



SIU Carbondale in its glory days had peak enrollment of more than 24,000 students and was considered the proud flagship campus of the Southern Illinois University System.

Today, the university has a dwindling enrollment of 13,346 students, low morale, lack of school spirit and a loss of its own identity.

The chancellor’s reorganization has left a complete lack of clarity and has created a void of understanding between students and faculty by delivering reorganization content in academic jargon.

Since 2000 the university has seen nine different chancellors, four of which were interim, emphasizing a lack of stability in the most important leadership role.

How can a chancellor advance an institution they are supposed to lead if the university is often used as a stepping stone to a bigger paycheck?

The last chancellor in a permanent position before Chancellor Carlo Montemagno was Rita Cheng; she left after only four years to become president at Northern Arizona University.

SIU is stuck with a chancellor who sits in his ivory tower updating a blog in an attempt to justify his decisions and enthusiasm for SIU — only interacting with students if it is part of his PR campaign to spin his reorganization plan in a positive light.

How did the university that has hosted a United States president, the secretary general of the United Nations and the university whose students participated in protests during the Vietnam war come to such a demise?

The former jewel of southern Illinois is now at risk of losing its essential funding with a potential state allocation shift to its sister campus at Edwardsville.

At the hand of Illinois Governor Bruce Rauner, a knife was stabbed into the state's higher education system and as the state faced a budget impasse – politicians in Springfield twisted that knife bit by bit over the span of three years.

A common argument made is that SIU Edwardsville "saved" the Carbondale campus from its demise with a loan of $35 million last May.

The university paid back the loan to Edwardsville in July 2017, according to university spokeswoman Rae Goldsmith.

The Edwardsville campus relied heavily on the Carbondale campus for support during the years of growth into the successful university it is today.

In 1956, the original goal of the SIU Board of Trustees on the expansion campus was to make an accelerated provision for higher education facilities in the Metro-East as quickly as state funding became available.

The haste in expanding the university to serve the St. Louis area during the '50s is often forgotten.

When the Southwestern Illinois Council for Higher Education executive committee and the SIU Board of Trustees agreed to expand the reach of SIU to the metro-east community, it is certain that it was never expected the expansion of the campus would attempt to take over as the flagship.

The proposed shift of approximately $5.1 million dollars in state funds is only the beginning of SIU Carbondale's death by a thousand cuts.

A death that could end in Edwardsville receiving $23.3 million in state funding over four years, which would previously have been allocated to the Carbondale campus.

As Montemagno stated in his blog, if the funding shift is approved, Carbondale's financial recovery and stability would be compromised — the shift in funds being equivalent to the layoff of 110 faculty and staff, and would take more than $39 million from the local economy.

What does this look like for the Carbondale campus and the southern Illinois region as a whole?

If enrollment continues to decline and funds continue to be shifted, the towers won't be the only desolate buildings in the foreseeable future.

The university, which has been an economic catalyst — adding thousands of students every year to the local economy — would turn into a community college that could potentially only serve the remaining blue collar families left in southern Illinois.

Other students will flee to surrounding out-of-state universities, paying less and receiving more than what SIU could now offer them.

The university turning into a community college would result in the loss of diverse and educated academics which add to Carbondale's unique and diverse culture.

While the outcome may look bleak, there are various things that set SIU and southern Illinois apart from your average midwest university and region.

We're located in some of the most scenic land in the state, with the heart of Shawnee Forest only minutes away from the university.

For now, the Carbondale community sustains the local economy of artisans, chefs, musicians and businesses which add to Carbondale's rich culture.

The beloved local breakfast and pizza spots students and the community enjoy will not survive if the university continues to be depleted of resources and students.

The Carbondale campus provides a window to the world for the locals. Losing the university will inevitably close the window to Carbondale's diverse culture and opportunity for students and the community.

Before approving the funding shift of approximately $5.1 million dollars, the Board of Trustees should consider what SIUC and its unique community has generated.

SIU offers hundreds of academic programs and research opportunities at all levels — bachelors, masters and doctorate programs.

There aren't many universities where you can dive into research your freshman year and create substantive work in your field.

Our alumni have reached success across the country and internationally.

Jackie Spinner, former Washington Post reporter, attended the SIU School of Journalism and covered the war in Iraq after her time at SIU.

Darryl Jones, the bassist for the Rolling Stones, attended our beloved alma mater and received his bachelor's degree in political science and a masters degree in higher education.

Curt Jones, the creator of Dippin Dots, Melissa McCarthy, famous for her roles in the Gilmore Girls and Saturday Night Live, Walt Frazier, former NBA player — the list goes on and on.

If the SIU Board of Trustees gives up on our university, the Carbondale campus will die — and with that, so will the community that many call their home.

Do not let Edwardsville gain a name through the death of Carbondale.

The Daily Egyptian Editorial Board can be reached at editor@dailyegyptian.com or on twitter @dailyegyptian.

To stay up to date with all your southern Illinois news, follow the Daily Egyptian on Facebook and Twitter.

Faith Y. Miller, RDH, MSEd
Associate Professor, Director
Dental Hygiene Program
1365 Douglas Drive, MC 6615
Southern Illinois University
Carbondale, IL 62901
Office: 618.453.8880
Fax: 618.453.7020
fymbags@siu.edu

From: Faith Yvette Miller <fymbags@siu.edu>
Sent: Wednesday, April 11, 2018 12:57 PM
To: Randy J Dunn
Subject: Re: Editorial: SIU is on life support, what happens if the board pulls the plug? – Daily Egyptian

Please tell me we are not headed for another Cheng-o-Rama....

Faith Y. Miller, RDH, MSEd
Associate Professor, Director
Dental Hygiene Program
1365 Douglas Drive, MC 6615
Southern Illinois University
Carbondale, IL 62901
Office: 618.453.8880
Fax: 618.453.7020
fymbags@siu.edu

On Apr 11, 2018, at 12:55 PM, Randy J Dunn <rdunn@siu.edu> wrote:

> Not at all. Carlo trying to create crisis is all that is about.
>
> Sent from my Verizon, Samsung Galaxy smartphone
>
> -------- Original message --------
> From: Faith Yvette Miller <fymbags@siu.edu>
> Date: 4/11/18 12:06 PM (GMT-06:00)
> To: Randy J Dunn <rdunn@siu.edu>
> Subject: Editorial: SIU is on life support, what happens if the board pulls the plug? – Daily Egyptian
>
> -------- Original message --------
> From: Faith Yvette Miller <fymbags@siu.edu>
> Date: 4/11/18 12:06 PM (GMT-06:00)
> To: Randy J Dunn <rdunn@siu.edu>
> Subject: Editorial: SIU is on life support, what happens if the board pulls the plug? – Daily Egyptian
>
> Dr. Dunn:
>
> Hope all is well! Alumni are gravely CONCERNED! How accurate is this report!

Faith
https://dailyegyptian.com/81746/opinion/editorial-siu-is-on-life-support-what-happens-if-the-board-pulls-the-plug/

Editorial: SIU is on life support, what happens if the board pulls the plug?

The Daily Egyptian Editorial Board



SIU Carbondale in its glory days had peak enrollment of more than 24,000 students and was considered the proud flagship campus of the Southern Illinois University System.

Today, the university has a dwindling enrollment of 13,346 students, low morale, lack of school spirit and a loss of its own identity.

The chancellor's reorganization has left a complete lack of clarity and has created a void of understanding between students and faculty by delivering reorganization content in academic jargon.

Since 2000 the university has seen nine different chancellors, four of which were interim, emphasizing a lack of stability in the most important leadership role.

How can a chancellor advance an institution they are supposed to lead if the university is often used as a stepping stone to a bigger paycheck?

The last chancellor in a permanent position before Chancellor Carlo Montemagno was Rita Cheng; she left after only four years to become president at Northern Arizona University.

SIU is stuck with a chancellor who sits in his ivory tower updating a blog in an attempt to justify his decisions and enthusiasm for SIU — only interacting with students if it is part of his PR campaign to spin his reorganization plan in a positive light.

How did the university that has hosted a United States president, the secretary general of the United Nations and the university whose students participated in protests during the Vietnam war come to such a demise?

The former jewel of southern Illinois is now at risk of losing its essential funding with a potential state allocation shift to its sister campus at Edwardsville.

At the hand of Illinois Governor Bruce Rauner, a knife was stabbed into the state's higher education system and as the state faced a budget impasse – politicians in Springfield twisted that knife bit by bit over the span of three years.

A common argument made is that SIU Edwardsville “saved” the Carbondale campus from its demise with a loan of $35 million last May.

The university paid back the loan to Edwardsville in July 2017, according to university spokeswoman Rae Goldsmith.

The Edwardsville campus relied heavily on the Carbondale campus for support during the years of growth into the successful university it is today.

In 1956, the original goal of the SIU Board of Trustees on the expansion campus was to make an accelerated provision for higher education facilities in the Metro-East as quickly as state funding became available.

The haste in expanding the university to serve the St. Louis area during the ‘50s is often forgotten.

When the Southwestern Illinois Council for Higher Education executive committee and the SIU Board of Trustees agreed to expand the reach of SIU to the metro-east community, it is certain that it was never expected the expansion of the campus would attempt to take over as the flagship.

The proposed shift of approximately $5.1 million dollars in state funds is only the beginning of SIU Carbondale’s death by a thousand cuts.

A death that could end in Edwardsville receiving $23.3 million in state funding over four years, which would previously have been allocated to the Carbondale campus.

As Montemagno stated in his blog, if the funding shift is approved, Carbondale’s financial recovery and stability would be compromised — the shift in funds being equivalent to the layoff of 110 faculty and staff, and would take more than $39 million from the local economy.

What does this look like for the Carbondale campus and the southern Illinois region as a whole?

If enrollment continues to decline and funds continue to be shifted, the towers won’t be the only desolate buildings in the foreseeable future.

The university, which has been an economic catalyst — adding thousands of students every year to the local economy — would turn into a community

college that could potentially only serve the remaining blue collar families left in southern Illinois.

Other students will flee to surrounding out-of-state universities, paying less and receiving more than what SIU could now offer them.

The university turning into a community college would result in the loss of diverse and educated academics which add to Carbondale's unique and diverse culture.

While the outcome may look bleak, there are various things that set SIU and southern Illinois apart from your average midwest university and region.

We're located in some of the most scenic land in the state, with the heart of Shawnee Forest only minutes away from the university.

For now, the Carbondale community sustains the local economy of artisans, chefs, musicians and businesses which add to Carbondale's rich culture.

The beloved local breakfast and pizza spots students and the community enjoy will not survive if the university continues to be depleted of resources and students.

The Carbondale campus provides a window to the world for the locals. Losing the university will inevitably close the window to Carbondale's diverse culture and opportunity for students and the community.

Before approving the funding shift of approximately $5.1 million dollars, the Board of Trustees should consider what SIUC and its unique community has generated.

SIU offers hundreds of academic programs and research opportunities at all levels — bachelors, masters and doctorate programs.

There aren't many universities where you can dive into research your freshman year and create substantive work in your field.

Our alumni have reached success across the country and internationally.

Jackie Spinner, former Washington Post reporter, attended the SIU School of Journalism and covered the war in Iraq after her time at SIU.

Darryl Jones, the bassist for the Rolling Stones, attended our beloved alma mater and received his bachelor's degree in political science and a masters degree in higher education.

Curt Jones, the creator of Dippin Dots, Melissa McCarthy, famous for her roles in the Gilmore Girls and Saturday Night Live, Walt Frazier, former NBA player — the list goes on and on.

If the SIU Board of Trustees gives up on our university, the Carbondale campus will die — and with that, so will the community that many call their home.

Do not let Edwardsville gain a name through the death of Carbondale.

The Daily Egyptian Editorial Board can be reached at editor@dailyegyptian.com or on twitter @dailyegyptian.

To stay up to date with all your southern Illinois news, follow the Daily Egyptian on Facebook and Twitter.

Faith Y. Miller, RDH, MSEd
Associate Professor, Director
Dental Hygiene Program
1365 Douglas Drive, MC 6615
Southern Illinois University
Carbondale, IL 62901
Office: 618.453.8880
Fax: 618.453.7020
fymbags@siu.edu

From: Randy J Dunn
Sent: Wednesday, April 11, 2018 1:10 PM
To: Faith Yvette Miller
Subject: Re: Editorial: SIU is on life support, what happens if the board pulls the plug? – Daily Egyptian

We're already in it, hate to tell you....

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: Faith Yvette Miller <fymbags@siu.edu>
Date: 4/11/18 12:57 PM (GMT-06:00)
To: Randy J Dunn <rdunn@siu.edu>
Subject: Re: Editorial: SIU is on life support, what happens if the board pulls the plug? – Daily Egyptian

-------- Original message --------
From: Faith Yvette Miller <fymbags@siu.edu>
Date: 4/11/18 12:57 PM (GMT-06:00)
To: Randy J Dunn <rdunn@siu.edu>
Subject: Re: Editorial: SIU is on life support, what happens if the board pulls the plug? – Daily Egyptian

Please tell me we are not headed for another Cheng-o-Rama....

Faith Y. Miller, RDH, MSEd
Associate Professor, Director
Dental Hygiene Program
1365 Douglas Drive, MC 6615
Southern Illinois University
Carbondale, IL 62901
Office: 618.453.8880
Fax: 618.453.7020
fymbags@siu.edu

On Apr 11, 2018, at 12:55 PM, Randy J Dunn <rdunn@siu.edu> wrote:

> Not at all. Carlo trying to create crisis is all that is about.
>
> Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: Faith Yvette Miller <fymbags@siu.edu>
Date: 4/11/18 12:06 PM (GMT-06:00)
To: Randy J Dunn <rdunn@siu.edu>
Subject: Editorial: SIU is on life support, what happens if the board pulls the plug? – Daily Egyptian

-------- Original message --------
From: Faith Yvette Miller <fymbags@siu.edu>
Date: 4/11/18 12:06 PM (GMT-06:00)
To: Randy J Dunn <rdunn@siu.edu>
Subject: Editorial: SIU is on life support, what happens if the board pulls the plug? – Daily Egyptian

Dr. Dunn:

Hope all is well! Alumni are gravely CONCERNED! How accurate is this report!

Faith
https://dailyegyptian.com/81746/opinion/editorial-siu-is-on-life-support-what-happens-if-the-board-pulls-the-plug/

Editorial: SIU is on life support, what happens if the board pulls the plug?

The Daily Egyptian Editorial Board



SIU Carbondale in its glory days had peak enrollment of more than 24,000 students and was considered the proud flagship campus of the Southern Illinois University System.

Today, the university has a dwindling enrollment of 13,346 students, low morale, lack of school spirit and a loss of its own identity.

The chancellor’s reorganization has left a complete lack of clarity and has created a void of understanding between students and faculty by delivering reorganization content in academic jargon.

Since 2000 the university has seen nine different chancellors, four of which were interim, emphasizing a lack of stability in the most important leadership role.

How can a chancellor advance an institution they are supposed to lead if the university is often used as a stepping stone to a bigger paycheck?

The last chancellor in a permanent position before Chancellor Carlo Montemagno was Rita Cheng; she left after only four years to become president at Northern Arizona University.

SIU is stuck with a chancellor who sits in his ivory tower updating a blog in an attempt to justify his decisions and enthusiasm for SIU — only interacting with students if it is part of his PR campaign to spin his reorganization plan in a positive light.

How did the university that has hosted a United States president, the secretary general of the United Nations and the university whose students participated in protests during the Vietnam war come to such a demise?

The former jewel of southern Illinois is now at risk of losing its essential funding with a potential state allocation shift to its sister campus at Edwardsville.

At the hand of Illinois Governor Bruce Rauner, a knife was stabbed into the state's higher education system and as the state faced a budget impasse – politicians in Springfield twisted that knife bit by bit over the span of three years.

A common argument made is that SIU Edwardsville "saved" the Carbondale campus from its demise with a loan of $35 million last May.

The university paid back the loan to Edwardsville in July 2017, according to university spokeswoman Rae Goldsmith.

The Edwardsville campus relied heavily on the Carbondale campus for support during the years of growth into the successful university it is today.

In 1956, the original goal of the SIU Board of Trustees on the expansion campus was to make an accelerated provision for higher education facilities in the Metro-East as quickly as state funding became available.

The haste in expanding the university to serve the St. Louis area during the ‘50s is often forgotten.

When the Southwestern Illinois Council for Higher Education executive committee and the SIU Board of Trustees agreed to expand the reach of SIU to the metro-east community, it is certain that it was never expected the expansion of the campus would attempt to take over as the flagship.

The proposed shift of approximately $5.1 million dollars in state funds is only the beginning of SIU Carbondale’s death by a thousand cuts.

A death that could end in Edwardsville receiving $23.3 million in state funding over four years, which would previously have been allocated to the Carbondale campus.

As Montemagno stated in his blog, if the funding shift is approved, Carbondale’s financial recovery and stability would be compromised — the shift in funds being equivalent to the layoff of 110 faculty and staff, and would take more than $39 million from the local economy.

What does this look like for the Carbondale campus and the southern Illinois region as a whole?

If enrollment continues to decline and funds continue to be shifted, the towers won’t be the only desolate buildings in the foreseeable future.

The university, which has been an economic catalyst — adding thousands of students every year to the local economy — would turn into a community college that could potentially only serve the remaining blue collar families left in southern Illinois.

Other students will flee to surrounding out-of-state universities, paying less and receiving more than what SIU could now offer them.

The university turning into a community college would result in the loss of diverse and educated academics which add to Carbondale’s unique and diverse culture.

While the outcome may look bleak, there are various things that set SIU and southern Illinois apart from your average midwest university and region.

We're located in some of the most scenic land in the state, with the heart of Shawnee Forest only minutes away from the university.

For now, the Carbondale community sustains the local economy of artisans, chefs, musicians and businesses which add to Carbondale's rich culture.

The beloved local breakfast and pizza spots students and the community enjoy will not survive if the university continues to be depleted of resources and students.

The Carbondale campus provides a window to the world for the locals. Losing the university will inevitably close the window to Carbondale's diverse culture and opportunity for students and the community.

Before approving the funding shift of approximately $5.1 million dollars, the Board of Trustees should consider what SIUC and its unique community has generated.

SIU offers hundreds of academic programs and research opportunities at all levels — bachelors, masters and doctorate programs.

There aren't many universities where you can dive into research your freshman year and create substantive work in your field.

Our alumni have reached success across the country and internationally.

Jackie Spinner, former Washington Post reporter, attended the SIU School of Journalism and covered the war in Iraq after her time at SIU.

Darryl Jones, the bassist for the Rolling Stones, attended our beloved alma mater and received his bachelor's degree in political science and a masters degree in higher education.

Curt Jones, the creator of Dippin Dots, Melissa McCarthy, famous for her roles in the Gilmore Girls and Saturday Night Live, Walt Frazier, former NBA player — the list goes on and on.

If the SIU Board of Trustees gives up on our university, the Carbondale campus will die — and with that, so will the community that many call their home.

Do not let Edwardsville gain a name through the death of Carbondale.

The Daily Egyptian Editorial Board can be reached at editor@dailyegyptian.com or on twitter @dailyegyptian.

To stay up to date with all your southern Illinois news, follow the Daily Egyptian on Facebook and Twitter.

Faith Y. Miller, RDH, MSEd
Associate Professor, Director
Dental Hygiene Program
1365 Douglas Drive, MC 6615
Southern Illinois University
Carbondale, IL 62901
Office: 618.453.8880
Fax: 618.453.7020
fymbags@siu.edu

From: Faith Yvette Miller <fymbags@siu.edu>
Sent: Wednesday, April 11, 2018 1:12 PM
To: Randy J Dunn
Subject: Re: Editorial: SIU is on life support, what happens if the board pulls the plug? – Daily Egyptian

OMG!!! How long is his contract? Lol GEEZ!
We are our own worst enemy!!!!
Faith Y. Miller, RDH, MSEd
Associate Professor, Director
Dental Hygiene Program
1365 Douglas Drive, MC 6615
Southern Illinois University
Carbondale, IL 62901
Office: 618.453.8880
Fax: 618.453.7020
fymbags@siu.edu

On Apr 11, 2018, at 1:10 PM, Randy J Dunn <rdunn@siu.edu> wrote:

> We're already in it, hate to tell you....
>
> Sent from my Verizon, Samsung Galaxy smartphone
>
> -------- Original message --------
> From: Faith Yvette Miller <fymbags@siu.edu>
> Date: 4/11/18 12:57 PM (GMT-06:00)
> To: Randy J Dunn <rdunn@siu.edu>
> Subject: Re: Editorial: SIU is on life support, what happens if the board pulls the plug? – Daily Egyptian
>
> -------- Original message --------
> From: Faith Yvette Miller <fymbags@siu.edu>
> Date: 4/11/18 12:57 PM (GMT-06:00)
> To: Randy J Dunn <rdunn@siu.edu>
> Subject: Re: Editorial: SIU is on life support, what happens if the board pulls the plug? – Daily Egyptian
>
> Please tell me we are not headed for another Cheng-o-Rama....
>
> Faith Y. Miller, RDH, MSEd
> Associate Professor, Director
> Dental Hygiene Program

1365 Douglas Drive, MC 6615
Southern Illinois University
Carbondale, IL 62901
Office: 618.453.8880
Fax: 618.453.7020
fymbags@siu.edu

On Apr 11, 2018, at 12:55 PM, Randy J Dunn <rdunn@siu.edu> wrote:

> Not at all. Carlo trying to create crisis is all that is about.
>
> Sent from my Verizon, Samsung Galaxy smartphone
>
> -------- Original message --------
> From: Faith Yvette Miller <fymbags@siu.edu>
> Date: 4/11/18 12:06 PM (GMT-06:00)
> To: Randy J Dunn <rdunn@siu.edu>
> Subject: Editorial: SIU is on life support, what happens if the board pulls the plug? – Daily Egyptian

-------- Original message --------
From: Faith Yvette Miller <fymbags@siu.edu>
Date: 4/11/18 12:06 PM (GMT-06:00)
To: Randy J Dunn <rdunn@siu.edu>
Subject: Editorial: SIU is on life support, what happens if the board pulls the plug? – Daily Egyptian

Dr. Dunn:

Hope all is well! Alumni are gravely CONCERNED! How accurate is this report!

Faith
https://dailyegyptian.com/81746/opinion/editorial-siu-is-on-life-support-what-happens-if-the-board-pulls-the-plug/

Editorial: SIU is on life support, what happens if the board pulls the plug?

The Daily Egyptian Editorial Board



SIU Carbondale in its glory days had peak enrollment of more than 24,000 students and was considered the proud flagship campus of the Southern Illinois University System.

Today, the university has a dwindling enrollment of 13,346 students, low morale, lack of school spirit and a loss of its own identity.

The chancellor’s reorganization has left a complete lack of clarity and has created a void of understanding between students and faculty by delivering reorganization content in academic jargon.

Since 2000 the university has seen nine different chancellors, four of which were interim, emphasizing a lack of stability in the most important leadership role.

How can a chancellor advance an institution they are supposed to lead if the university is often used as a stepping stone to a bigger paycheck?

The last chancellor in a permanent position before Chancellor Carlo Montemagno was Rita Cheng; she left after only four years to become president at Northern Arizona University.

SIU is stuck with a chancellor who sits in his ivory tower updating a blog in an attempt to justify his decisions and enthusiasm for SIU — only interacting with students if it is part of his PR campaign to spin his reorganization plan in a positive light.

How did the university that has hosted a United States president, the secretary general of the United Nations and the university whose students participated in protests during the Vietnam war come to such a demise?

The former jewel of southern Illinois is now at risk of losing its essential funding with a potential state allocation shift to its sister campus at Edwardsville.

At the hand of Illinois Governor Bruce Rauner, a knife was stabbed into the state's higher education system and as the state faced a budget impasse – politicians in Springfield twisted that knife bit by bit over the span of three years.

A common argument made is that SIU Edwardsville "saved" the Carbondale campus from its demise with a loan of $35 million last May.

The university paid back the loan to Edwardsville in July 2017, according to university spokeswoman Rae Goldsmith.

The Edwardsville campus relied heavily on the Carbondale campus for support during the years of growth into the successful university it is today.

In 1956, the original goal of the SIU Board of Trustees on the expansion campus was to make an accelerated provision for higher education facilities in the Metro-East as quickly as state funding became available.

The haste in expanding the university to serve the St. Louis area during the ‘50s is often forgotten.

When the Southwestern Illinois Council for Higher Education executive committee and the SIU Board of Trustees agreed to expand the reach of SIU to the metro-east community, it is certain that it was never expected the expansion of the campus would attempt to take over as the flagship.

The proposed shift of approximately $5.1 million dollars in state funds is only the beginning of SIU Carbondale’s death by a thousand cuts.

A death that could end in Edwardsville receiving $23.3 million in state funding over four years, which would previously have been allocated to the Carbondale campus.

As Montemagno stated in his blog, if the funding shift is approved, Carbondale’s financial recovery and stability would be compromised — the shift in funds being equivalent to the layoff of 110 faculty and staff, and would take more than $39 million from the local economy.

What does this look like for the Carbondale campus and the southern Illinois region as a whole?

If enrollment continues to decline and funds continue to be shifted, the towers won’t be the only desolate buildings in the foreseeable future.

The university, which has been an economic catalyst — adding thousands of students every year to the local economy — would turn into a community college that could potentially only serve the remaining blue collar families left in southern Illinois.

Other students will flee to surrounding out-of-state universities, paying less and receiving more than what SIU could now offer them.

The university turning into a community college would result in the loss of diverse and educated academics which add to Carbondale's unique and diverse culture.

While the outcome may look bleak, there are various things that set SIU and southern Illinois apart from your average midwest university and region.

We're located in some of the most scenic land in the state, with the heart of Shawnee Forest only minutes away from the university.

For now, the Carbondale community sustains the local economy of artisans, chefs, musicians and businesses which add to Carbondale's rich culture.

The beloved local breakfast and pizza spots students and the community enjoy will not survive if the university continues to be depleted of resources and students.

The Carbondale campus provides a window to the world for the locals. Losing the university will inevitably close the window to Carbondale's diverse culture and opportunity for students and the community.

Before approving the funding shift of approximately $5.1 million dollars, the Board of Trustees should consider what SIUC and its unique community has generated.

SIU offers hundreds of academic programs and research opportunities at all levels — bachelors, masters and doctorate programs.

There aren't many universities where you can dive into research your freshman year and create substantive work in your field.

Our alumni have reached success across the country and internationally.

Jackie Spinner, former Washington Post reporter, attended the SIU School of Journalism and covered the war in Iraq after her time at SIU.

Darryl Jones, the bassist for the Rolling Stones, attended our beloved alma mater and received his bachelor's degree in political science and a masters degree in higher education.

Curt Jones, the creator of Dippin Dots, Melissa McCarthy, famous for her roles in the Gilmore Girls and Saturday Night Live, Walt Frazier, former NBA player — the list goes on and on.

If the SIU Board of Trustees gives up on our university, the Carbondale campus will die — and with that, so will the community that many call their home.

Do not let Edwardsville gain a name through the death of Carbondale.

The Daily Egyptian Editorial Board can be reached at editor@dailyegyptian.com or on twitter @dailyegyptian.

To stay up to date with all your southern Illinois news, follow the Daily Egyptian on Facebook and Twitter.

Faith Y. Miller, RDH, MSEd
Associate Professor, Director
Dental Hygiene Program
1365 Douglas Drive, MC 6615
Southern Illinois University
Carbondale, IL 62901
Office: 618.453.8880
Fax: 618.453.7020
fymbags@siu.edu

From: Randy J Dunn
Sent: Wednesday, April 11, 2018 1:14 PM
To: Faith Yvette Miller
Subject: RE: Editorial: SIU is on life support, what happens if the board pulls the plug? – Daily Egyptian

2021. But he can be reassigned as long as we pay him his salary until then (and he has tenure as a faculty member). He can go work as a researcher out at the McLafferty Lab if nothing else. As long as he maintains his compensation…he doesn't have to continue as chancellor.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Faith Yvette Miller [mailto:fymbags@siu.edu]
Sent: Wednesday, April 11, 2018 1:12 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: Re: Editorial: SIU is on life support, what happens if the board pulls the plug? – Daily Egyptian

OMG!!! How long is his contract? Lol GEEZ!
We are our own worst enemy!!!!
Faith Y. Miller, RDH, MSEd
Associate Professor, Director
Dental Hygiene Program
1365 Douglas Drive, MC 6615
Southern Illinois University
Carbondale, IL 62901
Office: 618.453.8880
Fax: 618.453.7020
fymbags@siu.edu

On Apr 11, 2018, at 1:10 PM, Randy J Dunn <rdunn@siu.edu> wrote:

> We're already in it, hate to tell you....
>
> Sent from my Verizon, Samsung Galaxy smartphone
>
> -------- Original message --------

From: Faith Yvette Miller <fymbags@siu.edu>
Date: 4/11/18 12:57 PM (GMT-06:00)
To: Randy J Dunn <rdunn@siu.edu>
Subject: Re: Editorial: SIU is on life support, what happens if the board pulls the plug? – Daily Egyptian

-------- Original message --------
From: Faith Yvette Miller <fymbags@siu.edu>
Date: 4/11/18 12:57 PM (GMT-06:00)
To: Randy J Dunn <rdunn@siu.edu>
Subject: Re: Editorial: SIU is on life support, what happens if the board pulls the plug? – Daily Egyptian

Please tell me we are not headed for another Cheng-o-Rama....

Faith Y. Miller, RDH, MSEd
Associate Professor, Director
Dental Hygiene Program
1365 Douglas Drive, MC 6615
Southern Illinois University
Carbondale, IL 62901
Office: 618.453.8880
Fax: 618.453.7020
fymbags@siu.edu

On Apr 11, 2018, at 12:55 PM, Randy J Dunn <rdunn@siu.edu> wrote:

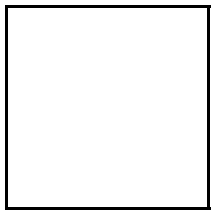
> Not at all. Carlo trying to create crisis is all that is about.
>
> Sent from my Verizon, Samsung Galaxy smartphone
>
> -------- Original message --------
> From: Faith Yvette Miller <fymbags@siu.edu>
> Date: 4/11/18 12:06 PM (GMT-06:00)
> To: Randy J Dunn <rdunn@siu.edu>
> Subject: Editorial: SIU is on life support, what happens if the board pulls the plug? – Daily Egyptian
>
> -------- Original message --------
> From: Faith Yvette Miller <fymbags@siu.edu>
> Date: 4/11/18 12:06 PM (GMT-06:00)
> To: Randy J Dunn <rdunn@siu.edu>
> Subject: Editorial: SIU is on life support, what happens if the board pulls the plug? – Daily Egyptian
>
> Dr. Dunn:

Hope all is well! Alumni are gravely CONCERNED! How accurate is this report!

Faith
https://dailyegyptian.com/81746/opinion/editorial-siu-is-on-life-support-what-happens-if-the-board-pulls-the-plug/

Editorial: SIU is on life support, what happens if the board pulls the plug?

The Daily Egyptian Editorial Board



SIU Carbondale in its glory days had peak enrollment of more than 24,000 students and was considered the proud flagship campus of the Southern Illinois University System.

Today, the university has a dwindling enrollment of 13,346 students, low morale, lack of school spirit and a loss of its own identity.

The chancellor's reorganization has left a complete lack of clarity and has created a void of understanding between students and faculty by delivering reorganization content in academic jargon.

Since 2000 the university has seen nine different chancellors, four of which were interim, emphasizing a lack of stability in the most important leadership role.

How can a chancellor advance an institution they are supposed to lead if the university is often used as a stepping stone to a bigger paycheck?

The last chancellor in a permanent position before Chancellor Carlo Montemagno was Rita Cheng; she left after only four years to become president at Northern Arizona University.

SIU is stuck with a chancellor who sits in his ivory tower updating a blog in an attempt to justify his decisions and enthusiasm for SIU — only interacting with students if it is part of his PR campaign to spin his reorganization plan in a positive light.

How did the university that has hosted a United States president, the secretary general of the United Nations and the university whose students participated in protests during the Vietnam war come to such a demise?

The former jewel of southern Illinois is now at risk of losing its essential funding with a potential state allocation shift to its sister campus at Edwardsville.

At the hand of Illinois Governor Bruce Rauner, a knife was stabbed into the state's higher education system and as the state faced a budget impasse – politicians in Springfield twisted that knife bit by bit over the span of three years.

A common argument made is that SIU Edwardsville "saved" the Carbondale campus from its demise with a loan of $35 million last May.

The university paid back the loan to Edwardsville in July 2017, according to university spokeswoman Rae Goldsmith.

The Edwardsville campus relied heavily on the Carbondale campus for support during the years of growth into the successful university it is today.

In 1956, the original goal of the SIU Board of Trustees on the expansion campus was to make an accelerated provision for higher education facilities in the Metro-East as quickly as state funding became available.

The haste in expanding the university to serve the St. Louis area during the '50s is often forgotten.

When the Southwestern Illinois Council for Higher Education executive committee and the SIU Board of Trustees agreed to expand the reach of SIU to the metro-east community, it is certain

that it was never expected the expansion of the campus would attempt to take over as the flagship.

The proposed shift of approximately $5.1 million dollars in state funds is only the beginning of SIU Carbondale's death by a thousand cuts.

A death that could end in Edwardsville receiving $23.3 million in state funding over four years, which would previously have been allocated to the Carbondale campus.

As Montemagno stated in his blog, if the funding shift is approved, Carbondale's financial recovery and stability would be compromised — the shift in funds being equivalent to the layoff of 110 faculty and staff, and would take more than $39 million from the local economy.

What does this look like for the Carbondale campus and the southern Illinois region as a whole?

If enrollment continues to decline and funds continue to be shifted, the towers won't be the only desolate buildings in the foreseeable future.

The university, which has been an economic catalyst — adding thousands of students every year to the local economy — would turn into a community college that could potentially only serve the remaining blue collar families left in southern Illinois.

Other students will flee to surrounding out-of-state universities, paying less and receiving more than what SIU could now offer them.

The university turning into a community college would result in the loss of diverse and educated academics which add to Carbondale's unique and diverse culture.

While the outcome may look bleak, there are various things that set SIU and southern Illinois apart from your average midwest university and region.

We’re located in some of the most scenic land in the state, with the heart of Shawnee Forest only minutes away from the university.

For now, the Carbondale community sustains the local economy of artisans, chefs, musicians and businesses which add to Carbondale’s rich culture.

The beloved local breakfast and pizza spots students and the community enjoy will not survive if the university continues to be depleted of resources and students.

The Carbondale campus provides a window to the world for the locals. Losing the university will inevitably close the window to Carbondale’s diverse culture and opportunity for students and the community.

Before approving the funding shift of approximately $5.1 million dollars, the Board of Trustees should consider what SIUC and its unique community has generated.

SIU offers hundreds of academic programs and research opportunities at all levels — bachelors, masters and doctorate programs.

There aren’t many universities where you can dive into research your freshman year and create substantive work in your field.

Our alumni have reached success across the country and internationally.

Jackie Spinner, former Washington Post reporter, attended the SIU School of Journalism and covered the war in Iraq after her time at SIU.

Darryl Jones, the bassist for the Rolling Stones, attended our beloved alma mater and received his bachelor’s degree in political science and a masters degree in higher education.

Curt Jones, the creator of Dippin Dots, Melissa McCarthy, famous for her roles in the Gilmore Girls and Saturday Night Live, Walt Frazier, former NBA player — the list goes on and on.

If the SIU Board of Trustees gives up on our university, the Carbondale campus will die — and with that, so will the community that many call their home.

Do not let Edwardsville gain a name through the death of Carbondale.

The Daily Egyptian Editorial Board can be reached at editor@dailyegyptian.com or on twitter @dailyegyptian.

To stay up to date with all your southern Illinois news, follow the Daily Egyptian on Facebook and Twitter.

Faith Y. Miller, RDH, MSEd
Associate Professor, Director
Dental Hygiene Program
1365 Douglas Drive, MC 6615
Southern Illinois University
Carbondale, IL 62901
Office: 618.453.8880
Fax: 618.453.7020
fymbags@siu.edu

From: Faith Yvette Miller <fymbags@siu.edu>
Sent: Wednesday, April 11, 2018 1:15 PM
To: Randy J Dunn
Subject: Re: Editorial: SIU is on life support, what happens if the board pulls the plug? – Daily Egyptian

Apparently this has been reviewed, oh my.

Faith Y. Miller, RDH, MSEd
Associate Professor, Director
Dental Hygiene Program
1365 Douglas Drive, MC 6615
Southern Illinois University
Carbondale, IL 62901
Office: 618.453.8880
Fax: 618.453.7020
fymbags@siu.edu

On Apr 11, 2018, at 1:14 PM, Randy J Dunn <rdunn@siu.edu> wrote:

> 2021. But he can be reassigned as long as we pay him his salary until then (and he has tenure as a faculty member). He can go work as a researcher out at the McLafferty Lab if nothing else. As long as he maintains his compensation...he doesn't have to continue as chancellor.
>
> RANDY J. DUNN, PRESIDENT
> SOUTHERN ILLINOIS UNIVERSITY SYSTEM
> 618.536.3471 l Office
> 618.536.3404 l Fax
>
> <image001.gif>
>
> ---
>
> **From:** Faith Yvette Miller [mailto:fymbags@siu.edu]
> **Sent:** Wednesday, April 11, 2018 1:12 PM
> **To:** Randy J Dunn <rdunn@siu.edu>
> **Subject:** Re: Editorial: SIU is on life support, what happens if the board pulls the plug? – Daily Egyptian
>
> OMG!!! How long is his contract? Lol GEEZ!
> We are our own worst enemy!!!!
> Faith Y. Miller, RDH, MSEd
> Associate Professor, Director
> Dental Hygiene Program
> 1365 Douglas Drive, MC 6615
> Southern Illinois University
> Carbondale, IL 62901
> Office: 618.453.8880
> Fax: 618.453.7020
> fymbags@siu.edu

On Apr 11, 2018, at 1:10 PM, Randy J Dunn <rdunn@siu.edu> wrote:

> We're already in it, hate to tell you....
>
> Sent from my Verizon, Samsung Galaxy smartphone
>
> -------- Original message --------
> From: Faith Yvette Miller <fymbags@siu.edu>
> Date: 4/11/18 12:57 PM (GMT-06:00)
> To: Randy J Dunn <rdunn@siu.edu>
> Subject: Re: Editorial: SIU is on life support, what happens if the board pulls the plug? – Daily Egyptian
>
> -------- Original message --------
> From: Faith Yvette Miller <fymbags@siu.edu>
> Date: 4/11/18 12:57 PM (GMT-06:00)
> To: Randy J Dunn <rdunn@siu.edu>
> Subject: Re: Editorial: SIU is on life support, what happens if the board pulls the plug? – Daily Egyptian
>
> Please tell me we are not headed for another Cheng-o-Rama....
>
> Faith Y. Miller, RDH, MSEd
> Associate Professor, Director
> Dental Hygiene Program
> 1365 Douglas Drive, MC 6615
> Southern Illinois University
> Carbondale, IL 62901
> Office: 618.453.8880
> Fax: 618.453.7020
> fymbags@siu.edu
>
> On Apr 11, 2018, at 12:55 PM, Randy J Dunn <rdunn@siu.edu> wrote:
>
> > Not at all. Carlo trying to create crisis is all that is about.
> >
> > Sent from my Verizon, Samsung Galaxy smartphone
> >
> > -------- Original message --------
> > From: Faith Yvette Miller <fymbags@siu.edu>
> > Date: 4/11/18 12:06 PM (GMT-06:00)
> > To: Randy J Dunn <rdunn@siu.edu>

Subject: Editorial: SIU is on life support, what happens if the board pulls the plug? – Daily Egyptian

-------- Original message --------
From: Faith Yvette Miller <fymbags@siu.edu>
Date: 4/11/18 12:06 PM (GMT-06:00)
To: Randy J Dunn <rdunn@siu.edu>
Subject: Editorial: SIU is on life support, what happens if the board pulls the plug? – Daily Egyptian

Dr. Dunn:

Hope all is well! Alumni are gravely CONCERNED! How accurate is this report!

Faith
https://dailyegyptian.com/81746/opinion/editorial-siu-is-on-life-support-what-happens-if-the-board-pulls-the-plug/

Editorial: SIU is on life support, what happens if the board pulls the plug?

The Daily Egyptian Editorial Board

<~WRD000.jpg>

SIU Carbondale in its glory days had peak enrollment of more than 24,000 students and was considered the proud flagship campus of the Southern Illinois University System.

Today, the university has a dwindling enrollment of 13,346 students, low morale, lack of school spirit and a loss of its own identity.

The chancellor's reorganization has left a complete lack of clarity and has created a void of understanding between students and faculty by delivering reorganization content in academic jargon.

Since 2000 the university has seen nine different chancellors, four of which were interim, emphasizing a lack of stability in the most important leadership role.

How can a chancellor advance an institution they are supposed to lead if the university is often used as a stepping stone to a bigger paycheck?

The last chancellor in a permanent position before Chancellor Carlo Montemagno was Rita Cheng; she left after only four years to become president at Northern Arizona University.

SIU is stuck with a chancellor who sits in his ivory tower updating a blog in an attempt to justify his decisions and enthusiasm for SIU — only interacting with students if it is part of his PR campaign to spin his reorganization plan in a positive light.

How did the university that has hosted a United States president, the secretary general of the United Nations and the university whose students participated in protests during the Vietnam war come to such a demise?

The former jewel of southern Illinois is now at risk of losing its essential funding with a potential state allocation shift to its sister campus at Edwardsville.

At the hand of Illinois Governor Bruce Rauner, a knife was stabbed into the state's higher education system and as the state faced a budget impasse – politicians in Springfield twisted that knife bit by bit over the span of three years.

A common argument made is that SIU Edwardsville "saved" the Carbondale campus from its demise with a loan of $35 million last May.

The university paid back the loan to Edwardsville in July 2017, according to university spokeswoman Rae Goldsmith.

The Edwardsville campus relied heavily on the Carbondale campus for support during the years of growth into the successful university it is today.

In 1956, the original goal of the SIU Board of Trustees on the expansion campus was to make an accelerated provision for higher education facilities in the Metro-East as quickly as state funding became available.

The haste in expanding the university to serve the St. Louis area during the ‘50s is often forgotten.

When the Southwestern Illinois Council for Higher Education executive committee and the SIU Board of Trustees agreed to expand the reach of SIU to the metro-east community, it is certain that it was never expected the expansion of the campus would attempt to take over as the flagship.

The proposed shift of approximately $5.1 million dollars in state funds is only the beginning of SIU Carbondale’s death by a thousand cuts.

A death that could end in Edwardsville receiving $23.3 million in state funding over four years, which would previously have been allocated to the Carbondale campus.

As Montemagno stated in his blog, if the funding shift is approved, Carbondale’s financial recovery and stability would be compromised — the shift in funds being equivalent to the layoff of 110 faculty and staff, and would take more than $39 million from the local economy.

What does this look like for the Carbondale campus and the southern Illinois region as a whole?

If enrollment continues to decline and funds continue to be shifted, the towers won't be the only desolate buildings in the foreseeable future.

The university, which has been an economic catalyst — adding thousands of students every year to the local economy — would turn into a community college that could potentially only serve the remaining blue collar families left in southern Illinois.

Other students will flee to surrounding out-of-state universities, paying less and receiving more than what SIU could now offer them.

The university turning into a community college would result in the loss of diverse and educated academics which add to Carbondale's unique and diverse culture.

While the outcome may look bleak, there are various things that set SIU and southern Illinois apart from your average midwest university and region.

We're located in some of the most scenic land in the state, with the heart of Shawnee Forest only minutes away from the university.

For now, the Carbondale community sustains the local economy of artisans, chefs, musicians and businesses which add to Carbondale's rich culture.

The beloved local breakfast and pizza spots students and the community enjoy will not survive if the university continues to be depleted of resources and students.

The Carbondale campus provides a window to the world for the locals. Losing the university will inevitably close the window to Carbondale's diverse culture and opportunity for students and the community.

Before approving the funding shift of approximately $5.1 million dollars, the Board of Trustees should consider what SIUC and its unique community has generated.

SIU offers hundreds of academic programs and research opportunities at all levels — bachelors, masters and doctorate programs.

There aren't many universities where you can dive into research your freshman year and create substantive work in your field.

Our alumni have reached success across the country and internationally.

Jackie Spinner, former Washington Post reporter, attended the SIU School of Journalism and covered the war in Iraq after her time at SIU.

Darryl Jones, the bassist for the Rolling Stones, attended our beloved alma mater and received his bachelor's degree in political science and a masters degree in higher education.

Curt Jones, the creator of Dippin Dots, Melissa McCarthy, famous for her roles in the Gilmore Girls and Saturday Night Live, Walt Frazier, former NBA player — the list goes on and on.

If the SIU Board of Trustees gives up on our university, the Carbondale campus will die — and with that, so will the community that many call their home.

Do not let Edwardsville gain a name through the death of Carbondale.

The Daily Egyptian Editorial Board can be reached at editor@dailyegyptian.com or on twitter @dailyegyptian.

To stay up to date with all your southern Illinois news, follow the Daily Egyptian on Facebook and Twitter.

Faith Y. Miller, RDH, MSEd
Associate Professor, Director
Dental Hygiene Program
1365 Douglas Drive, MC 6615
Southern Illinois University
Carbondale, IL 62901
Office: 618.453.8880
Fax: 618.453.7020
fymbags@siu.edu

From: Randy J Dunn
Sent: Wednesday, April 11, 2018 1:18 PM
To: Faith Yvette Miller
Subject: RE: Editorial: SIU is on life support, what happens if the board pulls the plug? – Daily Egyptian

Of course it has...I'm paid as system president to be prepared for any contingency. However, I don't think there is sufficient Trustee support at this time to make such a move. Not yet anyway. But with the news stories which broke today by the DE as well as the Canadian Broadcasting Corp., I'm not sure how he continues to maintain much semblance of support.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Faith Yvette Miller [mailto:fymbags@siu.edu]
Sent: Wednesday, April 11, 2018 1:15 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: Re: Editorial: SIU is on life support, what happens if the board pulls the plug? – Daily Egyptian

Apparently this has been reviewed, oh my.

Faith Y. Miller, RDH, MSEd
Associate Professor, Director
Dental Hygiene Program
1365 Douglas Drive, MC 6615
Southern Illinois University
Carbondale, IL 62901
Office: 618.453.8880
Fax: 618.453.7020
fymbags@siu.edu

On Apr 11, 2018, at 1:14 PM, Randy J Dunn <rdunn@siu.edu> wrote:

> 2021. But he can be reassigned as long as we pay him his salary until then (and he has tenure as a faculty member). He can go work as a researcher out at the McLafferty Lab if nothing else. As long as he maintains his compensation...he doesn't have to continue as chancellor.
>
> RANDY J. DUNN, PRESIDENT
> SOUTHERN ILLINOIS UNIVERSITY SYSTEM
> 618.536.3471 l Office
> 618.536.3404 l Fax

<image001.gif>

From: Faith Yvette Miller [mailto:fymbags@siu.edu]
Sent: Wednesday, April 11, 2018 1:12 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: Re: Editorial: SIU is on life support, what happens if the board pulls the plug? – Daily Egyptian

OMG!!! How long is his contract? Lol GEEZ!
We are our own worst enemy!!!!
Faith Y. Miller, RDH, MSEd
Associate Professor, Director
Dental Hygiene Program
1365 Douglas Drive, MC 6615
Southern Illinois University
Carbondale, IL 62901
Office: 618.453.8880
Fax: 618.453.7020
fymbags@siu.edu

On Apr 11, 2018, at 1:10 PM, Randy J Dunn <rdunn@siu.edu> wrote:

> We're already in it, hate to tell you....
>
> Sent from my Verizon, Samsung Galaxy smartphone
>
> -------- Original message --------
> From: Faith Yvette Miller <fymbags@siu.edu>
> Date: 4/11/18 12:57 PM (GMT-06:00)
> To: Randy J Dunn <rdunn@siu.edu>
> Subject: Re: Editorial: SIU is on life support, what happens if the board pulls the plug? – Daily Egyptian
>
> -------- Original message --------
> From: Faith Yvette Miller <fymbags@siu.edu>
> Date: 4/11/18 12:57 PM (GMT-06:00)
> To: Randy J Dunn <rdunn@siu.edu>
> Subject: Re: Editorial: SIU is on life support, what happens if the board pulls the plug? – Daily Egyptian
>
> Please tell me we are not headed for another Cheng-o-Rama....
>
> Faith Y. Miller, RDH, MSEd
> Associate Professor, Director
> Dental Hygiene Program
> 1365 Douglas Drive, MC 6615
> Southern Illinois University

Carbondale, IL 62901
Office: 618.453.8880
Fax: 618.453.7020
fymbags@siu.edu

On Apr 11, 2018, at 12:55 PM, Randy J Dunn <rdunn@siu.edu> wrote:

> Not at all. Carlo trying to create crisis is all that is about.
>
> Sent from my Verizon, Samsung Galaxy smartphone
>
> -------- Original message --------
> From: Faith Yvette Miller <fymbags@siu.edu>
> Date: 4/11/18 12:06 PM (GMT-06:00)
> To: Randy J Dunn <rdunn@siu.edu>
> Subject: Editorial: SIU is on life support, what happens if the board pulls the plug? – Daily Egyptian

-------- Original message --------
From: Faith Yvette Miller <fymbags@siu.edu>
Date: 4/11/18 12:06 PM (GMT-06:00)
To: Randy J Dunn <rdunn@siu.edu>
Subject: Editorial: SIU is on life support, what happens if the board pulls the plug? – Daily Egyptian

Dr. Dunn:

Hope all is well! Alumni are gravely CONCERNED! How accurate is this report!

Faith
https://dailyegyptian.com/81746/opinion/editorial-siu-is-on-life-support-what-happens-if-the-board-pulls-the-plug/

Editorial: SIU is on life support, what happens if the board pulls the plug?

The Daily Egyptian Editorial Board

<~WRD000.jpg>

SIU Carbondale in its glory days had peak enrollment of more than 24,000 students and was considered the proud flagship campus of the Southern Illinois University System.

Today, the university has a dwindling enrollment of 13,346 students, low morale, lack of school spirit and a loss of its own identity.

The chancellor's reorganization has left a complete lack of clarity and has created a void of understanding between students and faculty by delivering reorganization content in academic jargon.

Since 2000 the university has seen nine different chancellors, four of which were interim, emphasizing a lack of stability in the most important leadership role.

How can a chancellor advance an institution they are supposed to lead if the university is often used as a stepping stone to a bigger paycheck?

The last chancellor in a permanent position before Chancellor Carlo Montemagno was Rita Cheng; she left after only four years to become president at Northern Arizona University.

SIU is stuck with a chancellor who sits in his ivory tower updating a blog in an attempt to justify his decisions and enthusiasm for SIU — only interacting with students if it is part of his PR campaign to spin his reorganization plan in a positive light.

How did the university that has hosted a United States president, the secretary general of the United Nations and the university whose students participated in protests during the Vietnam war come to such a demise?

The former jewel of southern Illinois is now at risk of losing its essential funding with a potential state allocation shift to its sister campus at Edwardsville.

At the hand of Illinois Governor Bruce Rauner, a knife was stabbed into the state's higher education system and as the state faced a budget impasse – politicians in Springfield twisted that knife bit by bit over the span of three years.

A common argument made is that SIU Edwardsville "saved" the Carbondale campus from its demise with a loan of $35 million last May.

The university paid back the loan to Edwardsville in July 2017, according to university spokeswoman Rae Goldsmith.

The Edwardsville campus relied heavily on the Carbondale campus for support during the years of growth into the successful university it is today.

In 1956, the original goal of the SIU Board of Trustees on the expansion campus was to make an accelerated provision for higher education facilities in the Metro-East as quickly as state funding became available.

The haste in expanding the university to serve the St. Louis area during the '50s is often forgotten.

When the Southwestern Illinois Council for Higher Education executive committee and the SIU Board of Trustees agreed to expand the reach of SIU to the metro-east community, it is certain that it was never expected the expansion of the campus would attempt to take over as the flagship.

The proposed shift of approximately $5.1 million dollars in state funds is only the beginning of SIU Carbondale's death by a thousand cuts.

A death that could end in Edwardsville receiving $23.3 million in state funding over four years, which would previously have been allocated to the Carbondale campus.

As Montemagno stated in his blog, if the funding shift is approved, Carbondale's financial recovery and stability would be compromised — the shift in funds being equivalent to the layoff of 110 faculty and staff, and would take more than $39 million from the local economy.

What does this look like for the Carbondale campus and the southern Illinois region as a whole?

If enrollment continues to decline and funds continue to be shifted, the towers won't be the only desolate buildings in the foreseeable future.

The university, which has been an economic catalyst — adding thousands of students every year to the local economy — would turn into a community college that could potentially only serve the remaining blue collar families left in southern Illinois.

Other students will flee to surrounding out-of-state universities, paying less and receiving more than what SIU could now offer them.

The university turning into a community college would result in the loss of diverse and educated academics which add to Carbondale's unique and diverse culture.

While the outcome may look bleak, there are various things that set SIU and southern Illinois apart from your average midwest university and region.

We're located in some of the most scenic land in the state, with the heart of Shawnee Forest only minutes away from the university.

For now, the Carbondale community sustains the local economy of artisans, chefs, musicians and businesses which add to Carbondale's rich culture.

The beloved local breakfast and pizza spots students and the community enjoy will not survive if the university continues to be depleted of resources and students.

The Carbondale campus provides a window to the world for the locals. Losing the university will inevitably close the window to Carbondale's diverse culture and opportunity for students and the community.

Before approving the funding shift of approximately $5.1 million dollars, the Board of Trustees should consider what SIUC and its unique community has generated.

SIU offers hundreds of academic programs and research opportunities at all levels — bachelors, masters and doctorate programs.

There aren't many universities where you can dive into research your freshman year and create substantive work in your field.

Our alumni have reached success across the country and internationally.

Jackie Spinner, former Washington Post reporter, attended the SIU School of Journalism and covered the war in Iraq after her time at SIU.

Darryl Jones, the bassist for the Rolling Stones, attended our beloved alma mater and received his bachelor's degree in political science and a masters degree in higher education.

Curt Jones, the creator of Dippin Dots, Melissa McCarthy, famous for her roles in the Gilmore Girls and Saturday Night Live, Walt Frazier, former NBA player — the list goes on and on.

If the SIU Board of Trustees gives up on our university, the Carbondale campus will die — and with that, so will the community that many call their home.

Do not let Edwardsville gain a name through the death of Carbondale.

The Daily Egyptian Editorial Board can be reached at editor@dailyegyptian.com or on twitter @dailyegyptian.

To stay up to date with all your southern Illinois news, follow the Daily Egyptian on Facebook and Twitter.

Faith Y. Miller, RDH, MSEd
Associate Professor, Director
Dental Hygiene Program
1365 Douglas Drive, MC 6615
Southern Illinois University
Carbondale, IL 62901
Office: 618.453.8880
Fax: 618.453.7020
fymbags@siu.edu

From: Jerry Becker <jbecker@siu.edu>
Sent: Wednesday, April 11, 2018 7:38 PM
To: JERRY-P-BECKER-SIU-L
Subject: SIU Board: trustees, constituents argue over funding formula

****
From The Southern Illinoisan, Wednesday, April 11, 2018. SEE http://thesouthern.com/news/local/siu/in-siu-board-work-session-trustees-constituents-argue-over-future/article_7b97af8a-96ab-52b7-bcd6-023690ab4ee3.html#utm_source=thesouthern.com&utm_campaign=%2Femail-updates%2Fbreaking%2F&utm_medium=email&utm_content=B49F2D1ACF32F652975624614A2ACA9D5DE29E0B
****

In SIU Board session: trustees, constituents argue over future of system's funding formula

By K Janis Esch

CARBONDALE - At the Southern Illinois University Board of Trustees work session on Wednesday, trustees and representatives of Carbondale and Edwardsville argued over the future of state appropriation distribution between the two campuses.
The issue at hand was a proposal to begin a phased adjustment of the state appropriation funding to allow for differences in enrollment - Carbondale's enrollment is plunging, while Edwardsville's is on an upward trajectory.

The SIU Board of Trustees is poised to consider a plan to gradually shift state funding from Carbondale to Edwardsville in order to reflect changes in enrollment levels at the two campuses.

Faculty and staff from both campuses argued for their universities in public comments, and the subsequent discussion revealed a division among trustees.

The proposal calls for an initial shift of $5.1 million in state funding from Carbondale to Edwardsville for Fiscal Year 2019 and anticipants the hiring of an external consultant to determine a new funding formula.

The board will vote on the reallocation at tomorrow's full meeting in Carbondale.

At the start of the public-comment period, the chants of about two dozen demonstrators protesting SIUC Chancellor Carlo Montemagno's restructuring plan just outside the doors of the ballroom stalled the meeting for a few minutes. Board chair Amy Sholar asked the police officers who were present to "move the protesters to another area so we can in fact hear our speakers."

The demonstrators chanted, "Our education! Our institution!" and "Hey hey, ho ho, Montemagno got to go!"

Ahmad Fakhoury, a representative of the SIUC Faculty Senate, said a hasty reallocation of state funding would weaken the university.

"It would dramatically and negatively affect Southern Illinois," Fakhoury said. "We, the SIUC Faculty Senate, therefore urge you to deny the reallocation."

Rod Sievers, chair of the Administrative Professional Staff Council, said there are vast differences between the two campuses, as SIUC is a research university.

SIDEBAR RELATED: In news conference, Carbondale officials urge SIU Board to delay vote on reallocation of funds -- "This will force more layoffs, impact our financial stability, and hinder the chancellor's organization initiative," Mayor Mike Henry said. "And the cut in funds would take more than $39 million of economic activity away from Southern Illinois." SEE http://thesouthern.com/news/local/communities/carbondale/in-news-conference-carbondale-officials-urge-siu-board-to-delay/article_c968d76d-b47b-52c2-8bb6-a5f429f98a05.html

---

"The question is, what's the hurry? The decision that would give Carbondale only three months to prepare for a $5.1 million cut is hasty at best, perhaps even cruel," Sievers said.

Anthony Travelstead, president of the SIUC Civil Service Council, said enrollment should not be the primary factor when considering appropriation distribution because the campuses have different missions. He said SIUC is in the middle of a major reorganization to increase enrollment and is facing its budget challenges responsibly.

"Carbondale is proud of the success of Edwardsville, but in one system, one institution should not thrive at the expense of another," Travelstead said.

Trish McCubbin, a professor in the School of Law, presented a Graduate Council resolution calling for a delay in the decision on the $5.1 million reallocation. She argued that the proposal is based on inaccurate and misleading data and said there should have been consultation with the Carbondale campus.

"We are one system, and the health of one campus affects the health of another campus. We should be working to strengthen resources together as a whole rather than pitting one campus against another," McCubbin said.

Ian Toberman, an SIUE Staff Senate member and vice president of the SIUE Professional Staff Association, said that when SIUE provided a $35 million loan to Carbondale last year, it was suggested that SIUC needed just one more year to turn things around.

"Here we are again at SIUE being asked to shoulder the burden so another school can find itself, or find more students," Toberman said.

David Balai, an electrician with SIUE University Housing, said that despite the challenges of the budget crisis, Edwardsville is thriving because of fiscal belt-tightening and because its leaders have made the right decisions.

"We are only asking to not be penalized for making good decisions," Balai said.

Nicole Klein, an associate professor in SIUE's School of Education, said she obtained two of her degrees from SIUC and that she grew up in Carbondale. She commended the board for considering the phased-in reallocation.

SIDEBAR RELATED: SIU president: $5.1 million funding shift from Carbondale to Edwardsville would reflect long-held operating policy. Southern Illinois University System President Randy Dunn says he stands by the recommendation to reallocate $5.1 million in state appropriation funding from SIU Carbondale to SIU Edwardsville because it reflects the system's operating policy for the last 40 years.

"Three weeks ago Š I needed to split my classroom into two different classes. I called campus scheduling, and on campus there was not one single classroom that could be booked. They were all full. There was no place to move my class to. That's how carefully we are using our resources," Klein said.

SIU System President Randy Dunn said that after the March 9 board retreat, there was a request from the

Edwardsville campus for a phase-one reallocation driven by enrollment to implement for the coming fiscal year, which begins July 1.

Dunn said that based on what other funding formulas from university systems look like, it's fair to say that enrollment tends to be the largest driver, although other variables like research mission can factor in.

"Given that that enrollment piece tends to be compelling, and the fact that the enrollments between the two institutions are very close, I thought that warranted at least a consideration," Dunn said.
Bill Winter, SIUE's chief budget officer, explained that his office used four different methodologies to determine an annual funding gap adjustment target:
. A simple headcount of students at both campuses.
. A method that considers student "full-time equivalents," wherein two half-time students are counted as one student.
. A method that uses student full-time equivalents but also imposes a weighting factor to recognize the differing missions of the two campuses.
. A method based on the average appropriation per student full time equivalents.

The $5.125 million figure was determined by averaging the highest and lowest numbers.

SIUE Chancellor Randy Pembrook said that he understands the pain that would come with reducing SIUC's budget, as Edwardsville had to cut 12 percent of its state budget during the budget impasse.

Pembrook said that SIUE's proximity to St. Louis has helped it grow quickly in the last two decades, and that SIUE is currently the least expensive public university in Illinois.

"Additional investment will translate to more growth," Pembrook said.

Trustee Phil Gilbert questioned why the Phase 1 reallocation was developed prior to the hiring of an external consultant, which the board had discussed at its March 9 retreat.

"I am proud of Edwardsville and what they've accomplished Š but this is the wrong way to do it," Gilbert said.

Dunn said it makes sense to do an early adjustment that gets the appropriation distribution closer to a 60/40 split, which has been the operating policy of the board for decades.

"What I've pointed to in some of my conversations, is the fact that if you have some kind of insurance coverage on property or your home, and there's damage that takes place ... you don't have to wait until the final adjustment to have some sort of good-faith payment that takes place for the need that exists at that immediate point in time," Dunn said.

Trustee Shirley Portwood said she was pleased to see the proposal because "it offers an opportunity for the board to show good faith toward Edwardsville for the progress they've made and the assistance that they have rendered to Carbondale."

"And along those lines, the discussion, to my knowledge, has never been before this board in 20 years. It's time for the discussion," Sholar said.

Trustees Joel Sambursky and Marsha Ryan said that there has not been enough time to analyze the issue.

Montemagno said it was too early to say any additional resources should go to SIUE, and that there are multiple variables to consider.

"Enrollment is one variable associated with the process. Community health is another," Montemagno said.

The meeting marked the first appearance of trustee Tom Britton, who was appointed by Gov. Bruce Rauner on Monday. Both Britton and Ryan need to be confirmed by the Senate but have full voting privileges.

SIDEBAR PHOTO: Board of Trustees meeting. The SIU Board of Trustees discussed a measure to reallocate $5.1 million in state appropriation funding from Carbondale to Edwardsville during their work session Wednesday at the SIUC Student Center. K. JANIS ESCH The Southern

---

Janis Esch is a reporter covering higher education. janis.esch@thesouthern.com -- 618-351-5082 -- On Twitter: @janis_eschSI

****

- -
Jerry P. Becker
Department of Curriculum & Instruction
College of Education and Human Services
Southern Illinois University Carbondale
625 Wham Drive / MC 4610
Carbondale, Illinois 62901

From: Randy J Dunn
Sent: Wednesday, April 11, 2018 9:08 PM
To: Bradley Michael Visintin
Subject: FW: SIU Board: trustees, constituents argue over funding formula

Find for the Friday clips of course.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Jerry Becker [mailto:jbecker@siu.edu]
Sent: Wednesday, April 11, 2018 7:38 PM
To: JERRY-P-BECKER-SIU-L <JERRY-P-BECKER-SIU-L@siu.edu>
Subject: SIU Board: trustees, constituents argue over funding formula

****
From The Southern Illinoisan, Wednesday, April 11, 2018. SEE http://thesouthern.com/news/local/siu/in-siu-board-work-session-trustees-constituents-argue-over-future/article_7b97af8a-96ab-52b7-bcd6-023690ab4ee3.html#utm_source=thesouthern.com&utm_campaign=%2Femail-updates%2Fbreaking%2F&utm_medium=email&utm_content=B49F2D1ACF32F652975624614A2ACA9D5DE29E0B
****

In SIU Board session: trustees, constituents argue over future of system's funding formula

By K Janis Esch

CARBONDALE - At the Southern Illinois University Board of Trustees work session on Wednesday, trustees and representatives of Carbondale and Edwardsville argued over the future of state appropriation distribution between the two campuses.
The issue at hand was a proposal to begin a phased adjustment of the state appropriation funding to allow for differences in enrollment - Carbondale's enrollment is plunging, while Edwardsville's is on an upward trajectory.

The SIU Board of Trustees is poised to consider a plan to gradually shift state funding from Carbondale to Edwardsville in order to reflect changes in enrollment levels at the two campuses.

Faculty and staff from both campuses argued for their universities in public comments, and the subsequent discussion revealed a division among trustees.

The proposal calls for an initial shift of $5.1 million in state funding from Carbondale to Edwardsville for Fiscal Year 2019 and anticipants the hiring of an external consultant to determine a new funding formula.

The board will vote on the reallocation at tomorrow's full meeting in Carbondale.

At the start of the public-comment period, the chants of about two dozen demonstrators protesting SIUC Chancellor Carlo Montemagno's restructuring plan just outside the doors of the ballroom stalled the meeting for a few minutes. Board chair Amy Sholar asked the police officers who were present to "move the protesters to another area so we can in fact hear our speakers."

The demonstrators chanted, "Our education! Our institution!" and "Hey hey, ho ho, Montemagno got to go!"

Ahmad Fakhoury, a representative of the SIUC Faculty Senate, said a hasty reallocation of state funding would weaken the university.

"It would dramatically and negatively affect Southern Illinois," Fakhoury said. "We, the SIUC Faculty Senate, therefore urge you to deny the reallocation."
Rod Sievers, chair of the Administrative Professional Staff Council, said there are vast differences between the two campuses, as SIUC is a research university.

SIDEBAR RELATED: In news conference, Carbondale officials urge SIU Board to delay vote on reallocation of funds -- "This will force more layoffs, impact our financial stability, and hinder the chancellor's organization initiative," Mayor Mike Henry said. "And the cut in funds would take more than $39 million of economic activity away from Southern Illinois." SEE
http://thesouthern.com/news/local/communities/carbondale/in-news-conference-carbondale-officials-urge-siu-board-to-delay/article_c968d76d-b47b-52c2-8bb6-a5f429f98a05.html
---
"The question is, what's the hurry? The decision that would give Carbondale only three months to prepare for a $5.1 million cut is hasty at best, perhaps even cruel," Sievers said.

Anthony Travelstead, president of the SIUC Civil Service Council, said enrollment should not be the primary factor when considering appropriation distribution because the campuses have different missions. He said SIUC is in the middle of a major reorganization to increase enrollment and is facing its budget challenges responsibly.

"Carbondale is proud of the success of Edwardsville, but in one system, one institution should not thrive at the expense of another," Travelstead said.

Trish McCubbin, a professor in the School of Law, presented a Graduate Council resolution calling for a delay in the decision on the $5.1 million reallocation. She argued that the proposal is based on inaccurate and misleading data and said there should have been consultation with the Carbondale campus.

"We are one system, and the health of one campus affects the health of another campus. We should be working to strengthen resources together as a whole rather than pitting one campus against another," McCubbin said.

Ian Toberman, an SIUE Staff Senate member and vice president of the SIUE Professional Staff Association, said that when SIUE provided a $35 million loan to Carbondale last year, it was suggested that SIUC needed just one more year to turn things around.

"Here we are again at SIUE being asked to shoulder the burden so another school can find itself, or find more students," Toberman said.

David Balai, an electrician with SIUE University Housing, said that despite the challenges of the budget crisis, Edwardsville is thriving because of fiscal belt-tightening and because its leaders have made the right decisions.

"We are only asking to not be penalized for making good decisions," Balai said.
Nicole Klein, an associate professor in SIUE's School of Education, said she obtained two of her degrees from SIUC and that she grew up in Carbondale. She commended the board for considering the phased-in reallocation.

SIDEBAR RELATED: SIU president: $5.1 million funding shift from Carbondale to Edwardsville would reflect long-held operating policy. Southern Illinois University System President Randy Dunn says he stands by the recommendation to reallocate $5.1 million in state appropriation funding from SIU Carbondale to SIU Edwardsville because it reflects the system's operating policy for the last 40 years.

"Three weeks ago Š I needed to split my classroom into two different classes. I called campus scheduling, and on campus there was not one single classroom that could be booked. They were all full. There was no place to move my class to. That's how carefully we are using our resources," Klein said.

SIU System President Randy Dunn said that after the March 9 board retreat, there was a request from the Edwardsville campus for a phase-one reallocation driven by enrollment to implement for the coming fiscal year, which begins July 1.

Dunn said that based on what other funding formulas from university systems look like, it's fair to say that enrollment tends to be the largest driver, although other variables like research mission can factor in.

"Given that that enrollment piece tends to be compelling, and the fact that the enrollments between the two institutions are very close, I thought that warranted at least a consideration," Dunn said.
Bill Winter, SIUE's chief budget officer, explained that his office used four different methodologies to determine an annual funding gap adjustment target:
. A simple headcount of students at both campuses.
. A method that considers student "full-time equivalents," wherein two half-time students are counted as one student.
. A method that uses student full-time equivalents but also imposes a weighting factor to recognize the differing missions of the two campuses.
. A method based on the average appropriation per student full time equivalents.

The $5.125 million figure was determined by averaging the highest and lowest numbers.

SIUE Chancellor Randy Pembrook said that he understands the pain that would come with reducing SIUC's budget, as Edwardsville had to cut 12 percent of its state budget during the budget impasse.

Pembrook said that SIUE's proximity to St. Louis has helped it grow quickly in the last two decades, and that SIUE is currently the least expensive public university in Illinois.

"Additional investment will translate to more growth," Pembrook said.

Trustee Phil Gilbert questioned why the Phase 1 reallocation was developed prior to the hiring of an external consultant, which the board had discussed at its March 9 retreat.

"I am proud of Edwardsville and what they've accomplished Š but this is the wrong way to do it," Gilbert said.

Dunn said it makes sense to do an early adjustment that gets the appropriation distribution closer to a 60/40 split, which has been the operating policy of the board for decades.

"What I've pointed to in some of my conversations, is the fact that if you have some kind of insurance coverage

on property or your home, and there's damage that takes place ... you don't have to wait until the final adjustment to have some sort of good-faith payment that takes place for the need that exists at that immediate point in time," Dunn said.

Trustee Shirley Portwood said she was pleased to see the proposal because "it offers an opportunity for the board to show good faith toward Edwardsville for the progress they've made and the assistance that they have rendered to Carbondale."

"And along those lines, the discussion, to my knowledge, has never been before this board in 20 years. It's time for the discussion," Sholar said.

Trustees Joel Sambursky and Marsha Ryan said that there has not been enough time to analyze the issue.

Montemagno said it was too early to say any additional resources should go to SIUE, and that there are multiple variables to consider.

"Enrollment is one variable associated with the process. Community health is another," Montemagno said.

The meeting marked the first appearance of trustee Tom Britton, who was appointed by Gov. Bruce Rauner on Monday. Both Britton and Ryan need to be confirmed by the Senate but have full voting privileges.

SIDEBAR PHOTO: Board of Trustees meeting. The SIU Board of Trustees discussed a measure to reallocate $5.1 million in state appropriation funding from Carbondale to Edwardsville during their work session Wednesday at the SIUC Student Center. K. JANIS ESCH The Southern

---

Janis Esch is a reporter covering higher education. janis.esch@thesouthern.com -- 618-351-5082 -- On Twitter: @janis_eschSI

****

--
Jerry P. Becker
Department of Curriculum & Instruction
College of Education and Human Services
Southern Illinois University Carbondale
625 Wham Drive / MC 4610
Carbondale, Illinois 62901

From: Randy J Dunn
Sent: Thursday, April 12, 2018 8:01 AM
To: Bradley Michael Visintin
Subject: Southern editorial

I reckon you got it, but wanted to make sure you picked up the editorial that the Southern ran yesterday. Was on reallocation and enrollment. Also a story was posted on the Carbondale mayor's press conference yesterday which you've probably seen by now. Thanks man...one day down...one day to go.....

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Bradley Michael Visintin <bvisintin@siu.edu>
Sent: Thursday, April 12, 2018 8:04 AM
To: Randy J Dunn
Subject: RE: Southern editorial

Yes sir, we should have plenty of clips for this week. The DE had a Facebook live feed yesterday, so got to watch/hear the meeting.

Good luck!

Bradley Visintin
Southern Illinois University
Office of the President
520 S. 2nd street, Suite 2-110
Springfield, IL 62701
(217) 545-8080
bvisintin@siu.edu

SIU Southern Illinois University System
ONE SYSTEM MANY LOCATIONS | STATEWIDE IMPACT

From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Thursday, April 12, 2018 8:01 AM
To: Bradley Michael Visintin
Subject: Southern editorial

I reckon you got it, but wanted to make sure you picked up the editorial that the Southern ran yesterday. Was on reallocation and enrollment. Also a story was posted on the Carbondale mayor's press conference yesterday which you've probably seen by now. Thanks man...one day down...one day to go.....

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Randy J Dunn
Sent: Thursday, April 12, 2018 8:09 AM
To: Bradley Michael Visintin
Subject: RE: Southern editorial

Yes...plenty of clips. Yeah, JC tipped me off on the streaming, so I tried to behave myself a little bit.....

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Bradley Michael Visintin [mailto:bvisintin@siu.edu]
Sent: Thursday, April 12, 2018 8:04 AM
To: Randy J Dunn <rdunn@siu.edu>
Subject: RE: Southern editorial

Yes sir, we should have plenty of clips for this week. The DE had a Facebook live feed yesterday, so got to watch/hear the meeting.

Good luck!

Bradley Visintin
Southern Illinois University
Office of the President
520 S. 2nd street, Suite 2-110
Springfield, IL 62701
(217) 545-8080
bvisintin@siu.edu

SIU Southern Illinois University System
ONE SYSTEM MANY LOCATIONS | STATE-WIDE IMPACT

From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Thursday, April 12, 2018 8:01 AM
To: Bradley Michael Visintin
Subject: Southern editorial

I reckon you got it, but wanted to make sure you picked up the editorial that the Southern ran yesterday. Was on reallocation and enrollment. Also a story was posted on the Carbondale mayor's press conference yesterday which you've probably seen by now. Thanks man...one day down...one day to go.....

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax



From: Misty D Whittington <mistyw@siu.edu>
Sent: Thursday, April 12, 2018 4:01 PM
To: Amy Sholar ([redacted]);J. Phil Gilbert;Joel Sambursky;lujanse@siue.edu;Marsha Ryan;Randal Thomas;Samuel Robert Beard;sportwo@siue.edu;Thomas C Britton
Cc: Randy J Dunn
Subject: Statement for BOT meeting (4/11) - Anita Joy/SIU School of Dental Medicine
Attachments: BOT Statement-joy.pdf

Importance: High

Dear Board Members,

Please find Anita Joy's statement from today.

Thank you.

Misty

Misty Whittington
Executive Secretary
Office of the Board of Trustees
Southern Illinois University
MC 6801
Carbondale, IL 62901
Phone: 618/536-3357
Fax: 618/536-3404
E-mail: mistyw@siu.edu

From: Joy, Anita [mailto:ajoy@siue.edu]
Sent: Wednesday, April 11, 2018 4:31 PM
To: Misty D Whittington
Cc: Kimber L Monje
Subject: Statement for BOT meeting (4/11) - Anita Joy/SIU School of Dental Medicine
Importance: High

Dear Misty,
Please find attached the statement/letter of support that i will be reading before the Board of Trustees tomorrow.

Thank you,
-anita

Anita Joy B.D.S., Ph.D.

Chair, Associate Professor, & Section Head of Anatomy
Department of Growth, Development and Structure

SIU School of Dental Medicine
Off: (618)474-7028/(618)474-7030
Fax: (618)474-7089

Director, Office of Research
SIU School of Dental Medicine
Off: (618)474-7117/(618)474-7060
Fax: (618)474-7071

http://ajoy94.wix.com/siusdm-ajoy

Confidentiality Notice: This electronic mail message contains information that (A) is or may be legally privileged, confidential, proprietary in nature, or otherwise protected by law from disclosure, and (B) is intended only for the use of the addressee(s) named herein. If you are not the intended recipient, an addressee, or the person responsible for delivering this to an addressee, you are hereby notified that reading, using, copying, or distributing any part of this message is strictly prohibited. If you have received this electronic mail message in error, please contact the sender immediately and take the steps necessary to delete the message completely from your computer system.

Statement of Support

"I am honored to add my voice to those of the students, faculty, and staff of SIU School of Dental Medicine and the City of Alton to appeal to the Board to support the reallocation proposal. The SIU School of Dental Medicine provides critical oral health coverage for Central and Southern Illinois by being the primary access point for oral healthcare in this region. Reallocation will help provide continued improvement of our infrastructure, enhancement of our programmatic needs, particularly graduate programming, and enrichment of our collaborative research efforts. These, in turn, will equip us to better meet the needs of our students and our patients. The significance of being the safety net for thousands of children and adults who would otherwise be denied basic oral healthcare cannot be overstated. Most importantly, your decision in favor of reallocation will help us fulfill our mission and our social mandate to our local communities in Alton and Edwardsville, and the broader regions of Central and Southern Illinois."

Anita Joy B.D.S., Ph.D.

Chair, Associate Professor, & Section Head of Anatomy

Department of Growth, Development and Structure

SIU School of Dental Medicine

Off: (618)474-7028/(618)474-7030

Fax: (618)474-7089

Director, Office of Research

SIU School of Dental Medicine

Off: (618)474-7117/(618)474-7060

Fax: (618)474-7071

From: Misty D Whittington <mistyw@siu.edu>
Sent: Thursday, April 12, 2018 4:17 PM
To: Amy Sholar [redacted]);J. Phil Gilbert;Joel Sambursky;lujanse@siu.edu;Marsha Ryan;Randal Thomas;Samuel Robert Beard;sportwo@siu.edu;Thomas C Britton
Cc: Randy J Dunn
Subject: Letters to the Board
Attachments: Daughton041118.pdf; Greenfield041218.pdf; Hardenburgh041218.pdf; JonesP041218.pdf; Kreher041118.pdf; Plunkett041118.pdf; Wissman041118.pdf

Dear Board Members,

Please find attached letters that came in while we were in meetings.

Thanks.

Misty

_____

Misty Whittington
Executive Secretary
Office of the Board of Trustees
Southern Illinois University
MC 6801
Carbondale, IL 62901
Phone: 618/536-3357
Fax: 618/536-3404
E-mail: mistyw@siu.edu

Misty D Whittington

From: Jack Wissmann [redacted]
Sent: Wednesday, April 11, 2018 2:43 PM
To: Misty D Whittington
Subject: Reallocation of Appropriation Budget

Importance: High

To: Board of Trustees

We urge the Board of Trustees to more thoroughly study the proposed reallocation of $5.125 million of the state appropriation to the SIUE campus for FY 2019 before voting to do so.

The stated "Rational for Adoption" is too heavily weighted toward enrollment, and does not take full account of the many associated factors that are needed in consideration and support of the SIUC program.

The "Considerations Against Adoption" are both weak and short-sighted.

Please do the right thing and continue to study the reallocation proposal before making the final decision about authorizing the reallocation.

Thank You,

Jack & Kay Wissmann -

Jack - Kay Wissmann
SIUC Alumni
[redacted]

Misty D Whittington

From: Kyle Newton Plunkett <kplunkett@chem.siu.edu>
Sent: Wednesday, April 11, 2018 7:38 PM
To: Misty D Whittington
Cc: Chancellor
Subject: Zero Sum Game of Student Recruitment - SIUE vs SIUC

Dear Members of the Board,

I attended today's open session (04/11/18) of the board meeting and would like to provide a quick opinion. It struck me how such a preliminary decision, one made without third party consulting or input from SIUC, could create a zero sum game for student recruitment between SIUC and SIUE. If a decision was made to accept the SIUE proposal without a fair consultation, one could imagine it would be in SIUC's best interest to heavily recruit students away from SIUE (and vice versa). It would promote cannibalism between the two Universities because after all, a single student switching from one university to the other is effectively two students for the winning university in the counting game. If passed, the message would be clear, we are not a cohesive Southern Illinois University system with shared goals but one where undergraduate student enrollment (ignoring all other factors) rules supreme even at the cost of the sister university. One must consider these factors before stepping forward with this significant decision.

Thank you for your time,

Kyle Plunkett

Associate Professor of Chemistry and Biochemistry

Southern Illinois University

Carbondale, IL

Misty D Whittington

From: Vicki L Kreher <kreher@siu.edu>
Sent: Wednesday, April 11, 2018 1:28 PM
To: Misty D Whittington
Subject: (brief) letter to Board of Trustees

Hi Misty,

I am a non-tenure track professor in the School of Journalism and I was on the chancellor's search advisory committee. In fact, Chancellor Montemagno and Dr. Hanley were my top two nominations for the chancellor candidate finalists.

I support the reorganization.

I wish I had time to prepare a longer letter, but we are taking our students to compete in a national competition tomorrow and I have little time to spare.

Because I support the reorganization, life in my department has been difficult at times. In November, the "faculty" in my department drafted and sent a letter to the Chancellor taking a position of opposition to the reorganization. I had expressed opposition to the letter during the faculty meeting during which it was discussed. When the draft of the letter was sent around to "everyone" for input the next day, a colleague and I were excluded from participating, presumably because we were in favor of the plan. The letter was sent to the Chancellor from the "faculty" in our department and we have not been able to obtain a copy of it. I have heard rumors in my department that there have been other letters sent on behalf of the faculty in my department to which I was not party.

This leads me to believe that the voices of support for the plan are possibly being quashed. I can tell you that there has been pressure by the opposition to support them. Yet, I have voted in support. I do not know if my votes are being forwarded. I imagine others might fear going against the very vocal opposition.

It is difficult for me to read the very one-sided opinions of the Daily Egyptian that are being printed as news stories. I am dismayed that some voices on campus are being heard, while others are not, which, to me looks like an agenda has been set. I am disappointed when stories are being printed that pit the Chancellor vs. the Faculty. Why are there never stories that give voice to faculty who support the Chancellor and the reorganization? When the story ran about the Chancellor's hiring package, why was there no information given about the hiring packages of former chancellors/presidents? Why was there no information about what other universities in Illinois gave upper-level administrators? This would have given readers information to make an informed decision. But the readers are not being given both sides. Which is why I am dashing off this email.

That is not an accurate snapshot of what I am seeing.

The opinions they are printing are those of fear that is being spread by the FA and the CCC, who I believe are more afraid of losing some privilege than they are concerned with the health of the university or the welfare of the students. I find it despicable that the FA and the CCC are using the GPSC and the Student Trustee position to carry their message. This is not education; it is exploitation. (I am not saying that our students are not capable of thinking for themselves; I believe they are not hearing arguments both for and against.)

I have occasion to speak to many on campus. What I have observed is that those with a business background or non-academic organization experience are overwhelmingly supportive of the reorganization and recognize the need to take decisive, immediate action. We have engaged in study and played at restructuring at the college level almost since I arrived 12 years ago. The local business people with whom I have spoken support reorganization as well.

I believe we are at a crisis point. I don't believe we have the luxury of time and further study. We need to take informed action, which I believe is what we are doing. I went through a reorganization with a large company during my employment in industry. The campus community has been given far more opportunity for input on the reorganization than they would ever have in organizations outside the academy. I realize this is not justification, just observation.

One other point: I believe we need to consider more than funding per student as a model for allocating funds between the various campuses of SIU. We are in the middle of reorganization; we don't need anymore blows at this time.

Please forgive errors in this message. I typed it very quickly and do not have time to rewrite.

Respectfully,

Vicki Kreher

Victoria Kreher, MBA
Senior Lecturer, School of Journalism
Southern Illinois University
1100 Lincoln Dr, MC 6601
Carbondale, IL 62901
618-536-3361

Misty D Whittington

From: Pam Jones [redacted]
Sent: Thursday, April 12, 2018 11:27 AM
To: Misty D Whittington
Subject: Board budget vote?

Seriously? How can you continue to aid the demise of SIUC by continuing to build up SIUE? With your actions, you tell students DON'T COME TO SIUC! You should have never kept allowing SIUE to grow, but instead kept it as a feeder satellite for SIUC. Other universities do that with great success! But not you.....A total waste of beautiful campus and facilities already there! No wonder State of IL is so great ☹
Pam Jones, SIUC parent and tuition payer Sent from my iPhone

Misty D Whittington

From: Sabrina Hardenbergh [redacted]
Sent: Thursday, April 12, 2018 11:58 AM
To: Misty D Whittington
Subject: Dismayed at dismantling of SIUC and sending our funds to SIUE

To: Ms. Misty Whittington
Executive Secretary of the Board
Office of the Southern Illinois University Board of Trustees
1400 Douglas Drive
Mailcode 6801
Carbondale, IL 62901
Telephone: (618)536-3357
Email: mistyw@siu.edu

Re: Dismantling of SIUC and sending our funds to SIUE

Ms. Whittington and SIU Board of Trustees

I've been reading the local news about the further mismanagement of SIUC the past few weeks, over this past year, and the 2+ decades that I've lived back in my hometown area here by Carbondale and Makanda. I am dismayed by the new Chancellor Montemagno's restructuring and dismantling of SIU, and I am dismayed by our state of Illinois' plans to take much of what are decent elements of our higher education programs to other institutions up north (whether SIUE, U of I, Springfield, Chicago). This strikes me as more the machinations of a certain corrupt political machine rather than part of a vision that would give good regard for our academic programs of national standing, or the kinds of programs our community groups would actually like to see developed for Illinois' future. And unfortunately elements of this self-serving corrupt political machine are present across our nation now, indeed occupying our Oval Office. This self-serving corporate network cares little about the longevity and sustainability of our local area, or of many local peoples across the nation and globe, as they're more about extracting resources for their own standing and monetary ends. This misaligned orientation does not belong in the decision-making process for SIUC's management.

Do not send SIUC funds to SIUE. Do not relocate our engineering to Chicago.

Given that you seem to be purposefully driving students away from SIUC, to keep on downsizing it to make a fake or manufactured argument to dismantle the institution, reverse this. Lower tuition so as to attract more students who will be much more able to afford SIU, or get more value for their money once again. Cost cutting could be done with lowering administrative salaries so as to accommodate the lower tuition. It would be win-win for students, for the local businesses, and for the SIUC image. I am amazed how much more it costs now at SIUC for an in-state student compared to when I paid out-of-state tuition and fees at the Big-10 University of Wisconsin-Madison when I was an undergraduate student. SIUC needs to rework their tuition and market value for the money. Keep and offer value and degrees that enable students to achieve a comprehensive civic and technical/work skill mix of education that enables them to become good problem solvers for their communities in their later lives. We shouldn't become just a technical school or junior college; a university should provide a more comprehensive civic and technical education.

Do not allow the Chancellor to dismantle departments and their chairs. SIUC has or recently had some well known departments that the administrators now seem to want to destroy. That doesn't build SIUC's national standing. Being a former academic at other universities, I know the sorts of daily activities of a university, and the networking faculty, staff and students do with those of other institutions. SIUC must become a place that keeps producing work to be shown off at conferences, and in local, regional and national or international networks. SIUC must become a place that helps our state and nation's transition to renewable energy, not be kept misaligned with the phasing out fossil fuel industry (if anything can be cut, cut the coal program; replace it with a renewable energy program). Yes, interdisciplinary interactions could improve at SIU, but don't dismantle the departments; instead adjust the merit evaluation that faculty undergo to allow and acknowledge their service and collaboration with researchers and programs in other disciplines, and with community organizations outside the university. Allow students to take a wide range of courses centered around problem solving for our current issues.

SIUC is an important element to southern Illinois, whether educating many people here, providing jobs that then allow

people to support other local business, being part of the culture and arts scene, or its several town-gown research/program relationships (which could be further developed...renewable energy, medical programs, food/environment sustainability, communications, political science/other COLA disciplines in a democratic organizational program). That WSIU and Touch of Nature have sometimes been put on the chopping block is not good image for a town-gown relationship.

The School of Homeland Security, and its more recent double-speak euphemism, is an idea of which I'm highly skeptical. We don't need further suppressive neoliberal reach into our local communities (such as the likes of Ferguson or Dakota Access Pipeline/Energy Transfer Partners and its provocative mercenary security...that's defiant of 1st and 4th Amendment) or those abroad (e.g., intelligence infiltration/provocation and gun running in African, Middle-East or Latin American nations). We don't need our present biased prison process (this needs a major re-think), or a border Wall. This is all undemocratic. Watching the mercenary aspects of other security institutions elsewhere in the country, and watching the ways security interacts locally or abroad, we should do better than further shore up mercenary mindsets and behavior. We do need to shore up the COLA and Communications programs at SIU to enable students to gain an in-depth understanding of the world and various means to communicate about it for constructive community oriented problem solving, sometimes using other technical skills from the sciences if actually appropriate for the situation.

My family and friends, many of whom are somehow connected to SIUC, are concerned about the continuation and strength of SIUC as an institution. Please help SIUC succeed; stop dismantling it.

Sabrina Hardenbergh, Ph. D.
Carbondale, IL
(CCHS '79 Salutatorian, daughter of a retired SIUC political science professor, daughter of SIUC graduate students, sister of SIUC student, former SIUC AP temporary employee, former SIUC temp and audit student, friend to many SIUC faculty, staff and students, University of Wisconsin-Madison B.A., University of Massachusetts Amherst Ph. D., former visiting asst. professor in Georgia and North Carolina universities; former legal assistant, healthcare operations quality improvement employee locally, volunteer in a number of local community organizations)

Misty D Whittington

From: Ben Greenfield [redacted]
Sent: Thursday, April 12, 2018 11:17 AM
To: Misty D Whittington
Subject: Please move forward with GG-1 Proposal today

To the SIU Board of Trustees,

I am writing to express my support of the reallocation of System funding between SIU-Edwardsville and SIU-Carbondale, per Agenda Item
GG-1 of your April 12, 2018 agenda.

As you are aware, the enrollment between SIU-Edwardsville and Carbondale is nearly equal already, with SIU-Edwardsville expected to surpass Carbondale in Fall 2018.

Still, SIUE receives only about 36% of System resources, while Carbondale receives fully 64%.

SIU-Edwardville weathered the economic recession and the state budget crisis with only about 60% of the funding Carbondale received. Despite this, SIU-Edwardsville did not need to draw down the reserves of the entire System, nor borrow from other institutions as Carbondale did.
SIUE worked proactively and with fiscal responsibility while continuing to grow, even as Carbondale continued to spend beyond its means and yet decline.

However, SIUE's efforts despite inequitable treatment have come at a cost. Faculty, staff, and employees are in some ways demoralized and cut to the bone, and both young and experienced faculty are leaving.

It is already difficult to recruit the best faculty and staff at a poor-paying school like SIUE. Your investing in our campus — by funding us at a more equitable and appropriate level — is invaluable toward helping us retain the best faculty. These faculty, in turn, help SIUE to compete with students at nearby Missouri and Illinois institutions.

I implore you to please move forward with Proposal GG-1, to both support and encourage your Edwardsville employees and students. We cannot sustain this growth without better assistance from our Board, we have earned it, and we are now in danger of losing our best and brightest if our "second tier" status in the System is not addressed.

Sincerely,
Ben Greenfield
--
Sent from gmail

SIU CARBONDALE SOUTHERN ILLINOIS UNIVERSITY
DEPARTMENT OF COMMUNICATION STUDIES

DEPT. OF COMMUNICATION STUDIES
COLLEGE OF LIBERAL ARTS
SOUTHERN ILLINOIS UNIVERSITY
CARBONDALE, IL 62901 USA

phone: 618-453-2291
internet: speechcommunication.siu

April 11, 2018

Dear President Dunn and Members of the Board:

In order to succeed, any plan to improve the university needs buy-in from the faculty. Although we faculty have been consulted sporadically over the years by a series of Chancellors on ways to improve the university, those Chancellors were gone before they implemented the improvements we recommended. Ensuing leaders did not address the recommendations of their predecessors, and SIU has floundered as a result. Now, rather than investigating the current situation and utilizing the combined expertise and perspective of the resources we have (i.e., the faculty), we have a Chancellor pushing through his own vision in a rushed and deeply flawed way.

Whereas the faculty have shared the data from their estimates, the Chancellor has merely made vague and often-changing promises (and some threats) and told us "not to worry," but to "trust him." In public meetings, I have seen him dismiss legitimate concerns (for example, that having a "department" rather than a "program" matters deeply in some disciplines), even when such concerns are repeated and widely shared. I have seen him dodge challenging questions, and I have seen him filibuster so that there is not sufficient time to address questions (sometimes resulting in his listeners giving up in despair). (A public meeting with the faculty that was billed as a Q&A began with him making a rambling, 25-minute statement justifying and repeating his earlier positions until the faculty in attendance, lured there by the misleading advertisement that we could have "dialogue" with the Chancellor, were slumped in our seats, many of us alternating among disillusionment, hopelessness, frustration and resentment. I have seen him lie and say that he never said that his plan was meant to save money, when that was the original rationale (in both his oral presentation and published speech). Most disturbingly, I have seen him bully and intimidate faculty who pointed out this discrepancy. (This last was particularly troubling, since he chose to berate the faculty in question, as a way of changing the topic from the legitimate critiques which had just been leveled at him! It was unprofessional and very embarrassing, beneath the dignity of a supposed campus leader. I was not only shocked, horrified and frustrated; I was deeply disappointed and disgusted.) In case I am not making myself clear, this is not "shared governance," no matter how many times the Chancellor utters that phrase. Our campus desperately needs integrity, dignity and *gravitas*, and this Chancellor shows none of those necessary virtues.

And most of the faculty disagree with his proposals, since Chancellor Montemagno's process, and the plans themselves, lack sufficient transparency to inspire widespread trust, or even to test his ideas on their merits. The Chancellor has not provided examples from peer institutions to demonstrate the successful adoption of plans similar to his. As a teacher, I would not accept this from a sophomore, let alone a graduate student—

and I would hope to never hear such a claim from a top university official. When my students make speeches or write papers, I require specific evidence for their claims. "Because I said so" is never sufficient, no matter who you are.

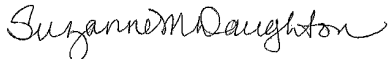
When the Chancellor does mention specific schools, the examples are not, in fact parallel. He is (a) mistaken, (b) not taking the time to do the research before making his claims, or (c) being deliberately misleading. Especially in a university setting, where we claim to cherish facts, research, and scholastic integrity, none of these options are comforting.

The biggest problems facing the university are the budget and the decline in enrollment, but the Chancellor's reorganization ideas would do absolutely nothing to address either. In fact, the ruckus surrounding his attempts to do an extreme makeover on the university have already damaged enrollment, which will in turn damage our budget. (I know that my Department, Communication Studies, has lost several promising graduate students who were accepted and offered assistantships but, because of the university's instability, they have chosen to pursue their goals at other schools instead.) As the parent of a college-age son, I know that, proud as I am of the good work we do here at SIU, I would also be very hesitant to send my child to an institution that is so publicly in crisis. This crisis has to be hurting our undergraduate enrollment. Faculty morale is dismal, as well, and we are losing good faculty right and left as they flee to other schools with more stable leadership.

The CCC (Coordinating Committee for Change) conducted a survey and found that at the most, only about 30% of the university faculty support the current Chancellor's plan (quite a big difference from the 70% he claims). Faculty are deeply invested in the university's success. We must be a part of any decisions that affect our school.

I have proudly given nearly three decades of my life—my entire professional career—to this university. I sincerely wish for SIU to thrive, long after I depart. The best and truest academic leadership, I believe, is a respectful partnership. We desperately need leadership that listens and works collaboratively with the "brain trust" of built-in talent already here. Unfortunately, Chancellor Montemagno seems deaf to others' opinions, and determined to present momentum and velocity as virtues that outweigh wisdom, deliberation, and shared governance. I understand that in desperate times, there is a desire to solve problems as quickly as possible. But please ignore the impulse to rush, and ensure that any plan you support has widespread faculty concurrence.

Sincerely,



Suzanne M. Daughton, Ph.D., Associate Professor
Cross-Appointed in Communication Studies and Women, Gender & Sexuality Studies
and the Peace Studies Minor
Daughton@siu.edu 618-453-1887

From: Randy J Dunn
Sent: Tuesday, April 10, 2018 5:07 PM
To: Pembrook, Randall
Cc: John Charles (jcharles@siu.edu)
Subject: RE: local politicians

Go ahead and start touching base with Jay directly—see if you can get a read on when the bill will be filed, etc. You have freedom to come out in support since Carlo went well off the reservation by going on public record repeatedly to decry the reallocation. Full-on for you too, now. Even if the bill is not yet in the House hopper by Thursday afternoon or Friday, if you get Jay's concurrence to say that is exactly what he's going to do, then you can report that at least. You are free to work to get it as specific as you possibly can for the messaging that needs to take place.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Tuesday, April 10, 2018 4:58 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: RE: local politicians

I think there will be a huge difference on our campus regarding the angst, anger, despair between "The vote was no. We'll try to explore other options" vs. "The vote was no. A bill has been filed in the House by Jay Hoffman. Please work to support the bill by contacting your legislators." I was REALLY hoping for something specific to tell people on Thursday.

RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Tuesday, April 10, 2018 2:04 PM
To: Pembrook, Randall <rpembro@siue.edu>
Subject: RE: local politicians

Just the state House members (Bristow, Stuart, Greenwood, Hoffman) and now Haine and Manar should as well. JC was to loop in Clayborne.

I know of no one at your local level. My gut tells me to wait just b/c we don't know timing for Jay. I assume he ran into no problem with bill drafting, informing Speaker (Jay's an assistant majority leader), etc., but you may want to just wait til it's out there and then tell the world to get on board.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office

618.536.3404 I Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Tuesday, April 10, 2018 1:55 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: local politicians

Do other local politicians know about Jay's upcoming action? If so, do we know if they are supportive? If not, should we give them a heads up?

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

From: Pembrook, Randall <rpembro@siue.edu>
Sent: Tuesday, April 10, 2018 5:09 PM
To: Randy J Dunn
Subject: RE: local politicians

Thanks. That will help. I'll contact Jay tomorrow.

RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Tuesday, April 10, 2018 5:07 PM
To: Pembrook, Randall <rpembro@siue.edu>
Cc: John Anthony Charles <jcharles@siu.edu>
Subject: RE: local politicians

Go ahead and start touching base with Jay directly—see if you can get a read on when the bill will be filed, etc. You have freedom to come out in support since Carlo went well off the reservation by going on public record repeatedly to decry the reallocation. Full-on for you too, now. Even if the bill is not yet in the House hopper by Thursday afternoon or Friday, if you get Jay's concurrence to say that is exactly what he's going to do, then you can report that at least. You are free to work to get it as specific as you possibly can for the messaging that needs to take place.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Tuesday, April 10, 2018 4:58 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: RE: local politicians

I think there will be a huge difference on our campus regarding the angst, anger, despair between "The vote was no. We'll try to explore other options" vs. "The vote was no. A bill has been filed in the House by Jay Hoffman. Please work to support the bill by contacting your legislators." I was REALLY hoping for something specific to tell people on Thursday.

RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Tuesday, April 10, 2018 2:04 PM
To: Pembrook, Randall <rpembro@siue.edu>
Subject: RE: local politicians

Just the state House members (Bristow, Stuart, Greenwood, Hoffman) and now Haine and Manar should as well. JC was to loop in Clayborne.

I know of no one at your local level. My gut tells me to wait just b/c we don't know timing for Jay. I assume he ran into no problem with bill drafting, informing Speaker (Jay's an assistant majority leader), etc., but you may want to just wait til it's out there and then tell the world to get on board.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Tuesday, April 10, 2018 1:55 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: local politicians

Do other local politicians know about Jay's upcoming action? If so, do we know if they are supportive? If not, should we give them a heads up?

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

From: John Anthony Charles <jcharles@siu.edu>
Sent: Tuesday, April 10, 2018 5:17 PM
To: Randy J Dunn
Cc: Pembrook, Randall
Subject: Re: local politicians

Staff will be working on the bill. We printed it off today. It is a 121 page technical mess of separating everything out. Not a simple Carbondale you go your way, Edwardsville you go yours. The SIU System is very intertwined in state government.

Not sure how quickly this thing can get done. Best bet may be Jay acknowledging he's going to be advancing the bill. Still trying to get their release. Waiting in Committee to get a chance to speak to Manar. Still need to get Clayborne. Will do that before leaving in the morning.

Sent from my iPhone

On Apr 10, 2018, at 5:06 PM, Randy J Dunn <rdunn@siu.edu> wrote:

> Go ahead and start touching base with Jay directly—see if you can get a read on when the bill will be filed, etc. You have freedom to come out in support since Carlo went well off the reservation by going on public record repeatedly to decry the reallocation. Full-on for you too, now. Even if the bill is not yet in the House hopper by Thursday afternoon or Friday, if you get Jay's concurrence to say that is exactly what he's going to do, then you can report that at least. You are free to work to get it as specific as you possibly can for the messaging that needs to take place.
>
> RANDY J. DUNN, PRESIDENT
> SOUTHERN ILLINOIS UNIVERSITY SYSTEM
> 618.536.3471 l Office
> 618.536.3404 l Fax
>
> <image001.gif>
>
> ---
>
> **From:** Pembrook, Randall [mailto:rpembro@siue.edu]
> **Sent:** Tuesday, April 10, 2018 4:58 PM
> **To:** Randy J Dunn <rdunn@siu.edu>
> **Subject:** RE: local politicians
>
> I think there will be a huge difference on our campus regarding the angst, anger, despair between "The vote was no. We'll try to explore other options" vs. "The vote was no. A bill has been filed in the House by Jay Hoffman. Please work to support the bill by contacting your legislators." I was REALLY hoping for something specific to tell people on Thursday.
>
> RP
>
> ---
>
> **From:** Randy J Dunn <rdunn@siu.edu>
> **Sent:** Tuesday, April 10, 2018 2:04 PM
> **To:** Pembrook, Randall <rpembro@siue.edu>
> **Subject:** RE: local politicians

Just the state House members (Bristow, Stuart, Greenwood, Hoffman) and now Haine and Manar should as well. JC was to loop in Clayborne.

I know of no one at your local level. My gut tells me to wait just b/c we don't know timing for Jay. I assume he ran into no problem with bill drafting, informing Speaker (Jay's an assistant majority leader), etc., but you may want to just wait til it's out there and then tell the world to get on board.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

<image001.gif>

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Tuesday, April 10, 2018 1:55 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: local politicians

Do other local politicians know about Jay's upcoming action? If so, do we know if they are supportive? If not, should we give them a heads up?

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

<image002.jpg>

From: Pembrook, Randall <rpembro@siue.edu>
Sent: Wednesday, April 11, 2018 6:47 AM
To: Randy J Dunn
Subject: campus message draft
Attachments: campusmessge41218.docx

I will talk with Representative Hoffman's office today to make sure about an announcement and timing. I am attaching a draft of what could go out tomorrow afternoon assuming the reallocation proposal doesn't pass.

Obviously, if Representative Hoffman isn't comfortable with the timing, we will alter that part of the message. I'm trying to think of what could substitute for that section if he isn't ready to roll out.

Assuming he is, are you OK with the statement that you, Amy, Shirley and the General are supportive of the proposal? Are you OK with the statement that you four are supportive of the Hoffman amendment? Do I need to share this with the other three to see if folks are OK or have you already had those conversations?

Apparently, Representative Bost (or his office) wants to talk with Amy and me tomorrow afternoon to try and patch things up. If this message goes out before that conversation, it would certainly make for lively conversation with him…….

Should be an interesting two days!

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481



Subject Line: Reallocation Proposal

Friends,

Thank you once again for all that you do to make SIUE such a dynamic University. This is underlined by our standing as the fastest growing public institution in Illinois during the past 20 years, our annual position on the President's Higher Education Community Service Honor Roll, the fact that the National Science Foundation has ranked SIUE second for federal research and development expenditures among all Carnegie master's large, primarily residential universities, and our history of providing affordably excellent education.

In order to continue to support your efforts and continue SIUE's positive momentum and growth, we took what we consider to be a thoughtful and logical reallocation proposal regarding state funding to the SIU Board of Trustees as recognition of SIUE's progress. This proposal drew strong support from President Randy Dunn, Board of Trustees Chair Amy Sholar, and Trustees Shirley Portwood and Randall Thomas. They all firmly believe that the time for an updated reallocation model of funding between the Edwardsville and Carbondale campuses has arrived.

This afternoon at the regularly scheduled board meeting in Carbondale, the vote was deadlocked at 4-4. That means that at this time, no reallocation will result from this process.

We believe the SIU System is stalled and that simply is not fair to this campus. We recognize that SIUC has its budget challenges, but those challenges should not impede the progress of SIUE which depends, in part, on an equitable distribution of the state allocation. The time has come for SIUE to capitalize upon its strengths and potential to create a new era.

This afternoon, State Representative jay Hoffman (D, 113th), who represents SIUE's district, will introduce an amendment that would dissolve the SIU System and create an independent university in Edwardsville. This amendment has the support of President Dunn, Chair Sholar, and Trustees Portwood and Thomas. We ardently believe the time has arrived to declare this status.

I hope SIUE will rally in support of this amendment. We are moving in the right direction. There will be many questions such as: What would be our name? Will the proposed legislation receive support? What state allocation would SIUE receive as an independent institution? I'm sure you can think of many others. We will work through those together. If you have questions or thoughts on this matter, please let me know.

I appreciate your support on this momentous decision. Thank you for your service to SIUE.

Randy Pembrook, Chancellor

From: Faith Yvette Miller <fymbags@siu.edu>
Sent: Wednesday, April 11, 2018 12:06 PM
To: Randy J Dunn
Subject: Editorial: SIU is on life support, what happens if the board pulls the plug? – Daily Egyptian

Dr. Dunn:

Hope all is well! Alumni are gravely CONCERNED! How accurate is this report!

Faith
https://dailyegyptian.com/81746/opinion/editorial-siu-is-on-life-support-what-happens-if-the-board-pulls-the-plug/

Editorial: SIU is on life support, what happens if the board pulls the plug?

The Daily Egyptian Editorial Board



SIU Carbondale in its glory days had peak enrollment of more than 24,000 students and was considered the proud flagship campus of the Southern Illinois University System.

Today, the university has a dwindling enrollment of 13,346 students, low morale, lack of school spirit and a loss of its own identity.

The chancellor’s reorganization has left a complete lack of clarity and has created a void of understanding between students and faculty by delivering reorganization content in academic jargon.

Since 2000 the university has seen nine different chancellors, four of which were interim, emphasizing a lack of stability in the most important leadership role.

How can a chancellor advance an institution they are supposed to lead if the university is often used as a stepping stone to a bigger paycheck?

The last chancellor in a permanent position before Chancellor Carlo Montemagno was Rita Cheng; she left after only four years to become president at Northern Arizona University.

SIU is stuck with a chancellor who sits in his ivory tower updating a blog in an attempt to justify his decisions and enthusiasm for SIU — only interacting with students if it is part of his PR campaign to spin his reorganization plan in a positive light.

How did the university that has hosted a United States president, the secretary general of the United Nations and the university whose students participated in protests during the Vietnam war come to such a demise?

The former jewel of southern Illinois is now at risk of losing its essential funding with a potential state allocation shift to its sister campus at Edwardsville.

At the hand of Illinois Governor Bruce Rauner, a knife was stabbed into the state's higher education system and as the state faced a budget impasse – politicians in Springfield twisted that knife bit by bit over the span of three years.

A common argument made is that SIU Edwardsville "saved" the Carbondale campus from its demise with a loan of $35 million last May.

The university paid back the loan to Edwardsville in July 2017, according to university spokeswoman Rae Goldsmith.

The Edwardsville campus relied heavily on the Carbondale campus for support during the years of growth into the successful university it is today.

In 1956, the original goal of the SIU Board of Trustees on the expansion campus was to make an accelerated provision for higher education facilities in the Metro-East as quickly as state funding became available.

The haste in expanding the university to serve the St. Louis area during the '50s is often forgotten.

When the Southwestern Illinois Council for Higher Education executive committee and the SIU Board of Trustees agreed to expand the reach of SIU to the metro-east community, it is certain that it was never expected the expansion of the campus would attempt to take over as the flagship.

The proposed shift of approximately $5.1 million dollars in state funds is only the beginning of SIU Carbondale's death by a thousand cuts.

A death that could end in Edwardsville receiving $23.3 million in state funding over four years, which would previously have been allocated to the Carbondale campus.

As Montemagno stated in his blog, if the funding shift is approved, Carbondale's financial recovery and stability would be compromised — the shift in funds being equivalent to the layoff of 110 faculty and staff, and would take more than $39 million from the local economy.

What does this look like for the Carbondale campus and the southern Illinois region as a whole?

If enrollment continues to decline and funds continue to be shifted, the towers won't be the only desolate buildings in the foreseeable future.

The university, which has been an economic catalyst — adding thousands of students every year to the local economy — would turn into a community college that could potentially only serve the remaining blue collar families left in southern Illinois.

Other students will flee to surrounding out-of-state universities, paying less and receiving more than what SIU could now offer them.

The university turning into a community college would result in the loss of diverse and educated academics which add to Carbondale's unique and diverse culture.

While the outcome may look bleak, there are various things that set SIU and southern Illinois apart from your average midwest university and region.

We're located in some of the most scenic land in the state, with the heart of Shawnee Forest only minutes away from the university.

For now, the Carbondale community sustains the local economy of artisans, chefs, musicians and businesses which add to Carbondale's rich culture.

The beloved local breakfast and pizza spots students and the community enjoy will not survive if the university continues to be depleted of resources and students.

The Carbondale campus provides a window to the world for the locals. Losing the university will inevitably close the window to Carbondale's diverse culture and opportunity for students and the community.

Before approving the funding shift of approximately $5.1 million dollars, the Board of Trustees should consider what SIUC and its unique community has generated.

SIU offers hundreds of academic programs and research opportunities at all levels — bachelors, masters and doctorate programs.

There aren't many universities where you can dive into research your freshman year and create substantive work in your field.

Our alumni have reached success across the country and internationally.

Jackie Spinner, former Washington Post reporter, attended the SIU School of Journalism and covered the war in Iraq after her time at SIU.

Darryl Jones, the bassist for the Rolling Stones, attended our beloved alma mater and received his bachelor's degree in political science and a masters degree in higher education.

Curt Jones, the creator of Dippin Dots, Melissa McCarthy, famous for her roles in the Gilmore Girls and Saturday Night Live, Walt Frazier, former NBA player — the list goes on and on.

If the SIU Board of Trustees gives up on our university, the Carbondale campus will die — and with that, so will the community that many call their home.

Do not let Edwardsville gain a name through the death of Carbondale.

The Daily Egyptian Editorial Board can be reached at editor@dailyegyptian.com or on twitter @dailyegyptian.

To stay up to date with all your southern Illinois news, follow the Daily Egyptian on Facebook and Twitter.

Faith Y. Miller, RDH, MSEd
Associate Professor, Director
Dental Hygiene Program
1365 Douglas Drive, MC 6615
Southern Illinois University
Carbondale, IL 62901
Office: 618.453.8880
Fax: 618.453.7020
fymbags@siu.edu

From: Pembrook, Randall <rpembro@siue.edu>
Sent: Wednesday, April 11, 2018 10:47 AM
To: Randy J Dunn;McIlhagga, Douglas
Subject: Latest version for tomorrow
Attachments: campusmessge41218.docx

I have spoken with Jay Hoffman and Katie Stuart who are OK with the attached, edited release. I will check with Monica and LaToya before tomorrow to see if they are OK on having their names attached.

If you have additional thoughts, let me know.

Thanks.

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

Subject Line: Reallocation Proposal

Friends,

Thank you once again for all that you do to make SIUE such a dynamic University. This is underlined by our standing as the fastest growing public institution in Illinois during the past 20 years, our annual position on the President's Higher Education Community Service Honor Roll, the fact that the National Science Foundation has ranked SIUE second for federal research and development expenditures among all Carnegie master's large, primarily residential universities, and our history of providing affordably excellent education.

In order to continue to support your efforts and continue SIUE's positive momentum and growth, we took what we consider to be a thoughtful, moderated reallocation proposal regarding state funding to the SIU Board of Trustees as recognition of SIUE's progress. This proposal drew strong support from President Randy Dunn, Board of Trustees Chair Amy Sholar, and Trustees Shirley Portwood, Randall Thomas, and Student Trustee Luke Jansen. They all firmly believe that the time for an updated reallocation model of funding between the Edwardsville and Carbondale campuses has arrived.

This afternoon at the regularly scheduled board meeting in Carbondale, the vote was deadlocked at 4-4. That means that at this time, no reallocation will result from this process.

We believe this vote indicates that the SIU System is stalled in its present configuration and the situation simply is not fair to this campus. We recognize that SIUC has its budget challenges, but those challenges should not impede the progress of SIUE which depends, in part, on an equitable distribution of the state allocation. The time has come for SIUE to capitalize upon its strengths and potential to create a new era.

Very soon, State Representative Jay Hoffman (D, 113th), who represents SIUE's district, will introduce an amendment that would create separate institutions at Carbondale and Edwardsville, each with its own board. This would also shift the current allocation conversation from the SIU Board of Trustees to the Illinois legislature. We appreciate the actions of local legislators including Katie Stuart, Monica Bristow and LaToya Greenwood who support the legislation. We ardently believe the time has arrived for this move.

I hope SIUE will rally in support of this amendment. We are moving in the right direction. There will be many questions such as: Will the proposed legislation receive support? When would the change occur? What state allocation would SIUE receive as an independent institution? I'm sure you can think of many others. We will work through those together. If you have questions or thoughts on this matter, please let me know.

I appreciate your support on this momentous decision. Thank you for your service to SIUE.

Randy Pembrook, Chancellor

From: McIlhagga, Douglas <dmcilha@siue.edu>
Sent: Wednesday, April 11, 2018 12:17 PM
To: John Anthony Charles;Pembrook, Randall
Cc: Randy J Dunn
Subject: Re: Latest version for tomorrow
Attachments: Campus Messge_4-12-18-REV.docx

John,

The latest version is attached.

Let me know if you need anything else, thanks,

Doug Mc

Doug McIlhagga
Executive Director
University Marketing & Communications
Southern Illinois University Edwardsville
Box 1027
Edwardsville, IL 62026
Office: 618-650-5600
Cell: [redacted]

From: John Charles <jcharles@siu.edu>
Date: Wednesday, April 11, 2018 at 12:14 PM
To: Microsoft Office User <rpembro@siue.edu>
Cc: Randy J Dunn <rdunn@siu.edu>, Microsoft Office User <dmcilha@siue.edu>
Subject: Re: Latest version for tomorrow

Didn't get the original. Can somebody share?

Sent from my iPhone

On Apr 11, 2018, at 11:18 AM, Pembrook, Randall <rpembro@siue.edu> wrote:

> Doug,
>
> Please include the changes indicated by President Dunn.
>
> Thanks.
>
> RP
>
> ---
>
> **From:** Randy J Dunn <rdunn@siu.edu>
> **Sent:** Wednesday, April 11, 2018 10:58 AM
> **To:** Pembrook, Randall <rpembro@siue.edu>; McIlhagga, Douglas <dmcilha@siue.edu>

Cc: John Anthony Charles <jcharles@siu.edu>
Subject: RE: Latest version for tomorrow

I like it. I would take out the reference to (D-113th) on Jay. No need...he's the state rep for SIUE...that's enough. Which said: Would also word the clause this way: "...and whose district covers (or represents) SIUE." Switches it up, or something close to that.

Good to go and would push it out tomorrow to all SIUE users just as soon as the meeting concludes. Also to SIUEF board, SIUE AA board, to civic/community leaders...with a short cover or transmittal note maybe, like from Alan/Bev, Rachel, you, whomever.

Strap in buddy!

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

<image001.gif>

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Wednesday, April 11, 2018 10:47 AM
To: Randy J Dunn <rdunn@siu.edu>; McIlhagga, Douglas <dmcilha@siue.edu>
Subject: Latest version for tomorrow

I have spoken with Jay Hoffman and Katie Stuart who are OK with the attached, edited release. I will check with Monica and LaToya before tomorrow to see if they are OK on having their names attached.

If you have additional thoughts, let me know.

Thanks.

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

<image002.jpg>

Subject Line: Reallocation Proposal

Friends,

Thank you once again for all that you do to make SIUE such a dynamic University. This is underlined by our standing as the fastest growing public institution in Illinois during the past 20 years, our annual position on the President's Higher Education Community Service Honor Roll, the fact that the National Science Foundation has ranked SIUE second for federal research and development expenditures among all Carnegie master's large, primarily residential universities, and our history of providing affordably excellent education.

In order to continue to support your efforts and continue SIUE's positive momentum and growth, we took what we consider to be a thoughtful, moderated reallocation proposal regarding state funding to the SIU Board of Trustees as recognition of SIUE's progress. This proposal drew strong support from President Randy Dunn, Board of Trustees Chair Amy Sholar, and Trustees Shirley Portwood and Randall Thomas, and Student Trustee Luke Jansen. They all firmly believe that the time for an updated reallocation model of funding between the Edwardsville and Carbondale campuses has arrived.

This afternoon at the regularly scheduled board meeting in Carbondale, the vote was deadlocked at 4-4. That means that at this time, no reallocation will result from this process.

We believe this vote indicates that the SIU System is stalled in its present configuration and the situation simply is not fair to this campus. We recognize that SIUC has its budget challenges, but those challenges should not impede the progress of SIUE which depends, in part, on an equitable distribution of the state allocation. The time has come for SIUE to capitalize upon its strengths and potential to create a new era.

Very soon, State Representative Jay Hoffman, whose district represents SIUE, will introduce an amendment that would create separate institutions at Carbondale and Edwardsville, each with its own board. This would also shift the current allocation conversation from the SIU Board of Trustees to the Illinois legislature. We appreciate the actions of local legislators including Katie Stuart, Monica Bristow and LaToya Greenwood who support the legislation. We ardently believe the time has arrived for this move.

I hope SIUE will rally in support of this amendment. We are moving in the right direction. There will be many questions such as: Will the proposed legislation receive support? When would the change occur? What state allocation would SIUE receive as an independent institution? I'm sure you can think of many others. We will work through those together. If you have questions or thoughts on this matter, please let me know.

I appreciate your support on this momentous decision. Thank you for your service to SIUE.

Randy Pembrook, Chancellor

From: announce-bounces@lists.siue.edu on behalf of Pembrook, Randall <rpembro@siue.edu>
Sent: Thursday, April 12, 2018 2:23 PM
To: announce@lists.siue.edu
Subject: Reallocation Proposal
Attachments: ATT00001.txt

Friends,

Thank you once again for all that you do to make SIUE such a dynamic University. This is underlined by our standing as the fastest growing public institution in Illinois during the past 20 years, our annual position on the President's Higher Education Community Service Honor Roll, the fact that the National Science Foundation has ranked SIUE second for federal research and development expenditures among all Carnegie master's large, primarily residential universities, and our history of providing affordably excellent education.

In order to continue to support your efforts and continue SIUE's positive momentum and growth, we took what we consider to be a thoughtful, moderated reallocation proposal regarding state funding to the SIU Board of Trustees as recognition of SIUE's progress. This proposal drew support from President Randy Dunn and from the three Metro East trustees, Amy Sholar, Shirley Portwood, and Luke Jansen. They all firmly believe that the time for an updated reallocation model of funding between the Edwardsville and Carbondale campuses has arrived.

This afternoon at the regularly scheduled board meeting in Carbondale, the vote was 3-4 with one abstention, and the proposal did not pass. Support was expressed for bringing in a consultant to review the allocation model. This will occur in 2018-2019. Many Trustees stated that they thought SIUE should receive additional funding (i.e., "a bigger piece of the pie") and their confidence was high that we would accomplish great things at SIUE with additional funding. But, at this time, no immediate reallocation will result from this proposal.

We recognize that SIUC has its budget challenges, but those challenges should not impede the progress of SIUE which depends, in part, on an equitable distribution of the state allocation. The time has come for SIUE to capitalize upon its strengths and potential to create a new era, something that has been recognized by our legislators.

Very soon, State Representative Jay Hoffman, who represents SIUE's district, will introduce legislation that would create separate Trustee boards at Carbondale and Edwardsville. The legislation would also shift the current allocation conversation from the SIU Board of Trustees to the Illinois legislature. We appreciate the actions of our local legislators, including Katie Stuart, Monica Bristow, and LaToya Greenwood who support the legislation, and look forward to reviewing the specifics of Representative Hoffman's proposal.

Thank you to all who submitted support letters and to those who traveled to Carbondale to speak to the Board. Stay tuned!



Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026

618-650-2477



From: Randy J Dunn
Sent: Thursday, April 12, 2018 3:54 PM
To: Ronda Dunn
Subject: Fwd: Reallocation Proposal
Attachments: ATT00001.txt

It's on now. Xoxo

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: "Pembrook, Randall" <rpembro@siue.edu>
Date: 4/12/18 2:25 PM (GMT-06:00)
To: announce@lists.siue.edu
Subject: Reallocation Proposal

Friends,

Thank you once again for all that you do to make SIUE such a dynamic University. This is underlined by our standing as the fastest growing public institution in Illinois during the past 20 years, our annual position on the President's Higher Education Community Service Honor Roll, the fact that the National Science Foundation has ranked SIUE second for federal research and development expenditures among all Carnegie master's large, primarily residential universities, and our history of providing affordably excellent education.

In order to continue to support your efforts and continue SIUE's positive momentum and growth, we took what we consider to be a thoughtful, moderated reallocation proposal regarding state funding to the SIU Board of Trustees as recognition of SIUE's progress. This proposal drew support from President Randy Dunn and from the three Metro East trustees, Amy Sholar, Shirley Portwood, and Luke Jansen. They all firmly believe that the time for an updated reallocation model of funding between the Edwardsville and Carbondale campuses has arrived.

This afternoon at the regularly scheduled board meeting in Carbondale, the vote was 3-4 with one abstention, and the proposal did not pass. Support was expressed for bringing in a consultant to review the allocation model. This will occur in 2018-2019. Many Trustees stated that they thought SIUE should receive additional funding (i.e., "a bigger piece of the pie") and their confidence was high that we would accomplish great things at SIUE with additional funding. But, at this time, no immediate reallocation will result from this proposal.

We recognize that SIUC has its budget challenges, but those challenges should not impede the progress of SIUE which depends, in part, on an equitable distribution of the state allocation. The time has come for SIUE to capitalize upon its strengths and potential to create a new era, something that has been recognized by our legislators.

Very soon, State Representative Jay Hoffman, who represents SIUE's district, will introduce legislation that would create separate Trustee boards at Carbondale and Edwardsville. The legislation would also shift the current allocation conversation from the SIU Board of Trustees to the Illinois legislature. We appreciate the actions of our local legislators, including Katie Stuart, Monica Bristow, and LaToya Greenwood who support the legislation, and look forward to reviewing the specifics of Representative Hoffman's proposal.

Thank you to all who submitted support letters and to those who traveled to Carbondale to speak to the Board. Stay tuned!

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2477

From: Cavanaugh, Anne <acavana@siue.edu> on behalf of Stack, Rachel <rstack@siue.edu>
Sent: Thursday, April 12, 2018 4:40 PM
To: Sherry Baker [redacted];Michael Butler [redacted];Randy J Dunn;Byron Farrell;Elizabeth "Beth" Frattura [redacted];Bev George;Glenn, Andrew;Ed Grady [redacted];Al Hagemann;[redacted];Jennifer Hertel [redacted];Willis Hill [redacted];Tom Holloway [redacted];[redacted];Mary Kane [redacted];Kevin Kaufhold [redacted];[redacted];Keith Kehrer;Walt Knepper [redacted];Larry R. Lexow [redacted];Steven McRae [redacted];Kevin G. Nicol ([redacted];John E. Oeltjen [redacted];Chad M. Opel;Pembrook, Randall;Lendell A. Phelps, Jr. [redacted];Portwood, Shirley;Charles Reifsteck;Neal W. Roller [redacted];Roller, Neal;Kevin Rust;Kevin Rust ([redacted];John Schmidt [redacted];Mark Shashek;John Simmons [redacted];Stack, Rachel;Duane O. Steiner [redacted];Albert Suguitan;Dennis Terry [redacted];Michael N. (Mike) Wenzel [redacted]
Cc: Paula Keith;Denise Hudgens [redacted];Tammy Katich [redacted];[redacted];Graf Moffett, Grete;Roger Lewis [redacted];Martin, Kevin;Cavanaugh, Anne
Subject: More Clarity

Hello,

Regarding the earlier message, the subject line “SIUE Seeks to Leave SIU System” may have overstated the case. At this point, SIUE will continue to work cooperatively with the SIU Board of Trustees on a reallocation. Meanwhile, Representative Hoffman is in the process of proposing legislation to create separate trustee boards. I am sorry for any confusion the earlier cover note may have caused.

Sincerely,

Rachel

Rachel C. Stack
Vice Chancellor for Advancement, CEO of the Foundation
Southern Illinois University Edwardsville
Office of the Vice Chancellor of Advancement
Campus Box 1077
Edwardsville, Illinois 62026-1077
P: 618-650-5310
C: [redacted]

https://www.siue.edu/give/

This message is intended only for the named recipient and should be treated as privileged. If you are not the intended recipient you are notified that disclosing, copying, distributing or taking of any action based on the contents of this information is strictly prohibited.

From: John Anthony Charles <jcharles@siu.edu>
Sent: Wednesday, April 18, 2018 7:27 AM
To: Randy J Dunn;Mark Kolaz
Subject: FW: Support for Southern Illinois University System

FYI. We can discuss

John Charles | **Director of Government & Public Affairs**
Southern Illinois University System
520 S. 2nd St., Ste 2-110 | **Springfield, IL 62701**
(217) 545-8080 | **jcharles@siu.edu**

SIU Southern Illinois University System
ONE SYSTEM MANY LOCATIONS | STATEWIDE IMPACT

From: Kaitlin Cavey [mailto:kcavey@stlregionalchamber.com]
Sent: Tuesday, April 17, 2018 3:48 PM
To: John Anthony Charles
Subject: Support for Southern Illinois University System

Hello John,

My name is Kaitlin and I work at the St. Louis Regional Chamber on the policy team. I wanted to connect with you regarding the recent proposed legislation regarding Southern Illinois University system's funding allocation by both Representative Monica Bristow and Representative Jay Hoffman. I previously provided a letter of support on behalf of the chamber to Kim Durr for equitable funding of both campuses. I would like to provide our continued support if the university system has any specific legislation or call for equitable funding that you adopt as an official stance. Please let me know what we can do to help, as SIU students are a critical part of creating a thriving St. Louis regional community!

Regards,

stlouis REGIONAL CHAMBER

Kaitlin Cavey | Manager, Advocacy and Member Engagement
St. Louis Regional Chamber
One Metropolitan Square, Suite 1300 | St. Louis, MO 63102
phone 314.444.1169 | **fax** 314.444-1122
kcavey@stlregionalchamber.com | www.stlregionalchamber.com

"For Purposeful people seeking places where opportunities are abundant, St. Louis is a place where you can come make a difference. "

St. Lou is Always Exploring—click to see!

From: announce-bounces@lists.siue.edu on behalf of Pembrook, Randall <rpembro@siue.edu>
Sent: Friday, May 04, 2018 10:02 AM
To: announce@lists.siue.edu
Subject: Chancellor's Update
Attachments: ATT00001.txt

Importance: High

Friends,

As we wrap up another academic year, I would like to offer a few bits of information and a large amount of gratitude. If you are reading this on Friday, May 4, commencement exercises are currently underway! Thanks to everyone who supported and attended the various commencement "pre-celebrations" during the past two weeks, leading up to today and tomorrow when students receive their degrees. So many people behind the scenes contribute to these special moments, and we are grateful for their efforts.

As you are well aware by now, our commencement exercises have been expanded this year to create a better experience for our graduates and their guests. We will evaluate the schedule moving forward and continue to enhance this event. Everyone should walk away from commencement with a feeling of pride, including faculty and staff who have given so much as we prepare our graduates for life and success.

At this afternoon's 2 pm Commencement ceremony, SIUE's Honorary Degree will be awarded to former Chancellor Vaughn Vandegrift. Vaughn committed 38 years of service to higher education and was a catalyst for change here on the Edwardsville campus during his eight years as chancellor from 2004-2012. Changes included new academic programs, $300 million in construction, establishing the current brand of the University (bold red "**e**"), and SIUE's transition to NCAA Division I athletics.

In addition, Senator Bill Haine will receive SIUE's Distinguished Service Award at tomorrow's 12:30 pm ceremony. A life-long Alton resident, he represents Illinois' 56th Senate district and has proudly served Madison County, the state of Illinois and the United States for more than 40 years in elected office through his roles on the Madison County Board, as Madison County State's attorney and as our senator now for 16 years.

Thanks also go to everyone who supported and participated in the biweekly Diversity dialogues throughout the academic year. These are important discussions that will persist in 2018-19. I greatly appreciate the Office of the Provost taking the lead on this initiative and look forward to continued productive conversations during the year ahead.

Additional thanks to all attending the Chancellor's Q&A's throughout the year, but especially the last gathering when the discussion centered largely around the state appropriation reallocation issue. We value your support on this issue. As we have stated previously, SIUE will continue to pursue an equitable solution to the state allocation.

And speaking of the state, please refer to President Dunn's *System Connection* column from Wednesday of this week for an update on three important bills:

- **HB 1292** (J. Hoffman) – Creates two separate universities, SIU at Carbondale and SIU at Edwardsville
- **HB 1293** (M. Bristow) – Abolishes the current Board of Trustees and reconstitutes a new SIU BOT
- **HB 1294** (K. Stuart) – Designates that the GRF state appropriation will be divided equally between the Carbondale and Edwardsville campuses

And to finish out this message on a high note, it is my distinct pleasure to announce the winners of SIUE's first ever Innovation Grant competition. Of the 38 submissions, 14 were forwarded for the final round of review and, ultimately, eight were selected for funding. The review committees were impressed with the breadth and creativity of the submissions. The winners include:

- **Zenia Agustin, George Pelekanos, Cem Karacal**
  Enrichment Sessions for Math 150
- **Scott Belobrajdic**
  Enrollment Systems, Research and Analysis Unit within Enrollment Management
- **Kim Browning, Mary Weishaar**
  Expand Study Abroad and Retain Tuition Income
- **Donna Meyer**
  Improved Lighting in Dunham Hall, Rendleman Hall and the Vadalabene Center
- **Jeffrey Waple**
  Expansion of the Multicultural Center
- **Jerry Weinberg, Jim Monahan**
  Graduate School Admissions and College Visits
- **Mary Weishaar**
  Seamless Transition for International Students to Support Retention
- **Yanhong Zhang, Courtney Breckenridge, Kevin Tucker**
  Lighting a SPARQ at SIUE: A Corporate Partnership for Research and Education Excellence

Congratulations to our winners! Innovation Grant proposals for the second round of competition are due by July 1st and more information is available at http://www.siue.edu/chancellor/innovation.

It should be obvious from all of the above highlights that, regardless of circumstances, SIUE is focused and determined to continue in our mission of shaping a changing world. We are accomplishing amazing things because of your efforts. Thank you and have a wonderful summer!



Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2477

From: announce-bounces@lists.siue.edu on behalf of Pembrook, Randall <rpembro@siue.edu>
Sent: Friday, May 18, 2018 9:39 AM
To: announce@lists.siue.edu
Subject: Chancellor's Update
Attachments: ATT00001.txt

Importance: High

Friends,

Welcome to Summer 2018! I hope yours is off to a great start and that you have some seasonal plans that include a good dose of relaxation. Below are some of the latest SIUE good news items that, thanks to your efforts, keep on coming.

First, thanks to everyone for their hard work and support of this year's revised commencement exercises. With its many moving pieces, commencement is truly a team effort. We will continue to evolve the event to enhance the experience for our graduates, their families and guests. We also greatly appreciate those staff members who volunteer their time to ensure a positive experience for all. Mark your calendars as Fall 2018 Commencement is set for Dec. 15, while Spring 2019 Commencement is May 10-11. Plan to be a part of commencement as it is truly fulfilling to see happy grads and proud families, and reminds us just how important our daily efforts are in serving our students.

I also want to take this opportunity to thank the Search Committee, including chairs Phyleccia Reed Cole and Kim Durr, as well as the campus as a whole, for your time and effort in completing the highly important task of searching for SIUE's next Equal Opportunity, Access & Title IX Coordinator. It gives me great pleasure to announce that Jamie Ball has accepted the position and will officially begin her duties on June 18, 2018. Jamie has an impressive background in EOA-related responsibilities and initiated the Institutional Compliance office at her former institution, Truman State University. I hope you will offer Jamie both congratulations and support in the months ahead. She is excited to begin her great work on behalf of the EOA Office at SIUE on June 18.

Congratulations to SIUE Police Chief Kevin Schmoll, who will be honored for his minority hiring practices at the Edwardsville NAACP annual banquet on Sunday, June 3 in the Meridian Ballroom. Kevin has implemented the University's commitment to a diverse work force and an inclusive community by adding four officers of color to the department during the past two years. He also started a mentoring program where he advises African American and other SIUE criminal justice students to guide them through the hiring and testing process to become a law enforcement officer.

I am looking forward to continuing conversations regarding the SIUE Strategic Plan this summer and fall. Our current document, along with "white papers" from New Reality and the Congress, certainly provides important potential direction for our future. Several groups, including UQC, UPBC, Chancellor's Council and Extended Chancellor's Council, have looked at the goals and objectives in the current strategic plan. They have also reviewed performance indicators and the most pertinent "big questions" coming out of New Reality and Congress. I hope to use summer retreats to further refine a series of questions to the campus about our priorities. When we begin classes this fall, the plan would be to present this series of questions to representative leadership groups (e.g., Faculty Senate, Staff Senate, Student Senate, Constituency Heads, Diversity Council, BFSA, etc.) to gather feedback in refining the Strategic Plan. I also would like to post the questions electronically so that individuals, as well as groups, can respond. This feedback could then be included as part of the State of the University Address scheduled for 2 p.m. on Wednesday, October 10 in the Meridian Ballroom. Thank you in advance for the ideas you will offer as we determine our future.

And finally, the three legislative bills pertaining to (a) dissolving the SIU System, (b) redefining the SIU Trustee Board, and (c) determining a mandated allocation percentage for Carbondale and Edwardsville are still being discussed in Springfield, although it is hard to determine the outcomes for the Spring 2018 session, at this moment. One additional piece of business—House Resolution 1051—was introduced by Representative Katie Stuart. It would urge the Illinois Board of Higher Education (IBHE) to conduct a study regarding the governance structure of the current SIU System and determine the viability of two distinct universities with separate boards. A House resolution only requires passage by the House before it is directed to an entity (in this case, IBHE) for action. The Spring session is scheduled through May 31, 2018, so please stay tuned.

Again, best wishes for the summer!



Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2477

From: Randy J Dunn
Sent: Thursday, April 12, 2018 5:35 PM
To: Paula Keith (pkeith@siu.edu)
Subject: FW: Statement for BOT meeting (4/11) - Anita Joy/SIU School of Dental Medicine
Attachments: BOT Statement-joy.pdf

Importance: High

PPOAT

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Misty D Whittington [mailto:mistyw@siu.edu]
Sent: Thursday, April 12, 2018 4:01 PM
To: Amy Sholar [redacted] J. Phil Gilbert [redacted]; Joel Sambursky [redacted]; lujanse@siue.edu; Marsha Ryan [redacted]; Randal Thomas [redacted]; Samuel Robert Beard [redacted]; sportwo@siue.edu; Thomas C Britton <tbritton@law.siu.edu>
Cc: Randy J Dunn <rdunn@siu.edu>
Subject: Statement for BOT meeting (4/11) - Anita Joy/SIU School of Dental Medicine
Importance: High

Dear Board Members,

Please find Anita Joy's statement from today.

Thank you.

Misty

Misty Whittington
Executive Secretary
Office of the Board of Trustees
Southern Illinois University
MC 6801
Carbondale, IL 62901
Phone: 618/536-3357
Fax: 618/536-3404
E-mail: mistyw@siu.edu

From: Joy, Anita [mailto:ajoy@siue.edu]
Sent: Wednesday, April 11, 2018 4:31 PM
To: Misty D Whittington
Cc: Kimber L Monje
Subject: Statement for BOT meeting (4/11) - Anita Joy/SIU School of Dental Medicine
Importance: High

Dear Misty,
Please find attached the statement/letter of support that i will be reading before the Board of Trustees tomorrow.

Thank you,
-anita

Anita Joy B.D.S., Ph.D.

Chair, Associate Professor, & Section Head of Anatomy
Department of Growth, Development and Structure
SIU School of Dental Medicine
Off: (618)474-7028/(618)474-7030
Fax: (618)474-7089

Director, Office of Research
SIU School of Dental Medicine
Off: (618)474-7117/(618)474-7060
Fax: (618)474-7071

http://ajoy94.wix.com/siusdm-ajoy

Confidentiality Notice: This electronic mail message contains information that (A) is or may be legally privileged, confidential, proprietary in nature, or otherwise protected by law from disclosure, and (B) is intended only for the use of the addressee(s) named herein. If you are not the intended recipient, an addressee, or the person responsible for delivering this to an addressee, you are hereby notified that reading, using, copying, or distributing any part of this message is strictly prohibited. If you have received this electronic mail message in error, please contact the sender immediately and take the steps necessary to delete the message completely from your computer system.

Statement of Support

"I am honored to add my voice to those of the students, faculty, and staff of SIU School of Dental Medicine and the City of Alton to appeal to the Board to support the reallocation proposal. The SIU School of Dental Medicine provides critical oral health coverage for Central and Southern Illinois by being the primary access point for oral healthcare in this region. Reallocation will help provide continued improvement of our infrastructure, enhancement of our programmatic needs, particularly graduate programming, and enrichment of our collaborative research efforts. These, in turn, will equip us to better meet the needs of our students and our patients. The significance of being the safety net for thousands of children and adults who would otherwise be denied basic oral healthcare cannot be overstated. Most importantly, your decision in favor of reallocation will help us fulfill our mission and our social mandate to our local communities in Alton and Edwardsville, and the broader regions of Central and Southern Illinois."

Anita Joy B.D.S., Ph.D.

Chair, Associate Professor, & Section Head of Anatomy

Department of Growth, Development and Structure

SIU School of Dental Medicine

Off: (618)474-7028/(618)474-7030

Fax: (618)474-7089

Director, Office of Research

SIU School of Dental Medicine

Off: (618)474-7117/(618)474-7060

Fax: (618)474-7071

From: Jack Wissmann [redacted]
Sent: Friday, April 13, 2018 6:37 AM
To: Randy J Dunn
Subject: Reallocation of Appropriation Budget

Dear President Dunn -

Your stance on the reallocation of $5.125 million of the state appropriation from SIUC to SIUE is shameful!

After reading the entire authorization, the “Rationale for Adoption” is far too heavily weighted toward enrollment, and certainly does not take into full account the many, significant elements needed in consideration and support of SIUC and the surrounding communities.

The “Considerations Against Adoption” are both weak and short-sighted.

In short, **Your Credibility Is Lost and You’ve Failed Us!**

At this point, all your previous good work has gone out the window, and I strongly suggest you move to Edwardsville since you’ve officially worn out your welcome at SIUC.

Respectfully Submitted,

Jack Wissmann -

Jack Wissmann
SIU - Class of 1969
[redacted]

From: Randy J Dunn
Sent: Friday, April 13, 2018 8:34 AM
To: Jack Wissmann
Subject: RE: Reallocation of Appropriation Budget

Thanks for the input, and suggestion. However, I'm not sure it's real wise to be running people out of Carbondale. Seems to be part of the problem we have right now, thus you may want to rethink that strategy. RD

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Jack Wissmann [redacted]
Sent: Friday, April 13, 2018 6:37 AM
To: Randy J Dunn <rdunn@siu.edu>
Subject: Reallocation of Appropriation Budget

Dear President Dunn -

Your stance on the reallocation of $5.125 million of the state appropriation from SIUC to SIUE is shameful!

After reading the entire authorization, the "Rationale for Adoption" is far too heavily weighted toward enrollment, and certainly does not take into full account the many, significant elements needed in consideration and support of SIUC and the surrounding communities.

The "Considerations Against Adoption" are both weak and short-sighted.

In short, **Your Credibility Is Lost and You've Failed Us!**

At this point, all your previous good work has gone out the window, and I strongly suggest you move to Edwardsville since you've officially worn out your welcome at SIUC.

Respectfully Submitted,

Jack Wissmann -

Jack Wissmann

SIU - Class of 1969

[redacted]

From: Randy J Dunn
Sent: Friday, April 13, 2018 3:23 PM
To: editor@chronicle.com
Subject: FW: Montemagno's Ingenuity Lab closes, employees blame his leadership – Daily Egyptian

Please pass this on to your reporter, Julian Wyllie. Thank you:

Hi Julian. I saw SIU made today's afternoon update in a piece which you authored, regarding the proposed reallocation of $5.1 million in state general appropriations from SIU Carbondale to SIU Edwardsville.

I wanted to share a couple of things for what they're worth. At the system level, we do not refer to SIUC as the flagship campus, nor is it any longer addressed as such. While it is by far the oldest of the system's 3 campuses—and its research enterprise is larger than SIUE's—we view the campuses as equal partners and parallel institutions within the Southern Illinois University System, each having a distinctive mission and focus area. (The SIU School of Medicine, located in Springfield, operates as a separate campus for all intents and purposes, though it is affiliated with SIUC for certain back-office operations.)

Secondly, in today's piece, you noted the in-depth reporting of the SIUC student newspaper regarding the chancellor's performance at his previous employer. Not to take anything away from the student reporter who provided a comprehensive and well-researched piece for the *Daily Egyptian*, but figured that you also may want to be aware that the chancellor's role was further the subject of an investigative report by the Canadian Broadcasting Corporation which also appeared about the same time. Would appreciate not being cited as pointing out the CBC article to you of course, but it is something you may want to be aware of if you look at future stories on the chancellor.

A link to the CBC report is pasted in below. Thanks for your time and don't hesitate to reach out if need be.

Randy Dunn

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

http://www.cbc.ca/news/canada/edmonton/u-of-a-hires-top-american-researcher-on-condition-daughter-and-her-husband-get-jobs-too-1.4612262

From: Hansen, Stephen <shansen@siue.edu>
Sent: Friday, April 13, 2018 3:22 PM
To: Randy J Dunn
Subject: SIU System Consultant?

Randy:

I hope this email finds you well. I can certainly tell from the media reports that your life has been "interesting!" I want to applaud you for being willing to take on the issue of budget reallocation. I know it can't be easy. I ran into Amy Sholar at a restaurant today and could see the stress on her face.

In reading the Board minutes, I saw that it is considering retaining a consultant to examine the issue of reallocation. If you do, I would like to serve as the consultant. I believe I could serve the System well in providing an unbiased evaluation of the reallocation issue. I have had considerable experience as a Graduate Dean and understand the additional cost associated with master's and doctoral education, with professional education, and with research. I have also work extensively with the IBHE and have worked through various budget formulae from PQP to Performance Based Funding. Lastly, I have experience with budgeting at an SIU institution. Depending upon how you and the Board define the Scope of Work, I would gather information from the IBHE on its budgeting formulae, collect data from other higher education systems on how they allocate funding, and involve key individuals from the Carbondale and Edwardsville campuses in the review and evaluation of allocation formulae.

While I am sure there would be those who would object to me being a consultant on this issue, I want to reassure you and the Board that I have always tried to act in the best interest of the SIU System in my various capacities at SIUE. I firmly believe that it is not to the advantage of either institution when the other one suffers a difficulty. I would be pleased to provide you with a more detailed proposal if you would like to discuss this issue further. Thank you for considering my offer.

Steve

Stephen Hansen
Emeritus Professor and Dean
SIUe

From: Randy J Dunn
Sent: Friday, April 13, 2018 6:09 PM
To: Emily.Bastedo@illinois.gov
Subject: SIU legislation introduced

Hey Emily. Appreciate your email from this morning and the sentiments expressed. Agree that we have to stay in touch and continue comparing notes as helpful.

What's below may be old news to you by now—this late in the day—but wanted to ensure you were aware of the bills listed below.

After the failure of the reallocation proposal at yesterday's SIU Board of Trustees' meeting, which would have shifted about $5 million from the GRF appropriation from SIUC to SIUE effective in FY19, these bills were filed. We at the system level are taking no position on the bills at this time.

I know you were hoping for smooth sailing through the election season—at least with regard to SIU stuff—but that will be tougher to accomplish now. My supposition is that this is going to become an issue we see moving forward and impacting the various state-level campaigns from here on out (and maybe the 12th CD race too, given Bost's involvement in the filling of the Trustee seat).

Anyway, it's an FYI to you for now, and let me know if questions. Enjoy the weekend and am sure will cross paths sometime soon.

Randy

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax



Keyword: **Higher Education in IL**

IL - HB5860 SIU BD OF TRUSTEES-RECONSTITUT

IL - HB5861 SIU-2 SEPARATE UNIVERSITIES

Choose the bills you want to track.

Keyword: **State Insurance in IL**

IL - HB5861 SIU-2 SEPARATE UNIVERSITIES

Choose the bills you want to track.

From: Jerry Becker <jbecker@siu.edu>
Sent: Saturday, April 14, 2018 8:31 PM
To: JERRY-P-BECKER-SIU-L
Subject: SIU Board votes down Carbondale-to-Edwardsville funding shift

****
From The Southern Illinoisan, Thursday, April 12, 2018. SEE http://thesouthern.com/news/local/siu/siu-board-votes-down-carbondale-to-edwardsville-funding-shift/article_b4a417b4-7351-591e-addb-b1e1ed2374c5.html
****

SIU Board votes down Carbondale-to-Edwardsville funding shift

By K. Janis Esch

CARBONDALE - Southern Illinois University Carbondale constituents erupted in applause Thursday as the SIU Board of Trustees voted down a proposal to shift $5.1 million in state appropriation funding to SIU Edwardsville.

SIU System President Randy Dunn said that he will continue to search for an external consultant to review the system's funding formula based on changes in enrollment at the two campuses.
In a lengthy public-comment portion, SIUC faculty, staff and students pleaded with the board not to approve the first-phase reallocation of the appropriation budget while the university is struggling to get its enrollment back on track.

SIDEBAR PHOTO: In SIU Board work session, trustees, constituents argue over future of system's funding formula -- SEE http://thesouthern.com/news/local/siu/in-siu-board-work-session-trustees-constituents-argue-over-future/article_7b97af8a-96ab-52b7-bcd6-023690ab4ee3.html
---

Speakers from SIUE, meanwhile, argued that their campus is growing rapidly, and that additional investment by the system will pay off.

Trustees said there should have been more consultation with the Carbondale campus before the proposal appeared on the meeting agenda several days ago. The board first discussed hiring an external consultant to look at the allocation of state funding at its March 9 retreat at Touch of Nature.

After the meeting, SIUE Chancellor Randy Pembrook wrote in an email to students that State Rep. Jay Hoffman, D-Swansea, will soon be introducing legislation that would create separate trustee boards for Carbondale and Edwardsville.

Trustee Phil Gilbert said he would vote against the proposal, but that it wasn't a vote against SIUE. He said he was in favor of "Edwardsville getting a larger slice of the pie," but he called the proposal "premature and ill-advised."

Trustee Marsha Ryan echoed Gilbert's comments, saying she wanted more data.

"I do not denigrate SIUE at all. I simply need the facts with which to make a high-quality decision," Ryan said.

Ryan said she had concerns about how the item was placed the agenda. She said Carbondale's chancellor and

financial advisers were not given time to review the proposal.

Trustee Tom Britton, who was appointed by Gov. Bruce Rauner on Monday to fill a longstanding vacancy on the board, said he was concerned about the speed with which the proposal was being implemented and the process itself.

"It needs to be a system-wide review and activity. I'm not sure that took place. Because it is a system-wide decision, we need to make sure that we're not dividing and not pitting campuses against each other," Britton said.

Trustee Joel Sambursky also said he was disappointed in the process.

"I don't like being blindsided 10 days ago with absolutely no warning, no context of a huge agenda item that has very significant consequences to the universities, but also to the communities," Sambursky said.

Trustee Shirley Portwood said she planned to vote for the proposal, and pointed out that during the state budget impasse last year, trustees were willing to approve a $35 million loan from SIUE to SIUC with little notice.

"I note that when the question came up of loaning money from Edwardsville to Carbondale, all except one trustee was willing to do it on two days' notice. Finding out about it on Wednesday, voting on it on Thursday, with no details about how much, when it would be repaid and the impact upon Edwardsville. ... So this idea that we can't decide things in 10 days is kind of hard to imagine," Portwood said.

Britton, Gilbert, Ryan and Sambursky voted no; board chair Amy Sholar, SIUE student trustee Luke Jansen and Portwood voted yes. Trustee Randal Thomas abstained because he was not present at the March 9 board retreat where the matter was originally discussed.

During a news conference after the meeting, Dunn told reporters that he would move forward with hiring an external consultant to develop the formula for splitting up the appropriation.
Although the hiring of a consultant for that purpose was part of the resolution that failed to pass, Dunn still has administrative authority to get the work underway. There will be no adjustment in the formula until it comes back to the board.

SIDEBAR: SIU president: $5.1 million funding shift from Carbondale to Edwardsville would reflect long-held operating policY.

Dunn said the first-phase recommendation was meant "to be responsive to a tremendous amount of pressure that was building" at SIUE in the surrounding community.

"I go to things there as I go to things in Carbondale and in Springfield, and the issue is one that has had great discussion, great focus, and my sense was, a desire to get this thing moved forward, at least in terms of the policy that had been in place," Dunn said.

Pembrook said that conversations about reallocation started in earnest on the Edwardsville campus after the approval of the $35 million loan last year.

"That was the beginning of that, as part of that agreement, that we would begin the conversations about the allocation," Pembrook said.

Pembrook said he believes that the enrollment lines will cross in fall 2018, based on SIUE's recruiting numbers.

"... If we're not going to at least have the conversation, if we're not going to try to address it now, when would we do that? Because the distribution ... has basically been static for the last 18 years, and so as you know the enrollments have changed dramatically, and we thought at a point when that enrollment went past 50/50 that it would be a logical time for the board to discuss it, and we started discussing it today, obviously. I think the board feels that more information might be helpful, so that'll be the next step," Pembrook said.

Dunn said that enrollment will likely wind up comprising at least 51 percent of a funding formula, but that there are other variables to consider, such as research mission, physical infrastructure and need for asset preservation, and community service or regional support.

"We still have to be careful about what Carbondale has to absorb all at once. We can't do a one-year fix on this," Dunn said.

Sholar said that she supported the resolution partly because of its phased-in approach.

"We recognize that there's sizable assets that are being distributed between the campuses, and that's not something that in one fiscal year or two fiscal years, that you can easily adjust to that. So I do prefer a phased-in approach, whatever the outcome of any consultant's report may be, so that everyone has the opportunity in terms of time to adjust to this," Sholar said.

Dunn said it could take nine months to finish the consulting process and that the adjustment would be unlikely to take effect in FY '19.

"We're going to move with as much rapidity as we can, but at the end of the day, there might be another year that goes by before we see an adjustment driven primarily by the enrollment numbers," Dunn said.

Sholar said the system would make a good-faith effort to work together.

"I think we hash out difficult issues, and we'll work to come back together. And I believe that these issues were already present. We're just speaking about them publicly at this point in time," Sholar said.

SIUC Chancellor Carlo Montemagno said that as a scientist, he as a problem taking the pro forma position that money should be reallocated to Edwardsville.

"I think that we have to determine what the impacts are on our communities, because we have a responsibility to our communities. We have to look at what the distribution in majors are and the cost of educating different individuals. It costs more money to educate a biochemistry student than it costs to educate an accounting student," Montemagno said.

The next regularly scheduled board meeting will be held July 12 at SIU School of Medicine in Springfield.

Janis Esch is a reporter covering higher education -- janis.esch@thesouthern.com -- 618-351-5082 -- On Twitter: @janis_eschSI

****

--
Jerry P. Becker
Department of Curriculum & Instruction
College of Education and Human Services
Southern Illinois University Carbondale
625 Wham Drive / MC 4610
Carbondale, Illinois 62901

From: Jerry Becker <jbecker@siu.edu>
Sent: Saturday, April 14, 2018 8:37 PM
To: JERRY-P-BECKER-SIU-L
Subject: Southern Illinois mayors relieved after SIU Board

****
From The Southren Illinoisan, Friday, April 13, 2018. SEE http://thesouthern.com/news/local/siu/southern-illinois-mayors-relieved-after-siu-board-votes-down-carbondale/article_3b2ea5cb-13f3-5d42-8e6f-eab3686eb205.html#utm_source=thesouthern.com&utm_campaign=%2Femail-updates%2Fdaily-headlines%2F&utm_medium=email&utm_content=B49F2D1ACF32F652975624614A2ACA9D5DE29E0B
****

Southern Illinois mayors relieved after SIU Board votes down Carbondale/Edwardsville funding shift

By Dustin Duncan

CARBONDALE - With the news that the Southern Illinois University Board of Trustees voted not to move $5.1 million of state funds from Carbondale's campus to Edwardsville's campus, elected officials in Southern Illinois say they are pleased with the outcome of Thursday's vote. But they say a study needs to be done to look at how funding is split between the two campuses.

SIDEBAR: *SIU Board votes down Carbondale-to-Edwardsville funding shift* -- SEE http://thesouthern.com/news/local/siu/siu-board-votes-down-carbondale-to-edwardsville-funding-shift/article_b4a417b4-7351-591e-addb-b1e1ed2374c5.html

---

The day before the board's vote, Carbondale Mayor Mike Henry hosted a news conference with several mayors from the region, along with council members and business stakeholders. The group stood in opposition to the proposal, adding that a study needed to be done before moving any funds.

SIDEBAR PHOTO: Mike Henry

With Carbondale being directly affected by the actions taken at SIU because of the fact the campus sits within its city limits, Henry and City Manager Gary Williams attended Thursday's board meeting to publicly comment in front of the trustees.

"We are really happy with the way it turned out," Henry said Thursday afternoon. "It is good for SIU. It is good for Carbondale and the region."

Although he was pleased with Thursday's vote, Henry knows the conversation about a funding split will come up again. SIU System President Randy Dunn said Thursday that he will continue to search for an external consultant to review the system's funding formula based on changes in enrollment at the two campuses.

"The conversation is going to be had at some level," Henry said. "They said they would study it and they haven't done it."

Additionally, Henry admitted the Carbondale campus does owe the Edwardsville campus, referring to the approval of a $35 million loan this past year from Edwardsville to Carbondale. He said that is part of the reason why the study needs to be done.

SIDEBAR: *In news conference, Carbondale officials urge SIU Board to delay vote on reallocation of funds* -- SEE http://thesouthern.com/news/local/siu-board-tables-carbondale-chancellor-decision-approves-loan-from-edwardsville/article_7dc3fa85-2602-58ba-8df6-d217e5803d25.html

---

"I wasn't saying don't ever do it," he said. "I was saying, not now."

As far as the city of Carbondale is concerned, Henry said it has approved the second phase of downtown streetscape project. The project will include the installation of new street lighting, Americans with Disabilities Act-compliant pedestrian walkways, trees, planters, traffic signals, and other streetscape elements along Illinois Avenue from Cherry to Monroe streets.

He also mentioned entry markers at the entrance of the city calling Carbondale the "Home of Southern Illinois University," as well as banners with the city's and university's logos on it.
"We want to brand ourselves as a university community," Henry said.

Carbondale Councilman Jeff Doherty said he's in agreement with the mayor about further studying the issue between the campuses. However, the threat of moving funds illustrates SIU's influence to the entire area.

SIDEBAR PHOTO: Jeff Doherty - Provided by Jeff Doherty

"I think we are experiencing the importance of SIU to not only Carbondale but the entire Southern Illinois region, with fewer students and with a reduction in positions," Doherty said.

He said the loss of jobs doesn't just affect Carbondale, but several families throughout the region.
"You can't underscore the importance of SIU to the area," he said.

Herrin Mayor Steve Frattini said there are a several families living in Herrin who are dependent on SIU for income. Using round numbers, he said if there is $100,000 of payroll from SIU to Herrin, and that money rolls over seven times from local shopping, that's $700,000 out of the community. He said the number was just a reference, and there is way more than $100,000 in payroll annually from SIU in Herrin.

SIDEBAR PHOTO: Steve Frattini

"It is kind of a domino effect of how that effects the economy in general," he said.

Frattini said as a community, Herrin is taking positive steps for growth with new businesses and new opportunities. He said a reduction in funds at SIU Carbondale could mean fewer jobs, meaning less money in the pockets of residents.
"If you start whittling away at that disposable income, those opportunities won't present themselves," he said.

Murphysboro Mayor Will Stephens said Wednesday that there are probably 400 people in Murphysboro alone who work at SIU. On Thursday, he said he was "cautiously optimistic" about the board's actions.

SIDEBAR PHOTO: Will Stephens

He spoke out in opposition of the transfer of funds this week, but he also knows this conversation isn't over.

"While the vote to transfer over $5 million from SIUC to SIUE was not successful, I expect this issue will be revisited again in the near future," he said. "At such time, Southern Illinois should continue to fight for SIU Carbondale."

More information: *Opinion: SIU funding vote was a reprieve for Carbondale. The campus must get its act together. The vote to shift funding and the proposal to dissolve the current SIU System are loud, clear signals that the Carbondale campus needs to get its act together quickly*. -- SEE http://thesouthern.com/opinion/editorial/opinion-siu-funding-vote-was-a-reprieve-for-carbondale-the/article_9d15980a-7e29-5b9e-9cc5-fd1468876987.html

---

dustin.duncan@thesouthern.com -- 618-351-5074 -- on twitter: @zd2000

****

- -

Jerry P. Becker
Department of Curriculum & Instruction
College of Education and Human Services
Southern Illinois University Carbondale
625 Wham Drive / MC 4610
Carbondale, Illinois 62901

From: Jerry Becker <jbecker@siu.edu>
Sent: Saturday, April 14, 2018 8:41 PM
To: JERRY-P-BECKER-SIU-L
Subject: Legislation seeks to separate SIU campuses after failed funding shift

****
From The Southern Illinoisan, Saturday, April 14, 2018. SEE http://thesouthern.com/news/local/siu/legislation-seeks-to-separate-siu-campuses-after-failed-funding-shift/article_bca1e0a4-257a-57bb-8fe0-21305c8bd940.html#utm_source=thesouthern.com&utm_campaign=%2Femail-updates%2Fbreaking%2F&utm_medium=email&utm_content=B49F2D1ACF32F652975624614A2ACA9D5DE29E0B
****

Legislation seeks to separate SIU campuses after failed funding shift

By K. Janis Esch

CARBONDALE - Shortly after the Southern Illinois University Board of Trustees voted down a proposal to shift $5.1 million in state appropriation funding from Carbondale to Edwardsville on Thursday, SIUE Chancellor Randy Pembrook sent out a message to his campus community.

"We recognize that SIUC has its budget challenges, but those challenges should not impede the progress of SIUE which depends, in part, on an equitable distribution of the state allocation. The time has come for SIUE to capitalize upon its strengths and potential to create a new era, something that has been recognized by our legislators," Pembrook wrote.

Pembrook announced that State Rep. Jay Hoffman, D-Swansea, would be introducing legislation to separate the two sister campuses, and that the measure would "shift the current allocation conversation from the SIU Board of Trustees to the Illinois legislature."

Filed Thursday, HB5861 seeks to abolish the SIU Board of Trustees and calls for new boards to be appointed to each campus. The separation would be effective July 1, according to the document.

Pembrook's message and the introduction of the legislation reveal long-simmering frustrations over how Edwardsville has been treated by the SIU system.

As Carbondale's enrollment falls, SIUE's is steadily increasing: In fall 2017, SIUE had 13,796 students, while SIUC had 14,554. Pembrook said early projections indicate that enrollment lines will cross this fall.
During the state budget impasse last year, Carbondale was so cash-strapped that it had to borrow $35 million from its sister campus - a favor that Edwardsville has not forgotten.

SIDEBAR: *In SIU Board work session, trustees, constituents argue over future of system's funding formula* -- SEE http://thesouthern.com/news/local/siu/in-siu-board-work-session-trustees-constituents-argue-over-future/article_7b97af8a-96ab-52b7-bcd6-023690ab4ee3.html

---

At the board meetings on Wednesday and Thursday, Edwardsville faculty and staff spoke about the challenges of meeting the demands of recent growth with a modest budget.

Hoffman introduced similar bills to split the SIU system in 2003 and 2013, and Rep. Thomas Holbrook, D-Belleville, pushed such legislation in 2005.

Hoffman said he filed the bill this week because he believes SIUC and SIUE have two different missions.

"It seems that if you were simply to have separate boards that could focus on the needs and the strengths of each individual campus, it would make more sense and they would both flourish," Hoffman said.
He said he wants both universities to be successful, and that Carbondale is important to the downstate region.

"The polarization of the board, I think, is extremely unfortunate, and traditionally the board has been able to look past that and look at the entire system, and to me, that cries out for some change," Hoffman said.

The proposal would include the School of Law as part of the Carbondale university, but it designates the School of Medicine, School of Dental Medicine, School of Pharmacy, School of Nursing and the East St. Louis Center as part of SIUE.

The School of Medicine, located in Springfield, has traditionally been affiliated with the Carbondale campus.

"Edwardsville has the School of Nursing, it has the pharmacy school, it has the dental school, and it makes sense to have health sciences under one umbrella," Hoffman explained.

SIU System President Randy Dunn was not available for comment Friday. John Charles, Dunn's spokesman and the director of government and public affairs with the SIU System, said in an email that system staff will be analyzing the legislation.

"We're aware that several bills have been filed affecting the organization and operations of the SIU System and the possible appointment a new SIU System Board of Trustees," Charles wrote in an email. "Over the next few days, staff from the system will be analyzing these proposals to determine their impact. Once we have an idea of their full measure and scope, we will be able to provide information and a response to the university community and to the public."

"There are incredible strengths to being part of a system," SIUC Chancellor Montemagno said of the proposed separation in an emailed statement. "Together we serve more than 28,000 students, which gives us a greater footprint to serve the southern part of Illinois and adds to the power of our voice in Springfield. A number of complex factors would need to be studied carefully before we could determine the full impact of a separation of the system."

Reached by phone on Friday, State Rep. Terri Bryant, R-Murphysboro, said of Hoffman's proposal, "Its ugly head resurfaces every so many years."

She said the SIU system functions at its best when all of its campuses are healthy.

"For one thing, Edwardsville is in the Metro East. They are increasing their student enrollment. But they do not hold the Carnegie designation that allows them to be a research university. So in this case, it's great for the system that at Edwardsville enrollment is going up. It's great that Carbondale has that designation because it's not transferrable to the other campus. So if for some reason you separated the two, Edwardsville would not be as healthy or have the same draw to students because that research designation is very important," Bryant said.

State Senator Paul Schimpf, R-Waterloo, said he also opposes the bill.

"Such a proposal should be the culmination of a thorough evaluation of what will allow both universities to

maximize their potential, not a response to a rushed, controversial Board of Trustees vote," Schimpf said in a statement. "At this time, I believe both universities are better positioned to compete in an increasingly difficult higher education environment when they remain part of a combined system."

A separate piece of legislation, House Bill 5860, filed Thursday by Rep. Monica Bristow, D-Alton, seeks to reconstitute the SIU Board of Trustees. It would require three of the governor's seven board appointees to hold a degree from SIUE, and three to hold a degree from SIUC. One governor-appointed trustee must not have attended SIU at all. It also seeks to change the voting student member of the board to an additional nonvoting student trustee.

Dunn plans to hire an external consultant in the coming months to develop a new funding formula based on enrollment.

Janis Esch is a reporter covering higher education -- janis.esch@thesouthern.com -- 618-351-5082 -- On Twitter: @janis_eschSI

****

- -
Jerry P. Becker
Department of Curriculum & Instruction
College of Education and Human Services
Southern Illinois University Carbondale
625 Wham Drive / MC 4610
Carbondale, Illinois 62901

From: LK Wiss [redacted]
Sent: Sunday, April 15, 2018 10:20 AM
To: Randy J Dunn
Subject: Allocation to SIUE

Dear President Dunn

I was disappointed with your activity regarding the allocation to SIUE - your manner of approaching it has created a drastic problem -- SIUC and SIUE should be supportive of each other, they should be like family - now they are enemies fighting each other -- that should never have happened!!

We know that SIUE exists because of Delyte Morris -- he was instrumental in getting them started. What other ways has SIUC helped them as they have grown?? I am sure that SIUC has helped them many times over the years -- Now SIUC needs help and maybe it's their turn to help SIUC. Not sure why you would support taking vital funds away at this critical time.

You know that any allocation should not be based primarily on enrollment - many other factors are involved. I am hoping that those will be considered before any other action. I don't want to see valuable dollars spent on an consulting firm. A committee of both schools could work together to weight all the aspects and make the right decisions.

I have supported you since coming to SIU but this is something I feel you need to reconsider.

Thank you
Kay Wissmann
SIUC grad 1962

From: Julian Wyllie <julian.wyllie@chronicle.com>
Sent: Monday, April 16, 2018 9:12 AM
To: Randy J Dunn
Subject: RE: Montemagno's Ingenuity Lab closes, employees blame his leadership – Daily Egyptian

Hello,

President Dunn, this is Julian Wyllie from the Chronicle.

I appreciate your message last week about the SIU story. I also appreciate your critique of the finished product. I do feel that as things change you are someone I'd reach out to directly going forward. Thank you again for messaging me because I do look for feedback.

Sincerely,

Julian Wyllie

From: Randy J Dunn <rdunn@siu.edu>
Sent: Friday, April 13, 2018 4:22 PM
To: cheeditor
Subject: FW: Montemagno's Ingenuity Lab closes, employees blame his leadership – Daily Egyptian

Please pass this on to your reporter, Julian Wyllie. Thank you:

Hi Julian. I saw SIU made today's afternoon update in a piece which you authored, regarding the proposed reallocation of $5.1 million in state general appropriations from SIU Carbondale to SIU Edwardsville.

I wanted to share a couple of things for what they're worth. At the system level, we do not refer to SIUC as the flagship campus, nor is it any longer addressed as such. While it is by far the oldest of the system's 3 campuses—and its research enterprise is larger than SIUE's—we view the campuses as equal partners and parallel institutions within the Southern Illinois University System, each having a distinctive mission and focus area. (The SIU School of Medicine, located in Springfield, operates as a separate campus for all intents and purposes, though it is affiliated with SIUC for certain back-office operations.)

Secondly, in today's piece, you noted the in-depth reporting of the SIUC student newspaper regarding the chancellor's performance at his previous employer. Not to take anything away from the student reporter who provided a comprehensive and well-researched piece for the *Daily Egyptian*, but figured that you also may want to be aware that the chancellor's role was further the subject of an investigative report by the Canadian Broadcasting Corporation which also appeared about the same time. Would appreciate not being cited as pointing out the CBC article to you of course, but it is something you may want to be aware of if you look at future stories on the chancellor.

A link to the CBC report is pasted in below. Thanks for your time and don't hesitate to reach out if need be.

Randy Dunn

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

http://www.cbc.ca/news/canada/edmonton/u-of-a-hires-top-american-researcher-on-condition-daughter-and-her-husband-get-jobs-too-1.4612262



U of A hires top American researcher, on condition daughter and her husband get jobs too | CBC News

www.cbc.ca

The University of Alberta recruited star American nanotechnology researcher Carlo Montemagno by agreeing to his condition that it hire his daughter and son-in-law to work in his laboratory - in addition to his $500,000 a year salary.

From: Randy J Dunn
Sent: Monday, April 16, 2018 9:24 AM
To: Julian Wyllie
Subject: RE: Montemagno's Ingenuity Lab closes, employees blame his leadership – Daily Egyptian

Thanks Julian. No concerns from this end...simply wanted to share the information FWIW.

And yes, don't hesitate to make contact if you think helpful from a system perspective on future stories.

RD

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Julian Wyllie [mailto:julian.wyllie@chronicle.com]
Sent: Monday, April 16, 2018 9:12 AM
To: Randy J Dunn <rdunn@siu.edu>
Subject: RE: Montemagno's Ingenuity Lab closes, employees blame his leadership – Daily Egyptian

Hello,

President Dunn, this is Julian Wyllie from the Chronicle.

I appreciate your message last week about the SIU story. I also appreciate your critique of the finished product. I do feel that as things change you are someone I'd reach out to directly going forward. Thank you again for messaging me because I do look for feedback.

Sincerely,

Julian Wyllie

From: Randy J Dunn <rdunn@siu.edu>
Sent: Friday, April 13, 2018 4:22 PM
To: cheeditor
Subject: FW: Montemagno's Ingenuity Lab closes, employees blame his leadership – Daily Egyptian

Please pass this on to your reporter, Julian Wyllie. Thank you:

Hi Julian. I saw SIU made today's afternoon update in a piece which you authored, regarding the proposed reallocation of $5.1 million in state general appropriations from SIU Carbondale to SIU Edwardsville.

I wanted to share a couple of things for what they're worth. At the system level, we do not refer to SIUC as the flagship campus, nor is it any longer addressed as such. While it is by far the oldest of the system's 3 campuses—and its research enterprise is larger than SIUE's—we view the campuses as equal partners and parallel institutions within the Southern Illinois University System, each having a distinctive mission and focus area. (The SIU School of Medicine, located in Springfield, operates as a separate campus for all intents and purposes, though it is affiliated with SIUC for certain back-office operations.)

Secondly, in today's piece, you noted the in-depth reporting of the SIUC student newspaper regarding the chancellor's performance at his previous employer. Not to take anything away from the student reporter who provided a comprehensive and well-researched piece for the *Daily Egyptian*, but figured that you also may want to be aware that the chancellor's role was further the subject of an investigative report by the Canadian Broadcasting Corporation which also appeared about the same time. Would appreciate not being cited as pointing out the CBC article to you of course, but it is something you may want to be aware of if you look at future stories on the chancellor.

A link to the CBC report is pasted in below. Thanks for your time and don't hesitate to reach out if need be.

Randy Dunn

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

http://www.cbc.ca/news/canada/edmonton/u-of-a-hires-top-american-researcher-on-condition-daughter-and-her-husband-get-jobs-too-1.4612262

U of A hires top American researcher, on condition daughter and her husband get jobs too | CBC News

www.cbc.ca

The University of Alberta recruited star American nanotechnology researcher Carlo Montemagno by agreeing

to his condition that it hire his daughter and son-in-law to work in his laboratory - in addition to his $500,000 a year salary.

From: John Pfeifer [redacted]
Sent: Thursday, April 19, 2018 3:11 PM
To: Randy J Dunn
Subject: $5.1 million seems cheap; what am I missing?
Attachments: Unintended.docx

Randy-
Here are some thoughts on the Board vote, proposed legislation, and the future of the System.
Am I looking at this wrong? Or is everyone else?

Pfeifer

Since The Southern won't publish my writings, I've shopped them to the Carbondale Times and their sister publications.

Unintended, yet predicatable

Occasionally, consequences referred to as “unintended” are quite predictable. Such is the case in reference to last week’s SIU Board vote to preserve the disproportionate status-quo that favors funding of its Carbondale campus.

The Southern Illinois University Board of Trustees meeting had barely adjourned last week when SIU Edwardsville Chancellor Randy Pembrook cried “foul” and pointed to his State Representative Jay Hoffman who again introduced a bill in the General Assembly to abolish the SIU System Board.

The bill, HB5861, would replace the system board with individual boards for the Carbondale and Edwardsville campuses and effectively eliminate the system itself.

All because the Board of Trustees rejected a proposal to transfer $5.1 million in operating funds from the Carbondale to the Edwardsville campus.

Hoffman said his bill would “shift the current allocation conversation from the SIU Board of Trustees to the Illinois legislature.”

Bad idea.

The last group that should collectively have more on their plates when it comes to funding allocations is the Illinois General Assembly. They have proven quite adept at dillying when it comes to passing a budget, dallying when implementing a school funding plan and completely obfuscating any discussion that would address our state’s public pension liability.

So why would we want this group of accomplished dilly-dalliers to decide how much state revenue the Edwardsville and Carbondale campuses receive each year?

And yet, the Board of Trustees’ short-sighted action last week invited just such a proposal.

Municipal leaders and elected state representatives from southern Illinois must share the blame in their “Carbondale first” appeal to trustees. Last week they were myopically united and passionate in appealing to “slow down” and “further study” any change in allocation between the Edwardsville and Carbondale campuses.

That’s too bad. Our local leaders, as well as the Carbondale-centric SIU Board of Trustees, should have done some research, performed a little basic math, and realized that a transfer of a “mere” $5.1 million is likely to be a better case scenario than anything developed by state legislators.

Let’s consider the facts. This year Carbondale received $91.3 million, or just less than 64 percent of the total system appropriation. Edwardsville received $51.7 million. That was fine when Carbondale housed 64 percent of the student FTEs, but that hasn’t been the case since 2001.

It’s likely that total student FTE count in Edwardsville next fall will surpass that in Carbondale, following a trend more than two decades in the making. Since 1995 FTE enrollment in Edwardsville has increased 45 percent while falling nearly 30 percent in Carbondale, and the arc of that change is escalating rapidly.

Two years ago – in the fall of 2016 – Edwardsville welcomed 1,935 first-time freshman to campus, an enormous 347 or 22 percent more freshmen than Carbondale greeted that same fall. We can all – with the possible exception of SIU trustees and local politicians – see where this is headed.

A revenue split based solely on student FTEs – a likely basis for a General Assembly allocation – would actually transfer over $20 million from Carbondale to Edwardsville

Representative Hoffman and SIUE Chancellor Pembrook argue that the SIU Board of Trustees that voted last week is already skewed heavily in regards to Carbondale representation, and they are correct.

Add in Governor Bruce Rauner's appointment of long-time SIU Carbondale administrator Tom Britton to the board and the looming July 1 date at which the student member of the trustee board transfers from the Edwardsville to the Carbondale campus, and a bad situation becomes much, much worse.

There is a solution, however. Or at least a possible one.

Section Two of Article One of the SIU Board bylaws allows the Board Chait to call a special meeting "upon his or her own initiative" and "upon the request of three members."

It's time for Board Chair Amy Sholar to do just that.

Since the proposed HB5861 that would eliminate the SIU System Board would take effect July 1, waiting until the next regular board meeting – scheduled for July 12 in Springfield, is not an option.

If the current SIU Board of Trustees does not meet in special session well before that and pass the $5.1 million re-allocation, they may not be in existence on July 12.

Then again, if the current SIU Board of Trustees does not meet in special session well before that and pass the $5.1 million re-allocation, they may not deserve to be.

From: Randy J Dunn
Sent: Monday, April 23, 2018 1:01 PM
To: Hansen, Stephen
Subject: RE: SIU System Consultant?

Hey there, Chancellor. Hope you are doing well and thanks for this note.

I will save you a longer email that provides the detailed background...but will simply state that the situation is too polarized at the BOT level (and probably the campus level too, re: SIUC) to have anyone in this role who has *any* connection to anything at SIU. It's gotten pretty ugly overall—and while you have the highest integrity and would do a straightforward study—you will never be viewed as an honest broker on this one. Most regrettable, I know.

At this point, then, I'm hoping to bring in a national group (NCHEMS possibly) to let them run with it and see where we go. Another discussion out there at present is that the IL General Assembly may just take it up legislatively and give it to the IBHE...an outcome that would worry me, frankly.

I appreciate the offer and you would have done well with it, but this has moved to a new plane, unfortunately. We may have arrived at the time where the split just needs to take place because I don't think it's going back in the bottle after this. May not be this year or next...but I think it's where the natural outcome of all this eventually leads.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Hansen, Stephen [mailto:shansen@siue.edu]
Sent: Friday, April 13, 2018 3:22 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: SIU System Consultant?

Randy:

I hope this email finds you well. I can certainly tell from the media reports that your life has been "interesting!" I want to applaud you for being willing to take on the issue of budget reallocation. I know it can't be easy. I ran into Amy Sholar at a restaurant today and could see the stress on her face.

In reading the Board minutes, I saw that it is considering retaining a consultant to examine the issue of reallocation. If you do, I would like to serve as the consultant. I believe I could serve the System well in providing an unbiased evaluation of the reallocation issue. I have had considerable experience as a Graduate Dean and understand the additional cost associated with master's and doctoral education, with professional education, and with research. I have also work extensively with the IBHE and have worked through various budget formulae from PQP to Performance Based Funding. Lastly, I have experience with budgeting at an SIU institution. Depending upon how you and the Board define

the Scope of Work, I would gather information from the IBHE on its budgeting formulae, collect data from other higher education systems on how they allocate funding, and involve key individuals from the Carbondale and Edwardsville campuses in the review and evaluation of allocation formulae.

While I am sure there would be those who would object to me being a consultant on this issue, I want to reassure you and the Board that I have always tried to act in the best interest of the SIU System in my various capacities at SIUE. I firmly believe that it is not to the advantage of either institution when the other one suffers a difficulty. I would be pleased to provide you with a more detailed proposal if you would like to discuss this issue further. Thank you for considering my offer.

Steve

Stephen Hansen
Emeritus Professor and Dean
SIUe

From: announce-bounces@lists.siue.edu on behalf of Pembrook, Randall <rpembro@siue.edu>
Sent: Monday, April 23, 2018 2:36 PM
To: announce@lists.siue.edu
Subject: Chancellor's Update
Attachments: ATT00001.txt

Friends,

Well, it has been a very interesting couple of weeks! Thanks to everyone for your support in Carbondale during the SIU Board of Trustees meetings April 11-12, either by attending, offering comments at the meetings, and/or writing letters that were delivered to the Board in support of the reallocation. Despite the outcome, SIUE will continue to pursue an equitable solution to the state allocation, one that is fair and takes into consideration the incredible work that you have done during the past several years under extremely challenging circumstances.

Two paths are before us: (1) further studying the issue of possible reallocation by retaining a consultant in 2018 for a review of the situation; and (2) the introduction of legislation by Rep. Jay Hoffman calling for separate governing boards for the two campuses. In the first case, I am confident that any objective analysis will inevitably yield a result in favor of allocating additional resources to SIUE. Regarding the second case, our legislators recognize the disparity that has continued for some time and are supportive of efforts to "balance the scale." We are grateful to Representatives Hoffman, Stuart, Greenwood and Bristow as they advocate for SIUE.

Commencement is just a couple, short weeks away, so I encourage everyone to join in the various celebrations leading up to May 4-5:

Monday, April 23 - Kimmel Leadership Awards, 4:30 p.m., Meridian Ballroom

Tuesday, April 24 – International Student Graduation, 3:30 p.m., Meridian Ballroom

Wednesday, April 25 - Rainbow Graduation Celebration, 4 p.m., MUC Meeting Room A

Monday, April 30 - Latino Graduation Celebration, 4 p.m., MUC Conference Center

Tuesday, May 1 - Black Graduation Celebration, 4 p.m., Meridian Ballroom

You will notice that our commencement exercises have been expanded this year to create a better experience for our graduates and their guests. Our goal was to create enough space for all attendees to witness commencement in person. We will evaluate the schedule moving forward and continue to enhance this event. University Marketing & Communications still needs volunteers to serve as greeters for the Saturday exercises, so please reach out to Kristen Schmalz at kschmal@siue.edu to take part in one of the best events on campus.

And finally, I want to encourage all current faculty and staff to attend another special event, the annual Faculty/Staff Appreciation Day set for this Wednesday, April 25, from 11 a.m.-1 p.m. in the Meridian Ballroom and on its adjoining patio. We greatly appreciate the efforts of our faculty and staff at SIUE and look forward to celebrating with you next Wednesday! This year's western theme promises to deliver some "yee haw" moments, while giving everyone the opportunity to relax and wear their favorite blue jeans, boots, and bandanas.

Again, thank you all for the amazing work you do at SIUE. I'm proud to be serving here with you, and I look forward to a successful conclusion for our semester.

Go SIUE!!!



Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2477

From: Hansen, Stephen <shansen@siue.edu>
Sent: Monday, April 23, 2018 3:16 PM
To: Randy J Dunn
Subject: RE: SIU System Consultant?

Randy: thanks for the note. I completely understand the importance of having a consultant from the outside who is unquestionably neutral. As for separation of the campuses, I think it is a shame. I agree with you that putting a decision about funding in the hands of the BHE is worrisome. I do wish you and SIU the best.

I hope you and Rhonda are well. I expect we will you tonight at the SIUC/E combined orchestra.

Steve

Stephen Hansen
Emeritus Professor and Dean
Southern Illinois University Edwardsville
SIUe

From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Monday, April 23, 2018 1:01 PM
To: Hansen, Stephen <shansen@siue.edu>
Subject: RE: SIU System Consultant?

Hey there, Chancellor. Hope you are doing well and thanks for this note.

I will save you a longer email that provides the detailed background...but will simply state that the situation is too polarized at the BOT level (and probably the campus level too, re: SIUC) to have anyone in this role who has *any* connection to anything at SIU. It's gotten pretty ugly overall—and while you have the highest integrity and would do a straightforward study—you will never be viewed as an honest broker on this one. Most regrettable, I know.

At this point, then, I'm hoping to bring in a national group (NCHEMS possibly) to let them run with it and see where we go. Another discussion out there at present is that the IL General Assembly may just take it up legislatively and give it to the IBHE...an outcome that would worry me, frankly.

I appreciate the offer and you would have done well with it, but this has moved to a new plane, unfortunately. We may have arrived at the time where the split just needs to take place because I don't think it's going back in the bottle after this. May not be this year or next...but I think it's where the natural outcome of all this eventually leads.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Hansen, Stephen [mailto:shansen@siue.edu]
Sent: Friday, April 13, 2018 3:22 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: SIU System Consultant?

Randy:

I hope this email finds you well. I can certainly tell from the media reports that your life has been "interesting!" I want to applaud you for being willing to take on the issue of budget reallocation. I know it can't be easy. I ran into Amy Sholar at a restaurant today and could see the stress on her face.

In reading the Board minutes, I saw that it is considering retaining a consultant to examine the issue of reallocation. If you do, I would like to serve as the consultant. I believe I could serve the System well in providing an unbiased evaluation of the reallocation issue. I have had considerable experience as a Graduate Dean and understand the additional cost associated with master's and doctoral education, with professional education, and with research. I have also work extensively with the IBHE and have worked through various budget formulae from PQP to Performance Based Funding. Lastly, I have experience with budgeting at an SIU institution. Depending upon how you and the Board define the Scope of Work, I would gather information from the IBHE on its budgeting formulae, collect data from other higher education systems on how they allocate funding, and involve key individuals from the Carbondale and Edwardsville campuses in the review and evaluation of allocation formulae.

While I am sure there would be those who would object to me being a consultant on this issue, I want to reassure you and the Board that I have always tried to act in the best interest of the SIU System in my various capacities at SIUE. I firmly believe that it is not to the advantage of either institution when the other one suffers a difficulty. I would be pleased to provide you with a more detailed proposal if you would like to discuss this issue further. Thank you for considering my offer.

Steve

Stephen Hansen
Emeritus Professor and Dean
SIUe

From: Randy J Dunn
Sent: Monday, April 23, 2018 3:43 PM
To: Hansen, Stephen
Subject: RE: SIU System Consultant?

Will see you tonight and visit a little more on developments...

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Hansen, Stephen [mailto:shansen@siue.edu]
Sent: Monday, April 23, 2018 3:16 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: RE: SIU System Consultant?

Randy: thanks for the note. I completely understand the importance of having a consultant from the outside who is unquestionably neutral. As for separation of the campuses, I think it is a shame. I agree with you that putting a decision about funding in the hands of the BHE is worrisome. I do wish you and SIU the best.

I hope you and Rhonda are well. I expect we will you tonight at the SIUC/E combined orchestra.

Steve

Stephen Hansen
Emeritus Professor and Dean
Southern Illinois University Edwardsville

From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Monday, April 23, 2018 1:01 PM
To: Hansen, Stephen <shansen@siue.edu>
Subject: RE: SIU System Consultant?

Hey there, Chancellor. Hope you are doing well and thanks for this note.

I will save you a longer email that provides the detailed background...but will simply state that the situation is too polarized at the BOT level (and probably the campus level too, re: SIUC) to have anyone in this role who has *any* connection to anything at SIU. It's gotten pretty ugly overall—and while you have the highest integrity and would do a straightforward study—you will never be viewed as an honest broker on this one. Most regrettable, I know.

At this point, then, I'm hoping to bring in a national group (NCHEMS possibly) to let them run with it and see where we go. Another discussion out there at present is that the IL General Assembly may just take it up legislatively and give it to the IBHE...an outcome that would worry me, frankly.

I appreciate the offer and you would have done well with it, but this has moved to a new plane, unfortunately. We may have arrived at the time where the split just needs to take place because I don't think it's going back in the bottle after this. May not be this year or next...but I think it's where the natural outcome of all this eventually leads.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Hansen, Stephen [mailto:shansen@siue.edu]
Sent: Friday, April 13, 2018 3:22 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: SIU System Consultant?

Randy:

I hope this email finds you well. I can certainly tell from the media reports that your life has been "interesting!" I want to applaud you for being willing to take on the issue of budget reallocation. I know it can't be easy. I ran into Amy Sholar at a restaurant today and could see the stress on her face.

In reading the Board minutes, I saw that it is considering retaining a consultant to examine the issue of reallocation. If you do, I would like to serve as the consultant. I believe I could serve the System well in providing an unbiased evaluation of the reallocation issue. I have had considerable experience as a Graduate Dean and understand the additional cost associated with master's and doctoral education, with professional education, and with research. I have also work extensively with the IBHE and have worked through various budget formulae from PQP to Performance Based Funding. Lastly, I have experience with budgeting at an SIU institution. Depending upon how you and the Board define the Scope of Work, I would gather information from the IBHE on its budgeting formulae, collect data from other higher education systems on how they allocate funding, and involve key individuals from the Carbondale and Edwardsville campuses in the review and evaluation of allocation formulae.

While I am sure there would be those who would object to me being a consultant on this issue, I want to reassure you and the Board that I have always tried to act in the best interest of the SIU System in my various capacities at SIUE. I firmly believe that it is not to the advantage of either institution when the other one suffers a difficulty. I would be pleased to provide you with a more detailed proposal if you would like to discuss this issue further. Thank you for considering my offer.

Steve

Stephen Hansen
Emeritus Professor and Dean
SIUe

From: Dennis Jones <Dennis@nchems.org>
Sent: Tuesday, May 01, 2018 8:31 AM
To: Randy J Dunn
Subject: Promised proposal.
Attachments: Southern Illinois SoW.043018.docx

Randy

Attached is an NCHEMS proposal to assist SIU in developing a new resource allocation model/formula. The work plus the travel costs associated with the three trips included in the proposal fall within your $100,000 limit. Any additional trips would have to be the subject of additional agreements.

I will be personally involved in each stage of the project. Another senior staff member, Brian Prescott will also be involved throughout. We've structured the first meeting with the Board to be a Board development session covering not just the allocation model, but the role of the Board in the allocation process (helping them understand the decisions they need to have input in and those they don't). Aims will be involved in this meeting if his other obligations allow it.

I hope this is responsive to your needs. If you have questions about (or issues with) the proposal as written, please let me know.

I've taken the liberty of including a consulting agreement reflecting the cost of the project (including the travel). If you need to initiate the contracting process on your end--or if you want to separate travel from the body of work--ignore the agreement and proceed with your own administrative process.

We very much look forward to working with you. Since we're about the only higher ed organization that has both the knowledge base and the credibility to deal with tough (and often contentious) issues like this one, we've learned to enjoy the challenge.

Dennis

To: Dr. Randy Dunn, President
Southern Illinois University

From: Dennis Jones

Date: May 1, 2018

Subject: Scope of Work to Develop a Resource Allocation Model

As indicated at the conclusion of our April 26 phone conversation, NCHEMS would be pleased to assist the Southern Illinois University System develop a new model (formula) for distributing state appropriated resources to the constituent institutions in the System. This memo presents the scope of work for such a project as well as a timeline for the proposed work and the associated price.

Scope of Work

In order to develop a new allocation model, NCHEMS will undertake the following set of activities:

1. Compile data. Experience gained from similar work in other states makes it possible to specify the majority of the data elements required for the development of the model; unique circumstances at SIU may require a second round of data collection later in the project. Early in the project NCHEMS will provide a list of required data elements (and in most cases templates to be filled in to expedite the collection process). Among the data items requested will be:
    - Student credit hours (enrolled for and completed) by discipline and level for the most recent fiscal year
    - Replacement value of physical plants
    - Salary expenditures for the fiscal year – faculty, executives, other professional, hourly
    - Estimated annual expenditures required to maintain a lifecycle replacement schedule for equipment/technology
    - Research expenditures
2. Prepare a presentation for the Board. NCHEMS staff will prepare a presentation specifically for the Board that will cover, among other topics:
    - The conceptual basis for development of an allocation model
    - The decisions required of the Board in the allocation process (for example, the proportion of the appropriation, if any, to be distributed on the basis of outcomes or performance)
    - The general design of the proposed allocation model
3. Meet with the Board at their July 11 Work Session in Springfield. The purposes of this meeting will be to:
    - Present the material described above

- Solicit input from the Board regarding the proposed design of the allocation model and the initial values of some of the key variables in the model (i.e., amounts to be set aside for Board priorities, building maintenance, performance, etc.)

On the prior day (or the morning of July 11, depending on the scheduling of the Board Work Session), we propose that NCHEMS staff meet with System and campus leaders (selected by you) to discuss:

- The objectives of the project
- The process for development and review of the model
- The general design of the model

4. Compile additional data. It is likely that discussions with Board, System, and campus leaders will result in additions to the model of features not originally contemplated. A second data request will be sent to SIU to acquire whatever data are needed to support inclusion of the additional features.
5. Build the initial version of the model. Based on discussions with the SIU Board and leadership, NCHEMS staff will construct the initial version of an interactive resource allocation model. This model will have the following features:
   - Created in Excel
   - Allow taking a variable amount of funding "off the top" to support the Board
   - Provide for "mission" funding based on
     - Weighted (by discipline and level) SCH for the instruction portion of the mission
     - Research funding
   - A component allowing inclusion of outcomes metrics (to be defined in the course of the project)
   - The capacity to change the share of the appropriation allocated to different elements (Board priorities, mission, outcomes, etc.)
   - A stop-loss provision – the ability to specify the maximum % of an allocation that can be redistributed in any one year
   - Interactivity – the decision variables can be altered "on the fly" to determine the allocation results
6. Review the initial model with System and campus leaders in order to
   - Discuss the design of the model as implemented
   - Demonstrate the model and its operation
   - Identify any changes to be made to the model – either changes identified by consensus or those specified by System leadership

   One possibility is to hold this meeting in conjunction with the September 13 Board meeting.

7. Make the agreed-upon changes to the model. This model will be shared with System leadership and others identified by System leadership for final review and comment. The purpose of this review is to ensure that the agreed upon changes have been made to the satisfaction of the various parties.
8. Present the final model to the Board at their December 13 meeting.

Timeline

If initiated by May 15, the project can be completed by the December 13 Board meeting. The schedule for individual activities is shown in the chart below.

	May	June	July	Aug	Sept	Oct	Nov	Dec
1. Compile Data								
2. Prepare Board Presentation								
3. Meet w/leadership & Board								
4. Compile add'l data								
5. Create model								
6. Review model w/leadership								
7. Make revisions to model								
8. Present to Board								

Price

The price for completing the Scope of Work described (without travel) will be $91,500. If travel is included the total price will be $99,300.

National Center for Higher Education Management Systems

3035 Center Green Drive, Suite 150
Boulder, CO 80301-2251
(303) 497-0301
Fax: (303) 497-0338
www.nchems.org

Consultant Services Agreement

This Agreement is made on May 15, 2018, by and between Southern Illinois University, hereinafter referred to as the UNIVERSITY, and the National Center for Higher Education Management Systems, hereinafter referred to as NCHEMS.

1. Scope of Services

   NCHEMS will assist the UNIVERSITY by developing a resource allocation model. Final products and services are specified in a letter proposal dated May 1, 2018, which is incorporated herein by reference.

2. Fees and Expenses

   The total fee to be paid to NCHEMS for the services rendered is $99,300 and shall be payable in Four (4) installments, according to the following schedule:

Date	Amount
On signing	$25,000
July 15, 2018	$25,000
September 15, 2018	$25,000
Upon Completion	$24,300

   These fees include professional staff services, supplies, materials, and office space, equipment, support personnel services, and travel expenses.

3. Contract Time

   All services rendered by NCHEMS shall begin on May 15, 2018 and be completed by December 15, 2018.

4. Changes

   No change in the proposed services shall be made except by written agreement between NCHEMS and the UNIVERSITY. The party desiring such change shall notify the other party in writing.

5. Dependent Obligations

   In the event that any of NCHEMS' obligations under this Agreement are dependent on prior performance of any action by the UNIVERSITY or by any third party, NCHEMS shall be released from its obligations to the extent that any defect in such performance affects NCHEMS' obligations. In other words, if the UNIVERSITY does not provide information or carry out its obligations as jointly agreed upon, the Agreement may be terminated by NCHEMS.

6. Cancellation of Contract

   The UNIVERSITY shall have the right to partially or completely cancel this Agreement upon seven (7) days written notice to NCHEMS. NCHEMS may also cancel this contract for non-payment of any amounts due.

7. Payment Upon Cancellation or Release

   If, prior to delivery of the services described in Paragraph 1, this Agreement is cancelled pursuant to Paragraph 6 or NCHEMS is released from all further obligations pursuant to Paragraph 5, NCHEMS shall be entitled to payment for services actually rendered, expenses actually incurred, supplies and materials actually purchased, and other financial obligations normally incurred upon the signing of this Agreement together with a professional services fee. In such event, all finished or draft documents or other materials produced shall become the property of the UNIVERSITY.

8. Independent Contractor

   All services provided by NCHEMS pursuant to this Agreement shall be performed by NCHEMS as an independent contractor, and NCHEMS shall have full power to select the means, manner, and method of performing the services without detail, control, or direction by the UNIVERSITY. The UNIVERSITY shall direct NCHEMS only as to the final products or services to be delivered.

9. Entire Agreement

   This Agreement is the entire understanding between the parties and shall not be modified or amended except in writing signed by the parties hereto.

10. Limitation of Damages

    The UNIVERSITY agrees that NCHEMS' liability for damages as a result of its advice shall in no event exceed the total amount to be paid under this Agreement.

National Center for Higher Education Management Systems (NCHEMS)	Southern Illinois University
By: _____	By: _____
Title: _____	Title: _____
Date: _____	Date: _____

(F.E.I.N. 74-1894594)

From: John Anthony Charles <jcharles@siu.edu>
Sent: Tuesday, May 01, 2018 7:20 PM
To: Randy J Dunn
Subject: draft

An Open Letter to the SIU Community from Board of Trustees Chair Amy Sholar

It was a great honor to be elected to chair the SIU Board of Trustees in February. As I accepted this responsibility, I was determined to serve in this capacity as I have conducted myself in all my personal and professional activities – promoting honest leadership, transparency, fairness and equality. Recently, those qualities have been questioned and I believe that it's appropriate that I address them and some of the other accusations that have been leveled in recent days.

With regard to equality, I believe SIU is strongest when all parts of the system are treated equally and given a fair chance at maximizing their potential to succeed. It was with that in mind that I supported the notion of advancing a discussion of making an initial reallocation of state resources while we await a formal recommendation of what that amount should be changed to, as it surely will be, based on the tremendous growth at SIUE. I was dismayed and disappointed that some would not even entertain the idea of giving Edwardsville a chance at some of those dollars, especially after Carbondale has relied so heavily on the other campuses to keep its financial ship afloat. If Edwardsville is good enough to support other campuses financially and to ultimately keep within the system, as some have supposed, they should be good enough to be treated equally.

As far as leadership, there have been accusations critical of the neutral stand the SIU System Office has taken regarding legislation that would have separated the system and created individual operating universities. To the contrary, there is no other position that President Dunn and his staff in Springfield could have taken, because they received no direction from the Board of Trustees. To me, it seems logical that with such an important issue, it would go without saying that the President's Office would not act without board approval. And why did they receive no direction? First, because this board has not met to provide any direction. And second, no board member has called for a meeting to allow the board to discuss the proposals and vote on a position.

Those who would expect the President's Office to take a stand simply because they want it so are not only disrespecting the authority of the current board, but are furthering the notion that the will of the trustees from one campus should automatically overrule those of the others'. That's wrong. It's unfair. And is just another example of saying one thing – talking about the need for equal partners in a system, and doing another – expecting everyone to do want we want. It's that kind of logic that divides and foments distrust amongst the partners we claim are so important to SIU.

We have great leadership in and across the SIU System. It's disingenuous to argue that our system leadership is ineffective because one campus is struggling, especially when two of the three campuses are flourishing. We need to move away from this arcane thinking that because one campus is older, it must be the first and the best. And that because leadership recognizes success and potential, they are working contrary to the best interests of another. If we're going to be a system, we need to accept that we're an evolving system and that we can't stay in our silos forever.

It has been reported that there is infighting between board members. Some have even taken their argument to the media to attempt to sway public opinion. For the sake of transerancy, let me say this. As Chair of the Board, my record has been one of providing everyone the opportunity to have a voice in the workings of the university. That's why we took time to give every individual who signed up during the public comments portion of the last board meeting an opportunity to speak. I believe it ensures there is an opportunity for a balance of opinions to express in an open public forum. If individuals consider my efforts at promoting transerancy, by allowing the board to discuss the funding

allocation issue in an open meeting as infighting, then, we will have a great deal more infighting, because I am not going to conduct the business of this public university behind closed doors. And I am not going to shy away from an issue simply because some individuals don't support something. We are a public body. We are charged with making tough decisions. And for the first time, ever, I brought to the Board a discussion on the fairness of our funding allocation that the faculty, staff and alumni of SIUE and the metro east community have been calling for, for a number of years.

This discussion has certainly highlighted the need for fairness across the SIU System, but beyond the fairness of a funding allocation, we are at a point where we must have a fair discussion on the future of this system and where, if we go together, we must go. And most importantly, we must have a fair discussion on the strengths and weaknesses of the components that make up the SIU brand. To be fair to our students and their families and to the amazing individuals who make up our faculty and staff, we need to admit that some parts of SIU are doing better than others and we need to make decisions that maximize the investment we receive from the state. We need SIU Carbondale to find its voice once again, but to do that, tough choices must be made and quickly. But as Carbondale finds its place in this changing world of higher education, we need to understand that the Edwardsville and Springfield campuses which have already done so, must be given the tools and resources to go to the next level. To not do so weakens those campuses, which as we have seen over the last two years have been the financial backbone of the system.

I recently saw a quote by Adam Grant who at the age of 28 became the youngest tenured professor at the Wharton School at the University of Pennsylvania, where he was ranked by students as the best professor at the university from 2011 to 2017. Grant said that "to grow, people need to be challenged." At this time when we must do everything in our power to grow the SIU campuses, I will challenge us to promote honest leadership, transparency, fairness and equality in all that I do as Board Chair. To do nothing less would be an insult to the great individuals who have come before us.

John Charles | **Director of Government & Public Affairs**
Southern Illinois University System
520 S. 2nd St., Ste 2-110 | **Springfield, IL 62701**
(217) 545-8080 | **jcharles@siu.edu**



From: Randy J Dunn <rdunn@siu.edu>
Sent: Tuesday, May 01, 2018 7:25 PM
To: Christi Mathis
Cc: Randy J Dunn
Subject: Column for 5/2

HERE IS THE COLUMN, THAT'S IT THEN. YOU HAVE THE 2 SIDE ARTICLES (CITY COLLEGES & DACA) & THE SUMMER GRAPHIC ALREADY. MAKE SURE NOT TO LOSE ALL BOLD BELOW IN THE FORMATTING. BEEN A GREAT YEAR...ENJOY OUR TIME WITHOUT THIS BIWEEKLY GRIND!!! ☺ THANK YOU!!

Greetings.

For this final column of the academic year, I'm going to take the opportunity to update you briefly on two sets of bills that we've talked about here before—and which hold large implications for the future of SIU.

The first bills to review are the package of three filed immediately following the April Board of Trustees meetings nearly three weeks ago, in response to a proposed reallocation of about $5.1 million in the general revenue fund (GRF) appropriation from SIUC to SIUE for Fiscal Year 2019 only—pending development of a comprehensive funding formula to drive the appropriations split for FY20 and beyond.

Most of you reading this will recall the substance of the three bills, but they are listed again below. Each was introduced by a different House member from the Metro East and their primary sponsors are listed with each bill:

HB 1292 (J. Hoffman) – Creates two separate universities, SIU at Carbondale and SIU at Edwardsville

HB 1293 (M. Bristow) – Abolishes the current Board of Trustees and reconstitutes a new SIU BOT

HB 1294 (K. Stuart) – Designates that the GRF state appropriation will be divided equally between the Carbondale and Edwardsville campuses

This past Friday, April 27, was the deadline for a bill to pass out of originating legislative chamber (in this case the House) to allow time before the scheduled adjournment of session on May 31 to work its way through the other legislative body (in this case the Senate). These three bills were not called for vote and, as such, now remain in the House where they were introduced. Generally, if a bill has not met the deadline to move over to the other chamber, it doesn't advance.

Nonetheless, we'll want to continue to monitor all three bills in the days ahead. Here's why: Bills that are still being negotiated can, at a later date, have the deadline for passage extended to allow more time for talks to continue. Also, any bill can be reintroduced as an amendment on other legislation. At this point, these bills have not been posted with extended deadlines, but information as of yesterday (Tuesday) suggests that negotiations remain ongoing with the possibility existing that any or all could find a way onto other bills.

While I would rate the chance of passage for these three proposals as unlikely at this juncture—the situation does give meaning to an old maxim heard throughout legislative chambers all over the country: A bill is never really dead.

Which is a good segue to talk a bit next about **SB 888**—the legislation introduced in 2017 that would grant authority for Illinois' community colleges to award their first baccalaureate degrees...those being in nursing with an RN-to-BSN completion degree.

Many of you will remember that last year, SIU joined a broad coalition of public and private four-year colleges and universities to successfully oppose this bill. With the fastest growing nursing program in our state—and with articulation agreements at numerous community colleges, as well as corporate partnerships with multiple healthcare networks—the SIUE School of Nursing has been setting a strong example in educating the next generation of nursing professionals. So last spring, SB 888 did not muster sufficient votes to pass out of the Senate Higher Education Committee.

But the bill was indeed not dead—and came back in amended form this year, passing out of the same committee yesterday in a way that opens the door a crack to this concept.

This most recent legislative proposal is actually localized to a single community college—Lewis & Clark in Godfrey, part of the Metro East region—and is intended to serve as a pilot program. (The lead sponsor for 888 is Sen. Andy Manar, whose legislative district includes the college.)

Communication shared among the community college presidents that was forwarded to us at SIU would indicate they see this as a first step to allow them "to gather data used to strengthen our argument and will be instrumental in advancing our efforts at a later point" to expand the ability of community colleges to grant other bachelor's degrees. Of course, this is not a new push in Illinois—and about half the states nationally afford their community colleges the ability to grant the baccalaureate in certain fields.

The revised bill is not yet law as it now moves to a full vote in the State Senate. We will keep advocating for the continuation of partnerships which the universities have created as a model for meeting identified workforce needs. However, this latest action no doubt moves Illinois one step closer to crossing the Rubicon of community colleges having this degree-granting authority.

We'll provide separate updates on these bills as warranted through the end of May, and beyond if needed.

As I usually note in this last missive for the year, and as we all look in the rear-view mirror at 2017-18, I hope each of you can take some satisfaction in personal and collective accomplishments that are individually rewarding, while advancing the larger cause of SIU. The challenges in front of us have not abated—though some are different than what we faced a year ago, coming onto two years without a state budget or even spending authority to access monies generated from state grants or federal pass-through dollars.

Yes, what lies ahead may well be of a different type and scope. But everywhere SIU flies its flag, we will continue to prepare our students for successful lives; deliver vital services to our 66-county region, as well as the state as a whole; and develop solutions for the issues that face us. Repeating a line I've used many times before: This is what great universities do.

For those on an extended hiatus until fall...have a safe and enjoyable summer. For all of us 12-monthers...make sure to take some time to enjoy the days ahead and re-charge with family and friends. I look forward to talking with you back in this space once again on August 29.

Randy Dunn

###

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Christi Mathis <cmathis@siu.edu>
Sent: Tuesday, May 01, 2018 7:33 PM
To: Randy J Dunn
Subject: Re: Column for 5/2

Got it and you're welcome. Have a great summer! Hoping and praying the 18-19 year is awesome for the whole SIU system and both of us. :-)

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: Randy J Dunn <rdunn@siu.edu>
Date: 5/1/18 7:25 PM (GMT-06:00)
To: Christi Mathis <cmathis@siu.edu>
Cc: Randy J Dunn <rdunn@siu.edu>
Subject: Column for 5/2

HERE IS THE COLUMN, THAT'S IT THEN. YOU HAVE THE 2 SIDE ARTICLES (CITY COLLEGES & DACA) & THE SUMMER GRAPHIC ALREADY. MAKE SURE NOT TO LOSE ALL BOLD BELOW IN THE FORMATTING. BEEN A GREAT YEAR...ENJOY OUR TIME WITHOUT THIS BIWEEKLY GRIND!!! ☺ THANK YOU!!

Greetings.

For this final column of the academic year, I'm going to take the opportunity to update you briefly on two sets of bills that we've talked about here before—and which hold large implications for the future of SIU.

The first bills to review are the package of three filed immediately following the April Board of Trustees meetings nearly three weeks ago, in response to a proposed reallocation of about $5.1 million in the general revenue fund (GRF) appropriation from SIUC to SIUE for Fiscal Year 2019 only—pending development of a comprehensive funding formula to drive the appropriations split for FY20 and beyond.

Most of you reading this will recall the substance of the three bills, but they are listed again below. Each was introduced by a different House member from the Metro East and their primary sponsors are listed with each bill:

HB 1292 (J. Hoffman) – Creates two separate universities, SIU at Carbondale and SIU at Edwardsville

HB 1293 (M. Bristow) – Abolishes the current Board of Trustees and reconstitutes a new SIU BOT

HB 1294 (K. Stuart) – Designates that the GRF state appropriation will be divided equally between the Carbondale and Edwardsville campuses

This past Friday, April 27, was the deadline for a bill to pass out of originating legislative chamber (in this case the House) to allow time before the scheduled adjournment of session on May 31 to work its way through the other legislative body (in this case the Senate). These three bills were not called for vote and, as such, now remain in the House where they were introduced. Generally, if a bill has not met the deadline to move over to the other chamber, it doesn't advance.

Nonetheless, we'll want to continue to monitor all three bills in the days ahead. Here's why: Bills that are still being negotiated can, at a later date, have the deadline for passage extended to allow more time for talks to continue. Also, any bill can be reintroduced as an amendment on other legislation. At this point, these bills have not been posted with extended deadlines, but information as of yesterday (Tuesday) suggests that negotiations remain ongoing with the possibility existing that any or all could find a way onto other bills.

While I would rate the chance of passage for these three proposals as unlikely at this juncture—the situation does give meaning to an old maxim heard throughout legislative chambers all over the country: A bill is never really dead.

Which is a good segue to talk a bit next about **SB 888**—the legislation introduced in 2017 that would grant authority for Illinois' community colleges to award their first baccalaureate degrees...those being in nursing with an RN-to-BSN completion degree.

Many of you will remember that last year, SIU joined a broad coalition of public and private four-year colleges and universities to successfully oppose this bill. With the fastest growing nursing program in our state—and with articulation agreements at numerous community colleges, as well as corporate partnerships with multiple healthcare networks—the SIUE School of Nursing has been setting a strong example in educating the next generation of nursing professionals. So last spring, SB 888 did not muster sufficient votes to pass out of the Senate Higher Education Committee.

But the bill was indeed not dead—and came back in amended form this year, passing out of the same committee yesterday in a way that opens the door a crack to this concept.

This most recent legislative proposal is actually localized to a single community college—Lewis & Clark in Godfrey, part of the Metro East region—and is intended to serve as a pilot program. (The lead sponsor for 888 is Sen. Andy Manar, whose legislative district includes the college.)

Communication shared among the community college presidents that was forwarded to us at SIU would indicate they see this as a first step to allow them "to gather data used to strengthen our argument and will be instrumental in advancing our efforts at a later point" to expand the ability of community colleges to grant other bachelor's degrees. Of course, this is not a new push in Illinois—and about half the states nationally afford their community colleges the ability to grant the baccalaureate in certain fields.

The revised bill is not yet law as it now moves to a full vote in the State Senate. We will keep advocating for the continuation of partnerships which the universities have created as a model for meeting identified workforce needs. However, this latest action no doubt moves Illinois one step closer to crossing the Rubicon of community colleges having this degree-granting authority.

We'll provide separate updates on these bills as warranted through the end of May, and beyond if needed.

As I usually note in this last missive for the year, and as we all look in the rear-view mirror at 2017-18, I hope each of you can take some satisfaction in personal and collective accomplishments that are individually rewarding, while advancing the larger cause of SIU. The challenges in front of us have not abated—though some are different than what we faced a year ago, coming onto two years without a state budget or even spending authority to access monies generated from state grants or federal pass-through dollars.

Yes, what lies ahead may well be of a different type and scope. But everywhere SIU flies its flag, we will continue to prepare our students for successful lives; deliver vital services to our 66-county region, as well as the state as a whole; and develop solutions for the issues that face us. Repeating a line I've used many times before: This is what great universities do.

For those on an extended hiatus until fall...have a safe and enjoyable summer. For all of us 12-monthers...make sure to take some time to enjoy the days ahead and re-charge with family and friends. I look forward to talking with you back in this space once again on August 29.

Randy Dunn

###

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: John Anthony Charles <jcharles@siu.edu>
Sent: Tuesday, May 01, 2018 7:44 PM
To: Amy Sholar;Randy J Dunn
Subject: Sholar Statement_5-2-18
Attachments: Sholar Statement_5-2-18.docx

Madam Chair –

So it's been a long day for me. We took it on the chin in Senate Higher Ed on this damn community college bill, so I've been a bit distracted, but wanted to share this latest draft. It needs to be tightened up. And I think there are probably things you and the President have said, that I mentioned in the draft, that you all said better, so they can be updated. And there's probably some random mistakes I'll catch tomorrow with fresh eyes, but take a look and let me know if I'm close to where you wanted to be. As you'll see from the header, I've called this an open letter to the SIU community which catches everybody.

Thanks for letting me assist with this. It's below and attached for your convenience.

JC

An Open Letter to the SIU Community from Board of Trustees Chair Amy Sholar

It was a great honor to be elected to chair the SIU Board of Trustees in February. As I accepted this responsibility, I was determined to serve in this capacity as I have conducted myself in all my personal and professional activities – promoting honest leadership, transparency, fairness and equality. Recently, those qualities have been questioned and I believe that it's appropriate that I address them and some of the other accusations that have been leveled in recent days.

With regard to equality, I believe SIU is strongest when all parts of the system are treated equally and given a fair chance at maximizing their potential to succeed. It was with that in mind that I supported the notion of advancing a discussion of making an initial reallocation of state resources while we await a formal recommendation of what that amount should be changed to, as it surely will be, based on the tremendous growth at SIUE. I was dismayed and disappointed that some would not even entertain the idea of giving Edwardsville a chance at some of those dollars, especially after Carbondale has relied so heavily on the other campuses to keep its financial ship afloat. If Edwardsville is good enough to support other campuses financially and to ultimately keep within the system, as some have supposed, they should be good enough to be treated equally.

As far as leadership, there have been accusations critical of the neutral stand the SIU System Office has taken regarding legislation that would have separated the system and created individual operating universities. To the contrary, there is no other position that President Dunn and his staff in Springfield could have taken, because they received no direction from the Board of Trustees. To me, it seems logical that with such an important issue, it would go without saying that the President's Office would not act without board approval. And why did they receive no direction? First, because this board has not met to provide any direction. And second, while any three trustees could call on me to convene a full meeting of the board to discuss this in open session, no one has done that.

Those who would expect the President's Office to take a stand simply because they want it so are not only disrespecting the authority of the current board, but are furthering the notion that the will of the trustees from one campus should

automatically overrule those of the others'. That's wrong. It's unfair. And is just another example of saying one thing – talking about the need for equal partners in a system, and doing another – expecting everyone to do want we want. It's that kind of logic that divides and foments distrust amongst the partners we claim are so important to SIU.

We have great leadership in and across the SIU System. It's disingenuous to argue that our system leadership is ineffective because one campus is struggling, especially when two of the three campuses are flourishing. We need to move away from this arcane thinking that because one campus is older, it must be the first and the best. And that because leadership recognizes success and potential, they are working contrary to the best interests of another. If we're going to be a system, we need to accept that we're an evolving system and that we can't stay in our silos forever.

It has been reported that there is infighting between board members. Some have even taken their argument to the media to attempt to sway public opinion. For the sake of transerancy, let me say this. As Chair of the Board, my record has been one of providing everyone the opportunity to have a voice in the workings of the university. That's why we took time to give every individual who signed up during the public comments portion of the last board meeting an opportunity to speak. I believe it ensures there is an opportunity for a balance of opinions to express in an open public forum. If individuals consider my efforts at promoting transerancy, by allowing the board to discuss the funding allocation issue in an open meeting as infighting, then, we will have a great deal more infighting, because I am not going to conduct the business of this public university behind closed doors. And I am not going to shy away from an issue simply because some individuals don't support something. We are a public body. We are charged with making tough decisions. And for the first time, ever, I brought to the Board a discussion on the fairness of our funding allocation that the faculty, staff and alumni of SIUE and the metro east community have been calling for, for a number of years.

This discussion has certainly highlighted the need for fairness across the SIU System, but beyond the fairness of a funding allocation, we are at a point where we must have a fair discussion on the future of this system and where, if we go together, we must go. And most importantly, we must have a fair discussion on the strengths and weaknesses of the components that make up the SIU brand. To be fair to our students and their families and to the amazing individuals who make up our faculty and staff, we need to admit that some parts of SIU are doing better than others and we need to make decisions that maximize the investment we receive from the state. We need SIU Carbondale to find its voice once again, but to do that, tough choices must be made and quickly. But as Carbondale finds its place in this changing world of higher education, we need to understand that the Edwardsville and Springfield campuses which have already done so, must be given the tools and resources to go to the next level. To not do so weakens those campuses, which as we have seen over the last two years have been the financial backbone of the system.

I recently saw a quote by Adam Grant who at the age of 28 became the youngest tenured professor at the Wharton School at the University of Pennsylvania, where he was ranked by students as the best professor at the university from 2011 to 2017. Grant said that "to grow, people need to be challenged." At this time when we must do everything in our power to grow the SIU campuses, I will challenge us to promote honest leadership, transparency, fairness and equality in all that I do as Board Chair. To do nothing less would be an insult to the great individuals who have come before us.

From: Amy Sholar [redacted]
Sent: Tuesday, May 01, 2018 8:55 PM
To: John Anthony Charles
Cc: Randy J Dunn
Subject: Re: Sholar Statement_5-2-18

Thanks for this. I will review and get back with you in the morning. It looks like it is very close to where it needs to be with a few minor tweaks.

I would like to try and get the final version to Sanford Schmidt at the Telegraph tomorrow and then everyone else thereafter.

Amy

Sent from my iPhone

On May 1, 2018, at 7:44 PM, John Anthony Charles <jcharles@siu.edu> wrote:

> Madam Chair –
>
> So it's been a long day for me. We took it on the chin in Senate Higher Ed on this damn community college bill, so I've been a bit distracted, but wanted to share this latest draft. It needs to be tightened up. And I think there are probably things you and the President have said, that I mentioned in the draft, that you all said better, so they can be updated. And there's probably some random mistakes I'll catch tomorrow with fresh eyes, but take a look and let me know if I'm close to where you wanted to be. As you'll see from the header, I've called this an open letter to the SIU community which catches everybody.
>
> Thanks for letting me assist with this. It's below and attached for your convenience.
>
> JC
>
> An Open Letter to the SIU Community from Board of Trustees Chair Amy Sholar
>
> It was a great honor to be elected to chair the SIU Board of Trustees in February. As I accepted this responsibility, I was determined to serve in this capacity as I have conducted myself in all my personal and professional activities – promoting honest leadership, transparency, fairness and equality. Recently, those qualities have been questioned and I believe that it's appropriate that I address them and some of the other accusations that have been leveled in recent days.
>
> With regard to equality, I believe SIU is strongest when all parts of the system are treated equally and given a fair chance at maximizing their potential to succeed. It was with that in mind that I supported the notion of advancing a discussion of making an initial reallocation of state resources while we await a

formal recommendation of what that amount should be changed to, as it surely will be, based on the tremendous growth at SIUE. I was dismayed and disappointed that some would not even entertain the idea of giving Edwardsville a chance at some of those dollars, especially after Carbondale has relied so heavily on the other campuses to keep its financial ship afloat. If Edwardsville is good enough to support other campuses financially and to ultimately keep within the system, as some have supposed, they should be good enough to be treated equally.

As far as leadership, there have been accusations critical of the neutral stand the SIU System Office has taken regarding legislation that would have separated the system and created individual operating universities. To the contrary, there is no other position that President Dunn and his staff in Springfield could have taken, because they received no direction from the Board of Trustees. To me, it seems logical that with such an important issue, it would go without saying that the President's Office would not act without board approval. And why did they receive no direction? First, because this board has not met to provide any direction. And second, while any three trustees could call on me to convene a full meeting of the board to discuss this in open session, no one has done that.

Those who would expect the President's Office to take a stand simply because they want it so are not only disrespecting the authority of the current board, but are furthering the notion that the will of the trustees from one campus should automatically overrule those of the others'. That's wrong. It's unfair. And is just another example of saying one thing – talking about the need for equal partners in a system, and doing another – expecting everyone to do want we want. It's that kind of logic that divides and foments distrust amongst the partners we claim are so important to SIU.

We have great leadership in and across the SIU System. It's disingenuous to argue that our system leadership is ineffective because one campus is struggling, especially when two of the three campuses are flourishing. We need to move away from this arcane thinking that because one campus is older, it must be the first and the best. And that because leadership recognizes success and potential, they are working contrary to the best interests of another. If we're going to be a system, we need to accept that we're an evolving system and that we can't stay in our silos forever.

It has been reported that there is infighting between board members. Some have even taken their argument to the media to attempt to sway public opinion. For the sake of transerancy, let me say this. As Chair of the Board, my record has been one of providing everyone the opportunity to have a voice in the workings of the university. That's why we took time to give every individual who signed up during the public comments portion of the last board meeting an opportunity to speak. I believe it ensures there is an opportunity for a balance of opinions to express in an open public forum. If individuals consider my efforts at promoting transerancy, by allowing the board to discuss the funding allocation issue in an open meeting as infighting, then, we will have a great deal more infighting, because I am not going to conduct the business of this public university behind closed doors. And I am not going to shy away from an issue simply because some individuals don't support something. We are a public body. We are charged with making tough decisions. And for the first time, ever, I brought to the Board a discussion on the fairness of our funding allocation that the faculty, staff and alumni of SIUE and the metro east community have been calling for, for a number of years.

This discussion has certainly highlighted the need for fairness across the SIU System, but beyond the fairness of a funding allocation, we are at a point where we must have a fair discussion on the future of this system and where, if we go together, we must go. And most importantly, we must have a fair discussion on the strengths and weaknesses of the components that make up the SIU brand. To be fair to our students and their families and to the amazing individuals who make up our faculty and staff, we need to admit that some parts of SIU are doing better than others and we need to make decisions that maximize the investment we receive from the state. We need SIU Carbondale to find its voice once again, but to do that, tough choices must be made and quickly. But as Carbondale finds its place in this

changing world of higher education, we need to understand that the Edwardsville and Springfield campuses which have already done so, must be given the tools and resources to go to the next level. To not do so weakens those campuses, which as we have seen over the last two years have been the financial backbone of the system.

I recently saw a quote by Adam Grant who at the age of 28 became the youngest tenured professor at the Wharton School at the University of Pennsylvania, where he was ranked by students as the best professor at the university from 2011 to 2017. Grant said that “to grow, people need to be challenged.” At this time when we must do everything in our power to grow the SIU campuses, I will challenge us to promote honest leadership, transparency, fairness and equality in all that I do as Board Chair. To do nothing less would be an insult to the great individuals who have come before us.

<Sholar Statement_5-2-18.docx>

From: John Anthony Charles <jcharles@siu.edu>
Sent: Wednesday, May 02, 2018 2:01 PM
To: Randy J Dunn
Subject: Sholar Statement_5-2-18_Draft 2
Attachments: Sholar Statement_5-2-18_Draft 2.docx

Here's the draft with additions which are in red. Will call you in about 15 minutes.

An Open Letter to the SIU Community from Board of Trustees Chair Amy Sholar

It was a great honor to be elected to chair the SIU Board of Trustees in February. As I accepted this responsibility, I was determined to serve in this capacity as I have conducted myself in all my personal and professional activities – promoting honest leadership, transparency, fairness and equality. Recently, those qualities have been questioned and I believe that it's appropriate that I address them and some of the other accusations that have been leveled in recent days.

With regard to equality, I believe SIU is strongest when all parts of the system are treated equally and given a fair chance at maximizing their potential to succeed. It was with that in mind that I supported the notion of advancing a discussion of making an initial reallocation of state resources while we await a formal recommendation of what that amount should be changed to, as it surely will be, based on the tremendous growth at SIUE and the fact that we have moved away from the traditional 60/40 split. I was dismayed and disappointed that some would not even entertain the idea of giving Edwardsville a chance at some of those dollars, especially after Carbondale has relied so heavily on the other campuses to keep its financial ship afloat. If Edwardsville is good enough to support other campuses financially and to ultimately keep within the system, as some have supposed, they should be good enough to be treated equally.

As far as leadership, there have been accusations critical of the neutral stand the SIU System Office has taken regarding legislation that would separate the system and create individual operating universities. To the contrary, there is no other position that President Dunn and his staff in Springfield could have taken because they received no direction from the Board of Trustees. To me, it seems logical that with such an important issue, it would go without saying that the President's Office would not act without board approval. And why did they receive no direction? First, because this board was not scheduled to

meet where a discussion could be held to provide direction. And second, while any three trustees could call on me to convene a full meeting of the board to discuss this in open session, no one has done that.

Those who would expect the President's Office to take a stand simply because they want it so are not only disrespecting the authority of the current board, but are furthering the notion that the will of the trustees from one campus should automatically overrule those of the others'. That's wrong. It's unfair. And is just another example of people from one part of the SIU family saying one thing – talking about the need for equal partners in a system, and doing another – expecting everyone to do want they want. It's that kind of logic that divides and foments distrust amongst the partners we claim are so important to SIU.

We have great leadership in and across the SIU System, so to me, it's disingenuous to argue that our system leadership is ineffective because one campus is struggling, especially when two of the three campuses are flourishing. You just can't have it both ways. We need to move away from this arcane thinking that because one campus is older, it must be the first and the best. And that because leadership recognizes success and potential on one (or in this case two) campuses, they are working contrary to the best interests of the other. If we're going to be a system, we need to accept that we're an evolving system and that we can't stay in our silos forever.

It has been reported that there is infighting between board members. Some have even taken their argument to the media to attempt to sway public opinion. For the sake of transparency, let me say this. As Chair of the Board, my record has been one of providing everyone the opportunity to have a voice in the workings of the university. That's why we took time to give every individual who signed up during the public comments portion of the last board meeting an opportunity to speak. I believe it ensures there is an opportunity for a balance of opinions to be expressed in an open public forum. If individuals consider my efforts at promoting transparency, by allowing the board to discuss the funding allocation

issue in an open meeting as infighting, then, we will have a great deal more infighting, because I am not going to conduct the business of this public university behind closed doors. And I am not going to shy away from an issue simply because some individuals don't support something. We are a public body. We are charged with making tough decisions. And for the first time, ever, in the spirit of transparency I brought to the board a discussion on the fairness of our funding allocation that the faculty, staff and alumni of SIUE and the metro east community have been calling for, for a number of years. That is a decision I do not regret.

This discussion has certainly highlighted the need for fairness across the SIU System, but beyond the fairness of a funding allocation, we are at a point where we must have a fair discussion on the future of this system and where, if we go together, we must go. And most importantly, we must have a fair discussion on the strengths and weaknesses of the components that make up the SIU brand. To be fair to our students and their families and to the amazing individuals who make up our faculty and staff, we need to admit that some parts of SIU are doing better than others and we need to make decisions that maximize the investment we receive from the state. We need SIU Carbondale to find its voice once again, which I truly believe it can do, but to do that, tough choices must be made and quickly. However, as Carbondale finds its place in this changing world of higher education, we need to understand that the Edwardsville and Springfield campuses which have already done so, must be given the tools and resources to go to the next level. To not do so weakens those campuses, which as we have seen over the last two years have been the financial backbone of the system.

I recently saw a quote by Adam Grant who at the age of 28 became the youngest tenured professor at the Wharton School at the University of Pennsylvania, where he was ranked by students as the best professor at the university from 2011 to 2017. Grant said that "to grow, people need to be challenged." At this time when we must do everything in our power to grow the SIU campuses, I will challenge us to

promote honest leadership, transparency, fairness and equality in all that I do as Board Chair. To do nothing less would be an insult to the great individuals who have come before us.

From: Randy J Dunn
Sent: Wednesday, May 02, 2018 3:02 PM
To: John Charles (jcharles@siu.edu)
Subject: Final draft of statement
Attachments: Sholar Statement_5-2-18_Draft 2.docx

Final draft. Ready for you and Amy to see again (if you are ok)...

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

An Open Letter to the SIU Community from Board of Trustees Chair Amy Sholar

It was a great honor to be elected to chair the SIU Board of Trustees in February. As I accepted this responsibility, I was determined to serve in this capacity as I have conducted myself in all my personal and professional activities – promoting equality, honest leadership, transparency and fairness. Recently, those qualities have been questioned and I believe that it is necessary to address them and some of the other accusations that have been leveled in recent days.

With regard to equality, I believe SIU is strongest when equal parts of the system are treated equally, and given a fair chance at maximizing their potential to succeed. It was with that in mind that I supported the notion of advancing a discussion of making an initial reallocation of state resources while we await a formal recommendation of what that amount should be changed to, as it surely will be, based on the tremendous growth at SIUE and the fact that we have moved even further away from the longstanding 60/40 split of state funds. I was dismayed and disappointed that some would not even entertain the idea of giving Edwardsville a chance at some of those dollars, especially after Carbondale has relied so heavily on the other campuses to keep its financial ship afloat. If Edwardsville is good enough to be asked to support another campus financially and to ultimately keep within the system, as some have supposed, it should also be good enough to be treated equally.

As far as leadership, there have been accusations critical of the neutral stand the SIU System Office has taken regarding legislation that would separate the system and create individually governed universities. To the contrary, there is no other position that President

Dunn and his staff in Springfield could have taken because they received no direction from the Board of Trustees. To me, it seems logical that with such an important issue, it would go without saying that the President and System-level employees would not act without Board approval. And why did they receive no direction? First, because the SIU Board was not scheduled to meet where a public discussion could be held to provide that direction. And second, while any three trustees could call on me to convene a full meeting of the Board to discuss this in open session, no one evidently saw fit to do that.

Those who would expect the SIU System Office to take a stand simply because they want it to do so are not only disrespecting the authority of the current Board, but are furthering the notion that the will of the Trustees from one campus should automatically overrule those of the others'. That is not only unfair, but also wrong, and is just another example of people from one part of the SIU family saying one thing – talking about the need for equal partners in a system, and then doing another – expecting everyone to do want they want. It's that kind of logic that divides and foments distrust amongst the partners we claim are so important to SIU.

We have great leadership in and across the SIU System, so to me it is disingenuous to argue that our System's leadership is ineffective because one campus is struggling, especially when two of the three campuses are flourishing. You can't have it both ways. We need to move away from this arcane thinking that because one campus is older, it must be the first and the best, and that because leadership recognizes success and potential on one (or in this case two) campuses, they are working contrary to the best interests of the other. If we're going to remain a system, we need to accept that we are continuously evolving and that we can't stay in our silos forever.

It has been reported that there is infighting between Board members. Some have even taken their argument to the media in an attempt to sway public opinion. For the sake of transparency, let me say this: As Chair of the Board, my record has been one of providing everyone the opportunity to have a voice in the workings of the university. That's why we took time to give every individual who signed up during the public comments portion of the last Board meeting an opportunity to speak. I believe this helps ensure there is an opportunity for a balance of opinions to be expressed in an open public forum. If individuals consider my efforts at promoting transparency, by allowing the Board to discuss the funding allocation issue in an open meeting as infighting, well, we will have a great deal more infighting, because I am not going to conduct the business of this public university behind closed doors. I will not shy away from an issue simply because some individuals don't support it. We are a public body. We are charged with making tough decisions, and for the first time, ever, in the spirit of transparency I brought to the Board a discussion on the fairness of our funding allocation that the faculty, staff and alumni of SIUE and the Metro East community have been calling for, for a number of years. This is a decision I do not regret.

This discussion has certainly highlighted the need for fairness across the SIU System, but beyond the fairness of a funding allocation, we are at a point where we must have a fair discussion on the future of this System and where, if we go together, we must go. Most importantly, we must have a fair discussion on the strengths and weaknesses of the components that make up the SIU brand. To be fair to our students and their families and to the amazing individuals who make up our faculty and staff, we need to admit that some parts of SIU are doing better than others and we need to make decisions that maximize the

investment we receive from the State. We need SIU Carbondale to find its voice once again, which I believe it can do, but to do that, tough choices must be made—and quickly. However, as Carbondale finds its place in this changing world of higher education, we need to understand that the Edwardsville and Springfield campuses, which have already done so, must be given the tools and resources to go to the next level. Failing to do so weakens those campuses, which as we have seen over the last two years have been the financial backbone of the system.

I recently saw a quote by Adam Grant, who at the age of 28 became the youngest tenured professor at the Wharton School at the University of Pennsylvania, where he was ranked by students as the best professor at the university from 2011 to 2017. Grant said that "to grow, people need to be challenged." At this time when we must do everything in our power to grow the SIU campuses, I will challenge us to promote equality, honest leadership, transparency and fairness in all that I do as Board Chair. To do nothing less would be an insult to the great individuals who have come before us.

From: Jerry Becker <jbecker@siu.edu>
Sent: Wednesday, May 02, 2018 3:25 PM
To: JERRY-P-BECKER-SIU-L
Subject: The System Connection, President's Column

****
From The President / The System Connection - SIU, Wednesday, May 2, 2018. SEE http://siusystem.edu/president/newsletter/system-connection-05-02-18.shtml#president
****

The System Connection, President's Column (Randy Dunn)

Greetings.

For this final column of the academic year, I'm going to take the opportunity to update you briefly on two sets of bills that we've talked about here before - bills which hold large implications for the future of SIU.

The first bills to review are the package of three filed immediately following the April Board of Trustees meetings nearly three weeks ago, in response to a proposed reallocation of about $5.1 million in the general revenue fund (GRF) appropriation from SIUC to SIUE for Fiscal Year 2019 only - pending development of a comprehensive funding formula to drive the appropriations split for FY20 and beyond.

Most of you reading this will recall the substance of the three bills, but they are listed again below. Each was introduced by a different House member from the Metro East and the primary sponsors are listed with each bill:

HB 1292 (J. Hoffman) - Creates two separate universities, SIU at Carbondale and SIU at Edwardsville

HB 1293 (M. Bristow) - Abolishes the current Board of Trustees and reconstitutes a new SIU BOT

HB 1294 (K. Stuart) - Designates that the GRF state appropriation will be divided equally between the Carbondale and Edwardsville campuses

This past Friday, April 27, was the deadline for a bill to pass out of the originating legislative chamber (in this case the House) to allow time before the scheduled adjournment of session on May 31 to work its way through the other legislative body (in this case the Senate). These three bills were not called for vote and, as such, now remain in the House where they were introduced. Generally, if a bill has not met the deadline to move over to the other chamber, it doesn't advance.

Nonetheless, we'll want to continue to monitor all three bills in the days ahead. Here's why: bills that are still being negotiated can, at a later date, have the deadline for passage extended to allow more time for talks to continue. Also, any bill can be reintroduced as an amendment on other legislation. At this point, these bills have not been posted with extended deadlines, but information as of yesterday (Tuesday) suggests that negotiations remain ongoing with the possibility existing that any or all could find a way onto other bills.

While I would rate the chance of passage for these three proposals as unlikely at this juncture - the situation does give meaning to an old maxim heard throughout legislative chambers all over the country: a bill is never really dead.

Which is a good segue to talk a bit next about SB 888 - the legislation introduced in 2017 that would grant authority for Illinois' community colleges to award their first baccalaureate degrees... those being in nursing with an RN-to-BSN completion degree.
Many of you will remember that last year, SIU joined a broad coalition of public and private four-year colleges and universities to successfully oppose this bill. With the fastest growing nursing program in our state - and with articulation agreements at numerous community colleges, as well as corporate partnerships with multiple healthcare networks - the SIUE School of Nursing has been setting a strong example in educating the next generation of nursing professionals. So last spring, SB 888 did not muster sufficient votes to pass out of the Senate Higher Education Committee.

But the bill was indeed not dead - and came back in amended form this year, passing out of the same committee yesterday in a way that opens the door a crack to this concept.

This most recent legislative proposal is actually localized to a single community college - Lewis and Clark in Godfrey, part of the Metro East region - and is intended to serve as a pilot program. (The lead sponsor for 888 is Sen. Andy Manar, whose legislative district includes the college.)

Communication shared among the community college presidents that was forwarded to us at SIU would indicate they see this as a first step to allow them - to gather data used to strengthen our argument and will be instrumental in advancing our efforts at a later point to expand the ability of community colleges to grant other bachelor's degrees. Of course, this is not a new push in Illinois - and about half the states nationally afford their community colleges the ability to grant the baccalaureate in certain fields.

The revised bill is not yet law as it now moves to a full vote in the state Senate. We will keep advocating for the continuation of partnerships which the universities have created as a model for meeting identified workforce needs. However, this latest action no doubt moves Illinois one step closer to crossing the Rubicon of community colleges having this degree-granting authority. We'll provide separate updates on these bills as warranted through the end of May, and beyond if needed.

As I usually note in this last missive for the year, and as we all look in the rear-view mirror at 2017-18, I hope each of you can take some satisfaction in personal and collective accomplishments that are individually rewarding, while advancing the larger cause of SIU. The challenges in front of us have not abated - though some are different than what we faced a year ago, coming onto two years without a state budget or even spending authority to access monies generated from state grants or federal pass-through dollars.

Yes, what lies ahead may well be of a different type and scope. But everywhere SIU flies its flag, we will continue to prepare our students for successful lives; deliver vital services to our 66-county region, as well as the state as a whole; and develop solutions for the issues that face us. Repeating a line I've used many times before: this is what great universities do.

For those on an extended hiatus until fall...have a safe and enjoyable summer. For all of us

12-monthers...make sure to take some time to enjoy the days ahead and recharge with family and friends. I look forward to talking with you back in this space once again on Aug. 29.

Randy Dunn

****
- -
Jerry P. Becker
Department of Curriculum & Instruction
College of Education and Human Services
Southern Illinois University Carbondale
625 Wham Drive / MC 4610
Carbondale, Illinois 62901

From: Randy J Dunn
Sent: Wednesday, May 02, 2018 3:39 PM
To: Pembrook, Randall
Subject: FW: Senator Haine
Attachments: Sholar Statement_5-2-18_Draft 2.docx

It will end up being something real close to what I've attached here based upon her most recent (and near-final I believe) draft.

Will get folks' attention I would think.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Wednesday, May 02, 2018 3:35 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: RE: Senator Haine

Thanks. Yes, heads up would be good…..

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, May 2, 2018 3:04 PM
To: Pembrook, Randall <rpembro@siue.edu>; Cobb, Denise <pcobb@siue.edu>; John Anthony Charles <jcharles@siu.edu>
Subject: RE: Senator Haine

Thank you, RP...chatted w/ JC a minute on another matter and he indicated your assistance with Haine. Much obliged.

Unrelated...but so you are aware it's coming: Chair Sholar will be releasing an "open letter" for the SIU community and the media across our region. Will try to get you a little heads up on it once she has finalized and signed off.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Wednesday, May 02, 2018 2:39 PM
To: Cobb, Denise <pcobb@siue.edu>; John Anthony Charles <jcharles@siu.edu>; Randy J Dunn <rdunn@siu.edu>
Subject: Senator Haine

Spoke with Senator Haine. He knows that there is no "deal" between LCCC and SIUE relating to the nursing bachelors at LCCC.

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

An Open Letter to the SIU Community from Board of Trustees Chair Amy Sholar

It was a great honor to be elected to chair the SIU Board of Trustees in February. As I accepted this responsibility, I was determined to serve in this capacity as I have conducted myself in all my personal and professional activities – promoting equality, honest leadership, transparency and fairness. Recently, those qualities have been questioned and I believe that it is necessary to address them and some of the other accusations that have been leveled in recent days.

With regard to equality, I believe SIU is strongest when equal parts of the system are treated equally, and given a fair chance at maximizing their potential to succeed. It was with that in mind that I supported the notion of advancing a discussion of making an initial reallocation of state resources while we await a formal recommendation of what that amount should be changed to, as it surely will be, based on the tremendous growth at SIUE and the fact that we have moved even further away from the longstanding 60/40 split of state funds. I was dismayed and disappointed that some would not even entertain the idea of giving Edwardsville a chance at some of those dollars, especially after Carbondale has relied so heavily on the other campuses to keep its financial ship afloat. If Edwardsville is good enough to be asked to support another campus financially and to ultimately keep within the system, as some have supposed, it should also be good enough to be treated equally.

As far as leadership, there have been accusations critical of the neutral stand the SIU System Office has taken regarding legislation that would separate the system and create individually governed universities. To the contrary, there is no other position that President

Dunn and his staff in Springfield could have taken because they received no direction from the Board of Trustees. To me, it seems logical that with such an important issue, it would go without saying that the President and System-level employees would not act without Board approval. And why did they receive no direction? First, because the SIU Board was not scheduled to meet where a public discussion could be held to provide that direction. And second, while any three trustees could call on me to convene a full meeting of the Board to discuss this in open session, no one evidently saw fit to do that.

Those who would expect the SIU System Office to take a stand simply because they want it to do so are not only disrespecting the authority of the current Board, but are furthering the notion that the will of the Trustees from one campus should automatically overrule those of the others'. That is not only unfair, but also wrong, and is just another example of people from one part of the SIU family saying one thing – talking about the need for equal partners in a system, and then doing another – expecting everyone to do want they want. It's that kind of logic that divides and foments distrust amongst the partners we claim are so important to SIU.

We have great leadership in and across the SIU System, so to me it is disingenuous to argue that our System's leadership is ineffective because one campus is struggling, especially when two of the three campuses are flourishing. You can't have it both ways. We need to move away from this arcane thinking that because one campus is older, it must be the first and the best, and that because leadership recognizes success and potential on one (or in this case two) campuses, they are working contrary to the best interests of the other. If we're going to remain a system, we need to accept that we are continuously evolving and that we can't stay in our silos forever.

It has been reported that there is infighting between Board members. Some have even taken their argument to the media in an attempt to sway public opinion. For the sake of transparency, let me say this: As Chair of the Board, my record has been one of providing everyone the opportunity to have a voice in the workings of the university. That's why we took time to give every individual who signed up during the public comments portion of the last Board meeting an opportunity to speak. I believe this helps ensure there is an opportunity for a balance of opinions to be expressed in an open public forum. If individuals consider my efforts at promoting transparency, by allowing the Board to discuss the funding allocation issue in an open meeting as infighting, well, we will have a great deal more infighting, because I am not going to conduct the business of this public university behind closed doors. I will not shy away from an issue simply because some individuals don't support it. We are a public body. We are charged with making tough decisions, and for the first time, ever, in the spirit of transparency I brought to the Board a discussion on the fairness of our funding allocation that the faculty, staff and alumni of SIUE and the Metro East community have been calling for, for a number of years. This is a decision I do not regret.

This discussion has certainly highlighted the need for fairness across the SIU System, but beyond the fairness of a funding allocation, we are at a point where we must have a fair discussion on the future of this System and where, if we go together, we must go. Most importantly, we must have a fair discussion on the strengths and weaknesses of the components that make up the SIU brand. To be fair to our students and their families and to the amazing individuals who make up our faculty and staff, we need to admit that some parts of SIU are doing better than others and we need to make decisions that maximize the

investment we receive from the State. We need SIU Carbondale to find its voice once again, which I believe it can do, but to do that, tough choices must be made—and quickly. However, as Carbondale finds its place in this changing world of higher education, we need to understand that the Edwardsville and Springfield campuses, which have already done so, must be given the tools and resources to go to the next level. Failing to do so weakens those campuses, which as we have seen over the last two years have been the financial backbone of the system.

I recently saw a quote by Adam Grant, who at the age of 28 became the youngest tenured professor at the Wharton School at the University of Pennsylvania, where he was ranked by students as the best professor at the university from 2011 to 2017. Grant said that "to grow, people need to be challenged." At this time when we must do everything in our power to grow the SIU campuses, I will challenge us to promote equality, honest leadership, transparency and fairness in all that I do as Board Chair. To do nothing less would be an insult to the great individuals who have come before us.

From: John Anthony Charles <jcharles@siu.edu>
Sent: Wednesday, May 02, 2018 4:05 PM
To: Randy J Dunn;Paula Keith
Subject: Sholar Statement_5-2-18_Draft 2
Attachments: Sholar Statement_5-2-18_Draft 2.docx

An Open Letter to the SIU Community from Board of Trustees Chair Amy Sholar

It was a great honor to be elected to chair the SIU Board of Trustees in February. As I accepted this responsibility, I was determined to serve in this capacity as I have conducted myself in all my personal and professional activities – promoting equality, honest leadership, transparency and fairness. Recently, those qualities have been questioned and I believe that it is necessary to address them and some of the other accusations that have been leveled in recent days.

With regard to equality, I believe SIU is strongest when equal parts of the system are treated equally, and given a fair chance at maximizing their potential to succeed. It was with that in mind that I supported the notion of advancing a discussion of making an initial reallocation of state resources while we await a formal recommendation of what that amount should be changed to, as it surely will be, based on the tremendous growth at SIUE and the fact that we have moved even further away from the longstanding 60/40 split of state funds. I was dismayed and disappointed that some would not even entertain the idea of giving Edwardsville a chance at some of those dollars, especially after Carbondale has relied so heavily on the other campuses to keep its financial ship afloat. If Edwardsville is good enough to be asked to support another campus financially and to ultimately keep within the system, as some have supposed, it should also be good enough to be treated equally.

As far as leadership, there have been accusations critical of the neutral stand the SIU System Office has taken regarding legislation that would separate the system and create individually governed universities. To the contrary, there is no other position that President Dunn and his staff in Springfield could have taken because they received no direction from the Board of Trustees. To me, it seems logical that with such an important issue, it would go without saying that the President and System-level employees would not act without Board approval. And why did they receive no direction? First, because the SIU Board was not scheduled to meet where a public discussion could be held to provide that direction. And second, while any three trustees could call on me to convene a full meeting of the Board to discuss this in open session, no one evidently saw fit to do that.

Those who would expect the SIU System Office to take a stand simply because they want it to do so are not only disrespecting the authority of the current Board, but are furthering

the notion that the will of the Trustees from one campus should automatically overrule those of the others'. That is not only unfair, but also wrong, and is just another example of people from one part of the SIU family saying one thing – talking about the need for equal partners in a system, and then doing another – expecting everyone to do want they want. It's that kind of logic that divides and foments distrust amongst the partners we claim are so important to SIU.

We have great leadership in and across the SIU System, so to me it is disingenuous to argue that our System's leadership is ineffective because one campus is struggling, especially when two of the three campuses are flourishing. You can't have it both ways. We need to move away from this arcane thinking that because one campus is older, it must be the first and the best, and that because leadership recognizes success and potential on one (or in this case two) campuses, they are working contrary to the best interests of the other. If we're going to remain a system, we need to accept that we are continuously evolving and that we can't stay in our silos forever.

It has been reported that there is infighting between Board members. Some have even taken their argument to the media in an attempt to sway public opinion. For the sake of transparency, let me say this: As Chair of the Board, my record has been one of providing everyone the opportunity to have a voice in the workings of the university. That's why we took time to give every individual who signed up during the public comments portion of the last Board meeting an opportunity to speak. I believe this helps ensure there is an opportunity for a balance of opinions to be expressed in an open public forum. If individuals consider my efforts at promoting transparency, by allowing the Board to discuss the funding allocation issue in an open meeting as infighting, well, we will have a great deal more infighting, because I am not going to conduct the business of this public university behind closed doors. I will not shy away from an issue simply because some individuals don't support it. We are a public body. We are charged with making tough decisions, and for the first time, ever, in the spirit of transparency I brought to the Board a discussion on the fairness of our funding allocation that the faculty, staff and alumni of SIUE and the Metro East community have been calling for, for a number of years. This is a decision I do not regret.

This discussion has certainly highlighted the need for fairness across the SIU System, but beyond the fairness of a funding allocation, we are at a point where we must have a fair discussion on the future of this System and where, if we go together, we must go. Most importantly, we must have a fair discussion on the strengths and weaknesses of the components that make up the SIU brand. To be fair to our great students and their families and to the amazing individuals who make up our faculty and staff, we need to admit that some parts of SIU are doing better than others and we need to make decisions that maximize the investment we receive from the State. We need SIU Carbondale to find its voice once again, which I believe it can do, but to do that, tough choices must be made—and quickly. However, as Carbondale finds its place in this changing world of higher education, we need to understand that the Edwardsville and Springfield campuses, which have already done so, must be given the tools and resources to go to the next level. Failing to do so weakens those campuses, which as we have seen over the last two years have been the financial backbone of the system.

I recently saw a quote by Adam Grant, who at the age of 28 became the youngest tenured professor at the Wharton School at the University of Pennsylvania, where he was ranked by students as the best professor at the university from 2011 to 2017. Grant said that "to grow, people need to be challenged." At this time when we must do everything in our power to grow the SIU campuses, I will challenge us to promote equality, honest leadership, transparency and fairness in all that I do as Board Chair. To do nothing less would be an insult to the great individuals who have come before us.

###

From: John Anthony Charles <jcharles@siu.edu>
Sent: Wednesday, May 02, 2018 4:23 PM
To: John Anthony Charles
Subject: Communication from SIU Board Chair Amy Sholar

Below is an open letter to the SIU Community from Board of Trustees Chair Amy Sholar. If you have any questions for Chair Sholar, please email me. Thank you.

An Open Letter to the SIU Community from Board of Trustees Chair Amy Sholar

It was a great honor to be elected to chair the SIU Board of Trustees in February. As I accepted this responsibility, I was determined to serve in this capacity as I have conducted myself in all my personal and professional activities – promoting equality, honest leadership, transparency and fairness. Recently, those qualities have been questioned and I believe that it is necessary to address them and some of the other accusations that have been leveled in recent days.

With regard to equality, I believe SIU is strongest when equal parts of the system are treated equally, and given a fair chance at maximizing their potential to succeed. It was with that in mind that I supported the notion of advancing a discussion of making an initial reallocation of state resources while we await a formal recommendation of what that amount should be changed to, as it surely will be, based on the tremendous growth at SIUE and the fact that we have moved even further away from the longstanding 60/40 split of state funds. I was dismayed and disappointed that some would not even entertain the idea of giving Edwardsville a chance at some of those dollars, especially after Carbondale has relied so heavily on the other campuses to keep its financial ship afloat. If Edwardsville is good enough to be asked to support another campus financially and to ultimately keep within the system, as some have supposed, it should also be good enough to be treated equally.

As far as leadership, there have been accusations critical of the neutral stand the SIU System Office has taken regarding legislation that would separate the system and create individually governed universities. To the contrary, there is no other position that President Dunn and his staff in Springfield could have taken because they received no direction from the Board of Trustees. To me, it seems logical that with such an important issue, it would go without saying that the President and System-level employees would not act without Board approval. And why did they receive no direction? First, because the SIU Board was not scheduled to meet where a public discussion could be held to provide that direction. And second, while any

three trustees could call on me to convene a full meeting of the Board to discuss this in open session, no one evidently saw fit to do that.

Those who would expect the SIU System Office to take a stand simply because they want to do so are not only disrespecting the authority of the current Board, but are furthering the notion that the will of the Trustees from one campus should automatically overrule those of the others'. That is not only unfair, but also wrong, and is just another example of people from one part of the SIU family saying one thing – talking about the need for equal partners in a system, and then doing another – expecting everyone to do want they want. It's that kind of logic that divides and foments distrust amongst the partners we claim are so important to SIU.

We have great leadership in and across the SIU System, so to me it is disingenuous to argue that our System's leadership is ineffective because one campus is struggling, especially when two of the three campuses are flourishing. You can't have it both ways. We need to move away from this arcane thinking that because one campus is older, it must be the first and the best, and that because leadership recognizes success and potential on one (or in this case two) campuses, they are working contrary to the best interests of the other. If we're going to remain a system, we need to accept that we are continuously evolving and that we can't stay in our silos forever.

It has been reported that there is infighting between Board members. Some have even taken their argument to the media in an attempt to sway public opinion. For the sake of transparency, let me say this: As Chair of the Board, my record has been one of providing everyone the opportunity to have a voice in the workings of the university. That's why we took time to give every individual who signed up during the public comments portion of the last Board meeting an opportunity to speak. I believe this helps ensure there is an opportunity for a balance of opinions to be expressed in an open public forum. If individuals consider my efforts at promoting transparency, by allowing the Board to discuss the funding allocation issue in an open meeting as infighting, well, we will have a great deal more infighting, because I am not going to conduct the business of this public university behind closed doors. I will not shy away from an issue simply because some individuals don't support it. We are a public body. We are charged with making tough decisions, and for the first time, ever, in the spirit of transparency I brought to the Board a discussion on the fairness of our funding allocation that the faculty, staff and alumni of SIUE and the Metro East community have been calling for, for a number of years. This is a decision I do not regret.

This discussion has certainly highlighted the need for fairness across the SIU System, but beyond the fairness of a funding allocation, we are at a point where we must have a fair discussion on the future of this System and where, if we go together, we must go. Most importantly, we must have a fair discussion on the strengths and weaknesses of the components that make up the SIU brand. To be fair to our great students and their families and to the amazing individuals who make up our faculty and staff, we need to admit that some parts of SIU are doing better than others and we need to make decisions that maximize the investment we receive from the State. We need SIU Carbondale to find its voice once again, which I believe it can do, but to do that, tough choices must be made—and quickly. However, as Carbondale finds its place in this changing world of higher education, we need to understand that the Edwardsville and Springfield campuses, which have already done so, must be given the tools and resources to go to the next level. Failing to do so weakens those campuses, which as we have seen over the last two years have been the financial backbone of the system.

I recently saw a quote by Adam Grant, who at the age of 28 became the youngest tenured professor at the Wharton School at the University of Pennsylvania, where he was ranked by students as the best professor at the university from 2011 to 2017. Grant said that "to grow, people need to be challenged." At this time when we must do everything in our power to grow the SIU campuses, I will challenge us to promote equality,

honest leadership, transparency and fairness in all that I do as Board Chair. To do nothing less would be an insult to the great individuals who have come before us.

###

John Charles | **Director of Government & Public Affairs**
Southern Illinois University System
520 S. 2nd St., Ste 2-110 | **Springfield, IL 62701**
(217) 545-8080 | **jcharles@siu.edu**



From: Randy J Dunn
Sent: Wednesday, May 02, 2018 4:36 PM
To: Pembrook, Randall;Jerry Kruse
Cc: William Bradley Colwell
Subject: FW: Communication from SIU Board Chair Amy Sholar

Please see the statement below issued by Chair Sholar this afternoon as sent to the regular media outlets for SIU. (As you might be aware, it is written in response to an article and editorial which appeared in the April 29 *Southern*.) The Chair wanted to ensure you had access to the communication and you are free to disseminate it to individuals and groups who may have interest in seeing it. Let me know if other questions for now.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: John Anthony Charles [mailto:jcharles@siu.edu]
Sent: Wednesday, May 02, 2018 4:23 PM
To: John Anthony Charles <jcharles@siu.edu>
Subject: Communication from SIU Board Chair Amy Sholar

Below is an open letter to the SIU Community from Board of Trustees Chair Amy Sholar. If you have any questions for Chair Sholar, please email me. Thank you.

An Open Letter to the SIU Community from Board of Trustees Chair Amy Sholar

It was a great honor to be elected to chair the SIU Board of Trustees in February. As I accepted this responsibility, I was determined to serve in this capacity as I have conducted myself in all my personal and professional activities – promoting equality, honest leadership, transparency and fairness. Recently, those qualities have been questioned and I believe that it is necessary to address them and some of the other accusations that have been leveled in recent days.

With regard to equality, I believe SIU is strongest when equal parts of the system are treated equally, and given a fair chance at maximizing their potential to succeed. It was with that in mind that I supported the notion of advancing a discussion of making an initial reallocation of state resources while we await a formal recommendation of what that amount should be changed to, as it surely will be, based on the tremendous growth at SIUE and the fact that we have moved even further away from the longstanding 60/40 split of state funds. I was dismayed and disappointed that some would not even entertain the idea of giving Edwardsville a chance at some of those dollars, especially after Carbondale has relied so heavily on the other campuses to keep its financial ship afloat. If Edwardsville is good enough to be asked to support another campus financially and to ultimately keep within the system, as some have supposed, it should also be good enough to be treated equally.

As far as leadership, there have been accusations critical of the neutral stand the SIU System Office has taken regarding legislation that would separate the system and create individually governed universities. To the contrary, there is no other position that President Dunn and his staff in Springfield could have taken because they received no direction from the Board of Trustees. To me, it seems logical that with such an important issue, it would go without saying that the President and System-level employees would not act without Board approval. And why did they receive no direction? First, because the SIU Board was not scheduled to meet where a public discussion could be held to provide that direction. And second, while any three trustees could call on me to convene a full meeting of the Board to discuss this in open session, no one evidently saw fit to do that.

Those who would expect the SIU System Office to take a stand simply because they want to do so are not only disrespecting the authority of the current Board, but are furthering the notion that the will of the Trustees from one campus should automatically overrule those of the others'. That is not only unfair, but also wrong, and is just another example of people from one part of the SIU family saying one thing – talking about the need for equal partners in a system, and then doing another – expecting everyone to do want they want. It's that kind of logic that divides and foments distrust amongst the partners we claim are so important to SIU.

We have great leadership in and across the SIU System, so to me it is disingenuous to argue that our System's leadership is ineffective because one campus is struggling, especially when two of the three campuses are flourishing. You can't have it both ways. We need to move away from this arcane thinking that because one campus is older, it must be the first and the best, and that because leadership recognizes success and potential on one (or in this case two) campuses, they are working contrary to the best interests of the other. If we're going to remain a system, we need to accept that we are continuously evolving and that we can't stay in our silos forever.

It has been reported that there is infighting between Board members. Some have even taken their argument to the media in an attempt to sway public opinion. For the sake of transparency, let me say this: As Chair of the Board, my record has been one of providing everyone the opportunity to have a voice in the workings of the university. That's why we took time to give every individual who signed up during the public comments portion of the last Board meeting an opportunity to speak. I believe this helps ensure there is an opportunity for a balance of opinions to be expressed in an open public forum. If individuals consider my efforts at promoting transparency, by allowing the Board to discuss the funding allocation issue in an open meeting as infighting, well, we will have a great deal more infighting, because I am not going to conduct the business of this public university behind closed doors. I will not shy away from an issue simply because some individuals don't support it. We are a public body. We are charged with making tough decisions, and for the first time, ever, in the spirit of transparency I brought to the Board a discussion on the fairness of our funding

allocation that the faculty, staff and alumni of SIUE and the Metro East community have been calling for, for a number of years. This is a decision I do not regret.

This discussion has certainly highlighted the need for fairness across the SIU System, but beyond the fairness of a funding allocation, we are at a point where we must have a fair discussion on the future of this System and where, if we go together, we must go. Most importantly, we must have a fair discussion on the strengths and weaknesses of the components that make up the SIU brand. To be fair to our great students and their families and to the amazing individuals who make up our faculty and staff, we need to admit that some parts of SIU are doing better than others and we need to make decisions that maximize the investment we receive from the State. We need SIU Carbondale to find its voice once again, which I believe it can do, but to do that, tough choices must be made—and quickly. However, as Carbondale finds its place in this changing world of higher education, we need to understand that the Edwardsville and Springfield campuses, which have already done so, must be given the tools and resources to go to the next level. Failing to do so weakens those campuses, which as we have seen over the last two years have been the financial backbone of the system.

I recently saw a quote by Adam Grant, who at the age of 28 became the youngest tenured professor at the Wharton School at the University of Pennsylvania, where he was ranked by students as the best professor at the university from 2011 to 2017. Grant said that "to grow, people need to be challenged." At this time when we must do everything in our power to grow the SIU campuses, I will challenge us to promote equality, honest leadership, transparency and fairness in all that I do as Board Chair. To do nothing less would be an insult to the great individuals who have come before us.

###

John Charles | **Director of Government & Public Affairs**
Southern Illinois University System
520 S. 2nd St., Ste 2-110 | **Springfield, IL 62701**
(217) 545-8080 | **jcharles@siu.edu**

SIU Southern Illinois University System

From: Randy J Dunn
Sent: Wednesday, May 02, 2018 5:21 PM
To: Luke Crater (lcrater@siumed.edu);Misty D Whittington (mistyw@siu.edu)
Subject: FW: Communication from SIU Board Chair Amy Sholar

So you are both aware of what Chair Sholar released this afternoon.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: John Anthony Charles [mailto:jcharles@siu.edu]
Sent: Wednesday, May 02, 2018 4:23 PM
To: John Anthony Charles <jcharles@siu.edu>
Subject: Communication from SIU Board Chair Amy Sholar

Below is an open letter to the SIU Community from Board of Trustees Chair Amy Sholar. If you have any questions for Chair Sholar, please email me. Thank you.

An Open Letter to the SIU Community from Board of Trustees Chair Amy Sholar

It was a great honor to be elected to chair the SIU Board of Trustees in February. As I accepted this responsibility, I was determined to serve in this capacity as I have conducted myself in all my personal and professional activities – promoting equality, honest leadership, transparency and fairness. Recently, those qualities have been questioned and I believe that it is necessary to address them and some of the other accusations that have been leveled in recent days.

With regard to equality, I believe SIU is strongest when equal parts of the system are treated equally, and given a fair chance at maximizing their potential to succeed. It was with that in mind that I supported the notion of advancing a discussion of making an initial reallocation of state resources while we await a formal

recommendation of what that amount should be changed to, as it surely will be, based on the tremendous growth at SIUE and the fact that we have moved even further away from the longstanding 60/40 split of state funds. I was dismayed and disappointed that some would not even entertain the idea of giving Edwardsville a chance at some of those dollars, especially after Carbondale has relied so heavily on the other campuses to keep its financial ship afloat. If Edwardsville is good enough to be asked to support another campus financially and to ultimately keep within the system, as some have supposed, it should also be good enough to be treated equally.

As far as leadership, there have been accusations critical of the neutral stand the SIU System Office has taken regarding legislation that would separate the system and create individually governed universities. To the contrary, there is no other position that President Dunn and his staff in Springfield could have taken because they received no direction from the Board of Trustees. To me, it seems logical that with such an important issue, it would go without saying that the President and System-level employees would not act without Board approval. And why did they receive no direction? First, because the SIU Board was not scheduled to meet where a public discussion could be held to provide that direction. And second, while any three trustees could call on me to convene a full meeting of the Board to discuss this in open session, no one evidently saw fit to do that.

Those who would expect the SIU System Office to take a stand simply because they want to do so are not only disrespecting the authority of the current Board, but are furthering the notion that the will of the Trustees from one campus should automatically overrule those of the others'. That is not only unfair, but also wrong, and is just another example of people from one part of the SIU family saying one thing – talking about the need for equal partners in a system, and then doing another – expecting everyone to do want they want. It's that kind of logic that divides and foments distrust amongst the partners we claim are so important to SIU.

We have great leadership in and across the SIU System, so to me it is disingenuous to argue that our System's leadership is ineffective because one campus is struggling, especially when two of the three campuses are flourishing. You can't have it both ways. We need to move away from this arcane thinking that because one campus is older, it must be the first and the best, and that because leadership recognizes success and potential on one (or in this case two) campuses, they are working contrary to the best interests of the other. If we're going to remain a system, we need to accept that we are continuously evolving and that we can't stay in our silos forever.

It has been reported that there is infighting between Board members. Some have even taken their argument to the media in an attempt to sway public opinion. For the sake of transparency, let me say this: As Chair of the Board, my record has been one of providing everyone the opportunity to have a voice in the workings of the university. That's why we took time to give every individual who signed up during the public comments portion of the last Board meeting an opportunity to speak. I believe this helps ensure there is an opportunity for a balance of opinions to be expressed in an open public forum. If individuals consider my efforts at promoting transparency, by allowing the Board to discuss the funding allocation issue in an open meeting as infighting, well, we will have a great deal more infighting, because I am not going to conduct the business of this public university behind closed doors. I will not shy away from an issue simply because some individuals don't support it. We are a public body. We are charged with making tough decisions, and for the first time, ever, in the spirit of transparency I brought to the Board a discussion on the fairness of our funding allocation that the faculty, staff and alumni of SIUE and the Metro East community have been calling for, for a number of years. This is a decision I do not regret.

This discussion has certainly highlighted the need for fairness across the SIU System, but beyond the fairness of a funding allocation, we are at a point where we must have a fair discussion on the future of this System and where, if we go together, we must go. Most importantly, we must have a fair discussion on the strengths and weaknesses of the components that make up the SIU brand. To be fair to our great students and their families and to the amazing individuals who make up our faculty and staff, we need to admit that some parts of SIU are doing better than others and we need to make decisions that maximize the investment we receive from the State. We need SIU Carbondale to find its voice once again, which I believe it can do, but to do that, tough choices must be made—and quickly. However, as Carbondale finds its place in this changing world of higher education, we need to understand that the Edwardsville and Springfield campuses, which have already done so, must be given the tools and resources to go to the next level. Failing to do so weakens those campuses, which as we have seen over the last two years have been the financial backbone of the system.

I recently saw a quote by Adam Grant, who at the age of 28 became the youngest tenured professor at the Wharton School at the University of Pennsylvania, where he was ranked by students as the best professor at the university from 2011 to 2017. Grant said that "to grow, people need to be challenged." At this time when we must do everything in our power to grow the SIU campuses, I will challenge us to promote equality, honest leadership, transparency and fairness in all that I do as Board Chair. To do nothing less would be an insult to the great individuals who have come before us.

###

John Charles | **Director of Government & Public Affairs**
Southern Illinois University System
520 S. 2nd St., Ste 2-110 | **Springfield, IL 62701**
(217) 545-8080 | **jcharles@siu.edu**

SIU Southern Illinois University System
ONE SYSTEM MANY LOCATIONS | STATEWIDE IMPACT

From: Randy J Dunn
Sent: Wednesday, May 02, 2018 5:23 PM
To: Virginia Tilley
Subject: FW: Communication from SIU Board Chair Amy Sholar

Given your kind email today, am sharing this statement released late this afternoon by our BOT Chair, Amy Sholar.

It has been disseminated to media so you can feel free to share it with those who may be interested (just maybe remove my transmittal note here!).

Thanks again Virginia...your words were a definite pick-me-up.....

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: John Anthony Charles [mailto:jcharles@siu.edu]
Sent: Wednesday, May 02, 2018 4:23 PM
To: John Anthony Charles <jcharles@siu.edu>
Subject: Communication from SIU Board Chair Amy Sholar

Below is an open letter to the SIU Community from Board of Trustees Chair Amy Sholar. If you have any questions for Chair Sholar, please email me. Thank you.

An Open Letter to the SIU Community from Board of Trustees Chair Amy Sholar

It was a great honor to be elected to chair the SIU Board of Trustees in February. As I accepted this responsibility, I was determined to serve in this capacity as I have conducted myself in all my personal and professional activities – promoting equality, honest leadership, transparency and fairness. Recently, those

qualities have been questioned and I believe that it is necessary to address them and some of the other accusations that have been leveled in recent days.

With regard to equality, I believe SIU is strongest when equal parts of the system are treated equally, and given a fair chance at maximizing their potential to succeed. It was with that in mind that I supported the notion of advancing a discussion of making an initial reallocation of state resources while we await a formal recommendation of what that amount should be changed to, as it surely will be, based on the tremendous growth at SIUE and the fact that we have moved even further away from the longstanding 60/40 split of state funds. I was dismayed and disappointed that some would not even entertain the idea of giving Edwardsville a chance at some of those dollars, especially after Carbondale has relied so heavily on the other campuses to keep its financial ship afloat. If Edwardsville is good enough to be asked to support another campus financially and to ultimately keep within the system, as some have supposed, it should also be good enough to be treated equally.

As far as leadership, there have been accusations critical of the neutral stand the SIU System Office has taken regarding legislation that would separate the system and create individually governed universities. To the contrary, there is no other position that President Dunn and his staff in Springfield could have taken because they received no direction from the Board of Trustees. To me, it seems logical that with such an important issue, it would go without saying that the President and System-level employees would not act without Board approval. And why did they receive no direction? First, because the SIU Board was not scheduled to meet where a public discussion could be held to provide that direction. And second, while any three trustees could call on me to convene a full meeting of the Board to discuss this in open session, no one evidently saw fit to do that.

Those who would expect the SIU System Office to take a stand simply because they want to do so are not only disrespecting the authority of the current Board, but are furthering the notion that the will of the Trustees from one campus should automatically overrule those of the others'. That is not only unfair, but also wrong, and is just another example of people from one part of the SIU family saying one thing – talking about the need for equal partners in a system, and then doing another – expecting everyone to do want they want. It's that kind of logic that divides and foments distrust amongst the partners we claim are so important to SIU.

We have great leadership in and across the SIU System, so to me it is disingenuous to argue that our System's leadership is ineffective because one campus is struggling, especially when two of the three campuses are flourishing. You can't have it both ways. We need to move away from this arcane thinking that because one campus is older, it must be the first and the best, and that because leadership recognizes success and potential on one (or in this case two) campuses, they are working contrary to the best interests of the other. If we're going to remain a system, we need to accept that we are continuously evolving and that we can't stay in our silos forever.

It has been reported that there is infighting between Board members. Some have even taken their argument to the media in an attempt to sway public opinion. For the sake of transparency, let me say this: As Chair of the Board, my record has been one of providing everyone the opportunity to have a voice in the workings of the university. That's why we took time to give every individual who signed up during the public comments portion of the last Board meeting an opportunity to speak. I believe this helps ensure there is an opportunity for a balance of opinions to be expressed in an open public forum. If individuals consider my efforts at promoting transparency, by allowing the Board to discuss the funding allocation issue in an open meeting as infighting, well, we will have a great deal more infighting, because I am not going to conduct the business of this public university behind closed doors. I will not shy away from an issue simply because some

individuals don't support it. We are a public body. We are charged with making tough decisions, and for the first time, ever, in the spirit of transparency I brought to the Board a discussion on the fairness of our funding allocation that the faculty, staff and alumni of SIUE and the Metro East community have been calling for, for a number of years. This is a decision I do not regret.

This discussion has certainly highlighted the need for fairness across the SIU System, but beyond the fairness of a funding allocation, we are at a point where we must have a fair discussion on the future of this System and where, if we go together, we must go. Most importantly, we must have a fair discussion on the strengths and weaknesses of the components that make up the SIU brand. To be fair to our great students and their families and to the amazing individuals who make up our faculty and staff, we need to admit that some parts of SIU are doing better than others and we need to make decisions that maximize the investment we receive from the State. We need SIU Carbondale to find its voice once again, which I believe it can do, but to do that, tough choices must be made—and quickly. However, as Carbondale finds its place in this changing world of higher education, we need to understand that the Edwardsville and Springfield campuses, which have already done so, must be given the tools and resources to go to the next level. Failing to do so weakens those campuses, which as we have seen over the last two years have been the financial backbone of the system.

I recently saw a quote by Adam Grant, who at the age of 28 became the youngest tenured professor at the Wharton School at the University of Pennsylvania, where he was ranked by students as the best professor at the university from 2011 to 2017. Grant said that "to grow, people need to be challenged." At this time when we must do everything in our power to grow the SIU campuses, I will challenge us to promote equality, honest leadership, transparency and fairness in all that I do as Board Chair. To do nothing less would be an insult to the great individuals who have come before us.

###

John Charles | **Director of Government & Public Affairs**
Southern Illinois University System
520 S. 2nd St., Ste 2-110 | **Springfield, IL 62701**
(217) 545-8080 | **jcharles@siu.edu**

SIU Southern Illinois University System
ONE SYSTEM MANY LOCATIONS | STATE-WIDE IMPACT

From: Virginia Tilley <vtilley@siu.edu>
Sent: Wednesday, May 02, 2018 5:51 PM
To: Randy J Dunn
Subject: Re: Communication from SIU Board Chair Amy Sholar

Okay, I've forwarded it, taking off the provenance info. Nice letter! I hope The Southern gets it and takes it seriously.

A propo, I also called and talked to the Southern editor about the article. He first said they hadn't been able to reach you. I said I'd spoken to your office and it hadn't received any call about this. He then said he'd speak to the journalist (Esch), that he knew it wasn't done right and would be doing more to fill out the picture in coming days. We commiserated about how opaque the situation is. I said some tactful things about holding The Southern in high regard and hence being surprised by an article beneath its standards. He agreed and said they would be doing a lot more to cover the issue in coming weeks and through the summer. Don't quote me but I hope this proves true!

Virginia

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: Randy J Dunn <rdunn@siu.edu>
Date: 5/2/18 5:23 PM (GMT-06:00)
To: Virginia Tilley <vtilley@siu.edu>
Subject: FW: Communication from SIU Board Chair Amy Sholar

Given your kind email today, am sharing this statement released late this afternoon by our BOT Chair, Amy Sholar.

It has been disseminated to media so you can feel free to share it with those who may be interested (just maybe remove my transmittal note here!).

Thanks again Virginia...your words were a definite pick-me-up.....

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: John Anthony Charles [mailto:jcharles@siu.edu]
Sent: Wednesday, May 02, 2018 4:23 PM

To: John Anthony Charles <jcharles@siu.edu>
Subject: Communication from SIU Board Chair Amy Sholar

Below is an open letter to the SIU Community from Board of Trustees Chair Amy Sholar. If you have any questions for Chair Sholar, please email me. Thank you.

An Open Letter to the SIU Community from Board of Trustees Chair Amy Sholar

It was a great honor to be elected to chair the SIU Board of Trustees in February. As I accepted this responsibility, I was determined to serve in this capacity as I have conducted myself in all my personal and professional activities – promoting equality, honest leadership, transparency and fairness. Recently, those qualities have been questioned and I believe that it is necessary to address them and some of the other accusations that have been leveled in recent days.

With regard to equality, I believe SIU is strongest when equal parts of the system are treated equally, and given a fair chance at maximizing their potential to succeed. It was with that in mind that I supported the notion of advancing a discussion of making an initial reallocation of state resources while we await a formal recommendation of what that amount should be changed to, as it surely will be, based on the tremendous growth at SIUE and the fact that we have moved even further away from the longstanding 60/40 split of state funds. I was dismayed and disappointed that some would not even entertain the idea of giving Edwardsville a chance at some of those dollars, especially after Carbondale has relied so heavily on the other campuses to keep its financial ship afloat. If Edwardsville is good enough to be asked to support another campus financially and to ultimately keep within the system, as some have supposed, it should also be good enough to be treated equally.

As far as leadership, there have been accusations critical of the neutral stand the SIU System Office has taken regarding legislation that would separate the system and create individually governed universities. To the contrary, there is no other position that President Dunn and his staff in Springfield could have taken because they received no direction from the Board of Trustees. To me, it seems logical that with such an important issue, it would go without saying that the President and System-level employees would not act without Board approval. And why did they receive no direction? First, because the SIU Board was not scheduled to meet where a public discussion could be held to provide that direction. And second, while any three trustees could call on me to convene a full meeting of the Board to discuss this in open session, no one evidently saw fit to do that.

Those who would expect the SIU System Office to take a stand simply because they want to do so are not only disrespecting the authority of the current Board, but are furthering the notion that the will of the Trustees from one campus should automatically overrule those of the others'. That is not only unfair, but also

wrong, and is just another example of people from one part of the SIU family saying one thing – talking about the need for equal partners in a system, and then doing another – expecting everyone to do want they want. It's that kind of logic that divides and foments distrust amongst the partners we claim are so important to SIU.

We have great leadership in and across the SIU System, so to me it is disingenuous to argue that our System's leadership is ineffective because one campus is struggling, especially when two of the three campuses are flourishing. You can't have it both ways. We need to move away from this arcane thinking that because one campus is older, it must be the first and the best, and that because leadership recognizes success and potential on one (or in this case two) campuses, they are working contrary to the best interests of the other. If we're going to remain a system, we need to accept that we are continuously evolving and that we can't stay in our silos forever.

It has been reported that there is infighting between Board members. Some have even taken their argument to the media in an attempt to sway public opinion. For the sake of transparency, let me say this: As Chair of the Board, my record has been one of providing everyone the opportunity to have a voice in the workings of the university. That's why we took time to give every individual who signed up during the public comments portion of the last Board meeting an opportunity to speak. I believe this helps ensure there is an opportunity for a balance of opinions to be expressed in an open public forum. If individuals consider my efforts at promoting transparency, by allowing the Board to discuss the funding allocation issue in an open meeting as infighting, well, we will have a great deal more infighting, because I am not going to conduct the business of this public university behind closed doors. I will not shy away from an issue simply because some individuals don't support it. We are a public body. We are charged with making tough decisions, and for the first time, ever, in the spirit of transparency I brought to the Board a discussion on the fairness of our funding allocation that the faculty, staff and alumni of SIUE and the Metro East community have been calling for, for a number of years. This is a decision I do not regret.

This discussion has certainly highlighted the need for fairness across the SIU System, but beyond the fairness of a funding allocation, we are at a point where we must have a fair discussion on the future of this System and where, if we go together, we must go. Most importantly, we must have a fair discussion on the strengths and weaknesses of the components that make up the SIU brand. To be fair to our great students and their families and to the amazing individuals who make up our faculty and staff, we need to admit that some parts of SIU are doing better than others and we need to make decisions that maximize the investment we receive from the State. We need SIU Carbondale to find its voice once again, which I believe it can do, but to do that, tough choices must be made—and quickly. However, as Carbondale finds its place in this changing world of higher education, we need to understand that the Edwardsville and Springfield campuses, which have already done so, must be given the tools and resources to go to the next level. Failing to do so weakens those campuses, which as we have seen over the last two years have been the financial backbone of the system.

I recently saw a quote by Adam Grant, who at the age of 28 became the youngest tenured professor at the Wharton School at the University of Pennsylvania, where he was ranked by students as the best professor at the university from 2011 to 2017. Grant said that "to grow, people need to be challenged." At this time when we must do everything in our power to grow the SIU campuses, I will challenge us to promote equality, honest leadership, transparency and fairness in all that I do as Board Chair. To do nothing less would be an insult to the great individuals who have come before us.

###

John Charles | Director of Government & Public Affairs
Southern Illinois University System
520 S. 2nd St., Ste 2-110 | Springfield, IL 62701
(217) 545-8080 | jcharles@siu.edu



From: Randy J Dunn
Sent: Wednesday, May 02, 2018 8:07 PM
To: Virginia Tilley
Subject: Re: Communication from SIU Board Chair Amy Sholar

Understood...and good. We'll see how they handle it...

Hope your finals week and grading goes well. Final push and maybe you can get out of here for awhile!

Randy

Sent from my iPad

On May 2, 2018, at 5:50 PM, Virginia Tilley <vtilley@siu.edu> wrote:

> Okay, I've forwarded it, taking off the provenance info. Nice letter! I hope The Southern gets it and takes it seriously.
>
> A propo, I also called and talked to the Southern editor about the article. He first said they hadn't been able to reach you. I said I'd spoken to your office and it hadn't received any call about this. He then said he'd speak to the journalist (Esch), that he knew it wasn't done right and would be doing more to fill out the picture in coming days. We commiserated about how opaque the situation is. I said some tactful things about holding The Southern in high regard and hence being surprised by an article beneath its standards. He agreed and said they would be doing a lot more to cover the issue in coming weeks and through the summer. Don't quote me but I hope this proves true!
>
> Virginia
>
> Sent from my Verizon, Samsung Galaxy smartphone
>
> -------- Original message --------
> From: Randy J Dunn <rdunn@siu.edu>
> Date: 5/2/18 5:23 PM (GMT-06:00)
> To: Virginia Tilley <vtilley@siu.edu>
> Subject: FW: Communication from SIU Board Chair Amy Sholar
>
> Given your kind email today, am sharing this statement released late this afternoon by our BOT Chair, Amy Sholar.
>
> It has been disseminated to media so you can feel free to share it with those who may be interested (just maybe remove my transmittal note here!).
>
> Thanks again Virginia...your words were a definite pick-me-up.....
>
> RANDY J. DUNN, PRESIDENT
> SOUTHERN ILLINOIS UNIVERSITY SYSTEM

618.536.3471 l Office
618.536.3404 l Fax

<image002.gif>

From: John Anthony Charles [mailto:jcharles@siu.edu]
Sent: Wednesday, May 02, 2018 4:23 PM
To: John Anthony Charles <jcharles@siu.edu>
Subject: Communication from SIU Board Chair Amy Sholar

Below is an open letter to the SIU Community from Board of Trustees Chair Amy Sholar. If you have any questions for Chair Sholar, please email me. Thank you.

<image004.jpg>

An Open Letter to the SIU Community from Board of Trustees Chair Amy Sholar

It was a great honor to be elected to chair the SIU Board of Trustees in February. As I accepted this responsibility, I was determined to serve in this capacity as I have conducted myself in all my personal and professional activities – promoting equality, honest leadership, transparency and fairness. Recently, those qualities have been questioned and I believe that it is necessary to address them and some of the other accusations that have been leveled in recent days.

With regard to equality, I believe SIU is strongest when equal parts of the system are treated equally, and given a fair chance at maximizing their potential to succeed. It was with that in mind that I supported the notion of advancing a discussion of making an initial reallocation of state resources while we await a formal recommendation of what that amount should be changed to, as it surely will be, based on the tremendous growth at SIUE and the fact that we have moved even further away from the longstanding 60/40 split of state funds. I was dismayed and disappointed that some would not even entertain the idea of giving Edwardsville a chance at some of those dollars, especially after Carbondale has relied so heavily on the other campuses to keep its financial ship afloat. If Edwardsville is good enough to be asked to support another campus financially and to ultimately keep within the system, as some have supposed, it should also be good enough to be treated equally.

As far as leadership, there have been accusations critical of the neutral stand the SIU System Office has taken regarding legislation that would separate the system and create individually governed universities. To the contrary, there is no other position that President Dunn and his staff in Springfield could have taken because they received no direction from the Board of Trustees. To me, it seems logical that with such an important issue, it would go without saying that the President and System-level employees would not act without Board approval. And why did they receive no direction? First, because the SIU Board was not scheduled to meet where a public discussion could be held to provide that direction. And second, while any three trustees could call on me to convene a full meeting of the Board to discuss this in open session, no one evidently saw fit to do that.

Those who would expect the SIU System Office to take a stand simply because they want to do so are not only disrespecting the authority of the current Board, but are furthering the notion that the will of the Trustees from one campus should automatically overrule those of the others'. That is not only unfair, but also wrong, and is just another example of people from one part of the SIU family saying one thing – talking about the need for equal partners in a system, and then doing another – expecting everyone to do want they want. It's that kind of logic that divides and foments distrust amongst the partners we claim are so important to SIU.

We have great leadership in and across the SIU System, so to me it is disingenuous to argue that our System's leadership is ineffective because one campus is struggling, especially when two of the three campuses are flourishing. You can't have it both ways. We need to move away from this arcane thinking that because one campus is older, it must be the first and the best, and that because leadership recognizes success and potential on one (or in this case two) campuses, they are working contrary to the best interests of the other. If we're going to remain a system, we need to accept that we are continuously evolving and that we can't stay in our silos forever.

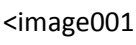
It has been reported that there is infighting between Board members. Some have even taken their argument to the media in an attempt to sway public opinion. For the sake of transparency, let me say this: As Chair of the Board, my record has been one of providing everyone the opportunity to have a voice in the workings of the university. That's why we took time to give every individual who signed up during the public comments portion of the last Board meeting an opportunity to speak. I believe this helps ensure there is an opportunity for a balance of opinions to be expressed in an open public forum. If individuals consider my efforts at promoting transparency, by allowing the Board to discuss the funding allocation issue in an open meeting as infighting, well, we will have a great deal more infighting, because I am not going to conduct the business of this public university behind closed doors. I will not shy away from an issue simply because some individuals don't support it. We are a public body. We are charged with making tough decisions, and for the first time, ever, in the spirit of transparency I brought to the Board a discussion on the fairness of our funding allocation that the faculty, staff and alumni of SIUE and the Metro East community have been calling for, for a number of years. This is a decision I do not regret.

This discussion has certainly highlighted the need for fairness across the SIU System, but beyond the fairness of a funding allocation, we are at a point where we must have a fair discussion on the future of this System and where, if we go together, we must go. Most importantly, we must have a fair discussion on the strengths and weaknesses of the components that make up the SIU brand. To be fair to our great students and their families and to the amazing individuals who make up our faculty and staff, we need to admit that some parts of SIU are doing better than others and we need to make decisions that maximize the investment we receive from the State. We need SIU Carbondale to find its voice once again, which I believe it can do, but to do that, tough choices must be made—and quickly. However, as Carbondale finds its place in this changing world of higher education, we need to understand that the Edwardsville and Springfield campuses, which have already done so, must be given the tools and resources to go to the next level. Failing to do so weakens those campuses, which as we have seen over the last two years have been the financial backbone of the system.

I recently saw a quote by Adam Grant, who at the age of 28 became the youngest tenured professor at the Wharton School at the University of Pennsylvania, where he was ranked by students as the best professor at the university from 2011 to 2017. Grant said that "to grow, people need to be challenged." At this time when we must do everything in our power to grow the SIU campuses, I will challenge us to promote equality, honest leadership, transparency and fairness in all that I do as Board Chair. To do nothing less would be an insult to the great individuals who have come before us.

###

John Charles | **Director of Government & Public Affairs**
Southern Illinois University System
520 S. 2nd St., Ste 2-110 | **Springfield, IL 62701**
(217) 545-8080 | **jcharles@siu.edu**



From: Pembrook, Randall <rpembro@siue.edu>
Sent: Thursday, May 03, 2018 6:36 AM
To: Randy J Dunn
Subject: RE: Communication from SIU Board Chair Amy Sholar

Thanks. I'll try to contact her today regarding this and the summer alumni reception we discussed.

Best wishes for commencements!!

RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, May 2, 2018 4:36 PM
To: Pembrook, Randall <rpembro@siue.edu>; Jerry Kruse <jkruse@siumed.edu>
Cc: William Bradley Colwell <bcolwell@siu.edu>
Subject: FW: Communication from SIU Board Chair Amy Sholar

Please see the statement below issued by Chair Sholar this afternoon as sent to the regular media outlets for SIU. (As you might be aware, it is written in response to an article and editorial which appeared in the April 29 *Southern*.) The Chair wanted to ensure you had access to the communication and you are free to disseminate it to individuals and groups who may have interest in seeing it. Let me know if other questions for now.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: John Anthony Charles [mailto:jcharles@siu.edu]
Sent: Wednesday, May 02, 2018 4:23 PM
To: John Anthony Charles <jcharles@siu.edu>
Subject: Communication from SIU Board Chair Amy Sholar

Below is an open letter to the SIU Community from Board of Trustees Chair Amy Sholar. If you have any questions for Chair Sholar, please email me. Thank you.

An Open Letter to the SIU Community from Board of Trustees Chair Amy Sholar

It was a great honor to be elected to chair the SIU Board of Trustees in February. As I accepted this responsibility, I was determined to serve in this capacity as I have conducted myself in all my personal and professional activities – promoting equality, honest leadership, transparency and fairness. Recently, those qualities have been questioned and I believe that it is necessary to address them and some of the other accusations that have been leveled in recent days.

With regard to equality, I believe SIU is strongest when equal parts of the system are treated equally, and given a fair chance at maximizing their potential to succeed. It was with that in mind that I supported the notion of advancing a discussion of making an initial reallocation of state resources while we await a formal recommendation of what that amount should be changed to, as it surely will be, based on the tremendous growth at SIUE and the fact that we have moved even further away from the longstanding 60/40 split of state funds. I was dismayed and disappointed that some would not even entertain the idea of giving Edwardsville a chance at some of those dollars, especially after Carbondale has relied so heavily on the other campuses to keep its financial ship afloat. If Edwardsville is good enough to be asked to support another campus financially and to ultimately keep within the system, as some have supposed, it should also be good enough to be treated equally.

As far as leadership, there have been accusations critical of the neutral stand the SIU System Office has taken regarding legislation that would separate the system and create individually governed universities. To the contrary, there is no other position that President Dunn and his staff in Springfield could have taken because they received no direction from the Board of Trustees. To me, it seems logical that with such an important issue, it would go without saying that the President and System-level employees would not act without Board approval. And why did they receive no direction? First, because the SIU Board was not scheduled to meet where a public discussion could be held to provide that direction. And second, while any three trustees could call on me to convene a full meeting of the Board to discuss this in open session, no one evidently saw fit to do that.

Those who would expect the SIU System Office to take a stand simply because they want to do so are not only disrespecting the authority of the current Board, but are furthering the notion that the will of the Trustees from one campus should automatically overrule those of the others'. That is not only unfair, but also wrong, and is just another example of people from one part of the SIU family saying one thing – talking about the need for equal partners in a system, and then doing another – expecting everyone to do want they want. It's that kind of logic that divides and foments distrust amongst the partners we claim are so important to SIU.

We have great leadership in and across the SIU System, so to me it is disingenuous to argue that our System's leadership is ineffective because one campus is struggling, especially when two of the three

campuses are flourishing. You can't have it both ways. We need to move away from this arcane thinking that because one campus is older, it must be the first and the best, and that because leadership recognizes success and potential on one (or in this case two) campuses, they are working contrary to the best interests of the other. If we're going to remain a system, we need to accept that we are continuously evolving and that we can't stay in our silos forever.

It has been reported that there is infighting between Board members. Some have even taken their argument to the media in an attempt to sway public opinion. For the sake of transparency, let me say this: As Chair of the Board, my record has been one of providing everyone the opportunity to have a voice in the workings of the university. That's why we took time to give every individual who signed up during the public comments portion of the last Board meeting an opportunity to speak. I believe this helps ensure there is an opportunity for a balance of opinions to be expressed in an open public forum. If individuals consider my efforts at promoting transparency, by allowing the Board to discuss the funding allocation issue in an open meeting as infighting, well, we will have a great deal more infighting, because I am not going to conduct the business of this public university behind closed doors. I will not shy away from an issue simply because some individuals don't support it. We are a public body. We are charged with making tough decisions, and for the first time, ever, in the spirit of transparency I brought to the Board a discussion on the fairness of our funding allocation that the faculty, staff and alumni of SIUE and the Metro East community have been calling for, for a number of years. This is a decision I do not regret.

This discussion has certainly highlighted the need for fairness across the SIU System, but beyond the fairness of a funding allocation, we are at a point where we must have a fair discussion on the future of this System and where, if we go together, we must go. Most importantly, we must have a fair discussion on the strengths and weaknesses of the components that make up the SIU brand. To be fair to our great students and their families and to the amazing individuals who make up our faculty and staff, we need to admit that some parts of SIU are doing better than others and we need to make decisions that maximize the investment we receive from the State. We need SIU Carbondale to find its voice once again, which I believe it can do, but to do that, tough choices must be made—and quickly. However, as Carbondale finds its place in this changing world of higher education, we need to understand that the Edwardsville and Springfield campuses, which have already done so, must be given the tools and resources to go to the next level. Failing to do so weakens those campuses, which as we have seen over the last two years have been the financial backbone of the system.

I recently saw a quote by Adam Grant, who at the age of 28 became the youngest tenured professor at the Wharton School at the University of Pennsylvania, where he was ranked by students as the best professor at the university from 2011 to 2017. Grant said that "to grow, people need to be challenged." At this time when we must do everything in our power to grow the SIU campuses, I will challenge us to promote equality, honest leadership, transparency and fairness in all that I do as Board Chair. To do nothing less would be an insult to the great individuals who have come before us.

###

John Charles | **Director of Government & Public Affairs**
Southern Illinois University System
520 S. 2nd St., Ste 2-110 | **Springfield, IL 62701**
(217) 545-8080 | **jcharles@siu.edu**

From: Jerry Kruse <jkruse@siumed.edu>
Sent: Thursday, May 03, 2018 7:20 AM
To: Randy J Dunn;Pembrook, Randall
Cc: William Bradley Colwell
Subject: RE: Communication from SIU Board Chair Amy Sholar

Thanks, Randy. I am sorry for all of this controversy. Please let me know if there is anything I need to do at this point. Call or text anytime.
Jerry

Jerry Kruse, MD, MSPH
Dean and Provost, SIU School of Medicine I CEO, SIU Medicine
Professor of Family & Community Medicine I Professor of Medical Education
801 N. Rutledge St. I Springfield IL 62794-9620 I 217-545-3625

From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Wednesday, May 02, 2018 4:36 PM
To: Pembrook, Randall <rpembro@siue.edu>; Jerry Kruse <jkruse@siumed.edu>
Cc: William Bradley Colwell <bcolwell@siu.edu>
Subject: FW: Communication from SIU Board Chair Amy Sholar

Please see the statement below issued by Chair Sholar this afternoon as sent to the regular media outlets for SIU. (As you might be aware, it is written in response to an article and editorial which appeared in the April 29 *Southern*.) The Chair wanted to ensure you had access to the communication and you are free to disseminate it to individuals and groups who may have interest in seeing it. Let me know if other questions for now.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: John Anthony Charles [mailto:jcharles@siu.edu]
Sent: Wednesday, May 02, 2018 4:23 PM
To: John Anthony Charles <jcharles@siu.edu>
Subject: Communication from SIU Board Chair Amy Sholar

Below is an open letter to the SIU Community from Board of Trustees Chair Amy Sholar. If you have any questions for Chair Sholar, please email me. Thank you.

An Open Letter to the SIU Community from Board of Trustees Chair Amy Sholar

It was a great honor to be elected to chair the SIU Board of Trustees in February. As I accepted this responsibility, I was determined to serve in this capacity as I have conducted myself in all my personal and professional activities – promoting equality, honest leadership, transparency and fairness. Recently, those qualities have been questioned and I believe that it is necessary to address them and some of the other accusations that have been leveled in recent days.

With regard to equality, I believe SIU is strongest when equal parts of the system are treated equally, and given a fair chance at maximizing their potential to succeed. It was with that in mind that I supported the notion of advancing a discussion of making an initial reallocation of state resources while we await a formal recommendation of what that amount should be changed to, as it surely will be, based on the tremendous growth at SIUE and the fact that we have moved even further away from the longstanding 60/40 split of state funds. I was dismayed and disappointed that some would not even entertain the idea of giving Edwardsville a chance at some of those dollars, especially after Carbondale has relied so heavily on the other campuses to keep its financial ship afloat. If Edwardsville is good enough to be asked to support another campus financially and to ultimately keep within the system, as some have supposed, it should also be good enough to be treated equally.

As far as leadership, there have been accusations critical of the neutral stand the SIU System Office has taken regarding legislation that would separate the system and create individually governed universities. To the contrary, there is no other position that President Dunn and his staff in Springfield could have taken because they received no direction from the Board of Trustees. To me, it seems logical that with such an important issue, it would go without saying that the President and System-level employees would not act without Board approval. And why did they receive no direction? First, because the SIU Board was not scheduled to meet where a public discussion could be held to provide that direction. And second, while any three trustees could call on me to convene a full meeting of the Board to discuss this in open session, no one evidently saw fit to do that.

Those who would expect the SIU System Office to take a stand simply because they want to do so are not only disrespecting the authority of the current Board, but are furthering the notion that the will of the Trustees from one campus should automatically overrule those of the others'. That is not only unfair, but also wrong, and is just another example of people from one part of the SIU family saying one thing – talking about the need for equal partners in a system, and then doing another – expecting everyone to do want they want. It's that kind of logic that divides and foments distrust amongst the partners we claim are so important to SIU.

We have great leadership in and across the SIU System, so to me it is disingenuous to argue that our System's leadership is ineffective because one campus is struggling, especially when two of the three campuses are flourishing. You can't have it both ways. We need to move away from this arcane thinking that because one campus is older, it must be the first and the best, and that because leadership recognizes success and potential on one (or in this case two) campuses, they are working contrary to the best interests of the other. If we're going to remain a system, we need to accept that we are continuously evolving and that we can't stay in our silos forever.

It has been reported that there is infighting between Board members. Some have even taken their argument to the media in an attempt to sway public opinion. For the sake of transparency, let me say this: As Chair of the Board, my record has been one of providing everyone the opportunity to have a voice in the workings of the university. That's why we took time to give every individual who signed up during the public comments portion of the last Board meeting an opportunity to speak. I believe this helps ensure there is an opportunity for a balance of opinions to be expressed in an open public forum. If individuals consider my efforts at promoting transparency, by allowing the Board to discuss the funding allocation issue in an open meeting as infighting, well, we will have a great deal more infighting, because I am not going to conduct the business of this public university behind closed doors. I will not shy away from an issue simply because some individuals don't support it. We are a public body. We are charged with making tough decisions, and for the first time, ever, in the spirit of transparency I brought to the Board a discussion on the fairness of our funding allocation that the faculty, staff and alumni of SIUE and the Metro East community have been calling for, for a number of years. This is a decision I do not regret.

This discussion has certainly highlighted the need for fairness across the SIU System, but beyond the fairness of a funding allocation, we are at a point where we must have a fair discussion on the future of this System and where, if we go together, we must go. Most importantly, we must have a fair discussion on the strengths and weaknesses of the components that make up the SIU brand. To be fair to our great students and their families and to the amazing individuals who make up our faculty and staff, we need to admit that some parts of SIU are doing better than others and we need to make decisions that maximize the investment we receive from the State. We need SIU Carbondale to find its voice once again, which I believe it can do, but to do that, tough choices must be made—and quickly. However, as Carbondale finds its place in this changing world of higher education, we need to understand that the Edwardsville and Springfield campuses, which have already done so, must be given the tools and resources to go to the next level. Failing to do so weakens those campuses, which as we have seen over the last two years have been the financial backbone of the system.

I recently saw a quote by Adam Grant, who at the age of 28 became the youngest tenured professor at the Wharton School at the University of Pennsylvania, where he was ranked by students as the best professor at the university from 2011 to 2017. Grant said that "to grow, people need to be challenged." At this time when we must do everything in our power to grow the SIU campuses, I will challenge us to promote equality, honest leadership, transparency and fairness in all that I do as Board Chair. To do nothing less would be an insult to the great individuals who have come before us.

###

John Charles | **Director of Government & Public Affairs**
Southern Illinois University System

520 S. 2nd St., Ste 2-110 | Springfield, IL 62701
(217) 545-8080 | jcharles@siu.edu



Southern Illinois University System

From: Randy J Dunn
Sent: Thursday, May 03, 2018 7:19 AM
To: Pembrook, Randall
Subject: Re: Communication from SIU Board Chair Amy Sholar

Good deal, and see you tomorrow..

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: "Pembrook, Randall" <rpembro@siue.edu>
Date: 5/3/18 6:35 AM (GMT-06:00)
To: Randy J Dunn <rdunn@siu.edu>
Subject: RE: Communication from SIU Board Chair Amy Sholar

Thanks. I'll try to contact her today regarding this and the summer alumni reception we discussed.

Best wishes for commencements!!

RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, May 2, 2018 4:36 PM
To: Pembrook, Randall <rpembro@siue.edu>; Jerry Kruse <jkruse@siumed.edu>
Cc: William Bradley Colwell <bcolwell@siu.edu>
Subject: FW: Communication from SIU Board Chair Amy Sholar

Please see the statement below issued by Chair Sholar this afternoon as sent to the regular media outlets for SIU. (As you might be aware, it is written in response to an article and editorial which appeared in the April 29 *Southern*.) The Chair wanted to ensure you had access to the communication and you are free to disseminate it to individuals and groups who may have interest in seeing it. Let me know if other questions for now.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: John Anthony Charles [mailto:jcharles@siu.edu]
Sent: Wednesday, May 02, 2018 4:23 PM

To: John Anthony Charles <jcharles@siu.edu>
Subject: Communication from SIU Board Chair Amy Sholar

Below is an open letter to the SIU Community from Board of Trustees Chair Amy Sholar. If you have any questions for Chair Sholar, please email me. Thank you.

An Open Letter to the SIU Community from Board of Trustees Chair Amy Sholar

It was a great honor to be elected to chair the SIU Board of Trustees in February. As I accepted this responsibility, I was determined to serve in this capacity as I have conducted myself in all my personal and professional activities – promoting equality, honest leadership, transparency and fairness. Recently, those qualities have been questioned and I believe that it is necessary to address them and some of the other accusations that have been leveled in recent days.

With regard to equality, I believe SIU is strongest when equal parts of the system are treated equally, and given a fair chance at maximizing their potential to succeed. It was with that in mind that I supported the notion of advancing a discussion of making an initial reallocation of state resources while we await a formal recommendation of what that amount should be changed to, as it surely will be, based on the tremendous growth at SIUE and the fact that we have moved even further away from the longstanding 60/40 split of state funds. I was dismayed and disappointed that some would not even entertain the idea of giving Edwardsville a chance at some of those dollars, especially after Carbondale has relied so heavily on the other campuses to keep its financial ship afloat. If Edwardsville is good enough to be asked to support another campus financially and to ultimately keep within the system, as some have supposed, it should also be good enough to be treated equally.

As far as leadership, there have been accusations critical of the neutral stand the SIU System Office has taken regarding legislation that would separate the system and create individually governed universities. To the contrary, there is no other position that President Dunn and his staff in Springfield could have taken because they received no direction from the Board of Trustees. To me, it seems logical that with such an important issue, it would go without saying that the President and System-level employees would not act without Board approval. And why did they receive no direction? First, because the SIU Board was not scheduled to meet where a public discussion could be held to provide that direction. And second, while any three trustees could call on me to convene a full meeting of the Board to discuss this in open session, no one evidently saw fit to do that.

Those who would expect the SIU System Office to take a stand simply because they want to do so are not only disrespecting the authority of the current Board, but are furthering the notion that the will of the Trustees from one campus should automatically overrule those of the others'. That is not only unfair, but also

wrong, and is just another example of people from one part of the SIU family saying one thing – talking about the need for equal partners in a system, and then doing another – expecting everyone to do want they want. It's that kind of logic that divides and foments distrust amongst the partners we claim are so important to SIU.

We have great leadership in and across the SIU System, so to me it is disingenuous to argue that our System's leadership is ineffective because one campus is struggling, especially when two of the three campuses are flourishing. You can't have it both ways. We need to move away from this arcane thinking that because one campus is older, it must be the first and the best, and that because leadership recognizes success and potential on one (or in this case two) campuses, they are working contrary to the best interests of the other. If we're going to remain a system, we need to accept that we are continuously evolving and that we can't stay in our silos forever.

It has been reported that there is infighting between Board members. Some have even taken their argument to the media in an attempt to sway public opinion. For the sake of transparency, let me say this: As Chair of the Board, my record has been one of providing everyone the opportunity to have a voice in the workings of the university. That's why we took time to give every individual who signed up during the public comments portion of the last Board meeting an opportunity to speak. I believe this helps ensure there is an opportunity for a balance of opinions to be expressed in an open public forum. If individuals consider my efforts at promoting transparency, by allowing the Board to discuss the funding allocation issue in an open meeting as infighting, well, we will have a great deal more infighting, because I am not going to conduct the business of this public university behind closed doors. I will not shy away from an issue simply because some individuals don't support it. We are a public body. We are charged with making tough decisions, and for the first time, ever, in the spirit of transparency I brought to the Board a discussion on the fairness of our funding allocation that the faculty, staff and alumni of SIUE and the Metro East community have been calling for, for a number of years. This is a decision I do not regret.

This discussion has certainly highlighted the need for fairness across the SIU System, but beyond the fairness of a funding allocation, we are at a point where we must have a fair discussion on the future of this System and where, if we go together, we must go. Most importantly, we must have a fair discussion on the strengths and weaknesses of the components that make up the SIU brand. To be fair to our great students and their families and to the amazing individuals who make up our faculty and staff, we need to admit that some parts of SIU are doing better than others and we need to make decisions that maximize the investment we receive from the State. We need SIU Carbondale to find its voice once again, which I believe it can do, but to do that, tough choices must be made—and quickly. However, as Carbondale finds its place in this changing world of higher education, we need to understand that the Edwardsville and Springfield campuses, which have already done so, must be given the tools and resources to go to the next level. Failing to do so weakens those campuses, which as we have seen over the last two years have been the financial backbone of the system.

I recently saw a quote by Adam Grant, who at the age of 28 became the youngest tenured professor at the Wharton School at the University of Pennsylvania, where he was ranked by students as the best professor at the university from 2011 to 2017. Grant said that "to grow, people need to be challenged." At this time when we must do everything in our power to grow the SIU campuses, I will challenge us to promote equality, honest leadership, transparency and fairness in all that I do as Board Chair. To do nothing less would be an insult to the great individuals who have come before us.

###

John Charles | Director of Government & Public Affairs
Southern Illinois University System
520 S. 2nd St., Ste 2-110 | Springfield, IL 62701
(217) 545-8080 | jcharles@siu.edu



From: Randy J Dunn
Sent: Thursday, May 03, 2018 7:22 AM
To: Jerry Kruse
Subject: Re: Communication from SIU Board Chair Amy Sholar

Thanks Jerry...has been out there for years and needs to get resolved one way or another. So you are aware, the SJR has it too, in the event you are called for a quote.

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: Jerry Kruse <jkruse@siumed.edu>
Date: 5/3/18 7:19 AM (GMT-06:00)
To: Randy J Dunn <rdunn@siu.edu>, "Pembrook, Randall" <rpembro@siue.edu>
Cc: William Bradley Colwell <bcolwell@siu.edu>
Subject: RE: Communication from SIU Board Chair Amy Sholar

Thanks, Randy. I am sorry for all of this controversy. Please let me know if there is anything I need to do at this point. Call or text anytime.
Jerry

Jerry Kruse, MD, MSPH
Dean and Provost, SIU School of Medicine I CEO, SIU Medicine
Professor of Family & Community Medicine I Professor of Medical Education
801 N. Rutledge St. I Springfield IL 62794-9620 I 217-545-3625

From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Wednesday, May 02, 2018 4:36 PM
To: Pembrook, Randall <rpembro@siue.edu>; Jerry Kruse <jkruse@siumed.edu>
Cc: William Bradley Colwell <bcolwell@siu.edu>
Subject: FW: Communication from SIU Board Chair Amy Sholar

Please see the statement below issued by Chair Sholar this afternoon as sent to the regular media outlets for SIU. (As you might be aware, it is written in response to an article and editorial which appeared in the April 29 *Southern*.) The Chair wanted to ensure you had access to the communication and you are free to disseminate it to individuals and groups who may have interest in seeing it. Let me know if other questions for now.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office

618.536.3404 I Fax

From: John Anthony Charles [mailto:jcharles@siu.edu]
Sent: Wednesday, May 02, 2018 4:23 PM
To: John Anthony Charles <jcharles@siu.edu>
Subject: Communication from SIU Board Chair Amy Sholar

Below is an open letter to the SIU Community from Board of Trustees Chair Amy Sholar. If you have any questions for Chair Sholar, please email me. Thank you.

An Open Letter to the SIU Community from Board of Trustees Chair Amy Sholar

It was a great honor to be elected to chair the SIU Board of Trustees in February. As I accepted this responsibility, I was determined to serve in this capacity as I have conducted myself in all my personal and professional activities – promoting equality, honest leadership, transparency and fairness. Recently, those qualities have been questioned and I believe that it is necessary to address them and some of the other accusations that have been leveled in recent days.

With regard to equality, I believe SIU is strongest when equal parts of the system are treated equally, and given a fair chance at maximizing their potential to succeed. It was with that in mind that I supported the notion of advancing a discussion of making an initial reallocation of state resources while we await a formal recommendation of what that amount should be changed to, as it surely will be, based on the tremendous growth at SIUE and the fact that we have moved even further away from the longstanding 60/40 split of state funds. I was dismayed and disappointed that some would not even entertain the idea of giving Edwardsville a chance at some of those dollars, especially after Carbondale has relied so heavily on the other campuses to keep its financial ship afloat. If Edwardsville is good enough to be asked to support another campus financially and to ultimately keep within the system, as some have supposed, it should also be good enough to be treated equally.

As far as leadership, there have been accusations critical of the neutral stand the SIU System Office has taken regarding legislation that would separate the system and create individually governed universities. To the contrary, there is no other position that President Dunn and his staff in Springfield could have taken because they received no direction from the Board of Trustees. To me, it seems logical that with such an important issue, it would go without saying that the President and System-level employees would not act

without Board approval. And why did they receive no direction? First, because the SIU Board was not scheduled to meet where a public discussion could be held to provide that direction. And second, while any three trustees could call on me to convene a full meeting of the Board to discuss this in open session, no one evidently saw fit to do that.

Those who would expect the SIU System Office to take a stand simply because they want to do so are not only disrespecting the authority of the current Board, but are furthering the notion that the will of the Trustees from one campus should automatically overrule those of the others'. That is not only unfair, but also wrong, and is just another example of people from one part of the SIU family saying one thing – talking about the need for equal partners in a system, and then doing another – expecting everyone to do want they want. It's that kind of logic that divides and foments distrust amongst the partners we claim are so important to SIU.

We have great leadership in and across the SIU System, so to me it is disingenuous to argue that our System's leadership is ineffective because one campus is struggling, especially when two of the three campuses are flourishing. You can't have it both ways. We need to move away from this arcane thinking that because one campus is older, it must be the first and the best, and that because leadership recognizes success and potential on one (or in this case two) campuses, they are working contrary to the best interests of the other. If we're going to remain a system, we need to accept that we are continuously evolving and that we can't stay in our silos forever.

It has been reported that there is infighting between Board members. Some have even taken their argument to the media in an attempt to sway public opinion. For the sake of transparency, let me say this: As Chair of the Board, my record has been one of providing everyone the opportunity to have a voice in the workings of the university. That's why we took time to give every individual who signed up during the public comments portion of the last Board meeting an opportunity to speak. I believe this helps ensure there is an opportunity for a balance of opinions to be expressed in an open public forum. If individuals consider my efforts at promoting transparency, by allowing the Board to discuss the funding allocation issue in an open meeting as infighting, well, we will have a great deal more infighting, because I am not going to conduct the business of this public university behind closed doors. I will not shy away from an issue simply because some individuals don't support it. We are a public body. We are charged with making tough decisions, and for the first time, ever, in the spirit of transparency I brought to the Board a discussion on the fairness of our funding allocation that the faculty, staff and alumni of SIUE and the Metro East community have been calling for, for a number of years. This is a decision I do not regret.

This discussion has certainly highlighted the need for fairness across the SIU System, but beyond the fairness of a funding allocation, we are at a point where we must have a fair discussion on the future of this System and where, if we go together, we must go. Most importantly, we must have a fair discussion on the strengths and weaknesses of the components that make up the SIU brand. To be fair to our great students and their families and to the amazing individuals who make up our faculty and staff, we need to admit that some parts of SIU are doing better than others and we need to make decisions that maximize the investment we receive from the State. We need SIU Carbondale to find its voice once again, which I believe it can do, but to do that, tough choices must be made—and quickly. However, as Carbondale finds its place in this changing world of higher education, we need to understand that the Edwardsville and Springfield campuses, which have already done so, must be given the tools and resources to go to the next level. Failing to do so weakens those campuses, which as we have seen over the last two years have been the financial backbone of the system.

I recently saw a quote by Adam Grant, who at the age of 28 became the youngest tenured professor at the Wharton School at the University of Pennsylvania, where he was ranked by students as the best professor

at the university from 2011 to 2017. Grant said that “to grow, people need to be challenged.” At this time when we must do everything in our power to grow the SIU campuses, I will challenge us to promote equality, honest leadership, transparency and fairness in all that I do as Board Chair. To do nothing less would be an insult to the great individuals who have come before us.

###

John Charles | **Director of Government & Public Affairs**
Southern Illinois University System
520 S. 2nd St., Ste 2-110 | **Springfield, IL 62701**
(217) 545-8080 | **jcharles@siu.edu**



From: Jerry Kruse <jkruse@siumed.edu>
Sent: Thursday, May 03, 2018 7:26 AM
To: Randy J Dunn
Subject: RE: Communication from SIU Board Chair Amy Sholar

Ok, thanks. Still on the travel circuit, but more time in the schedule now to respond.
Jerry

Jerry Kruse, MD, MSPH
Dean and Provost, SIU School of Medicine I CEO, SIU Medicine
Professor of Family & Community Medicine I Professor of Medical Education
801 N. Rutledge St. I Springfield IL 62794-9620 I 217-545-3625

From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Thursday, May 03, 2018 7:22 AM
To: Jerry Kruse <jkruse@siumed.edu>
Subject: Re: Communication from SIU Board Chair Amy Sholar

Thanks Jerry...has been out there for years and needs to get resolved one way or another. So you are aware, the SJR has it too, in the event you are called for a quote.

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: Jerry Kruse <jkruse@siumed.edu>
Date: 5/3/18 7:19 AM (GMT-06:00)
To: Randy J Dunn <rdunn@siu.edu>, "Pembrook, Randall" <rpembro@siue.edu>
Cc: William Bradley Colwell <bcolwell@siu.edu>
Subject: RE: Communication from SIU Board Chair Amy Sholar

Thanks, Randy. I am sorry for all of this controversy. Please let me know if there is anything I need to do at this point. Call or text anytime.
Jerry

Jerry Kruse, MD, MSPH

Dean and Provost, SIU School of Medicine I CEO, SIU Medicine
Professor of Family & Community Medicine I Professor of Medical Education
801 N. Rutledge St. I Springfield IL 62794-9620 I 217-545-3625

From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Wednesday, May 02, 2018 4:36 PM
To: Pembrook, Randall <rpembro@siue.edu>; Jerry Kruse <jkruse@siumed.edu>
Cc: William Bradley Colwell <bcolwell@siu.edu>
Subject: FW: Communication from SIU Board Chair Amy Sholar

Please see the statement below issued by Chair Sholar this afternoon as sent to the regular media outlets for SIU. (As you might be aware, it is written in response to an article and editorial which appeared in the April 29 *Southern*.) The Chair wanted to ensure you had access to the communication and you are free to disseminate it to individuals and groups who may have interest in seeing it. Let me know if other questions for now.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: John Anthony Charles [mailto:jcharles@siu.edu]
Sent: Wednesday, May 02, 2018 4:23 PM
To: John Anthony Charles <jcharles@siu.edu>
Subject: Communication from SIU Board Chair Amy Sholar

Below is an open letter to the SIU Community from Board of Trustees Chair Amy Sholar. If you have any questions for Chair Sholar, please email me. Thank you.

An Open Letter to the SIU Community from Board of Trustees Chair Amy Sholar

It was a great honor to be elected to chair the SIU Board of Trustees in February. As I accepted this responsibility, I was determined to serve in this capacity as I have conducted myself in all my personal and

professional activities – promoting equality, honest leadership, transparency and fairness. Recently, those qualities have been questioned and I believe that it is necessary to address them and some of the other accusations that have been leveled in recent days.

With regard to equality, I believe SIU is strongest when equal parts of the system are treated equally, and given a fair chance at maximizing their potential to succeed. It was with that in mind that I supported the notion of advancing a discussion of making an initial reallocation of state resources while we await a formal recommendation of what that amount should be changed to, as it surely will be, based on the tremendous growth at SIUE and the fact that we have moved even further away from the longstanding 60/40 split of state funds. I was dismayed and disappointed that some would not even entertain the idea of giving Edwardsville a chance at some of those dollars, especially after Carbondale has relied so heavily on the other campuses to keep its financial ship afloat. If Edwardsville is good enough to be asked to support another campus financially and to ultimately keep within the system, as some have supposed, it should also be good enough to be treated equally.

As far as leadership, there have been accusations critical of the neutral stand the SIU System Office has taken regarding legislation that would separate the system and create individually governed universities. To the contrary, there is no other position that President Dunn and his staff in Springfield could have taken because they received no direction from the Board of Trustees. To me, it seems logical that with such an important issue, it would go without saying that the President and System-level employees would not act without Board approval. And why did they receive no direction? First, because the SIU Board was not scheduled to meet where a public discussion could be held to provide that direction. And second, while any three trustees could call on me to convene a full meeting of the Board to discuss this in open session, no one evidently saw fit to do that.

Those who would expect the SIU System Office to take a stand simply because they want to do so are not only disrespecting the authority of the current Board, but are furthering the notion that the will of the Trustees from one campus should automatically overrule those of the others'. That is not only unfair, but also wrong, and is just another example of people from one part of the SIU family saying one thing – talking about the need for equal partners in a system, and then doing another – expecting everyone to do want they want. It's that kind of logic that divides and foments distrust amongst the partners we claim are so important to SIU.

We have great leadership in and across the SIU System, so to me it is disingenuous to argue that our System's leadership is ineffective because one campus is struggling, especially when two of the three campuses are flourishing. You can't have it both ways. We need to move away from this arcane thinking that because one campus is older, it must be the first and the best, and that because leadership recognizes success and potential on one (or in this case two) campuses, they are working contrary to the best interests of the other. If we're going to remain a system, we need to accept that we are continuously evolving and that we can't stay in our silos forever.

It has been reported that there is infighting between Board members. Some have even taken their argument to the media in an attempt to sway public opinion. For the sake of transparency, let me say this: As Chair of the Board, my record has been one of providing everyone the opportunity to have a voice in the workings of the university. That's why we took time to give every individual who signed up during the public comments portion of the last Board meeting an opportunity to speak. I believe this helps ensure there is an opportunity for a balance of opinions to be expressed in an open public forum. If individuals consider my efforts at promoting transparency, by allowing the Board to discuss the funding allocation issue in an open meeting as infighting, well, we will have a great deal more infighting, because I am not going to conduct the

business of this public university behind closed doors. I will not shy away from an issue simply because some individuals don't support it. We are a public body. We are charged with making tough decisions, and for the first time, ever, in the spirit of transparency I brought to the Board a discussion on the fairness of our funding allocation that the faculty, staff and alumni of SIUE and the Metro East community have been calling for, for a number of years. This is a decision I do not regret.

This discussion has certainly highlighted the need for fairness across the SIU System, but beyond the fairness of a funding allocation, we are at a point where we must have a fair discussion on the future of this System and where, if we go together, we must go. Most importantly, we must have a fair discussion on the strengths and weaknesses of the components that make up the SIU brand. To be fair to our great students and their families and to the amazing individuals who make up our faculty and staff, we need to admit that some parts of SIU are doing better than others and we need to make decisions that maximize the investment we receive from the State. We need SIU Carbondale to find its voice once again, which I believe it can do, but to do that, tough choices must be made—and quickly. However, as Carbondale finds its place in this changing world of higher education, we need to understand that the Edwardsville and Springfield campuses, which have already done so, must be given the tools and resources to go to the next level. Failing to do so weakens those campuses, which as we have seen over the last two years have been the financial backbone of the system.

I recently saw a quote by Adam Grant, who at the age of 28 became the youngest tenured professor at the Wharton School at the University of Pennsylvania, where he was ranked by students as the best professor at the university from 2011 to 2017. Grant said that "to grow, people need to be challenged." At this time when we must do everything in our power to grow the SIU campuses, I will challenge us to promote equality, honest leadership, transparency and fairness in all that I do as Board Chair. To do nothing less would be an insult to the great individuals who have come before us.

###

John Charles | **Director of Government & Public Affairs**
Southern Illinois University System
520 S. 2nd St., Ste 2-110 | **Springfield, IL 62701**
(217) 545-8080 | **jcharles@siu.edu**

SIU Southern Illinois University System
ONE SYSTEM MANY LOCATIONS | STATEWIDE IMPACT

From: Randy J Dunn
Sent: Thursday, May 03, 2018 7:27 AM
To: Jerry Kruse
Subject: Re: Communication from SIU Board Chair Amy Sholar

Ha...indeed. Safe journeys..

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: Jerry Kruse <jkruse@siumed.edu>
Date: 5/3/18 7:25 AM (GMT-06:00)
To: Randy J Dunn <rdunn@siu.edu>
Subject: RE: Communication from SIU Board Chair Amy Sholar

Ok, thanks. Still on the travel circuit, but more time in the schedule now to respond.
Jerry

Jerry Kruse, MD, MSPH

Dean and Provost, SIU School of Medicine I CEO, SIU Medicine
Professor of Family & Community Medicine I Professor of Medical Education
801 N. Rutledge St. I Springfield IL 62794-9620 I 217-545-3625

From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Thursday, May 03, 2018 7:22 AM
To: Jerry Kruse <jkruse@siumed.edu>
Subject: Re: Communication from SIU Board Chair Amy Sholar

Thanks Jerry...has been out there for years and needs to get resolved one way or another. So you are aware, the SJR has it too, in the event you are called for a quote.

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: Jerry Kruse <jkruse@siumed.edu>
Date: 5/3/18 7:19 AM (GMT-06:00)
To: Randy J Dunn <rdunn@siu.edu>, "Pembrook, Randall" <rpembro@siue.edu>

Cc: William Bradley Colwell <bcolwell@siu.edu>
Subject: RE: Communication from SIU Board Chair Amy Sholar

Thanks, Randy. I am sorry for all of this controversy. Please let me know if there is anything I need to do at this point. Call or text anytime.
Jerry

Jerry Kruse, MD, MSPH

Dean and Provost, SIU School of Medicine I CEO, SIU Medicine
Professor of Family & Community Medicine I Professor of Medical Education
801 N. Rutledge St. I Springfield IL 62794-9620 I 217-545-3625

From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Wednesday, May 02, 2018 4:36 PM
To: Pembrook, Randall <rpembro@siue.edu>; Jerry Kruse <jkruse@siumed.edu>
Cc: William Bradley Colwell <bcolwell@siu.edu>
Subject: FW: Communication from SIU Board Chair Amy Sholar

Please see the statement below issued by Chair Sholar this afternoon as sent to the regular media outlets for SIU. (As you might be aware, it is written in response to an article and editorial which appeared in the April 29 *Southern*.) The Chair wanted to ensure you had access to the communication and you are free to disseminate it to individuals and groups who may have interest in seeing it. Let me know if other questions for now.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: John Anthony Charles [mailto:jcharles@siu.edu]
Sent: Wednesday, May 02, 2018 4:23 PM
To: John Anthony Charles <jcharles@siu.edu>
Subject: Communication from SIU Board Chair Amy Sholar

Below is an open letter to the SIU Community from Board of Trustees Chair Amy Sholar. If you have any questions for Chair Sholar, please email me. Thank you.

An Open Letter to the SIU Community from Board of Trustees Chair Amy Sholar

It was a great honor to be elected to chair the SIU Board of Trustees in February. As I accepted this responsibility, I was determined to serve in this capacity as I have conducted myself in all my personal and professional activities – promoting equality, honest leadership, transparency and fairness. Recently, those qualities have been questioned and I believe that it is necessary to address them and some of the other accusations that have been leveled in recent days.

With regard to equality, I believe SIU is strongest when equal parts of the system are treated equally, and given a fair chance at maximizing their potential to succeed. It was with that in mind that I supported the notion of advancing a discussion of making an initial reallocation of state resources while we await a formal recommendation of what that amount should be changed to, as it surely will be, based on the tremendous growth at SIUE and the fact that we have moved even further away from the longstanding 60/40 split of state funds. I was dismayed and disappointed that some would not even entertain the idea of giving Edwardsville a chance at some of those dollars, especially after Carbondale has relied so heavily on the other campuses to keep its financial ship afloat. If Edwardsville is good enough to be asked to support another campus financially and to ultimately keep within the system, as some have supposed, it should also be good enough to be treated equally.

As far as leadership, there have been accusations critical of the neutral stand the SIU System Office has taken regarding legislation that would separate the system and create individually governed universities. To the contrary, there is no other position that President Dunn and his staff in Springfield could have taken because they received no direction from the Board of Trustees. To me, it seems logical that with such an important issue, it would go without saying that the President and System-level employees would not act without Board approval. And why did they receive no direction? First, because the SIU Board was not scheduled to meet where a public discussion could be held to provide that direction. And second, while any three trustees could call on me to convene a full meeting of the Board to discuss this in open session, no one evidently saw fit to do that.

Those who would expect the SIU System Office to take a stand simply because they want to do so are not only disrespecting the authority of the current Board, but are furthering the notion that the will of the Trustees from one campus should automatically overrule those of the others'. That is not only unfair, but also wrong, and is just another example of people from one part of the SIU family saying one thing – talking about the need for equal partners in a system, and then doing another – expecting everyone to do want they want. It's that kind of logic that divides and foments distrust amongst the partners we claim are so important to SIU.

We have great leadership in and across the SIU System, so to me it is disingenuous to argue that our System's leadership is ineffective because one campus is struggling, especially when two of the three

campuses are flourishing. You can't have it both ways. We need to move away from this arcane thinking that because one campus is older, it must be the first and the best, and that because leadership recognizes success and potential on one (or in this case two) campuses, they are working contrary to the best interests of the other. If we're going to remain a system, we need to accept that we are continuously evolving and that we can't stay in our silos forever.

It has been reported that there is infighting between Board members. Some have even taken their argument to the media in an attempt to sway public opinion. For the sake of transparency, let me say this: As Chair of the Board, my record has been one of providing everyone the opportunity to have a voice in the workings of the university. That's why we took time to give every individual who signed up during the public comments portion of the last Board meeting an opportunity to speak. I believe this helps ensure there is an opportunity for a balance of opinions to be expressed in an open public forum. If individuals consider my efforts at promoting transparency, by allowing the Board to discuss the funding allocation issue in an open meeting as infighting, well, we will have a great deal more infighting, because I am not going to conduct the business of this public university behind closed doors. I will not shy away from an issue simply because some individuals don't support it. We are a public body. We are charged with making tough decisions, and for the first time, ever, in the spirit of transparency I brought to the Board a discussion on the fairness of our funding allocation that the faculty, staff and alumni of SIUE and the Metro East community have been calling for, for a number of years. This is a decision I do not regret.

This discussion has certainly highlighted the need for fairness across the SIU System, but beyond the fairness of a funding allocation, we are at a point where we must have a fair discussion on the future of this System and where, if we go together, we must go. Most importantly, we must have a fair discussion on the strengths and weaknesses of the components that make up the SIU brand. To be fair to our great students and their families and to the amazing individuals who make up our faculty and staff, we need to admit that some parts of SIU are doing better than others and we need to make decisions that maximize the investment we receive from the State. We need SIU Carbondale to find its voice once again, which I believe it can do, but to do that, tough choices must be made—and quickly. However, as Carbondale finds its place in this changing world of higher education, we need to understand that the Edwardsville and Springfield campuses, which have already done so, must be given the tools and resources to go to the next level. Failing to do so weakens those campuses, which as we have seen over the last two years have been the financial backbone of the system.

I recently saw a quote by Adam Grant, who at the age of 28 became the youngest tenured professor at the Wharton School at the University of Pennsylvania, where he was ranked by students as the best professor at the university from 2011 to 2017. Grant said that "to grow, people need to be challenged." At this time when we must do everything in our power to grow the SIU campuses, I will challenge us to promote equality, honest leadership, transparency and fairness in all that I do as Board Chair. To do nothing less would be an insult to the great individuals who have come before us.

###

John Charles | **Director of Government & Public Affairs**
Southern Illinois University System
520 S. 2nd St., Ste 2-110 | **Springfield, IL 62701**
(217) 545-8080 | **jcharles@siu.edu**

From: Misty D Whittington <mistyw@siu.edu>
Sent: Thursday, May 03, 2018 9:44 AM
To: Randy J Dunn
Subject: RE: Communication from SIU Board Chair Amy Sholar

Thanks.

Misty Whittington
Executive Secretary
Office of the Board of Trustees
Southern Illinois University
MC 6801
Carbondale, IL 62901
Phone: 618/536-3357
Fax: 618/536-3404
E-mail: mistyw@siu.edu

From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Wednesday, May 02, 2018 5:21 PM
To: Lucas Crater-SIU MED Springfield; Misty D Whittington
Subject: FW: Communication from SIU Board Chair Amy Sholar

So you are both aware of what Chair Sholar released this afternoon.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: John Anthony Charles [mailto:jcharles@siu.edu]
Sent: Wednesday, May 02, 2018 4:23 PM
To: John Anthony Charles <jcharles@siu.edu>
Subject: Communication from SIU Board Chair Amy Sholar

Below is an open letter to the SIU Community from Board of Trustees Chair Amy Sholar. If you have any questions for Chair Sholar, please email me. Thank you.

An Open Letter to the SIU Community from Board of Trustees Chair Amy Sholar

It was a great honor to be elected to chair the SIU Board of Trustees in February. As I accepted this responsibility, I was determined to serve in this capacity as I have conducted myself in all my personal and professional activities – promoting equality, honest leadership, transparency and fairness. Recently, those qualities have been questioned and I believe that it is necessary to address them and some of the other accusations that have been leveled in recent days.

With regard to equality, I believe SIU is strongest when equal parts of the system are treated equally, and given a fair chance at maximizing their potential to succeed. It was with that in mind that I supported the notion of advancing a discussion of making an initial reallocation of state resources while we await a formal recommendation of what that amount should be changed to, as it surely will be, based on the tremendous growth at SIUE and the fact that we have moved even further away from the longstanding 60/40 split of state funds. I was dismayed and disappointed that some would not even entertain the idea of giving Edwardsville a chance at some of those dollars, especially after Carbondale has relied so heavily on the other campuses to keep its financial ship afloat. If Edwardsville is good enough to be asked to support another campus financially and to ultimately keep within the system, as some have supposed, it should also be good enough to be treated equally.

As far as leadership, there have been accusations critical of the neutral stand the SIU System Office has taken regarding legislation that would separate the system and create individually governed universities. To the contrary, there is no other position that President Dunn and his staff in Springfield could have taken because they received no direction from the Board of Trustees. To me, it seems logical that with such an important issue, it would go without saying that the President and System-level employees would not act without Board approval. And why did they receive no direction? First, because the SIU Board was not scheduled to meet where a public discussion could be held to provide that direction. And second, while any three trustees could call on me to convene a full meeting of the Board to discuss this in open session, no one evidently saw fit to do that.

Those who would expect the SIU System Office to take a stand simply because they want to do so are not only disrespecting the authority of the current Board, but are furthering the notion that the will of the Trustees from one campus should automatically overrule those of the others'. That is not only unfair, but also wrong, and is just another example of people from one part of the SIU family saying one thing – talking about the need for equal partners in a system, and then doing another – expecting everyone to do want they want. It's that kind of logic that divides and foments distrust amongst the partners we claim are so important to SIU.

We have great leadership in and across the SIU System, so to me it is disingenuous to argue that our System's leadership is ineffective because one campus is struggling, especially when two of the three

campuses are flourishing. You can't have it both ways. We need to move away from this arcane thinking that because one campus is older, it must be the first and the best, and that because leadership recognizes success and potential on one (or in this case two) campuses, they are working contrary to the best interests of the other. If we're going to remain a system, we need to accept that we are continuously evolving and that we can't stay in our silos forever.

It has been reported that there is infighting between Board members. Some have even taken their argument to the media in an attempt to sway public opinion. For the sake of transparency, let me say this: As Chair of the Board, my record has been one of providing everyone the opportunity to have a voice in the workings of the university. That's why we took time to give every individual who signed up during the public comments portion of the last Board meeting an opportunity to speak. I believe this helps ensure there is an opportunity for a balance of opinions to be expressed in an open public forum. If individuals consider my efforts at promoting transparency, by allowing the Board to discuss the funding allocation issue in an open meeting as infighting, well, we will have a great deal more infighting, because I am not going to conduct the business of this public university behind closed doors. I will not shy away from an issue simply because some individuals don't support it. We are a public body. We are charged with making tough decisions, and for the first time, ever, in the spirit of transparency I brought to the Board a discussion on the fairness of our funding allocation that the faculty, staff and alumni of SIUE and the Metro East community have been calling for, for a number of years. This is a decision I do not regret.

This discussion has certainly highlighted the need for fairness across the SIU System, but beyond the fairness of a funding allocation, we are at a point where we must have a fair discussion on the future of this System and where, if we go together, we must go. Most importantly, we must have a fair discussion on the strengths and weaknesses of the components that make up the SIU brand. To be fair to our great students and their families and to the amazing individuals who make up our faculty and staff, we need to admit that some parts of SIU are doing better than others and we need to make decisions that maximize the investment we receive from the State. We need SIU Carbondale to find its voice once again, which I believe it can do, but to do that, tough choices must be made—and quickly. However, as Carbondale finds its place in this changing world of higher education, we need to understand that the Edwardsville and Springfield campuses, which have already done so, must be given the tools and resources to go to the next level. Failing to do so weakens those campuses, which as we have seen over the last two years have been the financial backbone of the system.

I recently saw a quote by Adam Grant, who at the age of 28 became the youngest tenured professor at the Wharton School at the University of Pennsylvania, where he was ranked by students as the best professor at the university from 2011 to 2017. Grant said that "to grow, people need to be challenged." At this time when we must do everything in our power to grow the SIU campuses, I will challenge us to promote equality, honest leadership, transparency and fairness in all that I do as Board Chair. To do nothing less would be an insult to the great individuals who have come before us.

###

John Charles | **Director of Government & Public Affairs**
Southern Illinois University System
520 S. 2nd St., Ste 2-110 | **Springfield, IL 62701**
(217) 545-8080 | **jcharles@siu.edu**

From: John Anthony Charles <jcharles@siu.edu>
Sent: Thursday, May 03, 2018 10:52 AM
To: Randy J Dunn
Subject: FW: Communication from SIU Board Chair Amy Sholar
Attachments: image001.png; image004.jpg

Something to look for . . .

John Charles | Director of Government & Public Affairs Southern Illinois University System
520 S. 2nd St., Ste 2-110 | Springfield, IL 62701
(217) 545-8080 | jcharles@siu.edu

-----Original Message-----
From: Janis Esch [mailto:Janis.Esch@thesouthern.com]
Sent: Thursday, May 03, 2018 10:50 AM
To: John Anthony Charles
Subject: Re: Communication from SIU Board Chair Amy Sholar

Hi John,

Thanks for checking in—I meant to get back to you last night. I was working on two stories at the time so we decided to save it for the morning. It'll be up before this afternoon. I'll let you know if I have any additional questions for Chair Sholar but I suspect it will be fine. Thank you!

Sent from my iPhone

On May 3, 2018, at 10:43 AM, John Anthony Charles <jcharles@siu.edu<mailto:jcharles@siu.edu>> wrote:

Janis – Just doing some follow-ups in case I get asked by the Chair. Wanted to make sure you received her statement from last night? Thanks.

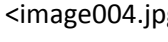
JC

John Charles | Director of Government & Public Affairs Southern Illinois University System
520 S. 2nd St., Ste 2-110 | Springfield, IL 62701
(217) 545-8080 | jcharles@siu.edu<mailto:jcharles@siu.edu>

<image001.png>

From: John Anthony Charles
Sent: Wednesday, May 02, 2018 4:23 PM
To: John Anthony Charles
Subject: Communication from SIU Board Chair Amy Sholar

Below is an open letter to the SIU Community from Board of Trustees Chair Amy Sholar. If you have any questions for Chair Sholar, please email me. Thank you.



An Open Letter to the SIU Community from Board of Trustees Chair Amy Sholar

It was a great honor to be elected to chair the SIU Board of Trustees in February. As I accepted this responsibility, I was determined to serve in this capacity as I have conducted myself in all my personal and professional activities – promoting equality, honest leadership, transparency and fairness. Recently, those qualities have been questioned and I believe that it is necessary to address them and some of the other accusations that have been leveled in recent days.

With regard to equality, I believe SIU is strongest when equal parts of the system are treated equally, and given a fair chance at maximizing their potential to succeed. It was with that in mind that I supported the notion of advancing a discussion of making an initial reallocation of state resources while we await a formal recommendation of what that amount should be changed to, as it surely will be, based on the tremendous growth at SIUE and the fact that we have moved even further away from the longstanding 60/40 split of state funds. I was dismayed and disappointed that some would not even entertain the idea of giving Edwardsville a chance at some of those dollars, especially after Carbondale has relied so heavily on the other campuses to keep its financial ship afloat. If Edwardsville is good enough to be asked to support another campus financially and to ultimately keep within the system, as some have supposed, it should also be good enough to be treated equally.

As far as leadership, there have been accusations critical of the neutral stand the SIU System Office has taken regarding legislation that would separate the system and create individually governed universities. To the contrary, there is no other position that President Dunn and his staff in Springfield could have taken because they received no direction from the Board of Trustees. To me, it seems logical that with such an important issue, it would go without saying that the President and System-level employees would not act without Board approval. And why did they receive no direction? First, because the SIU Board was not scheduled to meet where a public discussion could be held to provide that direction. And second, while any three trustees could call on me to convene a full meeting of the Board to discuss this in open session, no one evidently saw fit to do that.

Those who would expect the SIU System Office to take a stand simply because they want to do so are not only disrespecting the authority of the current Board, but are furthering the notion that the will of the Trustees from one campus should automatically overrule those of the others'. That is not only unfair, but also wrong, and is just another example of people from one part of the SIU family saying one thing – talking about the need for equal partners in a system, and then doing another – expecting everyone to do want they want. It's that kind of logic that divides and foments distrust amongst the partners we claim are so important to SIU.

We have great leadership in and across the SIU System, so to me it is disingenuous to argue that our System's leadership is ineffective because one campus is struggling, especially when two of the three campuses are flourishing. You can't have it both ways. We need to move away from this arcane thinking that because one campus is older, it must be the first and the best, and that because leadership recognizes success and potential on one (or in this case two) campuses, they are working contrary to the best interests of the other. If we're going to remain a system, we need to accept that we are continuously evolving and that we can't stay in our silos forever.

It has been reported that there is infighting between Board members. Some have even taken their argument to the media in an attempt to sway public opinion. For the sake of transparency, let me say this: As Chair of the Board, my record has been one of providing everyone the opportunity to have a voice in the workings of the university. That's why we took time to give every individual who signed up during the public comments portion of the last Board meeting an opportunity to speak. I believe this helps ensure there is an opportunity for a balance of opinions to be expressed in an open public forum. If individuals consider my efforts at promoting transparency, by allowing the Board to discuss the funding allocation issue in an open meeting as infighting, well, we will have a great deal more infighting, because I am not going to conduct the business of this public university behind closed doors. I will not shy away from an issue simply

because some individuals don't support it. We are a public body. We are charged with making tough decisions, and for the first time, ever, in the spirit of transparency I brought to the Board a discussion on the fairness of our funding allocation that the faculty, staff and alumni of SIUE and the Metro East community have been calling for, for a number of years. This is a decision I do not regret.

This discussion has certainly highlighted the need for fairness across the SIU System, but beyond the fairness of a funding allocation, we are at a point where we must have a fair discussion on the future of this System and where, if we go together, we must go. Most importantly, we must have a fair discussion on the strengths and weaknesses of the components that make up the SIU brand. To be fair to our great students and their families and to the amazing individuals who make up our faculty and staff, we need to admit that some parts of SIU are doing better than others and we need to make decisions that maximize the investment we receive from the State. We need SIU Carbondale to find its voice once again, which I believe it can do, but to do that, tough choices must be made—and quickly. However, as Carbondale finds its place in this changing world of higher education, we need to understand that the Edwardsville and Springfield campuses, which have already done so, must be given the tools and resources to go to the next level. Failing to do so weakens those campuses, which as we have seen over the last two years have been the financial backbone of the system.

I recently saw a quote by Adam Grant, who at the age of 28 became the youngest tenured professor at the Wharton School at the University of Pennsylvania, where he was ranked by students as the best professor at the university from 2011 to 2017. Grant said that "to grow, people need to be challenged." At this time when we must do everything in our power to grow the SIU campuses, I will challenge us to promote equality, honest leadership, transparency and fairness in all that I do as Board Chair. To do nothing less would be an insult to the great individuals who have come before us.

###

John Charles | Director of Government & Public Affairs Southern Illinois University System
520 S. 2nd St., Ste 2-110 | Springfield, IL 62701
(217) 545-8080 | jcharles@siu.edu<mailto:jcharles@siu.edu>

From: Randy J Dunn
Sent: Thursday, May 03, 2018 10:54 AM
To: John Anthony Charles
Subject: RE: Communication from SIU Board Chair Amy Sholar

:-)

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

-----Original Message-----
From: John Anthony Charles [mailto:jcharles@siu.edu]
Sent: Thursday, May 03, 2018 10:52 AM
To: Randy J Dunn <rdunn@siu.edu>
Subject: FW: Communication from SIU Board Chair Amy Sholar

Something to look for . . .

John Charles | Director of Government & Public Affairs Southern Illinois University System
520 S. 2nd St., Ste 2-110 | Springfield, IL 62701
(217) 545-8080 | jcharles@siu.edu

-----Original Message-----
From: Janis Esch [mailto:Janis.Esch@thesouthern.com]
Sent: Thursday, May 03, 2018 10:50 AM
To: John Anthony Charles
Subject: Re: Communication from SIU Board Chair Amy Sholar

Hi John,

Thanks for checking in—I meant to get back to you last night. I was working on two stories at the time so we decided to save it for the morning. It'll be up before this afternoon. I'll let you know if I have any additional questions for Chair Sholar but I suspect it will be fine. Thank you!

Sent from my iPhone

On May 3, 2018, at 10:43 AM, John Anthony Charles <jcharles@siu.edu<mailto:jcharles@siu.edu>> wrote:

Janis – Just doing some follow-ups in case I get asked by the Chair. Wanted to make sure you received her statement from last night? Thanks.

JC

John Charles | Director of Government & Public Affairs Southern Illinois University System
520 S. 2nd St., Ste 2-110 | Springfield, IL 62701
(217) 545-8080 | jcharles@siu.edu<mailto:jcharles@siu.edu>

<image001.png>

From: John Anthony Charles
Sent: Wednesday, May 02, 2018 4:23 PM
To: John Anthony Charles
Subject: Communication from SIU Board Chair Amy Sholar

Below is an open letter to the SIU Community from Board of Trustees Chair Amy Sholar. If you have any questions for Chair Sholar, please email me. Thank you.

<image004.jpg>

An Open Letter to the SIU Community from Board of Trustees Chair Amy Sholar

It was a great honor to be elected to chair the SIU Board of Trustees in February. As I accepted this responsibility, I was determined to serve in this capacity as I have conducted myself in all my personal and professional activities – promoting equality, honest leadership, transparency and fairness. Recently, those qualities have been questioned and I believe that it is necessary to address them and some of the other accusations that have been leveled in recent days.

With regard to equality, I believe SIU is strongest when equal parts of the system are treated equally, and given a fair chance at maximizing their potential to succeed. It was with that in mind that I supported the notion of advancing a discussion of making an initial reallocation of state resources while we await a formal recommendation of what that amount should be changed to, as it surely will be, based on the tremendous growth at SIUE and the fact that we have moved even further away from the longstanding 60/40 split of state funds. I was dismayed and disappointed that some would not even entertain the idea of giving Edwardsville a chance at some of those dollars, especially after Carbondale has relied so heavily on the other campuses to keep its financial ship afloat. If Edwardsville is good enough to be asked to support another campus financially and to ultimately keep within the system, as some have supposed, it should also be good enough to be treated equally.

As far as leadership, there have been accusations critical of the neutral stand the SIU System Office has taken regarding legislation that would separate the system and create individually governed universities. To the contrary, there is no other position that President Dunn and his staff in Springfield could have taken because they received no direction from the Board of Trustees. To me, it seems logical that with such an important issue, it would go without saying that the President and System-level employees would not act without Board approval. And why did they receive no direction? First, because the SIU Board was not scheduled to meet where a public discussion could be held to provide that direction. And second, while any three trustees could call on me to convene a full meeting of the Board to discuss this in open session, no one evidently saw fit to do that.

Those who would expect the SIU System Office to take a stand simply because they want to do so are not only disrespecting the authority of the current Board, but are furthering the notion that the will of the Trustees from one campus should automatically overrule those of the others'. That is not only unfair, but also wrong, and is just another example of people from one part of the SIU family saying one thing – talking about the need for equal partners in a system, and then doing another – expecting everyone to do want they want. It's that kind of logic that divides and foments distrust amongst the partners we claim are so important to SIU.

We have great leadership in and across the SIU System, so to me it is disingenuous to argue that our System's leadership is ineffective because one campus is struggling, especially when two of the three campuses are flourishing. You can't have it both ways. We need to move away from this arcane thinking that because one campus is older, it must be the first and the best, and that because leadership recognizes success and potential on one (or in this case two) campuses, they are working contrary to the best interests of the other. If we're going to remain a system, we need to accept that we are continuously evolving and that we can't stay in our silos forever.

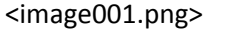
It has been reported that there is infighting between Board members. Some have even taken their argument to the media in an attempt to sway public opinion. For the sake of transparency, let me say this: As Chair of the Board, my record has been one of providing everyone the opportunity to have a voice in the workings of the university. That's why we took time to give every individual who signed up during the public comments portion of the last Board meeting an opportunity to speak. I believe this helps ensure there is an opportunity for a balance of opinions to be expressed in an open public forum. If individuals consider my efforts at promoting transparency, by allowing the Board to discuss the funding allocation issue in an open meeting as infighting, well, we will have a great deal more infighting, because I am not going to conduct the business of this public university behind closed doors. I will not shy away from an issue simply because some individuals don't support it. We are a public body. We are charged with making tough decisions, and for the first time, ever, in the spirit of transparency I brought to the Board a discussion on the fairness of our funding allocation that the faculty, staff and alumni of SIUE and the Metro East community have been calling for, for a number of years. This is a decision I do not regret.

This discussion has certainly highlighted the need for fairness across the SIU System, but beyond the fairness of a funding allocation, we are at a point where we must have a fair discussion on the future of this System and where, if we go together, we must go. Most importantly, we must have a fair discussion on the strengths and weaknesses of the components that make up the SIU brand. To be fair to our great students and their families and to the amazing individuals who make up our faculty and staff, we need to admit that some parts of SIU are doing better than others and we need to make decisions that maximize the investment we receive from the State. We need SIU Carbondale to find its voice once again, which I believe it can do, but to do that, tough choices must be made—and quickly. However, as Carbondale finds its place in this changing world of higher education, we need to understand that the Edwardsville and Springfield campuses, which have already done so, must be given the tools and resources to go to the next level. Failing to do so weakens those campuses, which as we have seen over the last two years have been the financial backbone of the system.

I recently saw a quote by Adam Grant, who at the age of 28 became the youngest tenured professor at the Wharton School at the University of Pennsylvania, where he was ranked by students as the best professor at the university from 2011 to 2017. Grant said that "to grow, people need to be challenged." At this time when we must do everything in our power to grow the SIU campuses, I will challenge us to promote equality, honest leadership, transparency and fairness in all that I do as Board Chair. To do nothing less would be an insult to the great individuals who have come before us.

###

John Charles | Director of Government & Public Affairs Southern Illinois University System
520 S. 2nd St., Ste 2-110 | Springfield, IL 62701
(217) 545-8080 | jcharles@siu.edu<mailto:jcharles@siu.edu>



From: announce-bounces@lists.siue.edu on behalf of McIlhagga, Douglas <dmcilha@siue.edu>
Sent: Thursday, May 03, 2018 12:30 PM
To: announce@lists.siue.edu
Subject: Communication from SIU Board Chair Amy Sholar
Attachments: ATT00001.txt

An Open Letter to the SIU Community from Board of Trustees Chair Amy Sholar

It was a great honor to be elected to chair the SIU Board of Trustees in February. As I accepted this responsibility, I was determined to serve in this capacity as I have conducted myself in all my personal and professional activities – promoting equality, honest leadership, transparency and fairness. Recently, those qualities have been questioned and I believe that it is necessary to address them and some of the other accusations that have been leveled in recent days.

With regard to equality, I believe SIU is strongest when equal parts of the system are treated equally, and given a fair chance at maximizing their potential to succeed. It was with that in mind that I supported the notion of advancing a discussion of making an initial reallocation of state resources while we await a formal recommendation of what that amount should be changed to, as it surely will be, based on the tremendous growth at SIUE and the fact that we have moved even further away from the longstanding 60/40 split of state funds. I was dismayed and disappointed that some would not even entertain the idea of giving Edwardsville a chance at some of those dollars, especially after Carbondale has relied so heavily on the other campuses to keep its financial ship afloat. If Edwardsville is good enough to be asked to support another campus financially and to ultimately keep within the system, as some have supposed, it should also be good enough to be treated equally.

As far as leadership, there have been accusations critical of the neutral stand the SIU System Office has taken regarding legislation that would separate the system and create individually governed universities. To the contrary, there is no other position that President Dunn and his staff in Springfield could have taken because they received no direction from the Board of Trustees. To me, it seems logical that with such an important issue, it would go without saying that the President and System-level employees would not act without Board approval. And why did they receive no direction? First, because the SIU Board was not scheduled to meet where a public discussion could be held to provide that direction. And second, while any three trustees could call on me to convene a full meeting of the Board to discuss this in open session, no one evidently saw fit to do that.

Those who would expect the SIU System Office to take a stand simply because they want to do so are not only disrespecting the authority of the current Board, but are furthering the notion that the will of the Trustees from one campus should automatically overrule those of the others'. That is not only unfair, but also wrong, and is just another example of people from one part of the SIU family saying one thing – talking about the need for equal partners in a system, and then doing another – expecting everyone to do want theywant. It's that kind of logic that divides and foments distrust amongst the partners we claim are so important to SIU.

We have great leadership in and across the SIU System, soto me it is disingenuous to argue that our System's leadership is ineffective because one campus is struggling, especially when two of the three campuses are flourishing. You can't have it both ways. We need to move away from this arcane thinking that because one campus is older, it must be the first and the best, and that because leadership recognizes success and potential on one (or in this case two) campuses, they are working contrary to the best interests of theother. If we're going to remain a system, we need to accept that we are continuously evolving and that we can't stay in our silos forever.

It has been reported that there is infighting between Board members. Some have even taken their argument to the media in an attempt to sway public opinion. For the sake of transparency, let me say this: As Chair of the Board, my record has been one of providing everyone the opportunity to have a voice in the workings of the university. That's why we took time to give every individual who signed up during the public comments portion of the last Board meeting an opportunity to speak. I believe this helps ensure there is an opportunity for a balance of opinions to beexpressed in an open public forum. If individuals consider my efforts at promoting transparency, by allowing the Board to discuss the funding allocation issue in an open meeting as infighting, well, we will have a great deal more infighting, because I am not going to conduct the business of this public university behind closed doors. I will not shy away from an issue simply because some individuals don't support it. We are a public body. We are charged with making tough decisions, and for the first time, ever, in the spirit of transparency I brought to the Board a discussion on the fairness of our funding allocation that the faculty, staff and alumni of SIUE and the Metro East community have been calling for, for a number of years. This is a decision I do not regret.

This discussion has certainly highlighted the need for fairness across the SIU System, but beyond the fairness of a funding allocation, we are at a point where we must have a fair discussion on the future of this System and where, if we go together, we must go. Most importantly, we must have a fair discussion on the strengths and weaknesses of the components that make up the SIU brand. To be fair to our great students and their families and to the amazing individuals who make up our faculty and staff, we need to admit that some parts of SIU are doing better than others and we need to make decisions that maximize the investment we receive from the State. We need SIU Carbondale to find its

voice once again, which I believe it can do, but to do that, tough choices must be made—and quickly. However, as Carbondale finds its place in this changing world of higher education, we need to understand that the Edwardsville and Springfield campuses, which have already done so, must be given the tools and resources to go to the next level. Failing to do so weakens those campuses, which as we have seen over the last two years have been the financial backbone of the system.

I recently saw a quote by Adam Grant, who at the age of 28 became the youngest tenured professor at the Wharton School at the University of Pennsylvania, where he was ranked by students as the best professor at the university from 2011 to 2017. Grant said that "to grow, people need to be challenged." At this time when we must do everything in our power to grow the SIU campuses, I will challenge us to promote equality, honest leadership, transparency and fairness in all that I do as Board Chair. To do nothing less would be an insult to the great individuals who have come before us.

###

John Charles | **Director of Government & Public Affairs**

Southern Illinois University System

520 S. 2nd St., Ste 2-110 | **Springfield, IL 62701**

(217) 545-8080 |**jcharles@siu.edu**

SIU Southern Illinois University System

From: Randy J Dunn
Sent: Thursday, May 03, 2018 4:33 PM
To: Emily.Bastedo@illinois.gov;Katter, Anna
Subject: FW: Chair Sholar's Open Letter (SIU)

Hello Emily and Anna—

Hope you both are doing well and celebrating the fact that spring has finally decided to come to Illinois. Even in the deep southern parts of the state, it's been a long gestation period for my favorite season!

I'm sharing an open letter pasted in below that was released by the Chair of the SIU Board of Trustees, Amy Sholar, yesterday. I believe it's fair to say her writing and dissemination of this document was prompted by a news article and editorial which appeared in last Sunday's (April 29) edition of *The Southern* newspaper. You may have seen those pieces in the media clips which I assume are compiled for the governor's office daily—but if not, the article was based upon the *Vice*-Chair of the Board going to the paper to opine on the governance and leadership of the SIU System. (I can get you the article and accompanying editorial if you haven't seen it.) Too, *The Southern* this afternoon posted a follow-up article, reporting on the release of the Chair's letter.

Unfortunately, what I had predicted would happen prior to the gubernatorial selection of the most recently appointed (Carbondale) Trustee now seems to be exactly playing out. The BOT is a badly divided body at present—and I don't see a clear avenue by which the breach can be repaired, at least for the near-term. And as you have probably figured out by now yourselves, the numerous issues that will continue to surround SIU (e.g., Carbondale chancellor improprieties and competence; internal reallocation of GRF monies from SIUC to SIUE; potential of System dissolution, which at least appears unlikely to move in the House; possibility of Carbondale Trustees pushing for my dismissal; etc. etc.) could all make their way into the larger political debate as we roll into election season.

I'm not sending this to make any request or suggest some specific action to the two of you—rather, I wanted to make sure you both were updated on the status of the organizational unraveling that is going on within SIU right now. As I've talked with Chair Sholar, it may make sense for the four of us to touch base briefly once session is over, and we let things abate a little maybe: Figure out where things go from here, to the extent you guys have any desire for involvement and/or any management of the case going forward. And let me say I absolutely understand if, in the end, the approach taken is instead to simply let the course of water run on this one (the Taoist ideal of "wu wei") and see where it ends up.

My point in sending this is mainly to make sure you are looped in on the most recent developments a la SIU. Thanks and let me know if questions.

Randy

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: John Anthony Charles [mailto:jcharles@siu.edu]
Sent: Wednesday, May 02, 2018 4:23 PM
To: John Anthony Charles <jcharles@siu.edu>

Below is an open letter to the SIU Community from Board of Trustees Chair Amy Sholar. If you have any questions for Chair Sholar, please email me. Thank you.

An Open Letter to the SIU Community from Board of Trustees Chair Amy Sholar

It was a great honor to be elected to chair the SIU Board of Trustees in February. As I accepted this responsibility, I was determined to serve in this capacity as I have conducted myself in all my personal and professional activities – promoting equality, honest leadership, transparency and fairness. Recently, those qualities have been questioned and I believe that it is necessary to address them and some of the other accusations that have been leveled in recent days.

With regard to equality, I believe SIU is strongest when equal parts of the system are treated equally, and given a fair chance at maximizing their potential to succeed. It was with that in mind that I supported the notion of advancing a discussion of making an initial reallocation of state resources while we await a formal recommendation of what that amount should be changed to, as it surely will be, based on the tremendous growth at SIUE and the fact that we have moved even further away from the longstanding 60/40 split of state funds. I was dismayed and disappointed that some would not even entertain the idea of giving Edwardsville a chance at some of those dollars, especially after Carbondale has relied so heavily on the other campuses to keep its financial ship afloat. If Edwardsville is good enough to be asked to support another campus financially and to ultimately keep within the system, as some have supposed, it should also be good enough to be treated equally.

As far as leadership, there have been accusations critical of the neutral stand the SIU System Office has taken regarding legislation that would separate the system and create individually governed universities. To the contrary, there is no other position that President Dunn and his staff in Springfield could have taken because they received no direction from the Board of Trustees. To me, it seems logical that with such an important issue, it would go without saying that the President and System-level employees would not act without Board approval. And why did they receive no direction? First, because the SIU Board was not scheduled to meet where a public discussion could be held to provide that direction. And second, while any

three trustees could call on me to convene a full meeting of the Board to discuss this in open session, no one evidently saw fit to do that.

Those who would expect the SIU System Office to take a stand simply because they want to do so are not only disrespecting the authority of the current Board, but are furthering the notion that the will of the Trustees from one campus should automatically overrule those of the others'. That is not only unfair, but also wrong, and is just another example of people from one part of the SIU family saying one thing – talking about the need for equal partners in a system, and then doing another – expecting everyone to do want they want. It's that kind of logic that divides and foments distrust amongst the partners we claim are so important to SIU.

We have great leadership in and across the SIU System, so to me it is disingenuous to argue that our System's leadership is ineffective because one campus is struggling, especially when two of the three campuses are flourishing. You can't have it both ways. We need to move away from this arcane thinking that because one campus is older, it must be the first and the best, and that because leadership recognizes success and potential on one (or in this case two) campuses, they are working contrary to the best interests of the other. If we're going to remain a system, we need to accept that we are continuously evolving and that we can't stay in our silos forever.

It has been reported that there is infighting between Board members. Some have even taken their argument to the media in an attempt to sway public opinion. For the sake of transparency, let me say this: As Chair of the Board, my record has been one of providing everyone the opportunity to have a voice in the workings of the university. That's why we took time to give every individual who signed up during the public comments portion of the last Board meeting an opportunity to speak. I believe this helps ensure there is an opportunity for a balance of opinions to be expressed in an open public forum. If individuals consider my efforts at promoting transparency, by allowing the Board to discuss the funding allocation issue in an open meeting as infighting, well, we will have a great deal more infighting, because I am not going to conduct the business of this public university behind closed doors. I will not shy away from an issue simply because some individuals don't support it. We are a public body. We are charged with making tough decisions, and for the first time, ever, in the spirit of transparency I brought to the Board a discussion on the fairness of our funding allocation that the faculty, staff and alumni of SIUE and the Metro East community have been calling for, for a number of years. This is a decision I do not regret.

This discussion has certainly highlighted the need for fairness across the SIU System, but beyond the fairness of a funding allocation, we are at a point where we must have a fair discussion on the future of this System and where, if we go together, we must go. Most importantly, we must have a fair discussion on the strengths and weaknesses of the components that make up the SIU brand. To be fair to our great students and their families and to the amazing individuals who make up our faculty and staff, we need to admit that some parts of SIU are doing better than others and we need to make decisions that maximize the investment we receive from the State. We need SIU Carbondale to find its voice once again, which I believe it can do, but to do that, tough choices must be made—and quickly. However, as Carbondale finds its place in this changing world of higher education, we need to understand that the Edwardsville and Springfield campuses, which have already done so, must be given the tools and resources to go to the next level. Failing to do so weakens those campuses, which as we have seen over the last two years have been the financial backbone of the system.

I recently saw a quote by Adam Grant, who at the age of 28 became the youngest tenured professor at the Wharton School at the University of Pennsylvania, where he was ranked by students as the best professor at the university from 2011 to 2017. Grant said that "to grow, people need to be challenged." At this time when we must do everything in our power to grow the SIU campuses, I will challenge us to promote equality,

honest leadership, transparency and fairness in all that I do as Board Chair. To do nothing less would be an insult to the great individuals who have come before us.

###

John Charles | **Director of Government & Public Affairs**
Southern Illinois University System
520 S. 2nd St., Ste 2-110 | **Springfield, IL 62701**
(217) 545-8080 | **jcharles@siu.edu**



From: Randy J Dunn
Sent: Friday, May 04, 2018 11:56 AM
To: John Anthony Charles
Subject: Fwd: Faculty Senate Resolution on Restructuring the SIU System
Attachments: Faculty Senate Resolution on Restructuring SIU System (FS3May2018).pdf

Don't know what media outlets received this but I will talk to Marcus this afternoon I believe. FYI for now.

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: Misty D Whittington <mistyw@siu.edu>
Date: 5/4/18 9:31 AM (GMT-06:00)
To: "Amy Sholar [redacted] "J. Phil Gilbert" [redacted]>, Joel Sambursky [redacted]>, lujanse@siu.edu, Marsha Ryan [redacted]>, Randal Thomas [redacted]>, Samuel Robert Beard [redacted], sportwo@siu.edu, Thomas C Britton <tbritton@law.siu.edu>
Cc: Randy J Dunn <rdunn@siu.edu>
Subject: FW: Faculty Senate Resolution on Restructuring the SIU System

Dear Board Members,

Please find the following note and attached resolution received for you in the Board Office.

Thank you.

Misty

_____

Misty Whittington
Executive Secretary
Office of the Board of Trustees
Southern Illinois University
MC 6801
Carbondale, IL 62901
Phone: 618/536-3357
Fax: 618/536-3404
E-mail: mistyw@siu.edu

-----Original Message-----
From: Agustin, Marcus [mailto:magusti@siue.edu]
Sent: Friday, May 04, 2018 9:14 AM
To: Randy J Dunn; Pembrook, Randall; Misty D Whittington
Cc: Cobb, Denise; Paula Keith; Durr, Kim; Ocepek, Melissa; Kruse, Vicki; Fricke, Gretchen; DeShazer, Ramon; Sabby, Jeffrey; Nastasia, Sorin; larice@siue.edu; Mishra, Suman; Love, Mary; De Meo, Cristina; Kerber, Stephen; Segrist, Dan; Marcus Agustin
Subject: Faculty Senate Resolution on Restructuring the SIU System

Dear Members of the SIU Board of Trustees, President Dunn and Chancellor Pembrook,

Attached is a copy of a Faculty Senate resolution on restructuring the SIU System. The resolution was approved by the SIUE Faculty Senate during our May 3, 2018 meeting. A copy of this resolution will be sent to Governor Bruce Rauner, Senate President John Cullerton, Senate Minority Leader William Brady, House Speaker Michael Madigan, House Minority Leader Jim Durkin, area legislators and government officials, and local media outlets.

Sincerely,
Marcus Agustin
SIUE Faculty Senate President

--
Marcus Agustin, Ph.D.
Professor
Department of Mathematics and Statistics Southern Illinois University Edwardsville Edwardsville, IL 62026
(618) 650-3681

Whereas, Southern Illinois University Edwardsville came into being in 1957 as the result of intense local demand for convenient access to public higher education by the citizens of Southwestern Illinois articulated through the Southwestern Illinois Council for Higher Education and through their elected public officials; and

Whereas, Southern Illinois University Edwardsville is a mature university in 2018 with over 120,000 graduates; and

Whereas, Southern Illinois University Edwardsville has been recognized by the Illinois Board of Higher Education as one of the fastest growing public universities in Illinois, and

Whereas, working within a culture of shared governance, the faculty, staff, and administrators of Southern Illinois University Edwardsville have collaborated to manage their portion of the SIU System budget responsibly, prudently, and successfully; and

Whereas, Southern Illinois University Edwardsville enjoys a positive reputation and is able to market its degree programs successfully in a very competitive environment; and

Whereas enrollment at Southern Illinois University Edwardsville has ***increased*** steadily from 11,808 (total enrollment) and 9,343 (FTE) in Fall 1991 to 13,796 (total enrollment) and 11,523 (FTE) in Fall 2017 resulting in 16.8% and 23.3% **increase** in total enrollment and FTE, respectively; and

Whereas, enrollment at Southern Illinois University Carbondale has ***decreased steadily for a quarter of a century*** from 24,869 (total enrollment) and 20,995 (FTE) in Fall 1991 to 14,554 (total enrollment) and 12,463 (FTE) in Fall 2017 resulting in 41.5% and 40.6% **decrease** in total enrollment and FTE, respectively; and

Whereas, the *Southern Illinoisan* newspaper reports that a senior Southern Illinois University Carbondale administrator informed the SIU System Board of Trustees on Wednesday, December 13, 2017, that Fall 2018 freshman enrollment is projected to sink below 1,000 students; and

Whereas, the faculty, staff, and administrators of Southern Illinois University Edwardsville succeed in delivering a high-quality educational experience in a cost-efficient manner; and

Whereas, Southern Illinois University Edwardsville's rate of return on organized research is 3.2 to 1, with an investment of $2.1 million in state operating funds for research producing external funding of $7.7 million; and

Whereas, Southern Illinois University Edwardsville's average FY 2018 appropriation per student FTE of $4,562 is $2,023 lower than the mean of the other Master's–level Illinois public universities; and

Whereas, enthusiasm and financial support for public higher education by the State of Illinois and by the federal government has declined substantially; and

Whereas, in recent decades, the distribution of the General Revenue Fund state appropriation allocated to the SIU System by the State of Illinois has consistently been at the level of approximately 64% to Carbondale and 36% to Edwardsville, when excluding the allocations to the School of Medicine and to the system office; and

Whereas from the May 10, 2017 Board of Trustees authorization for the loan of unrestricted funds between campuses, the Chancellor of Southern Illinois University Carbondale is "directed to develop a financial sustainability plan of necessary reductions to address the Carbondale campus, excluding the School of Medicine, fiscal crisis"; and

Whereas there is no concrete plan presented that will address the fiscal crisis in the Carbondale campus in a significant manner; and

Whereas, Southern Illinois University Edwardsville Chancellor Randy Pembrook and SIU System President Randy Dunn presented a proposal to the SIU Board of Trustees at their April 12, 2018 meeting to reallocate $5,125,000 from the 2018-2019 system budget to Southern Illinois University Edwardsville as an initial step toward a fair reallocation of the system budget; and

Whereas, a majority of the trustees present voted against the reallocation proposal; and

Whereas, this negative vote has convinced the faculty of Southern Illinois University Edwardsville that SIUE will not receive fair and equal treatment within the SIU System as presently constituted; and

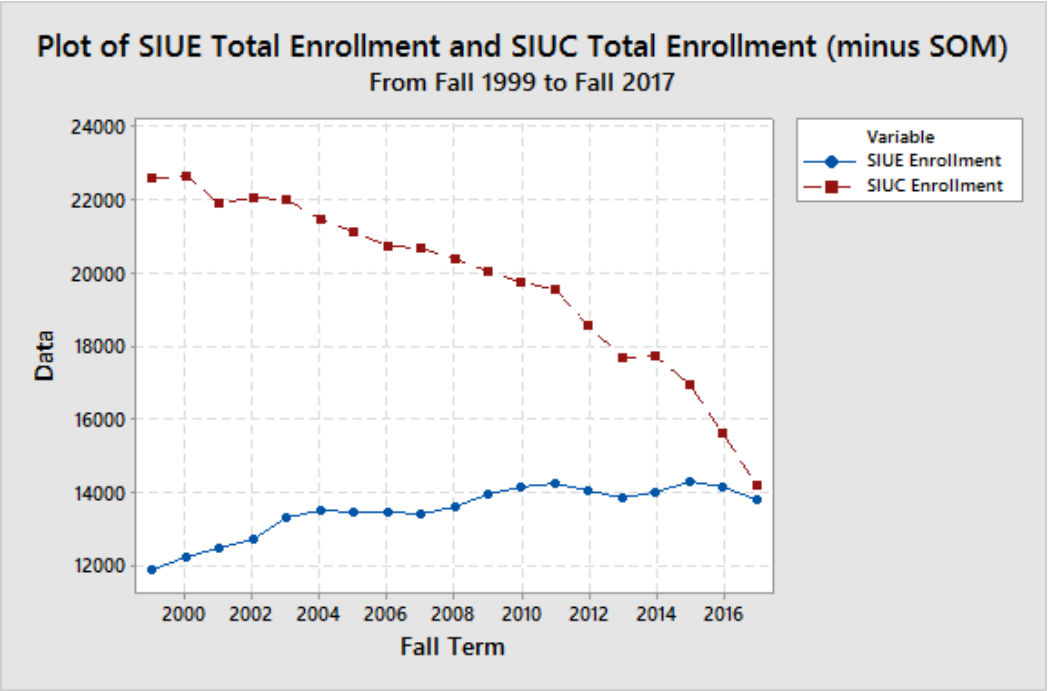
Whereas this negative vote prompted a number of pending legislative proposals regarding the wisdom of continuing the SIU system as presently constituted.

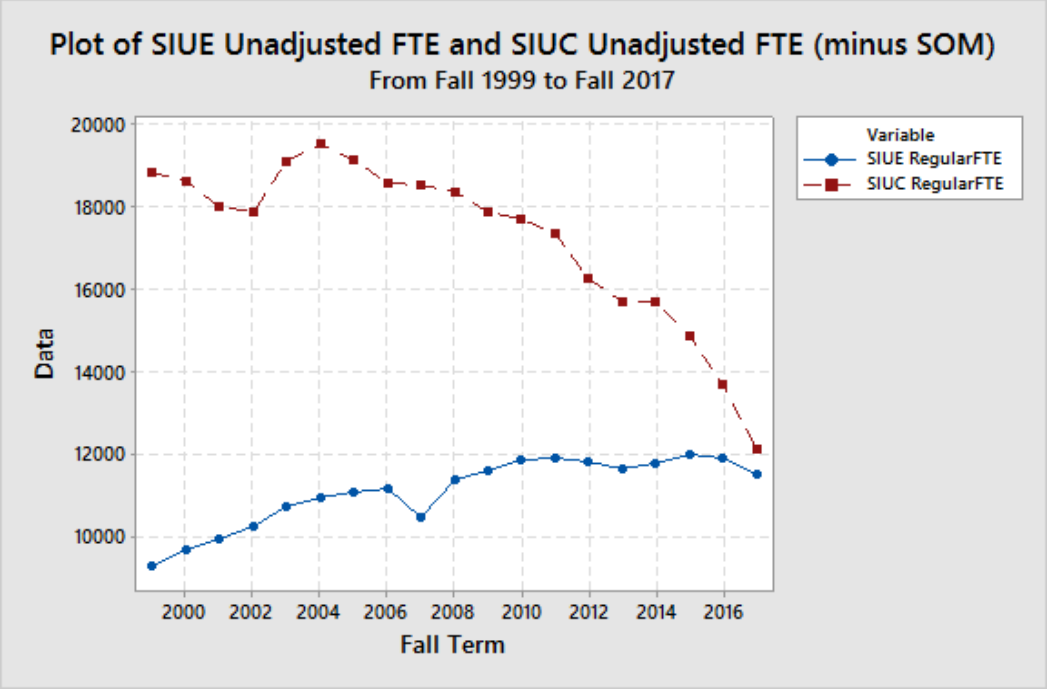
Therefore, the faculty of Southern Illinois University Edwardsville respectfully request the members of the Illinois General Assembly to revise the current SIU System governance and funding structures with the goal of investing state support in those units that manage taxpayers dollars responsibly, prudently, and successfully; and

Therefore, the faculty of Southern Illinois University Edwardsville respectfully request the Illinois General Assembly to:

- Acknowledge that SIUE and SIUC are distinct and equal universities.
- If the SIU system is retained, relocate the SIU System office to Springfield, Illinois.
- Increase the funding allocated to Southern Illinois University Edwardsville.

Appendix 1





Mover: Faculty Senate Executive Committee
Approved: May 3, 2018

From: Yueh-Ting Lee <leey@siu.edu>
Sent: Sunday, May 06, 2018 11:30 PM
To: Randy J Dunn
Subject: CHAIR VC LETTER
Attachments: Draft1 Letter to Board Chair and VC on May 5 2018.docx; Draft 1 appendix on references cited in the letter.docx

Dear President Dunn:

I will appreciate you for your input on this draft letter before I plan to send it off to the Board Chair and VC on Tuesday. Thanks.

Yueh-Ting Lee

May 5, 2018

Dear Chair Amy Sholar and Vice Chair Phil Gilbert:

As the Dean of the Graduate School and Professor of Psychology, I am writing this letter with a sense of urgency and responsibility in the hope that you, as board chair and vice chair, **call for a special board meeting in May or June** with regards to how SIUC and SIUE work together effectively rather than the universities in the SIU system have been competing or fighting internally for limited resources. Enrollment is the most important strategic priority for SIU, at least for SIUC. What we or SIU Board will definitely need is a win-win solution, not lose-lose or win and lose. For a win-win strategy, all SIU leaders (e.g., chancellors who report to SIU president who reports to the SIU Board) will learn how to work collaboratively and effectively for both campuses via mutual respect and mutual compromise or concession. In American higher education, competition gets more and more intense for enrollment and for talented and diverse faculty and students (see Labaree, 2017, Lombardi, 2013). We (both campuses—especially SIUC) should compete externally--nationally and internationally-- with those non-SIU institutions in terms of the overall common goals--e.g., **growing enrollment, promoting academic excellence (or ranking and quality) and diversity (i.e., talented and diverse faculty and students), and boosting Southern Illinois regional economic vitality**.

First, first things first. **Enrollment is our first priority**. We all agree that SIUC needs organizational change, but we should have had well-planned and data-driven realistic strategies and tactics (including enrollment with quality and diversity) that faculty members buy in. We did not have it in 2017-2018. As we know, almost all states' budget has declined for many years based on American higher educational data (see Newfield, 2016), and Illinois State that did not have a budget for almost two consecutive years is very unprecedented. An effective and visionary leader should be entrepreneurial and collaborative by focusing on the first and most important goal (at least for SIUC) **enrollment, enrollment and enrollment** while developing a two or three-year data-driven reorganization plan which faculty and students buy in to enhance enrollment with quality and diversity. Without students or faculty, there is no university (Davidson, 2017; Lombardi, 2013). When I came here three years ago, there were approximately 18,000 students. For various reasons (e.g., no state budget for two years), SIUC lost almost 5000 students. Our Graduate School also lost over 500, but our Grad School strategically focused on tuition-paying masters-level graduate students in those professional programs and increased our tuition-paying students by approximately 4%. As a research institution, most of our graduate students (especially Ph.D. students) received tuition waivers and assistantships (approximately $20M as stipends at SIUC). Unstable state budget in Illinois hurt our Ph.D. graduate enrollment in 2015-2017. Proactively, we worked together with various constituencies and developed a realistic and strategic plan with five goals which were reported to the Graduate Council (Strategic Priority Goal 1 is to increase enrollment; Strategic Priority Goal 2 is to maintain high quality—i.e., support graduate education excellence and student success; Strategic Priority Goal 3 is to promote diversity, equity and communication; Strategic Priority Goal 4 is to advocate and improve graduate education's best practices and efficiencies; and Strategic Priority Goal 5 is to maximize resources and reconnect and engage with graduate alums – see the Graduate Council Website link here https://gradcouncil.siu.edu/_common/documents/minutes/grad%20council%20minutes%2017-18/graduate-council-minutes-7-december-2017.pdf). All our constituencies (including grad faculty and

DRAFT

graduate students) bought into this plan (a detailed copy of this plan available upon request). Based on this strategy direction that can help us to address enrollment concern and diversity need (FYI our diverse graduate student enrollment declining for the past five years after Pat McNair's retirement), we materialized a position "Diversity Coordinator of Graduate Recruitment and Retention" and planned to offer the job to an African female candidate in September 2017. At the last minute, Dr. Carlo Montemagno denied the most critical position for enrollment and diversity, though I expressed my strong concern and disagreement on his decision. I wish he had listened and learned for the benefit of SIUC's graduate enrollment and diversity. More unwisely, he stripped me of my administrative duties in December, which means that he either retaliated against me or made a less thoughtful decision in Fall 2017. Because he had less interest in meeting with me or other deans individually for enrollment, I shared my concerns with President Dunn as Dr. Montemagno's supervisor. I also informed you and other board members of this via an email on February 1, 2018. In brief SIUC must grow its enrollment right now by working with different individuals and constituencies, including working with SIUE and the system office. Everything else will be secondary.

Second, **American research universities** are "**quality engines**" as per President Lombardi (2013) or "**knowledge enterprises"** based on President Crow (see Crow & Dabars, 2015). One of the primary goals for research universities is "to gather inside the university the most research productive faculty, the brightest students and the highest quality and cultural environment achievable (Lombardi, 2013, p. 9). For various reasons, SIUC has been losing talented and diverse faculty for three years especially in 2017-2018. Many bright students transferred elsewhere from SIUC when quality faculty members were recruited away. When the number of high quality faculty decreases, academic programs suffer. When I came here over three years ago, SIUC was ranked No. 152 among all those national research universities. Now SIUC's rank is No. 216 based on U.S. news and World Report (see https://www.usnews.com/best-colleges/southern-illinois-carbondale-1758). Our research expenditure declines every year. With many negative publicities regionally and nationally in Fall 2017 and Spring 2018, it is very sadly predictable that SIUC's **ranking and enrollment may continue to decline**. **Quality and reputation drive enrollment.**

Third, **diversity and affordability are serious concerns** for public research universities (see Davidson, 2017; Labaree, 2017). According to Goldie Blumensky (2015), a senior writer for *the Chronicle of Higher Education*, American higher education is in crisis, at least in two areas—more expensive in tuition and less inclusive for minority or other underserved students at those research universities. How about SIUC? We are no exceptions. We are losing more and more diverse and international students due to increased tuition and no strategic enrollment plan. If diversity and inclusivity mean a welcome learning and working environment, SIUC is the least welcome or inclusive environment among the eight institutions where I have worked in American higher education. Our diverse and talented faculty and students move to other universities as I have seen. Academic diversity programs (e.g., Africana Studies and Women's studies programs) are actually our strong selling points to recruit and retain diverse and talented students. They can help us to attract diverse students to SIUC. In other words, **faculty from diverse backgrounds and academic diversity programs can help us in our enrollment** (e.g., diverse students recruitment and retention).

Fourth, **Southern Illinois regional economy is primarily contingent on enrollment**. President Delyte Morris who is an excellent role model for us always had two goals in his mind—building a school of excellence and improving the quality of life in Southern Illinois (see Mitchell, 1988; *Time*, 1964). Both

DRAFT

goals definitely supported enrollment growth in the 1950s,1960s and 1970s. He knew how to grow enrollment steadily by working with faculty and communities--e.g., forming a committee of 100 regional leaders and high schools' representatives (Mitchell, 1988). SIU once was the biggest employer of the Southern Illinois region. The more students were recruited and retained, the more staff members and faculty members were hired. It was a big economic contribution to the region. Now we are just going to the opposite direction--fewer students and more layoffs of employees. Local businesses hardly survive with fewer students as customers. Many rental properties in Carbondale are empty due to less student tenants. On the SIUC campus (i.e., Southern Hill Drive and Logan Drive), almost 15 to 20 buildings are empty and sadly abandoned. Our main campus houses or apartments are not fully occupied. We have had beautiful classroom buildings but most of classrooms are also half empty. What is the use of the good facility without students? How can we revitalize local or regional economy if fewer and fewer students come here? **Growing enrollment is the key**.

All the four areas listed above are relevant to **enrollment**. Where shall we go from here now? I suggest that you two as Board Chair and Vice Chair consider calling for a special board meeting to discuss the following issues.

1. **SIUC and SIUE are encouraged to compromise and work together, including board members and chancellors.** Here are two proposals. Option 1, for the approved $5.125M, the Board could reconsider re-voting on it—50% for each campus with the condition that SIUC must use this $2.56M for **enrollment** only. Option 2, for the approved $5.125M, the Board could consider re-voting on it—100% of it will go to SIUE who will loan $2.56M to SIUC. Also, the Board could add a stipulation that SIUC can borrow SIUE's $2.56M to invest in SIUC **enrollment** with no interest for Year 1 and with a reasonable interest rate in Year 2, and SIUC will pay it back in two years. Assume that both domestic and international students whom we will recruit will pay a minimal average of $25,000 a year. If SIUC can increase their enrollment by 100 in Year 1, that will be a win-win situation. SIUE still get what they want and SIUC will win support from SIUE. The board members will be more unified for the benefit of the entire system. For the future budgetary re-allocation formula in the system, it will be up to the external consultant's recommendation and the board's approval. In the meanwhile, both chancellors, all board members and others will communicate with their legislators about SIUC-SIUE together, not separation. We can fix the problem we created rather than the legislators do it for us.
2. **The Board might consider allocating some resources** in the budget via the President's office **to support joint programs between SIUC and SIUE** who will depend more on each other by collaboration rather than by separation. Being a Dean of the Grad School, I worked with their counterpart to develop a joint Ph.D program in Environmental Resources and Policy (ERP) between SIUC and SIUE. So far we have had several joint Ph. D. programs (e.g., Engineering, Computer Science, History and ERP). Both Dr. Jerry Weinstein and I had to raise monies to support their annual joint activities. If more joint programs and more engagement between two campuses are created between two campuses, a designated budget from the President will definitely help this cooperation. Several years ago, I even proposed a joint international enrollment plan to recruit graduate students for both SIUC and SIUE. We can make it work if there is a budget in the President's office to support it.
3. **The board could consider creating and giving the best SIUC-SIUE collaborative awards** to employees in joint research, teaching, or services between two campuses. In my observation,

DRAFT

SIUC could learn more from SIUE in terms of enrollment and best leadership and business practices. SIUC leadership teams, faculty and staff members could learn to be more modest (less arrogant) in order to work with SIUE counterparts. Altruism, flexibility, modesty, transparency and gentleness with perseverance (i.e., water-like leadership style) can help in collaborative leadership, management and operation (Chen & Lee, 2008; Lee & Holt, 2018), not arrogance or internal competition or fighting.

4. **The Board could consider making the best use of my time and leadership skill sets for SIUC enrollment and SIUC-SIUE collaboration**. I had served as the Dean of the Colleges of Arts and Sciences elsewhere for several years and have been working for three years as the Dean of the Graduate School at SIUC where I am highly respected by other deans, graduate faculty and graduate students and have had very effective evaluations in the past years. Being a higher education administrator for over 12 years and a professor for 28 years, I care for SIU students and am passionate for SIU enrollment with quality and diversity. With much experience in international and domestic recruitment and student engagement, I am confident that I can help to bring different people and groups together for common goals. This is exactly what SIUC needs now. However, as mentioned above, Dr. Carlo Montemagno stripped me of Grad School's administrative duties—i.e., still as the Dean of the Grad School without authority, while submitting my time sheet and absence request to the Provost office. My dean contracts will not expire until summer 2020. I would like the Board to consider **recovering my administrative duties** so that I can better help SIUC in increasing enrollment with quality and diversity and can better facilitate new collaborative projects between SIUC and SIUE for the rest of two years as per my contract. For example, I can work with or help Ms. Jennifer DeHaemers at SIUC (a recent hire as Associate Vice Chancellor for enrollment) collaboratively and effectively. If we increase at least 200 students (tuition-paying undergraduate and graduate students) in two years, it will increase at least $5M for SIUC rather than I just teach and do research here. With SIU Board's support and my leadership skills and international and American connections, I believe we can help to accomplish this goal via team efforts. My prior administrative experience elsewhere and my three-year engagement and learning here have prepared me to **help in SIUC enrollment and SIUC-SIUE collaboration**—win-win for all of us.

I feel a sense of urgency and responsibility to write this letter to you especially at the moment when there is a crisis now on SIUC campus and also a crisis in the SIU system. For SIUC, there is nothing more important or urgent than to increase enrollment with quality and diversity (by bringing different groups and people together on the same page) and to enhance collaboration with SIUE. I appreciate your time and consideration in calling for a special meeting ASAP to discuss the four suggestions above.

Very Sincerely,

Yueh-Ting Lee, Ph.D.
Dean of the Graduate School and Professor of Psychology

Appendix: References cited in the letter

DRAFT

Draft 1 Appendix on references cited in the letter

Blumenstyk, G. (2015). *American higher education in crisis? What everyone needs to know*. New York, NY: Cambridge University Press.

Chen, C. C., & Lee, Y-T. (2008). *Leadership & management in China: Philosophies, theories and practices.* New York: Cambridge University Press.

Crow, M. & Dabars, W. (2015). *Designing the new American university*. Baltimore, MD: John Hopkins University Press.

Davidson, C. (2017). *The new education: How to revolutionize the university to prepare students for a world in flux*. New York, NY: Basic Books

Labaree, D. (2017). *A perfect mess: The unlikely ascendancy of American higher education*. Chicago, Il: The University of Chicago Press.

Lee, Y-T. & Holt, L.B. (2018). *Dao and Daoist perspectives for scientists, humanists, and practitioners*. New York, NY: Nova Science Publishers, Inc.

Lombardi, J. (2013). *How universities work*. Baltimore, MD: John Hopkins University Press.

Michell, B. (1988). *Delyte Morris of SIU*. Carbondale, IL: Southern Illinois University Press.

Newfield, C. (2016). *The great mistake: How we wrecked public universities and how we can fix them*. Baltimore, MD: John Hopkins University Press.

Time (May 15, 1964), Big voice in little Egypt, p. 61

From: announce-bounces@lists.siue.edu on behalf of McIlhagga, Douglas <dmcilha@siue.edu>
Sent: Monday, May 07, 2018 8:10 AM
To: announce@lists.siue.edu
Subject: Faculty Senate Resolution on Restructuring SIU System
Attachments: ATT00001.txt

To the SIUE Community,

On behalf of the Faculty Senate, I would like to share with you a resolution on restructuring the SIU system that was approved by the Faculty Senate during its May 3, 2018 meeting. A copy of the resolution will be forwarded to the members of the SIU Board of Trustees, SIU President Dunn, Governor Rauner, IL Senate and House leadership, area legislators, and the media.

Whereas, Southern Illinois University Edwardsville came into being in 1957 as the result of intense local demand for convenient access to public higher education by the citizens of Southwestern Illinois articulated through the Southwestern Illinois Council for Higher Education and through their elected public officials; and

Whereas, Southern Illinois University Edwardsville is a mature university in 2018 with over 120,000 graduates; and

Whereas, Southern Illinois University Edwardsville has been recognized by the Illinois Board of Higher Education as one of the fastest growing public universities in Illinois, and

Whereas, working within a culture of shared governance, the faculty, staff, and administrators of Southern Illinois University Edwardsville have collaborated to manage their portion of the SIU System budget responsibly, prudently, and successfully; and

Whereas, Southern Illinois University Edwardsville enjoys a positive reputation and is able to market its degree programs successfully in a very competitive environment; and

Whereas enrollment at Southern Illinois University Edwardsville has ***increased*** steadily from 11,808 (total enrollment) and 9,343 (FTE) in Fall 1991 to 13,796 (total enrollment) and 11,523 (FTE) in Fall 2017 resulting in 16.8% and 23.3% **increase** in total enrollment and FTE, respectively; and

Whereas, enrollment at Southern Illinois University Carbondale has ***decreased steadily for a quarter of a century*** from 24,869 (total enrollment) and 20,995 (FTE) in Fall 1991 to 14,554 (total enrollment) and 12,463 (FTE) in Fall 2017 resulting in 41.5% and 40.6% **decrease** in total enrollment and FTE, respectively; and

Whereas, the *Southern Illinoisan* newspaper reports that a senior Southern Illinois University Carbondale administrator informed the SIU System Board of Trustees on Wednesday, December 13, 2017, that Fall 2018 freshman enrollment is projected to sink below 1,000 students; and

Whereas, the faculty, staff, and administrators of Southern Illinois University Edwardsville succeed in delivering a high-quality educational experience in a cost-efficient manner; and

Whereas, Southern Illinois University Edwardsville's rate of return on organized research is 3.2 to 1, with an investment of $2.1 million in state operating funds for research producing external funding of $7.7 million; and

Whereas, Southern Illinois University Edwardsville's average FY 2018 appropriation per student FTE of $4,562 is $2,023 lower than the mean of the other Master's–level Illinois public universities; and

Whereas, enthusiasm and financial support for public higher education by the State of Illinois and by the federal government has declined substantially; and

Whereas, in recent decades, the distribution of the General Revenue Fund state appropriation allocated to the SIU System by the State of Illinois has consistently been at the level of approximately 64% to Carbondale and 36% to Edwardsville, when excluding the allocations to the School of Medicine and to the system office; and

Whereas from the May 10, 2017 Board of Trustees authorization for the loan of unrestricted funds between campuses, the Chancellor of Southern Illinois University Carbondale is "directed to develop a financial sustainability plan of necessary reductions to address the Carbondale campus, excluding the School of Medicine, fiscal crisis"; and

Whereas there is no concrete plan presented that will address the fiscal crisis in the Carbondale campus in a significant manner; and

Whereas, Southern Illinois University Edwardsville Chancellor Randy Pembrook and SIU System President Randy Dunn presented a proposal to the SIU Board of Trustees at their April 12, 2018 meeting to reallocate $5,125,000 from the 2018-2019 system budget to Southern Illinois University Edwardsville as an initial step toward a fair reallocation of the system budget; and

Whereas, a majority of the trustees present voted against the reallocation proposal; and

Whereas, this negative vote has convinced the faculty of Southern Illinois University Edwardsville that SIUE will not receive fair and equal treatment within the SIU System as presently constituted; and

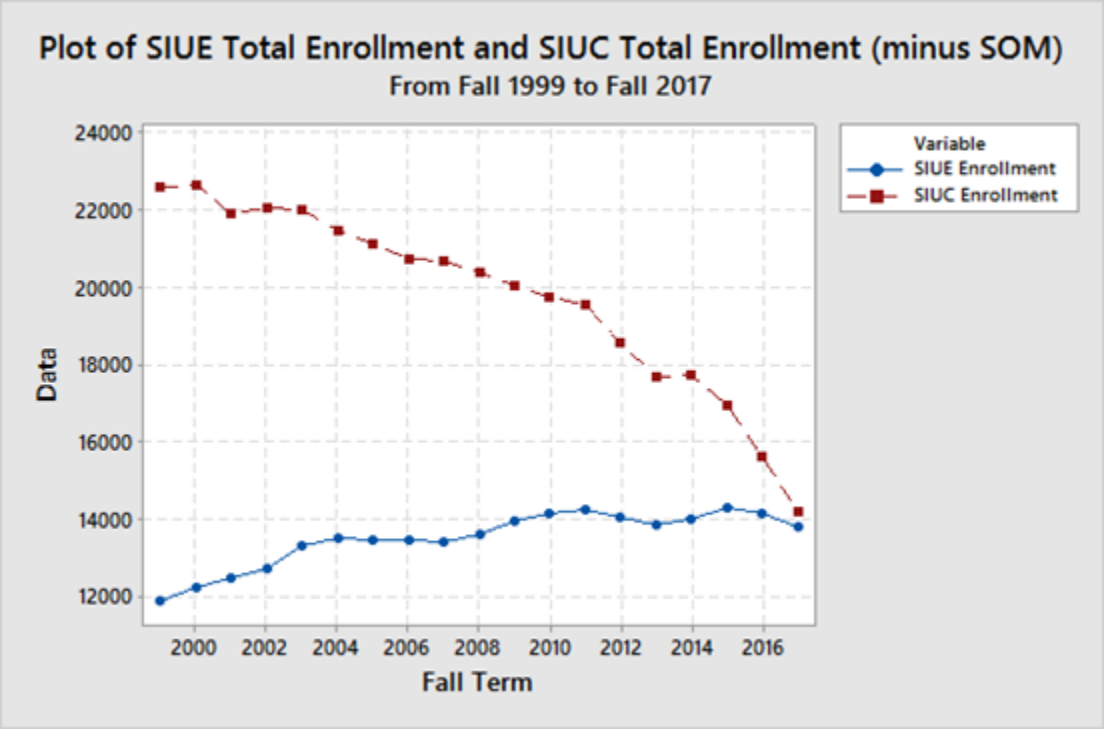
Whereas this negative vote prompted a number of pending legislative proposals regarding the wisdom of continuing the SIU system as presently constituted.

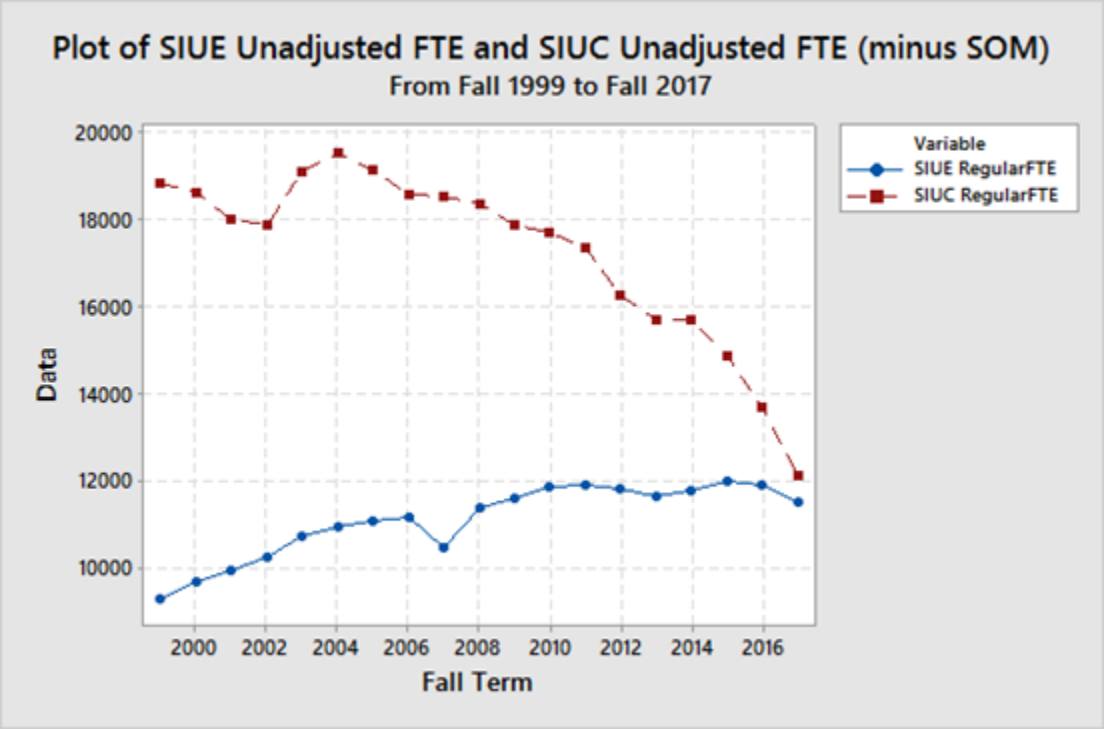
Therefore, the faculty of Southern Illinois University Edwardsville respectfully request the members of the Illinois General Assembly to revise the current SIU System governance and funding structures with the goal of investing state support in those units that manage taxpayers dollars responsibly, prudently, and successfully; and

Therefore, the faculty of Southern Illinois University Edwardsville respectfully request the Illinois General Assembly to:

- Acknowledge that SIUE and SIUC are distinct and equal universities.
- If the SIU system is retained, relocate the SIU System office to Springfield, Illinois.
- Increase the funding allocated to Southern Illinois University Edwardsville.

Appendix 1





Mover: Faculty Senate Executive Committee
Approved: May 3, 2018

Sincerely,
Marcus Agustin
Faculty Senate President

--
Marcus Agustin, Ph.D.
Professor
Department of Mathematics and Statistics
Southern Illinois University Edwardsville
Edwardsville, IL 62026
(618) 650-3681

From: Randy J Dunn
Sent: Thursday, May 10, 2018 3:16 PM
To: Luke Crater (lcrater@siumed.edu)
Subject: Reallocation study proposal
Attachments: Southern Illinois SoW.043018.docx

You want to read through the attached proposal when you get a minute? This would be for the reallocation study. It is as you note a few bucks under the (new) procurement rules dollar threshold requiring an RFP. See if anything gives you pause with the document or otherwise.

Question will be whether I authorize this asap under my existing administrative authority to contract for it, or instead put it onto the May 30 agenda to have the BOT direct as intended with the original motion (which didn't pass). Welcome your thoughts and will be talking to Chair Sholar about it as well, in terms of how she would like to proceed.

Also curious as to whether any thoughts yet re: "advance" letter to CM and the travel policy language presumed to be coming from the SIUF BOD?

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Luke Crater <lcrater@siumed.edu>
Sent: Thursday, May 10, 2018 3:34 PM
To: Randy J Dunn
Subject: RE: Reallocation study proposal

Very fine. Will give this a read.

On the travel approval front- I got the Foundation policy and procedures yesterday and need to give it a look. My instinct is still that it's irrelevant and intent of contract language isn't driven by fund source. But I want to check that there isn't something policy-wise that trips up that thinking.

--
Luke Crater
General Counsel
Office of General Counsel
Southern Illinois University
801 N. Rutledge
P.O. Box 19619
Springfield, Illinois 62794
217/545-9362

This electronic message transmission contains information from the SIU Office of General Counsel that may be privileged and/or confidential. The information is intended for receipt of and use by only authorized addresses. If you are not the intended recipient, please be aware that any disclosure, copying, distribution or use of this transmission or information contained herein is prohibited. If you have received this electronic transmission in error, please delete it and immediately notify this office. Thank you.

-----Original Message-----
From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Thursday, May 10, 2018 3:16 PM
To: Luke Crater <lcrater@siumed.edu>
Subject: Reallocation study proposal

You want to read through the attached proposal when you get a minute? This would be for the reallocation study. It is as you note a few bucks under the (new) procurement rules dollar threshold requiring an RFP. See if anything gives you pause with the document or otherwise.

Question will be whether I authorize this asap under my existing administrative authority to contract for it, or instead put it onto the May 30 agenda to have the BOT direct as intended with the original motion (which didn't pass). Welcome your thoughts and will be talking to Chair Sholar about it as well, in terms of how she would like to proceed.

Also curious as to whether any thoughts yet re: "advance" letter to CM and the travel policy language presumed to be coming from the SIUF BOD?

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Randy J Dunn
Sent: Thursday, May 10, 2018 4:33 PM
To: Luke Crater
Subject: RE: Reallocation study proposal

Got it, just didn't want the issue to get away from us and wasn't sure how quickly they were going to be moving on things at SIUF to make the changes.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

-----Original Message-----
From: Luke Crater [mailto:lcrater@siumed.edu]
Sent: Thursday, May 10, 2018 3:34 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: RE: Reallocation study proposal

Very fine. Will give this a read.

On the travel approval front- I got the Foundation policy and procedures yesterday and need to give it a look. My instinct is still that it's irrelevant and intent of contract language isn't driven by fund source. But I want to check that there isn't something policy-wise that trips up that thinking.

--
Luke Crater
General Counsel
Office of General Counsel
Southern Illinois University
801 N. Rutledge
P.O. Box 19619
Springfield, Illinois 62794
217/545-9362

This electronic message transmission contains information from the SIU Office of General Counsel that may be privileged and/or confidential. The information is intended for receipt of and use by only authorized addresses. If you are not the intended recipient, please be aware that any disclosure, copying, distribution or use of this transmission or information contained herein is prohibited. If you have received this electronic transmission in error, please delete it and immediately notify this office. Thank you.

-----Original Message-----
From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Thursday, May 10, 2018 3:16 PM
To: Luke Crater <lcrater@siumed.edu>

Subject: Reallocation study proposal

You want to read through the attached proposal when you get a minute? This would be for the reallocation study. It is as you note a few bucks under the (new) procurement rules dollar threshold requiring an RFP. See if anything gives you pause with the document or otherwise.

Question will be whether I authorize this asap under my existing administrative authority to contract for it, or instead put it onto the May 30 agenda to have the BOT direct as intended with the original motion (which didn't pass). Welcome your thoughts and will be talking to Chair Sholar about it as well, in terms of how she would like to proceed.

Also curious as to whether any thoughts yet re: "advance" letter to CM and the travel policy language presumed to be coming from the SIUF BOD?

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Luke Crater <lcrater@siumed.edu>
Sent: Friday, May 11, 2018 12:15 PM
To: Randy J Dunn
Subject: RE: Reallocation study proposal

Mr. President,
Saw your subsequent note to BOT regarding this and the related House Resolution, etc. Figured I'd go ahead and give the NCHEMS proposal a look if we end up going ahead.

Really just 2 comments.

Section 7 of their draft agreement mentions that documents/materials become property of the university in the event of early cancellation. As such, I would assume, then, their intent is for the university to similarly own the materials if the engagement goes through to completion. So, would be good for them to just have an explicit provision that university owns the documents/materials that come out of this.

And of course, I recommend section 10 be deleted. Probably a low risk engagement in that regard but by the same token I don't see a need for limitation of damages clause in this instance. If it's any consolation to them- it's never a bad thing to have our standard indemnification and insurance provisions inserted, but I'm not making a strong recommendation to have those in this document, given that so much of the deliverable service is driven by the university.

They should also be prepared to have the state certs included in any PO they are asked to sign- don't know if that will be a big deal for them since they've clearly been in other venues and would assume have probably dealt with requirements of the publics elsewhere.

Let me know if further discussion desired.

Thanks,
Luke

--
Luke Crater
General Counsel
Office of General Counsel
Southern Illinois University
801 N. Rutledge
P.O. Box 19619
Springfield, Illinois 62794
217/545-9362

This electronic message transmission contains information from the SIU Office of General Counsel that may be privileged and/or confidential. The information is intended for receipt of and use by only authorized addresses. If you are not the intended recipient, please be aware that any disclosure, copying, distribution or use of this transmission or information contained herein is prohibited. If you have received this electronic transmission in error, please delete it and immediately notify this office. Thank you.

-----Original Message-----
From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Thursday, May 10, 2018 3:16 PM
To: Luke Crater <lcrater@siumed.edu>
Subject: Reallocation study proposal

You want to read through the attached proposal when you get a minute? This would be for the reallocation study. It is as you note a few bucks under the (new) procurement rules dollar threshold requiring an RFP. See if anything gives you pause with the document or otherwise.

Question will be whether I authorize this asap under my existing administrative authority to contract for it, or instead put it onto the May 30 agenda to have the BOT direct as intended with the original motion (which didn't pass). Welcome your thoughts and will be talking to Chair Sholar about it as well, in terms of how she would like to proceed.

Also curious as to whether any thoughts yet re: "advance" letter to CM and the travel policy language presumed to be coming from the SIUF BOD?

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Randy J Dunn
Sent: Friday, May 11, 2018 12:33 PM
To: Luke Crater
Subject: RE: Reallocation study proposal

Much obliged. Will see if Amy hears anything from her colleagues and then go from there.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

-----Original Message-----
From: Luke Crater [mailto:lcrater@siumed.edu]
Sent: Friday, May 11, 2018 12:15 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: RE: Reallocation study proposal

Mr. President,
Saw your subsequent note to BOT regarding this and the related House Resolution, etc. Figured I'd go ahead and give the NCHEMS proposal a look if we end up going ahead.

Really just 2 comments.

Section 7 of their draft agreement mentions that documents/materials become property of the university in the event of early cancellation. As such, I would assume, then, their intent is for the university to similarly own the materials if the engagement goes through to completion. So, would be good for them to just have an explicit provision that university owns the documents/materials that come out of this.

And of course, I recommend section 10 be deleted. Probably a low risk engagement in that regard but by the same token I don't see a need for limitation of damages clause in this instance. If it's any consolation to them- it's never a bad thing to have our standard indemnification and insurance provisions inserted, but I'm not making a strong recommendation to have those in this document, given that so much of the deliverable service is driven by the university.

They should also be prepared to have the state certs included in any PO they are asked to sign- don't know if that will be a big deal for them since they've clearly been in other venues and would assume have probably dealt with requirements of the publics elsewhere.

Let me know if further discussion desired.

Thanks,
Luke

--
Luke Crater

General Counsel
Office of General Counsel
Southern Illinois University
801 N. Rutledge
P.O. Box 19619
Springfield, Illinois 62794
217/545-9362

This electronic message transmission contains information from the SIU Office of General Counsel that may be privileged and/or confidential. The information is intended for receipt of and use by only authorized addresses. If you are not the intended recipient, please be aware that any disclosure, copying, distribution or use of this transmission or information contained herein is prohibited. If you have received this electronic transmission in error, please delete it and immediately notify this office. Thank you.

-----Original Message-----
From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Thursday, May 10, 2018 3:16 PM
To: Luke Crater <lcrater@siumed.edu>
Subject: Reallocation study proposal

You want to read through the attached proposal when you get a minute? This would be for the reallocation study. It is as you note a few bucks under the (new) procurement rules dollar threshold requiring an RFP. See if anything gives you pause with the document or otherwise.

Question will be whether I authorize this asap under my existing administrative authority to contract for it, or instead put it onto the May 30 agenda to have the BOT direct as intended with the original motion (which didn't pass). Welcome your thoughts and will be talking to Chair Sholar about it as well, in terms of how she would like to proceed.

Also curious as to whether any thoughts yet re: "advance" letter to CM and the travel policy language presumed to be coming from the SIUF BOD?

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Jerry Becker <jbecker@siu.edu>
Sent: Saturday, May 12, 2018 4:16 PM
To: JERRY-P-BECKER-SIU-L
Subject: Bryant voices opposition to SIU split

****
From The Southern Illinoisan, Saturday, May 12, 2018. SEE http://thesouthern.com/news/local/siu/bryant-voices-opposition-to-siu-split-stuart-calls-for-ibhe/article_9a0ae9f9-23aa-59e3-8276-60580c4a9da5.html
****

Bryant voices opposition to SIU split; Stuart calls for IBHE study of campus funding change

By K. Janis Esch

SIDEBAR PHOTO: State Rep. Terri Bryant, R-Murphysboro, speaks out against a package of SIU-related bills on the House floor in Springfield on Thursday. Provided

---

SPRINGFIELD - State Rep. Terri Bryant, R-Murphysboro, is reiterating her opposition to a package of bills that seek to change Southern Illinois University's organizational structure.

HB 1292, 1294 and 5860 were introduced by State Reps. Jay Hoffman, D-Swansea; Katie Stuart, D-Edwardsville; Monica Bristow, D-Godfrey; and LaToya Greenwood, D-East St. Louis after an attempt to rework SIU's funding formula failed to pass the Board of Trustees in April.

One bill would separate the SIU campuses by creating separate boards of trustees for Carbondale and Edwardsville; another would require equal state appropriations funding for each campus; and a third would mandate an equal number of SIUC and SIUE alumni on the SIU Board of Trustees.

Bryant spoke out against the legislation on the floor of the House of Representatives Thursday, calling the bills "a direct attack on Southern Illinois University Carbondale."

"SIU Carbondale is a nationally accredited research university, one of only two in Illinois. Š I believe that the Democrat-sponsored attack on SIU Carbondale willfully ignores the importance of the research that is performed at SIUC," Bryant said.

The bills passed the House Higher Education Committee on April 19 and are awaiting a second reading.

"As a Murphysboro resident, as a proud supporter of SIUC, and as a member of the House Higher Ed Committee, I firmly believe that Southern Illinois University will be healthier and more attractive as a cohesive unit, and I believe splitting the system apart will weaken it," Bryant said.

In her remarks, Bryant cast doubt on the claims that the Edwardsville campus is growing exponentially, and she called for an independent, external study on funding allocation between the two campuses - something Stuart also requested this week, but for different reasons.

"I want the Edwardsville campus to be recognized for the growth and accomplishments they have attained. Recent enrollment trends have seen Edwardsville growing and on the path to exceeding enrollments at Carbondale, and state-funded support should reflect that changing reality," Stuart said in a news release.

She said Edwardsville is now a residential campus and has spurred growth in the city and surrounding area.

"I believe it is time to look at a change to the governance and funding of the Southern Illinois University system that creates a fair system for our students, and an independent study is the first step we need in the process," Stuart said.

Janis Esch is a reporter covering higher education. janis.esch@thesouthern.com -- 618-351-5082 -- On Twitter: @janis_eschSI

****

- -

Jerry P. Becker
Department of Curriculum & Instruction
College of Education and Human Services
Southern Illinois University Carbondale
625 Wham Drive / MC 4610
Carbondale, Illinois 62901

From: Judge Gilbert [redacted]
Sent: Tuesday, May 15, 2018 10:12 AM
To: [redacted]
Cc: Randy J Dunn
Subject: Fwd: UPDATE: SIU Bills; HR1051; Reallocation Study
Attachments: 10000HR1051lv.pdf

Amy, in response to President Dunn's email regarding NCHEMS, I agree we need to wait until the end of the session to see where all this pending legislation goes.

Phil

Begin forwarded message:

> **From:** Randy J Dunn <rdunn@siu.edu>
> **Date:** May 10, 2018 at 6:22:43 PM CDT
> **To:** Randy J Dunn <rdunn@siu.edu>
> **Cc:** Misty D Whittington <mistyw@siu.edu>, Lucas Crater-SIU MED Springfield <lcrater@siumed.edu>
> **Subject: UPDATE: SIU Bills; HR1051; Reallocation Study**
>
> THIS IS A PRIVATE MANAGEMENT COMMUNICATION INTENDED TO PROVIDE INFORMATION SOLELY FOR THE READING AND USE OF THE SIU BOARD OF TRUSTEES AND THOSE STAFF INCLUDED IN ITS DISTRIBUTION.
>
> **Board of Trustees—**
>
> This communication is to bring you up-to-date on a few developments with regard to the three "SIU bills" and the reallocation study.
>
> To begin, all three bills have had their final action deadline in the House extended to May 25. The system dissolution bill is on 3rd reading, while the board reconstitution and equal appropriation bills are on 2nd reading.
>
> Additionally, a resolution was filed in the House on Monday—HR1051 introduced by Rep. Katie Stuart—that requests the Illinois Board of Higher Education to conduct a study on the governance structure of the SIU system. The full text of the resolution is attached, and in suggesting topic areas for the study, the resolution ties back to the content of the original three bills filed in April.
>
> Which brings me to the last issue:
>
> After researching this and engaging in the requisite calls and discussions, I think we have an external agency that could undertake the full-blown reallocation study. The name of the group is NCHEMS—the National Center for Higher Education Management Systems (www.nchems.org)–and they have done similar work in other locales. The state HIED agency in Kentucky hired this organization to do a resource cost model analysis during the time I was at

Murray State, and while I didn't work directly with the firm on that project, they delivered a final report that was comprehensive, on-time, and in-budget.

The two NCHEMS staff who would be assigned to us for this task have provided a scope of work and contract/proposal which I am having Luke Crater review at this time. Luke will run the traps on those documents, but it appears that their pricing for the project would come in just under the Illinois bid threshold ($100K) that would require us to do a formal request-for-proposals...with the concomitant time and hoops accompanying that process (e.g., involvement of state procurement staff, postings, having a committee to review and score proposals, etc.). I want to see what Luke opines, but this does appear to be provide for a more rapid response to get the process underway. But certainly, we can go through a formal procurement if Trustees have greater comfort in doing so.

But here is another question to ponder: Assuming Luke gives the all-clear on this direct award, and there are no Trustee concerns with it, then I could use my existing administrative authority to go ahead, execute the contract with NCHEMS, and get things underway as soon as practicable. However, given HR1051 as referenced above, it may be the case that the IBHE would have the responsibility shifted to it under the resolution (which has not yet passed, remember) to take on this same work *on their dime*, saving SIU the cost of the NCHEMS study. It is not known if the IBHE would have to hire an external consultant as well to get this pulled off, or instead do the work with internal staff (which frankly gives me pause). And even if the IBHE does undertake the reallocation research by whatever means—external consultant or internal staffers—it may still make good sense for us to have a second analysis anyway (i.e., by NCHEMS) to have a point of comparison...let alone a back-up plan if the IBHE can't get this done for whatever reason.

Sorry to make this complicated, but it could make sense I suppose to wait until the end of the legislative session and see where we are given this recent introduction of a possible IBHE role, per the pending House resolution—though if Trustees are comfortable with me moving forward now no matter how that turns out (once Luke gives his blessing to the NCHEMS proposal), you may want to make individual contact with Chair Sholar and let that be known so I know if I should proceed. We can also share the draft engagement documents from NCHEMS if anyone wishes to review those.

I'll check in with Amy on this by the middle of next week, but if you have more specific questions in the meantime, please let me know.

Randy

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Heth, David <dheth@siue.edu>
Sent: Tuesday, May 15, 2018 5:26 PM
To: Randy J Dunn
Subject: RE: Inside Higher Ed Opinion Piece

Thanks for sharing your thoughts. For years I had recommended to the SIUE Faculty and Staff Senates against pushing for a reallocation of appropriation. I thought it inappropriate to kick someone when they're down. But I've changed my mind because, unfortunately, I see Carbondale's resurrection as unlikely. Hope I'm wrong….

From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Tuesday, May 15, 2018 4:30 PM
To: Heth, David
Subject: Re: Inside Higher Ed Opinion Piece

SPI = Springfield.

I go back and forth on the free cc piece too.

Don't know where the BOT and governance stuff is ultimately going to go--or if the Carbondale Trustees can get me fired, which may their primary goal at this point!--but it is past time to get this funding worked through and made equitable. An early-phase small fix was more than justified in April, but politics intervened as it is usually wont to do. We'll see where it all ends up...

Good to hear from you! RD

Sent from my iPad

On May 15, 2018, at 3:33 PM, Heth, David <dheth@siue.edu> wrote:

> SPI?
>
> When the Founders established free education, I don't know how much education they intended. It has morphed into free secondary education. Maybe it should continue to morph into free cc education. Despite my aversion to socialism's fostering dependence on government, I'm trying to keep an open mind. Perhaps the benefits to society would outweigh the public cost.
>
> Thanks for the well-wishes. I, in turn, wish you well in grappling with Board issues. I admire your adherence to principle, ethics, and fairness.
>
> Warm regards,
>
> Dave
>
> ---
>
> **From:** Randy J Dunn [mailto:rdunn@siu.edu]
> **Sent:** Tuesday, May 15, 2018 2:40 PM
> **To:** Heth, David
> **Subject:** Re: Inside Higher Ed Opinion Piece

Thanks for sending...I'm of 2 minds on the free cc deal. Most of those state plans also subsidize (inappropriately, in my view) those families who can well afford to pay an in-district cc tuition. But can't argue with the author's overall premise.

SPI has about 2 weeks to figure out a budget. Close to an entire lifetime here!!

Hope all is well and you're going to do at least a couple of fun things this summer...

Randy

Sent from my iPad

On May 15, 2018, at 2:05 PM, Heth, David <dheth@siue.edu> wrote:

> Randy,
>
> Here's an IHE blog post from a community college dean. It includes novel (to me) phrasing of arguments for restoring state funding for higher education.
>
> Good luck at the Capitol!
>
> Dave

It Doesn't Just Seem Harder...

> Student budgets and college budgets.

By

Matt Reed

May 14, 2018
11 COMMENTS

A tweet last week caught a bit of fire, so I thought it might be worth revisiting. Last week we had graduation, and we gave a Distinguished Alumnus award to a graduate who has gone on to achieve great things. A professor introduced me to her the day before; she mentioned that when she started in 1978, tuition was $6 per credit. (To be fair, someone on campus suggested that she might have been rounding down…) I found an inflation calculator online, which converted six dollars in 1978 money to twenty-three dollars now. Our current tuition is $135 per credit.

The national minimum wage in 1978 was $2.35 per hour. At six dollars per credit, and 15 credits per term, you could cover full-time

tuition in just over 38 hours of work. Over 15 weeks, that's about 2 ½ hours per week. Pretty doable, I think. That leaves out fees, books, and living expenses, but it's a good baseline.

The minimum wage in New Jersey in 2018 is $8.60 per hour. At 135 dollars per credit, and 15 credits per term, you could cover full-time tuition in just over 235 hours of work. That's almost 16 hours per week.

It doesn't just _seem_ harder than it used to be. It actually is. Looking only at tuition and minimum wage, it's over six times harder. And that's before accounting for faster-than-inflation increases in the cost of textbooks and rental housing.

Robert Kelchen did a quick analysis showing that one of the usual villains in the narrative about tuition -- so-called "administrative bloat" -- is badly overstated, to the extent that it exists at all. The community college sector in particular has been parsimonious, often to a counterproductive level, in parceling out administrative positions. Spending in that area has been flat for years, despite increases in the need for staffing in IT, financial aid, and disability services, among others. That means that the remaining staff is doing more with less.

(A few years ago, I saw a piece that narrowed down so-called "administrative bloat" to the research university sector, and specifically to universities with teaching hospitals attached. That was because every single hospital employee was counted as "administrative." It's measurement error.)

We know it's not primarily a function of inflated faculty salaries, either. A quick comparison of adjunct percentages over the years puts that one to rest quickly.

As longtime readers know, I believe that Baumol's Cost Disease is an inexorable factor. That's true directly, through the educational enterprise measured in seat time, and indirectly, through the cost of health insurance for employees and the institution.

Health insurance is clearly a driver. But tuition increases don't only reflect cost increases. They also reflect subsidy decreases, after inflation.

Locally, for example, state aid has been flat - in nominal terms - for twenty years. County aid is actually lower now than it was ten years ago, even before adjusting for inflation. Cost-shifting from the polity to the students has had a tremendous impact. If you prefer to think in generational terms, you could say that the Boomers who benefitted from heavy tuition subsidies have chosen not to pay it forward to the generations that followed. If you prefer to think in class terms, the downward distribution of the tax burden has lightened the load remarkably on people who least need the load lightened...

I mention all of this in defense of current students. Millennial-bashing is great sport in some circles, but I can't help but notice how much harder they're working than either the Boomers or the X'ers had to. Most of our students work at least 30 hours per week for pay outside of class, often skimming off some of their pay to support their families, rather than the other way around. Our systems and expectations weren't built for that, but there it is. As a society, we're eating our young. That is not a sign of health, and it is not sustainable.

In this context, the call for "free community college" can be read as calling for restoring intergenerational justice. It's an attempt to give current students something approaching the deal that their forerunners got. It's both a moral cause -- fair is fair -- and a pragmatic one; we will not be able to sustain the productivity increases needed to support all those retirees if we don't educate the young. It simply will not happen.

Free tuition, OER, and basic needs support are ways to take some of the economic pressure off, to allow students to be students. I'd love to see more students be able to reduce the hours they have to work for pay and still be able to take care of themselves. The move away from a humane model has been gradual enough to seem inevitable or natural, but it isn't; it's a choice. It's a choice we can make differently.

When the alumna told me what she paid, I laughed and said "wow!" I'd love to get to a point at which it wouldn't seem unbelievable.

From: Randy J Dunn
Sent: Tuesday, May 15, 2018 6:28 PM
To: Heth, David
Subject: Re: Inside Higher Ed Opinion Piece

Unfortunately, I cannot disagree with your assessment. It has become time to ratchet things up because Catbondale will be a decade long project. SIUE shouldn't have to wait that long for basic fairness.

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: "Heth, David" <dheth@siue.edu>
Date: 5/15/18 5:25 PM (GMT-06:00)
To: Randy J Dunn <rdunn@siu.edu>
Subject: RE: Inside Higher Ed Opinion Piece

Thanks for sharing your thoughts. For years I had recommended to the SIUE Faculty and Staff Senates against pushing for a reallocation of appropriation. I thought it inappropriate to kick someone when they're down. But I've changed my mind because, unfortunately, I see Carbondale's resurrection as unlikely. Hope I'm wrong….

From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Tuesday, May 15, 2018 4:30 PM
To: Heth, David
Subject: Re: Inside Higher Ed Opinion Piece

SPI = Springfield.

I go back and forth on the free cc piece too.

Don't know where the BOT and governance stuff is ultimately going to go--or if the Carbondale Trustees can get me fired, which may their primary goal at this point!--but it is past time to get this funding worked through and made equitable. An early-phase small fix was more than justified in April, but politics intervened as it is usually wont to do. We'll see where it all ends up...

Good to hear from you! RD

Sent from my iPad

On May 15, 2018, at 3:33 PM, Heth, David <dheth@siue.edu> wrote:

SPI?

When the Founders established free education, I don't know how much education they intended. It has morphed into free secondary education. Maybe it should continue to morph into free cc education. Despite my aversion to socialism's fostering dependence on government, I'm trying to keep an open mind. Perhaps the benefits to society would outweigh the public cost.

Thanks for the well-wishes. I, in turn, wish you well in grappling with Board issues. I admire your adherence to principle, ethics, and fairness.

Warm regards,

Dave

From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Tuesday, May 15, 2018 2:40 PM
To: Heth, David
Subject: Re: Inside Higher Ed Opinion Piece

Thanks for sending...I'm of 2 minds on the free cc deal. Most of those state plans also subsidize (inappropriately, in my view) those families who can well afford to pay an in-district cc tuition. But can't argue with the author's overall premise.

SPI has about 2 weeks to figure out a budget. Close to an entire lifetime here!!

Hope all is well and you're going to do at least a couple of fun things this summer...

Randy

Sent from my iPad

On May 15, 2018, at 2:05 PM, Heth, David <dheth@siue.edu> wrote:

> Randy,
>
> Here's an IHE blog post from a community college dean. It includes novel (to me) phrasing of arguments for restoring state funding for higher education.
>
> Good luck at the Capitol!
>
> Dave

It Doesn't Just Seem Harder...

> Student budgets and college budgets.

By

Matt Reed

May 14, 2018
11 COMMENTS

A tweet last week caught a bit of fire, so I thought it might be worth revisiting. Last week we had graduation, and we gave a Distinguished Alumnus award to a graduate who has gone on to achieve great things. A professor introduced me to her the day before; she mentioned that when she started in 1978, tuition was $6 per credit. (To be fair, someone on campus suggested that she might have been rounding down…) I found an inflation calculator online, which converted six dollars in 1978 money to twenty-three dollars now. Our current tuition is $135 per credit.

The national minimum wage in 1978 was $2.35 per hour. At six dollars per credit, and 15 credits per term, you could cover full-time tuition in just over 38 hours of work. Over 15 weeks, that's about 2 ½ hours per week. Pretty doable, I think. That leaves out fees, books, and living expenses, but it's a good baseline.

The minimum wage in New Jersey in 2018 is $8.60 per hour. At 135 dollars per credit, and 15 credits per term, you could cover full-time tuition in just over 235 hours of work. That's almost 16 hours per week.

It doesn't just _seem_ harder than it used to be. It actually is. Looking only at tuition and minimum wage, it's over six times harder. And that's before accounting for faster-than-inflation increases in the cost of textbooks and rental housing.

Robert Kelchen did a quick analysis showing that one of the usual villains in the narrative about tuition -- so-called "administrative bloat" -- is badly overstated, to the extent that it exists at all. The community college sector in particular has been parsimonious, often to a counterproductive level, in parceling out administrative positions. Spending in that area has been flat for years, despite increases in the need for staffing in IT, financial aid, and disability services, among others. That means that the remaining staff is doing more with less.

(A few years ago, I saw a piece that narrowed down so-called "administrative bloat" to the research university sector, and

specifically to universities with teaching hospitals attached. That was because every single hospital employee was counted as "administrative." It's measurement error.)

We know it's not primarily a function of inflated faculty salaries, either. A quick comparison of adjunct percentages over the years puts that one to rest quickly.

As longtime readers know, I believe that Baumol's Cost Disease is an inexorable factor. That's true directly, through the educational enterprise measured in seat time, and indirectly, through the cost of health insurance for employees and the institution.

Health insurance is clearly a driver. But tuition increases don't only reflect cost increases. They also reflect subsidy decreases, after inflation.

Locally, for example, state aid has been flat - in nominal terms - for twenty years. County aid is actually lower now than it was ten years ago, even before adjusting for inflation. Cost-shifting from the polity to the students has had a tremendous impact. If you prefer to think in generational terms, you could say that the Boomers who benefitted from heavy tuition subsidies have chosen not to pay it forward to the generations that followed. If you prefer to think in class terms, the downward distribution of the tax burden has lightened the load remarkably on people who least need the load lightened...

I mention all of this in defense of current students. Millennial-bashing is great sport in some circles, but I can't help but notice how much harder they're working than either the Boomers or the X'ers had to. Most of our students work at least 30 hours per week for pay outside of class, often skimming off some of their pay to support their families, rather than the other way around. Our systems and expectations weren't built for that, but there it is. As a society, we're eating our young. That is not a sign of health, and it is not sustainable.

In this context, the call for "free community college" can be read as calling for restoring intergenerational justice. It's an attempt to give current students something approaching the deal that their forerunners got. It's both a moral cause -- fair is fair -- and a

pragmatic one; we will not be able to sustain the productivity increases needed to support all those retirees if we don't educate the young. It simply will not happen.

Free tuition, OER, and basic needs support are ways to take some of the economic pressure off, to allow students to be students. I'd love to see more students be able to reduce the hours they have to work for pay and still be able to take care of themselves. The move away from a humane model has been gradual enough to seem inevitable or natural, but it isn't; it's a choice. It's a choice we can make differently.

When the alumna told me what she paid, I laughed and said "wow!" I'd love to get to a point at which it wouldn't seem unbelievable.

From: John Anthony Charles <jcharles@siu.edu>
Sent: Thursday, May 17, 2018 10:36 AM
To: Randy J Dunn;Paula Keith
Subject: FW: Interviews with President Dunn and Chair Sholar

We can chat on tis in a bit.

JC

John Charles | Director of Government & Public Affairs Southern Illinois University System
520 S. 2nd St., Ste 2-110 | Springfield, IL 62701
(217) 545-8080 | jcharles@siu.edu

-----Original Message-----
From: Janis Esch [mailto:Janis.Esch@thesouthern.com]
Sent: Thursday, May 17, 2018 8:46 AM
To: John Anthony Charles
Subject: Interviews with President Dunn and Chair Sholar

Good morning John,

I was hoping to set up phone interviews with President Dunn and Chair Sholar regarding the funding reallocation effort. I'd like to get their responses to former SIUC Faculty Senate President Kathleen Chwalisz's op-ed that ran today:

https://urldefense.proofpoint.com/v2/url?u=http-3A__thesouthern.com_opinion_columnists_opinion-2Dkathleen-2Dchwalisz-2Ddunn-2Ds-2Dsiu-2Dagenda-2Drevealed_article-5F5f2371ab-2D8cc4-2D516e-2D8cc0-2D35d4bef0c89e.html&d=DwIGaQ&c=jrLYy3FV6j9HoN3FfGW-SLJoSRpiMyAzztY4B1tagEk&r=M2b4dMVWp_U2jDg1QDdijA&m=SbsHyoQCIV_Xw3MmednvtUc7O2_eCAcSNF9Kc76mxPY&s=rt35xeg3eX9gobab5C1HCumWs1946MM_M9pIgVOY_MU&e=

This story will run this weekend, so either today or tomorrow would be fine. Anytime after 10:30 a.m. today would be ideal.

Let me know what works best.

Thank you!

Janis Esch
Reporter, The Southern Illinoisan
Cell: [redacted]

Sent from my iPhone

From: Ray Donovan [redacted]>
Sent: Thursday, May 17, 2018 4:06 PM
To: Randy J Dunn
Subject: Reallocation - Edwardsville

Good afternoon Dr. Dunn:

I recently read about your attempt to shut up the "bitchers from Carbondale". Wow, what a marvelously positive attitude from the person selected to lead an institution that, admittedly, is currently struggling. I'm afraid

It strikes me as amazing, however, that you would be so willing to immediately betray a city and a university that is responsible for paying at least a large portion of the $430,000.08 you're taking home this fiscal year. If you dislike the beautiful area and it's sincere and welcoming citizens, I would welcome you to list your home for sale and start looking for relocation opportunities. May I suggest a suburb of St. Louis? Perhaps Edwardsville? Or if you'd like to escape the Midwest altogether, I would suggest somewhere along the beautiful Florida coastline. Lord knows that the lifetime earnings you've amassed must be enough to make such a move.

Lest you forget, at the same time you collect paychecks upwards of $10,000 bi-weekly, several civil service employees (making approximately 10% or so of what you do) have been notified that they may or may not have positions moving forward with the university. Was the number of employees laid off as arbitrary as the selection of the $5.125M figure? Or was there actually some thought there?

Also, interestingly enough, it appears that decreasing graduation rates and retention are hallmarks of your leadership. That certainly appears to have been a major factor in your contract not being renewed at Murray State and it has certainly been the case since you assumed control at Southern Illinois University. Unfortunately, it appears that we're facing several more years of declining enrollment and weakening of the university; assuming the quote "This will be the last job for me. I do not plan to leave this position until retirement" is true.

I highly doubt you'll read this email; as a matter of fact, I believe it'll be deleted immediately upon receipt. And I highly doubt I ever receive any sort of reply. It's easier to ignore the problems than to address them. I just wanted to express how sorely disappointed I was by the treatment of my beloved Southern Illinois University.

Respectfully submitted,
Ray Donovan

From: Jerry Becker <jbecker@siu.edu>
Sent: Friday, May 18, 2018 12:14 AM
To: JERRY-P-BECKER-SIU-L
Subject: Guest View: Dunn's SIU agenda revealed

****
From The Southern Illinoisan, Thursday, May 17, 2018. SEE
http://thesouthern.com/opinion/columnists/opinion-kathleen-chwalisz-dunn-s-siu-agenda-revealed/article_5f2371ab-8cc4-516e-8cc0-35d4bef0c89e.html#tracking-source=home-trending
---
NOTE: SEE RESPONSE TO THIS PIECE IN THE EMAIL THAT FOLLOWS.
****

Guest View -- Opinion

Dunn's SIU agenda revealed

By Kathleen Chwalisz

After Southern Illinois University Carbondale and the rest of the region were blindsided last month by a $5 million reallocation threat to campus and the associated $39 million threat to the region, the SIUC community has been wondering, "How did we get here?"

Budget-related documents acquired through the Freedom of Information Act show that SIU President Randy Dunn actively concealed from SIUC Chancellor Carlo Montemagno his plan to transfer $5.125 million from the Carbondale to Edwardsville campus. He sought to use the fictitious 60/40 split formula to - in Dunn's words in an email exchange with Vice President Duane Stucky, SIUE Chancellor Randy Pembrook and SIUE Budget Director William Winter - "shut up the bitchers from Carbondale."

Randy Dunn's email reveals his contempt for the Carbondale campus and community, as he denigrates us for questioning the rationale, process and timing of the proposed reallocation move.

In emails and meeting notes, it is apparent that Dunn charged SIUE officials to come up with justification for a manufactured dollar amount - and Board of Trustees Chair Amy Sholar was in on the plan.

The proposed $5 million transfer

According to a document acquired through the FOIA, there was a March 19 meeting between Dunn, Stucky, Pembrook, Winter and Vice President Brad Colwell. Notes written about the meeting tell us a lot. Among them:

* "Dunn opined that the amount of transfer shouldn't be so large as to be easily rejected yet so little as to have no meaning," the notes read. "Ultimately, he suggested a number around $5 million."

* "He [Dunn] said Chair Sholar was in favor of proceeding as a first phase of shifting funds," the notes read.

* "He [Dunn] indicated it was important to move before the board vote may shift unfavorably for SIUE," the notes read.

* It was also noted that "Dunn also said this will somehow put the 'Carbondale trustees' in a spot since voting against it will be used as ammunition by the group that is developing SIUE separation legislation."

This tells us the $5 million was an arbitrary amount -- not based on any data, legitimate funding models, or management principles. Dunn fabricated the number for tactical purposes and to lay the groundwork for the system separation legislation - which was announced by the Edwardsville Chancellor immediately following the April Board of Trustees meeting.

In March, the SIU Board of Trustees discussed reallocation of funds to SIUE, and they voted to engage an independent consultant to examine the system's budget allocation formula. Had Dunn and Sholar acted in accordance with this decision, a consultant would have been identified, and there would have been an action item at the April meeting to approve the hiring of that consultant and outline the procedures for the review - not a reallocation proposal.

The myth of the 60/40 split

The 60/40 split is an illusion - a lie told so many times, it sounds like truth. How do I know this?

During the April 11 board meeting, when questioned by a board member in open session, Dunn admitted there was no documentation that supported the claim of a long-standing 60/40 budget model.

Further, FOIA documents released by SIUE show they and Dunn knew, dating back to 1973, there was never a time the allocation split between the two campuses was ever 60/40.

Dunn's Good Friday budget ambush

FOIA documents provide evidence that Dunn purposefully kept Montemagno in the dark about the reallocation proposal.

At the end of a March 28 email to Pembrook, Winter and Stucky, Dunn writes, "PS RP: I have yet to get Carlo briefed on what will be happeningŠI will be walking him through it all by Friday, before the agenda comes out, but heads' up that I won't be going there with our CEO call tomorrow."

Montemagno was never briefed on the reallocation proposal, becoming aware of it with the general public when the April Board of Trustees agenda was posted online on March 30.

In the meantime, Edwardsville leaders, legislators and the local media were all clued in to at least some aspects of the scheme before the Carbondale chancellor. SIUE FOIA documents show email correspondence about the reallocation proposal with the Belleville News-Democrat on March 29.

While he publicly projects a neutral stance, these FOIA documents reveal that Dunn directed the reallocation ambush and has at least been privy to the separation efforts. He is therefore responsible for key content and strategy aimed at dismantling the SIU system - the organization that he was hired to promote and build.

As a system, SIU is stronger, has a greater voice, further reach, and a more comprehensive mission. President Dunn and Chairperson Sholar know this, yet they have abused the public's trust and undermined the system to serve their own interests.

SIU and Southern Illinois should not abide such betrayal.

SIDEBAR PHOTO: Kathleen Chwalisz

Kathleen Chwalisz, Ph.D., is co-chair of the SIUC Faculty Senate Budget Committee. She is a 25-year professor at SIUC, and former faculty senate president.
****
--
Jerry P. Becker
Department of Curriculum & Instruction
College of Education and Human Services
Southern Illinois University Carbondale
625 Wham Drive / MC 4610
Carbondale, Illinois 62901

From: Jerry Becker <jbecker@siu.edu>
Sent: Friday, May 18, 2018 12:14 AM
To: JERRY-P-BECKER-SIU-L
Subject: DUNN RESPONSE TO CHWALISZ LETTER

****
From *The Belleville News-Democrat* (Five hours ago), Thursday, May 17, 2018. SEE http://www.bnd.com/opinion/letters-to-the-editor/article211377504.html
****
LETTER TO THE EDITOR

SIU president responds to professor's allegations that led to calls for his resignation

[Editor's note: This is a statement in response to a letter to the editor originally published in The Southern Illinoisan newspaper.]

By SIU President Randy Dunn
I want to take this opportunity to respond to the Guest View written by Dr. Kathleen Chwalisz recently published in *The Southern Illinoisan* which I find to be both misleading and frankly intentionally and grossly misrepresenting the situation.
First, I want to take an opportunity to address what was a mistake on my part in referring to individuals in the Carbondale area who have questioned, as it is their right to do, this process regarding campus budget reallocations with a less than complementary (sic) term. I was wrong to characterize them in that way. Many are friends and colleagues and to them, I apologize for how I characterized those who reflexively refused to discuss the issue or engage in a dialogue about it.
To the other matter at hand, Dr. Chwalisz weaves an interesting story in her attempt to discredit my reputation in our community and I want to respond to her allegations:
Chwalisz Claim: Budget-related documents acquired through the Freedom of Information Act show that SIU President Randy Dunn actively concealed from SIUC Chancellor Carlo Montemagno his plan to transfer $5.125 million from the Carbondale to Edwardsville campus.

Chwalisz Claim: Montemagno was never briefed on the reallocation proposal, becoming aware of it with the general public when the April Board of Trustees agenda was posted online on March 30.
Chwalisz Claim: FOIA documents provide evidence that Dunn purposefully kept Montemagno in the dark about the reallocation proposal.
Dunn Response: There was never any concealment from anyone on the Carbondale campus regarding this item for the Board agenda. In fact, there cannot be any concealment because of our Board agenda process. The facts are, campus Chancellors, including Chancellor Montemagno, and senior staff have a conference call that occurs at least three weeks before every Board of Trustees meeting. In this case, for the April 11-12 Board of Trustees meeting, we gathered on March 21 for our usual conference call where we discuss items to be included for discussion at the upcoming Board meeting. Regardless if a Chancellor is present or not on this call (as Chancellor Montemagno was not), his staff was present in my office and on the call and following procedure had background on the items discussed for the upcoming meeting, including the FY 2019 campus budget reallocations.

Additionally, there was another opportunity for the Chancellor to discuss this with me at what has been coined the "Good Friday Ambush." However the Chancellor cancelled (sic) that meeting and never rescheduled - even

up until the time of the board meeting twelve days later. During this time period this matter was publically (sic) posted with all other Board agenda items, the Chancellor did not reach out to me to discuss the reallocation issue or any other posted Board agenda items. However, he saw fit to do a blog post on April 4 protesting the proposed board action.

Chwalisz Claim: Randy Dunn's email reveals his contempt for the Carbondale campus and community, as he denigrates us for questioning the rationale, process and timing of the proposed reallocation move.

Dunn Response: Contempt for the Carbondale campus and community? I live here. I worked at SIU Carbondale previously. And when I was asked by the Board of Trustees to apply for this job, we were very happy to be able to return to Southern Illinois and home. Contempt? No, not at all. My wife and I own our home here. We are proud and active members of this community. I think if anyone has been denigrated in this situation, it has been me for doing my job and working for the best interests of all the campuses in the SIU System - which I was hired to do. To say that I have contempt for my neighbors, colleagues, friends and co-workers is insulting and is not worthy of being suggested against someone who shares a long history with this institution.

Chwalisz Claim: In emails and meeting notes, it is apparent that Dunn charged SIUE officials to come up with justification for a manufactured dollar amount - and Board of Trustees Chair Amy Sholar was in on the plan.

Dunn Response: The SIUE campus community asked that this item be put on the board agenda, and the Chair of the Board concurred to include the item on the agenda - as required for all board agenda items. In my role as President of the System, it is my responsibility to ensure that if something is going to be discussed, there should be a fair, intelligent, balanced and thorough presentation of the facts in doing so. I charged the SIUE campus officials to come up with a justification, which is my job to do. To not do so would be to waste the time of the board and to not give them a full picture of what was before them. I was doing the job I was hired to do.

Chwalisz Claim: This tells us the $5 million was an arbitrary amount - not based on any data, legitimate funding models, or management principles. Dunn fabricated the number for tactical purposes and to lay the groundwork for the system separation legislation - which was announced by the Edwardsville Chancellor immediately following the April Board of Trustees meeting.

Dunn Response: Clearly, if one took the time to listen to the presentation at the April Board of Trustees meeting on Item GG (the proposed initial funding reallocation to SIUE) or to read it, they would understand where the $5 million amount was determined. To suggest that this was done in an attempt to lay the groundwork for system separation legislation is preposterous. If you track my public statements since coming home to SIU, you'll know that I have advocated for public policy discussions on numerous items of importance to this and all public universities. If I believed there should be split of the system, believe me, I would come out and say so in a clear and concise manner and not hide behind an alternate item on the Board's agenda. Neither the Chair or I have the power to write legislation nor demand that legislators introduce it.

Chwalisz Claim: The 60/40 split is an illusion - a lie told so many times, it sounds like truth. How do I know this? During the April 11 board meeting, when questioned by a board member in open session, Dunn admitted there was no documentation that supported the claim of a long-standing 60/40 budget model.

Dunn Response: I have acknowledged there is no written policy directive designating a Carbondale/Edwardsville 60/40 split, but have indicated that it has been an aspirational goal. The point of the matter is that if you look at the historical funding allocation between the two campuses - which when comparing SIU Carbondale and the School of Medicine to SIUE, is actually 70/30 - and look at where those campuses are now in their operations, a huge disparity exists. That is why SIUE and Metro East community has loudly called for a funding allocation change. That is the issue at the heart of this discussion and to ignore it or to take things out of context in an attempt to hold onto an antiquated way of thinking that because we've always had it, we should always get it, is both shortsighted and imprudent.

It is past time for a discussion on what is an equitable funding allocation. One campus is thriving and one is not. Why not advance the discussion, not the decision, but the discussion, as was done, of making an initial reallocation to the Edwardsville campus to acknowledge their success. As I stated, this was a decision for the Board and my job was to ensure everyone was prepared to have a full discussion so a fair decision could be made.

Chwalisz Claim: While he publicly projects a neutral stance, these FOIA documents reveal that Dunn directed the reallocation ambush and has at least been privy to the separation efforts. He is therefore responsible for key content and strategy aimed at dismantling the SIU system - the organization that he was hired to promote and build.

Dunn Response: I have taken a neutral stance because the Board has not met in open session to direct me or System staff in taking a position on these legislative proposals. And again, if one took the time to listen to the presentation at the April Board of Trustees meeting on Item GG (the proposed initial funding allocation to SIUE) or to read it, they would understand where the $5 million amount was determined. Again, let me be very clear in restating the following: to suggest that this was done in an attempt to lay the groundwork for system separation legislation is preposterous. If you track my public statements since coming home to SIU, you'll know that I have advocated for public policy discussions on numerous items of importance. If I believed there should be split of the system, believe me, I would come out and say so in a clear and concise manner and not hide behind an alternate item on the Board's agenda.

And why would I advocate to eliminate the SIU System which would eliminate the capstone job that the Board of Trustees asked me to come home for? If I want to leave SIU, I'll resign or retire; it would be ridiculous to make up some elaborate plan to blow up the system as I leave. I love SIU too much to do that.

Chwalisz Claim: As a system, SIU is stronger, has a greater voice, further reach, and a more comprehensive mission. President Dunn and Chairperson Sholar know this, yet they have abused the public's trust and undermined the system to serve their own interests. SIU and Southern Illinois should not abide such betrayal.

Dunn Response: If SIU is going to be a system, it needs to have a leader who thinks and acts in the best interest of the system and is willing to lead us in discussions on issues that are of importance to each campus - even if one part of the system doesn't agree.

It is important to remember that Dr. Chwalisz letter is written from the perspective of an SIU Carbondale campus member. What her argument fails to consider, despite the fact that she acknowledges the importance of the SIU System, is that if you claim to be part of that System, you have to have respect for all parts of it. While she and others would have preferred for me to take an SIUC-centric view of this situation, it would have been irresponsible for me to ignore the tremendous pressure that has been building - for years - on the SIUE campus and in the Metro East for a greater share of state dollars for that campus. The fact that for Fall 2018 SIUE is estimated to become the larger campus with more students (and potentially up to one thousand more new students) and the legacy of Carbondale's need for a $35 million loan from Edwardsville only increased the public pressure to have this discussion. We needed to address it to show a good faith effort - for the very first time - that a Board Chair and President were willing to start the funding reallocation discussion.

Randy Dunn is the Southern Illinois University system president.

****

--

Jerry P. Becker
Department of Curriculum & Instruction
College of Education and Human Services
Southern Illinois University Carbondale
625 Wham Drive / MC 4610
Carbondale, Illinois 62901

From: Corey Albrecht <coreyjalbrecht@siu.edu>
Sent: Sunday, May 20, 2018 3:53 PM
To: Randy J Dunn
Subject: Carbondale Campus

President Dunn,

After reading your response in the Southern Illinoisan to the recent Op-Ed by Dr. Kathleen Chwalisz, I have a few questions for you. You stated, "It is past time for a discussion on what is an equitable funding allocation. One campus is thriving and one is not. Why not advance the discussion, not the decision, but the discussion, as was done, of making an initial reallocation to the Edwardsville campus to acknowledge their success."

Why did you push a vote on the "decision" so soon, without conducting an unbiased, external study on the reallocation of funding? Most everyone agrees that a discussion needs to take place, but a decision was voted upon, not a discussion. Also, why would you not immediately notify Chancellor Montemagno? You began discussions with Edwardsville administrators before March 19th, wanted a vote on the reallocation of funding within 30 days, and failed to brief the Carbondale campus on the matter until March 21st. Reallocation of funding is a major issue, and communication channels outside of a "regularly scheduled conference call" should exist between President and Chancellor. There was no failure in communication with Edwardsville, so how were you not able to email or call administrators from Carbondale on such an important matter? Communication is extremely important in a successful organization, and it is obvious strong communication does not exist within the SIU System.

You also stated, "My wife and I own our home here. We are proud and active members of this community. I think if anyone has been denigrated in this situation, it has been me for doing my job and working for the best interests of all the campuses in the SIU System — which I was hired to do."

What have you accomplished for the Carbondale campus, then? Enrollment has plummeted, ineffective administrators have remained, you have not established a good reputation for SIUC, and you have not established a good relationship with the community. You said, "One campus is thriving and one is not." As President, YOU are responsible for this. Help the campus that is not thriving! What do Edwardsville, SEMO, Murray State, and other universities do that SIUC fails at? Figure this out and make changes. Reallocating funds from SIUC to SIUe without conducting a study, when SIUC is barely surviving with current funding, is irresponsible. If you believe Edwardsville deserves more funding, maybe speak to the General Assembly about obtaining it instead of remove funds from Carbondale without an external evaluation.

I know you suggested the $30+ million loan from SIUe to SIUC, but who is responsible for SIUC not being prepared for a budget impasse in Illinois' uncertain government? You should have guided SIUC to be in a better financial situation so that this never took place. If you didn't like how SIUC was spending money or refusing to make cuts, then you should have forced changes.

A discussion is necessary about Carbondale and Edwardsville, but blindly voting on the matter without careful consideration is unprofessional. The SIU System needs a leader who will make decisions under careful consideration, not one who forces the decision because Edwardsville wants it done and you have a strained

relationship with Chancellor Montemagno. You claim to be impartial, but those words seem empty when Carbondale has suffered under your leadership.

I apologize that this email is harsh, but I hate to see my campus and the City of Carbondale deteriorate. I love the University and the region, and I want nothing but the best for SIUe and SIUC. It seems as though the SIU System, SIUC administrators, some members on the Board of Trustees, and you have failed SIU Carbondale. We need everyone to come together to fix what is wrong with Carbondale, instead of reallocating money. I know it is hard work, but that is what you and all other administrators are paid for. Please fix SIUC!

Sincerely,

Corey Albrecht
Civil Engineering, BSc
Southern Illinois University Carbondale
[redacted] | coreyjalbrecht@siu.edu

Pembrook, Randall

From: Randy J Dunn <rdunn@siu.edu>
Sent: Thursday, March 1, 2018 10:52 AM
To: Cobb, Denise
Cc: Amy Sholar; Pembrook, Randall
Subject: Re: Anticipated Resolution

Appreciate having an advance copy of this, and will watch for a final passed version to come forward. As Chair Sholar can share, I anticipate the BOT will start discussions on this proposition sooner rather than later. And as I've shared at SIUE in public comments, at this point my professional opinion also suggests a formula based model holds the best way to address this. Thanks Denise.
RD

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: "Cobb, Denise" <pcobb@siue.edu>
Date: 3/1/18 10:37 AM (GMT-06:00)
To: Randy J Dunn <rdunn@siu.edu>, [redacted]
Subject: Anticipated Resolution

Dear President Dunn and Trustee Sholar, Chancellor Pembrook asked that I share the attached document with you. This resolution was passed by our Faculty Senate Welfare Council last week. My understanding is that it will be considered by the full Senate today. While the final version could change slightly, he thought it would be important for you to receive this information now. I am sure that an official notice will come from the Faculty Senate soon.

If you have any questions, please don't hesitate to contact me. Thank you.

Best regards,
Denise

Pembrook, Randall

From: Randy J Dunn <rdunn@siu.edu>
Sent: Thursday, March 1, 2018 2:45 PM
To: Pembrook, Randall
Subject: Re: Anticipated Resolution

Ha, congrats on the OVC position of power. Tell the commissioner I said hello and hope she's doing well.

You are meeting w/ Jay Hoffman tomorrow, yes? Whenever...drive home the point that you need his help getting the vacant Trustee seat filled with a metro east person. While the gov's office isn't going to listen to Jay...Jay knows the people who the gov's office will listen to on this one. We might end up with Ed Hightower, who knows, but he is 100 times better than the 4th who the Carbondale T'ees are trying to get named...

And didn't want to get into this on what I'd also sent to Amy in the email earlier, but I think I shared with you that the formula issue will be on their retreat docket on 3/9. I'm pulling together some data now so anything you have for a formula suggestion, let me know as soon as you can. Thanks.

Sent from my iPad

On Mar 1, 2018, at 1:36 PM, Pembrook, Randall <rpembro@siue.edu> wrote:

> I agree. I'll send you something tomorrow that reflects our thinking about the formula and the allocation conversation. At Evansville today for OVC meetings. Got elected to VP. Hmmm. Rp
> Get Outlook for Android
>
> ---
>
> **From:** Randy J Dunn <rdunn@siu.edu>
> **Sent:** Thursday, March 1, 2018 10:52:15 AM
> **To:** Cobb, Denise
> **Cc:** Amy Sholar; Pembrook, Randall
> **Subject:** Re: Anticipated Resolution
>
> Appreciate having an advance copy of this, and will watch for a final passed version to come forward. As Chair Sholar can share, I anticipate the BOT will start discussions on this proposition sooner rather than later. And as I've shared at SIUE in public comments, at this point my professional opinion also suggests a formula based model holds the best way to address this. Thanks Denise.
> RD
>
> Sent from my Verizon, Samsung Galaxy smartphone
>
> -------- Original message --------
> From: "Cobb, Denise" <pcobb@siue.edu>
> Date: 3/1/18 10:37 AM (GMT-06:00)
> To: Randy J Dunn <rdunn@siu.edu>, [redacted]
> Subject: Anticipated Resolution

Dear President Dunn and Trustee Sholar, Chancellor Pembrook asked that I share the attached document with you. This resolution was passed by our Faculty Senate Welfare Council last week. My understanding is that it will be considered by the full Senate today. While the final version could change slightly, he thought it would be important for you to receive this information now. I am sure that an official notice will come from the Faculty Senate soon.

If you have any questions, please don't hesitate to contact me. Thank you.

Best regards,
Denise

Pembrook, Randall

From: Randy J Dunn <rdunn@siu.edu>
Sent: Friday, March 2, 2018 1:18 PM
To: Pembrook, Randall
Subject: RE: Catching up before heading out of town

Hey...see my stuff in red.

Safe travels!

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Friday, March 02, 2018 12:58 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: Catching up before heading out of town

So, I spoke this morning with May Patton, Senator Manar, Senator Haine, Chairman Prenzler, and Congressman Davis. They seem supportive and said they would try to help. I have calls this afternoon with Ed Hightower (phone) and Congressman Hoffman (in person).

Good...full court press at this point.

Chairman Prenzler just responded and said he would like to send a letter to the Governor and asked us for content. Thoughts? Yes, I think so. Talk it over w/ JC first. Also ask him about cc-ing the gov's appointment person, who he will have an email for.

Also, you should get something from me by the end of the day regarding material for the meeting on March 9th. A few caveats:

FYI: I would save the ppt or heavy detail at this point. I'm going to give the Trustees the historical percentages, going back to FY05. (It makes your case.) If you want to give me a briefing sheet (FTEs, multiplier ideas, etc.) that's fine, but they aren't going to get that far in on Friday. Like a grand jury for now: Make just enough of the case at first to get the go ahead and move forward from there. We'll end up getting a consultant likely to put the 3rd-party expert label on it.

It is in the form of a PowerPoint but that doesn't imply that I am recommending it as a group presentation. It is in that format because I wanted my leadership team to react to it as a reflection exercise and didn't want to make extra hardcopies.

It refers to three different ways to calculate the formula.....headcount, FTEs, and weighted FTEs based on a multiplier (1.0 undergrad, 1.2 for Masters and 1.4 for doctoral). The idea is to try and build in the concept of R1 vs. Masters. Interestingly, the formula moves the numbers less than 1%. Contact Bill if you have calculation questions. I mentioned to Amy that we were working on this. After you look at it, I think she would like to see it in preparation for March 9.
This is based on the best information we can acquire through past reports. As you probably know, it is almost impossible to get numbers from SIUC in the last 6 months.
The final section that reflects what we might do in a "post-reallocated" world, reflects internal conversations but ones that have not been discussed on a larger scale with academic units in any specific form so realize those would need some further refinement before anything becomes public.

One final topic, you are going to get a potential Board matter relating to using an external vendor to help recruiting for our SOBu MBA. That program is suffering in its present form (on-ground). It has lost almost half of its enrollment figures from a decade ago. We are proposing an online version which could be marketed by our partner Academic Partnerships. As you know, those types of folks want a big bite of the apple for helping with dramatic growth. We think they can take us from around 80 students to around 300 (maybe as many as 500). We have to do something to stem the declining enrollment tide. I'm giving you a heads up as we haven't talked about that in our 1:1s and I'm not sure how you feel about outside vendors.

Am ok with the external consultants but you have to be confident they can deliver. AP has been wanting some business from SIU for some time. Upfront authorization must be big if will be a BOT matter as opposed to my sign-off. Prep it up and we can talk if need be once I see it.

That's enough for now.....

I have wi-fi in Costa Rica. I check e-mails at the end of each day. I also have free phone service to the U.S. So, let's stay in touch.

Good luck with the legislature on March 8 and the retreat on March 9.....Can I give you my available dates for 2019 in case they decide to have a second retreat? (Not that I'm frustrated or anything!!)

Best wishes for Spring Break. Hope you get some down time. No.

Will keep you apprised if anything blows up. Denise will be fine...we'll see about any second retreats.....

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

SIUe
COUGARS

Pembrook, Randall

From: Randy J Dunn <rdunn@siu.edu>
Sent: Friday, March 23, 2018 1:59 PM
To: Pembrook, Randall
Subject: RE: Wednesday BOT

Too early to know quite yet. Probably will get solidified about mid-week.

But yes, expect a longer briefing on the reallocation matter to take place as part of the work session. Will likely have Bill present (with you of course) to explicate the methodology utilized for the Phase I adjustment as proposed.

Enjoy the weekend.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Friday, March 23, 2018 1:56 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: Wednesday BOT

What topics and in what order are you anticipating for the Wednesday working session. I always try to have my ducks in a row.....

Thanks for your help and your support.

.....and yes, as per your communication with Bill, I will buy the next round of drinks!

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

Pembrook, Randall

From: Randy J Dunn <rdunn@siu.edu>
Sent: Friday, March 23, 2018 4:59 PM
To: Pembrook, Randall
Subject: Re: Appropriation Reallocation Board Matter PDF File

Call my cell.please. [redacted]

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: "Pembrook, Randall" <rpembro@siue.edu>
Date: 3/23/18 4:47 PM (GMT-06:00)
To: Randy J Dunn <rdunn@siu.edu>
Subject: FW: Appropriation Reallocation Board Matter PDF File

Last task of the day before heading home to practice pieces to play at a fundraiser tomorrow night!

Attached find our draft of the potential reallocation model.

We are certainly open to suggestions and additional drafts. Or, if you want to edit on your own and run with the basic elements presented and modify it to your "voice", that is fine too.

We stand ready to help and can send the attachments in any format you like (Word, Excel, PDF, etc.).

I hope this is in the ballpark of what you were thinking.

Best wishes for the weekend.

RP

Pembrook, Randall

From: Randy J Dunn <rdunn@siu.edu>
Sent: Monday, March 26, 2018 11:56 AM
To: Pembrook, Randall
Subject: RE: Appropriation Reallocation Board Matter PDF File

RP—

I've given it a couple of reads and have a couple of thoughts. Duane on vacay this week but have sent to him so he can give it a read as well, and share his thoughts.

Then I likely will set up a call among you, me, and Bill to finalize asap, so it is ready to go when we load the Board Books on Friday.

Thanks!

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Friday, March 23, 2018 4:44 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: FW: Appropriation Reallocation Board Matter PDF File

Last task of the day before heading home to practice pieces to play at a fundraiser tomorrow night!

Attached find our draft of the potential reallocation model.

We are certainly open to suggestions and additional drafts. Or, if you want to edit on your own and run with the basic elements presented and modify it to your "voice", that is fine too.

We stand ready to help and can send the attachments in any format you like (Word, Excel, PDF, etc.).

I hope this is in the ballpark of what you were thinking.

Best wishes for the weekend.

RP

Pembrook, Randall

From: Randy J Dunn <rdunn@siu.edu>
Sent: Monday, March 26, 2018 1:49 PM
To: Pembrook, Randall
Subject: RE: Appropriation Reallocation Board Matter PDF File

Nothing major that is going to create any re-do in the methodology or approach.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Monday, March 26, 2018 1:30 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: RE: Appropriation Reallocation Board Matter PDF File

Thanks. Let us know when and how we can help.....If there are any initial changes or additions that we could be working on ASAP, let us know and we can start. Otherwise, we'll wait to hear after you have spoken with Duane.

RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Monday, March 26, 2018 11:56 AM
To: Pembrook, Randall <rpembro@siue.edu>
Subject: RE: Appropriation Reallocation Board Matter PDF File

RP—

I've given it a couple of reads and have a couple of thoughts. Duane on vacay this week but have sent to him so he can give it a read as well, and share his thoughts.

Then I likely will set up a call among you, me, and Bill to finalize asap, so it is ready to go when we load the Board Books on Friday.

Thanks!

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Friday, March 23, 2018 4:44 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: FW: Appropriation Reallocation Board Matter PDF File

Last task of the day before heading home to practice pieces to play at a fundraiser tomorrow night!

Attached find our draft of the potential reallocation model.

We are certainly open to suggestions and additional drafts. Or, if you want to edit on your own and run with the basic elements presented and modify it to your "voice", that is fine too.

We stand ready to help and can send the attachments in any format you like (Word, Excel, PDF, etc.).

I hope this is in the ballpark of what you were thinking.

Best wishes for the weekend.

RP

Pembrook, Randall

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, March 28, 2018 1:54 PM
To: Pembrook, Randall
Subject: BND

BOT Agenda posted later this Friday, 3/30. That's good...regular sked.

Then certainly yes, look at an editorial late next week...Thursday, 4/5 maybe optimal...Friday ok too. Just want it to get picked up in the BOT media clips next Friday if possible. (But can always send to Trustees separately before the BOT meetings if need be.) Extra points: If they publish a little earlier, on Tuesday or Wednesday, there is a potential it could get picked up by any other McClatchy or regional papers possibly?

So...are you comfortable on how to pitch this w/ the BND? I wouldn't rely solely on Doug? BND folks will need time to run their traps with the info you provide...have their ed board meet...write it up. To wit: You could start the process now, they just have to understand that nothing can be made public until sometime AFTER the agenda is posted in a couple of days. But nothing says you can't start the discussions now and let them get stated, as long as they understand the ground rules.

Feel free if questions or whatever else.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

Pembrook, Randall

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, March 28, 2018 5:54 PM
To: Pembrook, Randall
Subject: RE: BOT work session includes reallocation overview

Good deal...

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Wednesday, March 28, 2018 5:17 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: Re: BOT work session includes reallocation overview

Thanks. Glad to hear Carlo will have a heads up. Talk to you tomorrow. Edits almost completed.

Get Outlook for Android

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, March 28, 2018 5:12:27 PM
To: Pembrook, Randall; Winter, William
Cc: Duane Stucky
Subject: BOT work session includes reallocation overview

Hi guys. Thanks again for the time this morning to sort through the reallocation action.

Had a subsequent call with Chair Sholar today, as I think I mentioned?

She DOES want this topic on the Wednesday, April 11 agenda as a discussion item...just to walk through it all with the Trustees that day before and get all their questions answered. Then votes on Thursday.

We'll put you 2, Duane, and me in the barrel to talk it all through with them...but Bill, you will clearly be on point to explain the overall approach and methodology utilized (i.e., how we got to the $5.XX million recommendation).

Thanks!

PS RP: I have yet to get Carlo briefed on what will be happening (he was on international travel all last week and we only connected briefly so far). I will be walking him through it all by Friday, before the agenda comes out, but heads' up that I won't be going there with our CEO call tomorrow.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

Pembrook, Randall

From: Randy J Dunn <rdunn@siu.edu>
Sent: Monday, April 2, 2018 9:53 AM
To: Pembrook, Randall
Cc: Amy Sholar
Subject: RE: FYI

Thanks RP. Plan to take notes accordingly during the meeting—it's actually ok if she sees you doing such, and feel free to indicate you'll be briefing me in on the discussion afterward.

CC-ing Chair Sholar as you'll note here, as an FYI.

Thanks. PS-As you know, I'm working at the E on that same day, first in Alton for Staff Senate and then back to the main campus. Taping Larry's radio show at 1 pm and will plan to catch up w/ you following that maybe?

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Monday, April 02, 2018 9:37 AM
To: Randy J Dunn <rdunn@siu.edu>
Subject: FYI

Trustee Marsha Ryan scheduled a meeting with me on Thursday at 1. She said the topic was a general discussion to follow up on our last meeting. I'm guessing the allocation issues may arise as well.

Just letting you know.

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

SIUe COUGARS

Pembrook, Randall

From: Randy J Dunn <rdunn@siu.edu>
Sent: Monday, April 2, 2018 9:54 AM
To: Pembrook, Randall
Subject: RE: "Time for SIU to Shift Resources to Edwardsville Campus"

I'd say that got the point made.....

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Monday, April 02, 2018 9:43 AM
To: Randy J Dunn <rdunn@siu.edu>
Subject: FW: "Time for SIU to Shift Resources to Edwardsville Campus"

BND editorial in case you hadn't seen it.....

Here's the link: http://www.bnd.com/opinion/editorials/article207448759.html



Time for SIU to shift resources to Edwardsville campus

www.bnd.com

Opinion: SIU unfairly spends much more money on its Carbondale, IL, campus than its Edwardsville, IL, campus despite similar enrollments. SIUC reorganization is trying to stop decline, but better to boost SIUE.

Pembrook, Randall

From: Randy J Dunn <rdunn@siu.edu>
Sent: Tuesday, April 3, 2018 10:01 AM
To: Pembrook, Randall; Amy Sholar
Subject: RE: Wednesday afternoon working session

I'll take the first cut at this and then if the Chair wants to correct anything and/or weigh in too...all good. ☺

I think you will do a little of each as I highlighted below. I'll provide a brief intro/set-up—i.e., that for a first phase pending further data and an external consultant, we decided to use various enrollment measures (plus a gross cost-study measure) to get some idea of what an appropriate starting amount would be for the reallocation. And to get to some rational/reasonable figure but without too severe a disruption in revenue stream to SIUC.

Next, have Bill BRIEFLY walk through the 3 enrollment approaches and the cost study—that were then averaged out to get to the $5.125.

You can then talk in general terms about utilization of the added funding. Would make clear not being used for the recent salary increases generally—you had that covered from existing operating funds already—but if addressing some inequities or salary compression, touch upon what and where those are. But I would take care not to have it come off sounding like this money is going to just get dropped into a salary pool, which I know is not the plan. So also certainly lay out broadly the new program directions you'll go w/ the additional dollars. No ppt given the room I think, but if you want to give the BOT a handout, that's fine. Would like to have it by this Monday if possible, to load up into the electronic Board Books. Or if makes more sense to hand out that day, that's ok too.

See if Amy has any other guidance, but as always, less is usually more on these presentations. Cover the basics (you may need to coach Bill a little here, he can get in the weeds quickly??) and let the Trustees ask the detail questions if they have them.

Thanks RP...can discuss further when I'm up there on Thursday if need be.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Tuesday, April 03, 2018 7:14 AM
To: Randy J Dunn <rdunn@siu.edu>; Amy Sholar [redacted]
Subject: RE: Wednesday afternoon working session

Give me some idea of what the two of you are imagining for the Wednesday work session.....

Do you think it will largely be about questions specific to the proposal (e.g., How did you get the numbers in Table 2? The grant totals are larger than referenced in paragraph X....where did those numbers originate?)

Do you think it will focus on "So, if you had an additional $5.125M, what SPECIFICALLY would you invest in? (If this question comes up, do you think people will be looking for an answer like "new programs—cybersecurity" or "new programs – cybersecurity – we need an additional Associate Professor at $73,500 to teach 3 classes in creating firewalls")

Do you want me to be prepared with anything formal beyond the proposal itself (PowerPoint, handouts, budget for additional dollars)?

Of the things that I think are important to invest in at the moment (new programs, current rapidly growing programs, retention initiatives, student support in the form of scholarships, current inequities relating to salaries [e.g., compression]), are there any you would suggest avoiding?

Thanks.

RP

Pembrook, Randall

From: Randy J Dunn <rdunn@siu.edu>
Sent: Tuesday, April 3, 2018 11:20 AM
To: Pembrook, Randall
Subject: RE: "Time for SIU to Shift Resources to Edwardsville Campus"

FYI: Top trending story on BND website when I looked at the webpage this morning.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Monday, April 02, 2018 9:43 AM
To: Randy J Dunn <rdunn@siu.edu>
Subject: FW: "Time for SIU to Shift Resources to Edwardsville Campus"

BND editorial in case you hadn't seen it.....

Here's the link: http://www.bnd.com/opinion/editorials/article207448759.html



Time for SIU to shift resources to Edwardsville campus

www.bnd.com

Opinion: SIU unfairly spends much more money on its Carbondale, IL, campus than its Edwardsville, IL, campus despite similar enrollments. SIUC reorganization is trying to stop decline, but better to boost SIUE.

Pembrook, Randall

From: Randy J Dunn <rdunn@siu.edu>
Sent: Tuesday, April 3, 2018 1:40 PM
To: Pembrook, Randall
Subject: RE: "Time for SIU to Shift Resources to Edwardsville Campus"

Well, don't think it's not getting read by people from down Carbondale way either....

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Tuesday, April 03, 2018 12:58 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: RE: "Time for SIU to Shift Resources to Edwardsville Campus"

It's getting a lot of attention on our campus. But that isn't a surprise! That would explain 2400 (employees) and 14,000 (students) potential hits!

RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Tuesday, April 3, 2018 11:20 AM
To: Pembrook, Randall <rpembro@siue.edu>
Subject: RE: "Time for SIU to Shift Resources to Edwardsville Campus"

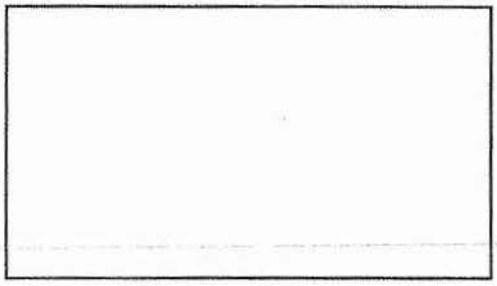
FYI: Top trending story on BND website when I looked at the webpage this morning.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Monday, April 02, 2018 9:43 AM
To: Randy J Dunn <rdunn@siu.edu>
Subject: FW: "Time for SIU to Shift Resources to Edwardsville Campus"

BND editorial in case you hadn't seen it.....

Here's the link: http://www.bnd.com/opinion/editorials/article207448759.html



Time for SIU to shift resources to Edwardsville campus

www.bnd.com

Opinion: SIU unfairly spends much more money on its Carbondale, IL, campus than its Edwardsville, IL, campus despite similar enrollments. SIUC reorganization is trying to stop decline, but better to boost SIUE.

Pembrook, Randall

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, April 4, 2018 8:08 AM
To: Pembrook, Randall
Subject: RE: My Response to Your Board Matter for Reallocation

Yes indeed. You and I will talk about this, this a.m. if possible. You should play it pretty hard. I will call you sometime after 9:30...let me know a good time.

Needed to chat anyway, in advance of your set-to w/ Trustee Ryan tomorrow. Chair Sholar sitting in for a bit I'm aware.

Give me a time I can catch you for 10 minutes today.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Wednesday, April 04, 2018 7:36 AM
To: Randy J Dunn <rdunn@siu.edu>
Subject: FW: My Response to Your Board Matter for Reallocation

I'm guessing you have seen this by now. I'm also guessing that the point of the letter is the next to last paragraph rather than a communication to me.

I'm tempted to use Carlo's argument from this year in a short response.....we can't wait.....change is long overdue.

Thoughts?

RP

From: Chancellor <chancellor@siu.edu>
Sent: Tuesday, April 3, 2018 5:27 PM
To: Pembrook, Randall <rpembro@siue.edu>
Subject: My Response to Your Board Matter for Reallocation

Chancellor Pembrook:

In the interest of collaboration, I wanted to share my response to your board matter for reallocation.

Thank you.

Pembrook, Randall

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, April 4, 2018 8:22 AM
To: Amy Sholar; Pembrook, Randall
Subject: RE: Wednesday afternoon working session

Chair: FYI, Carlo had sent a copy of his memo to Chancellor Pembrook, which Randy indicated to me this morning. After a quick email exchange a few minutes ago, we're going to do a call sometime later today so I can get him updated as you suggest...a good idea.

Also the case that *The Southern Illinoisan* picked up the story in today's edition so the focus on this will continue to grow over the next 7 days, I'm sure.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Amy Sholar [redacted]
Sent: Wednesday, April 04, 2018 8:10 AM
To: Pembrook, Randall <rpembro@siue.edu>
Cc: Randy J Dunn <rdunn@siu.edu>
Subject: Re: Wednesday afternoon working session

I believe President Dunn has covered the biggies. Honestly, half the Board has their own agenda and will likely go some direction none of us could anticipate. That said, I have been asked by many as to the timing of this agenda item. My response has been "this is long overdue, perhaps 17 years... and the campus has been pushing this for years. The loan to Carbondale last year brought this to the forefront." You might want to expand on that from the campuses point of view.

Perhaps we should talk prior to our meeting on Thursday? At the very least you may need the President to give you an update on the latest....

Amy

Sent from my iPhone

On Apr 3, 2018, at 10:45 AM, Pembrook, Randall <rpembro@siue.edu> wrote:

> Thanks. Helpful. Chair Sholar, what are your additional thoughts?
>
> RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Tuesday, April 3, 2018 10:01 AM
To: Pembrook, Randall <rpembro@siue.edu>; Amy Sholar [redacted]
Subject: RE: Wednesday afternoon working session

I'll take the first cut at this and then if the Chair wants to correct anything and/or weigh in too...all good. ☺

I think you will do a little of each as I highlighted below. I'll provide a brief intro/set-up—i.e., that for a first phase pending further data and an external consultant, we decided to use various enrollment measures (plus a gross cost-study measure) to get some idea of what an appropriate starting amount would be for the reallocation. And to get to some rational/reasonable figure but without too severe a disruption in revenue stream to SIUC.

Next, have Bill BRIEFLY walk through the 3 enrollment approaches and the cost study—that were then averaged out to get to the $5.125.

You can then talk in general terms about utilization of the added funding. Would make clear not being used for the recent salary increases generally—you had that covered from existing operating funds already—but if addressing some inequities or salary compression, touch upon what and where those are. But I would take care not to have it come off sounding like this money is going to just get dropped into a salary pool, which I know is not the plan. So also certainly lay out broadly the new program directions you'll go w/ the additional dollars. No ppt given the room I think, but if you want to give the BOT a handout, that's fine. Would like to have it by this Monday if possible, to load up into the electronic Board Books. Or if makes more sense to hand out that day, that's ok too.

See if Amy has any other guidance, but as always, less is usually more on these presentations. Cover the basics (you may need to coach Bill a little here, he can get in the weeds quickly??) and let the Trustees ask the detail questions if they have them.

Thanks RP...can discuss further when I'm up there on Thursday if need be.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

<image001.gif>

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Tuesday, April 03, 2018 7:14 AM
To: Randy J Dunn <rdunn@siu.edu>; Amy Sholar [redacted]
Subject: RE: Wednesday afternoon working session

Give me some idea of what the two of you are imagining for the Wednesday work session.....

Do you think it will largely be about questions specific to the proposal (e.g., How did you get the numbers in Table 2? The grant totals are larger than referenced in paragraph X....where did those numbers originate?)

Do you think it will focus on "So, if you had an additional $5.125M, what SPECIFICALLY would you invest in? (If this question comes up, do you think people will be looking for an answer like "new programs—

cybersecurity" or "new programs – cybersecurity – we need an additional Associate Professor at $73,500 to teach 3 classes in creating firewalls")

Do you want me to be prepared with anything formal beyond the proposal itself (PowerPoint, handouts, budget for additional dollars)?

Of the things that I think are important to invest in at the moment (new programs, current rapidly growing programs, retention initiatives, student support in the form of scholarships, current inequities relating to salaries [e.g., compression]), are there any you would suggest avoiding?

Thanks.

RP

Pembrook, Randall

From: Randy J Dunn <rdunn@siu.edu>
Sent: Saturday, April 7, 2018 11:50 AM
To: Pembrook, Randall
Cc: John Anthony Charles; Amy Sholar
Subject: Sharing a thesouthern.com Article

May want to think about getting Doug to push a story asap when back Monday with BND to get metro east lege on record to counter...Jay, Katie, Andy, Haine. JC can assist if needed. Story needs to run before meeting to counter this a little and keep to the script we have. Otherwise will contribute to a narrative that Edwardsville got rolled. SIU Carbondale chancellor, legislators urge against proposal to shift funding to Edwardsville http://thesouthern.com/news/local/siu/article_9515c3e0-9cb9-59fd-8e49-89579ff6adc2.html

Sent from my Verizon, Samsung Galaxy smartphone

Pembrook, Randall

From: Randy J Dunn <rdunn@siu.edu>
Sent: Saturday, April 7, 2018 11:58 AM
To: Pembrook, Randall
Cc: John Anthony Charles; Amy Sholar
Subject: Re: Bost

Further to what I just sent to counter The Southern article from today: Bost has a district that includes a lot of people who work at SIUE. His comments also need to get included in the BND piece...or better yet, have Elizabeth the reporter call him directly and ask him about his position taken. Mike needs to be made to own this one.

Sent from my Verizon, Samsung Galaxy smartphone

Pembrook, Randall

From: Randy J Dunn <rdunn@siu.edu>
Sent: Monday, April 9, 2018 8:25 AM
To: Pembrook, Randall
Subject: Re: References

Muchas gracias.

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: "Pembrook, Randall" <rpembro@siue.edu>
Date: 4/9/18 7:58 AM (GMT-06:00)
To: Randy J Dunn <rdunn@siu.edu>
Subject: References

July 12 minutes—PP. 15-16 on my printout (no official page numbers). "Dr. Jeff Sabby made his presentation to the Board.....He spoke to three resolutions. The first was regarding the reapportionment"

I believe the Trustees received two resolutions from SIUE regarding the reallocation matter in the last year.

March 30, 2017 presentation on our campus regarding the loan.....with General Thomas present... "We shall say on the record that time has come for that [formula-based, phased reallocation] or at least the review".

May, 2017 FYI, newspaper article regarding the approved loan. Trustee Gilbert "It's going to be a bitter pill for me to swallow to support borrowing money from Edwardsville. I think it's just kicking the can down the road". Speaking of bitter pills.....18 years with no review of the allocation model. Money that could be used at SIUE allocated to Carbondale with little or no hope of it coming back our way (as opposed to a loan which did come back)....that's a very bitter pill for us to swallow at this point.....and yes, we have kicked the can down the road for 18 years on the allocation.

Thanks for trying to move the promises from last year forward!

I'm meeting with Doug this morning.

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

SIUe COUGARS

Pembrook, Randall

From: Randy J Dunn <rdunn@siu.edu>
Sent: Monday, April 9, 2018 2:10 PM
To: Pembrook, Randall
Subject: Re: Any amendments

Timing to file is after BOT meeting. Getting drafted at this time...actually we're doing 3 separate amendments and can fill you in later on how that will work.

As mentioned, you will want to have a campus message ready to send on Thursday afternoon. This will get handled at a special meeting to be voted upon before FY19 starts. Looking like late May in SPI. However, we're not saying anything at this time about it being tabled this week. Letting folks think it remains on the agenda and Carbondale Trustees don't know the play...want to keep it that way.

Sent from my iPad

On Apr 9, 2018, at 10:58 AM, Pembrook, Randall <rpembro@siue.edu> wrote:

> Are you anticipating any amendments in Springfield this week?
>
> **Randall G. Pembrook, Chancellor**
> **Southern Illinois University Edwardsville**
> **Campus Box 1151**
> **Edwardsville, IL 62026**
> **618-650-2481**
>
> <image001.jpg>

Pembrook, Randall

From: Randy J Dunn <rdunn@siu.edu>
Sent: Monday, April 9, 2018 6:58 PM
To: Pembrook, Randall
Subject: Re: Vote on THURSDAY

Yes, we are going for a Thursday vote. General Thomas will be there.
Will be a 4-4 I assume, which does not pass. But making a run at it. And let all the fires be lit...big time.

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: "Pembrook, Randall" <rpembro@siue.edu>
Date: 4/9/18 4:29 PM (GMT-06:00)
To: Randy J Dunn <rdunn@siu.edu>
Subject: Vote on THURSDAY

Doesn't it make sense now to get a Thursday vote.....?

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481



Pembrook, Randall

From: Randy J Dunn <rdunn@siu.edu>
Sent: Tuesday, April 10, 2018 9:04 AM
To: Amy Sholar; Pembrook, Randall
Subject: RE: Special meeting

Probably makes no sense to do so...until what time there is a consultant's report. That's my read as of now.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Amy Sholar [redacted]
Sent: Tuesday, April 10, 2018 8:09 AM
To: Pembrook, Randall <rpembro@siue.edu>
Cc: Randy J Dunn <rdunn@siu.edu>
Subject: Re: Special meeting

That would be my understanding as well. We need to be prepared for tomorrow.

Today is a busy day. But I will try and accommodate whatever you both need.

Amy

Sent from my iPhone

On Apr 10, 2018, at 8:06 AM, Pembrook, Randall <rpembro@siue.edu> wrote:

> I assume that if we vote on Thursday, there will NOT be a special meeting in May or June to study the allocation matter.....?
>
> **Randall G. Pembrook, Chancellor**
> **Southern Illinois University Edwardsville**
> **Campus Box 1151**
> **Edwardsville, IL 62026**
> **618-650-2481**
>
> <image001.jpg>

Pembrook, Randall

From: Randy J Dunn <rdunn@siu.edu>
Sent: Tuesday, April 10, 2018 10:49 AM
To: Pembrook, Randall
Subject: RE: References

Do you have access to the highlighted newspaper article below? Or point me to where it is and I can go online?

Will want to utilize that at some point on my end, I believe. Of course, am also sure one of the public commenters from up your way will make reference as well...

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Monday, April 09, 2018 7:58 AM
To: Randy J Dunn <rdunn@siu.edu>
Subject: References

July 12 minutes—PP. 15-16 on my printout (no official page numbers). "Dr. Jeff Sabby made his presentation to the Board.....He spoke to three resolutions. The first was regarding the reapportionment"

I believe the Trustees received two resolutions from SIUE regarding the reallocation matter in the last year.

March 30, 2017 presentation on our campus regarding the loan.....with General Thomas present... "We shall say on the record that time has come for that [formula-based, phased reallocation] or at least the review".

May, 2017 FYI, newspaper article regarding the approved loan. Trustee Gilbert "It's going to be a bitter pill for me to swallow to support borrowing money from Edwardsville. I think it's just kicking the can down the road". Speaking of bitter pills.....18 years with no review of the allocation model. Money that could be used at SIUE allocated to Carbondale with little or no hope of it coming back our way (as opposed to a loan which did come back)....that's a very bitter pill for us to swallow at this point.....and yes, we have kicked the can down the road for 18 years on the allocation.

Thanks for trying to move the promises from last year forward!

I'm meeting with Doug this morning.

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481


SIUe
COUGARS

Pembrook, Randall

From: Randy J Dunn <rdunn@siu.edu>
Sent: Tuesday, April 10, 2018 10:49 AM
To: Pembrook, Randall
Subject: RE: References

Do you have access to the highlighted newspaper article below? Or point me to where it is and I can go online?

Will want to utilize that at some point on my end, I believe. Of course, am also sure one of the public commenters from up your way will make reference as well...

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Monday, April 09, 2018 7:58 AM
To: Randy J Dunn <rdunn@siu.edu>
Subject: References

July 12 minutes—PP. 15-16 on my printout (no official page numbers). "Dr. Jeff Sabby made his presentation to the Board.....He spoke to three resolutions. The first was regarding the reapportionment"

I believe the Trustees received two resolutions from SIUE regarding the reallocation matter in the last year.

March 30, 2017 presentation on our campus regarding the loan.....with General Thomas present... "We shall say on the record that time has come for that [formula-based, phased reallocation] or at least the review".

May, 2017 FYI, newspaper article regarding the approved loan. Trustee Gilbert "It's going to be a bitter pill for me to swallow to support borrowing money from Edwardsville. I think it's just kicking the can down the road". Speaking of bitter pills.....18 years with no review of the allocation model. Money that could be used at SIUE allocated to Carbondale with little or no hope of it coming back our way (as opposed to a loan which did come back)....that's a very bitter pill for us to swallow at this point.....and yes, we have kicked the can down the road for 18 years on the allocation.

Thanks for trying to move the promises from last year forward!

I'm meeting with Doug this morning.

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481


SIUe
COUGARS

SIU-S

FOIA REQUEST

Name and Address of Public Body Receiving Request: SIU System, Office of the President-SIUP, 1400 Douglas Drive, Carbondale, IL 62901-6501; 618-536-3331

Date Requested: 18 May 2018

Request Submitted By: _X_ E-mail ___ U.S. Mail ___ Fax ___ In Person

Name of Requester: Kathleen Chwalisz, Ph.D., SIUC Faculty Senate Budget Committee Co-Chair

Street Address: Carbondale Campus, Mailcode 6502

City/State/County Zip (required): Carbondale, IL 62901

Telephone (Optional): 453-3541 E-mail (Optional): chwalisz@siu.edu

Fax (Optional): 453-3563

Records Requested: *Provide as much specific detail as possible so the public body can identify the information that you are seeking. You may attach additional pages, if necessary.

Any and all communication (7/1/17 to current), including but not limited to email, text messages, and meeting notes, written or received by President Randy Dunn in communication with John Charles, Mark Kolaz, Randy Pembrook, Amy Sholar, and Illinois legislators or their staff, regarding the SIU system separation/dissolution and/or related legislation.

Also requested is a summary of meetings/meals (in person, phone, video conference), dates and attendees, regarding the previously identified topics.

Do you want copies of the documents? __X__YES or ____NO
--Do you want Electronic Copies or Paper Copies? Electronic
--If you want Electronic Copies, in what format? PDF

Is this request for a Commercial Purpose? ____YES or __X__NO
(It is a violation of the Freedom of Information Act for a person to knowingly obtain a public record for a commercial purpose without disclosing that it is for a commercial purpose, if requested to do so by the public body. 5 ILCS 140.3.1(c)).

Are you requesting a fee waiver? ____YES or __X__NO
(If you are requesting that the public body waive any fees for copying the documents, you must attach a statement of the purpose of the request, and whether the principal purpose of the request is to access or disseminate information regarding the health, safety and welfare or legal rights of the general public. 5 ILCS 140/6(c)).

Pembrook, Randall

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, April 11, 2018 7:27 AM
To: Pembrook, Randall
Subject: Re: campus message draft

Thoughts...

I would include Luke J as the student trustee in the earlier reference to the reallocation as also being supportive. He gets to vote on it...and he IS supportive.

Jay won't have the bill filed yet, so just make sure you have him on the record (giving his ok) to being able to say that he plans to introduce the bill just as soon as it can be drafted. The bill is complex and lengthy and could take a few more days to get written up...but that he will file the bill as soon as possible, likely for an effective date of 7/1/19.

Don't say that any of us (me, Amy, etc.) supports the bill yet. Rather, you can say the proposed dissolution takes it out of the BOT's decision making hands and will now be dealt with fully as a function of the legislative process. However, you would anticipate that individual Trustees will speak to their position on the bill once it is filed, and President Dunn has publicly pledged that he will do nothing that impedes the bill's progress. Sumthin' like that I think?

Otherwise ok from my end. Thanks!

PS-Don't forget in the discussion today, get in the fray when you need to b/c you know Carlo is going to.

Sent from my iPad

On Apr 11, 2018, at 6:51 AM, Pembrook, Randall <rpembro@siue.edu> wrote:

> I will talk with Representative Hoffman's office today to make sure about an announcement and timing. I am attaching a draft of what could go out tomorrow afternoon assuming the reallocation proposal doesn't pass.
>
> Obviously, if Representative Hoffman isn't comfortable with the timing, we will alter that part of the message. I'm trying to think of what could substitute for that section if he isn't ready to roll out.
>
> Assuming he is, are you OK with the statement that you, Amy, Shirley and the General are supportive of the proposal? Are you OK with the statement that you four are supportive of the Hoffman amendment? Do I need to share this with the other three to see if folks are OK or have you already had those conversations?
>
> Apparently, Representative Bost (or his office) wants to talk with Amy and me tomorrow afternoon to try and patch things up. If this message goes out before that conversation, it would certainly make for lively conversation with him.....
>
> Should be an interesting two days!
>
> **Randall G. Pembrook, Chancellor**
> **Southern Illinois University Edwardsville**
> **Campus Box 1151**

Edwardsville, IL 62026
618-650-2481

<campusmessge41218.docx>

Pembrook, Randall

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, April 11, 2018 10:58 AM
To: Pembrook, Randall; McIlhagga, Douglas
Cc: John Anthony Charles
Subject: RE: Latest version for tomorrow

I like it. I would take out the reference to (D-113th) on Jay. No need...he's the state rep for SIUE...that's enough. Which said: Would also word the clause this way: "...and whose district covers (or represents) SIUE." Switches it up, or something close to that.

Good to go and would push it out tomorrow to all SIUE users just as soon as the meeting concludes. Also to SIUEF board, SIUE AA board, to civic/community leaders...with a short cover or transmittal note maybe, like from Alan/Bev, Rachel, you, whomever.

Strap in buddy!

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Wednesday, April 11, 2018 10:47 AM
To: Randy J Dunn <rdunn@siu.edu>; McIlhagga, Douglas <dmcilha@siue.edu>
Subject: Latest version for tomorrow

I have spoken with Jay Hoffman and Katie Stuart who are OK with the attached, edited release. I will check with Monica and LaToya before tomorrow to see if they are OK on having their names attached.

If you have additional thoughts, let me know.

Thanks.

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

SIUe COUGARS

Pembrook, Randall

From: Randy J Dunn <rdunn@siu.edu>
Sent: Tuesday, April 10, 2018 5:07 PM
To: Pembrook, Randall
Cc: John Anthony Charles
Subject: RE: local politicians

Go ahead and start touching base with Jay directly—see if you can get a read on when the bill will be filed, etc. You have freedom to come out in support since Carlo went well off the reservation by going on public record repeatedly to decry the reallocation. Full-on for you too, now. Even if the bill is not yet in the House hopper by Thursday afternoon or Friday, if you get Jay's concurrence to say that is exactly what he's going to do, then you can report that at least. You are free to work to get it as specific as you possibly can for the messaging that needs to take place.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Tuesday, April 10, 2018 4:58 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: RE: local politicians

I think there will be a huge difference on our campus regarding the angst, anger, despair between "The vote was no. We'll try to explore other options" vs. "The vote was no. A bill has been filed in the House by Jay Hoffman. Please work to support the bill by contacting your legislators." I was REALLY hoping for something specific to tell people on Thursday.

RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Tuesday, April 10, 2018 2:04 PM
To: Pembrook, Randall <rpembro@siue.edu>
Subject: RE: local politicians

Just the state House members (Bristow, Stuart, Greenwood, Hoffman) and now Haine and Manar should as well. JC was to loop in Clayborne.

I know of no one at your local level. My gut tells me to wait just b/c we don't know timing for Jay. I assume he ran into no problem with bill drafting, informing Speaker (Jay's an assistant majority leader), etc., but you may want to just wait til it's out there and then tell the world to get on board.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office

618.536.3404 I Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Tuesday, April 10, 2018 1:55 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: local politicians

Do other local politicians know about Jay's upcoming action? If so, do we know if they are supportive? If not, should we give them a heads up?

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

SIUe COUGARS

Pembrook, Randall

From: Randy J Dunn <rdunn@siu.edu>
Sent: Tuesday, April 10, 2018 2:04 PM
To: Pembrook, Randall
Subject: RE: local politicians

Just the state House members (Bristow, Stuart, Greenwood, Hoffman) and now Haine and Manar should as well. JC was to loop in Clayborne.

I know of no one at your local level. My gut tells me to wait just b/c we don't know timing for Jay. I assume he ran into no problem with bill drafting, informing Speaker (Jay's an assistant majority leader), etc., but you may want to just wait til it's out there and then tell the world to get on board.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Tuesday, April 10, 2018 1:55 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: local politicians

Do other local politicians know about Jay's upcoming action? If so, do we know if they are supportive? If not, should we give them a heads up?

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

Pembrook, Randall

From: Randy J Dunn <rdunn@siu.edu>
Sent: Tuesday, April 10, 2018 11:57 AM
To: Pembrook, Randall
Subject: Re: Timing

I'd start talking semi privately now. Let your team and employee leaders be ready to respond quickly once Jay drops the bill. Information out to Foundation, alumni, and other externals too. You have no constraints on working this...your public comments... etc.
Let it all roll.

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: "Pembrook, Randall" <rpembro@siue.edu>
Date: 4/10/18 11:19 AM (GMT-06:00)
To: Randy J Dunn <rdunn@siu.edu>
Subject: Timing

At what point is it OK to talk either semi-privately (campus leaders) or in public about the Jay amendment as the path assuming Thursday's vote is 4-4?

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

Pembrook, Randall

From: Pembrook, Randall
Sent: Tuesday, April 10, 2018 11:58 AM
To: Randy J Dunn
Subject: Re: Timing

Thanks!

Get Outlook for Android

From: Randy J Dunn <rdunn@siu.edu>
Sent: Tuesday, April 10, 2018 11:56:45 AM
To: Pembrook, Randall
Subject: Re: Timing

I'd start talking semi privately now. Let your team and employee leaders be ready to respond quickly once Jay drops the bill. Information out to Foundation, alumni, and other externals too. You have no constraints on working this...your public comments... etc.
Let it all roll.

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: "Pembrook, Randall" <rpembro@siue.edu>
Date: 4/10/18 11:19 AM (GMT-06:00)
To: Randy J Dunn <rdunn@siu.edu>
Subject: Timing

At what point is it OK to talk either semi-privately (campus leaders) or in public about the Jay amendment as the path assuming Thursday's vote is 4-4?

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

SIUe COUGARS

Pembrook, Randall

From: Randy J Dunn <rdunn@siu.edu>
Sent: Tuesday, April 10, 2018 2:04 PM
To: Pembrook, Randall
Subject: RE: local politicians

Just the state House members (Bristow, Stuart, Greenwood, Hoffman) and now Haine and Manar should as well. JC was to loop in Clayborne.

I know of no one at your local level. My gut tells me to wait just b/c we don't know timing for Jay. I assume he ran into no problem with bill drafting, informing Speaker (Jay's an assistant majority leader), etc., but you may want to just wait til it's out there and then tell the world to get on board.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Tuesday, April 10, 2018 1:55 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: local politicians

Do other local politicians know about Jay's upcoming action? If so, do we know if they are supportive? If not, should we give them a heads up?

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

Pembrook, Randall

From: Randy J Dunn <rdunn@siu.edu>
Sent: Tuesday, April 10, 2018 5:07 PM
To: Pembrook, Randall
Cc: John Anthony Charles
Subject: RE: local politicians

Go ahead and start touching base with Jay directly—see if you can get a read on when the bill will be filed, etc. You have freedom to come out in support since Carlo went well off the reservation by going on public record repeatedly to decry the reallocation. Full-on for you too, now. Even if the bill is not yet in the House hopper by Thursday afternoon or Friday, if you get Jay's concurrence to say that is exactly what he's going to do, then you can report that at least. You are free to work to get it as specific as you possibly can for the messaging that needs to take place.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Tuesday, April 10, 2018 4:58 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: RE: local politicians

I think there will be a huge difference on our campus regarding the angst, anger, despair between "The vote was no. We'll try to explore other options" vs. "The vote was no. A bill has been filed in the House by Jay Hoffman. Please work to support the bill by contacting your legislators." I was REALLY hoping for something specific to tell people on Thursday.

RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Tuesday, April 10, 2018 2:04 PM
To: Pembrook, Randall <rpembro@siue.edu>
Subject: RE: local politicians

Just the state House members (Bristow, Stuart, Greenwood, Hoffman) and now Haine and Manar should as well. JC was to loop in Clayborne.

I know of no one at your local level. My gut tells me to wait just b/c we don't know timing for Jay. I assume he ran into no problem with bill drafting, informing Speaker (Jay's an assistant majority leader), etc., but you may want to just wait til it's out there and then tell the world to get on board.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office

618.536.3404 I Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Tuesday, April 10, 2018 1:55 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: local politicians

Do other local politicians know about Jay's upcoming action? If so, do we know if they are supportive? If not, should we give them a heads up?

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

SIUe COUGARS

Pembrook, Randall

From: Pembrook, Randall
Sent: Tuesday, April 10, 2018 4:58 PM
To: 'Randy J Dunn'
Subject: RE: local politicians

I think there will be a huge difference on our campus regarding the angst, anger, despair between "The vote was no. We'll try to explore other options" vs. "The vote was no. A bill has been filed in the House by Jay Hoffman. Please work to support the bill by contacting your legislators." I was REALLY hoping for something specific to tell people on Thursday.

RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Tuesday, April 10, 2018 2:04 PM
To: Pembrook, Randall <rpembro@siue.edu>
Subject: RE: local politicians

Just the state House members (Bristow, Stuart, Greenwood, Hoffman) and now Haine and Manar should as well. JC was to loop in Clayborne.

I know of no one at your local level. My gut tells me to wait just b/c we don't know timing for Jay. I assume he ran into no problem with bill drafting, informing Speaker (Jay's an assistant majority leader), etc., but you may want to just wait til it's out there and then tell the world to get on board.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Tuesday, April 10, 2018 1:55 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: local politicians

Do other local politicians know about Jay's upcoming action? If so, do we know if they are supportive? If not, should we give them a heads up?

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481


SIUe
COUGARS

Pembrook, Randall

From: Pembrook, Randall
Sent: Tuesday, April 10, 2018 5:09 PM
To: 'Randy J Dunn'
Subject: RE: local politicians

Thanks. That will help. I'll contact Jay tomorrow.

RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Tuesday, April 10, 2018 5:07 PM
To: Pembrook, Randall <rpembro@siue.edu>
Cc: John Anthony Charles <jcharles@siu.edu>
Subject: RE: local politicians

Go ahead and start touching base with Jay directly—see if you can get a read on when the bill will be filed, etc. You have freedom to come out in support since Carlo went well off the reservation by going on public record repeatedly to decry the reallocation. Full-on for you too, now. Even if the bill is not yet in the House hopper by Thursday afternoon or Friday, if you get Jay's concurrence to say that is exactly what he's going to do, then you can report that at least. You are free to work to get it as specific as you possibly can for the messaging that needs to take place.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Tuesday, April 10, 2018 4:58 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: RE: local politicians

I think there will be a huge difference on our campus regarding the angst, anger, despair between "The vote was no. We'll try to explore other options" vs. "The vote was no. A bill has been filed in the House by Jay Hoffman. Please work to support the bill by contacting your legislators." I was REALLY hoping for something specific to tell people on Thursday.

RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Tuesday, April 10, 2018 2:04 PM
To: Pembrook, Randall <rpembro@siue.edu>
Subject: RE: local politicians

Just the state House members (Bristow, Stuart, Greenwood, Hoffman) and now Haine and Manar should as well. JC was to loop in Clayborne.

I know of no one at your local level. My gut tells me to wait just b/c we don't know timing for Jay. I assume he ran into no problem with bill drafting, informing Speaker (Jay's an assistant majority leader), etc., but you may want to just wait til it's out there and then tell the world to get on board.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Tuesday, April 10, 2018 1:55 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: local politicians

Do other local politicians know about Jay's upcoming action? If so, do we know if they are supportive? If not, should we give them a heads up?

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

Pembrook, Randall

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, April 11, 2018 7:27 AM
To: Pembrook, Randall
Subject: Re: campus message draft

Thoughts...

I would include Luke J as the student trustee in the earlier reference to the reallocation as also being supportive. He gets to vote on it...and he IS supportive.

Jay won't have the bill filed yet, so just make sure you have him on the record (giving his ok) to being able to say that he plans to introduce the bill just as soon as it can be drafted. The bill is complex and lengthy and could take a few more days to get written up...but that he will file the bill as soon as possible, likely for an effective date of 7/1/19.

Don't say that any of us (me, Amy, etc.) supports the bill yet. Rather, you can say the proposed dissolution takes it out of the BOT's decision making hands and will now be dealt with fully as a function of the legislative process. However, you would anticipate that individual Trustees will speak to their position on the bill once it is filed, and President Dunn has publicly pledged that he will do nothing that impedes the bill's progress. Sumthin' like that I think?

Otherwise ok from my end. Thanks!

PS-Don't forget in the discussion today, get in the fray when you need to b/c you know Carlo is going to.

Sent from my iPad

On Apr 11, 2018, at 6:51 AM, Pembrook, Randall <rpembro@siue.edu> wrote:

> I will talk with Representative Hoffman's office today to make sure about an announcement and timing. I am attaching a draft of what could go out tomorrow afternoon assuming the reallocation proposal doesn't pass.
>
> Obviously, if Representative Hoffman isn't comfortable with the timing, we will alter that part of the message. I'm trying to think of what could substitute for that section if he isn't ready to roll out.
>
> Assuming he is, are you OK with the statement that you, Amy, Shirley and the General are supportive of the proposal? Are you OK with the statement that you four are supportive of the Hoffman amendment? Do I need to share this with the other three to see if folks are OK or have you already had those conversations?
>
> Apparently, Representative Bost (or his office) wants to talk with Amy and me tomorrow afternoon to try and patch things up. If this message goes out before that conversation, it would certainly make for lively conversation with him.....
>
> Should be an interesting two days!
>
> **Randall G. Pembrook, Chancellor**
> **Southern Illinois University Edwardsville**
> **Campus Box 1151**

Edwardsville, IL 62026
618-650-2481

<image001.jpg>

<campusmessge41218.docx>

Pembrook, Randall

From: Pembrook, Randall
Sent: Tuesday, April 10, 2018 1:55 PM
To: Randy J Dunn
Subject: local politicians

Do other local politicians know about Jay's upcoming action? If so, do we know if they are supportive? If not, should we give them a heads up?

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

Pembrook, Randall

From: Pembrook, Randall
Sent: Tuesday, April 10, 2018 11:19 AM
To: Randy J Dunn
Subject: Timing

At what point is it OK to talk either semi-privately (campus leaders) or in public about the Jay amendment as the path assuming Thursday's vote is 4-4?

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

Pembrook, Randall

From: Pembrook, Randall
Sent: Wednesday, April 11, 2018 11:18 AM
To: 'Randy J Dunn'; McIlhagga, Douglas
Cc: John Anthony Charles
Subject: RE: Latest version for tomorrow

Doug,

Please include the changes indicated by President Dunn.

Thanks.

RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, April 11, 2018 10:58 AM
To: Pembrook, Randall <rpembro@siue.edu>; McIlhagga, Douglas <dmcilha@siue.edu>
Cc: John Anthony Charles <jcharles@siu.edu>
Subject: RE: Latest version for tomorrow

I like it. I would take out the reference to (D-113th) on Jay. No need...he's the state rep for SIUE...that's enough. Which said: Would also word the clause this way: "...and whose district covers (or represents) SIUE." Switches it up, or something close to that.

Good to go and would push it out tomorrow to all SIUE users just as soon as the meeting concludes. Also to SIUEF board, SIUE AA board, to civic/community leaders...with a short cover or transmittal note maybe, like from Alan/Bev, Rachel, you, whomever.

Strap in buddy!

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Wednesday, April 11, 2018 10:47 AM
To: Randy J Dunn <rdunn@siu.edu>; McIlhagga, Douglas <dmcilha@siue.edu>
Subject: Latest version for tomorrow

I have spoken with Jay Hoffman and Katie Stuart who are OK with the attached, edited release. I will check with Monica and LaToya before tomorrow to see if they are OK on having their names attached.

If you have additional thoughts, let me know.

Thanks.

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481



Pembrook, Randall

From: Pembrook, Randall
Sent: Tuesday, April 17, 2018 5:19 PM
To: 'Randy J Dunn'
Subject: RE: INFORMATION: SIU Legislation Update

I'll plan on being in Springfield Thursday afternoon a little before 3. What preparation do I need to do? What questions will we get? What information needs to be presented?

From: Randy J Dunn <rdunn@siu.edu>
Sent: Tuesday, April 17, 2018 1:20 PM
To: Pembrook, Randall <rpembro@siue.edu>; Jerry Kruse <jkruse@siumed.edu>
Cc: John Anthony Charles <jcharles@siu.edu>
Subject: FW: INFORMATION: SIU Legislation Update

See below and attached what I sent to our Trustees, just now. I will be catching you 2 to discuss the Thursday afternoon, 4/19 HIED Committee hearing which you'll see discussed in the information I've shared. Hearing now on sked to start at 3 pm or the conclusion of the House session that afternoon. **JC and I think we probably better have the both of you present for that hearing, so start looking at your calendars now to see if you will be able to get them cleared.** Will talk soon otherwise...thanks.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Tuesday, April 17, 2018 1:14 PM
To: Randy J Dunn <rdunn@siu.edu>
Cc: Misty D Whittington <mistyw@siu.edu>; John Anthony Charles <jcharles@siu.edu>; Lucas Crater-SIU MED Springfield <lcrater@siumed.edu>
Subject: INFORMATION: SIU Legislation Update

Board of Trustees—

I shared two introduced bills with you last week that the bill tracking system we use picked up—HB5860 that would reconstitute the SIU Board of Trustees, and HB5861 that dissolves the SIU System and makes SIUC and SIUE independent entities with separate boards. At that time, we didn't have information on what became a third bill—HB5859 that would equalize the general state appropriation between SIUC and SIUE (a 50/50 split) going forward.

Yesterday, then, these three bills were filed as amendments to three shell bills currently in the Illinois House which are on 2nd Reading. As floor amendments, this proposed legislation can move with little notice—and as

you'll note later below, that is what appears to be happening. A summary of the actions is pasted in immediately below:

House 2nd Reading. HA #1 filed 4/16/18
HB 1292 (Hoffman) Shell bill. HA #1 - Replaces everything after the enacting clause. Amends the Southern Illinois University Management Act. Abolishes the Board of Trustees of Southern Illinois University. Provides that that part of Southern Illinois University associated with the Carbondale campus (except the School of Medicine, School of Dental Medicine, School of Pharmacy, School of Nursing, and the East St. Louis Center and along with the School of Law) shall be known as Southern Illinois University at Carbondale and shall be under the governance and control of the Board of Trustees of Southern Illinois University at Carbondale. Provides that that part of Southern Illinois University associated with the Edwardsville campus (along with the School of Medicine, School of Dental Medicine, School of Pharmacy, School of Nursing, and the East St. Louis Center) shall be known as Southern Illinois University at Edwardsville and shall be under the governance and control of the Board of Trustees of Southern Illinois University at Edwardsville. Makes corresponding changes in various Acts. Effective July 1, 2018.

House 2nd Reading. HA #1 filed 4/16/18
HB 1293 (Hoffman) Shell bill. HA #1 - Replaces everything after the enacting clause. Amends the Southern Illinois University Management Act. Provides that on the effective date of the amendatory Act, the terms of office of the members of the Board of Trustees of Southern Illinois University shall terminate and the Board shall be reconstituted. With regard to the 7 members of the Board appointed by the Governor, by and with the advice and consent of the Senate, specifies that after the effective date of the amendatory Act, the 7 members shall be appointed as follows: 3 appointees shall hold an undergraduate or graduate degree from the Southern Illinois University at Edwardsville campus, 3 appointees shall hold an undergraduate or graduate degree from the Southern Illinois University at Carbondale campus, and one appointee must not have attended Southern Illinois University at all. Changes the voting student member to an additional nonvoting student member, and deletes provisions concerning the designation of a voting student member and a nonvoting student member; makes related changes. Sets forth provisions concerning the expiration of the terms of the 7 initial members appointed by the Governor, by and with the advice and consent of the Senate, pursuant to the amendatory Act.

House 2nd Reading. HA #1 filed 4/16/18
HB 1294 (Hoffman) Shell bill. HA #1 - Replaces everything after the enacting clause. Amends the Southern Illinois University Management Act. Provides that, beginning with the 2018-2019 academic year, when money appropriated to the Board of Trustees of Southern Illinois University by the General Assembly is allocated for the Carbondale campus, an equal amount must be allocated by the Board for the Edwardsville campus. Effective July 1, 2018.

And in the document that's attached to this email, you'll find more comprehensive bill analyses written up by our governmental affairs team in Springfield that outlines the path of the proposed legislation thus far.

We've learned this morning that all three bills will be heard before the House Higher Education Committee at the conclusion of the House's session Thursday. John Charles is in communication with the appropriate legislative staffers to see if there is anything the Committee may want from the SIU system or campuses in conjunction with the hearing.

Lastly: You can imagine that there has been a steady demand from multiple media sources statewide for comment, interviews, a statement, etc. by this point. Toward that end—and since there is no position voted on

these bills from the BOT as an entity—Chair Sholar and I prepared a joint statement addressing only the system dissolution question, which is pasted in below and takes a neutral position on that bill. The statement and bill analyses are being made available to those media outlets requesting information. I'll also share the material in tomorrow's *System Connection* e-newsletter for SIU employees who—not surprisingly—are reaching out with many questions of their own.

I leave late today for Springfield where, you will recall, tomorrow is SIU System Day in the Capitol, featuring our signature programs, students, and faculty systemwide. Given Thursday's scheduled hearing, then, I plan to just remain in town through that time. Let me know if you have questions for now, and I'll provide updates as status changes take place.

Randy

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

SIU | Southern Illinois University System
ONE SYSTEM | MANY LOCATIONS | STATEWIDE IMPACT

JOINT STATEMENT FROM SIU BOARD OF TRUSTEES CHAIR AMY SHOLAR & SIU PRESIDENT RANDY DUNN REGARDING HB5861 / HB1292
April 17, 2018

[**NOTE:** Please see accompanying this statement bill analyses from SIU staff regarding House Bills 5859/HB1294-equalizing the FY19 general state appropriation for SIUC and SIUE; HB5860/HB1293-reconstituting the SIU Board of Trustees and changing membership requirements; and HB5861/HB1292-creating SIUC and SIUE as separate universities with independent boards. This joint statement addresses only those issues surrounding our review of HB5861/HB1292.]

To begin, we acknowledge the issue that would be addressed by HB5861/HB1292 is not a new one, nor is this the first time legislation has been proposed to dissolve the SIU System and operate the Carbondale and Edwardsville campuses independently under their own separate boards.

As early as 1975, State Senator Sam Vadalabene introduced legislation that would have established a separate board of trustees for Edwardsville. While the measure passed both houses, ultimately the Illinois Senate overrode Gov. Dan Walker's veto of the Vadalabene bill, but the House of Representatives declined to do so. News coverage these last few days has also reported on more recent attempts in 2003, 2005, and 2013 to accomplish a similar outcome. The 2013 bill, also filed by Rep. Hoffman, similarly changed the affiliation of the SIU School of Medicine (SOM) to SIUE—expanding Edwardsville's focus on the health sciences by joining the Schools of Dental Medicine, Pharmacy, and Nursing which are already affiliated with that campus—though the physical location of the SOM would remain in Springfield.

With the filing of amendments to House Bills 1292-1294 (which mirrors the language in House Bills 5859-5861), these proposals are now on track in the legislative calendar to receive a hearing before the House Higher Education Committee, where they have been assigned, and to meet the April 27 House Deadline for passing bills from that chamber.

By definition, as an entity of the state under the Southern Illinois University Management Act, the ultimate decision about system dissolution will and must be a legislative one. Admitting the different missions of SIUC and SIUE, the Carbondale and Edwardsville campuses are, by any measure of organizational scope and strength, equal partners in the SIU System. There are tangible benefits for the two institutions which derive from being part of a larger public higher education system (about which more will be said below), but in the end, the legislative calculus—and that of the citizens those legislators represent—will rest on whether or not those benefits are of a greater value and import than the perceived gains that may come by each university being independent of the system...and each other.

The SIU System Board of Trustees has not yet taken any official position on the three bills at this time. The Board is not set to meet again in regular session until July 12—after the scheduled end of this legislative session—but it is possible Trustees could convene a special meeting for that purpose. Any such meeting held would be a public meeting and subject to applicable requirements of the Illinois Open Meetings Act. Until directed otherwise by the governing body of Southern Illinois University, the position that the SIU President's Office will take on these and any other proposals that could still emerge is "neutral"—restricted to providing data, background information, and technical expertise which may be requested by elected officials or their staffs.

Without a doubt, there are benefits that attach to being part of a system—SIU is one of about 45 public higher education systems in the nation. It has been pointed out during debate over the previous bills to split SIU that our multi-campus system can earn better bond ratings as compared to some single-campus institutions in Illinois, due to our combined fiscal strength. This in turn holds down interest and insurance costs on bonds. Too, all campus funds are comingled for investment purposes to obtain the highest rate-of-return; likewise, SIU's risk pools are comingled for purposes of insurance savings and reduced liability.

Possibly the most challenging aspect of a dissolution would be breaking out the bond debt by campus which could entail not insignificant legal and financial consulting expenses, albeit on a one-time basis.

Finally, it's been noted over the years that our combined political leverage is stronger as a system—representing the common interests of 66 counties of central and southern Illinois, including the Metro East area—than it would be for the Edwardsville and Carbondale campuses individually. Nonetheless, the natural evolution of those regional interests also creates a demand for change over time, contributing to the rationale for a careful review of the legislation in front of us.

Dissolving the SIU System would be far from easy, but it is not an impossible task. The system is already one of the most decentralized nationally, providing shared services in the areas of Legal, Internal Audit and Ethics, Technology Transfer and Export Control, Treasury Services, Governmental Affairs, and Risk Management. Those functions—and the people undertaking them—would need to be reassigned and absorbed by the stand-alone campuses; fortunately, system personnel working in most of these functional areas already have work locations across the various SIU sites now, preventing major disruption in most of the impacted employees' lives. Another positive in the eyes of many is that salary savings would be generated as there would no longer be system administrative leadership and their related staff to pay for. Rather, it is anticipated that the respective chancellors currently in place would become the interim presidents of their

campuses, until newly appointed boards for SIUC and SIUE could make a decision about permanent institutional leadership.

The SIU Board of Trustees, as part of a major revision of the system's strategic plan about two years ago, adopted a goal to study and incrementally expand system-wide shared services across a variety of "back office" and other non-academic service functions (e.g., Purchasing, Human Resources, IT). Those business centralization efforts may be paused temporarily in the event HB5861 garners sufficient support to move forward this legislative session. Additionally, an effective date of this legislation *no earlier than July 1, 2019* (as opposed to the current July 1, 2018) would minimally be necessary to guarantee a smooth governance transition to the new boards as well as to ensure a careful unwinding of the combined operations to the campuses.

When the 2003 version of the dissolution bill was being debated, Illinois' beloved Sen. Paul Simon opined in the Springfield *State Journal-Register* that SIU "...is a powerful political and financial voice for the entire region. Dividing the university will diminish that important voice." The question some 15 years later for all of us who love our university—students, employees, alumni, donors, community members, taxpayers, our elected representatives, and so many others—is to determine if the current governance and board structure remains the optimal one for a collective voice in Illinois and beyond.

Pembrook, Randall

From: Pembrook, Randall
Sent: Wednesday, April 18, 2018 7:33 AM
To: 'Randy J Dunn'
Subject: Springfield

I'm coming to the capital today to support SIU System day. Maybe we can find time to discuss the hearing tomorrow.....I need to leave at 1 to be back for the 3 p.m. meeting with Bost's office and Amy.

Thanks.

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481



Pembrook, Randall

From: Pembrook, Randall
Sent: Thursday, April 19, 2018 11:27 AM
To: Randy J Dunn
Subject: RE: Research

I may get there a little earlier around 1:45 so we have plenty of time to prepare. My first Illinois legislative hearing.....!! I'll add it to the resume (which I hope not to need anytime soon....).

RP

-----Original Message-----
From: Randy J Dunn <rdunn@siu.edu>
Sent: Thursday, April 19, 2018 10:19 AM
To: Pembrook, Randall <rpembro@siue.edu>
Cc: Durr, Kim <kdurr@siue.edu>
Subject: Research

Hey, I think I had read that SIUE was like #2 in research funding or capacity or ??? Among the public comprehensives this past year.

Dust that information off and have the factoid with you for this afternoon. Need to counter this harangue about SIUC's R1 status. That piece of info will help.

Thanks. See you at the office around 2 or so if that's still your plan.

Sent from my iPad

Pembrook, Randall

From: Pembrook, Randall
Sent: Thursday, April 19, 2018 11:55 AM
To: 'Randy J Dunn'
Subject: RE: Research

"We would testify only if asked".....meaning any of us including me OR I WILL testify but you might not as a System person unless Carlo signs up?

RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Thursday, April 19, 2018 11:47 AM
To: Pembrook, Randall <rpembro@siue.edu>
Subject: Re: Research

We'll be in the office. Just so you know...since neutral on bill, we would testify only if asked by Committee or Carlo shows up and signs in to speak.

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: "Pembrook, Randall" <rpembro@siue.edu>
Date: 4/19/18 11:26 AM (GMT-06:00)
To: Randy J Dunn <rdunn@siu.edu>
Subject: RE: Research

I may get there a little earlier around 1:45 so we have plenty of time to prepare. My first Illinois legislative hearing.....!! I'll add it to the resume (which I hope not to need anytime soon....).

RP

-----Original Message-----
From: Randy J Dunn <rdunn@siu.edu>
Sent: Thursday, April 19, 2018 10:19 AM
To: Pembrook, Randall <rpembro@siue.edu>
Cc: Durr, Kim <kdurr@siue.edu>
Subject: Research

Hey, I think I had read that SIUE was like #2 in research funding or capacity or ??? Among the public comprehensives this past year.

Dust that information off and have the factoid with you for this afternoon. Need to counter this harangue about SIUC's R1 status. That piece of info will help.

Thanks. See you at the office around 2 or so if that's still your plan.

Sent from my iPad

Pembrook, Randall

From: Pembrook, Randall
Sent: Wednesday, May 16, 2018 9:45 AM
To: 'Randy J Dunn'
Subject: RE: Language for campus communication

Thanks! How is your day going? Are you on campus any today?.....When we talked yesterday it seemed up in the air.....

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, May 16, 2018 9:42 AM
To: Pembrook, Randall <rpembro@siue.edu>; John Anthony Charles <jcharles@siu.edu>
Subject: Re: Language for campus communication

JC and I fine with the language. Thanks...

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: "Pembrook, Randall" <rpembro@siue.edu>
Date: 5/16/18 9:10 AM (GMT-06:00)
To: Randy J Dunn <rdunn@siu.edu>, John Anthony Charles <jcharles@siu.edu>
Subject: Language for campus communication

Every other week I send a note to campus. Draft language for one of my talking points is included below. You understand both the technical and the political ways that Springfield operates. So.....is the information accurate? Is it prudent?

Thanks.

3. The three legislative bills pertaining to (a) dissolving the SIU System, (b) redefining the SIU Trustee Board, and (c) determining a mandated allocation percentage for Carbondale and Edwardsville are still being discussed in Springfield though it is hard to determine what the outcomes will be for the Spring, 2018 session at this moment. One additional piece of business, House Resolution 1051, was introduced by Representative Katie Stuart. It would urge the Illinois Board of Higher Education (IBHE) to conduct a study regarding the governance structure of the current SIU System and determine the viability of two distinct universities with separate boards. A House Resolution only requires passage by the House through a majority vote before it is directed to an entity (in this case, IBHE) for action. It would not need to go to the Senate or the Governor. The Spring session is scheduled through May 31, 2018 so stay tuned!

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481


SIUe
COUGARS

From: Pembrook, Randall
Sent: Wednesday, May 16, 2018 9:10 AM
To: 'Randy J Dunn' <rdunn@siu.edu>; 'John Anthony Charles' <jcharles@siu.edu>
Subject: Language for campus communication

Every other week I send a note to campus. Draft language for one of my talking points is included below. You understand both the technical and the political ways that Springfield operates. So.....is the information accurate? Is it prudent?

Thanks.

3. The three legislative bills pertaining to (a) dissolving the SIU System, (b) redefining the SIU Trustee Board, and (c) determining a mandated allocation percentage for Carbondale and Edwardsville are still being discussed in Springfield though it is hard to determine what the outcomes will be for the Spring, 2018 session at this moment. One additional piece of business, House Resolution 1051, was introduced by Representative Katie Stuart. It would urge the Illinois Board of Higher Education (IBHE) to conduct a study regarding the governance structure of the current SIU System and determine the viability of two distinct universities with separate boards. A House Resolution only requires passage by the House through a majority vote before it is directed to an entity (in this case, IBHE) for action. It would not need to go to the Senate or the Governor. The Spring session is scheduled through May 31, 2018 so stay tuned!

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

SIUe
COUGARS

From: Pembrook, Randall
Sent: Wednesday, April 11, 2018 6:47 AM
To: 'Randy J Dunn' <rdunn@siu.edu>
Subject: campus message draft

I will talk with Representative Hoffman's office today to make sure about an announcement and timing. I am attaching a draft of what could go out tomorrow afternoon assuming the reallocation proposal doesn't pass.

Obviously, if Representative Hoffman isn't comfortable with the timing, we will alter that part of the message. I'm trying to think of what could substitute for that section if he isn't ready to roll out.

Assuming he is, are you OK with the statement that you, Amy, Shirley and the General are supportive of the proposal? Are you OK with the statement that you four are supportive of the Hoffman amendment? Do I need to share this with the other three to see if folks are OK or have you already had those conversations?

Apparently, Representative Bost (or his office) wants to talk with Amy and me tomorrow afternoon to try and patch things up. If this message goes out before that conversation, it would certainly make for lively conversation with him.....

Should be an interesting two days!

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

SIUe
COUGARS

From: Pembrook, Randall
Sent: Wednesday, April 11, 2018 7:41 AM
To: 'Randy J Dunn' <rdunn@siu.edu>
Subject: RE: campus message draft

Thanks. Good comments. I'll make the changes and be ready.

Tell me what you are imagining regarding "the fray".....Open session public comments, then perfunctory BOT Business, then the reallocation discussion starts.....In the past, people moved to the table and presented and then moved back to the audience. Are you thinking Bill and I will be sitting next to Carlo and others from SIUC and we will have a sort of "roundtable" with he and I going back and forth? That sounds exciting but hard to control....Is Amy the "moderator" in that??!! Happy to "engage".

RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, April 11, 2018 7:27 AM
To: Pembrook, Randall <rpembro@siue.edu>
Subject: Re: campus message draft

Thoughts...

I would include Luke J as the student trustee in the earlier reference to the reallocation as also being supportive. He gets to vote on it...and he IS supportive.

Jay won't have the bill filed yet, so just make sure you have him on the record (giving his ok) to being able to say that he plans to introduce the bill just as soon as it can be drafted. The bill is complex and lengthy and could take a few more days to get written up...but that he will file the bill as soon as possible, likely for an effective date of 7/1/19.

Don't say that any of us (me, Amy, etc.) supports the bill yet. Rather, you can say the proposed dissolution takes it out of the BOT's decision making hands and will now be dealt with fully as a function of the legislative process. However, you would anticipate that individual Trustees will speak to their position on the bill once it is filed, and President Dunn has publicly pledged that he will do nothing that impedes the bill's progress. Sumthin' like that I think?

Otherwise ok from my end. Thanks!

PS-Don't forget in the discussion today, get in the fray when you need to b/c you know Carlo is going to.

Sent from my iPad

On Apr 11, 2018, at 6:51 AM, Pembrook, Randall <rpembro@siue.edu> wrote:

I will talk with Representative Hoffman's office today to make sure about an announcement and timing. I am attaching a draft of what could go out tomorrow afternoon assuming the reallocation proposal doesn't pass.

Obviously, if Representative Hoffman isn't comfortable with the timing, we will alter that part of the message. I'm trying to think of what could substitute for that section if he isn't ready to roll out.

Assuming he is, are you OK with the statement that you, Amy, Shirley and the General are supportive of the proposal? Are you OK with the statement that you four are supportive of the Hoffman amendment? Do I need to share this with the other three to see if folks are OK or have you already had those conversations?

Apparently, Representative Bost (or his office) wants to talk with Amy and me tomorrow afternoon to try and patch things up. If this message goes out before that conversation, it would certainly make for lively conversation with him.....

Should be an interesting two days!

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

<campusmessge41218.docx>

From: Pembrook, Randall
Sent: Wednesday, April 11, 2018 10:47 AM
To: 'Randy J Dunn' <rdunn@siu.edu>; McIlhagga, Douglas <dmcilha@siue.edu>
Subject: Latest version for tomorrow

I have spoken with Jay Hoffman and Katie Stuart who are OK with the attached, edited release. I will check with Monica and LaToya before tomorrow to see if they are OK on having their names attached.

If you have additional thoughts, let me know.

Thanks.

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481



Subject Line: Reallocation Proposal

Friends,

Thank you once again for all that you do to make SIUE such a dynamic University. This is underlined by our standing as the fastest growing public institution in Illinois during the past 20 years, our annual position on the President's Higher Education Community Service Honor Roll, the fact that the National Science Foundation has ranked SIUE second for federal research and development expenditures among all Carnegie master's large, primarily residential universities, and our history of providing affordably excellent education.

In order to continue to support your efforts and continue SIUE's positive momentum and growth, we took what we consider to be a thoughtful, moderated reallocation proposal regarding state funding to the SIU Board of Trustees as recognition of SIUE's progress. This proposal drew strong support from President Randy Dunn, Board of Trustees Chair Amy Sholar, and Trustees Shirley Portwood, Randall Thomas, and Student Trustee Luke Jansen. They all firmly believe that the time for an updated reallocation model of funding between the Edwardsville and Carbondale campuses has arrived.

This afternoon at the regularly scheduled board meeting in Carbondale, the vote was deadlocked at 4-4. That means that at this time, no reallocation will result from this process.

We believe this vote indicates that the SIU System is stalled in its present configuration and the situation simply is not fair to this campus. We recognize that SIUC has its budget challenges, but those challenges should not impede the progress of SIUE which depends, in part, on an equitable distribution of the state allocation. The time has come for SIUE to capitalize upon its strengths and potential to create a new era.

Very soon, State Representative Jay Hoffman (D, 113th), who represents SIUE's district, will introduce an amendment that would create separate institutions at Carbondale and Edwardsville, each with its own board. This would also shift the current allocation conversation from the SIU Board of Trustees to the Illinois legislature. We appreciate the actions of local legislators including Katie Stuart, Monica Bristow and LaToya Greenwood who support the legislation. We ardently believe the time has arrived for this move.

I hope SIUE will rally in support of this amendment. We are moving in the right direction. There will be many questions such as: Will the proposed legislation receive support? When would the change occur? What state allocation would SIUE receive as an independent institution? I'm sure you can think of many others. We will work through those together. If you have questions or thoughts on this matter, please let me know.

I appreciate your support on this momentous decision. Thank you for your service to SIUE.

Randy Pembrook, Chancellor

Pembrook, Randall

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, March 28, 2018 5:12 PM
To: Pembrook, Randall; Winter, William
Cc: Duane Stucky
Subject: BOT work session includes reallocation overview

Hi guys. Thanks again for the time this morning to sort through the reallocation action.

Had a subsequent call with Chair Sholar today, as I think I mentioned?

She DOES want this topic on the Wednesday, April 11 agenda as a discussion item...just to walk through it all with the Trustees that day before and get all their questions answered. Then votes on Thursday.

We'll put you 2, Duane, and me in the barrel to talk it all through with them...but Bill, you will clearly be on point to explain the overall approach and methodology utilized (i.e., how we got to the $5.XX million recommendation).

Thanks!

PS RP: I have yet to get Carlo briefed on what will be happening (he was on international travel all last week and we only connected briefly so far). I will be walking him through it all by Friday, before the agenda comes out, but heads' up that I won't be going there with our CEO call tomorrow.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

Duane Stucky

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, April 04, 2018 2:33 PM
To: Pembrook, Randall; Winter, William; Duane Stucky
Subject: RE: Impact of 60% / 40% Distribution of State Appropriation

No, no...I'm w/ you...I get it. A reference to the 60/40 now—which yes, goes back to before even Duane can identify ☺—is simply to shut up the bitchers from Carbondale who are saying loudly we shouldn't even be doing the $5.125M at this time.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Wednesday, April 04, 2018 2:26 PM
To: Randy J Dunn <rdunn@siu.edu>; Winter, William <wwinter@siue.edu>; Duane Stucky <dustucky@siu.edu>
Subject: RE: Impact of 60% / 40% Distribution of State Appropriation

A couple of thoughts:

1. Some on this campus remember the 60/40 split as part of the conversation about when the dissolution of the System was being discussed around 2004-2005 (i.e., if the System splits....60% of the appropriation would go to SIUC and 40% would go to SIUE). If there are other references to a 60/40 split, long-time people on our campus couldn't remember it.
2. I hope that if we introduce the 60/40 split as justification for the first phase (shifting between 5 and 6 million dollars to SIUE) that it doesn't end up implying that the reallocation conversation can be over because we have now approximated 60/40. That was a figure from nearly 15 years ago. Things have changed. The consultant can give us a better idea of the landscape beyond 2018-19. So, 60-40 might be irrelevant now. But, I get the concept that it might be one more data point to say that "phase 1" of $5 million is ABSOLUTELY in the ballpark as a beginning.

Thanks.

RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, April 4, 2018 1:04 PM
To: Winter, William <wwinter@siue.edu>; Duane Stucky <dustucky@siu.edu>
Cc: Pembrook, Randall <rpembro@siue.edu>
Subject: RE: Impact of 60% / 40% Distribution of State Appropriation

Exactly what I was looking for. So, theoretically speaking...the proposal even SHORTS SIUE about a half-mil just to get us back to the 60/40 split!

Thank you much, Bill.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Winter, William [mailto:wwinter@siue.edu]
Sent: Wednesday, April 04, 2018 12:36 PM
To: Randy J Dunn <rdunn@siu.edu>; Duane Stucky <dustucky@siu.edu>
Cc: Pembrook, Randall <rpembro@siue.edu>
Subject: Impact of 60% / 40% Distribution of State Appropriation

President Dunn and Dr. Stucky,

I used the data on Table 1 of April BOT Agenda Item GG (Authorization for Phase I Reallocation of Appropriation Budget, SIUC AND SIUE) to **calculate the impact of a 60% / 40% state appropriation distribution between SIUC and SIUE**.

In summary, the amount of the shift in state appropriation from SIUC to SIUE to adjust to the 60% / 40% distribution level would be about $5.6 million ($5,576,000), which is equal to a 3.9% shift of the total appropriation for SIUC and SIUE (i.e., from 63.9% to 60.0% for SIUC and from 36.1% to 40% for SIUE).

Current FY 2018 Appropriation Distribution

SIUC $91,287,400 (63.9%)

SIUE $51,565,000 (36.1%)

Total $142,852,400 (100%)

Appropriation Distribution Adjusted to 60% / 40%

SIUC $85,711,400 (60.0%)

SIUE $57,141,000 (40.0%)

Total $142,852,400 (100%)

Difference Between Current and 60% / 40% Appropriation Distributions

SIUC <$5,576,000> (-3.9%)

SIUE +$5,576,000 (+3.9%)

Total $0 (0.0%)

(It should be noted that the appropriation amounts reflected on Table 1 in the Board Matter and included above EXCLUDE special legislative add-on appropriations.)

Let me know if you need anything else.

Thanks,
Bill

Pembrook, Randall

From: Randy J Dunn <rdunn@siu.edu>
Sent: Thursday, March 29, 2018 12:26 PM
To: Winter, William; Duane Stucky
Cc: Pembrook, Randall
Subject: RE: BOT Proposal (CONFIDENTIAL DRAFT)

Got it on this end. Will be back in touch if need be...thanks! (And yes, I see my reminder!)

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Winter, William [mailto:wwinter@siue.edu]
Sent: Thursday, March 29, 2018 12:19 PM
To: Randy J Dunn <rdunn@siu.edu>; Duane Stucky <dustucky@siu.edu>
Cc: Pembrook, Randall <rpembro@siue.edu>
Subject: BOT Proposal (CONFIDENTIAL DRAFT)

President Dunn and Dr. Stucky,

Please find attached the proposal for the Phase I Reallocation Board Matter.

For your convenience and ease of review, the first attached PDF file contains the entire 15 page Board matter package, including the Board matter (narrative), the Tables and corresponding notes, and the Appendix, in the suggested order.

The four other attached files (Excel, Word, and PDF) contain the original information which has been consolidated into the PDF file mentioned above. A list of those files is provided below.

Items To Note

- We added a section to the Board matter near the end of the narrative, after "Considerations Against Adoption" and before "Resolution." We had originally called that section "Summary" but then noticed that the first section in the Board matter is already named "Summary," so we renamed the additional section "Conclusion." **We are noting this item, in case you would like to change the name of the section.**

- **As a reminder, please note the comment under the "Constituency Involvement" section which mentions "[President Dunn will insert an introductory sentence or two here...]."**

Attached Files

- **Phase I Appropriation Reallocation BOT Matter April 2018 – 3.29.18.pdf** - This pdf file contains all the various documents in the suggested page order. It has been included for ease of review and contains the information included in the various files (Excel, Word, and PDF) following.

- **Phase I Appropriation Reallocation BOT Matter – FINAL DRAFT - 3.29.18.docx** - This Word document contains the Board matter narrative.

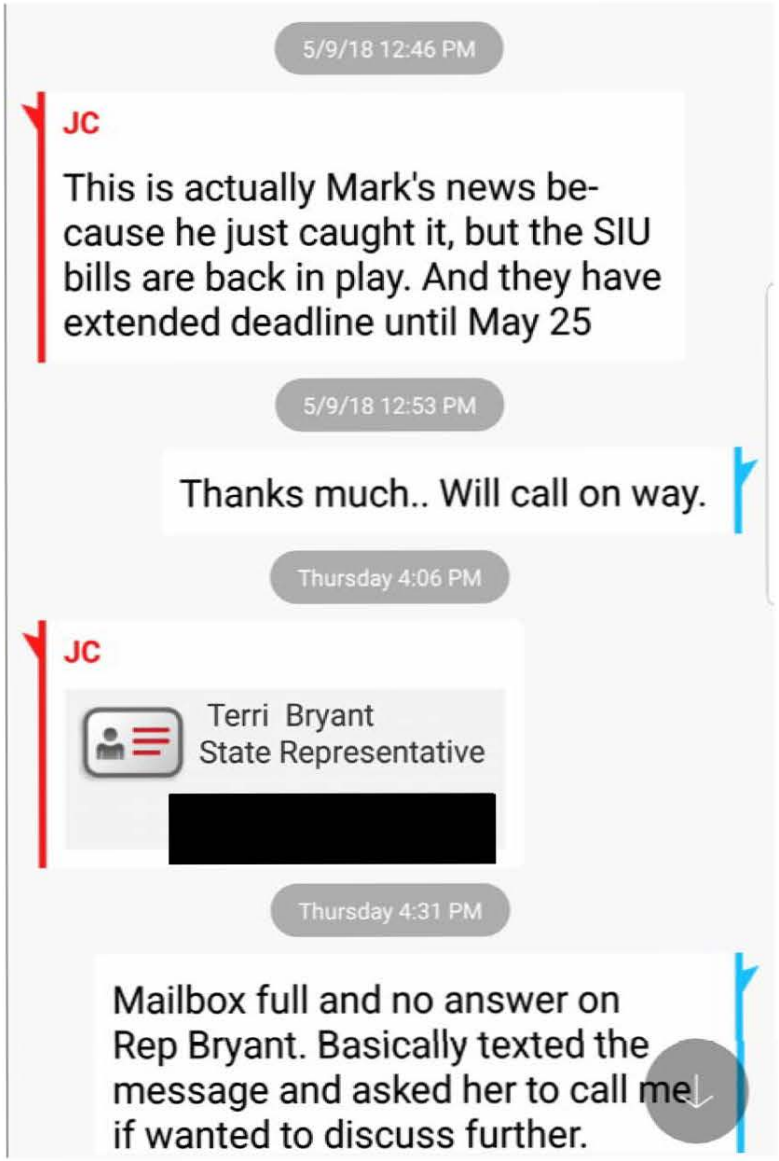
- **Phase I Appropriation Reallocation Tables For April 12 2018 BOT Meeting - 3.29.18.xlsx** - This Excel file contains all the Tables.

- **Table Notes for Tables 2, 3, and 5 – 3.29.18.docx** - This Word document contains the Notes for all the Tables.

- **FacultySenateResolution_SIUSystemBudgetReallocation_FS_1March2018.pdf** - This PDF document contains the 3/1/18 SIUE Faculty Senate Resolution regarding the Reallocation (In our package, this is Appendix A).

Let me know if you need anything else.

Thanks,
Bill


5/9/18 12:46 PM
JC
This is actually Mark's news be-
cause he just caught it, but the SIU
bills are back in play. And they have
extended deadline until May 25
5/9/18 12:53 PM
Thanks much.. Will call on way.
Thursday 4:06 PM
JC
Terri Bryant
State Representative
[redacted]
Thursday 4:31 PM
Mailbox full and no answer on
Rep Bryant. Basically texted the
message and asked her to call me
if wanted to discuss further.

From: Randy J Dunn
Sent: Wednesday, April 11, 2018 7:27 AM
To: Pembrook, Randall
Subject: Re: campus message draft

Thoughts...

I would include Luke J as the student trustee in the earlier reference to the reallocation as also being supportive. He gets to vote on it...and he IS supportive.

Jay won't have the bill filed yet, so just make sure you have him on the record (giving his ok) to being able to say that he plans to introduce the bill just as soon as it can be drafted. The bill is complex and lengthy and could take a few more days to get written up...but that he will file the bill as soon as possible, likely for an effective date of 7/1/19.

Don't say that any of us (me, Amy, etc.) supports the bill yet. Rather, you can say the proposed dissolution takes it out of the BOT's decision making hands and will now be dealt with fully as a function of the legislative process. However, you would anticipate that individual Trustees will speak to their position on the bill once it is filed, and President Dunn has publicly pledged that he will do nothing that impedes the bill's progress. Sumthin' like that I think?

Otherwise ok from my end. Thanks!

PS-Don't forget in the discussion today, get in the fray when you need to b/c you know Carlo is going to.

Sent from my iPad

On Apr 11, 2018, at 6:51 AM, Pembrook, Randall <rpembro@siue.edu> wrote:

> I will talk with Representative Hoffman's office today to make sure about an announcement and timing. I am attaching a draft of what could go out tomorrow afternoon assuming the reallocation proposal doesn't pass.
>
> Obviously, if Representative Hoffman isn't comfortable with the timing, we will alter that part of the message. I'm trying to think of what could substitute for that section if he isn't ready to roll out.
>
> Assuming he is, are you OK with the statement that you, Amy, Shirley and the General are supportive of the proposal? Are you OK with the statement that you four are supportive of the Hoffman amendment? Do I need to share this with the other three to see if folks are OK or have you already had those conversations?
>
> Apparently, Representative Bost (or his office) wants to talk with Amy and me tomorrow afternoon to try and patch things up. If this message goes out before that conversation, it would certainly make for lively conversation with him…….
>
> Should be an interesting two days!
>
> **Randall G. Pembrook, Chancellor**
> **Southern Illinois University Edwardsville**
> **Campus Box 1151**

Edwardsville, IL 62026
618-650-2481

<campusmessge41218.docx>

From: Randy J Dunn <rdunn@siu.edu>
Sent: Friday, April 13, 2018 5:10 PM
To: Randy J Dunn
Cc: Misty D Whittington;John Anthony Charles;Lucas Crater-SIU MED Springfield
Subject: SIU BILLS

Board of Trustees—

Likely by now, most—if not all—of you are aware of two bills filed in the Illinois House late yesterday.

The bill titles shown below link to a synopsis of the proposed legislation, and then you can scroll down through from there.

HB5860, filed by primary sponsor Rep. Monica Bristow, would reconstitute the SIU System Board of Trustees in the manner as described. The text of the bill is included once you scroll down from the synopsis.

HB5861, filed by primary sponsor Rep. Jay Hoffman, would provide for a dissolution of the SIU System and the creation of independent, stand-alone boards and universities for both SIUC and SIUE. The School of Medicine would become part of the Edwardsville university under the proposed bill. Scrolling down will provide links to the numerous areas in legislation that would need to be changed accordingly.

Obviously, we'll be tracking the progress of these bills over the coming weeks and informing you accordingly of any movement or actions taken on them.

In the meantime, if you have specific questions, please feel free to contact either John Charles or myself.

Enjoy your weekend... Randy

Keyword: **Higher Education in IL**

IL - HB5860 SIU BD OF TRUSTEES-RECONSTITUT

IL - HB5861 SIU-2 SEPARATE UNIVERSITIES

Choose the bills you want to track.

Keyword: **State Insurance in IL**

IL - HB5861 SIU-2 SEPARATE UNIVERSITIES

Choose the bills you want to track.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM

618.536.3471 l Office
618.536.3404 l Fax



From: Randy J Dunn <rdunn@siu.edu>
Sent: Monday, April 16, 2018 3:57 PM
To: Amy Sholar;John Anthony Charles;Lucas Crater-SIU MED Springfield
Cc: Randy J Dunn;Paula Keith
Subject: Joint statement draft
Attachments: jointstatement.systemsplit.041618.docx

Here is my best draft of a joint statement attributed to Amy and me. JC's bill analysis (covering all 3 bills) would get sent accompanying it.

Take a read and share any necessary fixes/changes with JC and myself. I have to depart for a campus event about 4:30 but can leave w/ John to finalize, format, and push out if we're ready yet today.

Thanks...

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

JOINT STATEMENT FROM SIU BOARD OF TRUSTEES CHAIR AMY SHOLAR & SIU PRESIDENT RANDY DUNN REGARDING HB5861

April 16, 2018

[**NOTE:** Please see accompanying this statement bill analyses from SIU staff regarding House Bills 5859-equalizing the FY19 general state appropriation for SIUC and SIUE; 5860-reconstituting the SIU Board of Trustees and changing membership requirements; and 5861-creating SIUC and SIUE as separate universities with independent boards. This joint statement addresses only those issues surrounding our review of HB5861.]

To begin, we acknowledge the issue that would be addressed by HB5861 is not a new one, nor is this the first time legislation has been proposed to dissolve the SIU System and operate the Carbondale and Edwardsville campuses independently under their own separate boards. In light of events over the past year, it is probably not surprising we see the matter rear its head once again.

As early as 1975, State Senator Sam Vadalabene introduced legislation that would have established a separate board of trustees for Edwardsville. While the measure passed both houses, ultimately the Illinois Senate overrode Gov. Dan Walker's veto of the Vadalabene bill, but the House of Representatives declined to do so.

News coverage these last few days has also reported on more recent attempts in 2003, 2005, and 2013 to accomplish a similar outcome. The 2013 bill, also filed by Rep. Hoffman, similarly changed the affiliation of the SIU School of Medicine (SOM) to SIUE—expanding Edwardsville's focus on the health sciences by joining the Schools of Dental Medicine, Pharmacy, and Nursing which are already affiliated with that campus—though the physical location of the SOM would remain in Springfield.

While some have noted that the stated deadline for introducing new bills in the House (and the Senate) was past when 5859, 5860, and 5861 were introduced on Thursday, it is acknowledged that the same legislative language in these proposals can always move forward as amendments to existing bills in either chamber.

By definition, as an entity of the state under the Southern Illinois University Management Act, the ultimate decision about system dissolution will and must be a legislative one. Admitting the different missions of SIUC and SIUE, the Carbondale and Edwardsville campuses are, by any measure of organizational scope and strength, equal partners in the SIU System. There are tangible benefits for the two institutions which derive from being part of a larger public higher education system (about which more will be said below), but in the end, the legislative calculus—and that of the citizens those legislators represent—will rest on whether or not those

benefits are of a greater value and import than the perceived gains that may come by each university being independent of the system...and each other.

The SIU System Board of Trustees has not yet taken any official position on the three bills at this time. The Board is not set to meet again in regular session until July 12—after the scheduled end of this legislative session—but it is possible Trustees could convene a special meeting for that purpose. Any such meeting held would be a public meeting and subject to applicable requirements of the Illinois Open Meetings Act. Until directed otherwise by the governing body of Southern Illinois University, the position that the SIU President's Office will take on these and any other proposals that could still emerge is "neutral"—restricted to providing data, background information, and technical expertise which may be requested by elected officials or their staffs.

Without a doubt, there are benefits that attach to being part of a system—SIU is one of about 45 public higher education systems in the nation. It has been pointed out during debate over the previous bills to split SIU that our multi-campus system can earn better bond ratings as compared to some single-campus institutions in Illinois, due to our combined fiscal strength. This in turn holds down interest and insurance costs on bonds. Too, all campus funds are comingled for investment purposes to obtain the highest rate-of-return; likewise, SIU's risk pools are comingled for purposes of insurance savings and reduced liability.

Possibly the most challenging aspect of a dissolution would be breaking out the bond debt by campus which could entail not insignificant legal and financial consulting expenses, albeit on a one-time basis.

Finally, it's been noted over the years that our combined political leverage is stronger as a system—representing the common interests of well over 50 counties of central and southern Illinois, including the Metro East area—than it would be for the Edwardsville and Carbondale campuses individually. Nonetheless, the natural evolution of those regional interests also creates a demand for change over time, contributing to the rationale for a careful review of the legislation in front of us.

Dissolving the SIU System would be far from easy, but it is not an impossible task. The system is already one of the most decentralized nationally, providing shared services in the areas of Legal, Internal Audit and Ethics, Technology Transfer and Export Control, Treasury Services, Governmental Affairs, and Risk Management. Those functions—and the people undertaking them—would need to be reassigned and absorbed by the stand-alone campuses; fortunately, system personnel working in most of these functional areas already have work locations across the various SIU sites now, preventing major disruption in most of the impacted employees' lives. Another positive in the eyes of many is that considerable salary savings would be generated as there would no longer be system administrative leadership and their related staff to pay for. Rather, it is anticipated that the respective chancellors currently in place would

become the interim presidents of their campuses, until newly appointed boards for SIUC and SIUE could make a decision about permanent institutional leadership.

The SIU Board of Trustees, as part of a major revision of the system's strategic plan about two years ago, adopted a goal to study and incrementally expand systemwide shared services across a variety of "back office" and other non-academic service functions (e.g., Purchasing, Human Resrouces, IT). Those business centralization efforts may be paused temporarily in the event HB5861 garners sufficient support to move forward this legislative session. Additionally, an effective date of this legislation *no earlier than July 1, 2019* would minimally be necessary to guarantee a smooth governance transition to the new boards as well as to ensure a careful unwinding of the combined operations to the campuses.

When the 2003 version of the dissolution bill was being debated, Illinois' beloved Sen. Paul Simon opined in the Springfield *State Journal-Register* that SIU "...is a powerful political and financial voice for the entire region. Dividing the university will diminish that important voice." The question some 15 years later for all of us who love our university—students, employees, alumni, donors, community members, taxpayers, our elected representatives, and so many others—is to determine if the current governance and board structure remains the optimal one for a collective voice in Illinois and beyond.

From: John Anthony Charles <jcharles@siu.edu>
Sent: Monday, April 16, 2018 5:26 PM
To: Randy J Dunn;Amy Sholar;Lucas Crater-SIU MED Springfield
Cc: Randy J Dunn;Paula Keith
Subject: RE: Joint statement draft
Attachments: jointstatement systemsplit 041618.docx; House Bill 5859-5861.docx

Attached is an updated draft of the joint statement. I'll share thoughts on my few edits below in order as you read the statement:

Paragraph #1 – I took out the last sentence. The entire statement, from my perspective doesn't get personal, except for that sentence. I took it out.

Paragraph #4 – I rewrote to match the filing of the amendments about an hour ago.

Paragraph #9 – I changed 50 counties to 66 to match the SIUSOM service area.

Paragraph #10 – I took out considerable in describing our salary savings. No need to draw attention. And we're in the low to middle of the pack on salary ranges compared to our peers.

Paragraph #11 – Just added the date as listed in the bill for further clarification.

That's it. The statement and analysis are attached. Let me know what you think.

JC

John Charles | **Director of Government & Public Affairs**
Southern Illinois University System
520 S. 2nd St., Ste 2-110 | **Springfield, IL 62701**
(217) 545-8080 | **jcharles@siu.edu**

SIU Southern Illinois University System
ONE SYSTEM MANY LOCATIONS | STATEWIDE IMPACT

From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Monday, April 16, 2018 3:57 PM
To: Amy Sholar; John Anthony Charles; Lucas Crater-SIU MED Springfield
Cc: Randy J Dunn; Paula Keith
Subject: Joint statement draft

Here is my best draft of a joint statement attributed to Amy and me. JC's bill analysis (covering all 3 bills) would get sent accompanying it.

Take a read and share any necessary fixes/changes with JC and myself. I have to depart for a campus event about 4:30 but can leave w/ John to finalize, format, and push out if we're ready yet today.

Thanks...

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax



JOINT STATEMENT FROM SIU BOARD OF TRUSTEES CHAIR AMY SHOLAR & SIU PRESIDENT RANDY DUNN REGARDING HB5861

April 16, 2018

[**NOTE:** Please see accompanying this statement bill analyses from SIU staff regarding House Bills 5859/HB1294-equalizing the FY19 general state appropriation for SIUC and SIUE; HB5860/HB1293-reconstituting the SIU Board of Trustees and changing membership requirements; and HB5861/HB1292-creating SIUC and SIUE as separate universities with independent boards. This joint statement addresses only those issues surrounding our review of HB5861/HB1292.]

To begin, we acknowledge the issue that would be addressed by HB5861/HB1292 is not a new one, nor is this the first time legislation has been proposed to dissolve the SIU System and operate the Carbondale and Edwardsville campuses independently under their own separate boards. ~~In light of events over the past year, it is probably not surprising we see the matter rear its head once again.~~

As early as 1975, State Senator Sam Vadalabene introduced legislation that would have established a separate board of trustees for Edwardsville. While the measure passed both houses, ultimately the Illinois Senate overrode Gov. Dan Walker's veto of the Vadalabene bill, but the House of Representatives declined to do so.

News coverage these last few days has also reported on more recent attempts in 2003, 2005, and 2013 to accomplish a similar outcome. The 2013 bill, also filed by Rep. Hoffman, similarly changed the affiliation of the SIU School of Medicine (SOM) to SIUE—expanding Edwardsville's focus on the health sciences by joining the Schools of Dental Medicine, Pharmacy, and Nursing which are already affiliated with that campus—though the physical location of the SOM would remain in Springfield.

~~While some have noted that the stated deadline for introducing new bills in the House (and the Senate) was past when 5859, 5860, and 5861 were introduced on Thursday, it is acknowledged that the same legislative language in these proposals can always move forward as amendments to existing bills in either chamber.~~

By definition, as an entity of the state under the Southern Illinois University Management Act, the ultimate decision about system dissolution will and must be a legislative one. Admitting the different missions of SIUC and SIUE, the Carbondale and Edwardsville campuses are, by any measure of organizational scope and strength, equal partners in the SIU System. There are tangible benefits for the two institutions which derive from being part of a larger public higher education system (about which more will be said below), but in the end, the legislative calculus—and that of the citizens those legislators represent—will rest on whether or not those

benefits are of a greater value and import than the perceived gains that may come by each university being independent of the system...and each other.

The SIU System Board of Trustees has not yet taken any official position on the three bills at this time. The Board is not set to meet again in regular session until July 12—after the scheduled end of this legislative session—but it is possible Trustees could convene a special meeting for that purpose. Any such meeting held would be a public meeting and subject to applicable requirements of the Illinois Open Meetings Act. Until directed otherwise by the governing body of Southern Illinois University, the position that the SIU President's Office will take on these and any other proposals that could still emerge is "neutral"—restricted to providing data, background information, and technical expertise which may be requested by elected officials or their staffs.

Without a doubt, there are benefits that attach to being part of a system—SIU is one of about 45 public higher education systems in the nation. It has been pointed out during debate over the previous bills to split SIU that our multi-campus system can earn better bond ratings as compared to some single-campus institutions in Illinois, due to our combined fiscal strength. This in turn holds down interest and insurance costs on bonds. Too, all campus funds are comingled for investment purposes to obtain the highest rate-of-return; likewise, SIU's risk pools are comingled for purposes of insurance savings and reduced liability.

Possibly the most challenging aspect of a dissolution would be breaking out the bond debt by campus which could entail not insignificant legal and financial consulting expenses, albeit on a one-time basis.

Finally, it's been noted over the years that our combined political leverage is stronger as a system—representing the common interests of well over ~~50~~ 66 counties of central and southern Illinois, including the Metro East area—than it would be for the Edwardsville and Carbondale campuses individually. Nonetheless, the natural evolution of those regional interests also creates a demand for change over time, contributing to the rationale for a careful review of the legislation in front of us.

Dissolving the SIU System would be far from easy, but it is not an impossible task. The system is already one of the most decentralized nationally, providing shared services in the areas of Legal, Internal Audit and Ethics, Technology Transfer and Export Control, Treasury Services, Governmental Affairs, and Risk Management. Those functions—and the people undertaking them—would need to be reassigned and absorbed by the stand-alone campuses; fortunately, system personnel working in most of these functional areas already have work locations across the various SIU sites now, preventing major disruption in most of the impacted employees' lives. Another positive in the eyes of many is that ~~considerable~~ salary savings would be generated as there would no longer be system administrative leadership and their related staff to pay for. Rather, it is anticipated that the respective chancellors currently in place would

become the interim presidents of their campuses, until newly appointed boards for SIUC and SIUE could make a decision about permanent institutional leadership.

The SIU Board of Trustees, as part of a major revision of the system's strategic plan about two years ago, adopted a goal to study and incrementally expand system-wide shared services across a variety of "back office" and other non-academic service functions (e.g., Purchasing, Human Resources, IT). Those business centralization efforts may be paused temporarily in the event HB5861 garners sufficient support to move forward this legislative session. Additionally, an effective date of this legislation *no earlier than July 1, 2019* (as opposed to the current July 1, 2018) would minimally be necessary to guarantee a smooth governance transition to the new boards as well as to ensure a careful unwinding of the combined operations to the campuses.

When the 2003 version of the dissolution bill was being debated, Illinois' beloved Sen. Paul Simon opined in the Springfield *State Journal-Register* that SIU "...is a powerful political and financial voice for the entire region. Dividing the university will diminish that important voice." The question some 15 years later for all of us who love our university—students, employees, alumni, donors, community members, taxpayers, our elected representatives, and so many others—is to determine if the current governance and board structure remains the optimal one for a collective voice in Illinois and beyond.

House Bill 5859 / House Bill 1294 w/HA#1 (Hoffman)

Short Description: SIU-CAMPUS APPROPRIATION

House Sponsors: Rep. Katie Stuart - Jay Hoffman - LaToya Greenwood - Monica Bristow

Last Action: Referred to Rules Committee (4/12/18)

Link:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=5859&GAID=14&GA=100&DocTypeID=HB&LegID=112375&SessionID=91

Bill Synopsis: Beginning with the 2018-2019 academic year, when funds appropriated to the Board by the General Assembly are allocated for the Carbondale campus, an equal amount must be allocated for the Edwardsville campus.

Analysis: This bill would mandate that beginning with the FY 19 budget (that would be enacted by June 30, 2018) in the appropriation to the SIU System, the allocation of dollars to the SIU Carbondale campus must be equal to the amount allocated to the SIU Edwardsville campus.

For reference, in FY 18, the distribution was Carbondale 63.9% or $91,287.4 million / Edwardsville 36.1% or $51,565.0 million. Under HB 5859 (using the FY 18 appropriation) the each campus would have received $71,426.2.

NOTE: On April 16, this bill was refiled as House Amendment #1 to House Bill 1294 by Rep. Jay Hoffman. The amendment, which becomes the bill, is assigned to the House Higher Education Committee. The bill is on 2nd Reading in the Illinois House. A link to its current status can be found here:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=1294&GAID=14&GA=100&DocTypeID=HB&LegID=101774&SessionID=91

House Bill 5860 / House Bill 1292 w/HA#1 (Hoffman)

Short Description: SIU BD OF TRUSTEES-RECONSTITUTE

House Sponsors: Rep. Monica Bristow - Katie Stuart - LaToya Greenwood - Jay Hoffman

Last Action: Referred to Rules Committee (4/13/18)

Link:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=5860&GAID=14&GA=100&DocTypeID=HB&LegID=112378&SessionID=91

Bill Synopsis: Eliminates the current members of the SIU Board of Trustees and reconstitutes the board specifying the qualifications of certain members to be alumni of either SIUC or SIUE. Eliminates the provision allowing the Governor to designate a voting student trustee. Sets terms for new trustees.

Analysis: This bill, upon taking effect, immediately abolishes the current SIU Board of Trustees and provides for the reappointment of a new Board.

While the size of the board will remain the same, the 7 new members of the Board (still appointed by the Governor, and approved by the Senate) must meet the following qualifications: 3 appointees shall hold an undergraduate or graduate degree from the Southern Illinois University Edwardsville campus, 3 appointees shall hold an undergraduate or graduate degree from the Southern Illinois University Carbondale campus, and one appointee must not have attended Southern Illinois University at all.

The bill deletes provisions that allow one of the two elected student trustees to be designated as a voting member of the Board. It lastly, sets forth provisions concerning the expiration of the terms of the 7 new members appointed to the Board.

See the attached report for current SIU Board members and information on their terms of office.

NOTE: On April 16, this bill was refiled as House Amendment #1 to House Bill 1293 by Rep. Jay Hoffman. The amendment, which becomes the bill, is assigned to the House Higher Education Committee. The bill is on 2nd Reading in the Illinois House. A link to its current status can be found here:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=1293&GAID=14&GA=100&DocTypeID=HB&LegID=101773&SessionID=91

House Bill 5861 / House Bill 1292 w/HA#1 (Hoffman)

Short Description: SIU-2 SEPARATE UNIVERSITIES

House Sponsors: Rep. Jay Hoffman - Katie Stuart - Monica Bristow - LaToya Greenwood

Last Action: Referred to Rules Committee (4/13/18)

Link:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=5861&GAID=14&GA=100&DocTypeID=HB&LegID=112379&SessionID=91

Bill Synopsis: Effective July 1, 2018, the bill abolishes the Board of Trustees of the Southern Illinois University System and creates two separate Universities: Southern Illinois University Carbondale and Southern Illinois University Edwardsville under the governance of their own Board of Trustees. In such a scenario, the office, staff and functions provided by the SIU System President's Office would cease to exist and each campus would be charged with providing those services currently provided by the SIU System Office.

The bill designates that the Southern Illinois University Carbondale campus would retain the SIU School of Law located in Carbondale. It designates that the Southern Illinois University Edwardsville campus would retain the School of Dental Medicine located in Alton, the School of Pharmacy located in Edwardsville, the School of Nursing located in Edwardsville, and the East St. Louis Center located in East St. Louis. The SIU School of Medicine headquartered in Springfield, now affiliated with the SIU Carbondale Campus would become affiliated with the Edwardsville campus.

Analysis: Effective July 1, 2018, the bill separates the two SIU campuses and creates separate Boards of Trustees to administer each university campus: Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville.

Each of the newly created Boards would have the same ability to ensure that administrative functions, currently held with the SIU System Office, would be carried out on the individual campus level with regard to all functions (i.e. personnel, financial, administrative, etc.)

In the case of the Carbondale campus, the bill designates that SIU Carbondale campus would retain the SIU School of Law. The Southern Illinois University Edwardsville campus would retain the School of Dental Medicine, School of Pharmacy, School of Nursing, and the East St. Louis Center. The SIU School of Medicine, now affiliated with the SIU Carbondale Campus would become affiliated with the Edwardsville campus instead.

According to the bill, the sole function and power of the Board of Trustees of Southern Illinois University from June 1, 2018 until its abolition on July 1, 2018 shall be to assist in transferring all books, records, papers, documents, pending business, accounts, and all real and personal property belonging to or held for the use and benefit of Southern Illinois University that until July 1, 2018 was under the Board of Trustees' governance to the new boards of trustees as provided by law.

The bill removes the provision that designates the Superintendent of Public Instruction, or their designee as an ex-officio Board member. It also eliminates the voting status of the student member.

Designates that of the members first Boards appointed by the Governor, 4 shall be appointed for terms to expire on the third Monday in January, 2022 and 3 shall be appointed for terms to expire on the third Monday in January, 2024. If the Senate is not in session on July 1, 2018 or if a vacancy in an appointive membership occurs at a time when the Senate is not in session, the Governor shall make temporary appointments until the next meeting of the Senate when he or she shall nominate persons to fill such memberships for the remainder of their respective terms.

The bill eliminates provisions currently in the SIU System Management Act and transfers them to each of the new universities.

The bill eliminates the SIU System Office which is the administrative authority of the Southern Illinois University System. Under HB5861 Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville would assume the duties currently held by the SIU System Office which currently employees 52 individuals and has an annual budget of $5.0 million.

NOTE: On April 16, this bill was refiled as House Amendment #1 to House Bill 1292 by Rep. Jay Hoffman. The amendment, which becomes the bill, is assigned to the House Higher Education Committee. The bill is on 2nd Reading in the Illinois House. A link to its current status can be found here:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=1292&GAID=14&GA=100&DocTypeID=HB&LegID=101772&SessionID=91

HB 5861 Legislative Details:

The bill creates Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville. Each campus shall have the same rights, powers, and duties vested by law held in the existing Board of Trustees of the Southern Illinois University System. Each university and its Board of Trustees will have equal authority relating to the operation, management, control, and maintenance of the campuses prior to its change of name and status as currently held by the Southern Illinois University System.

NOTE: In HB 5861, the following items are specifically listed separately for each campus (Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville). For purposes of this analysis, they have been combined into one, listing each of the two yet-to-be created universities.

Under the provisions of this legislation, for Southern Illinois University at Carbondale (SIUC) and Southern Illinois University at Edwardsville (SIUE): all books, records, papers, documents, and pending business in any way pertaining to SIUC or SIUE prior to its change of name and status and held by the Board of Trustees of Southern Illinois University before July 1, 2018 are hereby transferred from the Board of Trustees of Southern Illinois University to the Board of Trustees of SIUC or SIUE.

On July 1, 2018, the rules and regulations previously promulgated by the Board of Trustees of Southern Illinois University and applicable to SIUC and SIUE prior to its change of name and status shall be the rules and regulations applicable to SIUC and SIUE individually, provided that, beginning on July 1, 2018, any or all of the rules and regulations may be changed or rescinded by the Board of Trustees of SIUC or SIUE individually.

The right of custody, possession, and control over all items of income, funds, or deposits in any way pertaining to SIUC or SIUE prior to its change of name and status that before July 1, 2018 were held or retained by or under the jurisdiction of the Board of Trustees of Southern Illinois University under the authority of the State Finance Act as that Act existed before July 1, 2018, is hereby transferred to and vested in the Board of Trustees of SIUC or SIUE individually to be retained by SIUC or SIUE in its own treasury, or deposited with a bank or savings and loan association, all in accordance with the provisions of the State Finance Act.

There is hereby transferred from the Board of Trustees of Southern Illinois University to the Board of Trustees of SIUC and SIUE the power of order and direction over the disbursement of those funds in any way pertaining to the individual university prior to its change of name and status that

immediately prior to the effective date of this amendatory Act of the 100th General Assembly were retained by Southern Illinois University in its own treasury under the authority of the State Finance Act as that Act existed prior to July 1, 2018, provided that such funds shall be disbursed from time to time pursuant to the order and direction of the Board of Trustees of SIUC or SIUE in accordance with any contracts, pledges, trusts, or agreements heretofore made with respect to the use or application of such funds by the Board of Trustees of Southern Illinois University.

The Board of Trustees of SIUC and SIUE shall succeed to, assume, and exercise all rights, powers, duties, and responsibilities formerly exercised by the Board of Trustees of Southern Illinois University on behalf of SIUC and SIUE before its change of name and status. All contracts and agreements entered into by the Board of Trustees of Southern Illinois University on behalf of SIUC and SIUE before its change of name and status shall subsist notwithstanding the transfer of the functions of the Board of Trustees of Southern Illinois University, with respect to SIUC and SIUE prior to its change of name and status, to the Board of Trustees of SIUC and SIUE.

All bonds, notes, and other evidences of indebtedness outstanding on July 1, 2018 issued by the Board of Trustees of Southern Illinois University on behalf of SIUC or SIUE before its change of name and status shall become the bonds, notes, or other evidences of indebtedness of SIUC or SIUE and shall be otherwise unaffected by the transfer of functions to the Board of Trustees of SIUC or SIUE. Any action with respect to SIUC or SIUE prior to its change of name and status, including without limitation approvals of applications for bonds and resolutions constituting official action under the Internal Revenue Code, by the Board of Trustees of Southern Illinois University before July 1, 2014 shall remain effective to the same extent as if that action had been taken by the Board of Trustees of SIUC or SIUE and shall be deemed to be action taken by the Board of Trustees of SIUC for SIUC or SIUE for SIUE.

The title to all other property, whether real, personal or mixed, and all accounts receivable belonging to or under the jurisdiction of the Board of Trustees of Southern Illinois University for SIUC or SIUE prior to its change of name and status is hereby transferred to and vested in the Board of Trustees of SIUC or SIUE to be held for the People of the State of Illinois.

The employment of all academic and nonacademic personnel of SIUC or SIUE prior to its change of name and status is hereby transferred from the Board of Trustees of Southern Illinois University to the Board of Trustees of SIUC or SIUE, but the locus of employment shall not be transferred. The transfer shall not affect the status and rights of any person under the State Universities Retirement System or the State Universities Civil Service System.

On July 1, 2018, the individuals whose employment is so transferred shall be credited with earned vacation days and sick leave days accrued before the transfer.

On July 1, 2018, individuals who were students of Southern Illinois University at Carbondale prior to its change of name and status shall be students of Southern Illinois University at Carbondale. Likewise, On July 1, 2018, individuals who were students of Southern Illinois University at Edwardsville prior to its change of name and status shall be students of Southern Illinois University at Edwardsville.

If there exists an Inability to transfer an item, the bill specifies that in such cases, the Board of Trustees of Southern Illinois University at Carbondale or the Board of Trustees of Southern Illinois University at Edwardsville because it was not related to either Southern Illinois University at Carbondale prior to its change of name and status or Southern Illinois University at Edwardsville prior to its change of name and status shall be divided equally, if possible, or shared between the 2 universities.

From: John Anthony Charles <jcharles@siu.edu>
Sent: Tuesday, April 17, 2018 10:40 AM
To: John Anthony Charles
Subject: Statement from SIU President & Board Chair
Attachments: House Bill 5859-5861_1292-1294 Analysis.pdf; SIU BOT Members_4-17-18.pdf

Below, please find a statement from SIU System President Randy Dunn and SIU System Board of Trustees Chair Amy Sholar regarding legislation recently introduced impacting the SIU System and Board of Trustees. Attached is an analysis of the three bills referenced in the statement as well as the current listing of the members of the Board. If you have any questions, please contact me. Thank you.

JC

SIU Southern Illinois University System

JOINT STATEMENT FROM SIU BOARD OF TRUSTEES CHAIR AMY SHOLAR & SIU PRESIDENT RANDY DUNN REGARDING HB5861 / HB1292 April 17, 2018

[**NOTE:** Please see accompanying this statement bill analyses from SIU staff regarding House Bills 5859/HB1294-equalizing the FY19 general state appropriation for SIUC and SIUE; HB5860/HB1293-reconstituting the SIU Board of Trustees and changing membership requirements; and HB5861/HB1292-creating SIUC and SIUE as separate universities with independent boards. This joint statement addresses only those issues surrounding our review of HB5861/HB1292.]

To begin, we acknowledge the issue that would be addressed by HB5861/HB1292 is not a new one, nor is this the first time legislation has been proposed to dissolve the SIU System and operate the Carbondale and Edwardsville campuses independently under their own separate boards.

As early as 1975, State Senator Sam Vadalabene introduced legislation that would have established a separate board of trustees for Edwardsville. While the measure passed both houses, ultimately the Illinois Senate overrode Gov. Dan Walker's veto of the Vadalabene bill, but the House of Representatives declined to do so. News coverage these last few days has also reported on more recent attempts in 2003, 2005, and 2013 to accomplish a similar outcome. The 2013 bill, also filed by Rep. Hoffman, similarly changed the affiliation of the SIU School of Medicine (SOM) to SIUE—expanding Edwardsville's focus on the health sciences by joining the Schools of Dental Medicine, Pharmacy, and Nursing which are already affiliated with that campus—though the physical location of the SOM would remain in Springfield.

With the filing of amendments to House Bills 1292-1294 (which mirrors the language in House Bills 5859-5861), these proposals are now on track in the legislative calendar to receive a hearing before the House Higher Education Committee, where they have been assigned, and to meet the April 27 House Deadline for passing bills from that chamber.

By definition, as an entity of the state under the Southern Illinois University Management Act, the ultimate decision about system dissolution will and must be a legislative one. Admitting the different missions of SIUC and SIUE, the Carbondale and Edwardsville campuses are, by any measure of organizational scope and strength, equal partners in the SIU System. There are tangible benefits for the two institutions which derive from being part of a larger public higher education system (about which more will be said below), but in the end, the legislative calculus—and that of the citizens those legislators represent—will rest on whether or not those benefits are of a greater value and import than the perceived gains that may come by each university being independent of the system...and each other.

The SIU System Board of Trustees has not yet taken any official position on the three bills at this time. The Board is not set to meet again in regular session until July 12—after the scheduled end of this legislative session—but it is possible Trustees could convene a special meeting for that purpose. Any such meeting held would be a public meeting and subject to applicable requirements of the Illinois Open Meetings Act. Until directed otherwise by the governing body of Southern Illinois University, the position that the SIU President's Office will take on these and any other proposals that could still emerge is "neutral"—restricted to providing data, background information, and technical expertise which may be requested by elected officials or their staffs.

Without a doubt, there are benefits that attach to being part of a system—SIU is one of about 45 public higher education systems in the nation. It has been pointed out during debate over the previous bills to split SIU that our multi-campus system can earn better bond ratings as compared to some single-campus institutions in Illinois, due to our combined fiscal strength. This in turn holds down interest and insurance costs on bonds. Too, all campus funds are comingled for investment purposes to obtain the highest rate-of-return; likewise, SIU's risk pools are comingled for purposes of insurance savings and reduced liability.

Possibly the most challenging aspect of a dissolution would be breaking out the bond debt by campus which could entail not insignificant legal and financial consulting expenses, albeit on a one-time basis.

Finally, it's been noted over the years that our combined political leverage is stronger as a system—representing the common interests of 66 counties of central and southern Illinois, including the Metro East area—than it would be for the Edwardsville and Carbondale campuses individually. Nonetheless, the natural evolution of those regional interests also creates a demand for change over time, contributing to the rationale for a careful review of the legislation in front of us.

Dissolving the SIU System would be far from easy, but it is not an impossible task. The system is already one of the most decentralized nationally, providing shared services in the areas of Legal, Internal Audit and Ethics, Technology Transfer and Export Control, Treasury Services, Governmental Affairs, and Risk Management. Those functions—and the people undertaking them—would need to be reassigned and absorbed by the stand-alone campuses; fortunately, system personnel working in most of these functional areas already have work locations across the various SIU sites now, preventing major disruption in most of the impacted employees' lives. Another positive in the eyes of many is that salary savings would be generated as there would no longer be system administrative leadership and their related staff to pay for. Rather, it is anticipated that the respective chancellors currently in place would become the interim presidents of their campuses, until newly appointed boards for SIUC and SIUE could make a decision about permanent institutional leadership.

The SIU Board of Trustees, as part of a major revision of the system's strategic plan about two years ago, adopted a goal to study and incrementally expand system-wide shared services across a variety of "back

office" and other non-academic service functions (e.g., Purchasing, Human Resources, IT). Those business centralization efforts may be paused temporarily in the event HB5861 garners sufficient support to move forward this legislative session. Additionally, an effective date of this legislation *no earlier than July 1, 2019* (as opposed to the current July 1, 2018) would minimally be necessary to guarantee a smooth governance transition to the new boards as well as to ensure a careful unwinding of the combined operations to the campuses.

When the 2003 version of the dissolution bill was being debated, Illinois' beloved Sen. Paul Simon opined in the Springfield *State Journal-Register* that SIU "...is a powerful political and financial voice for the entire region. Dividing the university will diminish that important voice." The question some 15 years later for all of us who love our university—students, employees, alumni, donors, community members, taxpayers, our elected representatives, and so many others—is to determine if the current governance and board structure remains the optimal one for a collective voice in Illinois and beyond.

###

John Charles | **Director of Government & Public Affairs**
Southern Illinois University System
520 S. 2nd St., Ste 2-110 | **Springfield, IL 62701**
(217) 545-8080 | **jcharles@siu.edu**

SIU Southern Illinois University System
ONE SYSTEM MANY LOCATIONS | STATE-WIDE IMPACT

House Bill 5859 / House Bill 1294 w/HA#1 (Hoffman)

Short Description: SIU-CAMPUS APPROPRIATION

House Sponsors: Rep. Katie Stuart - Jay Hoffman - LaToya Greenwood - Monica Bristow

Last Action: Referred to Rules Committee (4/12/18)

Link:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=5859&GAID=14&GA=100&DocTypeID=HB&LegID=112375&SessionID=91

Bill Synopsis: Beginning with the 2018-2019 academic year, when funds appropriated to the Board by the General Assembly are allocated for the Carbondale campus, an equal amount must be allocated for the Edwardsville campus.

Analysis: This bill would mandate that beginning with the FY 19 budget (that would be enacted by June 30, 2018) in the appropriation to the SIU System, the allocation of dollars to the SIU Carbondale campus must be equal to the amount allocated to the SIU Edwardsville campus.

For reference, in FY 18, the distribution was Carbondale 63.9% or $91,287.4 million / Edwardsville 36.1% or $51,565.0 million. Under HB 5859 (using the FY 18 appropriation) the each campus would have received $71,426.2.

NOTE: On April 16, this bill was refiled as House Amendment #1 to House Bill 1294 by Rep. Jay Hoffman. The amendment, which becomes the bill, is assigned to the House Higher Education Committee. The bill is on 2nd Reading in the Illinois House. A link to its current status can be found here:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=1294&GAID=14&GA=100&DocTypeID=HB&LegID=101774&SessionID=91

House Bill 5860 / House Bill 1293 w/HA#1 (Hoffman)

Short Description: SIU BD OF TRUSTEES-RECONSTITUTE

House Sponsors: Rep. Monica Bristow - Katie Stuart - LaToya Greenwood - Jay Hoffman

Last Action: Referred to Rules Committee (4/13/18)

Link:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=5860&GAID=14&GA=100&DocTypeID=HB&LegID=112378&SessionID=91

Bill Synopsis: Eliminates the current members of the SIU Board of Trustees and reconstitutes the board specifying the qualifications of certain members to be alumni of either SIUC or SIUE. Eliminates the provision allowing the Governor to designate a voting student trustee. Sets terms for new trustees.

Analysis: This bill, upon taking effect, immediately abolishes the current SIU Board of Trustees and provides for the reappointment of a new Board.

While the size of the board will remain the same, the 7 new members of the Board (still appointed by the Governor, and approved by the Senate) must meet the following qualifications: 3 appointees shall hold an undergraduate or graduate degree from the Southern Illinois University Edwardsville campus, 3 appointees shall hold an undergraduate or graduate degree from the Southern Illinois University Carbondale campus, and one appointee must not have attended Southern Illinois University at all.

The bill deletes provisions that allow one of the two elected student trustees to be designated as a voting member of the Board. It lastly, sets forth provisions concerning the expiration of the terms of the 7 new members appointed to the Board.

See the attached report for current SIU Board members and information on their terms of office.

NOTE: On April 16, this bill was refiled as House Amendment #1 to House Bill 1293 by Rep. Jay Hoffman. The amendment, which becomes the bill, is assigned to the House Higher Education Committee. The bill is on 2nd Reading in the Illinois House. A link to its current status can be found here:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=1293&GAID=14&GA=100&DocTypeID=HB&LegID=101773&SessionID=91

House Bill 5861 / House Bill 1292 w/HA#1 (Hoffman)

Short Description: SIU-2 SEPARATE UNIVERSITIES

House Sponsors: Rep. Jay Hoffman - Katie Stuart - Monica Bristow - LaToya Greenwood

Last Action: Referred to Rules Committee (4/13/18)

Link:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=5861&GAID=14&GA=100&DocTypeID=HB&LegID=112379&SessionID=91

Bill Synopsis: Effective July 1, 2018, the bill abolishes the Board of Trustees of the Southern Illinois University System and creates two separate Universities: Southern Illinois University Carbondale and Southern Illinois University Edwardsville under the governance of their own Board of Trustees. In such a scenario, the office, staff and functions provided by the SIU System President's Office would cease to exist and each campus would be charged with providing those services currently provided by the SIU System Office.

The bill designates that the Southern Illinois University Carbondale campus would retain the SIU School of Law located in Carbondale. It designates that the Southern Illinois University Edwardsville campus would retain the School of Dental Medicine located in Alton, the School of Pharmacy located in Edwardsville, the School of Nursing located in Edwardsville, and the East St. Louis Center located in East St. Louis. The SIU School of Medicine headquartered in Springfield, now affiliated with the SIU Carbondale Campus would become affiliated with the Edwardsville campus.

Analysis: Effective July 1, 2018, the bill separates the two SIU campuses and creates separate Boards of Trustees to administer each university campus: Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville.

Each of the newly created Boards would have the same ability to ensure that administrative functions, currently held with the SIU System Office, would be carried out on the individual campus level with regard to all functions (i.e. personnel, financial, administrative, etc.)

In the case of the Carbondale campus, the bill designates that SIU Carbondale campus would retain the SIU School of Law. The Southern Illinois University Edwardsville campus would retain the School of Dental Medicine, School of Pharmacy, School of Nursing, and the East St. Louis Center. The SIU School of Medicine, now affiliated with the SIU Carbondale Campus would become affiliated with the Edwardsville campus instead.

According to the bill, the sole function and power of the Board of Trustees of Southern Illinois University from June 1, 2018 until its abolition on July 1, 2018 shall be to assist in transferring all books, records, papers, documents, pending business, accounts, and all real and personal property belonging to or held for the use and benefit of Southern Illinois University that until July 1, 2018 was under the Board of Trustees' governance to the new boards of trustees as provided by law.

The bill removes the provision that designates the Superintendent of Public Instruction, or their designee as an ex-officio Board member. It also eliminates the voting status of the student member.

Designates that of the members first Boards appointed by the Governor, 4 shall be appointed for terms to expire on the third Monday in January, 2022 and 3 shall be appointed for terms to expire on the third Monday in January, 2024. If the Senate is not in session on July 1, 2018 or if a vacancy in an appointive membership occurs at a time when the Senate is not in session, the Governor shall make temporary appointments until the next meeting of the Senate when he or she shall nominate persons to fill such memberships for the remainder of their respective terms.

The bill eliminates provisions currently in the SIU System Management Act and transfers them to each of the new universities.

The bill eliminates the SIU System Office which is the administrative authority of the Southern Illinois University System. Under HB5861 Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville would assume the duties currently held by the SIU System Office which currently employees 52 individuals and has an annual budget of $5.0 million.

NOTE: On April 16, this bill was refiled as House Amendment #1 to House Bill 1292 by Rep. Jay Hoffman. The amendment, which becomes the bill, is assigned to the House Higher Education Committee. The bill is on 2nd Reading in the Illinois House. A link to its current status can be found here:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=1292&GAID=14&GA=100&DocTypeID=HB&LegID=101772&SessionID=91

HB 5861 / HB 1292 Legislative Details:

The bill creates Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville. Each campus shall have the same rights, powers, and duties vested by law held in the existing Board of Trustees of the Southern Illinois University System. Each university and its Board of Trustees will have equal authority relating to the operation, management, control, and maintenance of the campuses prior to its change of name and status as currently held by the Southern Illinois University System.

NOTE: In HB 5861, the following items are specifically listed separately for each campus (Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville). For purposes of this analysis, they have been combined into one, listing each of the two yet-to-be created universities.

Under the provisions of this legislation, for Southern Illinois University at Carbondale (SIUC) and Southern Illinois University at Edwardsville (SIUE): all books, records, papers, documents, and pending business in any way pertaining to SIUC or SIUE prior to its change of name and status and held by the Board of Trustees of Southern Illinois University before July 1, 2018 are hereby transferred from the Board of Trustees of Southern Illinois University to the Board of Trustees of SIUC or SIUE.

On July 1, 2018, the rules and regulations previously promulgated by the Board of Trustees of Southern Illinois University and applicable to SIUC and SIUE prior to its change of name and status shall be the rules and regulations applicable to SIUC and SIUE individually, provided that, beginning on July 1, 2018, any or all of the rules and regulations may be changed or rescinded by the Board of Trustees of SIUC or SIUE individually.

The right of custody, possession, and control over all items of income, funds, or deposits in any way pertaining to SIUC or SIUE prior to its change of name and status that before July 1, 2018 were held or retained by or under the jurisdiction of the Board of Trustees of Southern Illinois University under the authority of the State Finance Act as that Act existed before July 1, 2018, is hereby transferred to and vested in the Board of Trustees of SIUC or SIUE individually to be retained by SIUC or SIUE in its own treasury, or deposited with a bank or savings and loan association, all in accordance with the provisions of the State Finance Act.

There is hereby transferred from the Board of Trustees of Southern Illinois University to the Board of Trustees of SIUC and SIUE the power of order and direction over the disbursement of those funds in any way pertaining to the individual university prior to its change of name and status that immediately prior to the effective date of this amendatory Act of the 100th General Assembly were retained by Southern Illinois University in its own treasury under the authority of the State Finance Act as that Act existed prior to July 1, 2018, provided that such funds shall be disbursed from time to time pursuant to the order and direction of the Board of Trustees of SIUC or SIUE in accordance with any contracts, pledges, trusts, or agreements heretofore made with respect to the use or application of such funds by the Board of Trustees of Southern Illinois University.

The Board of Trustees of SIUC and SIUE shall succeed to, assume, and exercise all rights, powers, duties, and responsibilities formerly exercised by the Board of Trustees of Southern Illinois University on behalf of SIUC and SIUE before its change of name and status. All contracts and agreements entered into by the Board of Trustees of Southern Illinois University on behalf of SIUC and SIUE before its change of name and status shall subsist notwithstanding the transfer of the functions of the Board of Trustees of Southern Illinois University, with respect to SIUC and SIUE prior to its change of name and status, to the Board of Trustees of SIUC and SIUE.

All bonds, notes, and other evidences of indebtedness outstanding on July 1, 2018 issued by the Board of Trustees of Southern Illinois University on behalf of SIUC or SIUE before its change of name and status shall become the bonds, notes, or other evidences of indebtedness of SIUC or SIUE and shall be otherwise unaffected by the transfer of functions to the Board of Trustees of SIUC or SIUE. Any action with respect to SIUC or SIUE prior to its change of name and status, including without limitation approvals of applications for bonds and resolutions constituting official action under the Internal Revenue Code, by the Board of Trustees of Southern Illinois University before July 1, 2014 shall remain effective to the same extent as if that action had been taken by the Board of Trustees of SIUC or SIUE and shall be deemed to be action taken by the Board of Trustees of SIUC for SIUC or SIUE for SIUE.

The title to all other property, whether real, personal or mixed, and all accounts receivable belonging to or under the jurisdiction of the Board of Trustees of Southern Illinois University for

SIUC or SIUE prior to its change of name and status is hereby transferred to and vested in the Board of Trustees of SIUC or SIUE to be held for the People of the State of Illinois.

The employment of all academic and nonacademic personnel of SIUC or SIUE prior to its change of name and status is hereby transferred from the Board of Trustees of Southern Illinois University to the Board of Trustees of SIUC or SIUE, but the locus of employment shall not be transferred. The transfer shall not affect the status and rights of any person under the State Universities Retirement System or the State Universities Civil Service System.

On July 1, 2018, the individuals whose employment is so transferred shall be credited with earned vacation days and sick leave days accrued before the transfer.

On July 1, 2018, individuals who were students of Southern Illinois University at Carbondale prior to its change of name and status shall be students of Southern Illinois University at Carbondale. Likewise, On July 1, 2018, individuals who were students of Southern Illinois University at Edwardsville prior to its change of name and status shall be students of Southern Illinois University at Edwardsville.

If there exists an Inability to transfer an item, the bill specifies that in such cases, the Board of Trustees of Southern Illinois University at Carbondale or the Board of Trustees of Southern Illinois University at Edwardsville because it was not related to either Southern Illinois University at Carbondale prior to its change of name and status or Southern Illinois University at Edwardsville prior to its change of name and status shall be divided equally, if possible, or shared between the 2 universities.

ILLINOIS GENERAL ASSEMBLY
LEGISLATIVE RESEARCH UNIT

Expiration and Vacancies

Governor

April 2018

122 SOUTH COLLEGE • SUITE 301 • SPRINGFIELD, ILLINOIS 62704-1694 • PHONE: 217-782-6851 • FAX: 217-785-7672
WWW.ILGA.GOV/COMMISSION/LRU/LRU_HOME.HTML

00745 Southern Illinois University Board of Trustees

Authority

110 ILCS 520/1, 520/2

Terms

Appointed members, 6 years, beginning 3rd Monday in January of odd-numbered years, and until successor is appointed.Student members, 1 year, beginning July 1.

Position:	**Member**			Total Positions:	1
Appointing Authority:	**Ex officio, Designee(s)**			Total Vacancies:	0
Dr. Tony Smith, Ph.D		Appointed: --		Expiration: --	
Position:	**Member (Public)**		Confirmation Required	Total Positions:	7
Appointing Authority:	**Governor (P)**			Total Vacancies:	0
Thomas C. Britton (D)		Appointed: 04/09/2018		Expiration: 01/16/2023	
John Phil Gilbert		Appointed: 03/02/2015		Expiration: 01/18/2021	
Shirley J. Portwood (D)		Appointed: 05/03/2013		Expiration: 01/21/2019	
Marsha Ryan (I)		Appointed: 07/25/2017		Expiration: 01/15/2023	
Joel Sambursky (R)		Appointed: 03/02/2015		Expiration: 01/21/2019	
Amy Sholar		Appointed: 03/02/2015		Expiration: 01/18/2021	
Randal E. Thomas (I)		Appointed: 05/03/2013		Expiration: 01/21/2019	
Position:	**Student Member (Non-Voting)**			Total Positions:	1
Appointing Authority:	**SIU Students**			Total Vacancies:	1
<No appointments for this position.>					
Position:	**Student Member (Voting)**			Total Positions:	1
Appointing Authority:	**Governor**			Total Vacancies:	0
Luke Jansen		Appointed: 07/01/2017		Expiration: 06/30/2018	

From: Randy J Dunn <rdunn@siu.edu>
Sent: Tuesday, April 17, 2018 1:14 PM
To: Randy J Dunn
Cc: Misty D Whittington;John Anthony Charles;Lucas Crater-SIU MED Springfield
Subject: INFORMATION: SIU Legislation Update
Attachments: House Bill 5859-5861_1292-1294 Analysis.pdf

Board of Trustees—

I shared two introduced bills with you last week that the bill tracking system we use picked up—HB5860 that would reconstitute the SIU Board of Trustees, and HB5861 that dissolves the SIU System and makes SIUC and SIUE independent entities with separate boards. At that time, we didn't have information on what became a third bill—HB5859 that would equalize the general state appropriation between SIUC and SIUE (a 50/50 split) going forward.

Yesterday, then, these three bills were filed as amendments to three shell bills currently in the Illinois House which are on 2nd Reading. As floor amendments, this proposed legislation can move with little notice—and as you'll note later below, that is what appears to be happening. A summary of the actions is pasted in immediately below:

House 2nd Reading. HA #1 filed 4/16/18
HB 1292 (Hoffman) Shell bill. HA #1 - Replaces everything after the enacting clause. Amends the Southern Illinois University Management Act. Abolishes the Board of Trustees of Southern Illinois University. Provides that that part of Southern Illinois University associated with the Carbondale campus (except the School of Medicine, School of Dental Medicine, School of Pharmacy, School of Nursing, and the East St. Louis Center and along with the School of Law) shall be known as Southern Illinois University at Carbondale and shall be under the governance and control of the Board of Trustees of Southern Illinois University at Carbondale. Provides that that part of Southern Illinois University associated with the Edwardsville campus (along with the School of Medicine, School of Dental Medicine, School of Pharmacy, School of Nursing, and the East St. Louis Center) shall be known as Southern Illinois University at Edwardsville and shall be under the governance and control of the Board of Trustees of Southern Illinois University at Edwardsville. Makes corresponding changes in various Acts. Effective July 1, 2018.

House 2nd Reading. HA #1 filed 4/16/18
HB 1293 (Hoffman) Shell bill. HA #1 - Replaces everything after the enacting clause. Amends the Southern Illinois University Management Act. Provides that on the effective date of the amendatory Act, the terms of office of the members of the Board of Trustees of Southern Illinois University shall terminate and the Board shall be reconstituted. With regard to the 7 members of the Board appointed by the Governor, by and with the advice and consent of the Senate, specifies that after the effective date of the amendatory Act, the 7 members shall be appointed as follows: 3 appointees shall hold an undergraduate or graduate degree from the Southern Illinois University at Edwardsville campus, 3 appointees shall hold an undergraduate or graduate degree from the Southern Illinois University at Carbondale campus, and one appointee must not have attended Southern Illinois University at all. Changes the voting student member to an additional nonvoting student member, and deletes provisions concerning the designation of a voting student member and a nonvoting student member;

makes related changes. Sets forth provisions concerning the expiration of the terms of the 7 initial members appointed by the Governor, by and with the advice and consent of the Senate, pursuant to the amendatory Act.

House 2nd Reading. HA #1 filed 4/16/18
HB 1294 (Hoffman) Shell bill. HA #1 - Replaces everything after the enacting clause. Amends the Southern Illinois University Management Act. Provides that, beginning with the 2018-2019 academic year, when money appropriated to the Board of Trustees of Southern Illinois University by the General Assembly is allocated for the Carbondale campus, an equal amount must be allocated by the Board for the Edwardsville campus. Effective July 1, 2018.

And in the document that's attached to this email, you'll find more comprehensive bill analyses written up by our governmental affairs team in Springfield that outlines the path of the proposed legislation thus far.

We've learned this morning that all three bills will be heard before the House Higher Education Committee at the conclusion of the House's session Thursday. John Charles is in communication with the appropriate legislative staffers to see if there is anything the Committee may want from the SIU system or campuses in conjunction with the hearing.

Lastly: You can imagine that there has been a steady demand from multiple media sources statewide for comment, interviews, a statement, etc. by this point. Toward that end—and since there is no position voted on these bills from the BOT as an entity—Chair Sholar and I prepared a joint statement addressing only the system dissolution question, which is pasted in below and takes a neutral position on that bill. The statement and bill analyses are being made available to those media outlets requesting information. I'll also share the material in tomorrow's *System Connection* e-newsletter for SIU employees who—not surprisingly—are reaching out with many questions of their own.

I leave late today for Springfield where, you will recall, tomorrow is SIU System Day in the Capitol, featuring our signature programs, students, and faculty systemwide. Given Thursday's scheduled hearing, then, I plan to just remain in town through that time. Let me know if you have questions for now, and I'll provide updates as status changes take place.

Randy

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

Southern Illinois University System
ONE SYSTEM MANY LOCATIONS | STATEWIDE IMPACT

JOINT STATEMENT FROM SIU BOARD OF TRUSTEES CHAIR AMY SHOLAR & SIU PRESIDENT RANDY DUNN REGARDING HB5861 / HB1292
April 17, 2018

[**NOTE:** Please see accompanying this statement bill analyses from SIU staff regarding House Bills 5859/HB1294-equalizing the FY19 general state appropriation for SIUC and SIUE; HB5860/HB1293-reconstituting the SIU Board of Trustees and changing membership requirements; and HB5861/HB1292-creating SIUC and SIUE as separate universities with independent boards. This joint statement addresses only those issues surrounding our review of HB5861/HB1292.]

To begin, we acknowledge the issue that would be addressed by HB5861/HB1292 is not a new one, nor is this the first time legislation has been proposed to dissolve the SIU System and operate the Carbondale and Edwardsville campuses independently under their own separate boards.

As early as 1975, State Senator Sam Vadalabene introduced legislation that would have established a separate board of trustees for Edwardsville. While the measure passed both houses, ultimately the Illinois Senate overrode Gov. Dan Walker's veto of the Vadalabene bill, but the House of Representatives declined to do so. News coverage these last few days has also reported on more recent attempts in 2003, 2005, and 2013 to accomplish a similar outcome. The 2013 bill, also filed by Rep. Hoffman, similarly changed the affiliation of the SIU School of Medicine (SOM) to SIUE—expanding Edwardsville's focus on the health sciences by joining the Schools of Dental Medicine, Pharmacy, and Nursing which are already affiliated with that campus—though the physical location of the SOM would remain in Springfield.

With the filing of amendments to House Bills 1292-1294 (which mirrors the language in House Bills 5859-5861), these proposals are now on track in the legislative calendar to receive a hearing before the House Higher Education Committee, where they have been assigned, and to meet the April 27 House Deadline for passing bills from that chamber.

By definition, as an entity of the state under the Southern Illinois University Management Act, the ultimate decision about system dissolution will and must be a legislative one. Admitting the different missions of SIUC and SIUE, the Carbondale and Edwardsville campuses are, by any measure of organizational scope and strength, equal partners in the SIU System. There are tangible benefits for the two institutions which derive from being part of a larger public higher education system (about which more will be said below), but in the end, the legislative calculus—and that of the citizens those legislators represent—will rest on whether or not those benefits are of a greater value and import than the perceived gains that may come by each university being independent of the system...and each other.

The SIU System Board of Trustees has not yet taken any official position on the three bills at this time. The Board is not set to meet again in regular session until July 12—after the scheduled end of this legislative session—but it is possible Trustees could convene a special meeting for that purpose. Any such meeting held would be a public meeting and subject to applicable requirements of the Illinois Open Meetings Act. Until directed otherwise by the governing body of Southern Illinois University, the position that the SIU President's Office will take on these and any other proposals that could still emerge is "neutral"—restricted to providing data, background information, and technical expertise which may be requested by elected officials or their staffs.

Without a doubt, there are benefits that attach to being part of a system—SIU is one of about 45 public higher education systems in the nation. It has been pointed out during debate over the previous bills to split SIU that our multi-campus system can earn better bond ratings as compared to some single-campus institutions in Illinois, due to our combined fiscal strength. This in turn holds down interest and insurance costs on bonds. Too, all campus funds are comingled for investment purposes to obtain the highest rate-of-return; likewise, SIU's risk pools are comingled for purposes of insurance savings and reduced liability.

Possibly the most challenging aspect of a dissolution would be breaking out the bond debt by campus which could entail not insignificant legal and financial consulting expenses, albeit on a one-time basis.

Finally, it's been noted over the years that our combined political leverage is stronger as a system—representing the common interests of 66 counties of central and southern Illinois, including the Metro East area—than it would be for the Edwardsville and Carbondale campuses individually. Nonetheless, the natural evolution of those regional interests also creates a demand for change over time, contributing to the rationale for a careful review of the legislation in front of us.

Dissolving the SIU System would be far from easy, but it is not an impossible task. The system is already one of the most decentralized nationally, providing shared services in the areas of Legal, Internal Audit and Ethics, Technology Transfer and Export Control, Treasury Services, Governmental Affairs, and Risk Management. Those functions—and the people undertaking them—would need to be reassigned and absorbed by the stand-alone campuses; fortunately, system personnel working in most of these functional areas already have work locations across the various SIU sites now, preventing major disruption in most of the impacted employees' lives. Another positive in the eyes of many is that salary savings would be generated as there would no longer be system administrative leadership and their related staff to pay for. Rather, it is anticipated that the respective chancellors currently in place would become the interim presidents of their campuses, until newly appointed boards for SIUC and SIUE could make a decision about permanent institutional leadership.

The SIU Board of Trustees, as part of a major revision of the system's strategic plan about two years ago, adopted a goal to study and incrementally expand system-wide shared services across a variety of "back office" and other non-academic service functions (e.g., Purchasing, Human Resources, IT). Those business centralization efforts may be paused temporarily in the event HB5861 garners sufficient support to move forward this legislative session. Additionally, an effective date of this legislation *no earlier than July 1, 2019* (as opposed to the current July 1, 2018) would minimally be necessary to guarantee a smooth governance transition to the new boards as well as to ensure a careful unwinding of the combined operations to the campuses.

When the 2003 version of the dissolution bill was being debated, Illinois' beloved Sen. Paul Simon opined in the Springfield *State Journal-Register* that SIU "...is a powerful political and financial voice for the entire region. Dividing the university will diminish that important voice." The question some 15 years later for all of us who love our university—students, employees, alumni, donors, community members, taxpayers, our elected representatives, and so many others—is to determine if the current governance and board structure remains the optimal one for a collective voice in Illinois and beyond.

House Bill 5859 / House Bill 1294 w/HA#1 (Hoffman)

Short Description: SIU-CAMPUS APPROPRIATION

House Sponsors: Rep. Katie Stuart - Jay Hoffman - LaToya Greenwood - Monica Bristow

Last Action: Referred to Rules Committee (4/12/18)

Link:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=5859&GAID=14&GA=100&DocTypeID=HB&LegID=112375&SessionID=91

Bill Synopsis: Beginning with the 2018-2019 academic year, when funds appropriated to the Board by the General Assembly are allocated for the Carbondale campus, an equal amount must be allocated for the Edwardsville campus.

Analysis: This bill would mandate that beginning with the FY 19 budget (that would be enacted by June 30, 2018) in the appropriation to the SIU System, the allocation of dollars to the SIU Carbondale campus must be equal to the amount allocated to the SIU Edwardsville campus.

For reference, in FY 18, the distribution was Carbondale 63.9% or $91,287.4 million / Edwardsville 36.1% or $51,565.0 million. Under HB 5859 (using the FY 18 appropriation) the each campus would have received $71,426.2.

NOTE: On April 16, this bill was refiled as House Amendment #1 to House Bill 1294 by Rep. Jay Hoffman. The amendment, which becomes the bill, is assigned to the House Higher Education Committee. The bill is on 2nd Reading in the Illinois House. A link to its current status can be found here:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=1294&GAID=14&GA=100&DocTypeID=HB&LegID=101774&SessionID=91

House Bill 5860 / House Bill 1293 w/HA#1 (Hoffman)

Short Description: SIU BD OF TRUSTEES-RECONSTITUTE

House Sponsors: Rep. Monica Bristow - Katie Stuart - LaToya Greenwood - Jay Hoffman

Last Action: Referred to Rules Committee (4/13/18)

Link:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=5860&GAID=14&GA=100&DocTypeID=HB&LegID=112378&SessionID=91

Bill Synopsis: Eliminates the current members of the SIU Board of Trustees and reconstitutes the board specifying the qualifications of certain members to be alumni of either SIUC or SIUE. Eliminates the provision allowing the Governor to designate a voting student trustee. Sets terms for new trustees.

Analysis: This bill, upon taking effect, immediately abolishes the current SIU Board of Trustees and provides for the reappointment of a new Board.

While the size of the board will remain the same, the 7 new members of the Board (still appointed by the Governor, and approved by the Senate) must meet the following qualifications: 3 appointees shall hold an undergraduate or graduate degree from the Southern Illinois University Edwardsville campus, 3 appointees shall hold an undergraduate or graduate degree from the Southern Illinois University Carbondale campus, and one appointee must not have attended Southern Illinois University at all.

The bill deletes provisions that allow one of the two elected student trustees to be designated as a voting member of the Board. It lastly, sets forth provisions concerning the expiration of the terms of the 7 new members appointed to the Board.

See the attached report for current SIU Board members and information on their terms of office.

NOTE: On April 16, this bill was refiled as House Amendment #1 to House Bill 1293 by Rep. Jay Hoffman. The amendment, which becomes the bill, is assigned to the House Higher Education Committee. The bill is on 2nd Reading in the Illinois House. A link to its current status can be found here:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=1293&GAID=14&GA=100&DocTypeID=HB&LegID=101773&SessionID=91

House Bill 5861 / House Bill 1292 w/HA#1 (Hoffman)

Short Description: SIU-2 SEPARATE UNIVERSITIES

House Sponsors: Rep. Jay Hoffman - Katie Stuart - Monica Bristow - LaToya Greenwood

Last Action: Referred to Rules Committee (4/13/18)

Link:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=5861&GAID=14&GA=100&DocTypeID=HB&LegID=112379&SessionID=91

Bill Synopsis: Effective July 1, 2018, the bill abolishes the Board of Trustees of the Southern Illinois University System and creates two separate Universities: Southern Illinois University Carbondale and Southern Illinois University Edwardsville under the governance of their own Board of Trustees. In such a scenario, the office, staff and functions provided by the SIU System President's Office would cease to exist and each campus would be charged with providing those services currently provided by the SIU System Office.

The bill designates that the Southern Illinois University Carbondale campus would retain the SIU School of Law located in Carbondale. It designates that the Southern Illinois University Edwardsville campus would retain the School of Dental Medicine located in Alton, the School of Pharmacy located in Edwardsville, the School of Nursing located in Edwardsville, and the East St. Louis Center located in East St. Louis. The SIU School of Medicine headquartered in Springfield, now affiliated with the SIU Carbondale Campus would become affiliated with the Edwardsville campus.

Analysis: Effective July 1, 2018, the bill separates the two SIU campuses and creates separate Boards of Trustees to administer each university campus: Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville.

Each of the newly created Boards would have the same ability to ensure that administrative functions, currently held with the SIU System Office, would be carried out on the individual campus level with regard to all functions (i.e. personnel, financial, administrative, etc.)

In the case of the Carbondale campus, the bill designates that SIU Carbondale campus would retain the SIU School of Law. The Southern Illinois University Edwardsville campus would retain the School of Dental Medicine, School of Pharmacy, School of Nursing, and the East St. Louis Center. The SIU School of Medicine, now affiliated with the SIU Carbondale Campus would become affiliated with the Edwardsville campus instead.

According to the bill, the sole function and power of the Board of Trustees of Southern Illinois University from June 1, 2018 until its abolition on July 1, 2018 shall be to assist in transferring all books, records, papers, documents, pending business, accounts, and all real and personal property belonging to or held for the use and benefit of Southern Illinois University that until July 1, 2018 was under the Board of Trustees' governance to the new boards of trustees as provided by law.

The bill removes the provision that designates the Superintendent of Public Instruction, or their designee as an ex-officio Board member. It also eliminates the voting status of the student member.

Designates that of the members first Boards appointed by the Governor, 4 shall be appointed for terms to expire on the third Monday in January, 2022 and 3 shall be appointed for terms to expire on the third Monday in January, 2024. If the Senate is not in session on July 1, 2018 or if a vacancy in an appointive membership occurs at a time when the Senate is not in session, the Governor shall make temporary appointments until the next meeting of the Senate when he or she shall nominate persons to fill such memberships for the remainder of their respective terms.

The bill eliminates provisions currently in the SIU System Management Act and transfers them to each of the new universities.

The bill eliminates the SIU System Office which is the administrative authority of the Southern Illinois University System. Under HB5861 Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville would assume the duties currently held by the SIU System Office which currently employees 52 individuals and has an annual budget of $5.0 million.

NOTE: On April 16, this bill was refiled as House Amendment #1 to House Bill 1292 by Rep. Jay Hoffman. The amendment, which becomes the bill, is assigned to the House Higher Education Committee. The bill is on 2nd Reading in the Illinois House. A link to its current status can be found here:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=1292&GAID=14&GA=100&DocTypeID=HB&LegID=101772&SessionID=91

HB 5861 / HB 1292 Legislative Details:

The bill creates Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville. Each campus shall have the same rights, powers, and duties vested by law held in the existing Board of Trustees of the Southern Illinois University System. Each university and its Board of Trustees will have equal authority relating to the operation, management, control, and maintenance of the campuses prior to its change of name and status as currently held by the Southern Illinois University System.

NOTE: In HB 5861, the following items are specifically listed separately for each campus (Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville). For purposes of this analysis, they have been combined into one, listing each of the two yet-to-be created universities.

Under the provisions of this legislation, for Southern Illinois University at Carbondale (SIUC) and Southern Illinois University at Edwardsville (SIUE): all books, records, papers, documents, and pending business in any way pertaining to SIUC or SIUE prior to its change of name and status and held by the Board of Trustees of Southern Illinois University before July 1, 2018 are hereby transferred from the Board of Trustees of Southern Illinois University to the Board of Trustees of SIUC or SIUE.

On July 1, 2018, the rules and regulations previously promulgated by the Board of Trustees of Southern Illinois University and applicable to SIUC and SIUE prior to its change of name and status shall be the rules and regulations applicable to SIUC and SIUE individually, provided that, beginning on July 1, 2018, any or all of the rules and regulations may be changed or rescinded by the Board of Trustees of SIUC or SIUE individually.

The right of custody, possession, and control over all items of income, funds, or deposits in any way pertaining to SIUC or SIUE prior to its change of name and status that before July 1, 2018 were held or retained by or under the jurisdiction of the Board of Trustees of Southern Illinois University under the authority of the State Finance Act as that Act existed before July 1, 2018, is hereby transferred to and vested in the Board of Trustees of SIUC or SIUE individually to be retained by SIUC or SIUE in its own treasury, or deposited with a bank or savings and loan association, all in accordance with the provisions of the State Finance Act.

There is hereby transferred from the Board of Trustees of Southern Illinois University to the Board of Trustees of SIUC and SIUE the power of order and direction over the disbursement of those funds in any way pertaining to the individual university prior to its change of name and status that immediately prior to the effective date of this amendatory Act of the 100th General Assembly were retained by Southern Illinois University in its own treasury under the authority of the State Finance Act as that Act existed prior to July 1, 2018, provided that such funds shall be disbursed from time to time pursuant to the order and direction of the Board of Trustees of SIUC or SIUE in accordance with any contracts, pledges, trusts, or agreements heretofore made with respect to the use or application of such funds by the Board of Trustees of Southern Illinois University.

The Board of Trustees of SIUC and SIUE shall succeed to, assume, and exercise all rights, powers, duties, and responsibilities formerly exercised by the Board of Trustees of Southern Illinois University on behalf of SIUC and SIUE before its change of name and status. All contracts and agreements entered into by the Board of Trustees of Southern Illinois University on behalf of SIUC and SIUE before its change of name and status shall subsist notwithstanding the transfer of the functions of the Board of Trustees of Southern Illinois University, with respect to SIUC and SIUE prior to its change of name and status, to the Board of Trustees of SIUC and SIUE.

All bonds, notes, and other evidences of indebtedness outstanding on July 1, 2018 issued by the Board of Trustees of Southern Illinois University on behalf of SIUC or SIUE before its change of name and status shall become the bonds, notes, or other evidences of indebtedness of SIUC or SIUE and shall be otherwise unaffected by the transfer of functions to the Board of Trustees of SIUC or SIUE. Any action with respect to SIUC or SIUE prior to its change of name and status, including without limitation approvals of applications for bonds and resolutions constituting official action under the Internal Revenue Code, by the Board of Trustees of Southern Illinois University before July 1, 2014 shall remain effective to the same extent as if that action had been taken by the Board of Trustees of SIUC or SIUE and shall be deemed to be action taken by the Board of Trustees of SIUC for SIUC or SIUE for SIUE.

The title to all other property, whether real, personal or mixed, and all accounts receivable belonging to or under the jurisdiction of the Board of Trustees of Southern Illinois University for

SIUC or SIUE prior to its change of name and status is hereby transferred to and vested in the Board of Trustees of SIUC or SIUE to be held for the People of the State of Illinois.

The employment of all academic and nonacademic personnel of SIUC or SIUE prior to its change of name and status is hereby transferred from the Board of Trustees of Southern Illinois University to the Board of Trustees of SIUC or SIUE, but the locus of employment shall not be transferred. The transfer shall not affect the status and rights of any person under the State Universities Retirement System or the State Universities Civil Service System.

On July 1, 2018, the individuals whose employment is so transferred shall be credited with earned vacation days and sick leave days accrued before the transfer.

On July 1, 2018, individuals who were students of Southern Illinois University at Carbondale prior to its change of name and status shall be students of Southern Illinois University at Carbondale. Likewise, On July 1, 2018, individuals who were students of Southern Illinois University at Edwardsville prior to its change of name and status shall be students of Southern Illinois University at Edwardsville.

If there exists an Inability to transfer an item, the bill specifies that in such cases, the Board of Trustees of Southern Illinois University at Carbondale or the Board of Trustees of Southern Illinois University at Edwardsville because it was not related to either Southern Illinois University at Carbondale prior to its change of name and status or Southern Illinois University at Edwardsville prior to its change of name and status shall be divided equally, if possible, or shared between the 2 universities.

From: Randy J Dunn
Sent: Tuesday, April 17, 2018 1:20 PM
To: Pembrook, Randall;Jerry Kruse
Cc: John Charles (jcharles@siu.edu)
Subject: FW: INFORMATION: SIU Legislation Update
Attachments: House Bill 5859-5861_1292-1294 Analysis.pdf

See below and attached what I sent to our Trustees, just now. I will be catching you 2 to discuss the Thursday afternoon, 4/19 HIED Committee hearing which you'll see discussed in the information I've shared. Hearing now on sked to start at 3 pm or the conclusion of the House session that afternoon. **JC and I think we probably better have the both of you present for that hearing, so start looking at your calendars now to see if you will be able to get them cleared.** Will talk soon otherwise...thanks.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Tuesday, April 17, 2018 1:14 PM
To: Randy J Dunn <rdunn@siu.edu>
Cc: Misty D Whittington <mistyw@siu.edu>; John Anthony Charles <jcharles@siu.edu>; Lucas Crater-SIU MED Springfield <lcrater@siumed.edu>
Subject: INFORMATION: SIU Legislation Update

Board of Trustees—

I shared two introduced bills with you last week that the bill tracking system we use picked up—HB5860 that would reconstitute the SIU Board of Trustees, and HB5861 that dissolves the SIU System and makes SIUC and SIUE independent entities with separate boards. At that time, we didn't have information on what became a third bill—HB5859 that would equalize the general state appropriation between SIUC and SIUE (a 50/50 split) going forward.

Yesterday, then, these three bills were filed as amendments to three shell bills currently in the Illinois House which are on 2nd Reading. As floor amendments, this proposed legislation can move with little notice—and as you'll note later below, that is what appears to be happening. A summary of the actions is pasted in immediately below:

> **House 2nd Reading. HA #1 filed 4/16/18**
> HB 1292 (Hoffman) Shell bill. HA #1 - Replaces everything after the enacting clause. Amends the Southern Illinois University Management Act. Abolishes the Board of Trustees of Southern Illinois University. Provides that that part of Southern Illinois University associated with the Carbondale campus (except the School of Medicine, School of Dental Medicine, School of Pharmacy, School of

Nursing, and the East St. Louis Center and along with the School of Law) shall be known as Southern Illinois University at Carbondale and shall be under the governance and control of the Board of Trustees of Southern Illinois University at Carbondale. Provides that that part of Southern Illinois University associated with the Edwardsville campus (along with the School of Medicine, School of Dental Medicine, School of Pharmacy, School of Nursing, and the East St. Louis Center) shall be known as Southern Illinois University at Edwardsville and shall be under the governance and control of the Board of Trustees of Southern Illinois University at Edwardsville. Makes corresponding changes in various Acts. Effective July 1, 2018.

House 2nd Reading. HA #1 filed 4/16/18

HB 1293 (Hoffman) Shell bill. HA #1 - Replaces everything after the enacting clause. Amends the Southern Illinois University Management Act. Provides that on the effective date of the amendatory Act, the terms of office of the members of the Board of Trustees of Southern Illinois University shall terminate and the Board shall be reconstituted. With regard to the 7 members of the Board appointed by the Governor, by and with the advice and consent of the Senate, specifies that after the effective date of the amendatory Act, the 7 members shall be appointed as follows: 3 appointees shall hold an undergraduate or graduate degree from the Southern Illinois University at Edwardsville campus, 3 appointees shall hold an undergraduate or graduate degree from the Southern Illinois University at Carbondale campus, and one appointee must not have attended Southern Illinois University at all. Changes the voting student member to an additional nonvoting student member, and deletes provisions concerning the designation of a voting student member and a nonvoting student member; makes related changes. Sets forth provisions concerning the expiration of the terms of the 7 initial members appointed by the Governor, by and with the advice and consent of the Senate, pursuant to the amendatory Act.

House 2nd Reading. HA #1 filed 4/16/18

HB 1294 (Hoffman) Shell bill. HA #1 - Replaces everything after the enacting clause. Amends the Southern Illinois University Management Act. Provides that, beginning with the 2018-2019 academic year, when money appropriated to the Board of Trustees of Southern Illinois University by the General Assembly is allocated for the Carbondale campus, an equal amount must be allocated by the Board for the Edwardsville campus. Effective July 1, 2018.

And in the document that's attached to this email, you'll find more comprehensive bill analyses written up by our governmental affairs team in Springfield that outlines the path of the proposed legislation thus far.

We've learned this morning that all three bills will be heard before the House Higher Education Committee at the conclusion of the House's session Thursday. John Charles is in communication with the appropriate legislative staffers to see if there is anything the Committee may want from the SIU system or campuses in conjunction with the hearing.

Lastly: You can imagine that there has been a steady demand from multiple media sources statewide for comment, interviews, a statement, etc. by this point. Toward that end—and since there is no position voted on these bills from the BOT as an entity—Chair Sholar and I prepared a joint statement addressing only the system dissolution question, which is pasted in below and takes a neutral position on that bill. The statement and bill analyses are being made available to those media outlets requesting information. I'll also share the material in tomorrow's *System Connection* e-newsletter for SIU employees who—not surprisingly—are reaching out with many questions of their own.

I leave late today for Springfield where, you will recall, tomorrow is SIU System Day in the Capitol, featuring our signature programs, students, and faculty systemwide. Given Thursday's scheduled hearing, then, I plan

to just remain in town through that time. Let me know if you have questions for now, and I'll provide updates as status changes take place.

Randy

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

Southern Illinois University System

JOINT STATEMENT FROM SIU BOARD OF TRUSTEES CHAIR AMY SHOLAR & SIU PRESIDENT RANDY DUNN REGARDING HB5861 / HB1292 April 17, 2018

[**NOTE:** Please see accompanying this statement bill analyses from SIU staff regarding House Bills 5859/HB1294-equalizing the FY19 general state appropriation for SIUC and SIUE; HB5860/HB1293-reconstituting the SIU Board of Trustees and changing membership requirements; and HB5861/HB1292-creating SIUC and SIUE as separate universities with independent boards. This joint statement addresses only those issues surrounding our review of HB5861/HB1292.]

To begin, we acknowledge the issue that would be addressed by HB5861/HB1292 is not a new one, nor is this the first time legislation has been proposed to dissolve the SIU System and operate the Carbondale and Edwardsville campuses independently under their own separate boards.

As early as 1975, State Senator Sam Vadalabene introduced legislation that would have established a separate board of trustees for Edwardsville. While the measure passed both houses, ultimately the Illinois Senate overrode Gov. Dan Walker's veto of the Vadalabene bill, but the House of Representatives declined to do so. News coverage these last few days has also reported on more recent attempts in 2003, 2005, and 2013 to accomplish a similar outcome. The 2013 bill, also filed by Rep. Hoffman, similarly changed the affiliation of the SIU School of Medicine (SOM) to SIUE—expanding Edwardsville's focus on the health sciences by joining the Schools of Dental Medicine, Pharmacy, and Nursing which are already affiliated with that campus—though the physical location of the SOM would remain in Springfield.

With the filing of amendments to House Bills 1292-1294 (which mirrors the language in House Bills 5859-5861), these proposals are now on track in the legislative calendar to receive a hearing before the House Higher Education Committee, where they have been assigned, and to meet the April 27 House Deadline for passing bills from that chamber.

By definition, as an entity of the state under the Southern Illinois University Management Act, the ultimate decision about system dissolution will and must be a legislative one. Admitting the different missions of SIUC and SIUE, the Carbondale and Edwardsville campuses are, by any measure of organizational scope and

strength, equal partners in the SIU System. There are tangible benefits for the two institutions which derive from being part of a larger public higher education system (about which more will be said below), but in the end, the legislative calculus—and that of the citizens those legislators represent—will rest on whether or not those benefits are of a greater value and import than the perceived gains that may come by each university being independent of the system...and each other.

The SIU System Board of Trustees has not yet taken any official position on the three bills at this time. The Board is not set to meet again in regular session until July 12—after the scheduled end of this legislative session—but it is possible Trustees could convene a special meeting for that purpose. Any such meeting held would be a public meeting and subject to applicable requirements of the Illinois Open Meetings Act. Until directed otherwise by the governing body of Southern Illinois University, the position that the SIU President's Office will take on these and any other proposals that could still emerge is "neutral"—restricted to providing data, background information, and technical expertise which may be requested by elected officials or their staffs.

Without a doubt, there are benefits that attach to being part of a system—SIU is one of about 45 public higher education systems in the nation. It has been pointed out during debate over the previous bills to split SIU that our multi-campus system can earn better bond ratings as compared to some single-campus institutions in Illinois, due to our combined fiscal strength. This in turn holds down interest and insurance costs on bonds. Too, all campus funds are comingled for investment purposes to obtain the highest rate-of-return; likewise, SIU's risk pools are comingled for purposes of insurance savings and reduced liability.

Possibly the most challenging aspect of a dissolution would be breaking out the bond debt by campus which could entail not insignificant legal and financial consulting expenses, albeit on a one-time basis.

Finally, it's been noted over the years that our combined political leverage is stronger as a system—representing the common interests of 66 counties of central and southern Illinois, including the Metro East area—than it would be for the Edwardsville and Carbondale campuses individually. Nonetheless, the natural evolution of those regional interests also creates a demand for change over time, contributing to the rationale for a careful review of the legislation in front of us.

Dissolving the SIU System would be far from easy, but it is not an impossible task. The system is already one of the most decentralized nationally, providing shared services in the areas of Legal, Internal Audit and Ethics, Technology Transfer and Export Control, Treasury Services, Governmental Affairs, and Risk Management. Those functions—and the people undertaking them—would need to be reassigned and absorbed by the stand-alone campuses; fortunately, system personnel working in most of these functional areas already have work locations across the various SIU sites now, preventing major disruption in most of the impacted employees' lives. Another positive in the eyes of many is that salary savings would be generated as there would no longer be system administrative leadership and their related staff to pay for. Rather, it is anticipated that the respective chancellors currently in place would become the interim presidents of their campuses, until newly appointed boards for SIUC and SIUE could make a decision about permanent institutional leadership.

The SIU Board of Trustees, as part of a major revision of the system's strategic plan about two years ago, adopted a goal to study and incrementally expand system-wide shared services across a variety of "back office" and other non-academic service functions (e.g., Purchasing, Human Resources, IT). Those business centralization efforts may be paused temporarily in the event HB5861 garners sufficient support to move forward this legislative session. Additionally, an effective date of this legislation *no earlier than July 1, 2019* (as

opposed to the current July 1, 2018) would minimally be necessary to guarantee a smooth governance transition to the new boards as well as to ensure a careful unwinding of the combined operations to the campuses.

When the 2003 version of the dissolution bill was being debated, Illinois' beloved Sen. Paul Simon opined in the Springfield *State Journal-Register* that SIU "...is a powerful political and financial voice for the entire region. Dividing the university will diminish that important voice." The question some 15 years later for all of us who love our university—students, employees, alumni, donors, community members, taxpayers, our elected representatives, and so many others—is to determine if the current governance and board structure remains the optimal one for a collective voice in Illinois and beyond.

House Bill 5859 / House Bill 1294 w/HA#1 (Hoffman)

Short Description: SIU-CAMPUS APPROPRIATION

House Sponsors: Rep. Katie Stuart - Jay Hoffman - LaToya Greenwood - Monica Bristow

Last Action: Referred to Rules Committee (4/12/18)

Link:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=5859&GAID=14&GA=100&DocTypeID=HB&LegID=112375&SessionID=91

Bill Synopsis: Beginning with the 2018-2019 academic year, when funds appropriated to the Board by the General Assembly are allocated for the Carbondale campus, an equal amount must be allocated for the Edwardsville campus.

Analysis: This bill would mandate that beginning with the FY 19 budget (that would be enacted by June 30, 2018) in the appropriation to the SIU System, the allocation of dollars to the SIU Carbondale campus must be equal to the amount allocated to the SIU Edwardsville campus.

For reference, in FY 18, the distribution was Carbondale 63.9% or $91,287.4 million / Edwardsville 36.1% or $51,565.0 million. Under HB 5859 (using the FY 18 appropriation) the each campus would have received $71,426.2.

NOTE: On April 16, this bill was refiled as House Amendment #1 to House Bill 1294 by Rep. Jay Hoffman. The amendment, which becomes the bill, is assigned to the House Higher Education Committee. The bill is on 2nd Reading in the Illinois House. A link to its current status can be found here:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=1294&GAID=14&GA=100&DocTypeID=HB&LegID=101774&SessionID=91

House Bill 5860 / House Bill 1293 w/HA#1 (Hoffman)

Short Description: SIU BD OF TRUSTEES-RECONSTITUTE

House Sponsors: Rep. Monica Bristow - Katie Stuart - LaToya Greenwood - Jay Hoffman

Last Action: Referred to Rules Committee (4/13/18)

Link:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=5860&GAID=14&GA=100&DocTypeID=HB&LegID=112378&SessionID=91

Bill Synopsis: Eliminates the current members of the SIU Board of Trustees and reconstitutes the board specifying the qualifications of certain members to be alumni of either SIUC or SIUE. Eliminates the provision allowing the Governor to designate a voting student trustee. Sets terms for new trustees.

Analysis: This bill, upon taking effect, immediately abolishes the current SIU Board of Trustees and provides for the reappointment of a new Board.

While the size of the board will remain the same, the 7 new members of the Board (still appointed by the Governor, and approved by the Senate) must meet the following qualifications: 3 appointees shall hold an undergraduate or graduate degree from the Southern Illinois University Edwardsville campus, 3 appointees shall hold an undergraduate or graduate degree from the Southern Illinois University Carbondale campus, and one appointee must not have attended Southern Illinois University at all.

The bill deletes provisions that allow one of the two elected student trustees to be designated as a voting member of the Board. It lastly, sets forth provisions concerning the expiration of the terms of the 7 new members appointed to the Board.

See the attached report for current SIU Board members and information on their terms of office.

NOTE: On April 16, this bill was refiled as House Amendment #1 to House Bill 1293 by Rep. Jay Hoffman. The amendment, which becomes the bill, is assigned to the House Higher Education Committee. The bill is on 2nd Reading in the Illinois House. A link to its current status can be found here:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=1293&GAID=14&GA=100&DocTypeID=HB&LegID=101773&SessionID=91

House Bill 5861 / House Bill 1292 w/HA#1 (Hoffman)

Short Description: SIU-2 SEPARATE UNIVERSITIES

House Sponsors: Rep. Jay Hoffman - Katie Stuart - Monica Bristow - LaToya Greenwood

Last Action: Referred to Rules Committee (4/13/18)

Link:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=5861&GAID=14&GA=100&DocTypeID=HB&LegID=112379&SessionID=91

Bill Synopsis: Effective July 1, 2018, the bill abolishes the Board of Trustees of the Southern Illinois University System and creates two separate Universities: Southern Illinois University Carbondale and Southern Illinois University Edwardsville under the governance of their own Board of Trustees. In such a scenario, the office, staff and functions provided by the SIU System President's Office would cease to exist and each campus would be charged with providing those services currently provided by the SIU System Office.

The bill designates that the Southern Illinois University Carbondale campus would retain the SIU School of Law located in Carbondale. It designates that the Southern Illinois University Edwardsville campus would retain the School of Dental Medicine located in Alton, the School of Pharmacy located in Edwardsville, the School of Nursing located in Edwardsville, and the East St. Louis Center located in East St. Louis. The SIU School of Medicine headquartered in Springfield, now affiliated with the SIU Carbondale Campus would become affiliated with the Edwardsville campus.

Analysis: Effective July 1, 2018, the bill separates the two SIU campuses and creates separate Boards of Trustees to administer each university campus: Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville.

Each of the newly created Boards would have the same ability to ensure that administrative functions, currently held with the SIU System Office, would be carried out on the individual campus level with regard to all functions (i.e. personnel, financial, administrative, etc.)

In the case of the Carbondale campus, the bill designates that SIU Carbondale campus would retain the SIU School of Law. The Southern Illinois University Edwardsville campus would retain the School of Dental Medicine, School of Pharmacy, School of Nursing, and the East St. Louis Center. The SIU School of Medicine, now affiliated with the SIU Carbondale Campus would become affiliated with the Edwardsville campus instead.

According to the bill, the sole function and power of the Board of Trustees of Southern Illinois University from June 1, 2018 until its abolition on July 1, 2018 shall be to assist in transferring all books, records, papers, documents, pending business, accounts, and all real and personal property belonging to or held for the use and benefit of Southern Illinois University that until July 1, 2018 was under the Board of Trustees' governance to the new boards of trustees as provided by law.

The bill removes the provision that designates the Superintendent of Public Instruction, or their designee as an ex-officio Board member. It also eliminates the voting status of the student member.

Designates that of the members first Boards appointed by the Governor, 4 shall be appointed for terms to expire on the third Monday in January, 2022 and 3 shall be appointed for terms to expire on the third Monday in January, 2024. If the Senate is not in session on July 1, 2018 or if a vacancy in an appointive membership occurs at a time when the Senate is not in session, the Governor shall make temporary appointments until the next meeting of the Senate when he or she shall nominate persons to fill such memberships for the remainder of their respective terms.

The bill eliminates provisions currently in the SIU System Management Act and transfers them to each of the new universities.

The bill eliminates the SIU System Office which is the administrative authority of the Southern Illinois University System. Under HB5861 Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville would assume the duties currently held by the SIU System Office which currently employees 52 individuals and has an annual budget of $5.0 million.

NOTE: On April 16, this bill was refiled as House Amendment #1 to House Bill 1292 by Rep. Jay Hoffman. The amendment, which becomes the bill, is assigned to the House Higher Education Committee. The bill is on 2nd Reading in the Illinois House. A link to its current status can be found here:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=1292&GAID=14&GA=100&DocTypeID=HB&LegID=101772&SessionID=91

HB 5861 / HB 1292 Legislative Details:

The bill creates Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville. Each campus shall have the same rights, powers, and duties vested by law held in the existing Board of Trustees of the Southern Illinois University System. Each university and its Board of Trustees will have equal authority relating to the operation, management, control, and maintenance of the campuses prior to its change of name and status as currently held by the Southern Illinois University System.

NOTE: In HB 5861, the following items are specifically listed separately for each campus (Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville). For purposes of this analysis, they have been combined into one, listing each of the two yet-to-be created universities.

Under the provisions of this legislation, for Southern Illinois University at Carbondale (SIUC) and Southern Illinois University at Edwardsville (SIUE): all books, records, papers, documents, and pending business in any way pertaining to SIUC or SIUE prior to its change of name and status and held by the Board of Trustees of Southern Illinois University before July 1, 2018 are hereby transferred from the Board of Trustees of Southern Illinois University to the Board of Trustees of SIUC or SIUE.

On July 1, 2018, the rules and regulations previously promulgated by the Board of Trustees of Southern Illinois University and applicable to SIUC and SIUE prior to its change of name and status shall be the rules and regulations applicable to SIUC and SIUE individually, provided that, beginning on July 1, 2018, any or all of the rules and regulations may be changed or rescinded by the Board of Trustees of SIUC or SIUE individually.

The right of custody, possession, and control over all items of income, funds, or deposits in any way pertaining to SIUC or SIUE prior to its change of name and status that before July 1, 2018 were held or retained by or under the jurisdiction of the Board of Trustees of Southern Illinois University under the authority of the State Finance Act as that Act existed before July 1, 2018, is hereby transferred to and vested in the Board of Trustees of SIUC or SIUE individually to be retained by SIUC or SIUE in its own treasury, or deposited with a bank or savings and loan association, all in accordance with the provisions of the State Finance Act.

There is hereby transferred from the Board of Trustees of Southern Illinois University to the Board of Trustees of SIUC and SIUE the power of order and direction over the disbursement of those funds in any way pertaining to the individual university prior to its change of name and status that immediately prior to the effective date of this amendatory Act of the 100th General Assembly were retained by Southern Illinois University in its own treasury under the authority of the State Finance Act as that Act existed prior to July 1, 2018, provided that such funds shall be disbursed from time to time pursuant to the order and direction of the Board of Trustees of SIUC or SIUE in accordance with any contracts, pledges, trusts, or agreements heretofore made with respect to the use or application of such funds by the Board of Trustees of Southern Illinois University.

The Board of Trustees of SIUC and SIUE shall succeed to, assume, and exercise all rights, powers, duties, and responsibilities formerly exercised by the Board of Trustees of Southern Illinois University on behalf of SIUC and SIUE before its change of name and status. All contracts and agreements entered into by the Board of Trustees of Southern Illinois University on behalf of SIUC and SIUE before its change of name and status shall subsist notwithstanding the transfer of the functions of the Board of Trustees of Southern Illinois University, with respect to SIUC and SIUE prior to its change of name and status, to the Board of Trustees of SIUC and SIUE.

All bonds, notes, and other evidences of indebtedness outstanding on July 1, 2018 issued by the Board of Trustees of Southern Illinois University on behalf of SIUC or SIUE before its change of name and status shall become the bonds, notes, or other evidences of indebtedness of SIUC or SIUE and shall be otherwise unaffected by the transfer of functions to the Board of Trustees of SIUC or SIUE. Any action with respect to SIUC or SIUE prior to its change of name and status, including without limitation approvals of applications for bonds and resolutions constituting official action under the Internal Revenue Code, by the Board of Trustees of Southern Illinois University before July 1, 2014 shall remain effective to the same extent as if that action had been taken by the Board of Trustees of SIUC or SIUE and shall be deemed to be action taken by the Board of Trustees of SIUC for SIUC or SIUE for SIUE.

The title to all other property, whether real, personal or mixed, and all accounts receivable belonging to or under the jurisdiction of the Board of Trustees of Southern Illinois University for

SIUC or SIUE prior to its change of name and status is hereby transferred to and vested in the Board of Trustees of SIUC or SIUE to be held for the People of the State of Illinois.

The employment of all academic and nonacademic personnel of SIUC or SIUE prior to its change of name and status is hereby transferred from the Board of Trustees of Southern Illinois University to the Board of Trustees of SIUC or SIUE, but the locus of employment shall not be transferred. The transfer shall not affect the status and rights of any person under the State Universities Retirement System or the State Universities Civil Service System.

On July 1, 2018, the individuals whose employment is so transferred shall be credited with earned vacation days and sick leave days accrued before the transfer.

On July 1, 2018, individuals who were students of Southern Illinois University at Carbondale prior to its change of name and status shall be students of Southern Illinois University at Carbondale. Likewise, On July 1, 2018, individuals who were students of Southern Illinois University at Edwardsville prior to its change of name and status shall be students of Southern Illinois University at Edwardsville.

If there exists an Inability to transfer an item, the bill specifies that in such cases, the Board of Trustees of Southern Illinois University at Carbondale or the Board of Trustees of Southern Illinois University at Edwardsville because it was not related to either Southern Illinois University at Carbondale prior to its change of name and status or Southern Illinois University at Edwardsville prior to its change of name and status shall be divided equally, if possible, or shared between the 2 universities.

From: Randy J Dunn
Sent: Tuesday, April 17, 2018 2:19 PM
To: Pembrook, Randall;Jerry Kruse
Subject: FW: SIU Today: April 16, 2018

Simply wanted you to see what CM had out there on his blog. You may wish to do something w/ it to counter in your own communications that go forward...up to you. However, I'll try to FW pieces that emerge which I think you need to know about.

One instant example from this posting: CM says the joint degree programs are at risk. I would argue quite the opposite...those can continue if the campuses wish to do so, under an IGA/MOU document. Just like other inter-university agreements.

Anyway...sharing as an FYI. Will pass on more as it may come my way.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: University Communications & Marketing [mailto:siucnews@siu.edu]
Sent: Monday, April 16, 2018 4:40 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: SIU Today: April 16, 2018

SIU Southern Illinois University
CARBONDALE

April 16, 2018
SIU TODAY

From the Chancellor

Together or separate?: The system question

I have been asked many times over the weekend what I think of a potential separation of the campuses. My answer is that I believe we are stronger together, the details matter, and we all need to be careful what we wish for. More

News and Announcements

Read all stories »

University recognizing 2018 World Voice Day on Tuesday

The university is holding a special event at Morris Library on April 17 to raise awareness, share information and educate others on how people can protect their voices. More

---

Morris Library faculty/staff parking lot will be closed Thursday

The faculty/staff parking lot north of Morris Library, lot 6, will be closed from 6 a.m. to 6 p.m. Thursday, April 19, for the American Society of Civil Engineers conference. Signs will be posted at the parking lot entrance. Please make arrangements to park in an alternate location that day. Contact the Parking Division at 453-5369 with any questions regarding this closure and visit parking.siu.edu for updates.

Water sustainability program is Wednesday

“Water for the World: The Future of Water,” a look at water sustainability in Southern Illinois and around the world, is at 7 p.m., April 18, in Morris Library John C. Guyon Auditorium. More

---

Explore LEGO, sports, art, music and more at SIU’s 2018 children’s summer camps

A summer youth camp lineup that is sure to appeal to children ages 5-18 is packed with academic, artistic, music, and athletic camps for a variety of skills, abilities and interests. More

---

View this month’s ‘Saluki Watch Dawg’

The Department of Public Safety's April 2018 issue of the "Saluki Watch Dawg" is available. This month's edition includes information on the department's recent state accreditation; sexual assault awareness information, including prevention tips and available resources; severe weather safety guidelines and Telecommunicator Week recognition.

Jensen Cloe is SIU's 2018 Student Employee of the Year

Jensen Cloe, a senior from Lakewood, is the university's 2018 Student Employee of the Year. Cloe's major is physiology and she's pursuing minors in chemistry and neuroscience. More

---

SURS general retirement session is April 25

This is a reminder that university employees may participate in the upcoming State Universities Retirement System (SURS) general retirement session. This presentation is for all SURS Tier I and Tier 2 participants. More

Accomplishments

A journal article co-authored by Cynthia Sims, College of Education and Human Services and Workforce Education and Development, and three current and former doctoral students, "Lookism in the Chinese Nursing Industry: A Content Analysis of Online Recruitment Advertisements" was published recently in the Journal of Asia-Pacific Business.

More Accomplishments »

Point of Pride

Electronic Systems Technologies students constructed the world's first "DawgZooka," a remote-controlled robotic air cannon that can fire projectiles, such as T-shirts, several hundred feet.

More Points of Pride »

SIU In the News

Treaty in Levee Wars Called Crucial for Saving Lives

Jonathan Remo, Geography, discusses the impact of "Levee Wars" along the Mississippi River.

Public News Service – April 12, 2018

More In The News »

Upcoming Events

Morton-Kenney Lecture
Student Center Ballroom D
April 16, 2018, 7:00 PM

Baseball vs. Belmont
Abe Martin Field
April 17, 2018, 5:00 PM

Baseball vs. Murray State
Abe Martin Field
April 18, 2018, 5:00 PM

New Student Orientation
Student Center
April 20, 2018, 8:00 AM

Urban Sustainability presentation
Lawson Hall, Room 161
April 20, 2018, 1:30 PM

Anne Austin lecture
University Museum Auditorium
April 20, 2018, 4:00 PM

More Events »

SIU Today welcomes submissions from faculty and staff. Please read the **submission guidelines** and use the **online submission form** to share campus announcements and event information.

From: Pembrook, Randall <rpembro@siue.edu>
Sent: Tuesday, April 17, 2018 5:10 PM
To: Randy J Dunn
Subject: RE: SIU Today: April 16, 2018

Thanks. I could comment but won't……

Did you get any feedback on my radio interview on WJPF in Marion Illinois this morning at 7:18?

RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Tuesday, April 17, 2018 2:19 PM
To: Pembrook, Randall <rpembro@siue.edu>; Jerry Kruse <jkruse@siumed.edu>
Subject: FW: SIU Today: April 16, 2018

Simply wanted you to see what CM had out there on his blog. You may wish to do something w/ it to counter in your own communications that go forward...up to you. However, I'll try to FW pieces that emerge which I think you need to know about.

One instant example from this posting: CM says the joint degree programs are at risk. I would argue quite the opposite...those can continue if the campuses wish to do so, under an IGA/MOU document. Just like other inter-university agreements.

Anyway...sharing as an FYI. Will pass on more as it may come my way.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: University Communications & Marketing [mailto:siucnews@siu.edu]
Sent: Monday, April 16, 2018 4:40 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: SIU Today: April 16, 2018



SIU Southern Illinois University CARBONDALE

April 16, 2018
SIU TODAY

From the Chancellor

Together or separate?: The system question

I have been asked many times over the weekend what I think of a potential separation of the campuses. My answer is that I believe we are stronger together, the details matter, and we all need to be careful what we wish for. More

News and Announcements

Read all stories »

University recognizing 2018 World Voice Day on Tuesday

The university is holding a special event at Morris Library on April 17 to raise awareness, share information and educate others on how people can protect their voices. More

Morris Library faculty/staff parking lot will be closed Thursday

The faculty/staff parking lot north of Morris Library, lot 6, will be closed from 6 a.m. to 6 p.m. Thursday, April 19, for the American Society of Civil Engineers conference. Signs will be posted at the parking lot entrance. Please make arrangements to park in an alternate location that day. Contact the Parking Division at 453-5369 with any questions regarding this closure and visit parking.siu.edu for updates.

Water sustainability program is Wednesday

“Water for the World: The Future of Water,” a look at water sustainability in Southern Illinois and around the world, is at 7 p.m., April 18, in Morris Library John C. Guyon Auditorium. More

Explore LEGO, sports, art, music and more at SIU's 2018 children's summer camps

A summer youth camp lineup that is sure to appeal to children ages 5-18 is packed with academic, artistic, music, and athletic camps for a variety of skills, abilities and interests. More

---

View this month's 'Saluki Watch Dawg'

The Department of Public Safety's April 2018 issue of the "Saluki Watch Dawg" is available. This month's edition includes information on the department's recent state accreditation; sexual assault awareness information, including prevention tips and available resources; severe weather safety guidelines and Telecommunicator Week recognition.

Jensen Cloe is SIU's 2018 Student Employee of the Year

Jensen Cloe, a senior from Lakewood, is the university's 2018 Student Employee of the Year. Cloe's major is physiology and she's pursuing minors in chemistry and neuroscience. More

---

SURS general retirement session is April 25

This is a reminder that university employees may participate in the upcoming State Universities Retirement System (SURS) general retirement session. This presentation is for all SURS Tier I and Tier 2 participants. More

Accomplishments

A journal article co-authored by Cynthia Sims, College of Education and Human Services and Workforce Education and Development, and three current and former doctoral students, "Lookism in the Chinese Nursing Industry: A Content Analysis

of Online Recruitment Advertisements" was published recently in the Journal of Asia-Pacific Business.

More Accomplishments »

Point of Pride

Electronic Systems Technologies students constructed the world's first "DawgZooka," a remote-controlled robotic air cannon that can fire projectiles, such as T-shirts, several hundred feet.

More Points of Pride »

SIU In the News

Treaty in Levee Wars Called Crucial for Saving Lives

Jonathan Remo, Geography, discusses the impact of "Levee Wars" along the Mississippi River.

Public News Service – April 12, 2018

More In The News »

Upcoming Events

Morton-Kenney Lecture
Student Center Ballroom D
April 16, 2018, 7:00 PM

Baseball vs. Belmont
Abe Martin Field
April 17, 2018, 5:00 PM

Baseball vs. Murray State
Abe Martin Field
April 18, 2018, 5:00 PM

New Student Orientation
Student Center
April 20, 2018, 8:00 AM

Urban Sustainability presentation
Lawson Hall, Room 161
April 20, 2018, 1:30 PM

Anne Austin lecture
University Museum Auditorium
April 20, 2018, 4:00 PM

More Events »

SIU Today welcomes submissions from faculty and staff. Please read the **submission guidelines** and use the **online submission form** to share campus announcements and event information.

From: Pembrook, Randall <rpembro@siue.edu>
Sent: Tuesday, April 17, 2018 5:19 PM
To: Randy J Dunn
Subject: RE: INFORMATION: SIU Legislation Update

I'll plan on being in Springfield Thursday afternoon a little before 3. What preparation do I need to do? What questions will we get? What information needs to be presented?

From: Randy J Dunn <rdunn@siu.edu>
Sent: Tuesday, April 17, 2018 1:20 PM
To: Pembrook, Randall <rpembro@siue.edu>; Jerry Kruse <jkruse@siumed.edu>
Cc: John Anthony Charles <jcharles@siu.edu>
Subject: FW: INFORMATION: SIU Legislation Update

See below and attached what I sent to our Trustees, just now. I will be catching you 2 to discuss the Thursday afternoon, 4/19 HIED Committee hearing which you'll see discussed in the information I've shared. Hearing now on sked to start at 3 pm or the conclusion of the House session that afternoon. **JC and I think we probably better have the both of you present for that hearing, so start looking at your calendars now to see if you will be able to get them cleared.** Will talk soon otherwise...thanks.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Tuesday, April 17, 2018 1:14 PM
To: Randy J Dunn <rdunn@siu.edu>
Cc: Misty D Whittington <mistyw@siu.edu>; John Anthony Charles <jcharles@siu.edu>; Lucas Crater-SIU MED Springfield <lcrater@siumed.edu>
Subject: INFORMATION: SIU Legislation Update

Board of Trustees—

I shared two introduced bills with you last week that the bill tracking system we use picked up—HB5860 that would reconstitute the SIU Board of Trustees, and HB5861 that dissolves the SIU System and makes SIUC and SIUE independent entities with separate boards. At that time, we didn't have information on what became a third bill—HB5859 that would equalize the general state appropriation between SIUC and SIUE (a 50/50 split) going forward.

Yesterday, then, these three bills were filed as amendments to three shell bills currently in the Illinois House which are on 2nd Reading. As floor amendments, this proposed legislation can move with little notice—and as

you'll note later below, that is what appears to be happening. A summary of the actions is pasted in immediately below:

House 2nd Reading. HA #1 filed 4/16/18
HB 1292 (Hoffman) Shell bill. HA #1 - Replaces everything after the enacting clause. Amends the Southern Illinois University Management Act. Abolishes the Board of Trustees of Southern Illinois University. Provides that that part of Southern Illinois University associated with the Carbondale campus (except the School of Medicine, School of Dental Medicine, School of Pharmacy, School of Nursing, and the East St. Louis Center and along with the School of Law) shall be known as Southern Illinois University at Carbondale and shall be under the governance and control of the Board of Trustees of Southern Illinois University at Carbondale. Provides that that part of Southern Illinois University associated with the Edwardsville campus (along with the School of Medicine, School of Dental Medicine, School of Pharmacy, School of Nursing, and the East St. Louis Center) shall be known as Southern Illinois University at Edwardsville and shall be under the governance and control of the Board of Trustees of Southern Illinois University at Edwardsville. Makes corresponding changes in various Acts. Effective July 1, 2018.

House 2nd Reading. HA #1 filed 4/16/18
HB 1293 (Hoffman) Shell bill. HA #1 - Replaces everything after the enacting clause. Amends the Southern Illinois University Management Act. Provides that on the effective date of the amendatory Act, the terms of office of the members of the Board of Trustees of Southern Illinois University shall terminate and the Board shall be reconstituted. With regard to the 7 members of the Board appointed by the Governor, by and with the advice and consent of the Senate, specifies that after the effective date of the amendatory Act, the 7 members shall be appointed as follows: 3 appointees shall hold an undergraduate or graduate degree from the Southern Illinois University at Edwardsville campus, 3 appointees shall hold an undergraduate or graduate degree from the Southern Illinois University at Carbondale campus, and one appointee must not have attended Southern Illinois University at all. Changes the voting student member to an additional nonvoting student member, and deletes provisions concerning the designation of a voting student member and a nonvoting student member; makes related changes. Sets forth provisions concerning the expiration of the terms of the 7 initial members appointed by the Governor, by and with the advice and consent of the Senate, pursuant to the amendatory Act.

House 2nd Reading. HA #1 filed 4/16/18
HB 1294 (Hoffman) Shell bill. HA #1 - Replaces everything after the enacting clause. Amends the Southern Illinois University Management Act. Provides that, beginning with the 2018-2019 academic year, when money appropriated to the Board of Trustees of Southern Illinois University by the General Assembly is allocated for the Carbondale campus, an equal amount must be allocated by the Board for the Edwardsville campus. Effective July 1, 2018.

And in the document that's attached to this email, you'll find more comprehensive bill analyses written up by our governmental affairs team in Springfield that outlines the path of the proposed legislation thus far.

We've learned this morning that all three bills will be heard before the House Higher Education Committee at the conclusion of the House's session Thursday. John Charles is in communication with the appropriate legislative staffers to see if there is anything the Committee may want from the SIU system or campuses in conjunction with the hearing.

Lastly: You can imagine that there has been a steady demand from multiple media sources statewide for comment, interviews, a statement, etc. by this point. Toward that end—and since there is no position voted on

these bills from the BOT as an entity—Chair Sholar and I prepared a joint statement addressing only the system dissolution question, which is pasted in below and takes a neutral position on that bill. The statement and bill analyses are being made available to those media outlets requesting information. I'll also share the material in tomorrow's *System Connection* e-newsletter for SIU employees who—not surprisingly—are reaching out with many questions of their own.

I leave late today for Springfield where, you will recall, tomorrow is SIU System Day in the Capitol, featuring our signature programs, students, and faculty systemwide. Given Thursday's scheduled hearing, then, I plan to just remain in town through that time. Let me know if you have questions for now, and I'll provide updates as status changes take place.

Randy

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

Southern Illinois University System

JOINT STATEMENT FROM SIU BOARD OF TRUSTEES CHAIR AMY SHOLAR & SIU PRESIDENT RANDY DUNN REGARDING HB5861 / HB1292
April 17, 2018

[**NOTE:** Please see accompanying this statement bill analyses from SIU staff regarding House Bills 5859/HB1294-equalizing the FY19 general state appropriation for SIUC and SIUE; HB5860/HB1293-reconstituting the SIU Board of Trustees and changing membership requirements; and HB5861/HB1292-creating SIUC and SIUE as separate universities with independent boards. This joint statement addresses only those issues surrounding our review of HB5861/HB1292.]

To begin, we acknowledge the issue that would be addressed by HB5861/HB1292 is not a new one, nor is this the first time legislation has been proposed to dissolve the SIU System and operate the Carbondale and Edwardsville campuses independently under their own separate boards.

As early as 1975, State Senator Sam Vadalabene introduced legislation that would have established a separate board of trustees for Edwardsville. While the measure passed both houses, ultimately the Illinois Senate overrode Gov. Dan Walker's veto of the Vadalabene bill, but the House of Representatives declined to do so. News coverage these last few days has also reported on more recent attempts in 2003, 2005, and 2013 to accomplish a similar outcome. The 2013 bill, also filed by Rep. Hoffman, similarly changed the affiliation of the SIU School of Medicine (SOM) to SIUE—expanding Edwardsville's focus on the health sciences by joining the Schools of Dental Medicine, Pharmacy, and Nursing which are already affiliated with that campus—though the physical location of the SOM would remain in Springfield.

With the filing of amendments to House Bills 1292-1294 (which mirrors the language in House Bills 5859-5861), these proposals are now on track in the legislative calendar to receive a hearing before the House Higher Education Committee, where they have been assigned, and to meet the April 27 House Deadline for passing bills from that chamber.

By definition, as an entity of the state under the Southern Illinois University Management Act, the ultimate decision about system dissolution will and must be a legislative one. Admitting the different missions of SIUC and SIUE, the Carbondale and Edwardsville campuses are, by any measure of organizational scope and strength, equal partners in the SIU System. There are tangible benefits for the two institutions which derive from being part of a larger public higher education system (about which more will be said below), but in the end, the legislative calculus—and that of the citizens those legislators represent—will rest on whether or not those benefits are of a greater value and import than the perceived gains that may come by each university being independent of the system...and each other.

The SIU System Board of Trustees has not yet taken any official position on the three bills at this time. The Board is not set to meet again in regular session until July 12—after the scheduled end of this legislative session—but it is possible Trustees could convene a special meeting for that purpose. Any such meeting held would be a public meeting and subject to applicable requirements of the Illinois Open Meetings Act. Until directed otherwise by the governing body of Southern Illinois University, the position that the SIU President's Office will take on these and any other proposals that could still emerge is "neutral"—restricted to providing data, background information, and technical expertise which may be requested by elected officials or their staffs.

Without a doubt, there are benefits that attach to being part of a system—SIU is one of about 45 public higher education systems in the nation. It has been pointed out during debate over the previous bills to split SIU that our multi-campus system can earn better bond ratings as compared to some single-campus institutions in Illinois, due to our combined fiscal strength. This in turn holds down interest and insurance costs on bonds. Too, all campus funds are comingled for investment purposes to obtain the highest rate-of-return; likewise, SIU's risk pools are comingled for purposes of insurance savings and reduced liability.

Possibly the most challenging aspect of a dissolution would be breaking out the bond debt by campus which could entail not insignificant legal and financial consulting expenses, albeit on a one-time basis.

Finally, it's been noted over the years that our combined political leverage is stronger as a system—representing the common interests of 66 counties of central and southern Illinois, including the Metro East area—than it would be for the Edwardsville and Carbondale campuses individually. Nonetheless, the natural evolution of those regional interests also creates a demand for change over time, contributing to the rationale for a careful review of the legislation in front of us.

Dissolving the SIU System would be far from easy, but it is not an impossible task. The system is already one of the most decentralized nationally, providing shared services in the areas of Legal, Internal Audit and Ethics, Technology Transfer and Export Control, Treasury Services, Governmental Affairs, and Risk Management. Those functions—and the people undertaking them—would need to be reassigned and absorbed by the stand-alone campuses; fortunately, system personnel working in most of these functional areas already have work locations across the various SIU sites now, preventing major disruption in most of the impacted employees' lives. Another positive in the eyes of many is that salary savings would be generated as there would no longer be system administrative leadership and their related staff to pay for. Rather, it is anticipated that the respective chancellors currently in place would become the interim presidents of their

campuses, until newly appointed boards for SIUC and SIUE could make a decision about permanent institutional leadership.

The SIU Board of Trustees, as part of a major revision of the system's strategic plan about two years ago, adopted a goal to study and incrementally expand system-wide shared services across a variety of "back office" and other non-academic service functions (e.g., Purchasing, Human Resources, IT). Those business centralization efforts may be paused temporarily in the event HB5861 garners sufficient support to move forward this legislative session. Additionally, an effective date of this legislation *no earlier than July 1, 2019* (as opposed to the current July 1, 2018) would minimally be necessary to guarantee a smooth governance transition to the new boards as well as to ensure a careful unwinding of the combined operations to the campuses.

When the 2003 version of the dissolution bill was being debated, Illinois' beloved Sen. Paul Simon opined in the Springfield *State Journal-Register* that SIU "...is a powerful political and financial voice for the entire region. Dividing the university will diminish that important voice." The question some 15 years later for all of us who love our university—students, employees, alumni, donors, community members, taxpayers, our elected representatives, and so many others—is to determine if the current governance and board structure remains the optimal one for a collective voice in Illinois and beyond.

From: Randy J Dunn
Sent: Monday, April 23, 2018 11:46 AM
To: John Anthony Charles
Subject: RE: RJD Opening_Senate

Gotcha. Yes, I may have to tip the hat a little bit on it. Elephant in the room and all that.....

I may call you this afternoon to see how you warm up to an idea on the separation bill.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: John Anthony Charles [mailto:jcharles@siu.edu]
Sent: Monday, April 23, 2018 11:44 AM
To: Randy J Dunn <rdunn@siu.edu>; Paula Keith <pkeith@siu.edu>
Subject: RE: RJD Opening_Senate

No sir. Figured in one of those early opening bullets, where you mention dispensing with a longer opening statement, you could say something to the effect that I know you've got a lot of questions for us . . . which is why I'm only offering a few brief opening comments. I think that will occur organically.

JC

John Charles | Director of Government & Public Affairs
Southern Illinois University System
520 S. 2nd St., Ste 2-110 | Springfield, IL 62701
(217) 545-8080 | jcharles@siu.edu

SIU Southern Illinois University System

From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Monday, April 23, 2018 11:41 AM
To: John Anthony Charles; Paula Keith
Subject: RE: RJD Opening_Senate

Thanks...will give it a look-see. Did you add in anything to make reference to the system stuff going on?

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office

618.536.3404 I Fax

From: John Anthony Charles [mailto:jcharles@siu.edu]
Sent: Monday, April 23, 2018 11:24 AM
To: Randy J Dunn <rdunn@siu.edu>; Paula Keith <pkeith@siu.edu>
Subject: RJD Opening_Senate

Updated opening remarks. I cut out the healthcare stuff and added in the student, alumni, economic impact info. Happy to additions/corrections as you need.

JC

From: John Anthony Charles <jcharles@siu.edu>
Sent: Monday, April 23, 2018 2:39 PM
To: Randy J Dunn;Mark Kolaz
Subject: Split FAQs
Attachments: Split FAQs.docx

Anything egregiously incorrect?

Questions regarding the Split

Can both campuses survive the split?

Yes. It will require changes on both campuses. It could be argued that it will make the campuses right size and reshape themselves to be more successful.

Why do this now as Carbondale is going through its reorganization? Isn't that a little unfair?

No doubt the SIUC Chancellor has taken on a huge task in reshaping the campus. Some of argued that perhaps this is a good time to do this as there are already moving parts. Why not move forward with this System reorganization at the save time to get everything done at once?

Isn't this going to be a huge blow to the Southern Illinois economy by taking dollars away from those communities?

I think that depends on how Carbondale manages the dissolution of the system. I'm sure there will be an impact, but I would say that as Carbondale goes through this reorganization, there will be growth and new opportunities for success that will positively drive that local economy.

As someone who represents the Metro East, I would say that it's time for greater investment in our economy – especially at a time when the main driver of that economy, SIUE, is on an upward trajectory. Let's strike while the iron is hot.

Will this split negatively impact minority students?

SIUC and SIUE are great institutions for all students and both campuses have a strong commitment to students of color. I think allowing these campuses to foster greater competition for students, will only serve to help all, especially minority students,

GENERAL QUESTIONS

What's the funding difference? And how long has it been this way?

Going back to the end of the 1970's, the distribution of state appropriation was a 60% / 40% split, roughly approximating the student enrollment distribution of the Carbondale and Edwardsville campuses from years earlier.

How and when did the funding split get out of line?

From what I've been able to dig up, starting back in 2000, the distribution of the GRF state appropriation allocated to the SIU system by the State of Illinois has consistently been at the level of approximately 64% to the Carbondale campus and 36% to the Edwardsville campus. So it's been out of whack for a long time. (That figure does not include the allocations to the School of Medicine and Central Administration.)

If it's been out of whack for so long, why fix it now?

Because in the past, because there was such a vast difference in student populations at the two campuses, the idea of fairness didn't come up. But now, with Edwardsville poised to become the larger campus, it only makes sense to have this conversation, which is why the SIUE campus asked for it to be on the agenda for the BOT to consider. If nothing else, Edwardsville wanted to get back to the 60/40 split, which half of the board of trustees didn't want to do.

What's happened with enrollment and what are the enrollment numbers?

As enrollment has grown at the Edwardsville campus and decreased at the Carbondale campus, the enrollment distribution is nearly equal with 50.7% of the students at SIUC and 49.3% of the students at SIUE. Current enrollment trends suggest that the total student enrollment at the Edwardsville campus will surpass the total enrollment at the Carbondale campus in the near future.

While SIUC's mission does focus more on graduate study, the student distributions are similar. In considering the various student population segments, SIUE is slightly larger in undergraduate enrollment (11,402 SIUE to 10,987 SIUC) and slightly smaller at the graduate level (2,394 SIUE to 3,197 SIUC excluding the School of Medicine).

Isn't the BOT doing something about this? Why do this if they're going to act?

When the BOT voted down the initial transfer of dollars back to Edwardsville to just get them closer to the 60/40 split, they also voted down the action item to create the study. Now the SIU President says he has the authority to get the study done, but the folks I represent believed that there needed to be a good faith effort to show Edwardsville that there's a willingness to get back to that 60/40 split. That's been met with calls that Edwardsville is asking for too much, that they're acting like a spoiled child, that they are not being good team players. I would ask all those who oppose this bill, where is the fairness for Edwardsville.

That said, once the study is done, BOT members have said they will follow through with the recommended allocation.

Is it fair for SIUC to lose funding so SIUE can become independent?

I think we need to ask if it's fair for Edwardsville to continue to be tied to Carbondale? Edwardsville demonstrated their loyalty to Carbondale when they acquiesced to the $35 million loan last year. And as Edwardsville has come into its own in terms of enrollment is it fair to not let them use every resource to succeed.

Why not just give more dollars to both campuses?

Happy to join you and everyone in the chamber more money for higher education.

IMPACT ON THE SIU SYSTEM

What happens to the SIU System Office and all its employees?

The office, staff and functions provided by the SIU System President's Office would cease to exist and each campus would be charged with providing those services currently provided by the SIU System Office.

What functions does the SIU System Office perform?

The following offices which exist as part of the current SIU System would be eliminated:

Vice President for Student and Academic Affairs – whose office's primary responsibility is to interface with the university's president and the two main campuses on all issues relating to student issues and academic programs.

Vice President for Financial and Administrative Affairs – whose office serves to provide University-wide leadership in the coordination of the annual operating and capital budgets, capital projects, treasury function, risk management, tax compliance.

Diversity and Inclusion – which works to promote diversity initiatives across the university system and works with students, faculty and staff on programs to ensure greater understanding of and toward the members of the university community.

Ethics Office - which serves to provide leadership on ethics related matters and ethical behavior in the workplace across the Southern Illinois University System.

Export Controls – which, on behalf of university researchers, monitors federal laws and regulations used to restrict both physical and nonphysical exports of items that could contribute to the military potential of international adversaries, to advance U.S. foreign policy goals, and to protect the U.S. economy and promote trade goals.

General Counsel – which serves as the legal counsel for the Southern Illinois University System, inclusive of the SIU Board of Trustees, the President, Chancellors, and other administrators, faculty and staff.

Internal Audit – which provides audit services to the University-Wide community including Carbondale, Edwardsville, and Springfield.

Risk Management – which assists the campuses in cost effectively protecting the reputation and resources of the University through sound risk management advice and practices.

Tax Compliance – which ensures compliance with federal, state, and local tax laws.

Technology Transfer – which works with SIU faculty, students, and staff to protect and commercialize intellectual property generated from all system campuses.

Governmental and Public Affairs – which works with the SIU President's Office and the SIU campuses in the development of the University's legislative and public affairs agenda, as well as responding to media requests for the University System.

Regional Outreach and Partnership – which supports university system wide programs and forges alliances with government, education, private and philanthropic sectors to promote public benefit and economic growth.

What is the annual budget of the SIU System Office?

Approximately $1.8 million

If the System is eliminated, would this be overall savings at the campuses?

Not completely, because the individuals who provide system-wide services would need to be hired to fill those roles on each campus.

So, the SIU system would have to be replicated with all new staff on each campus?

No totally, because the SIU System is very decentralized and has individuals, while system employees, assigned to and working on each campus. For example, legal functions fall under the System General Counsel, but there are attorneys from the counsel's office on each campus.

RESEARCH MISSION

What's this going to do to the research operation at Carbondale?

For the research going on at Carbondale right now, not a thing. The great work they're doing will continue.

How does taking the School of Medicine away from Carbondale hurt its research mission?

If the School of Medicine transfers to SIU Edwardsville, some of their research could go there as well. Of course there could be collaborative projects at Carbondale that could stay there, but some could fall under the SIUE designation. There are always opportunities for partnerships. This idea of moving the School of Medicine to Edwardsville would allow them to become an even greater healthcare delivery university by combining with the SIUE Schools of Pharmacy, Nursing and Dental Medicine.

Doesn't SIU Carbondale need more money because it's a research institution?

There is a difference in the mission and programs of the two campuses as it relates to research. Both do research, but SIUC's external grant funding is larger and its state operating fund investment is also larger. It's important to point out though that Edwardsville has a growing research component and may very soon have the same Carnegie Research designation as Carbondale. Carbondale has a large research operation, but when you remove the SIU School of Medicine, their

What's the difference in research at SIUC and SIUE?

Based on FY 2017 historical data provided to IBHE, SIUE's rate of return on organized research is 3.2 to 1. SIUE's investment of $2.1 million in state operating funds for research, produced external funding of $6.7 million. SIUC's rate of return on organized research is 1.7 to 1. SIUC's investment of $8.8 million in state operating funds for research, resulted in external funding of $15.1 million.

Table 1

Distribution of State Appropriation
(In Thousands)

Fiscal Year	GRF/EAF State Approp. (Excl. SOM & System)		
	SIUE	SIUC	Total
FY 2000	$63,362.2	$117,313.2	$180,675.4
FY 2001	$67,061.5	$124,469.7	$191,531.2
FY 2002	$72,962.6	$130,594.0	$203,556.6
FY 2003	$68,500.0	$122,618.0	$191,118.0
FY 2004	$62,857.8	$112,506.1	$175,363.9
FY 2005	$62,607.8	$112,323.0	$174,930.8
FY 2006	$62,857.8	$113,251.4	$176,109.2
FY 2007	$63,645.4	$114,734.7	$178,380.1
FY 2008	$64,789.1	$116,527.3	$181,316.4
FY 2009	$66,603.2	$119,790.0	$186,393.2
FY 2010	$67,066.5	$120,825.2	$187,891.7
FY 2011	$63,045.3	$113,580.6	$176,625.9
FY 2012	$62,318.3	$112,270.8	$174,589.1
FY 2013	$58,494.1	$104,521.0	$163,015.1
FY 2014	$58,441.7	$104,206.3	$162,648.0
FY 2015	$56,997.2	$101,517.1	$158,514.3
FY 2016	$16,417.9	$29,261.4	$45,679.3
FY 2017	$56,997.2	$101,517.1	$158,514.3
FY 2018	$51,565.0	$91,287.4	$142,852.4

% of Total

Fiscal Year	GRF/EAF State Approp. (Excl. SOM & System)		
	SIUE	SIUC	Total
FY 2000	35.1%	64.9%	100.0%
FY 2001	35.0%	65.0%	100.0%
FY 2002	35.8%	64.2%	100.0%
FY 2003	35.8%	64.2%	100.0%
FY 2004	35.8%	64.2%	100.0%
FY 2005	35.8%	64.2%	100.0%
FY 2006	35.7%	64.3%	100.0%
FY 2007	35.7%	64.3%	100.0%
FY 2008	35.7%	64.3%	100.0%
FY 2009	35.7%	64.3%	100.0%
FY 2010	35.7%	64.3%	100.0%
FY 2011	35.7%	64.3%	100.0%
FY 2012	35.7%	64.3%	100.0%
FY 2013	35.9%	64.1%	100.0%
FY 2014	35.9%	64.1%	100.0%
FY 2015	36.0%	64.0%	100.0%
FY 2016	35.9%	64.1%	100.0%
FY 2017	36.0%	64.0%	100.0%
FY 2018	36.1%	63.9%	100.0%

From: Randy J Dunn
Sent: Thursday, May 03, 2018 1:56 PM
To: Jerry Kruse;John Charles (jcharles@siu.edu)
Subject: FW: Special Meeting of Board

Gilbert didn't include either of you on this, but wanted you to have it on your collective radar as well. We'll see what develops.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Phil Gilbert [redacted]
Sent: Thursday, May 03, 2018 1:48 PM
To: Amy Sholar [redacted]
Cc: Randal Thomas [redacted]>; Shirley Portwood (sportwo@siue.edu) <sportwo@siue.edu>; Joel Sambursky [redacted]>; Marsha Ryan <[redacted]>; [redacted]; lujanse@siue.edu; Randy J Dunn <rdunn@siu.edu>; rpembro@siu.edu; Carlo Montemagno <cmontema@siu.edu>; Lucas Crater-SIU MED Springfield <lcrater@siumed.edu>; Misty D Whittington <mistyw@siu.edu>
Subject: Special Meeting of Board

Amy, the reason I have tried to call you was that in light of the pending legislation regarding the dissolution of the System and split of the university campuses, I believe the Board needs to go on record regarding this pending legislation. I understand your neutral position but you took that position as Board Chair and not on behalf of the entire Board. I have an opposite position and not knowing the position of the entire Board we need to have a special meeting to go on record so the legislators in Springfield know where the entire Board stands relative to this legislation.

Therefore, pursuant to Article I. of the By-Laws, Meetings of the Board, Section 2, Special Meetings, I am requesting that you, as Chair, call a Special Meeting for sometime during the week of May 21, which is before the end of the legislative session. According to the By-laws if at least two other Board members follow my request to you for a Special Meeting, you shall call a Special Meeting. I propose that the meeting be held in Carbondale on either May 22nd or 23rd at the Student Center at 2:00 P.M. the agenda items to be considered would be a resolution regarding the pending legislation then also have an executive session to discuss personnel and pending litigation.

I have spoken with Luke Crater regarding the process of calling a Special Meeting. I am sending a copy of this request to each voting Board member as well as the President and Chancellors. Assuming that two other Board members submit a similar request for a Special Board meeting let us know which date would be most convenient for you. I assume Misty will prepare and send out the appropriate notice.

From: Misty D Whittington <mistyw@siu.edu>
Sent: Thursday, May 03, 2018 2:31 PM
To: Amy Sholar
Cc: J. Phil Gilbert;Joel Sambursky;lujanse@siue.edu;Marsha Ryan;Randal Thomas;sportwo@siue.edu;Thomas C Britton;Randy J Dunn;Pembrook, Randall;Chancellor;Lucas Crater-SIU MED Springfield
Subject: Special Meeting of Board Request

Dear Madam Chair,

Please find the following meeting request from Trustee Sambursky.

Thank you.

Misty

Misty Whittington
Executive Secretary
Office of the Board of Trustees
Southern Illinois University
MC 6801
Carbondale, IL 62901
Phone: 618/536-3357
Fax: 618/536-3404
E-mail: mistyw@siu.edu

From: Sambursky, Joel [redacted]
Sent: Thursday, May 03, 2018 2:26 PM
To: Misty D Whittington
Subject: Fwd: Special Meeting of Board

Misty,

Will you please forward my message below to the Trustees.

Chair Sholar,

I agree with Vice Chair Gilbert that a special meeting of the Board of Trustees needs to take place and I am also fine with that occurring the week of May 21st.

Thank you.

Joel

Joel W. Sambursky

President

Liberty Wealth Management
2250 N. Reed Station Parkway
Suite 102
Carbondale, IL 62901
P. 618.351.PLAN (7526)
F. 618.351.1471
www.libertywealthonline.com

Securities offered through LPL Financial. Member FINRA/SIPC.

The information contained in this e-mail message is being transmitted to and is intended for the use of only the individual(s) to whom it is addressed. If the reader of this message is not the intended messenger, you are hereby advised that any dissemination, distribution, or copying of this message is strictly prohibited. If you have received this message in error, please delete immediately.

Begin forwarded message:

From: Phil Gilbert [redacted]
Date: May 3, 2018 at 1:48:27 PM CDT
To: Amy Sholar [redacted]
Cc: Randal Thomas [redacted]>, "Shirley Portwood (sportwo@siue.edu)" <sportwo@siue.edu>, Joel Sambursky [redacted]>, Marsha Ryan [redacted] Luke Jansen <lujanse@siue.edu>, Randy J Dunn <rdunn@siu.edu>, <rpembro@siu.edu>, <cmontema@siu.edu>, Lucas Crater <lcrater@siumed.edu>, Misty D Whittington <mistyw@siu.edu>
Subject: Special Meeting of Board

Amy, the reason I have tried to call you was that in light of the pending legislation regarding the dissolution of the System and split of the university campuses, I believe the Board needs to go on record regarding this pending legislation. I understand your neutral position but you took that position as Board Chair and not on behalf of the entire Board. I have an opposite position and not knowing the position of the entire Board we need to have a special meeting to go on record so the legislators in Springfield know where the entire Board stands relative to this legislation.

Therefore, pursuant to Article I. of the By-Laws, Meetings of the Board, Section 2, Special Meetings, I am requesting that you, as Chair, call a Special Meeting for sometime during the week of May 21, which is before the end of the legislative session. According to the By-laws if at least two other Board members follow my request to you for a Special Meeting, you shall call a Special Meeting. I propose that the meeting be held in Carbondale on either May 22nd or 23rd at the Student Center at 2:00 P.M. the agenda items to be considered would be a resolution regarding the pending legislation then also have an executive session to discuss personnel and pending litigation.

I have spoken with Luke Crater regarding the process of calling a Special Meeting. I am sending a copy of this request to each voting Board member as well as the President and Chancellors. Assuming that two other Board members submit a similar request for a Special Board meeting let us know which date would be most convenient for you. I assume Misty will prepare and send out the appropriate notice.

Securities offered through LPL Financial Member FINRA/SIPC

The information contained in this email message is being transmitted to and is intended for the use of only the individual(s) to whom it is addressed. If the reader of this message is not the intended recipient, you are hereby advised that any dissemination, distribution, or copying of this message is strictly prohibited. If you have received this message in error, please immediately delete.

From: Portwood, Shirley <sportwo@siue.edu>
Sent: Thursday, May 03, 2018 3:33 PM
To: Phil Gilbert;Amy Sholar
Cc: Randal Thomas;Joel Sambursky;Marsha Ryan;[redacted];lujanse@siue.edu;Randy J Dunn;rpembro@siu.edu;Carlo Montemagno;Lucas Crater-SIU MED Springfield;Misty D Whittington
Subject: Re: Special Meeting of Board

I think that a special meeting of the BOT to discuss the issues noted by Judge Gilbert is a good idea.

I am not available on either May 22 or 23. I could meet the next week, except for May 31. Perhaps we can meet in either Edwardsville or Springfield. We've met in the Carbondale area (Touch of Nature and on the SIUC campus) for our last two meetings.

From: Phil Gilbert [redacted]
Sent: Thursday, May 3, 2018 1:48:27 PM
To: Amy Sholar
Cc: Randal Thomas; Portwood, Shirley; Joel Sambursky; Marsha Ryan; [redacted]; Jansen, Luke; Randy J Dunn; rpembro@siu.edu; cmontema@siu.edu; Lucas Crater; Misty D Whittington
Subject: Special Meeting of Board

Amy, the reason I have tried to call you was that in light of the pending legislation regarding the dissolution of the System and split of the university campuses, I believe the Board needs to go on record regarding this pending legislation. I understand your neutral position but you took that position as Board Chair and not on behalf of the entire Board. I have an opposite position and not knowing the position of the entire Board we need to have a special meeting to go on record so the legislators in Springfield know where the entire Board stands relative to this legislation.
Therefore, pursuant to Article I. of the By-Laws, Meetings of the Board, Section 2, Special Meetings, I am requesting that you, as Chair, call a Special Meeting for sometime during the week of May 21, which is before the end of the legislative session. According to the By-laws if at least two other Board members follow my request to you for a Special Meeting, you shall call a Special Meeting. I propose that the meeting be held in Carbondale on either May 22nd or 23rd at the Student Center at 2:00 P.M. the agenda items to be considered would be a resolution regarding the pending legislation then also have an executive session to discuss personnel and pending litigation.
I have spoken with Luke Crater regarding the process of calling a Special Meeting. I am sending a copy of this request to each voting Board member as well as the President and Chancellors. Assuming that two other Board members submit a similar request for a Special Board meeting let us know which date would be most convenient for you. I assume Misty will prepare and send out the appropriate notice.

From: Marsha Ryan [redacted]
Sent: Thursday, May 03, 2018 4:30 PM
To: Portwood, Shirley
Cc: [redacted];Amy Sholar;Randal Thomas;Joel Sambursky;[redacted];lujanse@siue.edu;Randy J Dunn;rpembro@siu.edu;Carlo Montemagno;Lucas Crater-SIU MED Springfield;Misty D Whittington
Subject: Re: Special Meeting of Board

I agree we should meet. I will make myself available any time late in May/early in June, and will go wherever it is best for us to meet.
I also would suggest we look ahead at our July meeting. I believe I understood that our traditional July dates might not work for several of us, making a quorum potentially problematic. In the name of planning for summer, perhaps we could settle on dates.
Thanks.

On Thu, May 3, 2018, 4:33 PM Portwood, Shirley <sportwo@siue.edu> wrote:

I think that a special meeting of the BOT to discuss the issues noted by Judge Gilbert is a good idea.

I am not available on either May 22 or 23. I could meet the next week, except for May 31. Perhaps we can meet in either Edwardsville or Springfield. We've met in the Carbondale area (Touch of Nature and on the SIUC campus) for our last two meetings.

From: Phil Gilbert[redacted]
Sent: Thursday, May 3, 2018 1:48:27 PM
To: Amy Sholar
Cc: Randal Thomas; Portwood, Shirley; Joel Sambursky; Marsha Ryan; [redacted] Jansen, Luke; Randy J Dunn; rpembro@siu.edu; cmontema@siu.edu; Lucas Crater; Misty D Whittington
Subject: Special Meeting of Board

Amy, the reason I have tried to call you was that in light of the pending legislation regarding the dissolution of the System and split of the university campuses, I believe the Board needs to go on record regarding this pending legislation. I understand your neutral position but you took that position as Board Chair and not on behalf of the entire Board. I have an opposite position and not knowing the position of the entire Board we need to have a special meeting to go on record so the legislators in Springfield know where the entire Board stands relative to this legislation.

Therefore, pursuant to Article I. of the By-Laws, Meetings of the Board, Section 2, Special Meetings, I am requesting that you, as Chair, call a Special Meeting for sometime during the week of May 21, which is before the end of the legislative session. According to the By-laws if at least two other Board members follow my request to you for a Special Meeting, you shall call a Special Meeting. I propose that the meeting be held in Carbondale on either May 22nd or 23rd at the Student Center at 2:00 P.M. the agenda items to be considered would be a resolution regarding the pending legislation then also have an executive session to discuss personnel and pending litigation.

I have spoken with Luke Crater regarding the process of calling a Special Meeting. I am sending a copy of this request to each voting Board member as well as the President and Chancellors. Assuming that two other Board members submit a similar request for a Special Board meeting let us know which date would be most convenient for you. I assume Misty will prepare and send out the appropriate notice.

From: Randy J Dunn <rdunn@siu.edu>
Sent: Thursday, May 10, 2018 6:23 PM
To: Randy J Dunn
Cc: Misty D Whittington;Lucas Crater-SIU MED Springfield
Subject: UPDATE: SIU Bills; HR1051; Reallocation Study
Attachments: 10000HR1051lv.pdf

THIS IS A PRIVATE MANAGEMENT COMMUNICATION INTENDED TO PROVIDE INFORMATION SOLELY FOR THE READING AND USE OF THE SIU BOARD OF TRUSTEES AND THOSE STAFF INCLUDED IN ITS DISTRIBUTION.

Board of Trustees—

This communication is to bring you up-to-date on a few developments with regard to the three "SIU bills" and the reallocation study.

To begin, all three bills have had their final action deadline in the House extended to May 25. The system dissolution bill is on 3rd reading, while the board reconstitution and equal appropriation bills are on 2nd reading.

Additionally, a resolution was filed in the House on Monday—HR1051 introduced by Rep. Katie Stuart—that requests the Illinois Board of Higher Education to conduct a study on the governance structure of the SIU system. The full text of the resolution is attached, and in suggesting topic areas for the study, the resolution ties back to the content of the original three bills filed in April.

Which brings me to the last issue:

After researching this and engaging in the requisite calls and discussions, I think we have an external agency that could undertake the full-blown reallocation study. The name of the group is NCHEMS—the National Center for Higher Education Management Systems (www.nchems.org)–and they have done similar work in other locales. The state HIED agency in Kentucky hired this organization to do a resource cost model analysis during the time I was at Murray State, and while I didn't work directly with the firm on that project, they delivered a final report that was comprehensive, on-time, and in-budget.

The two NCHEMS staff who would be assigned to us for this task have provided a scope of work and contract/proposal which I am having Luke Crater review at this time. Luke will run the traps on those documents, but it appears that their pricing for the project would come in just under the Illinois bid threshold ($100K) that would require us to do a formal request-for-proposals...with the concomitant time and hoops accompanying that process (e.g., involvement of state procurement staff, postings, having a committee to review and score proposals, etc.). I want to see what Luke opines, but this does appear to be provide for a more rapid response to get the process underway. But certainly, we can go through a formal procurement if Trustees have greater comfort in doing so.

But here is another question to ponder: Assuming Luke gives the all-clear on this direct award, and there are no Trustee concerns with it, then I could use my existing administrative authority to go ahead, execute the contract with NCHEMS, and get things underway as soon as practicable. However, given HR1051 as referenced above, it may be the case that the IBHE would have the responsibility shifted to it under the resolution (which has not yet passed, remember) to take on this same work *on their dime*, saving SIU the cost of the NCHEMS study. It is not known if the IBHE would have to hire an external consultant as well to get this pulled off, or instead do the work with internal staff (which frankly gives me pause). And even if the IBHE does undertake the reallocation research by whatever means—external consultant or internal staffers—it may still

make good sense for us to have a second analysis anyway (i.e., by NCHEMS) to have a point of comparison...let alone a back-up plan if the IBHE can't get this done for whatever reason.

Sorry to make this complicated, but it could make sense I suppose to wait until the end of the legislative session and see where we are given this recent introduction of a possible IBHE role, per the pending House resolution—though if Trustees are comfortable with me moving forward now no matter how that turns out (once Luke gives his blessing to the NCHEMS proposal), you may want to make individual contact with Chair Sholar and let that be known so I know if I should proceed. We can also share the draft engagement documents from NCHEMS if anyone wishes to review those.

I'll check in with Amy on this by the middle of next week, but if you have more specific questions in the meantime, please let me know.

Randy

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

HOUSE RESOLUTION

WHEREAS, Southern Illinois University Edwardsville originated in 1957 as the result of intense local demand for convenient access to public higher education by the citizens of the Southwestern Illinois Council for Higher Education and their elected public officials; and

WHEREAS, From 1996 through 2016, Southern Illinois University Edwardsville demonstrated a 26.8 percent growth in total enrollment while the enrollment of Southern Illinois University Carbondale has been decreasing; current enrollment at both universities is almost identical; and

WHEREAS, Enrollment at Southern Illinois University Edwardsville has increased steadily from 11,808 (total enrollment) and 9,343 (full-time enrollment) in the fall of 1991 to 13,796 (total enrollment) and 11,523 (full-time enrollment) in the fall of 2017, resulting in a 16.8 percent and 23.3 percent increase in total and full-time enrollment respectively ; and

WHEREAS, Southern Illinois University Edwardsville has been recognized by the Illinois Board of Higher Education as one of the fastest growing public universities in Illinois; the campuses of Southern Illinois University Carbondale and

Southern Illinois University have grown and evolved at different rates; and

WHEREAS, The distribution of the state appropriation to the SIU Board of Trustees was historically viewed as warranting a split of 60 percent of funding going to the Carbondale campus and 40 percent of funding to the Edwardsville campus; and

WHEREAS, The GRF funds appropriated by the SIU Board of Trustees has been approximately disbursed with 64 percent going to the Carbondale campus and only 36 percent going to the Edwardsville campus, a failure to live up to the historical expectation dating back to the inception of the Edwardsville campus; and

WHEREAS, Current and future enrollment trends warrant an investigation into the governance and funding of the two separate campuses; and

WHEREAS, The SIU Board of Trustees voted down a proposal to reallocate approximately $5.1 million in state funds in order to begin to meet the 60 percent/40 percent expected levels; therefore, be it

RESOLVED, BY THE HOUSE OF REPRESENTATIVES OF THE ONE HUNDREDTH GENERAL ASSEMBLY OF THE STATE OF ILLINOIS, that we

urge the Illinois Board of Higher Education to conduct a study in regards to the governance structure of the Southern Illinois University system and the feasibility and viability of becoming two distinct universities with separate Boards of Trustees, as outlined in HB 1292; and be it further

RESOLVED, That the study will review the practicability of maintaining a single board of trustees with membership outlined in HB 1293, and whether an appropriation that recognizes student enrollment, such as outlined in HB 1294, will be an equitable distribution of state funds; and be it further

RESOLVED, That suitable copies of this resolution be delivered to the Chair of the Illinois Board of Higher Education, the Chair of the Southern Illinois University Board of Trustees, the Southern Illinois University Edwardsville Chancellor, and the Southern Illinois University Carbondale Chancellor.

From: Judge Gilbert [redacted]
Sent: Tuesday, May 15, 2018 10:12 AM
To: [redacted]
Cc: Randy J Dunn
Subject: Fwd: UPDATE: SIU Bills; HR1051; Reallocation Study
Attachments: 10000HR1051lv.pdf

Amy, in response to President Dunn's email regarding NCHEMS, I agree we need to wait until the end of the session to see where all this pending legislation goes.

Phil

Begin forwarded message:

> **From:** Randy J Dunn <rdunn@siu.edu>
> **Date:** May 10, 2018 at 6:22:43 PM CDT
> **To:** Randy J Dunn <rdunn@siu.edu>
> **Cc:** Misty D Whittington <mistyw@siu.edu>, Lucas Crater-SIU MED Springfield <lcrater@siumed.edu>
> **Subject: UPDATE: SIU Bills; HR1051; Reallocation Study**
>
> THIS IS A PRIVATE MANAGEMENT COMMUNICATION INTENDED TO PROVIDE INFORMATION SOLELY FOR THE READING AND USE OF THE SIU BOARD OF TRUSTEES AND THOSE STAFF INCLUDED IN ITS DISTRIBUTION.
>
> **Board of Trustees—**
>
> This communication is to bring you up-to-date on a few developments with regard to the three "SIU bills" and the reallocation study.
>
> To begin, all three bills have had their final action deadline in the House extended to May 25. The system dissolution bill is on 3rd reading, while the board reconstitution and equal appropriation bills are on 2nd reading.
>
> Additionally, a resolution was filed in the House on Monday—HR1051 introduced by Rep. Katie Stuart—that requests the Illinois Board of Higher Education to conduct a study on the governance structure of the SIU system. The full text of the resolution is attached, and in suggesting topic areas for the study, the resolution ties back to the content of the original three bills filed in April.
>
> Which brings me to the last issue:
>
> After researching this and engaging in the requisite calls and discussions, I think we have an external agency that could undertake the full-blown reallocation study. The name of the group is NCHEMS—the National Center for Higher Education Management Systems (www.nchems.org)–and they have done similar work in other locales. The state HIED agency in Kentucky hired this organization to do a resource cost model analysis during the time I was at

Murray State, and while I didn't work directly with the firm on that project, they delivered a final report that was comprehensive, on-time, and in-budget.

The two NCHEMS staff who would be assigned to us for this task have provided a scope of work and contract/proposal which I am having Luke Crater review at this time. Luke will run the traps on those documents, but it appears that their pricing for the project would come in just under the Illinois bid threshold ($100K) that would require us to do a formal request-for-proposals...with the concomitant time and hoops accompanying that process (e.g., involvement of state procurement staff, postings, having a committee to review and score proposals, etc.). I want to see what Luke opines, but this does appear to be provide for a more rapid response to get the process underway. But certainly, we can go through a formal procurement if Trustees have greater comfort in doing so.

But here is another question to ponder: Assuming Luke gives the all-clear on this direct award, and there are no Trustee concerns with it, then I could use my existing administrative authority to go ahead, execute the contract with NCHEMS, and get things underway as soon as practicable. However, given HR1051 as referenced above, it may be the case that the IBHE would have the responsibility shifted to it under the resolution (which has not yet passed, remember) to take on this same work *on their dime*, saving SIU the cost of the NCHEMS study. It is not known if the IBHE would have to hire an external consultant as well to get this pulled off, or instead do the work with internal staff (which frankly gives me pause). And even if the IBHE does undertake the reallocation research by whatever means—external consultant or internal staffers—it may still make good sense for us to have a second analysis anyway (i.e., by NCHEMS) to have a point of comparison...let alone a back-up plan if the IBHE can't get this done for whatever reason.

Sorry to make this complicated, but it could make sense I suppose to wait until the end of the legislative session and see where we are given this recent introduction of a possible IBHE role, per the pending House resolution—though if Trustees are comfortable with me moving forward now no matter how that turns out (once Luke gives his blessing to the NCHEMS proposal), you may want to make individual contact with Chair Sholar and let that be known so I know if I should proceed. We can also share the draft engagement documents from NCHEMS if anyone wishes to review those.

I'll check in with Amy on this by the middle of next week, but if you have more specific questions in the meantime, please let me know.

Randy

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

HOUSE RESOLUTION

WHEREAS, Southern Illinois University Edwardsville originated in 1957 as the result of intense local demand for convenient access to public higher education by the citizens of the Southwestern Illinois Council for Higher Education and their elected public officials; and

WHEREAS, From 1996 through 2016, Southern Illinois University Edwardsville demonstrated a 26.8 percent growth in total enrollment while the enrollment of Southern Illinois University Carbondale has been decreasing; current enrollment at both universities is almost identical; and

WHEREAS, Enrollment at Southern Illinois University Edwardsville has increased steadily from 11,808 (total enrollment) and 9,343 (full-time enrollment) in the fall of 1991 to 13,796 (total enrollment) and 11,523 (full-time enrollment) in the fall of 2017, resulting in a 16.8 percent and 23.3 percent increase in total and full-time enrollment respectively ; and

WHEREAS, Southern Illinois University Edwardsville has been recognized by the Illinois Board of Higher Education as one of the fastest growing public universities in Illinois; the campuses of Southern Illinois University Carbondale and

Southern Illinois University have grown and evolved at different rates; and

WHEREAS, The distribution of the state appropriation to the SIU Board of Trustees was historically viewed as warranting a split of 60 percent of funding going to the Carbondale campus and 40 percent of funding to the Edwardsville campus; and

WHEREAS, The GRF funds appropriated by the SIU Board of Trustees has been approximately disbursed with 64 percent going to the Carbondale campus and only 36 percent going to the Edwardsville campus, a failure to live up to the historical expectation dating back to the inception of the Edwardsville campus; and

WHEREAS, Current and future enrollment trends warrant an investigation into the governance and funding of the two separate campuses; and

WHEREAS, The SIU Board of Trustees voted down a proposal to reallocate approximately $5.1 million in state funds in order to begin to meet the 60 percent/40 percent expected levels; therefore, be it

RESOLVED, BY THE HOUSE OF REPRESENTATIVES OF THE ONE HUNDREDTH GENERAL ASSEMBLY OF THE STATE OF ILLINOIS, that we

urge the Illinois Board of Higher Education to conduct a study in regards to the governance structure of the Southern Illinois University system and the feasibility and viability of becoming two distinct universities with separate Boards of Trustees, as outlined in HB 1292; and be it further

RESOLVED, That the study will review the practicability of maintaining a single board of trustees with membership outlined in HB 1293, and whether an appropriation that recognizes student enrollment, such as outlined in HB 1294, will be an equitable distribution of state funds; and be it further

RESOLVED, That suitable copies of this resolution be delivered to the Chair of the Illinois Board of Higher Education, the Chair of the Southern Illinois University Board of Trustees, the Southern Illinois University Edwardsville Chancellor, and the Southern Illinois University Carbondale Chancellor.

From: John Anthony Charles <jcharles@siu.edu>
Sent: Thursday, May 17, 2018 2:53 PM
To: Randy J Dunn
Subject: I want to take this opportunity to respond to the Letter to the Editor written by Dr
Attachments: I want to take this opportunity to respond to the Letter to the Editor written by Dr.docx

I want to take this opportunity to respond to the Letter to the Editor written by Dr. Kathleen Chwalisz recently published in The Southern Illinoisan which I find to be both terribly misleading and frankly offensive.

First, I want to take an opportunity to address what was a mistake on my part in referring to individuals on the Carbondale campus who have questioned, as it is their right to do, this process regarding campus budget reallocations with a less than complementary term. I was wrong to characterize them in that way. They are friends and colleagues and to them, I apologize for how I characterized them.

To the other matter at hand, Dr. Chwalisz weaves an interesting story in her attempt to discredit my reputation in our community and I want to respond to her allegations:

Chwalisz Claim: Budget-related documents acquired through the Freedom of Information Act show that SIU President Randy Dunn actively concealed from SIUC Chancellor Carlo Montemagno his plan to transfer $5.125 million from the Carbondale to Edwardsville campus.

Chwalisz Claim: Montemagno was never briefed on the reallocation proposal, becoming aware of it with the general public when the April Board of Trustees agenda was posted online on March 30.

Chwalisz Claim: FOIA documents provide evidence that Dunn purposefully kept Montemagno in the dark about the reallocation proposal.

Dunn Response: There was never any concealment from anyone on the Carbondale campus regarding this item for the Board agenda. In fact, there cannot be any concealment because of our Board agenda process. The facts are, campus Chancellors, including Chancellor Montemagno, and senior staff have a conference call that occurs at least three weeks before every Board of Trustees meeting. In this case, for the April 11-12 Board of Trustees meeting, we gathered on March 21 for our usual conference call where we discuss items to be included for discussion at the upcoming Board meeting. Regardless if a Chancellor is present or not on this call (as Chancellor Montemagno by his choice was not), his

staff was on the call and following procedure should have reported back to him the items discussed for the upcoming Board meeting including FY 2019 campus budget reallocations.

Additionally, there was another opportunity for the Chancellor to discuss this with me at what has been coined the "Good Friday Ambush." However the Chancellor cancelled that meeting and never rescheduled – even up until the time of the board meeting three weeks later. During the entire three week time period this matter was publically posted with all other Board agenda items, the Chancellor did not reach out to me to discuss the reallocation issue or any other posted Board agenda items.

Chwalisz Claim: Randy Dunn's email reveals his contempt for the Carbondale campus and community, as he denigrates us for questioning the rationale, process and timing of the proposed reallocation move.

Dunn Response: Contempt for the Carbondale campus and community? I live here. I worked at SIU Carbondale previously. And when I was asked by the Board of Trustees to apply for this job, I came back. Contempt? I love Southern Illinois. My wife and I own our home here. We are proud and active members of this community. I think if anyone has been denigrated in this situation, it has been me for doing my job and working for the best interests of <u>all</u> the campuses in the SIU System – which I was hired to do. To say that I have contempt for my neighbors, colleagues, friends and co-workers is beyond insulting and is not worthy of being suggested by someone who shares a long history with this institution.

Chwalisz Claim: In emails and meeting notes, it is apparent that Dunn charged SIUE officials to come up with justification for a manufactured dollar amount — and Board of Trustees Chair Amy Sholar was in on the plan.

Dunn Response: The Chair of the Board and the SIUE campus community asked that this item be put on the board agenda. In my role as President of the System, it is my responsibility to ensure that if something is going to be discussed, there

should be a fair, intelligent, balanced and thorough presentation of the facts in doing so. Yes, I charged the SIUE campus officials to come up with a justification. That is my job to do. To not do so would be to waste the time of the board and to not give them a full picture of what was before them. I was doing the job I was hired to do.

Chwalisz Claim: This tells us the $5 million was an arbitrary amount -- not based on any data, legitimate funding models, or management principles. Dunn fabricated the number for tactical purposes and to lay the groundwork for the system separation legislation — which was announced by the Edwardsville Chancellor immediately following the April Board of Trustees meeting.

Dunn Response: Clearly, if one took the time to listen to the presentation at the April Board of Trustees meeting on Item GG (the proposed initial funding reallocation to SIUE) or to read it, they would understand where the $5 million amount was determined. To suggest that this was done in an attempt to lay the groundwork for system separation legislation is preposterous. If you track my public statements since coming home to SIU, you'll know that I have advocated for public policy discussions on numerous items of importance to this and all public universities. If I believed there should be split of the system, believe me, I would come out and say so in a clear and concise manner and not hide behind an alternate item on the Board's agenda.

Chwalisz Claim: The 60/40 split is an illusion — a lie told so many times, it sounds like truth. How do I know this? During the April 11 board meeting, when questioned by a board member in open session, Dunn admitted there was no documentation that supported the claim of a long-standing 60/40 budget model.

Dunn Response: I have acknowledged there is no written policy directive designating a Carbondale/Edwardsville 60/40 split, but have indicated that it was an understanding that this has been the aspirational goal. The point of the matter is that if you look at the historical funding allocation between the two campuses – which when comparing SIU Carbondale and the School of Medicine to SIUE, is

actually 70/30 (see attached spreadsheet) – and look at where those campuses are now in their operations, a huge disparity exists. That is why SIUE and Metro East community has loudly called for a funding allocation change. That is the issue at the heart of this discussion and to ignore it or to take things out of context in an attempt to hold onto an antiquated way of thinking that because we've always had it, we should always get it, is both shortsighted and imprudent.

It is past time for a discussion on what is an equitable funding allocation. One campus is thriving and one is not. Why not advance the discussion, not the decision, but the discussion, as was done, of making an initial reallocation to the Edwardsville campus to acknowledge their success. As I stated, this was a decision for the Board which everyone would abide by. My job was to ensure everyone was prepared to have a full discussion so a fair decision could be made.

Chwalisz Claim: While he publicly projects a neutral stance, these FOIA documents reveal that Dunn directed the reallocation ambush and has at least been privy to the separation efforts. He is therefore responsible for key content and strategy aimed at dismantling the SIU system — the organization that he was hired to promote and build.

Dunn Response: I have taken a neutral stance because the Board has not met in open session and directed me or the System to take a position on these legislative proposals. And again, if one took the time to listen to the presentation at the April Board of Trustees meeting on Item GG (the proposed initial funding allocation to SIUE) or to read it, they would understand where the $5 million amount was determined. To suggest that this was done in an attempt to lay the groundwork for system separation legislation is preposterous. If you track my public statements since coming home to SIU, you'll know that I have advocated for public policy discussions on numerous items of importance. If I believed there should be split of the system, believe me, I would come out and say so in a clear and concise manner and not hide behind an alternate item on the Board's agenda.

And why would I advocate to eliminate the SIU System which would eliminate the dream job that the Board of Trustees asked me to come home for? If I want to

leave SIU, I'll resign or retire, not make up some elaborate, ridiculous plan to do irreparable damage to it as I leave.

Chwalisz Claim: As a system, SIU is stronger, has a greater voice, further reach, and a more comprehensive mission. President Dunn and Chairperson Sholar know this, yet they have abused the public's trust and undermined the system to serve their own interests. SIU and Southern Illinois should not abide such betrayal.

Dunn Response: If SIU is going to be a system, it needs to have a leader who thinks and acts in the best interest of the system and is willing to lead us in discussions on issues that are of importance to each campus - even if one part of the system doesn't agree.

It is important to remember that Dr. Chwalisz letter is written from the perspective of an SIU Carbondale campus member. What her argument fails to consider, despite the fact that she acknowledges the importance of the SIU System, is that if you claim to be part of that System, you have to have respect for all parts of it. While she and others would have preferred for me to take an SIUC-centric view of this situation, it would have been irresponsible for me to ignore the tremendous pressure that has been building – for years – on the SIUE campus and in the Metro East for a greater share of state dollars for that campus. The fact that for Fall 2018 SIUE is estimated to become the larger campus with more students and the legacy of Carbondale's need for a $35 million loan from Edwardsville only increased the pressure to have this discussion. We needed to address it to show a good faith effort – for the very first time - that this university is willing to make such considerations.

From: John Anthony Charles <jcharles@siu.edu>
Sent: Thursday, May 17, 2018 4:26 PM
To: John Anthony Charles
Subject: GUEST VIEW RESPONSE

Please find below a statement from SIU System President Randy Dunn.

Dr. Dunn will hold a media availability to discuss this statement tomorrow, May 18, 2018 at the SIU System President's Office – The Stone Center on the SIU Carbondale Campus (1400 Douglas Drive) at 11:00 am.

If you have any questions, please contact me.

Southern Illinois University System

NEWS RELEASE

SOUTHERN ILLINOIS UNIVERSITY SYSTEM
Thursday May 17, 2018

Contact John Charles
jcharles@siu.edu

Statement from SIU System President Randy J. Dunn in response to a Recent Guest View in The Southern Illinoisan

I want to take this opportunity to respond to the Guest View written by Dr. Kathleen Chwalisz recently published in The Southern Illinoisan which I find to be both misleading and frankly intentionally and grossly misrepresenting the situation.

First, I want to take an opportunity to address what was a mistake on my part in referring to individuals in the Carbondale area who have questioned, as it is their right to do, this process regarding campus budget reallocations with a less than complementary term. I was wrong to characterize them in that way. Many are friends and colleagues and to them, I apologize for how I characterized those who reflexively refused to discuss the issue or engage in a dialogue about it.

To the other matter at hand, Dr. Chwalisz weaves an interesting story in her attempt to discredit my reputation in our community and I want to respond to her allegations:

Chwalisz Claim: Budget-related documents acquired through the Freedom of Information Act show that SIU President Randy Dunn actively concealed from SIUC Chancellor Carlo Montemagno his plan to transfer $5.125 million from the Carbondale to Edwardsville campus.

Chwalisz Claim: Montemagno was never briefed on the reallocation proposal, becoming aware of it with the general public when the April Board of Trustees agenda was posted online on March 30.

Chwalisz Claim: FOIA documents provide evidence that Dunn purposefully kept Montemagno in the dark about the reallocation proposal.

Dunn Response: There was never any concealment from anyone on the Carbondale campus regarding this item for the Board agenda. In fact, there cannot be any concealment because of our Board agenda process. The facts are, campus Chancellors, including Chancellor Montemagno, and senior staff have a conference call that occurs at least three weeks before every Board of Trustees meeting. In this case, for the April 11-12 Board of Trustees meeting, we gathered on March 21 for our usual conference call where we discuss items to be included for discussion at the upcoming Board meeting. Regardless if a Chancellor is present or not on this call (as Chancellor Montemagno was not), his staff was present in my office and on the call and following procedure had background on the items discussed for the upcoming meeting, including the FY 2019 campus budget reallocations.

Additionally, there was another opportunity for the Chancellor to discuss this with me at what has been coined the "Good Friday Ambush." However the Chancellor cancelled that meeting and never rescheduled – even up until the time of the board meeting twelve days later. During this time period this matter was publically posted with all other Board agenda items, the Chancellor did not reach out to me to discuss the reallocation issue or any other posted Board agenda items. However, he saw fit to do a blog post on April 4 protesting the proposed board action.

Chwalisz Claim: Randy Dunn's email reveals his contempt for the Carbondale campus and community, as he denigrates us for questioning the rationale, process and timing of the proposed reallocation move.

Dunn Response: Contempt for the Carbondale campus and community? I live here. I worked at SIU Carbondale previously. And when I was asked by the Board of Trustees to apply for this job, we were very happy to be able to return to Southern Illinois and home. Contempt? No, not at all. My wife and I own our home here. We are proud and active members of this community. I think if anyone has been denigrated in this situation, it has been me for doing my job and working for the best interests of all the campuses in the SIU System – which I was hired to do. To say that I have contempt for my neighbors, colleagues, friends and co-workers is insulting and is not worthy of being suggested against someone who shares a long history with this institution.

Chwalisz Claim: In emails and meeting notes, it is apparent that Dunn charged SIUE officials to come up with justification for a manufactured dollar amount — and Board of Trustees Chair Amy Sholar was in on the plan.

Dunn Response: The SIUE campus community asked that this item be put on the board agenda, and the Chair of the Board concurred to include the item on the agenda - as required for all board agenda items. In my role as President of the System, it is my responsibility to ensure that if something is going to be discussed, there should be a fair, intelligent, balanced and thorough presentation of the facts in doing so. I charged the SIUE campus officials to come up with a justification, which is my job to do. To not do so would be to waste the time of the board and to not give them a full picture of what was before them. I was doing the job I was hired to do.

Chwalisz Claim: This tells us the $5 million was an arbitrary amount -- not based on any data, legitimate funding models, or management principles. Dunn fabricated the number for tactical purposes and to lay the groundwork for the system separation legislation — which was announced by the Edwardsville Chancellor immediately following the April Board of Trustees meeting.

Dunn Response: Clearly, if one took the time to listen to the presentation at the April Board of Trustees meeting on Item GG (the proposed initial funding reallocation to SIUE) or to read it, they would understand where the $5 million amount was determined. To suggest that this was done in an attempt to lay the groundwork for system separation legislation is preposterous. If you track my public statements since coming home to SIU, you'll know that I have advocated for public policy discussions on numerous items of importance to this and all public universities. If I believed there should be split of the system, believe me, I would come out and say so in a clear and concise manner and not hide behind an alternate item on the Board's agenda. Neither the Chair or I have the power to write legislation nor demand that legislators introduce it.

Chwalisz Claim: The 60/40 split is an illusion — a lie told so many times, it sounds like truth. How do I know this? During the April 11 board meeting, when questioned by a board member in open session, Dunn admitted there was no documentation that supported the claim of a long-standing 60/40 budget model.

Dunn Response: I have acknowledged there is no written policy directive designating a Carbondale/Edwardsville 60/40 split, but have indicated that it has been an aspirational goal. The point of the matter is that if you look at the historical funding allocation between the two campuses – which when comparing SIU Carbondale and the School of Medicine to SIUE, is actually 70/30 – and look at where those campuses are now in their operations, a huge disparity exists. That is why SIUE and Metro East community has loudly called for a funding allocation change. That is the issue at the heart of this discussion and to ignore it or to take things out of context in an attempt to hold onto an antiquated way of thinking that because we've always had it, we should always get it, is both shortsighted and imprudent.

It is past time for a discussion on what is an equitable funding allocation. One campus is thriving and one is not. Why not advance the discussion, not the decision, but the discussion, as was done, of making an initial reallocation to the Edwardsville campus to acknowledge their success. As I stated, this was a decision for the Board and my job was to ensure everyone was prepared to have a full discussion so a fair decision could be made.

Chwalisz Claim: While he publicly projects a neutral stance, these FOIA documents reveal that Dunn directed the reallocation ambush and has at least been privy to the separation efforts. He is therefore responsible for key content and strategy aimed at dismantling the SIU system — the organization that he was hired to promote and build.

Dunn Response: I have taken a neutral stance because the Board has not met in open session to direct me or System staff in taking a position on these legislative proposals. And again, if one took the time to listen to the presentation at the April Board of Trustees meeting on Item GG (the proposed initial funding allocation to SIUE) or to read it, they would understand where the $5 million amount was determined. Again, let me be very clear in restating the following: to suggest that this was done in an attempt to lay the groundwork for system separation legislation is preposterous. If you track my public statements since coming home to SIU, you'll know that I have advocated for public policy discussions on numerous items of importance. If I believed there should be split of the system, believe me, I would come out and say so in a clear and concise manner and not hide behind an alternate item on the Board's agenda.

And why would I advocate to eliminate the SIU System which would eliminate the capstone job that the Board of Trustees asked me to come home for? If I want to leave SIU, I'll resign or retire; it would be ridiculous to make up some elaborate plan to blow up the system as I leave. I love SIU too much to do that.

Chwalisz Claim: As a system, SIU is stronger, has a greater voice, further reach, and a more comprehensive mission. President Dunn and Chairperson Sholar know this, yet they have abused the public's trust and undermined the system to serve their own interests. SIU and Southern Illinois should not abide such betrayal.

Dunn Response: If SIU is going to be a system, it needs to have a leader who thinks and acts in the best interest of the system and is willing to lead us in discussions on issues that are of importance to each campus - even if one part of the system doesn't agree.

It is important to remember that Dr. Chwalisz letter is written from the perspective of an SIU Carbondale campus member. What her argument fails to consider, despite the fact that she acknowledges the importance of the SIU System, is that if you claim to be part of that System, you have to have respect for all parts of it. While she and others would have preferred for me to take an SIUC-centric view of this situation, it would have been irresponsible for me to ignore the tremendous pressure that has been building – for years – on the SIUE campus and in the Metro East for a greater share of state dollars for that campus. The fact that for Fall 2018 SIUE is estimated to become the larger campus with more students (and potentially up to one thousand more *new* students) and the legacy of Carbondale's need for a $35 million loan from Edwardsville only increased the public pressure to have this discussion. We needed to address it to show a good faith effort – for the very first time – that a Board Chair and President were willing to start the funding reallocation discussion.

# # #

John Charles | Director of Government & Public Affairs
Southern Illinois University System
520 S. 2nd St., Ste 2-110 | Springfield, IL 62701
(217) 545-8080 | jcharles@siu.edu



From: John Anthony Charles <jcharles@siu.edu>
Sent: Thursday, May 17, 2018 4:26 PM
To: John Anthony Charles
Subject: Statement from SIU System President Randy Dunn

Please find below a statement from SIU System President Randy Dunn.

Dr. Dunn will hold a media availability to discuss this statement tomorrow, May 18, 2018 at the SIU System President's Office – The Stone Center on the SIU Carbondale Campus (1400 Douglas Drive) at 11:00 am.

If you have any questions, please contact me.

Southern Illinois University System

NEWS RELEASE

SOUTHERN ILLINOIS UNIVERSITY SYSTEM
Thursday May 17, 2018

Contact John Charles
jcharles@siu.edu

Statement from SIU System President Randy J. Dunn in response to a Recent Guest View in The Southern Illinoisan

I want to take this opportunity to respond to the Guest View written by Dr. Kathleen Chwalisz recently published in The Southern Illinoisan which I find to be both misleading and frankly intentionally and grossly misrepresenting the situation.

First, I want to take an opportunity to address what was a mistake on my part in referring to individuals in the Carbondale area who have questioned, as it is their right to do, this process regarding campus budget reallocations with a less than complementary term. I was wrong to characterize them in that way. Many are friends and colleagues and to them, I apologize for how I characterized those who reflexively refused to discuss the issue or engage in a dialogue about it.

To the other matter at hand, Dr. Chwalisz weaves an interesting story in her attempt to discredit my reputation in our community and I want to respond to her allegations:

Chwalisz Claim: Budget-related documents acquired through the Freedom of Information Act show that SIU President Randy Dunn actively concealed from SIUC Chancellor Carlo Montemagno his plan to transfer $5.125 million from the Carbondale to Edwardsville campus.

Chwalisz Claim: Montemagno was never briefed on the reallocation proposal, becoming aware of it with the general public when the April Board of Trustees agenda was posted online on March 30.

Chwalisz Claim: FOIA documents provide evidence that Dunn purposefully kept Montemagno in the dark about the reallocation proposal.

Dunn Response: There was never any concealment from anyone on the Carbondale campus regarding this item for the Board agenda. In fact, there cannot be any concealment because of our Board agenda process. The facts are, campus Chancellors, including Chancellor Montemagno, and senior staff have a conference call that occurs at least three weeks before every Board of Trustees meeting. In this case, for the April 11-12 Board of Trustees meeting, we gathered on March 21 for our usual conference call where we discuss items to be included for discussion at the upcoming Board meeting. Regardless if a Chancellor is present or not on this call (as Chancellor Montemagno was not), his staff was present in my office and on the call and following procedure had background on the items discussed for the upcoming meeting, including the FY 2019 campus budget reallocations.

Additionally, there was another opportunity for the Chancellor to discuss this with me at what has been coined the "Good Friday Ambush." However the Chancellor cancelled that meeting and never rescheduled – even up until the time of the board meeting twelve days later. During this time period this matter was publically posted with all other Board agenda items, the Chancellor did not reach out to me to discuss the reallocation issue or any other posted Board agenda items. However, he saw fit to do a blog post on April 4 protesting the proposed board action.

Chwalisz Claim: Randy Dunn's email reveals his contempt for the Carbondale campus and community, as he denigrates us for questioning the rationale, process and timing of the proposed reallocation move.

Dunn Response: Contempt for the Carbondale campus and community? I live here. I worked at SIU Carbondale previously. And when I was asked by the Board of Trustees to apply for this job, we were very happy to be able to return to Southern Illinois and home. Contempt? No, not at all. My wife and I own our home here. We are proud and active members of this community. I think if anyone has been denigrated in this situation, it has been me for doing my job and working for the best interests of all the campuses in the SIU System – which I was hired to do. To say that I have contempt for my neighbors, colleagues, friends and co-workers is insulting and is not worthy of being suggested against someone who shares a long history with this institution.

Chwalisz Claim: In emails and meeting notes, it is apparent that Dunn charged SIUE officials to come up with justification for a manufactured dollar amount — and Board of Trustees Chair Amy Sholar was in on the plan.

Dunn Response: The SIUE campus community asked that this item be put on the board agenda, and the Chair of the Board concurred to include the item on the agenda - as required for all board agenda items. In my role as President of the System, it is my responsibility to ensure that if something is going to be discussed, there should be a fair, intelligent, balanced and thorough presentation of the facts in doing so. I charged the SIUE campus officials to come up with a justification, which is my job to do. To not do so would be to waste the time of the board and to not give them a full picture of what was before them. I was doing the job I was hired to do.

Chwalisz Claim: This tells us the $5 million was an arbitrary amount -- not based on any data, legitimate funding models, or management principles. Dunn fabricated the number for tactical purposes and to lay the groundwork for the system separation legislation — which was announced by the Edwardsville Chancellor immediately following the April Board of Trustees meeting.

Dunn Response: Clearly, if one took the time to listen to the presentation at the April Board of Trustees meeting on Item GG (the proposed initial funding reallocation to SIUE) or to read it, they would understand where the $5 million amount was determined. To suggest that this was done in an attempt to lay the groundwork for system separation legislation is preposterous. If you track my public statements since coming home to SIU, you'll know that I have advocated for public policy discussions on numerous items of importance to this and all public universities. If I believed there should be split of the system, believe me, I would come out and say so in a clear and concise manner and not hide behind an alternate item on the Board's agenda. Neither the Chair or I have the power to write legislation nor demand that legislators introduce it.

Chwalisz Claim: The 60/40 split is an illusion — a lie told so many times, it sounds like truth. How do I know this? During the April 11 board meeting, when questioned by a board member in open session, Dunn admitted there was no documentation that supported the claim of a long-standing 60/40 budget model.

Dunn Response: I have acknowledged there is no written policy directive designating a Carbondale/Edwardsville 60/40 split, but have indicated that it has been an aspirational goal. The point of the matter is that if you look at the historical funding allocation between the two campuses – which when comparing SIU Carbondale and the School of Medicine to SIUE, is actually 70/30 – and look at where those campuses are now in their operations, a huge disparity exists. That is why SIUE and Metro East community has loudly called for a funding allocation change. That is the issue at the heart of this discussion and to ignore it or to take things out of context in an attempt to hold onto an antiquated way of thinking that because we've always had it, we should always get it, is both shortsighted and imprudent.

It is past time for a discussion on what is an equitable funding allocation. One campus is thriving and one is not. Why not advance the discussion, not the decision, but the discussion, as was done, of making an initial reallocation to the Edwardsville campus to acknowledge their success. As I stated, this was a decision for the Board and my job was to ensure everyone was prepared to have a full discussion so a fair decision could be made.

Chwalisz Claim: While he publicly projects a neutral stance, these FOIA documents reveal that Dunn directed the reallocation ambush and has at least been privy to the separation efforts. He is therefore responsible for key content and strategy aimed at dismantling the SIU system — the organization that he was hired to promote and build.

Dunn Response: I have taken a neutral stance because the Board has not met in open session to direct me or System staff in taking a position on these legislative proposals. And again, if one took the time to listen to the presentation at the April Board of Trustees meeting on Item GG (the proposed initial funding allocation to SIUE) or to read it, they would understand where the $5 million amount was determined. Again, let me be very clear in restating the following: to suggest that this was done in an attempt to lay the groundwork for system separation legislation is preposterous. If you track my public statements since coming home to SIU, you'll know that I have advocated for public policy discussions on numerous items of importance. If I believed there should be split of the system, believe me, I would come out and say so in a clear and concise manner and not hide behind an alternate item on the Board's agenda.

And why would I advocate to eliminate the SIU System which would eliminate the capstone job that the Board of Trustees asked me to come home for? If I want to leave SIU, I'll resign or retire; it would be ridiculous to make up some elaborate plan to blow up the system as I leave. I love SIU too much to do that.

Chwalisz Claim: As a system, SIU is stronger, has a greater voice, further reach, and a more comprehensive mission. President Dunn and Chairperson Sholar know this, yet they have abused the public's trust and undermined the system to serve their own interests. SIU and Southern Illinois should not abide such betrayal.

Dunn Response: If SIU is going to be a system, it needs to have a leader who thinks and acts in the best interest of the system and is willing to lead us in discussions on issues that are of importance to each campus - even if one part of the system doesn't agree.

It is important to remember that Dr. Chwalisz letter is written from the perspective of an SIU Carbondale campus member. What her argument fails to consider, despite the fact that she acknowledges the importance of the SIU System, is that if you claim to be part of that System, you have to have respect for all parts of it. While she and others would have preferred for me to take an SIUC-centric view of this situation, it would have been irresponsible for me to ignore the tremendous pressure that has been building – for years – on the SIUE campus and in the Metro East for a greater share of state dollars for that campus. The fact that for Fall 2018 SIUE is estimated to become the larger campus with more students (and potentially up to one thousand more *new* students) and the legacy of Carbondale's need for a $35 million loan from Edwardsville only increased the public pressure to have this discussion. We needed to address it to show a good faith effort – for the very first time – that a Board Chair and President were willing to start the funding reallocation discussion.

# # #

John Charles | Director of Government & Public Affairs
Southern Illinois University System
520 S. 2nd St., Ste 2-110 | Springfield, IL 62701
(217) 545-8080 | jcharles@siu.edu



From: Randy J Dunn
Sent: Thursday, May 17, 2018 6:51 PM
To: [redacted]
Cc: John Anthony Charles
Subject: Fwd: Statement from SIU System President Randy Dunn

Wanted to make sure you had the statement below. Doing a press avail tomorrow, as you will see. If (when) reporters ask, as I'm guessing they will...do you want us to share your email or work phone or something else? How best for them to reach out to you (probably will just be the print reporters).

Thanks and appreciate your support... Randy

Sent from my iPad

Begin forwarded message:

> **From:** John Anthony Charles <jcharles@siu.edu>
> **Date:** May 17, 2018 at 4:26:23 PM CDT
> **To:** John Anthony Charles <jcharles@siu.edu>
> **Subject: Statement from SIU System President Randy Dunn**
>
> Please find below a statement from SIU System President Randy Dunn.
>
> **Dr. Dunn will hold a media availability to discuss this statement tomorrow, May 18, 2018 at the SIU System President's Office – The Stone Center on the SIU Carbondale Campus (1400 Douglas Drive) at 11:00 am.**
>
> If you have any questions, please contact me.

SIU
Southern Illinois University System

NEWS RELEASE

SOUTHERN ILLINOIS UNIVERSITY SYSTEM
Charles
Thursday May 17, 2018

Contact John
jcharles@siu.edu

Statement from SIU System President Randy J. Dunn in response to a Recent Guest View in The Southern Illinoisan

I want to take this opportunity to respond to the Guest View written by Dr. Kathleen Chwalisz recently published in The Southern Illinoisan which I find to be both misleading and frankly intentionally and grossly misrepresenting the situation.

First, I want to take an opportunity to address what was a mistake on my part in referring to individuals in the Carbondale area who have questioned, as it is their right to do, this process regarding campus budget reallocations with a less than complementary term. I was wrong to characterize them in that way. Many are friends and colleagues and to them, I apologize for how I characterized those who reflexively refused to discuss the issue or engage in a dialogue about it.

To the other matter at hand, Dr. Chwalisz weaves an interesting story in her attempt to discredit my reputation in our community and I want to respond to her allegations:

Chwalisz Claim: Budget-related documents acquired through the Freedom of Information Act show that SIU President Randy Dunn actively concealed from SIUC Chancellor Carlo Montemagno his plan to transfer $5.125 million from the Carbondale to Edwardsville campus.

Chwalisz Claim: Montemagno was never briefed on the reallocation proposal, becoming aware of it with the general public when the April Board of Trustees agenda was posted online on March 30.

Chwalisz Claim: FOIA documents provide evidence that Dunn purposefully kept Montemagno in the dark about the reallocation proposal.

Dunn Response: There was never any concealment from anyone on the Carbondale campus regarding this item for the Board agenda. In fact, there cannot be any concealment because of our Board agenda process. The facts are, campus Chancellors, including Chancellor Montemagno, and senior staff have a conference call that occurs at least three weeks before every Board of Trustees meeting. In this case, for the April 11-12 Board of Trustees meeting, we gathered on March 21 for our usual conference call where we discuss items to be included for discussion at the upcoming Board meeting. Regardless if a Chancellor is present or not on this call (as Chancellor Montemagno was not), his staff was present in my office and on the call and following procedure had background on the items discussed for the upcoming meeting, including the FY 2019 campus budget reallocations.

Additionally, there was another opportunity for the Chancellor to discuss this with me at what has been coined the "Good Friday Ambush." However the Chancellor cancelled that meeting and never rescheduled – even up until the time of the board meeting twelve days later. During this time period this matter was publically posted with all other Board agenda items, the Chancellor did not reach out to me to discuss the reallocation issue or any other posted Board agenda items. However, he saw fit to do a blog post on April 4 protesting the proposed board action.

Chwalisz Claim: Randy Dunn's email reveals his contempt for the Carbondale campus and community, as he denigrates us for questioning the rationale, process and timing of the proposed reallocation move.

Dunn Response: Contempt for the Carbondale campus and community? I live here. I worked at SIU Carbondale previously. And when I was asked by the Board of Trustees to apply for this job, we were very happy to be able to return to Southern Illinois and home. Contempt? No, not at all. My wife and I own our home here. We are proud and active members of this community. I think if anyone has been denigrated in this situation, it has been me for doing my job and working for the best interests of all the

campuses in the SIU System – which I was hired to do. To say that I have contempt for my neighbors, colleagues, friends and co-workers is insulting and is not worthy of being suggested against someone who shares a long history with this institution.

Chwalisz Claim: In emails and meeting notes, it is apparent that Dunn charged SIUE officials to come up with justification for a manufactured dollar amount — and Board of Trustees Chair Amy Sholar was in on the plan.

Dunn Response: The SIUE campus community asked that this item be put on the board agenda, and the Chair of the Board concurred to include the item on the agenda - as required for all board agenda items. In my role as President of the System, it is my responsibility to ensure that if something is going to be discussed, there should be a fair, intelligent, balanced and thorough presentation of the facts in doing so. I charged the SIUE campus officials to come up with a justification, which is my job to do. To not do so would be to waste the time of the board and to not give them a full picture of what was before them. I was doing the job I was hired to do.

Chwalisz Claim: This tells us the $5 million was an arbitrary amount -- not based on any data, legitimate funding models, or management principles. Dunn fabricated the number for tactical purposes and to lay the groundwork for the system separation legislation — which was announced by the Edwardsville Chancellor immediately following the April Board of Trustees meeting.

Dunn Response: Clearly, if one took the time to listen to the presentation at the April Board of Trustees meeting on Item GG (the proposed initial funding reallocation to SIUE) or to read it, they would understand where the $5 million amount was determined. To suggest that this was done in an attempt to lay the groundwork for system separation legislation is preposterous. If you track my public statements since coming home to SIU, you'll know that I have advocated for public policy discussions on numerous items of importance to this and all public universities. If I believed there should be split of the system, believe me, I would come out and say so in a clear and concise manner and not hide behind an alternate item on the Board's agenda. Neither the Chair or I have the power to write legislation nor demand that legislators introduce it.

Chwalisz Claim: The 60/40 split is an illusion — a lie told so many times, it sounds like truth. How do I know this? During the April 11 board meeting, when questioned by a board member in open session, Dunn admitted there was no documentation that supported the claim of a long-standing 60/40 budget model.

Dunn Response: I have acknowledged there is no written policy directive designating a Carbondale/Edwardsville 60/40 split, but have indicated that it has been an aspirational goal. The point of the matter is that if you look at the historical funding allocation between the two campuses – which when comparing SIU Carbondale and the School of Medicine to SIUE, is actually 70/30 – and look at where those campuses are now in their operations, a huge disparity exists. That is why SIUE and Metro East community has loudly called for a funding allocation change. That is the issue at the heart of this discussion and to ignore it or to take things out of context in an attempt to hold onto an antiquated way of thinking that because we've always had it, we should always get it, is both shortsighted and imprudent.

It is past time for a discussion on what is an equitable funding allocation. One campus is thriving and one is not. Why not advance the discussion, not the decision, but the discussion, as was done, of making an initial reallocation to the Edwardsville campus to acknowledge their success. As I stated, this was a decision for the Board and my job was to ensure everyone was prepared to have a full discussion so a fair decision could be made.

Chwalisz Claim: While he publicly projects a neutral stance, these FOIA documents reveal that Dunn directed the reallocation ambush and has at least been privy to the separation efforts. He is therefore responsible for key content and strategy aimed at dismantling the SIU system — the organization that he was hired to promote and build.

Dunn Response: I have taken a neutral stance because the Board has not met in open session to direct me or System staff in taking a position on these legislative proposals. And again, if one took the time to listen to the presentation at the April Board of Trustees meeting on Item GG (the proposed initial funding allocation to SIUE) or to read it, they would understand where the $5 million amount was determined. Again, let me be very clear in restating the following: to suggest that this was done in an attempt to lay the groundwork for system separation legislation is preposterous. If you track my public statements since coming home to SIU, you'll know that I have advocated for public policy discussions on numerous items of importance. If I believed there should be split of the system, believe me, I would come out and say so in a clear and concise manner and not hide behind an alternate item on the Board's agenda.

And why would I advocate to eliminate the SIU System which would eliminate the capstone job that the Board of Trustees asked me to come home for? If I want to leave SIU, I'll resign or retire; it would be ridiculous to make up some elaborate plan to blow up the system as I leave. I love SIU too much to do that.

Chwalisz Claim: As a system, SIU is stronger, has a greater voice, further reach, and a more comprehensive mission. President Dunn and Chairperson Sholar know this, yet they have abused the public's trust and undermined the system to serve their own interests. SIU and Southern Illinois should not abide such betrayal.

Dunn Response: If SIU is going to be a system, it needs to have a leader who thinks and acts in the best interest of the system and is willing to lead us in discussions on issues that are of importance to each campus - even if one part of the system doesn't agree.

It is important to remember that Dr. Chwalisz letter is written from the perspective of an SIU Carbondale campus member. What her argument fails to consider, despite the fact that she acknowledges the importance of the SIU System, is that if you claim to be part of that System, you have to have respect for all parts of it. While she and others would have preferred for me to take an SIUC-centric view of this situation, it would have been irresponsible for me to ignore the tremendous pressure that has been building – for years – on the SIUE campus and in the Metro East for a greater share of state dollars for that campus. The fact that for Fall 2018 SIUE is estimated to become the larger campus with more students (and potentially up to one thousand more *new* students) and the legacy of Carbondale's need for a $35 million loan from Edwardsville only increased the public pressure to have this discussion. We needed to address it to show a good faith effort – for the very first time – that a Board Chair and President were willing to start the funding reallocation discussion.

# # #

John Charles | Director of Government & Public Affairs
Southern Illinois University System
520 S. 2nd St., Ste 2-110 | Springfield, IL 62701
(217) 545-8080 | jcharles@siu.edu



From: Amy Sholar [redacted]
Sent: Thursday, May 17, 2018 7:02 PM
To: Randy J Dunn
Cc: John Anthony Charles
Subject: Re: Statement from SIU System President Randy Dunn

Give them my office number. I will answer calls directly or my office will relay any message to my cell. Happy to do so.

Amy

Sent from my iPhone

On May 17, 2018, at 6:50 PM, Randy J Dunn <rdunn@siu.edu> wrote:

> Wanted to make sure you had the statement below. Doing a press avail tomorrow, as you will see. If (when) reporters ask, as I'm guessing they will...do you want us to share your email or work phone or something else? How best for them to reach out to you (probably will just be the print reporters).
>
> Thanks and appreciate your support... Randy
>
> Sent from my iPad
>
> Begin forwarded message:
>
> **From:** John Anthony Charles <jcharles@siu.edu>
> **Date:** May 17, 2018 at 4:26:23 PM CDT
> **To:** John Anthony Charles <jcharles@siu.edu>
> **Subject: Statement from SIU System President Randy Dunn**
>
> Please find below a statement from SIU System President Randy Dunn.
>
> **Dr. Dunn will hold a media availability to discuss this statement tomorrow, May 18, 2018 at the SIU System President's Office – The Stone Center on the SIU Carbondale Campus (1400 Douglas Drive) at 11:00 am.**
>
> If you have any questions, please contact me.
>
> <image004.png><image005.jpg>



SOUTHERN ILLINOIS UNIVERSITY
SYSTEM

Contact John Charles

Thursday May 17, 2018

jcharles@siu.edu



Statement from SIU System President Randy J. Dunn in response to a Recent Guest View in The Southern Illinoisan

I want to take this opportunity to respond to the Guest View written by Dr. Kathleen Chwalisz recently published in The Southern Illinoisan which I find to be both misleading and frankly intentionally and grossly misrepresenting the situation.

First, I want to take an opportunity to address what was a mistake on my part in referring to individuals in the Carbondale area who have questioned, as it is their right to do, this process regarding campus budget reallocations with a less than complementary term. I was wrong to characterize them in that way. Many are friends and colleagues and to them, I apologize for how I characterized those who reflexively refused to discuss the issue or engage in a dialogue about it.

To the other matter at hand, Dr. Chwalisz weaves an interesting story in her attempt to discredit my reputation in our community and I want to respond to her allegations:

Chwalisz Claim: Budget-related documents acquired through the Freedom of Information Act show that SIU President Randy Dunn actively concealed from SIUC Chancellor Carlo Montemagno his plan to transfer $5.125 million from the Carbondale to Edwardsville campus.

Chwalisz Claim: Montemagno was never briefed on the reallocation proposal, becoming aware of it with the general public when the April Board of Trustees agenda was posted online on March 30.

Chwalisz Claim: FOIA documents provide evidence that Dunn purposefully kept Montemagno in the dark about the reallocation proposal.

Dunn Response: There was never any concealment from anyone on the Carbondale campus regarding this item for the Board agenda. In fact, there cannot be any concealment because of our Board agenda process. The facts are, campus Chancellors, including Chancellor Montemagno, and senior staff have a conference call that occurs at least three weeks before every Board of Trustees meeting. In this case, for the April 11-12 Board of Trustees meeting, we gathered on March 21 for our usual conference call where we discuss items to be included for discussion at the upcoming Board meeting. Regardless if a Chancellor is present or not on this call (as Chancellor Montemagno was not), his staff was present in my office and on the call and following procedure had background on the items discussed for the upcoming meeting, including the FY 2019 campus budget reallocations.

Additionally, there was another opportunity for the Chancellor to discuss this with me at what has been coined the “Good Friday Ambush.” However the Chancellor cancelled that meeting and never rescheduled – even up until the time of the board meeting twelve days later. During this time period this matter was publically posted with all other Board agenda items, the Chancellor did not reach out to me to discuss the reallocation issue or

any other posted Board agenda items. However, he saw fit to do a blog post on April 4 protesting the proposed board action.

Chwalisz Claim: Randy Dunn's email reveals his contempt for the Carbondale campus and community, as he denigrates us for questioning the rationale, process and timing of the proposed reallocation move.

Dunn Response: Contempt for the Carbondale campus and community? I live here. I worked at SIU Carbondale previously. And when I was asked by the Board of Trustees to apply for this job, we were very happy to be able to return to Southern Illinois and home. Contempt? No, not at all. My wife and I own our home here. We are proud and active members of this community. I think if anyone has been denigrated in this situation, it has been me for doing my job and working for the best interests of all the campuses in the SIU System – which I was hired to do. To say that I have contempt for my neighbors, colleagues, friends and co-workers is insulting and is not worthy of being suggested against someone who shares a long history with this institution.

Chwalisz Claim: In emails and meeting notes, it is apparent that Dunn charged SIUE officials to come up with justification for a manufactured dollar amount — and Board of Trustees Chair Amy Sholar was in on the plan.

Dunn Response: The SIUE campus community asked that this item be put on the board agenda, and the Chair of the Board concurred to include the item on the agenda - as required for all board agenda items. In my role as President of the System, it is my responsibility to ensure that if something is going to be discussed, there should be a fair, intelligent, balanced and thorough presentation of the facts in doing so. I charged the SIUE campus officials to come up with a justification, which is my job to do. To not do so would be to waste the time of the board and to not give them a full picture of what was before them. I was doing the job I was hired to do.

Chwalisz Claim: This tells us the $5 million was an arbitrary amount -- not based on any data, legitimate funding models, or management principles. Dunn fabricated the number for tactical purposes and to lay the groundwork for the system separation legislation — which was announced by the Edwardsville Chancellor immediately following the April Board of Trustees meeting.

Dunn Response: Clearly, if one took the time to listen to the presentation at the April Board of Trustees meeting on Item GG (the proposed initial funding reallocation to SIUE) or to read it, they would understand where the $5 million amount was determined. To suggest that this was done in an attempt to lay the groundwork for system separation legislation is preposterous. If you track my public statements since coming home to SIU, you'll know that I have advocated for public policy discussions on numerous items of importance to this and all public universities. If I believed there should be split of the system, believe me, I would come out and say so in a clear and concise manner and not hide behind an alternate item on the Board's agenda. Neither the Chair or I have the power to write legislation nor demand that legislators introduce it.

Chwalisz Claim: The 60/40 split is an illusion — a lie told so many times, it sounds like truth. How do I know this? During the April 11 board meeting, when questioned by a board member in open session, Dunn admitted there was no documentation that supported the claim of a long-standing 60/40 budget model.

Dunn Response: I have acknowledged there is no written policy directive designating a Carbondale/Edwardsville 60/40 split, but have indicated that it has been an aspirational goal. The point of the matter is that if you look at the historical funding allocation between the two campuses – which when comparing SIU Carbondale and the School of

Medicine to SIUE, is actually 70/30 – and look at where those campuses are now in their operations, a huge disparity exists. That is why SIUE and Metro East community has loudly called for a funding allocation change. That is the issue at the heart of this discussion and to ignore it or to take things out of context in an attempt to hold onto an antiquated way of thinking that because we've always had it, we should always get it, is both shortsighted and imprudent.

It is past time for a discussion on what is an equitable funding allocation. One campus is thriving and one is not. Why not advance the discussion, not the decision, but the discussion, as was done, of making an initial reallocation to the Edwardsville campus to acknowledge their success. As I stated, this was a decision for the Board and my job was to ensure everyone was prepared to have a full discussion so a fair decision could be made.

Chwalisz Claim: While he publicly projects a neutral stance, these FOIA documents reveal that Dunn directed the reallocation ambush and has at least been privy to the separation efforts. He is therefore responsible for key content and strategy aimed at dismantling the SIU system — the organization that he was hired to promote and build.

Dunn Response: I have taken a neutral stance because the Board has not met in open session to direct me or System staff in taking a position on these legislative proposals. And again, if one took the time to listen to the presentation at the April Board of Trustees meeting on Item GG (the proposed initial funding allocation to SIUE) or to read it, they would understand where the $5 million amount was determined. Again, let me be very clear in restating the following: to suggest that this was done in an attempt to lay the groundwork for system separation legislation is preposterous. If you track my public statements since coming home to SIU, you'll know that I have advocated for public policy discussions on numerous items of importance. If I believed there should be split of the system, believe me, I would come out and say so in a clear and concise manner and not hide behind an alternate item on the Board's agenda.

And why would I advocate to eliminate the SIU System which would eliminate the capstone job that the Board of Trustees asked me to come home for? If I want to leave SIU, I'll resign or retire; it would be ridiculous to make up some elaborate plan to blow up the system as I leave. I love SIU too much to do that.

Chwalisz Claim: As a system, SIU is stronger, has a greater voice, further reach, and a more comprehensive mission. President Dunn and Chairperson Sholar know this, yet they have abused the public's trust and undermined the system to serve their own interests. SIU and Southern Illinois should not abide such betrayal.

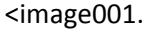
Dunn Response: If SIU is going to be a system, it needs to have a leader who thinks and acts in the best interest of the system and is willing to lead us in discussions on issues that are of importance to each campus - even if one part of the system doesn't agree.

It is important to remember that Dr. Chwalisz letter is written from the perspective of an SIU Carbondale campus member. What her argument fails to consider, despite the fact that she acknowledges the importance of the SIU System, is that if you claim to be part of that System, you have to have respect for all parts of it. While she and others would have preferred for me to take an SIUC-centric view of this situation, it would have been irresponsible for me to ignore the tremendous pressure that has been building – for years – on the SIUE campus and in the Metro East for a greater share of state dollars for that campus. The fact that for Fall 2018 SIUE is estimated to become the larger campus with more students (and potentially up to one thousand more *new* students) and the legacy of Carbondale's need for a $35 million loan from Edwardsville only increased the public

pressure to have this discussion. We needed to address it to show a good faith effort – for the very first time – that a Board Chair and President were willing to start the funding reallocation discussion.

# # #

John Charles | Director of Government & Public Affairs
Southern Illinois University System
520 S. 2nd St., Ste 2-110 | Springfield, IL 62701
(217) 545-8080 | jcharles@siu.edu



From: Randy J Dunn
Sent: Thursday, May 17, 2018 9:02 PM
To: Amy Sholar
Subject: Re: Statement from SIU System President Randy Dunn

Got it and good deal. Thank you...

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: Amy Sholar [redacted]
Date: 5/17/18 7:02 PM (GMT-06:00)
To: Randy J Dunn <rdunn@siu.edu>
Cc: John Anthony Charles <jcharles@siu.edu>
Subject: Re: Statement from SIU System President Randy Dunn

Give them my office number. I will answer calls directly or my office will relay any message to my cell. Happy to do so.

Amy

Sent from my iPhone

On May 17, 2018, at 6:50 PM, Randy J Dunn <rdunn@siu.edu> wrote:

> Wanted to make sure you had the statement below. Doing a press avail tomorrow, as you will see. If (when) reporters ask, as I'm guessing they will...do you want us to share your email or work phone or something else? How best for them to reach out to you (probably will just be the print reporters).
>
> Thanks and appreciate your support... Randy
>
> Sent from my iPad
>
> Begin forwarded message:
>
> > **From:** John Anthony Charles <jcharles@siu.edu>
> > **Date:** May 17, 2018 at 4:26:23 PM CDT
> > **To:** John Anthony Charles <jcharles@siu.edu>
> > **Subject: Statement from SIU System President Randy Dunn**
> >
> > Please find below a statement from SIU System President Randy Dunn.

Dr. Dunn will hold a media availability to discuss this statement tomorrow, May 18, 2018 at the SIU System President's Office – The Stone Center on the SIU Carbondale Campus (1400 Douglas Drive) at 11:00 am.

If you have any questions, please contact me.

<image004.png><image005.jpg>

<image009.png>

SOUTHERN ILLINOIS UNIVERSITY SYSTEM
Thursday May 17, 2018

Contact John Charles
jcharles@siu.edu

<image009.png>

Statement from SIU System President Randy J. Dunn in response to a Recent Guest View in The Southern Illinoisan

I want to take this opportunity to respond to the Guest View written by Dr. Kathleen Chwalisz recently published in The Southern Illinoisan which I find to be both misleading and frankly intentionally and grossly misrepresenting the situation.

First, I want to take an opportunity to address what was a mistake on my part in referring to individuals in the Carbondale area who have questioned, as it is their right to do, this process regarding campus budget reallocations with a less than complementary term. I was wrong to characterize them in that way. Many are friends and colleagues and to them, I apologize for how I characterized those who reflexively refused to discuss the issue or engage in a dialogue about it.

To the other matter at hand, Dr. Chwalisz weaves an interesting story in her attempt to discredit my reputation in our community and I want to respond to her allegations:

Chwalisz Claim: Budget-related documents acquired through the Freedom of Information Act show that SIU President Randy Dunn actively concealed from SIUC Chancellor Carlo Montemagno his plan to transfer $5.125 million from the Carbondale to Edwardsville campus.

Chwalisz Claim: Montemagno was never briefed on the reallocation proposal, becoming aware of it with the general public when the April Board of Trustees agenda was posted online on March 30.

Chwalisz Claim: FOIA documents provide evidence that Dunn purposefully kept Montemagno in the dark about the reallocation proposal.

Dunn Response: There was never any concealment from anyone on the Carbondale campus regarding this item for the Board agenda. In fact, there cannot be any concealment because of our Board agenda process. The facts are, campus Chancellors, including Chancellor Montemagno, and senior staff have a conference call that occurs at least three weeks before every Board of Trustees meeting. In this case, for the April 11-12 Board of Trustees meeting, we gathered on March 21 for our usual conference call where we discuss items to be included for discussion at the upcoming Board meeting. Regardless if a Chancellor is present or not on this call (as Chancellor Montemagno was not), his staff was present in my office and on the call and following procedure had background on the items discussed for the upcoming meeting, including the FY 2019 campus budget reallocations.

Additionally, there was another opportunity for the Chancellor to discuss this with me at what has been coined the "Good Friday Ambush." However the Chancellor cancelled that meeting and never rescheduled – even up until the time of the board meeting twelve days later. During this time period this matter was publically posted with all other Board agenda items, the Chancellor did not reach out to me to discuss the reallocation issue or any other posted Board agenda items. However, he saw fit to do a blog post on April 4 protesting the proposed board action.

Chwalisz Claim: Randy Dunn's email reveals his contempt for the Carbondale campus and community, as he denigrates us for questioning the rationale, process and timing of the proposed reallocation move.

Dunn Response: Contempt for the Carbondale campus and community? I live here. I worked at SIU Carbondale previously. And when I was asked by the Board of Trustees to apply for this job, we were very happy to be able to return to Southern Illinois and home. Contempt? No, not at all. My wife and I own our home here. We are proud and active members of this community. I think if anyone has been denigrated in this situation, it has been me for doing my job and working for the best interests of all the campuses in the SIU System – which I was hired to do. To say that I have contempt for my neighbors, colleagues, friends and co-workers is insulting and is not worthy of being suggested against someone who shares a long history with this institution.

Chwalisz Claim: In emails and meeting notes, it is apparent that Dunn charged SIUE officials to come up with justification for a manufactured dollar amount — and Board of Trustees Chair Amy Sholar was in on the plan.

Dunn Response: The SIUE campus community asked that this item be put on the board agenda, and the Chair of the Board concurred to include the item on the agenda - as required for all board agenda items. In my role as President of the System, it is my responsibility to ensure that if something is going to be discussed, there should be a fair, intelligent, balanced and thorough presentation of the facts in doing so. I charged the SIUE campus officials to come up with a justification, which is my job to do. To not do so would be to waste the time of the board and to not give them a full picture of what was before them. I was doing the job I was hired to do.

Chwalisz Claim: This tells us the $5 million was an arbitrary amount -- not based on any data, legitimate funding models, or management principles. Dunn fabricated the number for tactical purposes and to lay the groundwork for the system separation legislation — which was announced by the Edwardsville Chancellor immediately following the April Board of Trustees meeting.

Dunn Response: Clearly, if one took the time to listen to the presentation at the April Board of Trustees meeting on Item GG (the proposed initial funding reallocation to SIUE) or to read it, they would understand where the $5 million amount was determined. To suggest that this was done in an attempt to lay the groundwork for system separation legislation is preposterous. If you track my public statements since coming home to SIU, you'll know that I have advocated for public policy discussions on numerous items of importance to this and all public universities. If I believed there should be split of the system, believe me, I would come out and say so in a clear and concise manner and not hide behind an alternate item on the Board's agenda. Neither the Chair or I have the power to write legislation nor demand that legislators introduce it.

Chwalisz Claim: The 60/40 split is an illusion — a lie told so many times, it sounds like truth. How do I know this? During the April 11 board meeting, when questioned by a board member in open session, Dunn admitted there was no documentation that supported the claim of a long-standing 60/40 budget model.

Dunn Response: I have acknowledged there is no written policy directive designating a Carbondale/Edwardsville 60/40 split, but have indicated that it has been an aspirational goal. The point of the matter is that if you look at the historical funding allocation between the two campuses – which when comparing SIU Carbondale and the School of Medicine to SIUE, is actually 70/30 – and look at where those campuses are now in their operations, a huge disparity exists. That is why SIUE and Metro East community has loudly called for a funding allocation change. That is the issue at the heart of this discussion and to ignore it or to take things out of context in an attempt to hold onto an antiquated way of thinking that because we've always had it, we should always get it, is both shortsighted and imprudent.

It is past time for a discussion on what is an equitable funding allocation. One campus is thriving and one is not. Why not advance the discussion, not the decision, but the discussion, as was done, of making an initial reallocation to the Edwardsville campus to acknowledge their success. As I stated, this was a decision for the Board and my job was to ensure everyone was prepared to have a full discussion so a fair decision could be made.

Chwalisz Claim: While he publicly projects a neutral stance, these FOIA documents reveal that Dunn directed the reallocation ambush and has at least been privy to the separation efforts. He is therefore responsible for key content and strategy aimed at dismantling the SIU system — the organization that he was hired to promote and build.

Dunn Response: I have taken a neutral stance because the Board has not met in open session to direct me or System staff in taking a position on these legislative proposals. And again, if one took the time to listen to the presentation at the April Board of Trustees meeting on Item GG (the proposed initial funding allocation to SIUE) or to read it, they would understand where the $5 million amount was determined. Again, let me be very clear in restating the following: to suggest that this was done in an attempt to lay the groundwork for system separation legislation is preposterous. If you track my public statements since coming home to SIU, you'll know that I have advocated for public policy discussions on numerous items of importance. If I believed there should be split of the system, believe me, I would come out and say so in a clear and concise manner and not hide behind an alternate item on the Board's agenda.

And why would I advocate to eliminate the SIU System which would eliminate the capstone job that the Board of Trustees asked me to come home for? If I want to leave SIU, I'll resign or retire; it would be ridiculous to make up some elaborate plan to blow up the system as I leave. I love SIU too much to do that.

Chwalisz Claim: As a system, SIU is stronger, has a greater voice, further reach, and a more comprehensive mission. President Dunn and Chairperson Sholar know this, yet they have abused the public's trust and undermined the system to serve their own interests. SIU and Southern Illinois should not abide such betrayal.

Dunn Response: If SIU is going to be a system, it needs to have a leader who thinks and acts in the best interest of the system and is willing to lead us in discussions on issues that are of importance to each campus - even if one part of the system doesn't agree.

It is important to remember that Dr. Chwalisz letter is written from the perspective of an SIU Carbondale campus member. What her argument fails to consider, despite the fact that she acknowledges the importance of the SIU System, is that if you claim to be part of that System, you have to have respect for all parts of it. While she and others would have preferred for me to take an SIUC-centric view of this situation, it would have been irresponsible for me to ignore the tremendous pressure that has been building – for years – on the SIUE campus and in the Metro East for a greater share of state dollars for that campus. The fact that for Fall 2018 SIUE is estimated to become the larger campus with more students (and potentially up to one thousand more *new* students) and the legacy of Carbondale's need for a $35 million loan from Edwardsville only increased the public pressure to have this discussion. We needed to address it to show a good faith effort – for the very first time – that a Board Chair and President were willing to start the funding reallocation discussion.

# # #

John Charles | Director of Government & Public Affairs
Southern Illinois University System
520 S. 2nd St., Ste 2-110 | Springfield, IL 62701
(217) 545-8080 | jcharles@siu.edu

<image001.png>

From: Randy J Dunn
Sent: Tuesday, April 10, 2018 5:07 PM
To: Pembrook, Randall
Cc: John Charles (jcharles@siu.edu)
Subject: RE: local politicians

Go ahead and start touching base with Jay directly—see if you can get a read on when the bill will be filed, etc. You have freedom to come out in support since Carlo went well off the reservation by going on public record repeatedly to decry the reallocation. Full-on for you too, now. Even if the bill is not yet in the House hopper by Thursday afternoon or Friday, if you get Jay's concurrence to say that is exactly what he's going to do, then you can report that at least. You are free to work to get it as specific as you possibly can for the messaging that needs to take place.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Tuesday, April 10, 2018 4:58 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: RE: local politicians

I think there will be a huge difference on our campus regarding the angst, anger, despair between "The vote was no. We'll try to explore other options" vs. "The vote was no. A bill has been filed in the House by Jay Hoffman. Please work to support the bill by contacting your legislators." I was REALLY hoping for something specific to tell people on Thursday.

RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Tuesday, April 10, 2018 2:04 PM
To: Pembrook, Randall <rpembro@siue.edu>
Subject: RE: local politicians

Just the state House members (Bristow, Stuart, Greenwood, Hoffman) and now Haine and Manar should as well. JC was to loop in Clayborne.

I know of no one at your local level. My gut tells me to wait just b/c we don't know timing for Jay. I assume he ran into no problem with bill drafting, informing Speaker (Jay's an assistant majority leader), etc., but you may want to just wait til it's out there and then tell the world to get on board.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office

618.536.3404 I Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Tuesday, April 10, 2018 1:55 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: local politicians

Do other local politicians know about Jay's upcoming action? If so, do we know if they are supportive? If not, should we give them a heads up?

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

From: Pembrook, Randall <rpembro@siue.edu>
Sent: Tuesday, April 10, 2018 5:09 PM
To: Randy J Dunn
Subject: RE: local politicians

Thanks. That will help. I'll contact Jay tomorrow.

RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Tuesday, April 10, 2018 5:07 PM
To: Pembrook, Randall <rpembro@siue.edu>
Cc: John Anthony Charles <jcharles@siu.edu>
Subject: RE: local politicians

Go ahead and start touching base with Jay directly—see if you can get a read on when the bill will be filed, etc. You have freedom to come out in support since Carlo went well off the reservation by going on public record repeatedly to decry the reallocation. Full-on for you too, now. Even if the bill is not yet in the House hopper by Thursday afternoon or Friday, if you get Jay's concurrence to say that is exactly what he's going to do, then you can report that at least. You are free to work to get it as specific as you possibly can for the messaging that needs to take place.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Tuesday, April 10, 2018 4:58 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: RE: local politicians

I think there will be a huge difference on our campus regarding the angst, anger, despair between "The vote was no. We'll try to explore other options" vs. "The vote was no. A bill has been filed in the House by Jay Hoffman. Please work to support the bill by contacting your legislators." I was REALLY hoping for something specific to tell people on Thursday.

RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Tuesday, April 10, 2018 2:04 PM
To: Pembrook, Randall <rpembro@siue.edu>
Subject: RE: local politicians

Just the state House members (Bristow, Stuart, Greenwood, Hoffman) and now Haine and Manar should as well. JC was to loop in Clayborne.

I know of no one at your local level. My gut tells me to wait just b/c we don't know timing for Jay. I assume he ran into no problem with bill drafting, informing Speaker (Jay's an assistant majority leader), etc., but you may want to just wait til it's out there and then tell the world to get on board.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Tuesday, April 10, 2018 1:55 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: local politicians

Do other local politicians know about Jay's upcoming action? If so, do we know if they are supportive? If not, should we give them a heads up?

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

From: John Anthony Charles <jcharles@siu.edu>
Sent: Tuesday, April 10, 2018 5:17 PM
To: Randy J Dunn
Cc: Pembrook, Randall
Subject: Re: local politicians

Staff will be working on the bill. We printed it off today. It is a 121 page technical mess of separating everything out. Not a simple Carbondale you go your way, Edwardsville you go yours. The SIU System is very intertwined in state government.

Not sure how quickly this thing can get done. Best bet may be Jay acknowledging he's going to be advancing the bill. Still trying to get their release. Waiting in Committee to get a chance to speak to Manar. Still need to get Clayborne. Will do that before leaving in the morning.

Sent from my iPhone

On Apr 10, 2018, at 5:06 PM, Randy J Dunn <rdunn@siu.edu> wrote:

> Go ahead and start touching base with Jay directly—see if you can get a read on when the bill will be filed, etc. You have freedom to come out in support since Carlo went well off the reservation by going on public record repeatedly to decry the reallocation. Full-on for you too, now. Even if the bill is not yet in the House hopper by Thursday afternoon or Friday, if you get Jay's concurrence to say that is exactly what he's going to do, then you can report that at least. You are free to work to get it as specific as you possibly can for the messaging that needs to take place.
>
> RANDY J. DUNN, PRESIDENT
> SOUTHERN ILLINOIS UNIVERSITY SYSTEM
> 618.536.3471 l Office
> 618.536.3404 l Fax
>
> <image001.gif>
>
> ---
>
> **From:** Pembrook, Randall [mailto:rpembro@siue.edu]
> **Sent:** Tuesday, April 10, 2018 4:58 PM
> **To:** Randy J Dunn <rdunn@siu.edu>
> **Subject:** RE: local politicians
>
> I think there will be a huge difference on our campus regarding the angst, anger, despair between "The vote was no. We'll try to explore other options" vs. "The vote was no. A bill has been filed in the House by Jay Hoffman. Please work to support the bill by contacting your legislators." I was REALLY hoping for something specific to tell people on Thursday.
>
> RP
>
> ---
>
> **From:** Randy J Dunn <rdunn@siu.edu>
> **Sent:** Tuesday, April 10, 2018 2:04 PM
> **To:** Pembrook, Randall <rpembro@siue.edu>
> **Subject:** RE: local politicians

Just the state House members (Bristow, Stuart, Greenwood, Hoffman) and now Haine and Manar should as well. JC was to loop in Clayborne.

I know of no one at your local level. My gut tells me to wait just b/c we don't know timing for Jay. I assume he ran into no problem with bill drafting, informing Speaker (Jay's an assistant majority leader), etc., but you may want to just wait til it's out there and then tell the world to get on board.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

<image001.gif>

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Tuesday, April 10, 2018 1:55 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: local politicians

Do other local politicians know about Jay's upcoming action? If so, do we know if they are supportive? If not, should we give them a heads up?

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

<image002.jpg>

From: Pembrook, Randall <rpembro@siue.edu>
Sent: Wednesday, April 11, 2018 6:47 AM
To: Randy J Dunn
Subject: campus message draft
Attachments: campusmessge41218.docx

I will talk with Representative Hoffman's office today to make sure about an announcement and timing. I am attaching a draft of what could go out tomorrow afternoon assuming the reallocation proposal doesn't pass.

Obviously, if Representative Hoffman isn't comfortable with the timing, we will alter that part of the message. I'm trying to think of what could substitute for that section if he isn't ready to roll out.

Assuming he is, are you OK with the statement that you, Amy, Shirley and the General are supportive of the proposal? Are you OK with the statement that you four are supportive of the Hoffman amendment? Do I need to share this with the other three to see if folks are OK or have you already had those conversations?

Apparently, Representative Bost (or his office) wants to talk with Amy and me tomorrow afternoon to try and patch things up. If this message goes out before that conversation, it would certainly make for lively conversation with him…….

Should be an interesting two days!

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481



Subject Line: Reallocation Proposal

Friends,

Thank you once again for all that you do to make SIUE such a dynamic University. This is underlined by our standing as the fastest growing public institution in Illinois during the past 20 years, our annual position on the President's Higher Education Community Service Honor Roll, the fact that the National Science Foundation has ranked SIUE second for federal research and development expenditures among all Carnegie master's large, primarily residential universities, and our history of providing affordably excellent education.

In order to continue to support your efforts and continue SIUE's positive momentum and growth, we took what we consider to be a thoughtful and logical reallocation proposal regarding state funding to the SIU Board of Trustees as recognition of SIUE's progress. This proposal drew strong support from President Randy Dunn, Board of Trustees Chair Amy Sholar, and Trustees Shirley Portwood and Randall Thomas. They all firmly believe that the time for an updated reallocation model of funding between the Edwardsville and Carbondale campuses has arrived.

This afternoon at the regularly scheduled board meeting in Carbondale, the vote was deadlocked at 4-4. That means that at this time, no reallocation will result from this process.

We believe the SIU System is stalled and that simply is not fair to this campus. We recognize that SIUC has its budget challenges, but those challenges should not impede the progress of SIUE which depends, in part, on an equitable distribution of the state allocation. The time has come for SIUE to capitalize upon its strengths and potential to create a new era.

This afternoon, State Representative jay Hoffman (D, 113th), who represents SIUE's district, will introduce an amendment that would dissolve the SIU System and create an independent university in Edwardsville. This amendment has the support of President Dunn, Chair Sholar, and Trustees Portwood and Thomas. We ardently believe the time has arrived to declare this status.

I hope SIUE will rally in support of this amendment. We are moving in the right direction. There will be many questions such as: What would be our name? Will the proposed legislation receive support? What state allocation would SIUE receive as an independent institution? I'm sure you can think of many others. We will work through those together. If you have questions or thoughts on this matter, please let me know.

I appreciate your support on this momentous decision. Thank you for your service to SIUE.

Randy Pembrook, Chancellor

From: Faith Yvette Miller <fymbags@siu.edu>
Sent: Wednesday, April 11, 2018 12:06 PM
To: Randy J Dunn
Subject: Editorial: SIU is on life support, what happens if the board pulls the plug? – Daily Egyptian

Dr. Dunn:

Hope all is well! Alumni are gravely CONCERNED! How accurate is this report!

Faith
https://dailyegyptian.com/81746/opinion/editorial-siu-is-on-life-support-what-happens-if-the-board-pulls-the-plug/

Editorial: SIU is on life support, what happens if the board pulls the plug?

The Daily Egyptian Editorial Board



SIU Carbondale in its glory days had peak enrollment of more than 24,000 students and was considered the proud flagship campus of the Southern Illinois University System.

Today, the university has a dwindling enrollment of 13,346 students, low morale, lack of school spirit and a loss of its own identity.

The chancellor’s reorganization has left a complete lack of clarity and has created a void of understanding between students and faculty by delivering reorganization content in academic jargon.

Since 2000 the university has seen nine different chancellors, four of which were interim, emphasizing a lack of stability in the most important leadership role.

How can a chancellor advance an institution they are supposed to lead if the university is often used as a stepping stone to a bigger paycheck?

The last chancellor in a permanent position before Chancellor Carlo Montemagno was Rita Cheng; she left after only four years to become president at Northern Arizona University.

SIU is stuck with a chancellor who sits in his ivory tower updating a blog in an attempt to justify his decisions and enthusiasm for SIU — only interacting with students if it is part of his PR campaign to spin his reorganization plan in a positive light.

How did the university that has hosted a United States president, the secretary general of the United Nations and the university whose students participated in protests during the Vietnam war come to such a demise?

The former jewel of southern Illinois is now at risk of losing its essential funding with a potential state allocation shift to its sister campus at Edwardsville.

At the hand of Illinois Governor Bruce Rauner, a knife was stabbed into the state's higher education system and as the state faced a budget impasse – politicians in Springfield twisted that knife bit by bit over the span of three years.

A common argument made is that SIU Edwardsville "saved" the Carbondale campus from its demise with a loan of $35 million last May.

The university paid back the loan to Edwardsville in July 2017, according to university spokeswoman Rae Goldsmith.

The Edwardsville campus relied heavily on the Carbondale campus for support during the years of growth into the successful university it is today.

In 1956, the original goal of the SIU Board of Trustees on the expansion campus was to make an accelerated provision for higher education facilities in the Metro-East as quickly as state funding became available.

The haste in expanding the university to serve the St. Louis area during the '50s is often forgotten.

When the Southwestern Illinois Council for Higher Education executive committee and the SIU Board of Trustees agreed to expand the reach of SIU to the metro-east community, it is certain that it was never expected the expansion of the campus would attempt to take over as the flagship.

The proposed shift of approximately $5.1 million dollars in state funds is only the beginning of SIU Carbondale's death by a thousand cuts.

A death that could end in Edwardsville receiving $23.3 million in state funding over four years, which would previously have been allocated to the Carbondale campus.

As Montemagno stated in his blog, if the funding shift is approved, Carbondale's financial recovery and stability would be compromised — the shift in funds being equivalent to the layoff of 110 faculty and staff, and would take more than $39 million from the local economy.

What does this look like for the Carbondale campus and the southern Illinois region as a whole?

If enrollment continues to decline and funds continue to be shifted, the towers won't be the only desolate buildings in the foreseeable future.

The university, which has been an economic catalyst — adding thousands of students every year to the local economy — would turn into a community college that could potentially only serve the remaining blue collar families left in southern Illinois.

Other students will flee to surrounding out-of-state universities, paying less and receiving more than what SIU could now offer them.

The university turning into a community college would result in the loss of diverse and educated academics which add to Carbondale's unique and diverse culture.

While the outcome may look bleak, there are various things that set SIU and southern Illinois apart from your average midwest university and region.

We're located in some of the most scenic land in the state, with the heart of Shawnee Forest only minutes away from the university.

For now, the Carbondale community sustains the local economy of artisans, chefs, musicians and businesses which add to Carbondale's rich culture.

The beloved local breakfast and pizza spots students and the community enjoy will not survive if the university continues to be depleted of resources and students.

The Carbondale campus provides a window to the world for the locals. Losing the university will inevitably close the window to Carbondale's diverse culture and opportunity for students and the community.

Before approving the funding shift of approximately $5.1 million dollars, the Board of Trustees should consider what SIUC and its unique community has generated.

SIU offers hundreds of academic programs and research opportunities at all levels — bachelors, masters and doctorate programs.

There aren't many universities where you can dive into research your freshman year and create substantive work in your field.

Our alumni have reached success across the country and internationally.

Jackie Spinner, former Washington Post reporter, attended the SIU School of Journalism and covered the war in Iraq after her time at SIU.

Darryl Jones, the bassist for the Rolling Stones, attended our beloved alma mater and received his bachelor's degree in political science and a masters degree in higher education.

Curt Jones, the creator of Dippin Dots, Melissa McCarthy, famous for her roles in the Gilmore Girls and Saturday Night Live, Walt Frazier, former NBA player — the list goes on and on.

If the SIU Board of Trustees gives up on our university, the Carbondale campus will die — and with that, so will the community that many call their home.

Do not let Edwardsville gain a name through the death of Carbondale.

The Daily Egyptian Editorial Board can be reached at editor@dailyegyptian.com or on twitter @dailyegyptian.

To stay up to date with all your southern Illinois news, follow the Daily Egyptian on Facebook and Twitter.

Faith Y. Miller, RDH, MSEd
Associate Professor, Director
Dental Hygiene Program
1365 Douglas Drive, MC 6615
Southern Illinois University
Carbondale, IL 62901
Office: 618.453.8880
Fax: 618.453.7020
fymbags@siu.edu

From: Pembrook, Randall <rpembro@siue.edu>
Sent: Wednesday, April 11, 2018 10:47 AM
To: Randy J Dunn;McIlhagga, Douglas
Subject: Latest version for tomorrow
Attachments: campusmessge41218.docx

I have spoken with Jay Hoffman and Katie Stuart who are OK with the attached, edited release. I will check with Monica and LaToya before tomorrow to see if they are OK on having their names attached.

If you have additional thoughts, let me know.

Thanks.

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

Subject Line: Reallocation Proposal

Friends,

Thank you once again for all that you do to make SIUE such a dynamic University. This is underlined by our standing as the fastest growing public institution in Illinois during the past 20 years, our annual position on the President's Higher Education Community Service Honor Roll, the fact that the National Science Foundation has ranked SIUE second for federal research and development expenditures among all Carnegie master's large, primarily residential universities, and our history of providing affordably excellent education.

In order to continue to support your efforts and continue SIUE's positive momentum and growth, we took what we consider to be a thoughtful, moderated reallocation proposal regarding state funding to the SIU Board of Trustees as recognition of SIUE's progress. This proposal drew strong support from President Randy Dunn, Board of Trustees Chair Amy Sholar, and Trustees Shirley Portwood, Randall Thomas, and Student Trustee Luke Jansen. They all firmly believe that the time for an updated reallocation model of funding between the Edwardsville and Carbondale campuses has arrived.

This afternoon at the regularly scheduled board meeting in Carbondale, the vote was deadlocked at 4-4. That means that at this time, no reallocation will result from this process.

We believe this vote indicates that the SIU System is stalled in its present configuration and the situation simply is not fair to this campus. We recognize that SIUC has its budget challenges, but those challenges should not impede the progress of SIUE which depends, in part, on an equitable distribution of the state allocation. The time has come for SIUE to capitalize upon its strengths and potential to create a new era.

Very soon, State Representative Jay Hoffman (D, 113th), who represents SIUE's district, will introduce an amendment that would create separate institutions at Carbondale and Edwardsville, each with its own board. This would also shift the current allocation conversation from the SIU Board of Trustees to the Illinois legislature. We appreciate the actions of local legislators including Katie Stuart, Monica Bristow and LaToya Greenwood who support the legislation. We ardently believe the time has arrived for this move.

I hope SIUE will rally in support of this amendment. We are moving in the right direction. There will be many questions such as: Will the proposed legislation receive support? When would the change occur? What state allocation would SIUE receive as an independent institution? I'm sure you can think of many others. We will work through those together. If you have questions or thoughts on this matter, please let me know.

I appreciate your support on this momentous decision. Thank you for your service to SIUE.

Randy Pembrook, Chancellor

From: McIlhagga, Douglas <dmcilha@siue.edu>
Sent: Wednesday, April 11, 2018 12:17 PM
To: John Anthony Charles;Pembrook, Randall
Cc: Randy J Dunn
Subject: Re: Latest version for tomorrow
Attachments: Campus Messge_4-12-18-REV.docx

John,

The latest version is attached.

Let me know if you need anything else, thanks,

Doug Mc

Doug McIlhagga
Executive Director
University Marketing & Communications
Southern Illinois University Edwardsville
Box 1027
Edwardsville, IL 62026
Office: 618-650-5600
Cell: 314-402-8655

From: John Charles <jcharles@siu.edu>
Date: Wednesday, April 11, 2018 at 12:14 PM
To: Microsoft Office User <rpembro@siue.edu>
Cc: Randy J Dunn <rdunn@siu.edu>, Microsoft Office User <dmcilha@siue.edu>
Subject: Re: Latest version for tomorrow

Didn't get the original. Can somebody share?

Sent from my iPhone

On Apr 11, 2018, at 11:18 AM, Pembrook, Randall <rpembro@siue.edu> wrote:

> Doug,
>
> Please include the changes indicated by President Dunn.
>
> Thanks.
>
> RP
>
> ---
>
> **From:** Randy J Dunn <rdunn@siu.edu>
> **Sent:** Wednesday, April 11, 2018 10:58 AM
> **To:** Pembrook, Randall <rpembro@siue.edu>; McIlhagga, Douglas <dmcilha@siue.edu>

Cc: John Anthony Charles <jcharles@siu.edu>
Subject: RE: Latest version for tomorrow

I like it. I would take out the reference to (D-113th) on Jay. No need...he's the state rep for SIUE...that's enough. Which said: Would also word the clause this way: "...and whose district covers (or represents) SIUE." Switches it up, or something close to that.

Good to go and would push it out tomorrow to all SIUE users just as soon as the meeting concludes. Also to SIUEF board, SIUE AA board, to civic/community leaders...with a short cover or transmittal note maybe, like from Alan/Bev, Rachel, you, whomever.

Strap in buddy!

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 l Office
618.536.3404 l Fax

<image001.gif>

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Wednesday, April 11, 2018 10:47 AM
To: Randy J Dunn <rdunn@siu.edu>; McIlhagga, Douglas <dmcilha@siue.edu>
Subject: Latest version for tomorrow

I have spoken with Jay Hoffman and Katie Stuart who are OK with the attached, edited release. I will check with Monica and LaToya before tomorrow to see if they are OK on having their names attached.

If you have additional thoughts, let me know.

Thanks.

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

<image002.jpg>

Subject Line: Reallocation Proposal

Friends,

Thank you once again for all that you do to make SIUE such a dynamic University. This is underlined by our standing as the fastest growing public institution in Illinois during the past 20 years, our annual position on the President's Higher Education Community Service Honor Roll, the fact that the National Science Foundation has ranked SIUE second for federal research and development expenditures among all Carnegie master's large, primarily residential universities, and our history of providing affordably excellent education.

In order to continue to support your efforts and continue SIUE's positive momentum and growth, we took what we consider to be a thoughtful, moderated reallocation proposal regarding state funding to the SIU Board of Trustees as recognition of SIUE's progress. This proposal drew strong support from President Randy Dunn, Board of Trustees Chair Amy Sholar, and Trustees Shirley Portwood and Randall Thomas, and Student Trustee Luke Jansen. They all firmly believe that the time for an updated reallocation model of funding between the Edwardsville and Carbondale campuses has arrived.

This afternoon at the regularly scheduled board meeting in Carbondale, the vote was deadlocked at 4-4. That means that at this time, no reallocation will result from this process.

We believe this vote indicates that the SIU System is stalled in its present configuration and the situation simply is not fair to this campus. We recognize that SIUC has its budget challenges, but those challenges should not impede the progress of SIUE which depends, in part, on an equitable distribution of the state allocation. The time has come for SIUE to capitalize upon its strengths and potential to create a new era.

Very soon, State Representative Jay Hoffman, whose district represents SIUE, will introduce an amendment that would create separate institutions at Carbondale and Edwardsville, each with its own board. This would also shift the current allocation conversation from the SIU Board of Trustees to the Illinois legislature. We appreciate the actions of local legislators including Katie Stuart, Monica Bristow and LaToya Greenwood who support the legislation. We ardently believe the time has arrived for this move.

I hope SIUE will rally in support of this amendment. We are moving in the right direction. There will be many questions such as: Will the proposed legislation receive support? When would the change occur? What state allocation would SIUE receive as an independent institution? I'm sure you can think of many others. We will work through those together. If you have questions or thoughts on this matter, please let me know.

I appreciate your support on this momentous decision. Thank you for your service to SIUE.

Randy Pembrook, Chancellor

From: announce-bounces@lists.siue.edu on behalf of Pembrook, Randall <rpembro@siue.edu>
Sent: Thursday, April 12, 2018 2:23 PM
To: announce@lists.siue.edu
Subject: Reallocation Proposal
Attachments: ATT00001.txt

Friends,

Thank you once again for all that you do to make SIUE such a dynamic University. This is underlined by our standing as the fastest growing public institution in Illinois during the past 20 years, our annual position on the President's Higher Education Community Service Honor Roll, the fact that the National Science Foundation has ranked SIUE second for federal research and development expenditures among all Carnegie master's large, primarily residential universities, and our history of providing affordably excellent education.

In order to continue to support your efforts and continue SIUE's positive momentum and growth, we took what we consider to be a thoughtful, moderated reallocation proposal regarding state funding to the SIU Board of Trustees as recognition of SIUE's progress. This proposal drew support from President Randy Dunn and from the three Metro East trustees, Amy Sholar, Shirley Portwood, and Luke Jansen. They all firmly believe that the time for an updated reallocation model of funding between the Edwardsville and Carbondale campuses has arrived.

This afternoon at the regularly scheduled board meeting in Carbondale, the vote was 3-4 with one abstention, and the proposal did not pass. Support was expressed for bringing in a consultant to review the allocation model. This will occur in 2018-2019. Many Trustees stated that they thought SIUE should receive additional funding (i.e., "a bigger piece of the pie") and their confidence was high that we would accomplish great things at SIUE with additional funding. But, at this time, no immediate reallocation will result from this proposal.

We recognize that SIUC has its budget challenges, but those challenges should not impede the progress of SIUE which depends, in part, on an equitable distribution of the state allocation. The time has come for SIUE to capitalize upon its strengths and potential to create a new era, something that has been recognized by our legislators.

Very soon, State Representative Jay Hoffman, who represents SIUE's district, will introduce legislation that would create separate Trustee boards at Carbondale and Edwardsville. The legislation would also shift the current allocation conversation from the SIU Board of Trustees to the Illinois legislature. We appreciate the actions of our local legislators, including Katie Stuart, Monica Bristow, and LaToya Greenwood who support the legislation, and look forward to reviewing the specifics of Representative Hoffman's proposal.

Thank you to all who submitted support letters and to those who traveled to Carbondale to speak to the Board. Stay tuned!



Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026

618-650-2477



From: Cavanaugh, Anne <acavana@siue.edu>
Sent: Thursday, April 12, 2018 2:39 PM
To: Sherry Baker[redacted];Michael Butler[redacted];Randy J Dunn;Byron Farrell;Elizabeth "Beth" Frattura[redacted];Bev George;Glenn, Andrew;Ed Grady[redacted];Al Hagemann;[redacted];Jennifer Hertel[redacted];Willis Hill[redacted];Tom Holloway[redacted];Mary Kane[redacted];Kevin Kaufhold[redacted];Keith Kehrer;Walt Knepper[redacted];Larry R. Lexow[redacted];Steven McRae[redacted];Kevin G. Nicol[redacted];John E. Oeltjen[redacted];Chad M. Opel;Pembrook, Randall;Lendell A. Phelps, Jr.[redacted];Portwood, Shirley;Charles Reifsteck;Neal W. Roller[redacted];Roller, Neal;Kevin Rust;Kevin Rust[redacted];John Schmidt[redacted];Mark Shashek;John Simmons[redacted];Stack, Rachel;Duane O. Steiner[redacted];Albert Suguitan;Dennis Terry[redacted];Michael N. (Mike) Wenzel[redacted]
Cc: Paula Keith;Denise Hudgens[redacted];Tammy Katich[redacted];[redacted];Graf Moffett, Grete;Roger Lewis[redacted];Cavanaugh, Anne
Subject: from Bev George, SIUE Foundation Board President - SIUE Seeks to Leave SIU System
Attachments: ATT00001.txt

Dear Fellow Foundation Board Members,

I wanted you to be the first to know that Southern Illinois University Edwardsville seeks to leave the SIU System. The email below explains the details from Chancellor Randy Pembrook.

Our University is in the strongest position it has ever been in, and we need to move forward.

This is all the information I have at this point.

Thank you for your tremendous support of SIUE.

Best,
Bev George
President, SIUE Foundation Board

From: announce-bounces@lists.siue.edu <announce-bounces@lists.siue.edu> **On Behalf Of** Pembrook, Randall
Sent: Thursday, April 12, 2018 2:23 PM
To: announce@lists.siue.edu
Subject: Reallocation Proposal

Friends,

Thank you once again for all that you do to make SIUE such a dynamic University. This is underlined by our standing as the fastest growing public institution in Illinois during the past 20 years, our annual position on the President's Higher Education Community Service Honor Roll, the fact that the National Science Foundation has ranked SIUE second for federal research and development expenditures among all Carnegie master's large, primarily residential universities, and our history of providing affordably excellent education.

In order to continue to support your efforts and continue SIUE's positive momentum and growth, we took what we consider to be a thoughtful, moderated reallocation proposal regarding state funding to the SIU Board of Trustees as recognition of SIUE's progress. This proposal drew support from President Randy Dunn and from the three Metro East trustees, Amy Sholar, Shirley Portwood, and Luke Jansen. They all firmly believe that the time for an updated reallocation model of funding between the Edwardsville and Carbondale campuses has arrived.

This afternoon at the regularly scheduled board meeting in Carbondale, the vote was 3-4 with one abstention, and the proposal did not pass. Support was expressed for bringing in a consultant to review the allocation model. This will occur in 2018-2019. Many Trustees stated that they thought SIUE should receive additional funding (i.e., "a bigger piece of the pie") and their confidence was high that we would accomplish great things at SIUE with additional funding. But, at this time, no immediate reallocation will result from this proposal.

We recognize that SIUC has its budget challenges, but those challenges should not impede the progress of SIUE which depends, in part, on an equitable distribution of the state allocation. The time has come for SIUE to capitalize upon its strengths and potential to create a new era, something that has been recognized by our legislators.

Very soon, State Representative Jay Hoffman, who represents SIUE's district, will introduce legislation that would create separate Trustee boards at Carbondale and Edwardsville. The legislation would also shift the current allocation conversation from the SIU Board of Trustees to the Illinois legislature. We appreciate the actions of our local legislators, including Katie Stuart, Monica Bristow, and LaToya Greenwood who support the legislation, and look forward to reviewing the specifics of Representative Hoffman's proposal.

Thank you to all who submitted support letters and to those who traveled to Carbondale to speak to the Board. Stay tuned!



Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2477

From: Randy J Dunn
Sent: Thursday, April 12, 2018 3:54 PM
To: Ronda Dunn
Subject: Fwd: Reallocation Proposal
Attachments: ATT00001.txt

It's on now. Xoxo

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: "Pembrook, Randall" <rpembro@siue.edu>
Date: 4/12/18 2:25 PM (GMT-06:00)
To: announce@lists.siue.edu
Subject: Reallocation Proposal

Friends,

Thank you once again for all that you do to make SIUE such a dynamic University. This is underlined by our standing as the fastest growing public institution in Illinois during the past 20 years, our annual position on the President's Higher Education Community Service Honor Roll, the fact that the National Science Foundation has ranked SIUE second for federal research and development expenditures among all Carnegie master's large, primarily residential universities, and our history of providing affordably excellent education.

In order to continue to support your efforts and continue SIUE's positive momentum and growth, we took what we consider to be a thoughtful, moderated reallocation proposal regarding state funding to the SIU Board of Trustees as recognition of SIUE's progress. This proposal drew support from President Randy Dunn and from the three Metro East trustees, Amy Sholar, Shirley Portwood, and Luke Jansen. They all firmly believe that the time for an updated reallocation model of funding between the Edwardsville and Carbondale campuses has arrived.

This afternoon at the regularly scheduled board meeting in Carbondale, the vote was 3-4 with one abstention, and the proposal did not pass. Support was expressed for bringing in a consultant to review the allocation model. This will occur in 2018-2019. Many Trustees stated that they thought SIUE should receive additional funding (i.e., "a bigger piece of the pie") and their confidence was high that we would accomplish great things at SIUE with additional funding. But, at this time, no immediate reallocation will result from this proposal.

We recognize that SIUC has its budget challenges, but those challenges should not impede the progress of SIUE which depends, in part, on an equitable distribution of the state allocation. The time has come for SIUE to capitalize upon its strengths and potential to create a new era, something that has been recognized by our legislators.

Very soon, State Representative Jay Hoffman, who represents SIUE's district, will introduce legislation that would create separate Trustee boards at Carbondale and Edwardsville. The legislation would also shift the current allocation conversation from the SIU Board of Trustees to the Illinois legislature. We appreciate the actions of our local legislators, including Katie Stuart, Monica Bristow, and LaToya Greenwood who support the legislation, and look forward to reviewing the specifics of Representative Hoffman's proposal.

Thank you to all who submitted support letters and to those who traveled to Carbondale to speak to the Board. Stay tuned!



Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2477

From: Cavanaugh, Anne <acavana@siue.edu> on behalf of Stack, Rachel <rstack@siue.edu>
Sent: Thursday, April 12, 2018 4:40 PM
To: [redacted]Michael Butler[redacted]);Randy J Dunn;Byron Farrell;Elizabeth "Beth" Frattura[redacted]);Bev George;Glenn, Andrew;Ed Grady ([redacted];Al Hagemann;[redacted];Jennifer Hertel ([redacted];Willis Hill[redacted];Tom Holloway[redacted];Mary Kane[redacted];Kevin Kaufhold[redacted]Keith Kehrer;Walt Knepper[redacted]);Larry R. Lexow[redacted]);Steven McRae[redacted]);Kevin G. Nicol[redacted]);John E. Oeltjen[redacted]);Chad M. Opel;Pembrook, Randall;Lendell A. Phelps, Jr.[redacted]);Portwood, Shirley;Charles Reifsteck;Neal W. Roller[redacted]t);Roller, Neal;Kevin Rust;Kevin Rust[redacted]);John Schmidt[redacted]Mark Shashek;John Simmons[redacted]);Stack, Rachel;Duane O. Steiner[redacted]);Albert Suguitan;Dennis Terry[redacted]);Michael N. (Mike) Wenzel[redacted]
Cc: Paula Keith;Denise Hudgens[redacted]);Tammy Katich[redacted];Graf Moffett, Grete;Roger Lewis[redacted]);Martin, Kevin;Cavanaugh, Anne
Subject: More Clarity

Hello,

Regarding the earlier message, the subject line “SIUE Seeks to Leave SIU System” may have overstated the case. At this point, SIUE will continue to work cooperatively with the SIU Board of Trustees on a reallocation. Meanwhile, Representative Hoffman is in the process of proposing legislation to create separate trustee boards. I am sorry for any confusion the earlier cover note may have caused.

Sincerely,

Rachel

Rachel C. Stack
Vice Chancellor for Advancement, CEO of the Foundation
Southern Illinois University Edwardsville
Office of the Vice Chancellor of Advancement
Campus Box 1077
Edwardsville, Illinois 62026-1077
P: 618-650-5310
C: [redacted]

https://www.siue.edu/give/

This message is intended only for the named recipient and should be treated as privileged. If you are not the intended recipient you are notified that disclosing, copying, distributing or taking of any action based on the contents of this information is strictly prohibited.

From: John Anthony Charles <jcharles@siu.edu>
Sent: Monday, April 16, 2018 2:29 PM
To: Randy J Dunn
Subject: House Bill 5859-5861
Attachments: House Bill 5859-5861.docx

Here's an analysis of the bills. Please take a look and let me know if you have questions. It glosses over some of the minutia in the beginning, but gets to more specifics later in the bill pertaining to the split. Damn thing is 311 pages (as you saw). This gets us started.

I'm starting on a public statement now.

JC

House Bill 5859

Short Description: SIU-CAMPUS APPROPRIATION

House Sponsors: Rep. Katie Stuart - Jay Hoffman - LaToya Greenwood - Monica Bristow

Last Action: Referred to Rules Committee (4/12/18)

Link:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=5859&GAID=14&GA=100&DocTypeID=HB&LegID=112375&SessionID=91

Bill Synopsis: Beginning with the 2018-2019 academic year, when funds appropriated to the Board by the General Assembly are allocated for the Carbondale campus, an equal amount must be allocated for the Edwardsville campus.

Analysis: This bill would mandate that beginning with the FY 19 budget (that would be enacted by June 30, 2018) in the appropriation to the SIU System, the allocation of dollars to the SIU Carbondale campus must be equal to the amount allocated to the SIU Edwardsville campus.

For reference, in FY 18, the distribution was Carbondale 63.9% or $91,287.4 million / Edwardsville 36.1% or $51,565.0 million. Under HB 5859 (using the FY 18 appropriation) the each campus would have received $71,426.2.

House Bill 5860

Short Description: SIU BD OF TRUSTEES-RECONSTITUT

House Sponsors: Rep. Monica Bristow - Katie Stuart - LaToya Greenwood - Jay Hoffman

Last Action: Referred to Rules Committee (4/13/18)

Link:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=5860&GAID=14&GA=100&DocTypeID=HB&LegID=112378&SessionID=91

Bill Synopsis: Eliminates the current members of the SIU Board of Trustees and reconstitutes the board specifying the qualifications of certain members to be alumni of either SIUC or SIUE. Eliminates the provision allowing the Governor to designate a voting student trustee. Sets terms for new trustees.

Analysis: This bill, upon taking effect, immediately abolishes the current SIU Board of Trustees and provides for the reappointment of a new Board.

While the size of the board will remain the same, the 7 new members of the Board (still appointed by the Governor, and approved by the Senate) must meet the following qualifications: 3 appointees shall hold an undergraduate or graduate degree from the Southern Illinois University Edwardsville campus, 3 appointees shall hold an undergraduate or graduate degree from the Southern Illinois University Carbondale campus, and one appointee must not have attended Southern Illinois University at all.

The bill deletes provisions that allow one of the two elected student trustees to be designated as a voting member of the Board. It lastly, sets forth provisions concerning the expiration of the terms of the 7 new members appointed to the Board.

See the attached report for current SIU Board members and information on their terms of office.

House Bill 5861

Short Description: SIU-2 SEPARATE UNIVERSITIES

House Sponsors: Rep. Jay Hoffman - Katie Stuart - Monica Bristow - LaToya Greenwood

Last Action: Referred to Rules Committee (4/13/18)

Link:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=5861&GAID=14&GA=100&DocTypeID=HB&LegID=112379&SessionID=91

Bill Synopsis: Effective July 1, 2018, the bill abolishes the Board of Trustees of the Southern Illinois University System and creates two separate Universities: Southern Illinois University Carbondale and Southern Illinois University Edwardsville under the governance of their own Board of Trustees. In such a scenario, the office, staff and functions provided by the SIU System President's Office would cease to exist and each campus would be charged with providing those services currently provided by the SIU System Office.

The bill designates that the Southern Illinois University Carbondale campus would retain the SIU School of Law located in Carbondale. It designates that the Southern Illinois University Edwardsville campus would retain the School of Dental Medicine located in Alton, the School of Pharmacy located in Edwardsville, the School of Nursing located in Edwardsville, and the East St. Louis Center located in East St. Louis. The SIU School of Medicine headquartered in Springfield, now affiliated with the SIU Carbondale Campus would become affiliated with the Edwardsville campus.

Analysis: Effective July 1, 2018, the bill separates the two SIU campuses and creates separate Boards of Trustees to administer each university campus: Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville.

Each of the newly created Boards would have the same ability to ensure that administrative functions, currently held with the SIU System Office, would be carried out on the individual campus level with regard to all functions (i.e. personnel, financial, administrative, etc.)

In the case of the Carbondale campus, the bill designates that SIU Carbondale campus would retain the SIU School of Law. The Southern Illinois University Edwardsville campus would retain the School of Dental Medicine, School of Pharmacy, School of Nursing, and the East St. Louis Center. The SIU School of Medicine, now affiliated with the SIU Carbondale Campus would become affiliated with the Edwardsville campus instead.

According to the bill, the sole function and power of the Board of Trustees of Southern Illinois University from June 1, 2018 until its abolition on July 1, 2018 shall be to assist in transferring all books, records, papers, documents, pending business, accounts, and all real and personal property belonging to or held for the use and benefit of Southern Illinois University that until July 1, 2018 was under the Board of Trustees' governance to the new boards of trustees as provided by law.

The bill removes the provision that designates the Superintendent of Public Instruction, or their designee as an ex-officio Board member. It also eliminates the voting status of the student member.

Designates that of the members first Boards appointed by the Governor, 4 shall be appointed for terms to expire on the third Monday in January, 2022 and 3 shall be appointed for terms to expire on the third Monday in January, 2024. If the Senate is not in session on July 1, 2018 or if a vacancy in an appointive membership occurs at a time when the Senate is not in session, the Governor shall make temporary appointments until the next meeting of the Senate when he or she shall nominate persons to fill such memberships for the remainder of their respective terms.

The bill eliminates provisions currently in the SIU System Management Act and transfers them to each of the new universities.

The bill eliminates the SIU System Office which is the governing administrative university structure and unthreads the state statutes that allow hold the university system together in all references, notations and functions in current law.

The following offices which exist as part of the current SIU System would be eliminated:

Vice President for Student and Academic Affairs – whose office's primary responsibility is to interface with the university's president and the two main campuses on all issues relating to student issues and academic programs.

Vice President for Financial and Administrative Affairs – whose office serves to provide University-wide leadership in the coordination of the annual operating and capital budgets, capital projects, treasury function, risk management, tax compliance.

Diversity and Inclusion – which works to promote diversity initiatives across the university system and works with students, faculty and staff on programs to ensure greater understanding of and toward the members of the university community.

Ethics Office - which serves to provide leadership on ethics related matters and ethical behavior in the workplace across the Southern Illinois University System.

Export Controls – which, on behalf of university researchers, monitors federal laws and regulations used to restrict both physical and nonphysical exports of items that could contribute to the military potential of international adversaries, to advance U.S. foreign policy goals, and to protect the U.S. economy and promote trade goals.

General Counsel – which serves as the legal counsel for the Southern Illinois University System, inclusive of the SIU Board of Trustees, the President, Chancellors, and other administrators, faculty and staff.

Internal Audit – which provides audit services to the University-Wide community including Carbondale, Edwardsville, and Springfield.

Risk Management – which assists the campuses in cost effectively protecting the reputation and resources of the University through sound risk management advice and practices.

Tax Compliance – which ensures compliance with federal, state, and local tax laws.

Technology Transfer – which works with SIU faculty, students, and staff to protect and commercialize intellectual property generated from all system campuses.

Governmental and Public Affairs – which works with the SIU President's Office and the SIU campuses in the development of the University's legislative and public affairs agenda, as well as responding to media requests for the University System.

Regional Outreach and Partnership – which supports university system wide programs and forges alliances with government, education, private and philanthropic sectors to promote public benefit and economic growth.

There are approximately 52 employees that work for the university system which has an annual budget of:_____.

HB 5961 Legislative Details:

The bill creates Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville. Each campus shall have the same rights, powers, and duties vested by law held in the existing Board of Trustees of the Southern Illinois University System. Each university and its Board of Trustees will have equal authority relating to the operation, management, control, and maintenance of the campuses prior to its change of name and status as currently held by the Southern Illinois University System.

NOTE: In HB 5861, the following items are specifically listed separately for each campus (Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville). For purposes of this analysis, they have been combined into one, listing each of the two yet-to-be created universities.

Under the provisions of this legislation, for Southern Illinois University at Carbondale (SIUC) and Southern Illinois University at Edwardsville (SIUE): all books, records, papers, documents, and pending business in any way pertaining to SIUC or SIUE prior to its change of name and status and held by the Board of Trustees of Southern Illinois University before July 1, 2018 are hereby transferred from the Board of Trustees of Southern Illinois University to the Board of Trustees of SIUC or SIUE.

On July 1, 2018, the rules and regulations previously promulgated by the Board of Trustees of Southern Illinois University and applicable to SIUC and SIUE prior to its change of name and status shall be the rules and regulations applicable to SIUC and SIUE individually, provided that, beginning on July 1, 2018, any or all of the rules and regulations may be changed or rescinded by the Board of Trustees of SIUC or SIUE individually.

The right of custody, possession, and control over all items of income, funds, or deposits in any way pertaining to SIUC or SIUE prior to its change of name and status that before July 1, 2018 were held or retained by or under the jurisdiction of the Board of Trustees of Southern Illinois University under the authority of the State Finance Act as that Act existed before July 1, 2018, is hereby transferred to and vested in the Board of Trustees of SIUC or SIUE individually to be retained by SIUC or SIUE in its own treasury, or deposited with a bank or savings and loan association, all in accordance with the provisions of the State Finance Act.

There is hereby transferred from the Board of Trustees of Southern Illinois University to the Board of Trustees of SIUC and SIUE the power of order and direction over the disbursement of those funds in any way pertaining to the individual university prior to its change of name and status that

immediately prior to the effective date of this amendatory Act of the 100th General Assembly were retained by Southern Illinois University in its own treasury under the authority of the State Finance Act as that Act existed prior to July 1, 2018, provided that such funds shall be disbursed from time to time pursuant to the order and direction of the Board of Trustees of SIUC or SIUE in accordance with any contracts, pledges, trusts, or agreements heretofore made with respect to the use or application of such funds by the Board of Trustees of Southern Illinois University.

The Board of Trustees of SIUC and SIUE shall succeed to, assume, and exercise all rights, powers, duties, and responsibilities formerly exercised by the Board of Trustees of Southern Illinois University on behalf of SIUC and SIUE before its change of name and status. All contracts and agreements entered into by the Board of Trustees of Southern Illinois University on behalf of SIUC and SIUE before its change of name and status shall subsist notwithstanding the transfer of the functions of the Board of Trustees of Southern Illinois University, with respect to SIUC and SIUE prior to its change of name and status, to the Board of Trustees of SIUC and SIUE.

All bonds, notes, and other evidences of indebtedness outstanding on July 1, 2018 issued by the Board of Trustees of Southern Illinois University on behalf of SIUC or SIUE before its change of name and status shall become the bonds, notes, or other evidences of indebtedness of SIUC or SIUE and shall be otherwise unaffected by the transfer of functions to the Board of Trustees of SIUC or SIUE. Any action with respect to SIUC or SIUE prior to its change of name and status, including without limitation approvals of applications for bonds and resolutions constituting official action under the Internal Revenue Code, by the Board of Trustees of Southern Illinois University before July 1, 2014 shall remain effective to the same extent as if that action had been taken by the Board of Trustees of SIUC or SIUE and shall be deemed to be action taken by the Board of Trustees of SIUC for SIUC or SIUE for SIUE.

The title to all other property, whether real, personal or mixed, and all accounts receivable belonging to or under the jurisdiction of the Board of Trustees of Southern Illinois University for SIUC or SIUE prior to its change of name and status is hereby transferred to and vested in the Board of Trustees of SIUC or SIUE to be held for the People of the State of Illinois.

The employment of all academic and nonacademic personnel of SIUC or SIUE prior to its change of name and status is hereby transferred from the Board of Trustees of Southern Illinois University to the Board of Trustees of SIUC or SIUE, but the locus of employment shall not be transferred. The transfer shall not affect the status and rights of any person under the State Universities Retirement System or the State Universities Civil Service System.

On July 1, 2018, the individuals whose employment is so transferred shall be credited with earned vacation days and sick leave days accrued before the transfer.

On July 1, 2018, individuals who were students of Southern Illinois University at Carbondale prior to its change of name and status shall be students of Southern Illinois University at Carbondale. Likewise, On July 1, 2018, individuals who were students of Southern Illinois University at Edwardsville prior to its change of name and status shall be students of Southern Illinois University at Edwardsville.

If there exists an Inability to transfer an item, the bill specifies that in such cases, the Board of Trustees of Southern Illinois University at Carbondale or the Board of Trustees of Southern Illinois University at Edwardsville because it was not related to either Southern Illinois University at Carbondale prior to its change of name and status or Southern Illinois University at Edwardsville prior to its change of name and status shall be divided equally, if possible, or shared between the 2 universities.

From: John Anthony Charles <jcharles@siu.edu>
Sent: Monday, April 16, 2018 3:08 PM
To: Randy J Dunn
Subject: House Bill 5859-5861
Attachments: House Bill 5859-5861.docx

Here's the redraft.

JC

House Bill 5859

Short Description: SIU-CAMPUS APPROPRIATION

House Sponsors: Rep. Katie Stuart - Jay Hoffman - LaToya Greenwood - Monica Bristow

Last Action: Referred to Rules Committee (4/12/18)

Link:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=5859&GAID=14&GA=100&DocTypeID=HB&LegID=112375&SessionID=91

Bill Synopsis: Beginning with the 2018-2019 academic year, when funds appropriated to the Board by the General Assembly are allocated for the Carbondale campus, an equal amount must be allocated for the Edwardsville campus.

Analysis: This bill would mandate that beginning with the FY 19 budget (that would be enacted by June 30, 2018) in the appropriation to the SIU System, the allocation of dollars to the SIU Carbondale campus must be equal to the amount allocated to the SIU Edwardsville campus.

For reference, in FY 18, the distribution was Carbondale 63.9% or $91,287.4 million / Edwardsville 36.1% or $51,565.0 million. Under HB 5859 (using the FY 18 appropriation) the each campus would have received $71,426.2.

House Bill 5860

Short Description: SIU BD OF TRUSTEES-RECONSTITUTE

House Sponsors: Rep. Monica Bristow - Katie Stuart - LaToya Greenwood - Jay Hoffman

Last Action: Referred to Rules Committee (4/13/18)

Link:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=5860&GAID=14&GA=100&DocTypeID=HB&LegID=112378&SessionID=91

Bill Synopsis: Eliminates the current members of the SIU Board of Trustees and reconstitutes the board specifying the qualifications of certain members to be alumni of either SIUC or SIUE. Eliminates the provision allowing the Governor to designate a voting student trustee. Sets terms for new trustees.

Analysis: This bill, upon taking effect, immediately abolishes the current SIU Board of Trustees and provides for the reappointment of a new Board.

While the size of the board will remain the same, the 7 new members of the Board (still appointed by the Governor, and approved by the Senate) must meet the following qualifications: 3 appointees shall hold an undergraduate or graduate degree from the Southern Illinois University Edwardsville campus, 3 appointees shall hold an undergraduate or graduate degree from the Southern Illinois University Carbondale campus, and one appointee must not have attended Southern Illinois University at all.

The bill deletes provisions that allow one of the two elected student trustees to be designated as a voting member of the Board. It lastly, sets forth provisions concerning the expiration of the terms of the 7 new members appointed to the Board.

See the attached report for current SIU Board members and information on their terms of office.

House Bill 5861

Short Description: SIU-2 SEPARATE UNIVERSITIES

House Sponsors: Rep. Jay Hoffman - Katie Stuart - Monica Bristow - LaToya Greenwood

Last Action: Referred to Rules Committee (4/13/18)

Link:
http://www.ilga.gov/legislation/billstatus.asp?DocNum=5861&GAID=14&GA=100&DocTypeID=HB&LegID=112379&SessionID=91

Bill Synopsis: Effective July 1, 2018, the bill abolishes the Board of Trustees of the Southern Illinois University System and creates two separate Universities: Southern Illinois University Carbondale and Southern Illinois University Edwardsville under the governance of their own Board of Trustees. In such a scenario, the office, staff and functions provided by the SIU System President's Office would cease to exist and each campus would be charged with providing those services currently provided by the SIU System Office.

The bill designates that the Southern Illinois University Carbondale campus would retain the SIU School of Law located in Carbondale. It designates that the Southern Illinois University Edwardsville campus would retain the School of Dental Medicine located in Alton, the School of Pharmacy located in Edwardsville, the School of Nursing located in Edwardsville, and the East St. Louis Center located in East St. Louis. The SIU School of Medicine headquartered in Springfield, now affiliated with the SIU Carbondale Campus would become affiliated with the Edwardsville campus.

Analysis: Effective July 1, 2018, the bill separates the two SIU campuses and creates separate Boards of Trustees to administer each university campus: Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville.

Each of the newly created Boards would have the same ability to ensure that administrative functions, currently held with the SIU System Office, would be carried out on the individual campus level with regard to all functions (i.e. personnel, financial, administrative, etc.)

In the case of the Carbondale campus, the bill designates that SIU Carbondale campus would retain the SIU School of Law. The Southern Illinois University Edwardsville campus would retain the School of Dental Medicine, School of Pharmacy, School of Nursing, and the East St. Louis Center. The SIU School of Medicine, now affiliated with the SIU Carbondale Campus would become affiliated with the Edwardsville campus instead.

According to the bill, the sole function and power of the Board of Trustees of Southern Illinois University from June 1, 2018 until its abolition on July 1, 2018 shall be to assist in transferring all books, records, papers, documents, pending business, accounts, and all real and personal property belonging to or held for the use and benefit of Southern Illinois University that until July 1, 2018 was under the Board of Trustees' governance to the new boards of trustees as provided by law.

The bill removes the provision that designates the Superintendent of Public Instruction, or their designee as an ex-officio Board member. It also eliminates the voting status of the student member.

Designates that of the members first Boards appointed by the Governor, 4 shall be appointed for terms to expire on the third Monday in January, 2022 and 3 shall be appointed for terms to expire on the third Monday in January, 2024. If the Senate is not in session on July 1, 2018 or if a vacancy in an appointive membership occurs at a time when the Senate is not in session, the Governor shall make temporary appointments until the next meeting of the Senate when he or she shall nominate persons to fill such memberships for the remainder of their respective terms.

The bill eliminates provisions currently in the SIU System Management Act and transfers them to each of the new universities.

The bill eliminates the SIU System Office which is the administrative authority of the Southern Illinois University System. Under HB5861 Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville would assume the duties currently held by the SIU System Office which currently employees 52 individuals and has an annual budget of $5.0 million.

HB 5861 Legislative Details:

The bill creates Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville. Each campus shall have the same rights, powers, and duties vested by law held in the existing Board of Trustees of the Southern Illinois University System. Each university and its Board of Trustees will have equal authority relating to the operation, management, control, and maintenance of the campuses prior to its change of name and status as currently held by the Southern Illinois University System.

NOTE: In HB 5861, the following items are specifically listed separately for each campus (Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville). For purposes of this analysis, they have been combined into one, listing each of the two yet-to-be created universities.

Under the provisions of this legislation, for Southern Illinois University at Carbondale (SIUC) and Southern Illinois University at Edwardsville (SIUE): all books, records, papers, documents, and pending business in any way pertaining to SIUC or SIUE prior to its change of name and status and held by the Board of Trustees of Southern Illinois University before July 1, 2018 are hereby transferred from the Board of Trustees of Southern Illinois University to the Board of Trustees of SIUC or SIUE.

On July 1, 2018, the rules and regulations previously promulgated by the Board of Trustees of Southern Illinois University and applicable to SIUC and SIUE prior to its change of name and status shall be the rules and regulations applicable to SIUC and SIUE individually, provided that, beginning on July 1, 2018, any or all of the rules and regulations may be changed or rescinded by the Board of Trustees of SIUC or SIUE individually.

The right of custody, possession, and control over all items of income, funds, or deposits in any way pertaining to SIUC or SIUE prior to its change of name and status that before July 1, 2018 were held or retained by or under the jurisdiction of the Board of Trustees of Southern Illinois University under the authority of the State Finance Act as that Act existed before July 1, 2018, is hereby transferred to and vested in the Board of Trustees of SIUC or SIUE individually to be retained by SIUC or SIUE in its own treasury, or deposited with a bank or savings and loan association, all in accordance with the provisions of the State Finance Act.

There is hereby transferred from the Board of Trustees of Southern Illinois University to the Board of Trustees of SIUC and SIUE the power of order and direction over the disbursement of those funds in any way pertaining to the individual university prior to its change of name and status that

immediately prior to the effective date of this amendatory Act of the 100th General Assembly were retained by Southern Illinois University in its own treasury under the authority of the State Finance Act as that Act existed prior to July 1, 2018, provided that such funds shall be disbursed from time to time pursuant to the order and direction of the Board of Trustees of SIUC or SIUE in accordance with any contracts, pledges, trusts, or agreements heretofore made with respect to the use or application of such funds by the Board of Trustees of Southern Illinois University.

The Board of Trustees of SIUC and SIUE shall succeed to, assume, and exercise all rights, powers, duties, and responsibilities formerly exercised by the Board of Trustees of Southern Illinois University on behalf of SIUC and SIUE before its change of name and status. All contracts and agreements entered into by the Board of Trustees of Southern Illinois University on behalf of SIUC and SIUE before its change of name and status shall subsist notwithstanding the transfer of the functions of the Board of Trustees of Southern Illinois University, with respect to SIUC and SIUE prior to its change of name and status, to the Board of Trustees of SIUC and SIUE.

All bonds, notes, and other evidences of indebtedness outstanding on July 1, 2018 issued by the Board of Trustees of Southern Illinois University on behalf of SIUC or SIUE before its change of name and status shall become the bonds, notes, or other evidences of indebtedness of SIUC or SIUE and shall be otherwise unaffected by the transfer of functions to the Board of Trustees of SIUC or SIUE. Any action with respect to SIUC or SIUE prior to its change of name and status, including without limitation approvals of applications for bonds and resolutions constituting official action under the Internal Revenue Code, by the Board of Trustees of Southern Illinois University before July 1, 2014 shall remain effective to the same extent as if that action had been taken by the Board of Trustees of SIUC or SIUE and shall be deemed to be action taken by the Board of Trustees of SIUC for SIUC or SIUE for SIUE.

The title to all other property, whether real, personal or mixed, and all accounts receivable belonging to or under the jurisdiction of the Board of Trustees of Southern Illinois University for SIUC or SIUE prior to its change of name and status is hereby transferred to and vested in the Board of Trustees of SIUC or SIUE to be held for the People of the State of Illinois.

The employment of all academic and nonacademic personnel of SIUC or SIUE prior to its change of name and status is hereby transferred from the Board of Trustees of Southern Illinois University to the Board of Trustees of SIUC or SIUE, but the locus of employment shall not be transferred. The transfer shall not affect the status and rights of any person under the State Universities Retirement System or the State Universities Civil Service System.

On July 1, 2018, the individuals whose employment is so transferred shall be credited with earned vacation days and sick leave days accrued before the transfer.

On July 1, 2018, individuals who were students of Southern Illinois University at Carbondale prior to its change of name and status shall be students of Southern Illinois University at Carbondale. Likewise, On July 1, 2018, individuals who were students of Southern Illinois University at Edwardsville prior to its change of name and status shall be students of Southern Illinois University at Edwardsville.

If there exists an Inability to transfer an item, the bill specifies that in such cases, the Board of Trustees of Southern Illinois University at Carbondale or the Board of Trustees of Southern Illinois University at Edwardsville because it was not related to either Southern Illinois University at Carbondale prior to its change of name and status or Southern Illinois University at Edwardsville prior to its change of name and status shall be divided equally, if possible, or shared between the 2 universities.

From: John Anthony Charles <jcharles@siu.edu>
Sent: Wednesday, April 18, 2018 7:27 AM
To: Randy J Dunn;Mark Kolaz
Subject: FW: Support for Southern Illinois University System

FYI. We can discuss

John Charles | **Director of Government & Public Affairs**
Southern Illinois University System
520 S. 2nd St., Ste 2-110 | **Springfield, IL 62701**
(217) 545-8080 | **jcharles@siu.edu**

SIU Southern Illinois University System
ONE SYSTEM MANY LOCATIONS | STATEWIDE IMPACT

From: Kaitlin Cavey [mailto:kcavey@stlregionalchamber.com]
Sent: Tuesday, April 17, 2018 3:48 PM
To: John Anthony Charles
Subject: Support for Southern Illinois University System

Hello John,

My name is Kaitlin and I work at the St. Louis Regional Chamber on the policy team. I wanted to connect with you regarding the recent proposed legislation regarding Southern Illinois University system's funding allocation by both Representative Monica Bristow and Representative Jay Hoffman. I previously provided a letter of support on behalf of the chamber to Kim Durr for equitable funding of both campuses. I would like to provide our continued support if the university system has any specific legislation or call for equitable funding that you adopt as an official stance. Please let me know what we can do to help, as SIU students are a critical part of creating a thriving St. Louis regional community!

Regards,

stlouis REGIONAL CHAMBER

Kaitlin Cavey | Manager, Advocacy and Member Engagement
St. Louis Regional Chamber
One Metropolitan Square, Suite 1300 | St. Louis, MO 63102
phone 314.444.1169 | **fax** 314.444-1122
kcavey@stlregionalchamber.com | www.stlregionalchamber.com

"For Purposeful people seeking places where opportunities are abundant, St. Louis is a place where you can come make a difference. "

St. Lou is Always Exploring—click to see!

From: announce-bounces@lists.siue.edu on behalf of Pembrook, Randall <rpembro@siue.edu>
Sent: Friday, May 04, 2018 10:02 AM
To: announce@lists.siue.edu
Subject: Chancellor's Update
Attachments: ATT00001.txt

Importance: High

Friends,

As we wrap up another academic year, I would like to offer a few bits of information and a large amount of gratitude. If you are reading this on Friday, May 4, commencement exercises are currently underway! Thanks to everyone who supported and attended the various commencement "pre-celebrations" during the past two weeks, leading up to today and tomorrow when students receive their degrees. So many people behind the scenes contribute to these special moments, and we are grateful for their efforts.

As you are well aware by now, our commencement exercises have been expanded this year to create a better experience for our graduates and their guests. We will evaluate the schedule moving forward and continue to enhance this event. Everyone should walk away from commencement with a feeling of pride, including faculty and staff who have given so much as we prepare our graduates for life and success.

At this afternoon's 2 pm Commencement ceremony, SIUE's Honorary Degree will be awarded to former Chancellor Vaughn Vandegrift. Vaughn committed 38 years of service to higher education and was a catalyst for change here on the Edwardsville campus during his eight years as chancellor from 2004-2012. Changes included new academic programs, $300 million in construction, establishing the current brand of the University (bold red "**e**"), and SIUE's transition to NCAA Division I athletics.

In addition, Senator Bill Haine will receive SIUE's Distinguished Service Award at tomorrow's 12:30 pm ceremony. A life-long Alton resident, he represents Illinois' 56th Senate district and has proudly served Madison County, the state of Illinois and the United States for more than 40 years in elected office through his roles on the Madison County Board, as Madison County State's attorney and as our senator now for 16 years.

Thanks also go to everyone who supported and participated in the biweekly Diversity dialogues throughout the academic year. These are important discussions that will persist in 2018-19. I greatly appreciate the Office of the Provost taking the lead on this initiative and look forward to continued productive conversations during the year ahead.

Additional thanks to all attending the Chancellor's Q&A's throughout the year, but especially the last gathering when the discussion centered largely around the state appropriation reallocation issue. We value your support on this issue. As we have stated previously, SIUE will continue to pursue an equitable solution to the state allocation.

And speaking of the state, please refer to President Dunn's *System Connection* column from Wednesday of this week for an update on three important bills:

- **HB 1292** (J. Hoffman) – Creates two separate universities, SIU at Carbondale and SIU at Edwardsville
- **HB 1293** (M. Bristow) – Abolishes the current Board of Trustees and reconstitutes a new SIU BOT
- **HB 1294** (K. Stuart) – Designates that the GRF state appropriation will be divided equally between the Carbondale and Edwardsville campuses

And to finish out this message on a high note, it is my distinct pleasure to announce the winners of SIUE's first ever Innovation Grant competition. Of the 38 submissions, 14 were forwarded for the final round of review and, ultimately, eight were selected for funding. The review committees were impressed with the breadth and creativity of the submissions. The winners include:

- **Zenia Agustin, George Pelekanos, Cem Karacal**
  Enrichment Sessions for Math 150
- **Scott Belobrajdic**
  Enrollment Systems, Research and Analysis Unit within Enrollment Management
- **Kim Browning, Mary Weishaar**
  Expand Study Abroad and Retain Tuition Income
- **Donna Meyer**
  Improved Lighting in Dunham Hall, Rendleman Hall and the Vadalabene Center
- **Jeffrey Waple**
  Expansion of the Multicultural Center
- **Jerry Weinberg, Jim Monahan**
  Graduate School Admissions and College Visits
- **Mary Weishaar**
  Seamless Transition for International Students to Support Retention
- **Yanhong Zhang, Courtney Breckenridge, Kevin Tucker**
  Lighting a SPARQ at SIUE: A Corporate Partnership for Research and Education Excellence

Congratulations to our winners! Innovation Grant proposals for the second round of competition are due by July 1st and more information is available at http://www.siue.edu/chancellor/innovation.

It should be obvious from all of the above highlights that, regardless of circumstances, SIUE is focused and determined to continue in our mission of shaping a changing world. We are accomplishing amazing things because of your efforts. Thank you and have a wonderful summer!



Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2477

From: Pembrook, Randall <rpembro@siue.edu>
Sent: Wednesday, May 16, 2018 9:10 AM
To: Randy J Dunn;John Anthony Charles
Subject: Language for campus communication

Every other week I send a note to campus. Draft language for one of my talking points is included below. You understand both the technical and the political ways that Springfield operates. So…..is the information accurate? Is it prudent?

Thanks.

3. The three legislative bills pertaining to (a) dissolving the SIU System, (b) redefining the SIU Trustee Board, and (c) determining a mandated allocation percentage for Carbondale and Edwardsville are still being discussed in Springfield though it is hard to determine what the outcomes will be for the Spring, 2018 session at this moment. One additional piece of business, House Resolution 1051, was introduced by Representative Katie Stuart. It would urge the Illinois Board of Higher Education (IBHE) to conduct a study regarding the governance structure of the current SIU System and determine the viability of two distinct universities with separate boards. A House Resolution only requires passage by the House through a majority vote before it is directed to an entity (in this case, IBHE) for action. It would not need to go to the Senate or the Governor. The Spring session is scheduled through May 31, 2018 so stay tuned!

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

From: Randy J Dunn
Sent: Wednesday, May 16, 2018 9:42 AM
To: Pembrook, Randall;John Anthony Charles
Subject: Re: Language for campus communication

JC and I fine with the language. Thanks...

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: "Pembrook, Randall" <rpembro@siue.edu>
Date: 5/16/18 9:10 AM (GMT-06:00)
To: Randy J Dunn <rdunn@siu.edu>, John Anthony Charles <jcharles@siu.edu>
Subject: Language for campus communication

Every other week I send a note to campus. Draft language for one of my talking points is included below. You understand both the technical and the political ways that Springfield operates. So…..is the information accurate? Is it prudent?

Thanks.

3. The three legislative bills pertaining to (a) dissolving the SIU System, (b) redefining the SIU Trustee Board, and (c) determining a mandated allocation percentage for Carbondale and Edwardsville are still being discussed in Springfield though it is hard to determine what the outcomes will be for the Spring, 2018 session at this moment. One additional piece of business, House Resolution 1051, was introduced by Representative Katie Stuart. It would urge the Illinois Board of Higher Education (IBHE) to conduct a study regarding the governance structure of the current SIU System and determine the viability of two distinct universities with separate boards. A House Resolution only requires passage by the House through a majority vote before it is directed to an entity (in this case, IBHE) for action. It would not need to go to the Senate or the Governor. The Spring session is scheduled through May 31, 2018 so stay tuned!

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

From: Pembrook, Randall <rpembro@siue.edu>
Sent: Wednesday, May 16, 2018 9:45 AM
To: Randy J Dunn
Subject: RE: Language for campus communication

Thanks! How is your day going? Are you on campus any today?.....When we talked yesterday it seemed up in the air.....

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, May 16, 2018 9:42 AM
To: Pembrook, Randall <rpembro@siue.edu>; John Anthony Charles <jcharles@siu.edu>
Subject: Re: Language for campus communication

JC and I fine with the language. Thanks...

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: "Pembrook, Randall" <rpembro@siue.edu>
Date: 5/16/18 9:10 AM (GMT-06:00)
To: Randy J Dunn <rdunn@siu.edu>, John Anthony Charles <jcharles@siu.edu>
Subject: Language for campus communication

Every other week I send a note to campus. Draft language for one of my talking points is included below. You understand both the technical and the political ways that Springfield operates. So.....is the information accurate? Is it prudent?

Thanks.

3. The three legislative bills pertaining to (a) dissolving the SIU System, (b) redefining the SIU Trustee Board, and (c) determining a mandated allocation percentage for Carbondale and Edwardsville are still being discussed in Springfield though it is hard to determine what the outcomes will be for the Spring, 2018 session at this moment. One additional piece of business, House Resolution 1051, was introduced by Representative Katie Stuart. It would urge the Illinois Board of Higher Education (IBHE) to conduct a study regarding the governance structure of the current SIU System and determine the viability of two distinct universities with separate boards. A House Resolution only requires passage by the House through a majority vote before it is directed to an entity (in this case, IBHE) for action. It would not need to go to the Senate or the Governor. The Spring session is scheduled through May 31, 2018 so stay tuned!

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481


SIUe
COUGARS

From: Randy J Dunn
Sent: Wednesday, May 16, 2018 9:56 AM
To: Pembrook, Randall
Subject: Re: Language for campus communication

Senate I and II joint approps hearing inSPI now. Will miss UP board.

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: "Pembrook, Randall" <rpembro@siue.edu>
Date: 5/16/18 9:45 AM (GMT-06:00)
To: Randy J Dunn <rdunn@siu.edu>
Subject: RE: Language for campus communication

Thanks! How is your day going? Are you on campus any today?…..When we talked yesterday it seemed up in the air…..

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, May 16, 2018 9:42 AM
To: Pembrook, Randall <rpembro@siue.edu>; John Anthony Charles <jcharles@siu.edu>
Subject: Re: Language for campus communication

JC and I fine with the language. Thanks...

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: "Pembrook, Randall" <rpembro@siue.edu>
Date: 5/16/18 9:10 AM (GMT-06:00)
To: Randy J Dunn <rdunn@siu.edu>, John Anthony Charles <jcharles@siu.edu>
Subject: Language for campus communication

Every other week I send a note to campus. Draft language for one of my talking points is included below. You understand both the technical and the political ways that Springfield operates. So…..is the information accurate? Is it prudent?

Thanks.

3. The three legislative bills pertaining to (a) dissolving the SIU System, (b) redefining the SIU Trustee Board, and (c) determining a mandated allocation percentage for Carbondale and Edwardsville are still being discussed in Springfield though it is hard to determine what the outcomes will be for the Spring, 2018 session at this moment. One additional piece of business, House Resolution 1051, was introduced by Representative Katie

Stuart. It would urge the Illinois Board of Higher Education (IBHE) to conduct a study regarding the governance structure of the current SIU System and determine the viability of two distinct universities with separate boards. A House Resolution only requires passage by the House through a majority vote before it is directed to an entity (in this case, IBHE) for action. It would not need to go to the Senate or the Governor. The Spring session is scheduled through May 31, 2018 so stay tuned!

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

From: Pembrook, Randall <rpembro@siue.edu>
Sent: Wednesday, May 16, 2018 10:12 AM
To: Randy J Dunn
Subject: RE: Language for campus communication

I'll send your regrets to the group. If we have any major outcomes from University Park Board, I'll let you know. If you hear anything promising about the Springfield budget process you let ME know!

Thanks.

RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, May 16, 2018 9:56 AM
To: Pembrook, Randall <rpembro@siue.edu>
Subject: Re: Language for campus communication

Senate I and II joint approps hearing inSPI now. Will miss UP board.

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: "Pembrook, Randall" <rpembro@siue.edu>
Date: 5/16/18 9:45 AM (GMT-06:00)
To: Randy J Dunn <rdunn@siu.edu>
Subject: RE: Language for campus communication

Thanks! How is your day going? Are you on campus any today?.....When we talked yesterday it seemed up in the air.....

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, May 16, 2018 9:42 AM
To: Pembrook, Randall <rpembro@siue.edu>; John Anthony Charles <jcharles@siu.edu>
Subject: Re: Language for campus communication

JC and I fine with the language. Thanks...

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: "Pembrook, Randall" <rpembro@siue.edu>
Date: 5/16/18 9:10 AM (GMT-06:00)

To: Randy J Dunn <rdunn@siu.edu>, John Anthony Charles <jcharles@siu.edu>
Subject: Language for campus communication

Every other week I send a note to campus. Draft language for one of my talking points is included below. You understand both the technical and the political ways that Springfield operates. So…..is the information accurate? Is it prudent?

Thanks.

3. The three legislative bills pertaining to (a) dissolving the SIU System, (b) redefining the SIU Trustee Board, and (c) determining a mandated allocation percentage for Carbondale and Edwardsville are still being discussed in Springfield though it is hard to determine what the outcomes will be for the Spring, 2018 session at this moment. One additional piece of business, House Resolution 1051, was introduced by Representative Katie Stuart. It would urge the Illinois Board of Higher Education (IBHE) to conduct a study regarding the governance structure of the current SIU System and determine the viability of two distinct universities with separate boards. A House Resolution only requires passage by the House through a majority vote before it is directed to an entity (in this case, IBHE) for action. It would not need to go to the Senate or the Governor. The Spring session is scheduled through May 31, 2018 so stay tuned!

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

From: John Anthony Charles <jcharles@siu.edu>
Sent: Wednesday, May 16, 2018 10:36 AM
To: Randy J Dunn;Pembrook, Randall
Subject: RE: Language for campus communication

The resolution has been assigned to the House higher education committee: http://www.ilga.gov/legislation/billstatus.asp?DocNum=1051&GAID=14&GA=100&DocTypeID=HR&LegID=112597&SessionID=91

It hasn't been posted to be heard, but it's moving.

JC

John Charles | **Director of Government & Public Affairs**
Southern Illinois University System
520 S. 2nd St., Ste 2-110 | **Springfield, IL 62701**
(217) 545-8080 | **jcharles@siu.edu**

SIU Southern Illinois University System

From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Wednesday, May 16, 2018 9:42 AM
To: Pembrook, Randall; John Anthony Charles
Subject: Re: Language for campus communication

JC and I fine with the language. Thanks...

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: "Pembrook, Randall" <rpembro@siue.edu>
Date: 5/16/18 9:10 AM (GMT-06:00)
To: Randy J Dunn <rdunn@siu.edu>, John Anthony Charles <jcharles@siu.edu>
Subject: Language for campus communication

Every other week I send a note to campus. Draft language for one of my talking points is included below. You understand both the technical and the political ways that Springfield operates. So…..is the information accurate? Is it prudent?

Thanks.

3. The three legislative bills pertaining to (a) dissolving the SIU System, (b) redefining the SIU Trustee Board, and (c) determining a mandated allocation percentage for Carbondale and Edwardsville are still being discussed in

Springfield though it is hard to determine what the outcomes will be for the Spring, 2018 session at this moment. One additional piece of business, House Resolution 1051, was introduced by Representative Katie Stuart. It would urge the Illinois Board of Higher Education (IBHE) to conduct a study regarding the governance structure of the current SIU System and determine the viability of two distinct universities with separate boards. A House Resolution only requires passage by the House through a majority vote before it is directed to an entity (in this case, IBHE) for action. It would not need to go to the Senate or the Governor. The Spring session is scheduled through May 31, 2018 so stay tuned!

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

From: announce-bounces@lists.siue.edu on behalf of Pembrook, Randall <rpembro@siue.edu>
Sent: Friday, May 18, 2018 9:39 AM
To: announce@lists.siue.edu
Subject: Chancellor's Update
Attachments: ATT00001.txt

Importance: High

Friends,

Welcome to Summer 2018! I hope yours is off to a great start and that you have some seasonal plans that include a good dose of relaxation. Below are some of the latest SIUE good news items that, thanks to your efforts, keep on coming.

First, thanks to everyone for their hard work and support of this year's revised commencement exercises. With its many moving pieces, commencement is truly a team effort. We will continue to evolve the event to enhance the experience for our graduates, their families and guests. We also greatly appreciate those staff members who volunteer their time to ensure a positive experience for all. Mark your calendars as Fall 2018 Commencement is set for Dec. 15, while Spring 2019 Commencement is May 10-11. Plan to be a part of commencement as it is truly fulfilling to see happy grads and proud families, and reminds us just how important our daily efforts are in serving our students.

I also want to take this opportunity to thank the Search Committee, including chairs Phyleccia Reed Cole and Kim Durr, as well as the campus as a whole, for your time and effort in completing the highly important task of searching for SIUE's next Equal Opportunity, Access & Title IX Coordinator. It gives me great pleasure to announce that Jamie Ball has accepted the position and will officially begin her duties on June 18, 2018. Jamie has an impressive background in EOA-related responsibilities and initiated the Institutional Compliance office at her former institution, Truman State University. I hope you will offer Jamie both congratulations and support in the months ahead. She is excited to begin her great work on behalf of the EOA Office at SIUE on June 18.

Congratulations to SIUE Police Chief Kevin Schmoll, who will be honored for his minority hiring practices at the Edwardsville NAACP annual banquet on Sunday, June 3 in the Meridian Ballroom. Kevin has implemented the University's commitment to a diverse work force and an inclusive community by adding four officers of color to the department during the past two years. He also started a mentoring program where he advises African American and other SIUE criminal justice students to guide them through the hiring and testing process to become a law enforcement officer.

I am looking forward to continuing conversations regarding the SIUE Strategic Plan this summer and fall. Our current document, along with "white papers" from New Reality and the Congress, certainly provides important potential direction for our future. Several groups, including UQC, UPBC, Chancellor's Council and Extended Chancellor's Council, have looked at the goals and objectives in the current strategic plan. They have also reviewed performance indicators and the most pertinent "big questions" coming out of New Reality and Congress. I hope to use summer retreats to further refine a series of questions to the campus about our priorities. When we begin classes this fall, the plan would be to present this series of questions to representative leadership groups (e.g., Faculty Senate, Staff Senate, Student Senate, Constituency Heads, Diversity Council, BFSA, etc.) to gather feedback in refining the Strategic Plan. I also would like to post the questions electronically so that individuals, as well as groups, can respond. This feedback could then be included as part of the State of the University Address scheduled for 2 p.m. on Wednesday, October 10 in the Meridian Ballroom. Thank you in advance for the ideas you will offer as we determine our future.

And finally, the three legislative bills pertaining to (a) dissolving the SIU System, (b) redefining the SIU Trustee Board, and (c) determining a mandated allocation percentage for Carbondale and Edwardsville are still being discussed in Springfield, although it is hard to determine the outcomes for the Spring 2018 session, at this moment. One additional piece of business—House Resolution 1051—was introduced by Representative Katie Stuart. It would urge the Illinois Board of Higher Education (IBHE) to conduct a study regarding the governance structure of the current SIU System and determine the viability of two distinct universities with separate boards. A House resolution only requires passage by the House before it is directed to an entity (in this case, IBHE) for action. The Spring session is scheduled through May 31, 2018, so please stay tuned.

Again, best wishes for the summer!



Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2477

Text message from President Du

5/17/18 4:29 PM

Representative: Just tried to call you but mailbox was full. Wanted to reach out and apologize for the inartful term used in the private communication. Am releasing a statement soon and wanted to make sure you were aware that it was coming. What I can't regret is introducing this issue which is not going away, whether it is me or someone else in the chair. At any rate, dont hesitate to call if you wish to discuss further. Randy Dunn

Delivered

Text message between J
Dunn

5/9/18 12:46 PM

JC

This is actually Mark's news be-
cause he just caught it, but the SIU
bills are back in play. And they have
extended deadline until May 25

5/9/18 12:53 PM

Thanks much.. Will call on way.

Thursday 4:06 PM

JC

Terri Bryant
State Representative
[redacted]

Thursday 4:31 PM

Mailbox full and no answer on
Rep Bryant. Basically texted the
message and asked her to call me
if wanted to discuss further.

From: **Randy J Dunn** rdunn@siu.edu
Subject: INFORMATION: HR1051; NCHEMS
Date: May 22, 2018 at 2:27 PM
To: Randy J Dunn rdunn@siu.edu
Cc: Misty D Whittington mistyw@siu.edu

RD

THIS IS A PRIVATE MANAGEMENT COMMUNICATION INTENDED TO PROVIDE INFORMATION SOLELY FOR THE READING AND USE OF THE SIU BOARD OF TRUSTEES AND THOSE STAFF INCLUDED IN ITS DISTRIBUTION.

Board of Trustees—

A quick update in regard to a couple of items:

---Rep. Katie Stuart's House Resolution 1051—which asks the IBHE to conduct a study in regard to the governance structure of the SIU System—will be heard in the House Higher Education Committee tomorrow morning at 11 a.m. For those interested, the hearing *may* be audio-streamed at www.ilga.gov/ (You would go to the "Audio/Video" link under the "House" tab to check on this.)

---After discussion with Chair Sholar—and her hearing back from a couple of Trustees—we have put a pause on entering into any agreement with NCHEMS for the reallocation formula study until we get past the end of the legislative session. Assuming the IBHE ends up taking on the SIU research if HR1051 is adopted by the House, it may be that you collectively decide that the study is duplicative. However, given the earlier BOT commitment to undertake this work coming out of the retreat discussions—or if HR1051 doesn't pass—it may be your decision it's time to press forward. Barring other direction before then, I'll work under the assumption this can be an item to finalize at the July meeting.

If you have questions on this, let me know. Otherwise I will see you at the special meeting next week in Springfield.

Randy

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: **Randy J Dunn** rdunn@siu.edu
Subject: Fwd: Open Letter to the SIU Board of Trustees
Date: May 19, 2018 at 2:16 PM
To: Misty D Whittington mistyw@siu.edu
Cc: Paula Keith pkeith@siu.edu, Amy Sholar [redacted]

RD

Misty: Per below, please forward the attached to Trustees when convenient. Thank you.

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: Paula Keith <pkeith@siu.edu>
Date: 5/19/18 11:10 AM (GMT-06:00)
To: Randy J Dunn <rdunn@siu.edu>
Subject: Fwd: Open Letter to the SIU Board of Trustees

FYI ...

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: Stephen Hansen <taisho1973@gmail.com>
Date: 5/19/18 10:37 AM (GMT-06:00)
To: Amy Sholar [redacted], Paula Keith <pkeith@siu.edu>
Subject: Open Letter to the SIU Board of Trustees

Chairwoman Sholar and Ms Keith:

Attached is an open letter from the 5 previous Chancellors of SIUE calling upon the SIU Board of Trustees to fulfill their fiduciary responsibilities to the people of Illinois to equitably allocate State resources between SIUE and SIUC. We would appreciate it if you would forward the letter to the members of the SIU Board of Trustees. Thank you.

Please feel free to contact anyone of us if you have any questions or need additional information. Thank you.

Stephen Hansen



SIUE Chanc...8.docx

From: **Randy J Dunn** rdunn@siu.edu
Subject: FW: House Resolution - PDF
Date: May 18, 2018 at 3:00 PM
To: Amy Sholar [redacted]

RD

House Resolution 1051, as introduced by Katie Stuart. Is going to get a hearing in House Higher Education Committee on Wednesday, May 23.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Paula Keith [mailto:pkeith@siu.edu]
Sent: Friday, May 18, 2018 2:11 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: House Resolution - PDF

Attached.

PAULA S. KEITH
ASSISTANT TO THE PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
1400 DOUGLAS DRIVE – MC 6801
CARBONDALE, IL 62901
618/536-3471

SIU | Southern Illinois University System
ONE SYSTEM | MANY LOCATIONS | STATEWIDE IMPACT

PDF

doc0178982018
0518132558.pdf

HR1051 LRB100 21867 ALS 39789 r

HOUSE RESOLUTION

WHEREAS, Southern Illinois University Edwardsville originated in 1957 as the result of intense local demand for convenient access to public higher education by the citizens of the Southwestern Illinois Council for Higher Education and their elected public officials; and

WHEREAS, From 1996 through 2016, Southern Illinois University Edwardsville demonstrated a 26.8 percent growth in total enrollment while the enrollment of Southern Illinois University Carbondale has been decreasing; current enrollment at both universities is almost identical; and

WHEREAS, Enrollment at Southern Illinois University Edwardsville has increased steadily from 11,808 (total enrollment) and 9,343 (full-time enrollment) in the fall of 1991 to 13,796 (total enrollment) and 11,523 (full-time enrollment) in the fall of 2017, resulting in a 16.8 percent and 23.3 percent increase in total and full-time enrollment respectively ; and

WHEREAS, Southern Illinois University Edwardsville has been recognized by the Illinois Board of Higher Education as one of the fastest growing public universities in Illinois; the campuses of Southern Illinois University Carbondale and

Southern Illinois University have grown and evolved at different rates; and

WHEREAS, The distribution of the state appropriation to the SIU Board of Trustees was historically viewed as warranting a split of 60 percent of funding going to the Carbondale campus and 40 percent of funding to the Edwardsville campus; and

WHEREAS, The GRF funds appropriated by the SIU Board of Trustees has been approximately disbursed with 64 percent going to the Carbondale campus and only 36 percent going to the Edwardsville campus, a failure to live up to the historical expectation dating back to the inception of the Edwardsville campus; and

WHEREAS, Current and future enrollment trends warrant an investigation into the governance and funding of the two separate campuses; and

WHEREAS, The SIU Board of Trustees voted down a proposal to reallocate approximately $5.1 million in state funds in order to begin to meet the 60 percent/40 percent expected levels; therefore, be it

RESOLVED, BY THE HOUSE OF REPRESENTATIVES OF THE ONE HUNDREDTH GENERAL ASSEMBLY OF THE STATE OF ILLINOIS, that we

urge the Illinois Board of Higher Education to conduct a study in regards to the governance structure of the Southern Illinois University system and the feasibility and viability of becoming two distinct universities with separate Boards of Trustees, as outlined in HB 1292; and be it further

RESOLVED, That the study will review the practicability of maintaining a single board of trustees with membership outlined in HB 1293, and whether an appropriation that recognizes student enrollment, such as outlined in HB 1294, will be an equitable distribution of state funds; and be it further

RESOLVED, That suitable copies of this resolution be

delivered to the Chair of the Illinois Board of Higher Education, the Chair of the Southern Illinois University Board of Trustees, the Southern Illinois University Edwardsville Chancellor, and the Southern Illinois University Carbondale Chancellor.

From: **Judge Gilbert** [redacted]
Subject: Fwd: UPDATE: SIU Bills; HR1051; Reallocation Study
Date: May 15, 2018 at 10:11 AM
To: [redacted]
Cc: rdunn@siu.edu

JG

Amy, in response to President Dunn's email regarding NCHEMS, I agree we need to wait until the end of the session to see where all this pending legislation goes.

Phil

Begin forwarded message:

From: Randy J Dunn <rdunn@siu.edu>
Date: May 10, 2018 at 6:22:43 PM CDT
To: Randy J Dunn <rdunn@siu.edu>
Cc: Misty D Whittington <mistyw@siu.edu>, Lucas Crater-SIU MED Springfield <lcrater@siumed.edu>
Subject: UPDATE: SIU Bills; HR1051; Reallocation Study

THIS IS A PRIVATE MANAGEMENT COMMUNICATION INTENDED TO PROVIDE INFORMATION SOLELY FOR THE READING AND USE OF THE SIU BOARD OF TRUSTEES AND THOSE STAFF INCLUDED IN ITS DISTRIBUTION.

Board of Trustees—

This communication is to bring you up-to-date on a few developments with regard to the three "SIU bills" and the reallocation study.

To begin, all three bills have had their final action deadline in the House extended to May 25. The system dissolution bill is on 3rd reading, while the board reconstitution and equal appropriation bills are on 2nd reading.

Additionally, a resolution was filed in the House on Monday—HR1051 introduced by Rep. Katie Stuart—that requests the Illinois Board of Higher Education to conduct a study on the governance structure of the SIU system. The full text of the resolution is attached, and in suggesting topic areas for the study, the resolution ties back to the content of the original three bills filed in April.

Which brings me to the last issue:

After researching this and engaging in the requisite calls and discussions, I think we have an external agency that could undertake the full-blown reallocation study. The name of the group is NCHEMS—the National Center for Higher Education Management Systems (www.nchems.org)–and they have done similar work in other locales. The state HIED agency in Kentucky hired this organization to do a resource cost model analysis during the time I was at Murray State, and while I didn't work directly with the firm on that project, they delivered a final report that was comprehensive, on-time, and in-budget.

The two NCHEMS staff who would be assigned to us for this task have provided a scope of work and contract/proposal which I am having Luke Crater review at this time. Luke will run the traps on those documents, but it appears that their pricing for the project would come in just under the Illinois bid threshold ($100K) that would require us to do a formal request for proposals—with the concomitant time and hoops

to do a formal request-for-proposals...with the concomitant time and hoops accompanying that process (e.g., involvement of state procurement staff, postings, having a committee to review and score proposals, etc.). I want to see what Luke opines, but this does appear to be provide for a more rapid response to get the process underway. But certainly, we can go through a formal procurement if Trustees have greater comfort in doing so.

But here is another question to ponder: Assuming Luke gives the all-clear on this direct award, and there are no Trustee concerns with it, then I could use my existing administrative authority to go ahead, execute the contract with NCHEMS, and get things underway as soon as practicable. However, given HR1051 as referenced above, it may be the case that the IBHE would have the responsibility shifted to it under the resolution (which has not yet passed, remember) to take on this same work *on their dime*, saving SIU the cost of the NCHEMS study. It is not known if the IBHE would have to hire an external consultant as well to get this pulled off, or instead do the work with internal staff (which frankly gives me pause). And even if the IBHE does undertake the reallocation research by whatever means—external consultant or internal staffers—it may still make good sense for us to have a second analysis anyway (i.e., by NCHEMS) to have a point of comparison...let alone a back-up plan if the IBHE can't get this done for whatever reason.

Sorry to make this complicated, but it could make sense I suppose to wait until the end of the legislative session and see where we are given this recent introduction of a possible IBHE role, per the pending House resolution—though if Trustees are comfortable with me moving forward now no matter how that turns out (once Luke gives his blessing to the NCHEMS proposal), you may want to make individual contact with Chair Sholar and let that be known so I know if I should proceed. We can also share the draft engagement documents from NCHEMS if anyone wishes to review those.

I'll check in with Amy on this by the middle of next week, but if you have more specific questions in the meantime, please let me know.

Randy

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax





10000HR1051Iv.
pdf

From: **Randy J Dunn** rdunn@siu.edu
Subject: FW: System Connection 05/02/18
Date: May 2, 2018 at 5:11 PM
To: Randy J Dunn rdunn@siu.edu
Cc: Misty D Whittington mistyw@siu.edu

RD

Board of Trustees—

Below is the last *System Connection* for this academic year. My column provides two important legislative updates you may want to know about—one on the series of three bills introduced following the April BOT meetings, and the other on a late development in an amended SB 888. The latter is the community college nursing baccalaureate bill which passed out of the Senate Higher Education Committee yesterday...as a pilot program at Lewis & Clark Community College in SIUE's back yard.

Please let John Charles or me know if you have any questions on the bills.

Also shooting to mail you the end-of-month calendars and a couple of other things tomorrow or Friday. Thank you.

RD

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Office of the President [mailto:siucnews@siu.edu]
Subject: System Connection 05/02/18



President's Column

Greetings. For this final column of the academic year, I'm going to take the opportunity to update

Faces of SIU



you briefly on two sets of bills that we've talked about here before – bills which hold large implications for the future of SIU.
Read President's Column »

Recent Movement on DACA

The United States District Court for the District of Columbia took action last week that gives some renewed hope to the approximately 50 students at SIU who fall under the Deferred Action for Childhood Arrivals (DACA) program.
More on DACA »

Discussion with City Colleges

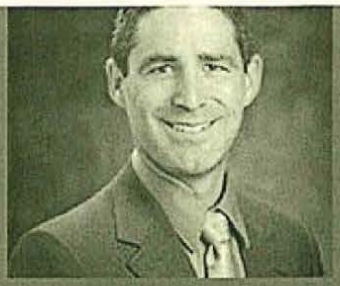
SIU President Randy Dunn met with Chancellor Juan Salgado of the City Colleges of Chicago this week focusing generally on ways to build transfer enrollments from all seven colleges for the Carbondale and Edwardsville campuses.
More City Colleges »



The System Connection Goes on Summer Hiatus

Have a wonderful, safe summer. Looking forward to working with you all to assure a great 2018–19 academic year!
More Summer »





Andrew Yochum, doctor of osteopathic medicine, came to SIU's Family and Community Medicine program to complete his family medicine residency from 2004-2007 and was so impressed with the program he returned to the Carbondale site as a member of the faculty in 2012.
More about Andrew »

Other Voices in HIED

Foreign Policy:
The Chinese Communist Party Is Setting Up Cells at Universities Across America

The Washington Post:
Op Ed: Higher education must clean out its 'front porch'

Brookings:
Race and gender biases appear in online education

From: **Randy J Dunn** rdunn@siu.edu
Subject: INFORMATION: SIUC Enrollment Manager; Senate Approps Hearing
Date: April 23, 2018 at 3:32 PM
To: Randy J Dunn rdunn@siu.edu
Cc: Misty D Whittington mistyw@siu.edu

Board of Trustees—

Two short update items today:

---SIUC has chosen an enrollment manager who is slated to begin work on May 14. Her name is Jennifer DeHaemers and until this past fall had been the associate vice chancellor for student affairs and enrollment management at the University of Missouri-Kansas City. DeHaemers will be hired on a term appointment at $143,000 for the year. The campus is pushing out press as of today, so you can expect to see more information in your media clips on Friday. The chancellor will be working with her immediately to try and do some pushing yet over the coming months to improve the FA18 "yield" rate for enrollment.

---SIU has its appearance before the Senate Appropriations II Committee, starting at 9 a.m. tomorrow in Springfield. We'll be using the same presentation panel as we did for the House hearing in early March—save for Chair Sholar who could not escape work commitments tomorrow. We won't know until we're in front of the senators in the morning how much time they want to spend on the FY19 budget proposal...versus on the three SIU bills presently sitting in the House of Representatives. As always in a legislative hearing, anything and everything can be asked.

If you have any questions for now, let me know.

Randy

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: **Randy J Dunn** rdunn@siu.edu
Subject: UPDATE: SIU Legislation
Date: April 20, 2018 at 1:25 PM
To: Randy J Dunn rdunn@siu.edu
Cc: Misty D Whittington mistyw@siu.edu, John Anthony Charles jcharles@siu.edu

Board of Trustees—

Some of you may have seen this news reported already today (and there is at least one article in your media clips), but I wanted to provide a quick status update on the House Bills filed last week impacting SIU (1292-Separate Universities; 1293-BOT Reconstitute; 1294-Campus Appropriation): All three bills were passed out of the House Higher Education Committee early last evening on a 12-7 vote, split across party lines. The three bills now move to the floor for a vote by the full House.

The three legislators sponsoring their respective bills were the only individuals providing testimony to the Committee. No positions had been registered by any individuals or groups with the Committee, either in support of or opposition to the bills, and no other witness slips were filed to offer testimony. Numerous questions were asked of the sponsors by both sides, with most concerns about "micromanagement" (my word) of a university by the legislature as could be implied by the bills.

Also: A second amendment filed to HB1293 provides for two voting Student Trustees in the BOT reconstitution. That provision received some questions as well, and I would predict that will probably get amended to what the status is presently...i.e., one voting Student Trustee as chosen by the governor.

Of course, we'll be following the House calendar daily to see when any of the bills may be called, and will share whatever advance notice we get if possible. Let John or me know if you have more specific questions at this point.

Randy

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: **Randy J Dunn** rdunn@siu.edu
Subject: INFORMATION: SIU Legislation Update
Date: April 17, 2018 at 1:13 PM
To: Randy J Dunn rdunn@siu.edu
Cc: Misty D Whittington mistyw@siu.edu, John Anthony Charles jcharles@siu.edu, Lucas Crater-SIU MED Springfield lcrater@siumed.edu

Board of Trustees—

I shared two introduced bills with you last week that the bill tracking system we use picked up—HB5860 that would reconstitute the SIU Board of Trustees, and HB5861 that dissolves the SIU System and makes SIUC and SIUE independent entities with separate boards. At that time, we didn't have information on what became a third bill—HB5859 that would equalize the general state appropriation between SIUC and SIUE (a 50/50 split) going forward.

Yesterday, then, these three bills were filed as amendments to three shell bills currently in the Illinois House which are on 2nd Reading. As floor amendments, this proposed legislation can move with little notice—and as you'll note later below, that is what appears to be happening. A summary of the actions is pasted in immediately below:

House 2nd Reading. HA #1 filed 4/16/18
HB 1292 (Hoffman) Shell bill. HA #1 - Replaces everything after the enacting clause. Amends the Southern Illinois University Management Act. Abolishes the Board of Trustees of Southern Illinois University. Provides that that part of Southern Illinois University associated with the Carbondale campus (except the School of Medicine, School of Dental Medicine, School of Pharmacy, School of Nursing, and the East St. Louis Center and along with the School of Law) shall be known as Southern Illinois University at Carbondale and shall be under the governance and control of the Board of Trustees of Southern Illinois University at Carbondale. Provides that that part of Southern Illinois University associated with the Edwardsville campus (along with the School of Medicine, School of Dental Medicine, School of Pharmacy, School of Nursing, and the East St. Louis Center) shall be known as Southern Illinois University at Edwardsville and shall be under the governance and control of the Board of Trustees of Southern Illinois University at Edwardsville. Makes corresponding changes in various Acts. Effective July 1, 2018.

House 2nd Reading. HA #1 filed 4/16/18
HB 1293 (Hoffman) Shell bill. HA #1 - Replaces everything after the enacting clause. Amends the Southern Illinois University Management Act. Provides that on the effective date of the amendatory Act, the terms of office of the members of the Board of Trustees of Southern Illinois University shall terminate and the Board shall be reconstituted. With regard to the 7 members of the Board appointed by the Governor, by and with the advice and consent of the Senate, specifies that after the effective date of the amendatory Act, the 7 members shall be appointed as follows: 3 appointees shall hold an undergraduate or graduate degree from the Southern Illinois University at Edwardsville campus, 3 appointees shall hold an undergraduate or graduate degree from the Southern Illinois University at Carbondale campus, and one appointee must not have attended Southern Illinois University at all. Changes

one appointee must not have attended Southern Illinois University at all. Changes the voting student member to an additional nonvoting student member, and deletes provisions concerning the designation of a voting student member and a nonvoting student member; makes related changes. Sets forth provisions concerning the expiration of the terms of the 7 initial members appointed by the Governor, by and with the advice and consent of the Senate, pursuant to the amendatory Act.

House 2nd Reading. HA #1 filed 4/16/18
HB 1294 (Hoffman) Shell bill. HA #1 - Replaces everything after the enacting clause. Amends the Southern Illinois University Management Act. Provides that, beginning with the 2018-2019 academic year, when money appropriated to the Board of Trustees of Southern Illinois University by the General Assembly is allocated for the Carbondale campus, an equal amount must be allocated by the Board for the Edwardsville campus. Effective July 1, 2018.

And in the document that's attached to this email, you'll find more comprehensive bill analyses written up by our governmental affairs team in Springfield that outlines the path of the proposed legislation thus far.

We've learned this morning that all three bills will be heard before the House Higher Education Committee at the conclusion of the House's session Thursday. John Charles is in communication with the appropriate legislative staffers to see if there is anything the Committee may want from the SIU system or campuses in conjunction with the hearing.

Lastly: You can imagine that there has been a steady demand from multiple media sources statewide for comment, interviews, a statement, etc. by this point. Toward that end—and since there is no position voted on these bills from the BOT as an entity—Chair Sholar and I prepared a joint statement addressing only the system dissolution question, which is pasted in below and takes a neutral position on that bill. The statement and bill analyses are being made available to those media outlets requesting information. I'll also share the material in tomorrow's *System Connection* e-newsletter for SIU employees who —not surprisingly—are reaching out with many questions of their own.

I leave late today for Springfield where, you will recall, tomorrow is SIU System Day in the Capitol, featuring our signature programs, students, and faculty systemwide. Given Thursday's scheduled hearing, then, I plan to just remain in town through that time. Let me know if you have questions for now, and I'll provide updates as status changes take place.

Randy

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

SIU | Southern Illinois University System
ONE SYSTEM | MANY LOCATIONS | STATEWIDE IMPACT

JOINT STATEMENT FROM SIU BOARD OF TRUSTEES CHAIR AMY SHOLAR & SIU PRESIDENT RANDY DUNN REGARDING HB5861 / HB1292
April 17, 2018

[**NOTE:** Please see accompanying this statement bill analyses from SIU staff regarding House Bills 5859/HB1294-equalizing the FY19 general state appropriation for SIUC and SIUE; HB5860/HB1293-reconstituting the SIU Board of Trustees and changing membership requirements; and HB5861/HB1292-creating SIUC and SIUE as separate universities with independent boards. This joint statement addresses only those issues surrounding our review of HB5861/HB1292.]

To begin, we acknowledge the issue that would be addressed by HB5861/HB1292 is not a new one, nor is this the first time legislation has been proposed to dissolve the SIU System and operate the Carbondale and Edwardsville campuses independently under their own separate boards.

As early as 1975, State Senator Sam Vadalabene introduced legislation that would have established a separate board of trustees for Edwardsville. While the measure passed both houses, ultimately the Illinois Senate overrode Gov. Dan Walker's veto of the Vadalabene bill, but the House of Representatives declined to do so.
News coverage these last few days has also reported on more recent attempts in 2003, 2005, and 2013 to accomplish a similar outcome. The 2013 bill, also filed by Rep. Hoffman, similarly changed the affiliation of the SIU School of Medicine (SOM) to SIUE—expanding Edwardsville's focus on the health sciences by joining the Schools of Dental Medicine, Pharmacy, and Nursing which are already affiliated with that campus—though the physical location of the SOM would remain in Springfield.

With the filing of amendments to House Bills 1292-1294 (which mirrors the language in House Bills 5859-5861), these proposals are now on track in the legislative calendar to receive a hearing before the House Higher Education Committee, where they have been assigned, and to meet the April 27 House Deadline for passing bills from that chamber.

By definition, as an entity of the state under the Southern Illinois University Management Act, the ultimate decision about system dissolution will and must be a legislative one. Admitting the different missions of SIUC and SIUE, the Carbondale and Edwardsville campuses are, by any measure of organizational scope and strength, equal partners in the SIU System. There are tangible benefits for the two institutions which derive from being part of a larger public higher education system (about which more will be said below), but

part of a larger public higher education system (about which more will be said below), but in the end, the legislative calculus—and that of the citizens those legislators represent—will rest on whether or not those benefits are of a greater value and import than the perceived gains that may come by each university being independent of the system...and each other.

The SIU System Board of Trustees has not yet taken any official position on the three bills at this time. The Board is not set to meet again in regular session until July 12—after the scheduled end of this legislative session—but it is possible Trustees could convene a special meeting for that purpose. Any such meeting held would be a public meeting and subject to applicable requirements of the Illinois Open Meetings Act. Until directed otherwise by the governing body of Southern Illinois University, the position that the SIU President's Office will take on these and any other proposals that could still emerge is "neutral"—restricted to providing data, background information, and technical expertise which may be requested by elected officials or their staffs.

Without a doubt, there are benefits that attach to being part of a system—SIU is one of about 45 public higher education systems in the nation. It has been pointed out during debate over the previous bills to split SIU that our multi-campus system can earn better bond ratings as compared to some single-campus institutions in Illinois, due to our combined fiscal strength. This in turn holds down interest and insurance costs on bonds. Too, all campus funds are comingled for investment purposes to obtain the highest rate-of-return; likewise, SIU's risk pools are comingled for purposes of insurance savings and reduced liability.

Possibly the most challenging aspect of a dissolution would be breaking out the bond debt by campus which could entail not insignificant legal and financial consulting expenses, albeit on a one-time basis.

Finally, it's been noted over the years that our combined political leverage is stronger as a system—representing the common interests of 66 counties of central and southern Illinois, including the Metro East area—than it would be for the Edwardsville and Carbondale campuses individually. Nonetheless, the natural evolution of those regional interests also creates a demand for change over time, contributing to the rationale for a careful review of the legislation in front of us.

Dissolving the SIU System would be far from easy, but it is not an impossible task. The system is already one of the most decentralized nationally, providing shared services in the areas of Legal, Internal Audit and Ethics, Technology Transfer and Export Control, Treasury Services, Governmental Affairs, and Risk Management. Those functions—and the people undertaking them—would need to be reassigned and absorbed by the stand-alone campuses; fortunately, system personnel working in most of these functional areas already have work locations across the various SIU sites now, preventing major disruption in most of the impacted employees' lives. Another positive in the eyes of many is that salary savings would be generated as there would no longer be system administrative leadership and their related staff to pay for. Rather, it is anticipated that the respective chancellors currently in place would become the interim presidents of their campuses, until newly

currently in place would become the interim presidents of their campuses, until newly appointed boards for SIUC and SIUE could make a decision about permanent institutional leadership.

The SIU Board of Trustees, as part of a major revision of the system's strategic plan about two years ago, adopted a goal to study and incrementally expand system-wide shared services across a variety of "back office" and other non-academic service functions (e.g., Purchasing, Human Resources, IT). Those business centralization efforts may be paused temporarily in the event HB5861 garners sufficient support to move forward this legislative session. Additionally, an effective date of this legislation *no earlier than July 1, 2019* (as opposed to the current July 1, 2018) would minimally be necessary to guarantee a smooth governance transition to the new boards as well as to ensure a careful unwinding of the combined operations to the campuses.

When the 2003 version of the dissolution bill was being debated, Illinois' beloved Sen. Paul Simon opined in the Springfield *State Journal-Register* that SIU "...is a powerful political and financial voice for the entire region. Dividing the university will diminish that important voice." The question some 15 years later for all of us who love our university—students, employees, alumni, donors, community members, taxpayers, our elected representatives, and so many others—is to determine if the current governance and board structure remains the optimal one for a collective voice in Illinois and beyond.



House Bill 5859-...sis.pdf

From: **Randy J Dunn** rdunn@siu.edu
Subject: Re: Joint statement draft
Date: April 16, 2018 at 6:12 PM
To: Amy Sholar [redacted] John Anthony Charles jcharles@siu.edu
Cc: Lucas Crater-SIU MED Springfield lcrater@siumed.edu, Paula Keith pkeith@siu.edu

RD

Thanks Amy, appreciate it.

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: Amy Sholar [redacted]
Date: 4/16/18 5:33 PM (GMT-06:00)
To: John Anthony Charles <jcharles@siu.edu>
Cc: Randy J Dunn <rdunn@siu.edu>, Lucas Crater-SIU MED Springfield <lcrater@siumed.edu>, Paula Keith <pkeith@siu.edu>
Subject: Re: Joint statement draft

I am ok with the release as amended. Thanks for putting this together.

Amy

> On Apr 16, 2018, at 5:25 PM, John Anthony Charles <jcharles@siu.edu> wrote:
>
> Attached is an updated draft of the joint statement. I'll share thoughts on my few edits below in order as you read the statement:
>
> Paragraph #1 – I took out the last sentence. The entire statement, from my perspective doesn't get personal, except for that sentence. I took it out.
>
> Paragraph #4 – I rewrote to match the filing of the amendments about an hour ago.
>
> Paragraph #9 – I changed 50 counties to 66 to match the SIUSOM service area.
>
> Paragraph #10 – I took out considerable in describing our salary savings. No need to draw attention. And we're in the low to middle of the pack on salary ranges compared to our peers.
>
> Paragraph #11 – Just added the date as listed in the bill for further clarification.
>
> That's it. The statement and analysis are attached. Let me know what you think.
>
> JC
>
> **John Charles | Director of Government & Public Affairs**
> **Southern Illinois University System**
> **520 S. 2nd St., Ste 2-110 | Springfield, IL 62701**
> **(217) 545-8080 | jcharles@siu.edu**
>
> <image002.png>
>
> **From:** Randy J Dunn [mailto:rdunn@siu.edu]
> **Sent:** Monday, April 16, 2018 3:57 PM
> **To:** Amy Sholar; John Anthony Charles; Lucas Crater-SIU MED Springfield
> **Cc:** Randy J Dunn; Paula Keith
> **Subject:** Joint statement draft

Subject: Joint statement draft

Here is my best draft of a joint statement attributed to Amy and me. JC's bill analysis (covering all 3 bills) would get sent accompanying it.

Take a read and share any necessary fixes/changes with JC and myself. I have to depart for a campus event about 4:30 but can leave w/ John to finalize, format, and push out if we're ready yet today.

Thanks...

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

<jointstatement systemsplit 041618.docx><House Bill 5859-5861.docx>

From: **Randy J Dunn** rdunn@siu.edu
Subject: RE: Comment requests to Board of Trustees member and President Dunn
Date: April 16, 2018 at 11:16 AM
To: Amy Sholar [redacted]
Cc: John Anthony Charles jcharles@siu.edu

RD

Yes indeed. You'll be signing off anything that gets released. Further, you may want to decide if you want a quote in the thing or not. Working on it today and will see where we get and what angles to take w/ it...

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Amy Sholar [redacted]
Sent: Monday, April 16, 2018 11:15 AM
To: Randy J Dunn <rdunn@siu.edu>
Cc: John Anthony Charles <jcharles@siu.edu>
Subject: Re: Comment requests to Board of Trustees member and President Dunn

Just keep me posted…

Amy

> On Apr 16, 2018, at 10:29 AM, Randy J Dunn <rdunn@siu.edu> wrote:
>
> Good morning...
>
> Chair: My feeling is that we probably need to do a fuller statement either today or tomorrow, given another push that's started already this morning from local outlets to provide something more substantial. That, plus the fact that "SIU System Day" at the capitol is going to take us out of commission a little to get this done, and waiting until the end of the week may be too long.
>
> JC and I will be talking this morning and working on something, and will get you folded in once there's something more substantial to examine.
>
> Thanks!
>
> **RANDY J. DUNN, PRESIDENT**
> **SOUTHERN ILLINOIS UNIVERSITY SYSTEM**
> **618.536.3471 I Office**

618.536.3404 I Fax

<image002.gif>

From: John Anthony Charles [mailto:jcharles@siu.edu]
Sent: Monday, April 16, 2018 10:21 AM
To: Randy J Dunn <rdunn@siu.edu>; Amy Sholar[redacted]
Subject: FW: Comment requests to Board of Trustees member and President Dunn

FYI – Please see below. This is the fourth media outlet to get the statement: DE, WSIL, WSIU & the Southern.

JC

John Charles | Director of Government & Public Affairs
Southern Illinois University System
520 S. 2nd St., Ste 2-110 | Springfield, IL 62701
(217) 545-8080 | jcharles@siu.edu

<image003.png>

From: John Anthony Charles [mailto:jcharles@siu.edu]
Sent: Monday, April 16, 2018 10:19 AM
To: Amelia Blakely
Subject: RE: Comment requests to Board of Trustees member and President Dunn

Hello Amelia – I will forward your request. On behalf of the System, below is a statement that you can attribute to me. Thanks.

We're aware that several bills have been filed affecting the organization and operations of the SIU System and the possible appointment a new SIU System Board of Trustees. Over the next few days, staff from the system will be analyzing these proposals to determine their impact. Once we have an idea of their full measure and scope, we will be able to provide information and a response to the university community and to the public.

John Charles | Director of Government & Public Affairs
Southern Illinois University System
520 S. 2nd St., Ste 2-110 | Springfield, IL 62701
(217) 545-8080 | jcharles@siu.edu

<image003.png>

From: Amelia Blakely [mailto:ablakely@dailyegyptian.com]
Sent: Monday, April 16, 2018 9:54 AM
To: John Anthony Charles
Subject: Comment requests to Board of Trustees member and President Dunn

Hi JC,

This is Amelia Blakely, the campus editor at the Daily Egyptian. The DE would like to request President Dunn's and BOT members' comment on the recently introduced house bill to abolish the SIU system and create two Board of Trustees for SIUE and SIUC.

The deadline for the article in 6 p.m. tonight. I request they do call me and for a quick interview over the phone.

My class schedule goes from 11-2, so anytime before 11 or after 2 works.

My number is [redacted]. If you, President Dunn, or the BOT members have any questions or concerns they can call my cell phone or email me at ablakely@dailyegyptian.com.

Thank you for your time,
Amelia

--
Amelia Blakely
Campus Editor
The Daily Egyptian
ablakely@dailyegyptian.com

From: **Randy J Dunn** rdunn@siu.edu
Subject: INFORMATION: SIU Legislation Filed
Date: April 13, 2018 at 5:10 PM
To: Randy J Dunn rdunn@siu.edu
Cc: Misty D Whittington mistyw@siu.edu, John Anthony Charles jcharles@siu.edu, Lucas Crater-SIU MED Springfield lcrater@siumed.edu

Board of Trustees—

Likely by now, most—if not all—of you are aware of two bills filed in the Illinois House late yesterday.

The bill titles shown below link to a synopsis of the proposed legislation, and then you can scroll down through from there.

HB5860, filed by primary sponsor Rep. Monica Bristow, would reconstitute the SIU System Board of Trustees in the manner as described. The text of the bill is included once you scroll down from the synopsis.

HB5861, filed by primary sponsor Rep. Jay Hoffman, would provide for a dissolution of the SIU System and the creation of independent, stand-alone boards and universities for both SIUC and SIUE. The School of Medicine would become part of the Edwardsville university under the proposed bill. Scrolling down will provide links to the numerous areas in legislation that would need to be changed accordingly.

Obviously, we'll be tracking the progress of these bills over the coming weeks and informing you accordingly of any movement or actions taken on them.

In the meantime, if you have specific questions, please feel free to contact either John Charles or myself.

Enjoy your weekend... Randy

Keyword: **Higher Education in IL**

IL - HB5860 SIU BD OF TRUSTEES-RECONSTITUT

IL - HB5861 SIU-2 SEPARATE UNIVERSITIES

Choose the bills you want to track.

Keyword: **State Insurance in IL**

IL - HB5861 SIU-2 SEPARATE UNIVERSITIES

Choose the bills you want to track.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: **Misty D Whittington** mistyw@siu.edu
Subject: Special Meeting of Board Request
Date: May 3, 2018 at 2:31 PM
To: Amy Sholar [redacted]
Cc: J. Phil Gilbert [redacted], Joel Sambursky [redacted], lujanse@siue.edu, Marsha Ryan [redacted] Randal Thomas [redacted], sportwo@siue.edu, Thomas C Britton tbritton@law.siu.edu, Randy J Dunn rdunn@siu.edu, Pembrook, Randall rpembro@siue.edu, Chancellor chancellor@siu.edu, Lucas Crater-SIU MED Springfield lcrater@siumed.edu

MW

Dear Madam Chair,

Please find the following meeting request from Trustee Sambursky.

Thank you.

Misty

Misty Whittington
Executive Secretary
Office of the Board of Trustees
Southern Illinois University
MC 6801
Carbondale, IL 62901
Phone: 618/536-3357
Fax: 618/536-3404
E-mail: mistyw@siu.edu

From: Sambursky, Joel [redacted]
Sent: Thursday, May 03, 2018 2:26 PM
To: Misty D Whittington
Subject: Fwd: Special Meeting of Board

Misty,

Will you please forward my message below to the Trustees.

Chair Sholar,

I agree with Vice Chair Gilbert that a special meeting of the Board of Trustees needs to take place and I am also fine with that occurring the week of May 21st.

Thank you.

Joel

Joel W. Sambursky

President

Liberty Wealth Management
2250 N. Reed Station Parkway
Suite 102
Carbondale, IL 62901
P. 618.351.PLAN (7526)
F. 618.351.1471
www.libertywealthonline.com

Securities offered through LPL Financial. Member FINRA/SIPC.

The information contained in this e-mail message is being transmitted to and is intended for the use of only the individual(s) to whom it is addressed. If the reader of this message is not the intended messenger, you are hereby advised that any dissemination, distribution, or copying of this message is strictly prohibited. If you have received this message in error, please delete immediately.

Begin forwarded message:

From: Phil Gilbert [redacted]
Date: May 3, 2018 at 1:48:27 PM CDT
To: Amy Sholar [redacted]
Cc: Randal Thomas [redacted], "Shirley Portwood (sportwo@siue.edu)" <sportwo@siue.edu>, Joel Sambursky [redacted], Marsha Ryan [redacted], [redacted], Luke Jansen <lujanse@siue.edu>, Randy J Dunn <rdunn@siu.edu>, <rpembro@siu.edu>, <cmontema@siu.edu>, Lucas Crater <lcrater@siumed.edu>, Misty D Whittington <mistyw@siu.edu>
Subject: Special Meeting of Board

Amy, the reason I have tried to call you was that in light of the pending legislation regarding the dissolution of the System and split of the university campuses, I believe the Board needs to go on record regarding this pending legislation. I understand your neutral position but you took that position as Board Chair and not on behalf of the entire Board. I have an opposite position and not knowing the position of the entire Board we need to have a special meeting to go on record so the legislators in Springfield know where the entire Board stands relative to this legislation.

Therefore, pursuant to Article I. of the By-Laws, Meetings of the Board, Section 2, Special Meetings, I am requesting that you, as Chair, call a Special Meeting for sometime during the week of May 21, which is before the end of the legislative session. According to the By-laws if at least two other Board members follow my request to you for a Special Meeting, you shall call a Special Meeting. I propose that the meeting be held in Carbondale on either May 22nd or 23rd at the Student Center at 2:00 P.M. the agenda items to be considered would be a resolution regarding the pending legislation then also have an executive session to discuss personnel and pending litigation.

I have spoken with Luke Crater regarding the process of calling a Special Meeting. I am sending a copy of this request to each voting Board member as well as the President and Chancellors. Assuming that two other Board members submit a similar request for a Special Board meeting let us know which date would be most convenient for you. I assume Misty will prepare and send out the appropriate notice.

Securities offered through LPL Financial Member FINRA/SIPC

The information contained in this email message is being transmitted to and is intended for the use of only the individual(s) to whom it is addressed. If the reader of this message is not the intended recipient, you are hereby advised that any dissemination, distribution, or copying of this message is strictly prohibited. If you have received this message in error, please immediately delete.

From: **John Anthony Charles** jcharles@siu.edu
Subject: Sholar Statement_5-2-18
Date: May 1, 2018 at 7:44 PM
To: Amy Sholar [redacted] Randy J Dunn rdunn@siu.edu

Madam Chair –

So it's been a long day for me. We took it on the chin in Senate Higher Ed on this damn community college bill, so I've been a bit distracted, but wanted to share this latest draft. It needs to be tightened up. And I think there are probably things you and the President have said, that I mentioned in the draft, that you all said better, so they can be updated. And there's probably some random mistakes I'll catch tomorrow with fresh eyes, but take a look and let me know if I'm close to where you wanted to be. As you'll see from the header, I've called this an open letter to the SIU community which catches everybody.

Thanks for letting me assist with this. It's below and attached for your convenience.

JC

An Open Letter to the SIU Community from Board of Trustees Chair Amy Sholar

It was a great honor to be elected to chair the SIU Board of Trustees in February. As I accepted this responsibility, I was determined to serve in this capacity as I have conducted myself in all my personal and professional activities – promoting honest leadership, transparency, fairness and equality. Recently, those qualities have been questioned and I believe that it's appropriate that I address them and some of the other accusations that have been leveled in recent days.

With regard to equality, I believe SIU is strongest when all parts of the system are treated equally and given a fair chance at maximizing their potential to succeed. It was with that in mind that I supported the notion of advancing a discussion of making an initial reallocation of state resources while we await a formal recommendation of what that amount should be changed to, as it surely will be, based on the tremendous growth at SIUE. I was dismayed and disappointed that some would not even entertain the idea of giving Edwardsville a chance at some of those dollars, especially after Carbondale has relied so heavily on the other campuses to keep its financial ship afloat. If Edwardsville is good enough to support other campuses financially and to ultimately keep within the system, as some have supposed, they should be good enough to be treated equally.

As far as leadership, there have been accusations critical of the neutral stand the SIU System Office has taken regarding legislation that would have separated the system and created individual operating universities. To the contrary, there is no other position that President Dunn and his staff in Springfield could have taken, because they received no direction from the Board of Trustees. To me, it seems logical that with such an important issue, it would go without saying that the President's Office would not act without board approval. And why did they receive no direction? First, because this board has not met to provide any direction. And second, while any three trustees could call on me to convene a full meeting of the board to discuss this in open session, no one has done that.

Those who would expect the President's Office to take a stand simply because they want it so are not only disrespecting the authority of the current board, but are furthering the notion that the will of the trustees from one campus should automatically overrule those of the others'. That's wrong. It's unfair. And is just another example of saying one thing – talking about the need for equal partners in a system, and doing another – expecting everyone to do want we want. It's that kind of logic that divides and foments distrust amongst the partners we claim are so important to SIU.

We have great leadership in and across the SIU System. It's disingenuous to argue that our system

leadership is ineffective because one campus is struggling, especially when two of the three campuses are flourishing. We need to move away from this arcane thinking that because one campus is older, it must be the first and the best. And that because leadership recognizes success and potential, they are working contrary to the best interests of another. If we're going to be a system, we need to accept that we're an evolving system and that we can't stay in our silos forever.

It has been reported that there is infighting between board members. Some have even taken their argument to the media to attempt to sway public opinion. For the sake of transerancy, let me say this. As Chair of the Board, my record has been one of providing everyone the opportunity to have a voice in the workings of the university. That's why we took time to give every individual who signed up during the public comments portion of the last board meeting an opportunity to speak. I believe it ensures there is an opportunity for a balance of opinions to express in an open public forum. If individuals consider my efforts at promoting transerancy, by allowing the board to discuss the funding allocation issue in an open meeting as infighting, then, we will have a great deal more infighting, because I am not going to conduct the business of this public university behind closed doors. And I am not going to shy away from an issue simply because some individuals don't support something. We are a public body. We are charged with making tough decisions. And for the first time, ever, I brought to the Board a discussion on the fairness of our funding allocation that the faculty, staff and alumni of SIUE and the metro east community have been calling for, for a number of years.

This discussion has certainly highlighted the need for fairness across the SIU System, but beyond the fairness of a funding allocation, we are at a point where we must have a fair discussion on the future of this system and where, if we go together, we must go. And most importantly, we must have a fair discussion on the strengths and weaknesses of the components that make up the SIU brand. To be fair to our students and their families and to the amazing individuals who make up our faculty and staff, we need to admit that some parts of SIU are doing better than others and we need to make decisions that maximize the investment we receive from the state. We need SIU Carbondale to find its voice once again, but to do that, tough choices must be made and quickly. But as Carbondale finds its place in this changing world of higher education, we need to understand that the Edwardsville and Springfield campuses which have already done so, must be given the tools and resources to go to the next level. To not do so weakens those campuses, which as we have seen over the last two years have been the financial backbone of the system.

I recently saw a quote by Adam Grant who at the age of 28 became the youngest tenured professor at the Wharton School at the University of Pennsylvania, where he was ranked by students as the best professor at the university from 2011 to 2017. Grant said that "to grow, people need to be challenged." At this time when we must do everything in our power to grow the SIU campuses, I will challenge us to promote honest leadership, transparency, fairness and equality in all that I do as Board Chair. To do nothing less would be an insult to the great individuals who have come before us.



Sholar Statem...8.docx

SIU-S

FOIA REQUEST

Name and Address of Public Body Receiving Request: SIU System, Office of the President-SIUP, 1400 Douglas Drive, Carbondale, IL 62901-6501; 618-536-3331

Date Requested: 18 May 2018

Request Submitted By: _X_ E-mail ___ U.S. Mail ___ Fax ___ In Person

Name of Requester: Kathleen Chwalisz, Ph.D., SIUC Faculty Senate Budget Committee Co-Chair

Street Address: Carbondale Campus, Mailcode 6502

City/State/County Zip (required): Carbondale, IL 62901

Telephone (Optional): 453-3541 E-mail (Optional): chwalisz@siu.edu

Fax (Optional): 453-3563

Records Requested: *Provide as much specific detail as possible so the public body can identify the information that you are seeking. You may attach additional pages, if necessary.

Any and all communication (7/1/17 to current), including but not limited to email, text messages, and meeting notes, written or received by President Randy Dunn in communication with John Charles, Mark Kolaz, Randy Pembrook, Amy Sholar, and Illinois legislators or their staff, regarding the SIU system separation/dissolution and/or related legislation.

Also requested is a summary of meetings/meals (in person, phone, video conference), dates and attendees, regarding the previously identified topics.

Do you want copies of the documents? __X__YES or ____NO
--Do you want Electronic Copies or Paper Copies? Electronic
--If you want Electronic Copies, in what format? PDF

Is this request for a Commercial Purpose? ____YES or __X__NO
(It is a violation of the Freedom of Information Act for a person to knowingly obtain a public record for a commercial purpose without disclosing that it is for a commercial purpose, if requested to do so by the public body. 5 ILCS 140.3.1(c)).

Are you requesting a fee waiver? ____YES or __X__NO
(If you are requesting that the public body waive any fees for copying the documents, you must attach a statement of the purpose of the request, and whether the principal purpose of the request is to access or disseminate information regarding the health, safety and welfare or legal rights of the general public. 5 ILCS 140/6(c)).

Pembrook, Randall

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, April 11, 2018 7:27 AM
To: Pembrook, Randall
Subject: Re: campus message draft

Thoughts...

I would include Luke J as the student trustee in the earlier reference to the reallocation as also being supportive. He gets to vote on it...and he IS supportive.

Jay won't have the bill filed yet, so just make sure you have him on the record (giving his ok) to being able to say that he plans to introduce the bill just as soon as it can be drafted. The bill is complex and lengthy and could take a few more days to get written up...but that he will file the bill as soon as possible, likely for an effective date of 7/1/19.

Don't say that any of us (me, Amy, etc.) supports the bill yet. Rather, you can say the proposed dissolution takes it out of the BOT's decision making hands and will now be dealt with fully as a function of the legislative process. However, you would anticipate that individual Trustees will speak to their position on the bill once it is filed, and President Dunn has publicly pledged that he will do nothing that impedes the bill's progress. Sumthin' like that I think?

Otherwise ok from my end. Thanks!

PS-Don't forget in the discussion today, get in the fray when you need to b/c you know Carlo is going to.

Sent from my iPad

On Apr 11, 2018, at 6:51 AM, Pembrook, Randall <rpembro@siue.edu> wrote:

> I will talk with Representative Hoffman's office today to make sure about an announcement and timing. I am attaching a draft of what could go out tomorrow afternoon assuming the reallocation proposal doesn't pass.
>
> Obviously, if Representative Hoffman isn't comfortable with the timing, we will alter that part of the message. I'm trying to think of what could substitute for that section if he isn't ready to roll out.
>
> Assuming he is, are you OK with the statement that you, Amy, Shirley and the General are supportive of the proposal? Are you OK with the statement that you four are supportive of the Hoffman amendment? Do I need to share this with the other three to see if folks are OK or have you already had those conversations?
>
> Apparently, Representative Bost (or his office) wants to talk with Amy and me tomorrow afternoon to try and patch things up. If this message goes out before that conversation, it would certainly make for lively conversation with him.....
>
> Should be an interesting two days!
>
> **Randall G. Pembrook, Chancellor**
> **Southern Illinois University Edwardsville**
> **Campus Box 1151**

Edwardsville, IL 62026
618-650-2481

<campusmessge41218.docx>

Pembrook, Randall

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, April 11, 2018 10:58 AM
To: Pembrook, Randall; McIlhagga, Douglas
Cc: John Anthony Charles
Subject: RE: Latest version for tomorrow

I like it. I would take out the reference to (D-113th) on Jay. No need...he's the state rep for SIUE...that's enough. Which said: Would also word the clause this way: "...and whose district covers (or represents) SIUE." Switches it up, or something close to that.

Good to go and would push it out tomorrow to all SIUE users just as soon as the meeting concludes. Also to SIUEF board, SIUE AA board, to civic/community leaders...with a short cover or transmittal note maybe, like from Alan/Bev, Rachel, you, whomever.

Strap in buddy!

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Wednesday, April 11, 2018 10:47 AM
To: Randy J Dunn <rdunn@siu.edu>; McIlhagga, Douglas <dmcilha@siue.edu>
Subject: Latest version for tomorrow

I have spoken with Jay Hoffman and Katie Stuart who are OK with the attached, edited release. I will check with Monica and LaToya before tomorrow to see if they are OK on having their names attached.

If you have additional thoughts, let me know.

Thanks.

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

Pembrook, Randall

From: Randy J Dunn <rdunn@siu.edu>
Sent: Tuesday, April 10, 2018 5:07 PM
To: Pembrook, Randall
Cc: John Anthony Charles
Subject: RE: local politicians

Go ahead and start touching base with Jay directly—see if you can get a read on when the bill will be filed, etc. You have freedom to come out in support since Carlo went well off the reservation by going on public record repeatedly to decry the reallocation. Full-on for you too, now. Even if the bill is not yet in the House hopper by Thursday afternoon or Friday, if you get Jay's concurrence to say that is exactly what he's going to do, then you can report that at least. You are free to work to get it as specific as you possibly can for the messaging that needs to take place.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Tuesday, April 10, 2018 4:58 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: RE: local politicians

I think there will be a huge difference on our campus regarding the angst, anger, despair between "The vote was no. We'll try to explore other options" vs. "The vote was no. A bill has been filed in the House by Jay Hoffman. Please work to support the bill by contacting your legislators." I was REALLY hoping for something specific to tell people on Thursday.

RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Tuesday, April 10, 2018 2:04 PM
To: Pembrook, Randall <rpembro@siue.edu>
Subject: RE: local politicians

Just the state House members (Bristow, Stuart, Greenwood, Hoffman) and now Haine and Manar should as well. JC was to loop in Clayborne.

I know of no one at your local level. My gut tells me to wait just b/c we don't know timing for Jay. I assume he ran into no problem with bill drafting, informing Speaker (Jay's an assistant majority leader), etc., but you may want to just wait til it's out there and then tell the world to get on board.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office

618.536.3404 I Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Tuesday, April 10, 2018 1:55 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: local politicians

Do other local politicians know about Jay's upcoming action? If so, do we know if they are supportive? If not, should we give them a heads up?

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

SIUe COUGARS

Pembrook, Randall

From: Randy J Dunn <rdunn@siu.edu>
Sent: Tuesday, April 10, 2018 2:04 PM
To: Pembrook, Randall
Subject: RE: local politicians

Just the state House members (Bristow, Stuart, Greenwood, Hoffman) and now Haine and Manar should as well. JC was to loop in Clayborne.

I know of no one at your local level. My gut tells me to wait just b/c we don't know timing for Jay. I assume he ran into no problem with bill drafting, informing Speaker (Jay's an assistant majority leader), etc., but you may want to just wait til it's out there and then tell the world to get on board.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Tuesday, April 10, 2018 1:55 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: local politicians

Do other local politicians know about Jay's upcoming action? If so, do we know if they are supportive? If not, should we give them a heads up?

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

Pembrook, Randall

From: Randy J Dunn <rdunn@siu.edu>
Sent: Tuesday, April 10, 2018 11:57 AM
To: Pembrook, Randall
Subject: Re: Timing

I'd start talking semi privately now. Let your team and employee leaders be ready to respond quickly once Jay drops the bill. Information out to Foundation, alumni, and other externals too. You have no constraints on working this...your public comments... etc.
Let it all roll.

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: "Pembrook, Randall" <rpembro@siue.edu>
Date: 4/10/18 11:19 AM (GMT-06:00)
To: Randy J Dunn <rdunn@siu.edu>
Subject: Timing

At what point is it OK to talk either semi-privately (campus leaders) or in public about the Jay amendment as the path assuming Thursday's vote is 4-4?

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481



Pembrook, Randall

From: Pembrook, Randall
Sent: Tuesday, April 10, 2018 11:58 AM
To: Randy J Dunn
Subject: Re: Timing

Thanks!

Get Outlook for Android

From: Randy J Dunn <rdunn@siu.edu>
Sent: Tuesday, April 10, 2018 11:56:45 AM
To: Pembrook, Randall
Subject: Re: Timing

I'd start talking semi privately now. Let your team and employee leaders be ready to respond quickly once Jay drops the bill. Information out to Foundation, alumni, and other externals too. You have no constraints on working this...your public comments... etc.
Let it all roll.

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: "Pembrook, Randall" <rpembro@siue.edu>
Date: 4/10/18 11:19 AM (GMT-06:00)
To: Randy J Dunn <rdunn@siu.edu>
Subject: Timing

At what point is it OK to talk either semi-privately (campus leaders) or in public about the Jay amendment as the path assuming Thursday's vote is 4-4?

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

SIUe COUGARS

Pembrook, Randall

From: Randy J Dunn <rdunn@siu.edu>
Sent: Tuesday, April 10, 2018 2:04 PM
To: Pembrook, Randall
Subject: RE: local politicians

Just the state House members (Bristow, Stuart, Greenwood, Hoffman) and now Haine and Manar should as well. JC was to loop in Clayborne.

I know of no one at your local level. My gut tells me to wait just b/c we don't know timing for Jay. I assume he ran into no problem with bill drafting, informing Speaker (Jay's an assistant majority leader), etc., but you may want to just wait til it's out there and then tell the world to get on board.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Tuesday, April 10, 2018 1:55 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: local politicians

Do other local politicians know about Jay's upcoming action? If so, do we know if they are supportive? If not, should we give them a heads up?

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

Pembrook, Randall

From: Randy J Dunn <rdunn@siu.edu>
Sent: Tuesday, April 10, 2018 5:07 PM
To: Pembrook, Randall
Cc: John Anthony Charles
Subject: RE: local politicians

Go ahead and start touching base with Jay directly—see if you can get a read on when the bill will be filed, etc. You have freedom to come out in support since Carlo went well off the reservation by going on public record repeatedly to decry the reallocation. Full-on for you too, now. Even if the bill is not yet in the House hopper by Thursday afternoon or Friday, if you get Jay's concurrence to say that is exactly what he's going to do, then you can report that at least. You are free to work to get it as specific as you possibly can for the messaging that needs to take place.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Tuesday, April 10, 2018 4:58 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: RE: local politicians

I think there will be a huge difference on our campus regarding the angst, anger, despair between "The vote was no. We'll try to explore other options" vs. "The vote was no. A bill has been filed in the House by Jay Hoffman. Please work to support the bill by contacting your legislators." I was REALLY hoping for something specific to tell people on Thursday.

RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Tuesday, April 10, 2018 2:04 PM
To: Pembrook, Randall <rpembro@siue.edu>
Subject: RE: local politicians

Just the state House members (Bristow, Stuart, Greenwood, Hoffman) and now Haine and Manar should as well. JC was to loop in Clayborne.

I know of no one at your local level. My gut tells me to wait just b/c we don't know timing for Jay. I assume he ran into no problem with bill drafting, informing Speaker (Jay's an assistant majority leader), etc., but you may want to just wait til it's out there and then tell the world to get on board.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office

618.536.3404 I Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Tuesday, April 10, 2018 1:55 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: local politicians

Do other local politicians know about Jay's upcoming action? If so, do we know if they are supportive? If not, should we give them a heads up?

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

SIUe COUGARS

Pembrook, Randall

From: Pembrook, Randall
Sent: Tuesday, April 10, 2018 4:58 PM
To: 'Randy J Dunn'
Subject: RE: local politicians

I think there will be a huge difference on our campus regarding the angst, anger, despair between "The vote was no. We'll try to explore other options" vs. "The vote was no. A bill has been filed in the House by Jay Hoffman. Please work to support the bill by contacting your legislators." I was REALLY hoping for something specific to tell people on Thursday.

RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Tuesday, April 10, 2018 2:04 PM
To: Pembrook, Randall <rpembro@siue.edu>
Subject: RE: local politicians

Just the state House members (Bristow, Stuart, Greenwood, Hoffman) and now Haine and Manar should as well. JC was to loop in Clayborne.

I know of no one at your local level. My gut tells me to wait just b/c we don't know timing for Jay. I assume he ran into no problem with bill drafting, informing Speaker (Jay's an assistant majority leader), etc., but you may want to just wait til it's out there and then tell the world to get on board.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Tuesday, April 10, 2018 1:55 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: local politicians

Do other local politicians know about Jay's upcoming action? If so, do we know if they are supportive? If not, should we give them a heads up?

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481


SIUe
COUGARS

Pembrook, Randall

From: Pembrook, Randall
Sent: Tuesday, April 10, 2018 5:09 PM
To: 'Randy J Dunn'
Subject: RE: local politicians

Thanks. That will help. I'll contact Jay tomorrow.

RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Tuesday, April 10, 2018 5:07 PM
To: Pembrook, Randall <rpembro@siue.edu>
Cc: John Anthony Charles <jcharles@siu.edu>
Subject: RE: local politicians

Go ahead and start touching base with Jay directly—see if you can get a read on when the bill will be filed, etc. You have freedom to come out in support since Carlo went well off the reservation by going on public record repeatedly to decry the reallocation. Full-on for you too, now. Even if the bill is not yet in the House hopper by Thursday afternoon or Friday, if you get Jay's concurrence to say that is exactly what he's going to do, then you can report that at least. You are free to work to get it as specific as you possibly can for the messaging that needs to take place.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Tuesday, April 10, 2018 4:58 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: RE: local politicians

I think there will be a huge difference on our campus regarding the angst, anger, despair between "The vote was no. We'll try to explore other options" vs. "The vote was no. A bill has been filed in the House by Jay Hoffman. Please work to support the bill by contacting your legislators." I was REALLY hoping for something specific to tell people on Thursday.

RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Tuesday, April 10, 2018 2:04 PM
To: Pembrook, Randall <rpembro@siue.edu>
Subject: RE: local politicians

Just the state House members (Bristow, Stuart, Greenwood, Hoffman) and now Haine and Manar should as well. JC was to loop in Clayborne.

I know of no one at your local level. My gut tells me to wait just b/c we don't know timing for Jay. I assume he ran into no problem with bill drafting, informing Speaker (Jay's an assistant majority leader), etc., but you may want to just wait til it's out there and then tell the world to get on board.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Tuesday, April 10, 2018 1:55 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: local politicians

Do other local politicians know about Jay's upcoming action? If so, do we know if they are supportive? If not, should we give them a heads up?

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

Pembrook, Randall

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, April 11, 2018 7:27 AM
To: Pembrook, Randall
Subject: Re: campus message draft

Thoughts...

I would include Luke J as the student trustee in the earlier reference to the reallocation as also being supportive. He gets to vote on it...and he IS supportive.

Jay won't have the bill filed yet, so just make sure you have him on the record (giving his ok) to being able to say that he plans to introduce the bill just as soon as it can be drafted. The bill is complex and lengthy and could take a few more days to get written up...but that he will file the bill as soon as possible, likely for an effective date of 7/1/19.

Don't say that any of us (me, Amy, etc.) supports the bill yet. Rather, you can say the proposed dissolution takes it out of the BOT's decision making hands and will now be dealt with fully as a function of the legislative process. However, you would anticipate that individual Trustees will speak to their position on the bill once it is filed, and President Dunn has publicly pledged that he will do nothing that impedes the bill's progress. Sumthin' like that I think?

Otherwise ok from my end. Thanks!

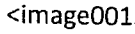
PS-Don't forget in the discussion today, get in the fray when you need to b/c you know Carlo is going to.

Sent from my iPad

On Apr 11, 2018, at 6:51 AM, Pembrook, Randall <rpembro@siue.edu> wrote:

> I will talk with Representative Hoffman's office today to make sure about an announcement and timing. I am attaching a draft of what could go out tomorrow afternoon assuming the reallocation proposal doesn't pass.
>
> Obviously, if Representative Hoffman isn't comfortable with the timing, we will alter that part of the message. I'm trying to think of what could substitute for that section if he isn't ready to roll out.
>
> Assuming he is, are you OK with the statement that you, Amy, Shirley and the General are supportive of the proposal? Are you OK with the statement that you four are supportive of the Hoffman amendment? Do I need to share this with the other three to see if folks are OK or have you already had those conversations?
>
> Apparently, Representative Bost (or his office) wants to talk with Amy and me tomorrow afternoon to try and patch things up. If this message goes out before that conversation, it would certainly make for lively conversation with him.....
>
> Should be an interesting two days!
>
> **Randall G. Pembrook, Chancellor**
> **Southern Illinois University Edwardsville**
> **Campus Box 1151**

Edwardsville, IL 62026
618-650-2481



<campusmessge41218.docx>

Pembrook, Randall

From: Pembrook, Randall
Sent: Tuesday, April 10, 2018 1:55 PM
To: Randy J Dunn
Subject: local politicians

Do other local politicians know about Jay's upcoming action? If so, do we know if they are supportive? If not, should we give them a heads up?

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

Pembrook, Randall

From: Pembrook, Randall
Sent: Tuesday, April 10, 2018 11:19 AM
To: Randy J Dunn
Subject: Timing

At what point is it OK to talk either semi-privately (campus leaders) or in public about the Jay amendment as the path assuming Thursday's vote is 4-4?

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

Pembrook, Randall

From: Pembrook, Randall
Sent: Wednesday, April 11, 2018 11:18 AM
To: 'Randy J Dunn'; McIlhagga, Douglas
Cc: John Anthony Charles
Subject: RE: Latest version for tomorrow

Doug,

Please include the changes indicated by President Dunn.

Thanks.

RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, April 11, 2018 10:58 AM
To: Pembrook, Randall <rpembro@siue.edu>; McIlhagga, Douglas <dmcilha@siue.edu>
Cc: John Anthony Charles <jcharles@siu.edu>
Subject: RE: Latest version for tomorrow

I like it. I would take out the reference to (D-113th) on Jay. No need...he's the state rep for SIUE...that's enough. Which said: Would also word the clause this way: "...and whose district covers (or represents) SIUE." Switches it up, or something close to that.

Good to go and would push it out tomorrow to all SIUE users just as soon as the meeting concludes. Also to SIUEF board, SIUE AA board, to civic/community leaders...with a short cover or transmittal note maybe, like from Alan/Bev, Rachel, you, whomever.

Strap in buddy!

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Wednesday, April 11, 2018 10:47 AM
To: Randy J Dunn <rdunn@siu.edu>; McIlhagga, Douglas <dmcilha@siue.edu>
Subject: Latest version for tomorrow

I have spoken with Jay Hoffman and Katie Stuart who are OK with the attached, edited release. I will check with Monica and LaToya before tomorrow to see if they are OK on having their names attached.

If you have additional thoughts, let me know.

Thanks.

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

Pembrook, Randall

From: Pembrook, Randall
Sent: Tuesday, April 17, 2018 5:19 PM
To: 'Randy J Dunn'
Subject: RE: INFORMATION: SIU Legislation Update

I'll plan on being in Springfield Thursday afternoon a little before 3. What preparation do I need to do? What questions will we get? What information needs to be presented?

From: Randy J Dunn <rdunn@siu.edu>
Sent: Tuesday, April 17, 2018 1:20 PM
To: Pembrook, Randall <rpembro@siue.edu>; Jerry Kruse <jkruse@siumed.edu>
Cc: John Anthony Charles <jcharles@siu.edu>
Subject: FW: INFORMATION: SIU Legislation Update

See below and attached what I sent to our Trustees, just now. I will be catching you 2 to discuss the Thursday afternoon, 4/19 HIED Committee hearing which you'll see discussed in the information I've shared. Hearing now on sked to start at 3 pm or the conclusion of the House session that afternoon. **JC and I think we probably better have the both of you present for that hearing, so start looking at your calendars now to see if you will be able to get them cleared.** Will talk soon otherwise...thanks.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Randy J Dunn [mailto:rdunn@siu.edu]
Sent: Tuesday, April 17, 2018 1:14 PM
To: Randy J Dunn <rdunn@siu.edu>
Cc: Misty D Whittington <mistyw@siu.edu>; John Anthony Charles <jcharles@siu.edu>; Lucas Crater-SIU MED Springfield <lcrater@siumed.edu>
Subject: INFORMATION: SIU Legislation Update

Board of Trustees—

I shared two introduced bills with you last week that the bill tracking system we use picked up—HB5860 that would reconstitute the SIU Board of Trustees, and HB5861 that dissolves the SIU System and makes SIUC and SIUE independent entities with separate boards. At that time, we didn't have information on what became a third bill—HB5859 that would equalize the general state appropriation between SIUC and SIUE (a 50/50 split) going forward.

Yesterday, then, these three bills were filed as amendments to three shell bills currently in the Illinois House which are on 2nd Reading. As floor amendments, this proposed legislation can move with little notice—and as

you'll note later below, that is what appears to be happening. A summary of the actions is pasted in immediately below:

House 2nd Reading. HA #1 filed 4/16/18
HB 1292 (Hoffman) Shell bill. HA #1 - Replaces everything after the enacting clause. Amends the Southern Illinois University Management Act. Abolishes the Board of Trustees of Southern Illinois University. Provides that that part of Southern Illinois University associated with the Carbondale campus (except the School of Medicine, School of Dental Medicine, School of Pharmacy, School of Nursing, and the East St. Louis Center and along with the School of Law) shall be known as Southern Illinois University at Carbondale and shall be under the governance and control of the Board of Trustees of Southern Illinois University at Carbondale. Provides that that part of Southern Illinois University associated with the Edwardsville campus (along with the School of Medicine, School of Dental Medicine, School of Pharmacy, School of Nursing, and the East St. Louis Center) shall be known as Southern Illinois University at Edwardsville and shall be under the governance and control of the Board of Trustees of Southern Illinois University at Edwardsville. Makes corresponding changes in various Acts. Effective July 1, 2018.

House 2nd Reading. HA #1 filed 4/16/18
HB 1293 (Hoffman) Shell bill. HA #1 - Replaces everything after the enacting clause. Amends the Southern Illinois University Management Act. Provides that on the effective date of the amendatory Act, the terms of office of the members of the Board of Trustees of Southern Illinois University shall terminate and the Board shall be reconstituted. With regard to the 7 members of the Board appointed by the Governor, by and with the advice and consent of the Senate, specifies that after the effective date of the amendatory Act, the 7 members shall be appointed as follows: 3 appointees shall hold an undergraduate or graduate degree from the Southern Illinois University at Edwardsville campus, 3 appointees shall hold an undergraduate or graduate degree from the Southern Illinois University at Carbondale campus, and one appointee must not have attended Southern Illinois University at all. Changes the voting student member to an additional nonvoting student member, and deletes provisions concerning the designation of a voting student member and a nonvoting student member; makes related changes. Sets forth provisions concerning the expiration of the terms of the 7 initial members appointed by the Governor, by and with the advice and consent of the Senate, pursuant to the amendatory Act.

House 2nd Reading. HA #1 filed 4/16/18
HB 1294 (Hoffman) Shell bill. HA #1 - Replaces everything after the enacting clause. Amends the Southern Illinois University Management Act. Provides that, beginning with the 2018-2019 academic year, when money appropriated to the Board of Trustees of Southern Illinois University by the General Assembly is allocated for the Carbondale campus, an equal amount must be allocated by the Board for the Edwardsville campus. Effective July 1, 2018.

And in the document that's attached to this email, you'll find more comprehensive bill analyses written up by our governmental affairs team in Springfield that outlines the path of the proposed legislation thus far.

We've learned this morning that all three bills will be heard before the House Higher Education Committee at the conclusion of the House's session Thursday. John Charles is in communication with the appropriate legislative staffers to see if there is anything the Committee may want from the SIU system or campuses in conjunction with the hearing.

Lastly: You can imagine that there has been a steady demand from multiple media sources statewide for comment, interviews, a statement, etc. by this point. Toward that end—and since there is no position voted on

these bills from the BOT as an entity—Chair Sholar and I prepared a joint statement addressing only the system dissolution question, which is pasted in below and takes a neutral position on that bill. The statement and bill analyses are being made available to those media outlets requesting information. I'll also share the material in tomorrow's *System Connection* e-newsletter for SIU employees who—not surprisingly—are reaching out with many questions of their own.

I leave late today for Springfield where, you will recall, tomorrow is SIU System Day in the Capitol, featuring our signature programs, students, and faculty systemwide. Given Thursday's scheduled hearing, then, I plan to just remain in town through that time. Let me know if you have questions for now, and I'll provide updates as status changes take place.

Randy

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

SIU | Southern Illinois University System
ONE SYSTEM | MANY LOCATIONS | STATEWIDE IMPACT

JOINT STATEMENT FROM SIU BOARD OF TRUSTEES CHAIR AMY SHOLAR & SIU PRESIDENT RANDY DUNN REGARDING HB5861 / HB1292
April 17, 2018

[**NOTE:** Please see accompanying this statement bill analyses from SIU staff regarding House Bills 5859/HB1294-equalizing the FY19 general state appropriation for SIUC and SIUE; HB5860/HB1293-reconstituting the SIU Board of Trustees and changing membership requirements; and HB5861/HB1292-creating SIUC and SIUE as separate universities with independent boards. This joint statement addresses only those issues surrounding our review of HB5861/HB1292.]

To begin, we acknowledge the issue that would be addressed by HB5861/HB1292 is not a new one, nor is this the first time legislation has been proposed to dissolve the SIU System and operate the Carbondale and Edwardsville campuses independently under their own separate boards.

As early as 1975, State Senator Sam Vadalabene introduced legislation that would have established a separate board of trustees for Edwardsville. While the measure passed both houses, ultimately the Illinois Senate overrode Gov. Dan Walker's veto of the Vadalabene bill, but the House of Representatives declined to do so. News coverage these last few days has also reported on more recent attempts in 2003, 2005, and 2013 to accomplish a similar outcome. The 2013 bill, also filed by Rep. Hoffman, similarly changed the affiliation of the SIU School of Medicine (SOM) to SIUE—expanding Edwardsville's focus on the health sciences by joining the Schools of Dental Medicine, Pharmacy, and Nursing which are already affiliated with that campus—though the physical location of the SOM would remain in Springfield.

With the filing of amendments to House Bills 1292-1294 (which mirrors the language in House Bills 5859-5861), these proposals are now on track in the legislative calendar to receive a hearing before the House Higher Education Committee, where they have been assigned, and to meet the April 27 House Deadline for passing bills from that chamber.

By definition, as an entity of the state under the Southern Illinois University Management Act, the ultimate decision about system dissolution will and must be a legislative one. Admitting the different missions of SIUC and SIUE, the Carbondale and Edwardsville campuses are, by any measure of organizational scope and strength, equal partners in the SIU System. There are tangible benefits for the two institutions which derive from being part of a larger public higher education system (about which more will be said below), but in the end, the legislative calculus—and that of the citizens those legislators represent—will rest on whether or not those benefits are of a greater value and import than the perceived gains that may come by each university being independent of the system...and each other.

The SIU System Board of Trustees has not yet taken any official position on the three bills at this time. The Board is not set to meet again in regular session until July 12—after the scheduled end of this legislative session—but it is possible Trustees could convene a special meeting for that purpose. Any such meeting held would be a public meeting and subject to applicable requirements of the Illinois Open Meetings Act. Until directed otherwise by the governing body of Southern Illinois University, the position that the SIU President's Office will take on these and any other proposals that could still emerge is "neutral"—restricted to providing data, background information, and technical expertise which may be requested by elected officials or their staffs.

Without a doubt, there are benefits that attach to being part of a system—SIU is one of about 45 public higher education systems in the nation. It has been pointed out during debate over the previous bills to split SIU that our multi-campus system can earn better bond ratings as compared to some single-campus institutions in Illinois, due to our combined fiscal strength. This in turn holds down interest and insurance costs on bonds. Too, all campus funds are comingled for investment purposes to obtain the highest rate-of-return; likewise, SIU's risk pools are comingled for purposes of insurance savings and reduced liability.

Possibly the most challenging aspect of a dissolution would be breaking out the bond debt by campus which could entail not insignificant legal and financial consulting expenses, albeit on a one-time basis.

Finally, it's been noted over the years that our combined political leverage is stronger as a system—representing the common interests of 66 counties of central and southern Illinois, including the Metro East area—than it would be for the Edwardsville and Carbondale campuses individually. Nonetheless, the natural evolution of those regional interests also creates a demand for change over time, contributing to the rationale for a careful review of the legislation in front of us.

Dissolving the SIU System would be far from easy, but it is not an impossible task. The system is already one of the most decentralized nationally, providing shared services in the areas of Legal, Internal Audit and Ethics, Technology Transfer and Export Control, Treasury Services, Governmental Affairs, and Risk Management. Those functions—and the people undertaking them—would need to be reassigned and absorbed by the stand-alone campuses; fortunately, system personnel working in most of these functional areas already have work locations across the various SIU sites now, preventing major disruption in most of the impacted employees' lives. Another positive in the eyes of many is that salary savings would be generated as there would no longer be system administrative leadership and their related staff to pay for. Rather, it is anticipated that the respective chancellors currently in place would become the interim presidents of their

campuses, until newly appointed boards for SIUC and SIUE could make a decision about permanent institutional leadership.

The SIU Board of Trustees, as part of a major revision of the system's strategic plan about two years ago, adopted a goal to study and incrementally expand system-wide shared services across a variety of "back office" and other non-academic service functions (e.g., Purchasing, Human Resources, IT). Those business centralization efforts may be paused temporarily in the event HB5861 garners sufficient support to move forward this legislative session. Additionally, an effective date of this legislation *no earlier than July 1, 2019* (as opposed to the current July 1, 2018) would minimally be necessary to guarantee a smooth governance transition to the new boards as well as to ensure a careful unwinding of the combined operations to the campuses.

When the 2003 version of the dissolution bill was being debated, Illinois' beloved Sen. Paul Simon opined in the Springfield *State Journal-Register* that SIU "...is a powerful political and financial voice for the entire region. Dividing the university will diminish that important voice." The question some 15 years later for all of us who love our university—students, employees, alumni, donors, community members, taxpayers, our elected representatives, and so many others—is to determine if the current governance and board structure remains the optimal one for a collective voice in Illinois and beyond.

Pembrook, Randall

From: Pembrook, Randall
Sent: Wednesday, April 18, 2018 7:33 AM
To: 'Randy J Dunn'
Subject: Springfield

I'm coming to the capital today to support SIU System day. Maybe we can find time to discuss the hearing tomorrow.....I need to leave at 1 to be back for the 3 p.m. meeting with Bost's office and Amy.

Thanks.

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481



Pembrook, Randall

From: Pembrook, Randall
Sent: Thursday, April 19, 2018 11:27 AM
To: Randy J Dunn
Subject: RE: Research

I may get there a little earlier around 1:45 so we have plenty of time to prepare. My first Illinois legislative hearing.....!! I'll add it to the resume (which I hope not to need anytime soon....).

RP

-----Original Message-----
From: Randy J Dunn <rdunn@siu.edu>
Sent: Thursday, April 19, 2018 10:19 AM
To: Pembrook, Randall <rpembro@siue.edu>
Cc: Durr, Kim <kdurr@siue.edu>
Subject: Research

Hey, I think I had read that SIUE was like #2 in research funding or capacity or ??? Among the public comprehensives this past year.

Dust that information off and have the factoid with you for this afternoon. Need to counter this harangue about SIUC's R1 status. That piece of info will help.

Thanks. See you at the office around 2 or so if that's still your plan.

Sent from my iPad

Pembrook, Randall

From: Pembrook, Randall
Sent: Thursday, April 19, 2018 11:55 AM
To: 'Randy J Dunn'
Subject: RE: Research

"We would testify only if asked".....meaning any of us including me OR I WILL testify but you might not as a System person unless Carlo signs up?

RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Thursday, April 19, 2018 11:47 AM
To: Pembrook, Randall <rpembro@siue.edu>
Subject: Re: Research

We'll be in the office. Just so you know...since neutral on bill, we would testify only if asked by Committee or Carlo shows up and signs in to speak.

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: "Pembrook, Randall" <rpembro@siue.edu>
Date: 4/19/18 11:26 AM (GMT-06:00)
To: Randy J Dunn <rdunn@siu.edu>
Subject: RE: Research

I may get there a little earlier around 1:45 so we have plenty of time to prepare. My first Illinois legislative hearing.....!! I'll add it to the resume (which I hope not to need anytime soon....).

RP

-----Original Message-----
From: Randy J Dunn <rdunn@siu.edu>
Sent: Thursday, April 19, 2018 10:19 AM
To: Pembrook, Randall <rpembro@siue.edu>
Cc: Durr, Kim <kdurr@siue.edu>
Subject: Research

Hey, I think I had read that SIUE was like #2 in research funding or capacity or ??? Among the public comprehensives this past year.

Dust that information off and have the factoid with you for this afternoon. Need to counter this harangue about SIUC's R1 status. That piece of info will help.

Thanks. See you at the office around 2 or so if that's still your plan.

Sent from my iPad

Pembrook, Randall

From: Pembrook, Randall
Sent: Wednesday, May 16, 2018 9:45 AM
To: 'Randy J Dunn'
Subject: RE: Language for campus communication

Thanks! How is your day going? Are you on campus any today?.....When we talked yesterday it seemed up in the air.....

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, May 16, 2018 9:42 AM
To: Pembrook, Randall <rpembro@siue.edu>; John Anthony Charles <jcharles@siu.edu>
Subject: Re: Language for campus communication

JC and I fine with the language. Thanks...

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: "Pembrook, Randall" <rpembro@siue.edu>
Date: 5/16/18 9:10 AM (GMT-06:00)
To: Randy J Dunn <rdunn@siu.edu>, John Anthony Charles <jcharles@siu.edu>
Subject: Language for campus communication

Every other week I send a note to campus. Draft language for one of my talking points is included below. You understand both the technical and the political ways that Springfield operates. So.....is the information accurate? Is it prudent?

Thanks.

3. The three legislative bills pertaining to (a) dissolving the SIU System, (b) redefining the SIU Trustee Board, and (c) determining a mandated allocation percentage for Carbondale and Edwardsville are still being discussed in Springfield though it is hard to determine what the outcomes will be for the Spring, 2018 session at this moment. One additional piece of business, House Resolution 1051, was introduced by Representative Katie Stuart. It would urge the Illinois Board of Higher Education (IBHE) to conduct a study regarding the governance structure of the current SIU System and determine the viability of two distinct universities with separate boards. A House Resolution only requires passage by the House through a majority vote before it is directed to an entity (in this case, IBHE) for action. It would not need to go to the Senate or the Governor. The Spring session is scheduled through May 31, 2018 so stay tuned!

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481


SIUe
COUGARS

From: Pembrook, Randall
Sent: Wednesday, May 16, 2018 9:10 AM
To: 'Randy J Dunn' <rdunn@siu.edu>; 'John Anthony Charles' <jcharles@siu.edu>
Subject: Language for campus communication

Every other week I send a note to campus. Draft language for one of my talking points is included below. You understand both the technical and the political ways that Springfield operates. So.....is the information accurate? Is it prudent?

Thanks.

3. The three legislative bills pertaining to (a) dissolving the SIU System, (b) redefining the SIU Trustee Board, and (c) determining a mandated allocation percentage for Carbondale and Edwardsville are still being discussed in Springfield though it is hard to determine what the outcomes will be for the Spring, 2018 session at this moment. One additional piece of business, House Resolution 1051, was introduced by Representative Katie Stuart. It would urge the Illinois Board of Higher Education (IBHE) to conduct a study regarding the governance structure of the current SIU System and determine the viability of two distinct universities with separate boards. A House Resolution only requires passage by the House through a majority vote before it is directed to an entity (in this case, IBHE) for action. It would not need to go to the Senate or the Governor. The Spring session is scheduled through May 31, 2018 so stay tuned!

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

SIUe
COUGARS

From: Pembrook, Randall
Sent: Wednesday, April 11, 2018 6:47 AM
To: 'Randy J Dunn' <rdunn@siu.edu>
Subject: campus message draft

I will talk with Representative Hoffman's office today to make sure about an announcement and timing. I am attaching a draft of what could go out tomorrow afternoon assuming the reallocation proposal doesn't pass.

Obviously, if Representative Hoffman isn't comfortable with the timing, we will alter that part of the message. I'm trying to think of what could substitute for that section if he isn't ready to roll out.

Assuming he is, are you OK with the statement that you, Amy, Shirley and the General are supportive of the proposal? Are you OK with the statement that you four are supportive of the Hoffman amendment? Do I need to share this with the other three to see if folks are OK or have you already had those conversations?

Apparently, Representative Bost (or his office) wants to talk with Amy and me tomorrow afternoon to try and patch things up. If this message goes out before that conversation, it would certainly make for lively conversation with him.....

Should be an interesting two days!

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

SIUe
COUGARS

From: Pembrook, Randall
Sent: Wednesday, April 11, 2018 7:41 AM
To: 'Randy J Dunn' <rdunn@siu.edu>
Subject: RE: campus message draft

Thanks. Good comments. I'll make the changes and be ready.

Tell me what you are imagining regarding "the fray".....Open session public comments, then perfunctory BOT Business, then the reallocation discussion starts.....In the past, people moved to the table and presented and then moved back to the audience. Are you thinking Bill and I will be sitting next to Carlo and others from SIUC and we will have a sort of "roundtable" with he and I going back and forth? That sounds exciting but hard to control....Is Amy the "moderator" in that??!! Happy to "engage".

RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, April 11, 2018 7:27 AM
To: Pembrook, Randall <rpembro@siue.edu>
Subject: Re: campus message draft

Thoughts...

I would include Luke J as the student trustee in the earlier reference to the reallocation as also being supportive. He gets to vote on it...and he IS supportive.

Jay won't have the bill filed yet, so just make sure you have him on the record (giving his ok) to being able to say that he plans to introduce the bill just as soon as it can be drafted. The bill is complex and lengthy and could take a few more days to get written up...but that he will file the bill as soon as possible, likely for an effective date of 7/1/19.

Don't say that any of us (me, Amy, etc.) supports the bill yet. Rather, you can say the proposed dissolution takes it out of the BOT's decision making hands and will now be dealt with fully as a function of the legislative process. However, you would anticipate that individual Trustees will speak to their position on the bill once it is filed, and President Dunn has publicly pledged that he will do nothing that impedes the bill's progress. Sumthin' like that I think?

Otherwise ok from my end. Thanks!

PS-Don't forget in the discussion today, get in the fray when you need to b/c you know Carlo is going to.

Sent from my iPad

On Apr 11, 2018, at 6:51 AM, Pembrook, Randall <rpembro@siue.edu> wrote:

I will talk with Representative Hoffman's office today to make sure about an announcement and timing. I am attaching a draft of what could go out tomorrow afternoon assuming the reallocation proposal doesn't pass.

Obviously, if Representative Hoffman isn't comfortable with the timing, we will alter that part of the message. I'm trying to think of what could substitute for that section if he isn't ready to roll out.

Assuming he is, are you OK with the statement that you, Amy, Shirley and the General are supportive of the proposal? Are you OK with the statement that you four are supportive of the Hoffman amendment? Do I need to share this with the other three to see if folks are OK or have you already had those conversations?

Apparently, Representative Bost (or his office) wants to talk with Amy and me tomorrow afternoon to try and patch things up. If this message goes out before that conversation, it would certainly make for lively conversation with him.....

Should be an interesting two days!

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481

<image001.jpg>

<campusmessge41218.docx>

From: Pembrook, Randall
Sent: Wednesday, April 11, 2018 10:47 AM
To: 'Randy J Dunn' <rdunn@siu.edu>; McIlhagga, Douglas <dmcilha@siue.edu>
Subject: Latest version for tomorrow

I have spoken with Jay Hoffman and Katie Stuart who are OK with the attached, edited release. I will check with Monica and LaToya before tomorrow to see if they are OK on having their names attached.

If you have additional thoughts, let me know.

Thanks.

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2481



Subject Line: Reallocation Proposal

Friends,

Thank you once again for all that you do to make SIUE such a dynamic University. This is underlined by our standing as the fastest growing public institution in Illinois during the past 20 years, our annual position on the President's Higher Education Community Service Honor Roll, the fact that the National Science Foundation has ranked SIUE second for federal research and development expenditures among all Carnegie master's large, primarily residential universities, and our history of providing affordably excellent education.

In order to continue to support your efforts and continue SIUE's positive momentum and growth, we took what we consider to be a thoughtful, moderated reallocation proposal regarding state funding to the SIU Board of Trustees as recognition of SIUE's progress. This proposal drew strong support from President Randy Dunn, Board of Trustees Chair Amy Sholar, and Trustees Shirley Portwood, Randall Thomas, and Student Trustee Luke Jansen. They all firmly believe that the time for an updated reallocation model of funding between the Edwardsville and Carbondale campuses has arrived.

This afternoon at the regularly scheduled board meeting in Carbondale, the vote was deadlocked at 4-4. That means that at this time, no reallocation will result from this process.

We believe this vote indicates that the SIU System is stalled in its present configuration and the situation simply is not fair to this campus. We recognize that SIUC has its budget challenges, but those challenges should not impede the progress of SIUE which depends, in part, on an equitable distribution of the state allocation. The time has come for SIUE to capitalize upon its strengths and potential to create a new era.

Very soon, State Representative Jay Hoffman (D, 113th), who represents SIUE's district, will introduce an amendment that would create separate institutions at Carbondale and Edwardsville, each with its own board. This would also shift the current allocation conversation from the SIU Board of Trustees to the Illinois legislature. We appreciate the actions of local legislators including Katie Stuart, Monica Bristow and LaToya Greenwood who support the legislation. We ardently believe the time has arrived for this move.

I hope SIUE will rally in support of this amendment. We are moving in the right direction. There will be many questions such as: Will the proposed legislation receive support? When would the change occur? What state allocation would SIUE receive as an independent institution? I'm sure you can think of many others. We will work through those together. If you have questions or thoughts on this matter, please let me know.

I appreciate your support on this momentous decision. Thank you for your service to SIUE.

Randy Pembrook, Chancellor

July 1, 2019

Thank yo

If not done on July 1?

1. Legislation in the senate
   1. Effective date - July 1, 2018 - { Naming Trustees, Budget?
      T. the chapter e.g. Bus. vs Chem.
      Advisory Board
   2. Med School - FYI - Terry Klein's ~~support~~
   3. Legislative process for deciding the allocation

2. Lobbying - How can I help.

Supporting	Legislative	Governor	U.S. Fed
Katie	Bill Hamm	veto?	Ruby Davis
Monroe	Sen. Clayton	I don't know...	Bost - wed.
	Terry Klein		

RI call?

Tom Long
Judy Carothers
OTHER

Other Alumni
John Simmons
Ed Hightower

3. Pritzker as Governor

4. ID a shell bill (Senate 13.11) this week

3 bills

5. Forward to JC Hoffman113@gmail.com

Budget
e.g. Shifts from other G.U. contract

If we go indpndnt - Who has to approve + how

A. Sen/House - G.U. - Governor override

B. # funding for ~~State~~ Univ. of Elizabethtown

Truman state conversion

C. Name

D. Establish a board?

E. Timing Fall 2019 (weird year: 18-19)

F. Alumni react

System ~~H~~

G. New Tasks \ Budget that would fall to us

Any combined HR functions?

Audit salary 16in stays? 2%

Legal Physicals + Temp stfy? 2%

H. Current Bonds - Separate clearly? Any Blurred/Combined System debt?

I. Reserves - We keep 100%

6 mo.

J. IBHE?

K. RP in Springfield

L. Rename CEO position VCs vs. VPs

M. Keep the mascot

Time Certain - Intended

Ian on position

Beth Chester

From: Marsha Ryan [redacted]
Sent: Thursday, May 3, 2018 4:30 PM
To: Portwood, Shirley
Cc: [redacted] Amy Sholar;Randal Thomas;Joel Sambursky; [redacted] lujanse@siue.edu;Randy J Dunn;rpembro@siu.edu;Carlo Montemagno;Lucas Crater-SIU MED Springfield;Misty D Whittington
Subject: Re: Special Meeting of Board

I agree we should meet. I will make myself available any time late in May/early in June, and will go wherever it is best for us to meet.
I also would suggest we look ahead at our July meeting. I believe I understood that our traditional July dates might not work for several of us, making a quorum potentially problematic. In the name of planning for summer, perhaps we could settle on dates.
Thanks.

On Thu, May 3, 2018, 4:33 PM Portwood, Shirley <sportwo@siue.edu> wrote:
I think that a special meeting of the BOT to discuss the issues noted by Judge Gilbert is a good idea.

I am not available on either May 22 or 23. I could meet the next week, except for May 31. Perhaps we can meet in either Edwardsville or Springfield. We've met in the Carbondale area (Touch of Nature and on the SIUC campus) for our last two meetings.

From: Phil Gilbert [redacted]
Sent: Thursday, May 3, 2018 1:48:27 PM
To: Amy Sholar
Cc: Randal Thomas; Portwood, Shirley; Joel Sambursky; Marsha Ryan [redacted] Jansen, Luke; Randy J Dunn; rpembro@siu.edu; cmontema@siu.edu; Lucas Crater; Misty D Whittington
Subject: Special Meeting of Board

Amy, the reason I have tried to call you was that in light of the pending legislation regarding the dissolution of the System and split of the university campuses, I believe the Board needs to go on record regarding this pending legislation. I understand your neutral position but you took that position as Board Chair and not on behalf of the entire Board. I have an opposite position and not knowing the position of the entire Board we need to have a special meeting to go on record so the legislators in Springfield know where the entire Board stands relative to this legislation.

Therefore, pursuant to Article I. of the By-Laws, Meetings of the Board, Section 2, Special Meetings, I am requesting that you, as Chair, call a Special Meeting for sometime during the week of May 21, which is before the end of the legislative session. According to the By-laws if at least two other Board members follow my request to you for a Special Meeting, you shall call a Special Meeting. I propose that the meeting be held in Carbondale on either May 22nd or 23rd at the Student Center at 2:00 P.M. the agenda items to be considered would be a resolution regarding the pending legislation then also have an executive session to discuss personnel and pending litigation.

I have spoken with Luke Crater regarding the process of calling a Special Meeting. I am sending a copy of this request to each voting Board member as well as the President and Chancellors. Assuming that two other Board members submit a similar request for a Special Board meeting let us know which date would be most convenient for you. I assume Misty will prepare and send out the appropriate notice.

Beth Chester

From:	chancellor@siu.edu
Sent:	Wednesday, May 9, 2018 10:20 AM
To:	Phil Gilbert
Subject:	Fwd: FOIA products for SIU System
Attachments:	doc02632320180508114358--SIU System FOIA response.pdf; ATT00001.htm; K Chwalisz FOIA 5.8.18.pdf; ATT00002.htm

Judge,

I received the attached last night. Quite disturbing.

Carlo
CARLO MONTEMAGNO
Chancellor

OFFICE OF THE CHANCELLOR
MAIL CODE 4304
SOUTHERN ILLINOIS UNIVERSITY
1265 LINCOLN DRIVE
CARBONDALE, IL 62901

chancellor@siu.edu
P: 618-453-2341
F: 618-453-5362

SIU.EDU

Begin forwarded message:

> **From:** "Kathleen Chwalisz Rigney" <chwalisz@siu.edu>
> **To:** "Chancellor" <chancellor@siu.edu>, "Julie Kay McDannel" <jmcdann@SIU.EDU>
> **Cc:** "Matthew C Baughman" <baughman@siu.edu>
> **Subject: FOIA products for SIU System**
>
> Dear Chancellor Montemagno,
>
> I am serving as Co-Chair of the Faculty Senate Budget Committee.
>
> In that capacity, I filed FOIA requests to gather information related to the reallocation proposal--since we have some catching up to do.
>
> Here is what I received from the SIU System Office.

There are some particularly troubling pieces of information on pages 1, 25, and 37.

I will be appealing to see if there is more information, as I had requested information back to 7/1/17, and I only received material dated from March, 2018.

Let me know if you have any questions.

Best,

Kathie

Kathleen Chwalisz, Ph.D.

Co-Chair, SIUC Faculty Senate Budget Committee

Director, Counseling Psychology Program
Professor & Licensed Psychologist
Fellow of the American Psychological Association (Divisions 17 & 22)
Department of Psychology
Southern Illinois University
Carbondale, IL 62901-6502
(618) 453-3541 (office)
(618) 453-3563 (fax)
chwalisz@siu.edu

Misc meeting notes:

3/19/18 meeting with Dunn, etal.:

Colwell and Stucky met with President Dunn in his office. Pembrook and Winter were on the phone. Dunn indicated meeting was confidential.

Dunn indicated to all that a board matter was to be prepared by SIUE to shift State funds from SIUC to SIUE. Few specifics discussed other than an exchange between Dunn and Pembrook. Dunn opined that the amount of transfer shouldn't be so large as to be easily rejected yet so little as to have no meaning. Ultimately, he suggested a number around $5 million.

He said Chair Sholar was in favor of proceeding as a first phase of shifting funds.

He indicated it was important to move before the Board vote may shift unfavorably for SIUE.

Dunn also said this will somehow put the "Carbondale trustees" in a spot since voting against it will be used as ammunition by the group that is developing SIUE separation legislation.

President said there was activity to get a new trustee named. He turned to Colwell and asked what he knew about the status of a Tom Britton appointment. Colwell said something I didn't understand.

3/21/18 Board signoff meeting:

After reviewing all matters, and other details, Dunn revealed that two more matters would be added by the campuses, one from SIUC (I didn't know what it was at the time) and one from SIUE. The content of neither was revealed. Upon mentioning the SIUE matter, he turned to Pembrook on the phone, asked if it would be ready on time, and Pembrook assured that it would be. He turned to me and said in effect, "You'll be on vacation??" I assured him that I had told Susan Parks to expect a matter directly from the President, and to add it to the Finance agenda.

3/22/18 to 3/30/18: took vacation with family to Florida

Duane Stucky

From: Susan Jo Parks <susanp@siu.edu>
Sent: Thursday, March 15, 2018 8:41 AM
To: Duane Stucky
Subject: FW: Tomorrow

Meeting was ultimately scheduled for 1:00 pm, March 9, 2018. D.S.

Susan Parks
Southern Illinois University
Office of the President
Phone: 618-536-3475
Fax: 618-536-3404
susanp@siu.edu

SIU | Southern Illinois University System
ONE SYSTEM | MANY LOCATIONS | STATEWIDE IMPACT

From: Paula Keith [mailto:pkeith@siu.edu]
Sent: Thursday, March 15, 2018 8:09 AM
To: Susan Jo Parks <susanp@siu.edu>; Penny Sue Moon <pmoon@siu.edu>
Subject: FW: Tomorrow

From: Paula Keith
Sent: Wednesday, March 14, 2018 10:42 AM
To: 'Winter, William' <wwinter@siue.edu>
Subject: RE: Tomorrow

It won't happen before 9AM, Bill – so no need to make other arrangements.

The call will be to discuss the allocation. He said at the April meeting we may do some kind of adjustment pending the calculation of formula.

I will stay in touch as soon as we nail down the Pres' schedule.

Thanks! – Pk

From: Winter, William [mailto:wwinter@siue.edu]
Sent: Wednesday, March 14, 2018 10:33 AM
To: Paula Keith <pkeith@siu.edu>
Subject: RE: Tomorrow

Paula,

Yes, I am here all day tomorrow. The Chancellor and I had planned to go to Springfield to the Hearing, which has now been canceled. I do have a meeting scheduled with him from 1:00 – 2:30 which could be rescheduled if necessary.

I am planning to drive my wife to the airport first thing and plan to be in by about 9 am. If the phone call would be before then, please let me know so that I can arrange to have my daughter drive my wife to the airport.

May I ask what the meeting topic is, so that I can prepare?

Thanks,
Bill

From: Paula Keith <pkeith@siu.edu>
Sent: Wednesday, March 14, 2018 10:04 AM
To: Winter, William <wwinter@siue.edu>
Subject: Tomorrow

Hey, Bill – will you be around tomorrow for a phone call? The Pres is hoping to put together a conference call that will include Drs. Stucky, Colwell and you .

We are trying to finalize the pres' schedule before nailing a time, but I wanted to even see if you would be around and available tomorrow.

Thanks! – Pk

PAULA S. KEITH
ASSISTANT TO THE PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
1400 DOUGLAS DRIVE – MC 6801
CARBONDALE, IL 62901
618/536-3471

SIU | Southern Illinois University System
ONE SYSTEM | MANY LOCATIONS | STATEWIDE IMPACT

Duane Stucky

From: Winter, William <wwinter@siue.edu>
Sent: Thursday, March 15, 2018 11:01 AM
To: Duane Stucky
Subject: RE: Query

Good question. I also had the same question yesterday when Paula initially contacted me regarding my availability for a meeting, so I asked her what the meeting was about so that I could prepare and have the appropriate data available.

Her response to my question was: "The call will be to discuss the allocation. He (i.e., President Dunn) said at the April meeting we may do some kind of adjustment pending the calculation of formula."

When I asked her if the Chancellors were involved in the meeting, she wrote: "No, the call will only include you, the Pres and his 2 VP's (Stucky and Colwell)."

Bill

From: Duane Stucky <dustucky@siu.edu>
Sent: Thursday, March 15, 2018 10:34 AM
To: Winter, William <wwinter@siue.edu>
Subject: Query

I was out of town yesterday. Paula shared the e-mail she sent you about the 3:30pm phone call today. Have any idea what that's about?

Duane Stucky
Senior Vice President for Financial and Administrative
Affairs and Board Treasurer
Southern Illinois University
Office of the President
dustucky@siu.edu
Phone: 618-536-3475
Fax: 618-536-3404

)18

MAR 19-25

9 MON 78/287	20 TUE 79/286	21 WED 80/285
	8	8 CHIRD
	:30	:30
	9	9
	:30	:30
)	10	10 Board Sign Off LDR
	:30	:30
	11 Tina	11
	:30	:30
2	12	12
	:30	:30
Phone Conference Pres, Winters, Colwell	1	1
	:30	:30
	2	2
0	:30	:30
	3	3
0	:30	:30
	4	4 Cheryl Gilley
:0	:30	:30
Team-out	5	5
30	:30	:30
EVE	EVE	EVE
ENITO JUAREZ'S BIRTHDAY OBSERVED (MEXICO)	SPRING BEGINS	
PRIORITIES	PRIORITIES	PRIORITIES

Duane Stucky

From: Winter, William <wwinter@siue.edu>
Sent: Tuesday, March 20, 2018 7:17 PM
To: Duane Stucky
Subject: Request for SIUC Fall 2017 Detailed Enrollment Data
Attachments: Fall 2017 Headcount and FTE Data.pdf

Dr. Stucky,

Based on our phone meeting yesterday, we are working on the Appropriation Reallocation Board Matter.

I wanted to check with you to see if you (or someone in your office) have Fall 2017 detailed enrollment data available for the Carbondale campus.

Data Needed

One bit of information which I do not have but need is the detailed Fall 2017 Headcount and FTE data for SIUC (excluding School of Medicine). By detailed, I mean the breakouts by UG vs. Masters vs. Doctoral vs. Professional.

I have total Fall 2017 Headcount and FTE data for SIUC from the IBHE documents included in the attached pdf file, including the breakouts for UG vs. Grad. However, in order to calculate the weighted version of headcount and FTE (1.0x for UG, 1.2x for Masters, and 1.4x for Doctoral/Professional, as suggested by President Dunn), I need the breakout of the graduate students into Masters vs. Doctoral vs. Professional.

I was able to get prior year detailed enrollment information for the Carbondale campus from historical RAMP submissions and from the SIUC Fact Book. However, SIUC left the Headcount section for Fall 2017 blank (i.e., not filled in) in this year's RAMP submission (see attached file) and they have not yet published their 2018 Fact Book, so I do not have the Fall 2017 detailed breakouts for Head Count and FTE.

For our initial analysis, we used information on enrollments by program available on the SIUC Institutional Research website to get Professional student data for the Law School. However, we had to estimate the breakouts for Masters vs. Doctoral, and, while our estimates should be reasonably close, since it is actual and not projected data, I would like to get the actual information.

Also, of lesser importance, but helpful if you have it, do you have the detailed (UG vs. Grad vs. Doctoral vs. Professional) for Fall 1997 (FY98) and Fall 1998 (FY99)? We have total headcount and FTE going back decades, but in order to calculate the weighted version, we do not have the detailed student category breakouts prior to FY 2000 (Fall 1999), which is the earliest RAMP data that I currently have available. Having those two additional years would allow us to compute the weighted Head Count and FTE enrollments for the last 20 years.

Attached PDF File

The attached pdf file contains 7 pages.

- Pages 1 and 2 - Contains Fall 2017 Head count data from IBHE. While UG and Graduate are broken out, Graduate is not broken out by Masters vs. Doctoral vs. Professional. My understanding is that the SIUC data also contains the School of Medicine, which has to be backed out.

- Pages 3 and 4 - Contains Fall 2017 FTE data from IBHE. While UG and Graduate are broken out, Graduate is not broken out by Masters vs. Doctoral vs. Professional. My understanding is that the SIUC data also contains the School of Medicine, which has to be backed out.

- Pages 5 – 7 - Contains Table 109A, which is Current Year (FY 2018) Tuition and Enrollment Summary Data for the SIU FY 2019 RAMP submission from October 2017. It should be noted that the Headcount section for SIUC was left blank.

Thank you in advance for your help.

Bill

Duane Stucky

From: Duane Stucky
Sent: Wednesday, March 21, 2018 6:23 AM
To: Tamara Lynn Carson
Cc: Susan Jo Parks
Subject: FW: Request for SIUC Fall 2017 Detailed Enrollment Data
Attachments: Fall 2017 Headcount and FTE Data.pdf

Do you have this. Call me first thing this morning.

Duane Stucky
Senior Vice President for Financial and Administrative
Affairs and Board Treasurer
Southern Illinois University
Office of the President
dustucky@siu.edu
Phone: 618-536-3475
Fax: 618-536-3404

From: Winter, William [mailto:wwinter@siue.edu]
Sent: Tuesday, March 20, 2018 7:17 PM
To: Duane Stucky <dustucky@siu.edu>
Subject: Request for SIUC Fall 2017 Detailed Enrollment Data

Dr. Stucky,

Based on our phone meeting yesterday, we are working on the Appropriation Reallocation Board Matter.

I wanted to check with you to see if you (or someone in your office) have Fall 2017 detailed enrollment data available for the Carbondale campus.

Data Needed

One bit of information which I do not have but need is the detailed Fall 2017 Headcount and FTE data for SIUC (excluding School of Medicine). By detailed, I mean the breakouts by UG vs. Masters vs. Doctoral vs. Professional.

I have total Fall 2017 Headcount and FTE data for SIUC from the IBHE documents included in the attached pdf file, including the breakouts for UG vs. Grad. However, in order to calculate the weighted version of headcount and FTE (1.0x for UG, 1.2x for Masters, and 1.4x for Doctoral/Professional, as suggested by President Dunn), I need the breakout of the graduate students into Masters vs. Doctoral vs. Professional.

I was able to get prior year detailed enrollment information for the Carbondale campus from historical RAMP submissions and from the SIUC Fact Book. However, SIUC left the Headcount section for Fall 2017 blank (i.e., not filled in) in this year's RAMP submission (see attached file) and they have not yet published their 2018 Fact Book, so I do not have the Fall 2017 detailed breakouts for Head Count and FTE.

For our initial analysis, we used information on enrollments by program available on the SIUC Institutional Research website to get Professional student data for the Law School. However, we had to estimate the breakouts for Masters vs. Doctoral, and, while our estimates should be reasonably close, since it is actual and not projected data, I would like to get the actual information.

Also, of lesser importance, but helpful if you have it, do you have the detailed (UG vs. Grad vs. Doctoral vs. Professional) for Fall 1997 (FY98) and Fall 1998 (FY99)? We have total headcount and FTE going back decades, but in order to calculate the weighted version, we do not have the detailed student category breakouts prior to FY 2000 (Fall 1999), which is the earliest RAMP data that I currently have available. Having those two additional years would allow us to compute the weighted Head Count and FTE enrollments for the last 20 years.

Attached PDF File

The attached pdf file contains 7 pages.

- Pages 1 and 2 - Contains Fall 2017 Head count data from IBHE. While UG and Graduate are broken out, Graduate is not broken out by Masters vs. Doctoral vs. Professional. My understanding is that the SIUC data also contains the School of Medicine, which has to be backed out.

- Pages 3 and 4 - Contains Fall 2017 FTE data from IBHE. While UG and Graduate are broken out, Graduate is not broken out by Masters vs. Doctoral vs. Professional. My understanding is that the SIUC data also contains the School of Medicine, which has to be backed out.

- Pages 5 – 7 - Contains Table 109A, which is Current Year (FY 2018) Tuition and Enrollment Summary Data for the SIU FY 2019 RAMP submission from October 2017. It should be noted that the Headcount section for SIUC was left blank.

Thank you in advance for your help.

Bill

Duane Stucky

From: Randy J Dunn <rdunn@siu.edu>
Sent: Monday, March 26, 2018 1:48 PM
To: Duane Stucky
Subject: RE: FW: Appropriation Reallocation Board Matter PDF File

Ha, funny. Glad to hear...cause a kind of dreary day here, though not too cold at least.

As to the SIUE proposal: would be a Phase I only, pending a full study by probably an outside group. Trying to keep the amount for FY19 under control so SIUC doesn't drop off the deep end with this.

See if anything in the write up just seems that it is off the rails...don't think so...and I'll discuss with the E-ville group in due course.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Duane Stucky [mailto:dustucky@siu.edu]
Sent: Monday, March 26, 2018 1:42 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: Re: FW: Appropriation Reallocation Board Matter PDF File

Aptly, I'm waiting outside the Life is Good store for Sue & others to finish shopping.

Our party of seven having a ball.

I am a little surprised at their weighting factors. Years ago, I recall using factors as high as 4 for doctoral cost vs baccalaureate. I think the IBHE cost data might provide comparison.

Sent from my Verizon Wireless 4G LTE Droid
On Mar 26, 2018 11:55 AM, Randy J Dunn <rdunn@siu.edu> wrote:
Hey Duane. Hope vacay is going good. Sorry to intrude, but: If you get a couple minutes to read the attached this week with any thoughts, would appreciate it.

I've had a few ideas now that I've reviewed it a little. Will probably do a call with Pembrook and Winter later this week to flesh out a couple of things...

Thanks!

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax



From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Friday, March 23, 2018 4:44 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: FW: Appropriation Reallocation Board Matter PDF File

Last task of the day before heading home to practice pieces to play at a fundraiser tomorrow night!

Attached find our draft of the potential reallocation model.

We are certainly open to suggestions and additional drafts. Or, if you want to edit on your own and run with the basic elements presented and modify it to your "voice", that is fine too.

We stand ready to help and can send the attachments in any format you like (Word, Excel, PDF, etc.).

I hope this is in the ballpark of what you were thinking.

Best wishes for the weekend.

RP

Southern Illinois University
Board of Trustees
April 12, 2018

AUTHORIZATION TO REALLOCATE APPROPRIATION BUDGET, SIUC AND SIUE

Summary

This matter seeks approval to reallocate the distribution of the State appropriation funding beginning with the FY 2019 budget between the Carbondale and Edwardsville campuses.

Rationale for Adoption

Historically, the distribution of the General Revenue Fund State appropriation funding allocated to the SIU system by the State of Illinois has been at the level of approximately 64% to the Carbondale campus and 36% to the Edwardsville campus (see Table 1), when excluding the allocations to the School of Medicine and Central Administration.

Decades ago, that distribution of State appropriation approximated the student enrollment distribution of the Carbondale and Edwardsville campuses. However, in recent years, as enrollment has grown at the Edwardsville campus and decreased at the Carbondale campus, the enrollment distribution is approaching the 50% / 50% level (see Table 2). Undergraduate student enrollment at the Edwardsville campus currently exceeds the undergraduate student enrollment level at the Carbondale campus, and, based on current trends, it is likely that total student enrollment at the Edwardsville campus will surpass the total enrollment at the Carbondale campus in the near future.

This matter would approve a redistribution of the State appropriation funding levels between the Carbondale and Edwardsville campuses to more closely reflect the change in enrollment levels at the campuses.

Historical enrollment data was compiled for the Carbondale and Edwardsville campuses, comparing both student headcount and full-time equivalent (FTE) enrollment levels. In addition, a weighting factor was applied to recognize the differing missions of the two campuses [the weighting factors include a 1.0 multiplier for undergraduate students, 1.2 multiplier for masters level students, and a 1.4 multiplier for doctoral and professional students (see Table 3)]. In considering the four types of enrollment data (unadjusted headcount and FTE, and weighted headcount and FTE), the results are similar. However, the weighted FTE methodology is discussed in depth hereafter, because it best reflects the cost of the different missions and better accommodates the current financial hardship being experienced by SIUC.

The Fall 2016 (FY 2017) weighted FTE enrollment distribution was 53.9% SIUC / 46.1% SIUE and the Fall 2017 (FY 2018) weighted FTE enrollment distribution was 51.5% SIUC / 48.5% SIUE. Using the Spring 2018 unadjusted headcount which is

the only data currently available, the enrollment distribution is 50.6% SIUC / 49.4% SIUE.

Had the FY 2018 state appropriation funding distribution reflected the Fall 2017 enrollment distribution, the result would have been a redistribution of $17.7 million from the Carbondale campus to the Edwardsville campus (see Table 4). The 64% / 36% funding level last reflected the enrollment situation in FY 2002. Since that time, had funding been distributed according to the weighted formula, which favors Carbondale more than a direct headcount or FTE comparison, it would have resulted in an additional $95 million in cumulative appropriation funding for SIUE, or $90 million ($89,936,000 in Table 4) since FY 2000.

The additional State appropriation funding allocated to the Edwardsville campus, when invested in current and planned programs, would be an investment by the SIU System that would result in an even more accelerated growth pattern than witnessed in the past 20 years when SIUE was already recognized as the fastest growing public higher education institution in Illinois. SIUE is structurally lean and has the lowest undergraduate instructional cost per credit hour of any public university in Illinois (see Table 5), so the additional funding would be efficiently utilized to provide educational opportunities to more students.

SIUE has both current and planned programs which are critical to the region's growth, including the metro east area, the second densest population in Illinois. The Edwardsville campus has tremendous room for growth on its traditional campus and has significantly increased its online course and program offerings in recent years. SIUE has also demonstrated the ability to shift quickly to address economic and academic forces and adjust to market needs. Additional State appropriation funding would provide SIUE with the financial resources needed to develop and grow its academic programs and to provide a quality education to more students and to positively impact the regional economy.

Based on the current financial challenges faced by the Carbondale campus and the campus reorganization plan, which is currently under development, it does not seem prudent for SIUC to accommodate a reallocation of the full appropriation amount in one year. Therefore, this matter would approve a phased-in transition of State appropriation funding over a few years, beginning in FY 2019, with the distribution amount being re-calculated annually, using the prior fiscal year weighted FTE enrollment levels.

Constituency Involvement

The SIUE Faculty Senate approved a resolution on March 1, 2018 in support of an SIU System Budget Reallocation. In addition, the Chancellor has discussed this proposal with various campus constituencies, including the Chancellor's Council, the Extended Chancellor's Council, the University Planning and Budget Council, and the Dean's Council.

Considerations Against Adoption

A financial adjustment could temporarily add to the financial burden of the Carbondale campus. This impact could be mitigated in the long-term by implementing an annual review process which would re-evaluate the enrollment and State appropriation funding levels each year and make adjustments accordingly. Future enrollment growth at SIUC would be recognized in the model and could direct resources to the Carbondale campus, based on the annual calculations.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The annual allocation of the Appropriation Budget will be determined by using each campus' prior fiscal year's weighted FTE enrollment.

(2) A four-year phase-in process of reallocating the State appropriation distribution will begin with $5 million in FY 2019, when the FY 2019 State Budget is approved.

(3) The calculation of enrollment levels for the Carbondale and Edwardsville campuses, which is the basis for the appropriation distribution model, will be updated and evaluated annually, using the prior fiscal year weighted FTE enrollment levels.

(4) The President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

Summary

Reallocation Data Based on Head Count (Table 2)

- In FY 2002, SIUC's head count was 63.8% and SIUE's head count was 36.2% of the total SIU head count enrollment (excluding the School of Medicine), which approximated the 64.2% SIUC / 35.8% SIUE distribution of state appropriation.

- In FY 2018, SIUC's head count was 50.7% and SIUE's head count was 49.3%. Had the FY 2018 state appropriation funding distribution reflected the Fall 2017 head count distribution, the result would have been a redistribution of $18.9 million from SIUC to SIUE.

- Since FY 2000, had funding been distributed according to the head count distribution, it would have resulted in an additional $147 million in cumulative appropriation funding for SIUE (or $148 million since FY 2002, referenced above).

Reallocation Data Based on Full-Time Equivalents (FTE) (Table 3)

- In FY 2002, SIUC's FTE was 64.5% and SIUE's head count was 35.5% of the total SIU FTE enrollment (excluding the School of Medicine).

- To recognize the differing missions of the two campuses, weighting factors of 1.0 for UG students, 1.2 for Masters students, and 1.4 for Doctoral and Professional students were applied to calculate an Adjusted FTE. In FY 2002, SIUC's Adjusted FTE was 64.7% and SIUE's Adjusted FTE was 35.3% of the total SIU Adjusted FTE enrollment, which approximated the 64.2% SIUC / 35.8% SIUE distribution of state appropriation.

    - It should be noted that the impact of applying the weighting factors to recognize the campuses' differing missions was only 0.2%, moving SIUC from 64.5% to 64.7%.

- In FY 2018, SIUC's Adjusted FTE was 51.5% and SIUE's was 48.5%. Had the FY 2018 state appropriation funding distribution reflected the Fall 2017 Adjusted FTE distribution, the result would have been a redistribution of $17.7 million from SIUC to SIUE.

- Since FY 2000, had funding been distributed according to the Adjusted FTE weighted formula distribution, it would have resulted in an additional $90 million in

cumulative appropriation funding for SIUE (or $95 million since FY 2002, referenced above).

Reallocation Data Based on FY 2018 Average Appropriation per Student FTE (Table 6)

- This year, SIUE has an average appropriation per student FTE of $4,562. The mean of the other Masters-level Illinois public universities (excluding SIUE) is $6,585, resulting in a difference of $2,023.

- When that difference of $2,023 is multiplied times SIUE's Fall 2017 FTE enrollment of 11,523, the resulting figure suggests that SIUE is underfunded by $23.3 million in state appropriation vs. the mean of the other Masters-level Illinois public universities.

- This year, SIUC has an average appropriation per student FTE of $7,554. The mean of the other Doctoral-level Illinois public universities (excluding SIUC and the SIU School of Medicine) is $5,125, resulting in a difference of $2,429.

- When that difference of $2,429 is multiplied times SIUC's Fall 2017 FTE enrollment of 12,093, the resulting figure suggests that SIUC is overfunded by $29.4 million in state appropriation vs. the mean of the other Doctoral-level Illinois public universities.

Research Productivity / Return on Investment

- Based on FY 2017 historical data in the SIU FY 2019 RAMP submission to IBHE, SIUE's rate of return on organized research is 3.2 to 1; for SIUE's investment of $2.1 million in state operating funds for research, external funding of $6.7 million was obtained.

- SIUC's rate of return on organized research is less than 2 to 1, a ratio of 1.7 to 1; for SIUC's investment of $8.8 million in state operating funds for research, external funding of $15.1 million was obtained.

Distribution of Graduate Students

- Although it would be reasonable to assume that an R-2 (Higher Research Activity) university would have a larger population of students overall and particularly at the

graduate level than a Master's Comprehensive university, the distinction is not as evident as might be assumed.

- Undergraduate - SIUE had 11,402 students, which is 415 more than SIUC's 10,987 students.
- Master's - SIUE had 1,631 students while SIUC had 1,998 students, a difference of 367 students.
- Doctoral - SIUE had 225 students while SIUC had 881 students, a difference of 656 students.
- Professional - SIUE had 538 students, which is 220 more than SIUC's 318 students.
- Total Graduate Students - SIUE had 2,394 graduate students in Fall 2017 while SIUC had 3,197 graduate students (excluding the SIU School of Medicine, which has its own budget), a difference of 803.

- In short, SIUE has 104% of SIUC's undergraduate student population and 75% of SIUC's graduate student population.

Table 1

Distribution of State Appropriation

Fiscal Year	GRF/EAF State Approp. (Excl. SOM & System)		
	SIUE	SIUC	Total
FY 2000	$63,362.2	$117,313.2	$180,675.4
FY 2001	$67,061.5	$124,469.7	$191,531.2
FY 2002	$72,962.6	$130,594.0	$203,556.6
FY 2003	$68,500.0	$122,618.0	$191,118.0
FY 2004	$62,857.8	$112,506.1	$175,363.9
FY 2005	$62,607.8	$112,323.0	$174,930.8
FY 2006	$62,857.8	$113,251.4	$176,109.2
FY 2007	$63,645.4	$114,734.7	$178,380.1
FY 2008	$64,789.1	$116,527.3	$181,316.4
FY 2009	$66,603.2	$119,790.0	$186,393.2
FY 2010	$67,066.5	$120,825.2	$187,891.7
FY 2011	$63,045.3	$113,580.6	$176,625.9
FY 2012	$62,318.3	$112,270.8	$174,589.1
FY 2013	$58,494.1	$104,521.0	$163,015.1
FY 2014	$58,441.7	$104,206.3	$162,648.0
FY 2015	$56,997.2	$101,517.1	$158,514.3
FY 2016	$16,417.9	$29,261.4	$45,679.3
FY 2017	$56,997.2	$101,517.1	$158,514.3
FY 2018	$51,565.0	$91,287.4	$142,852.4

% of Total

Fiscal Year	GRF/EAF State Approp. (Excl. SOM & System)		
	SIUE	SIUC	Total
FY 2000	35.1%	64.9%	100.0%
FY 2001	35.0%	65.0%	100.0%
FY 2002	35.8%	64.2%	100.0%
FY 2003	35.8%	64.2%	100.0%
FY 2004	35.8%	64.2%	100.0%
FY 2005	35.8%	64.2%	100.0%
FY 2006	35.7%	64.3%	100.0%
FY 2007	35.7%	64.3%	100.0%
FY 2008	35.7%	64.3%	100.0%
FY 2009	35.7%	64.3%	100.0%
FY 2010	35.7%	64.3%	100.0%
FY 2011	35.7%	64.3%	100.0%
FY 2012	35.7%	64.3%	100.0%
FY 2013	35.9%	64.1%	100.0%
FY 2014	35.9%	64.1%	100.0%
FY 2015	36.0%	64.0%	100.0%
FY 2016	35.9%	64.1%	100.0%
FY 2017	36.0%	64.0%	100.0%
FY 2018	36.1%	63.9%	100.0%

Table 2

Headcount Enrollment - SIUE / SIUC

Headcount - SIUE

Fall Term	FY	UG	Masters	Doctoral	Prof	Total	% of Total
1999	2000	9,313	2,355	7	202	11,877	34.5%
2000	2001	9,576	2,413	9	195	12,193	35.0%
2001	2002	9,799	2,445	4	194	12,442	36.2%
2002	2003	10,014	2,494	8	192	12,708	36.5%
2003	2004	10,563	2,532	8	192	13,295	37.7%
2004	2005	10,811	2,482	2	198	13,493	38.6%
2005	2006	10,945	2,231	1	283	13,460	38.9%
2006	2007	10,960	2,124	3	362	13,449	39.4%
2007	2008	10,920	2,040	1	437	13,398	39.3%
2008	2009	10,977	2,106	7	512	13,602	40.0%
2009	2010	11,144	2,275	10	511	13,940	41.0%
2010	2011	11,305	2,300	11	517	14,133	41.7%
2011	2012	11,428	2,231	58	518	14,235	42.2%
2012	2013	11,341	2,125	67	522	14,055	43.1%
2013	2014	11,229	2,027	64	530	13,850	43.9%
2014	2015	11,421	1,977	53	521	13,972	44.1%
2015	2016	11,781	1,850	108	526	14,265	45.7%
2016	2017	11,720	1,744	153	525	14,142	47.5%
2017	2018	11,402	1,631	225	538	13,796	49.3%

Headcount - SIUC (Excluding SOM)

Fall Term	FY	UG	Masters	Doctoral	Prof	Total	% of Total
1999	2000	18,242	2,980	990	384	22,596	65.5%
2000	2001	18,121	3,139	1,017	368	22,645	65.0%
2001	2002	17,463	3,092	1,023	350	21,928	63.8%
2002	2003	17,369	3,295	1,042	363	22,069	63.5%
2003	2004	17,392	3,166	1,043	386	21,987	62.3%
2004	2005	17,057	2,912	1,100	390	21,459	61.4%
2005	2006	16,697	2,961	1,088	381	21,127	61.1%
2006	2007	16,294	2,972	1,088	360	20,714	60.6%
2007	2008	16,193	3,030	1,110	359	20,692	60.7%
2008	2009	15,980	2,943	1,091	367	20,381	60.0%
2009	2010	15,551	2,958	1,155	393	20,057	59.0%
2010	2011	15,141	2,970	1,247	385	19,743	58.3%
2011	2012	15,000	2,891	1,243	386	19,520	57.8%
2012	2013	14,130	2,830	1,237	351	18,548	56.9%
2013	2014	13,306	2,778	1,245	349	17,678	56.1%
2014	2015	13,461	2,712	1,171	359	17,703	55.9%
2015	2016	13,031	2,448	1,089	362	16,930	54.3%
2016	2017	12,182	2,123	983	339	15,627	52.5%
2017	2018	10,987	1,998	881	318	14,184	50.7%

Comparison - SIUC / SIUE

Fall Term	FY	UG	Masters	Doctoral	Prof	Total
1999	2000	8,929	625	983	182	10,719
2000	2001	8,545	726	1,008	173	10,452
2001	2002	7,664	647	1,019	156	9,486
2002	2003	7,355	801	1,034	171	9,361
2003	2004	6,829	634	1,035	194	8,692
2004	2005	6,246	430	1,098	192	7,966
2005	2006	5,752	730	1,087	98	7,667
2006	2007	5,334	848	1,085	(2)	7,265
2007	2008	5,273	990	1,109	(78)	7,294
2008	2009	5,003	837	1,084	(145)	6,779
2009	2010	4,407	683	1,145	(118)	6,117
2010	2011	3,836	670	1,236	(132)	5,610
2011	2012	3,572	660	1,185	(132)	5,285
2012	2013	2,789	705	1,170	(171)	4,493
2013	2014	2,077	751	1,181	(181)	3,828
2014	2015	2,040	735	1,118	(162)	3,731
2015	2016	1,250	598	981	(164)	2,665
2016	2017	462	379	830	(186)	1,485
2017	2018	(415)	367	656	(220)	388

Data Source: RAMP Historical - Table 7. Fall 2017 (FY2018) data from IBHE 12/12/17 Enrollment Report.

Table 3

Full-Time Equivalent (FTE) Enrollment - SIUE / SIUC

FTE - SIUE

							Adjusted with Multiplier					% of Total	
							1.0	1.2	1.4	1.4			
Fall Term	FY	UG	Masters	Doctoral	Prof	Total	UG	Masters	Doctoral	Prof	Total	Regular	Adjusted
1999	2000	7,879	1,190	3	202	9,274	7,879	1,428	4	283	9,594	33.0%	32.9%
2000	2001	8,209	1,275	2	195	9,681	8,209	1,530	3	273	10,015	34.2%	34.1%
2001	2002	8,422	1,296	2	194	9,914	8,422	1,555	3	272	10,252	35.5%	35.3%
2002	2003	8,717	1,339	3	192	10,251	8,717	1,607	4	269	10,597	36.4%	36.3%
2003	2004	9,178	1,355	3	192	10,728	9,178	1,626	4	269	11,077	36.0%	35.7%
2004	2005	9,426	1,287	1	198	10,912	9,426	1,544	1	277	11,249	35.8%	35.5%
2005	2006	9,606	1,179	0	283	11,068	9,606	1,415	0	396	11,417	36.6%	36.3%
2006	2007	9,676	1,124	1	362	11,163	9,676	1,349	1	507	11,533	37.5%	37.2%
2007	2008	9,005	1,007	1	437	10,450	9,005	1,208	1	612	10,826	36.1%	35.8%
2008	2009	9,777	1,087	3	512	11,379	9,777	1,304	5	717	11,803	38.2%	38.0%
2009	2010	9,914	1,179	4	511	11,607	9,914	1,414	6	715	12,049	39.4%	39.1%
2010	2011	10,115	1,206	6	517	11,843	10,115	1,447	8	724	12,293	40.1%	39.7%
2011	2012	10,189	1,180	28	518	11,915	10,189	1,416	39	725	12,369	40.7%	40.3%
2012	2013	10,116	1,131	28	522	11,796	10,116	1,357	39	731	12,242	42.0%	41.6%
2013	2014	9,954	1,118	22	530	11,624	9,954	1,342	30	742	12,068	42.5%	42.1%
2014	2015	10,094	1,126	24	521	11,766	10,094	1,352	33	729	12,209	42.8%	42.4%
2015	2016	10,368	1,031	66	526	11,991	10,368	1,237	92	736	12,433	44.6%	44.2%
2016	2017	10,291	963	100	525	11,879	10,291	1,155	140	735	12,322	46.4%	46.1%
2017	2018	9,912	919	154	538	11,523	9,912	1,103	216	753	11,984	48.8%	48.5%

FTE - SIUC (Excluding SOM)

							Adjusted with Multiplier					% of Total	
							1.0	1.2	1.4	1.4			
Fall Term	FY	UG	Masters	Doctoral	Prof	Total	UG	Masters	Doctoral	Prof	Total	Regular	Adjusted
1999	2000	16,108	1,746	514	487	18,855	16,108	2,095	720	682	19,605	67.0%	67.1%
2000	2001	15,884	1,755	515	460	18,614	15,884	2,106	721	644	19,355	65.8%	65.9%
2001	2002	15,341	1,739	515	443	18,038	15,341	2,087	721	620	18,769	64.5%	64.7%
2002	2003	15,161	1,851	517	368	17,897	15,161	2,221	724	515	18,621	63.6%	63.7%
2003	2004	15,862	2,178	664	391	19,095	15,862	2,614	930	547	19,953	64.0%	64.3%
2004	2005	16,332	2,135	679	403	19,549	16,332	2,562	951	564	20,409	64.2%	64.5%
2005	2006	15,940	2,176	673	383	19,172	15,940	2,611	942	536	20,030	63.4%	63.7%
2006	2007	15,321	2,171	725	367	18,584	15,321	2,605	1,015	514	19,455	62.5%	62.8%
2007	2008	15,175	2,269	713	369	18,526	15,175	2,723	998	516	19,413	63.9%	64.2%
2008	2009	14,993	2,286	727	383	18,389	14,993	2,744	1,018	536	19,290	61.8%	62.0%
2009	2010	14,439	2,269	767	393	17,868	14,439	2,723	1,074	551	18,786	60.6%	60.9%
2010	2011	14,158	2,319	829	405	17,711	14,158	2,783	1,161	567	18,669	59.9%	60.3%
2011	2012	13,870	2,286	830	386	17,372	13,870	2,743	1,162	540	18,315	59.3%	59.7%
2012	2013	12,903	2,203	806	359	16,271	12,903	2,644	1,129	503	17,178	58.0%	58.4%
2013	2014	12,343	2,256	767	356	15,721	12,343	2,707	1,074	498	16,622	57.5%	57.9%
2014	2015	12,411	2,217	715	374	15,717	12,411	2,660	1,001	523	16,596	57.2%	57.6%
2015	2016	11,975	1,881	656	370	14,882	11,975	2,257	919	518	15,669	55.4%	55.8%
2016	2017	11,110	1,672	588	340	13,710	11,110	2,007	823	477	14,416	53.6%	53.9%
2017	2018	9,763	1,445	487	398	12,093	9,763	1,734	682	557	12,736	51.2%	51.5%

Comparison - SIUC / SIUE

							Adjusted with Multiplier				
Fall Term	FY	UG	Masters	Doctoral	Prof	Total	UG	Masters	Doctoral	Prof	Total
1999	2000	8,229	556	511	285	9,581	8,229	667	715	399	10,011
2000	2001	7,675	480	513	265	8,933	7,675	576	718	371	9,340
2001	2002	6,919	443	513	249	8,124	6,919	532	718	349	8,517
2002	2003	6,444	512	514	176	7,646	6,444	614	720	246	8,024
2003	2004	6,684	823	661	199	8,367	6,684	988	925	279	8,876
2004	2005	6,906	848	678	205	8,637	6,906	1,018	949	287	9,160
2005	2006	6,334	997	673	100	8,104	6,334	1,196	942	140	8,613
2006	2007	5,645	1,047	724	5	7,421	5,645	1,256	1,014	7	7,922
2007	2008	6,170	1,263	712	(68)	8,077	6,170	1,515	997	(95)	8,587
2008	2009	5,216	1,200	724	(129)	7,010	5,216	1,439	1,013	(181)	7,487
2009	2010	4,525	1,091	763	(118)	6,261	4,525	1,309	1,068	(165)	6,737
2010	2011	4,043	1,113	824	(112)	5,868	4,043	1,336	1,153	(157)	6,376
2011	2012	3,681	1,106	802	(132)	5,457	3,681	1,327	1,123	(185)	5,946
2012	2013	2,787	1,073	779	(163)	4,475	2,787	1,287	1,090	(228)	4,936
2013	2014	2,389	1,138	746	(175)	4,098	2,389	1,365	1,044	(244)	4,554
2014	2015	2,317	1,091	691	(147)	3,952	2,317	1,309	968	(206)	4,387
2015	2016	1,607	850	591	(156)	2,892	1,607	1,020	827	(218)	3,236
2016	2017	818	710	488	(185)	1,831	818	852	683	(258)	2,095
2017	2018	(149)	526	333	(140)	570	(149)	631	466	(196)	752

Data Source: RAMP Historical - Table 7. Fall 2017 (FY2018) data from IBHE 12/12/17 Enrollment Report.

Table 4

State Appropriation Funding Lost by SIUE from FY 2000-2018 Based on Headcount and Weighted FTE's

Fiscal Year	SIUE Overpaid / (Underpaid) Allocation Error by Headcount	Allocation Error by Adj. FTE
FY 2000	$1,114.0	$3,996.3
FY 2001	$27.2	$1,751.3
FY 2002	($725.2)	$1,055.7
FY 2003	($1,337.2)	($814.8)
FY 2004	($3,223.0)	$256.1
FY 2005	($4,923.1)	$449.5
FY 2006	($5,677.5)	($1,080.4)
FY 2007	($6,577.8)	($2,743.5)
FY 2008	($6,471.6)	($125.3)
FY 2009	($8,002.3)	($4,151.5)
FY 2010	($9,975.9)	($6,353.1)
FY 2011	($10,642.7)	($7,083.0)
FY 2012	($11,308.6)	($8,060.2)
FY 2013	($11,780.9)	($9,339.1)
FY 2014	($13,008.3)	($9,974.1)
FY 2015	($12,924.2)	($10,188.2)
FY 2016	($4,470.6)	($3,792.2)
FY 2017	($18,306.3)	($16,051.2)
FY 2018	($18,870.7)	($17,688.5)
Total	**($147,084.7)**	**($89,936.0)**

Table 5

DISCIPLINE COST STUDY TRENDS

Instructional Cost Per Credit Hour

System/Institution	FY2014	FY2015	FY2016	FY2014-2016 Change	FY2014-2016 Percent Change	FY2015-2016 Change	FY2015-2016 Percent Change
Chicago State University	$ 512.49	$ 525.68	$ 507.28	$ (5.21)	(1.0) %	$ (18.40)	(3.5) %
Eastern Illinois University	411.01	414.95	376.59	(34.42)	(8.4)	(38.36)	(9.2)
Governors State University	442.73	422.45	388.67	(54.06)	(12.2)	(33.78)	(8.0)
Illinois State University	365.07	371.62	359.83	(5.24)	(1.4)	(11.79)	(3.2)
Northeastern Illinois University	406.33	415.05	402.42	(3.91)	(1.0)	(12.63)	(3.0)
Northern Illinois University	386.72	396.99	380.92	(5.80)	(1.5)	(16.07)	(4.0)
Western Illinois University	352.08	360.90	358.75	6.67	1.9	(2.15)	(0.6)
Southern Illinois University	350.48	350.01	334.16	(16.32)	(4.7)	(15.85)	(4.5)
Carbondale	379.41	386.74	379.64	0.23	0.1	(7.10)	(1.8)
Edwardsville	314.73	305.45	283.14	(31.59)	(10.0)	(22.31)	(7.3)
University of Illinois	485.00	482.43	441.46	(43.54)	(9.0)	(40.97)	(8.5)
Chicago	456.68	463.55	444.95	(11.73)	(2.6)	(18.60)	(4.0)
Springfield	444.21	412.64	391.23	(52.98)	(11.9)	(21.41)	(5.2)
Urbana/Champaign	502.67	498.04	443.95	(58.72)	(11.7)	(54.09)	(10.9)
Total	$ 425.54	$ 427.08	$ 400.72	$ (24.81)	(5.8) %	$ 26.35	(6.2) %

Source: 2015-2016 IBHE Discipline Unit Cost Study - Table 7

Table 6

Illinois Public Universities - FY18 Appropriation per Student FTE

	Fall 2017 Student FTE			GRF/EAF Only FY 2018	Approp. Per	% of Total State	Student FTE as
Doctoral	UG	Grad/Prof	Total	State Approp.	Student FTE	Approp. $	% of Total
- Illinois State University	16,826	1,482	18,308	$65,004,000	$3,551	6.9%	11.0%
- Northern Illinois University	12,136	2,846	14,982	$81,983,500	$5,472	8.7%	9.0%
- SIU Carbondale	9,763	2,330	12,093	$91,349,000	$7,554	9.6%	7.3%
- SIU School of Medicine	0	370	370	$33,620,400	$90,866	3.5%	0.2%
- Univ. of Illinois Chicago	18,949	11,469	30,418	$218,246,000	$7,175	23.0%	18.3%
- Univ. of Illinois Urbana/Champaign	34,573	15,061	49,634	$215,622,900	$4,344	22.8%	29.9%
Total / Average	92,247	33,558	125,805	$705,825,800	$5,610	74.5%	75.7%
Average Excl. SIUC & SOM					$5,125		
Masters							
- Chicago State University	1,535	894	2,429	$32,697,400	$13,461	3.4%	1.5%
- Eastern Illinois University	4,442	897	5,339	$38,678,100	$7,244	4.1%	3.2%
- Governors State University	2,387	1,167	3,554	$21,656,000	$6,093	2.3%	2.1%
- Northeastern Illinois University	4,902	875	5,777	$33,209,000	$5,748	3.5%	3.5%
- SIU Edwardsville	9,912	1,611	11,523	$52,565,000	$4,562	5.5%	6.9%
- Univ. of Illinois Springfield	2,282	1,244	3,526	$16,825,000	$4,772	1.8%	2.1%
- Western Illinois University	6,981	1,153	8,134	$46,300,700	$5,692	4.9%	4.9%
Total / Average	32,441	7,841	40,282	$241,931,200	$6,006	25.5%	24.3%
Average Excl. SIUE					$6,585		
Total / Average	124,688	41,399	166,087	$947,757,000	$5,706	100.0%	100.0%

SIU System Office	$3,379,400
U of I System Office & System Wide Programs	$132,312,000
IBHE Total for FY18 GRF/EAF Approp.	$1,083,448,400

Note: FY 2018 state appropriation numbers above for the IPU's exclude special appropriations from Other State Funds (e.g. Pharmacy, License Plates, Fire Prevention, etc.)

Summary

Adjusted Recommendations Based on Selected Analyses

	Comparison		Funding Gap (in millions)
	SIUC	SIUE	
1) Headcount	50.7%	49.3%	$18.9
2) FTE's	51.2%	48.8%	$18.1
3) Adjusted FTE's	51.5%	48.5%	$17.7
4) State Approp. by Cost			Underfunded SIUE - $23.3 Overfunded SIUC - $29.4

Proposal

- 2018 - 2019 $5 million reallocation
- 2019 - 2020* $5 million reallocation
- 2020 - 2021* $5 million reallocation
- 2021 - 2022* $? million reallocation

*Adjusted based on enrollments

BOT work session includes reallocation overview

Randy J Dunn <rdunn@siu.edu>

Wed 3/28/2018 5:12 PM

To:Pembrook, Randall <rpembro@siue.edu>; Winter, William <wwinter@siue.edu>;

Cc:Duane Stucky <dustucky@siu.edu>;

Hi guys. Thanks again for the time this morning to sort through the reallocation action.

Had a subsequent call with Chair Sholar today, as I think I mentioned?

She DOES want this topic on the Wednesday, April 11 agenda as a discussion item...just to walk through it all with the Trustees that day before and get all their questions answered. Then votes on Thursday.

We'll put you 2, Duane, and me in the barrel to talk it all through with them...but Bill, you will clearly be on point to explain the overall approach and methodology utilized (i.e., how we got to the $5.XX million recommendation).

Thanks!

PS RP: I have yet to get Carlo briefed on what will be happening (he was on international travel all last week and we only connected briefly so far). I will be walking him through it all by Friday, before the agenda comes out, but heads' up that I won't be going there with our CEO call tomorrow.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 Office
618.536.3404 Fax

Duane Stucky

From: Winter, William <wwinter@siue.edu>
Sent: Thursday, March 29, 2018 12:19 PM
To: Randy J Dunn; Duane Stucky
Cc: Pembrook, Randall
Subject: BOT Proposal (CONFIDENTIAL DRAFT)
Attachments: Phase I Appropriation Reallocation BOT Matter April 2018 - 3.29.18.pdf; Phase I Appropriation Reallocation BOT Matter April 2018 - 3.29.18.docx; Phase I Appropriation Reallocation Tables for April 12 2018 BOT Meeting - 3.29.18.xlsx; Table Notes for Tables 2, 3, & 5 - 3.29.18.docx; FacultySenateResolution_SIUsystemBudgetReallocation_FS_1march2018.pdf

President Dunn and Dr. Stucky,

Please find attached the proposal for the Phase I Reallocation Board Matter.

For your convenience and ease of review, the first attached PDF file contains the entire 15 page Board matter package, including the Board matter (narrative), the Tables and corresponding notes, and the Appendix, in the suggested order.

The four other attached files (Excel, Word, and PDF) contain the original information which has been consolidated into the PDF file mentioned above. A list of those files is provided below.

Items To Note

- We added a section to the Board matter near the end of the narrative, after "Considerations Against Adoption" and before "Resolution." We had originally called that section "Summary" but then noticed that the first section in the Board matter is already named "Summary," so we renamed the additional section "Conclusion." **We are noting this item, in case you would like to change the name of the section.**

- **As a reminder, please note the comment under the "Constituency Involvement" section which mentions "[President Dunn will insert an introductory sentence or two here...]."**

Attached Files

- Phase I Appropriation Reallocation BOT Matter April 2018 – 3.29.18.pdf - This pdf file contains all the various documents in the suggested page order. It has been included for ease of review and contains the information included in the various files (Excel, Word, and PDF) following.

- Phase I Appropriation Reallocation BOT Matter – FINAL DRAFT - 3.29.18.docx - This Word document contains the Board matter narrative.

Southern Illinois University
Board of Trustees
April 12, 2018

AUTHORIZATION FOR PHASE I REALLOCATION OF APPROPRIATION BUDGET, SIUC AND SIUE

Summary

This matter seeks approval to reallocate an additional $5.125 million of the state appropriation to the Edwardsville campus for FY 2019.

Rationale for Adoption

Historically, the distribution of the General Revenue Fund state appropriation allocated to the SIU system by the State of Illinois has been at the level of approximately 64% to the Carbondale campus and 36% to the Edwardsville campus (see Table 1), when excluding the allocations to the School of Medicine and Central Administration.

Decades ago, that distribution of state appropriation approximated the student enrollment distribution of the Carbondale and Edwardsville campuses. However, in recent years, as enrollment has grown at the Edwardsville campus and decreased at the Carbondale campus, the enrollment distribution is nearly equal with 50.7% of the students at SIUC and 49.3% of the students at SIUE (see Table 2). Current enrollment trends suggest that the total student enrollment at the Edwardsville campus will surpass the total enrollment at the Carbondale campus in the near future.

While SIUC's mission focuses more on graduate study, the student distributions are similar. In considering the various student population segments, SIUE is slightly larger in undergraduate enrollment (11,402 SIUE to 10,987 SIUC) and slightly smaller at the graduate level (2,394 SIUE to 3,197 SIUC excluding the School of Medicine).

Another difference in the mission and programs of the two campuses relates to research. Both do research, but SIUC's external grant funding is larger and its state operating fund investment is also larger.

Based on FY 2017 historical data in the SIU FY 2019 RAMP submission to IBHE, SIUE's rate of return on organized research is 3.2 to 1. SIUE's investment of $2.1 million in state operating funds for research, produced external funding of $6.7 million. SIUC's rate of return on organized research is 1.7 to 1. SIUC's investment of $8.8 million in state operating funds for research, resulted in external funding of $15.1 million.

One foundational element of being a member of a system is fair treatment for all and this proposal seeks to adjust the state appropriation allocation in a more equitable fashion.

appropriation funding is $29.4 million above the mean of the other Doctoral-level Illinois public universities.

Additional state appropriation funding allocated to the Edwardsville campus, when invested in current and planned programs, would be an investment by the SIU System that would result in an even more accelerated growth pattern than witnessed in the past 20 years, a period when SIUE was recognized by IBHE as the fastest growing public higher education institution in Illinois. SIUE is structurally lean and has the lowest undergraduate instructional cost per credit hour of any public university in Illinois (see Table 6), so the additional funding would be efficiently utilized to provide educational opportunities to more students.

SIUE has both current and planned programs which are critical to the region's growth, including the metro east area, the second densest population in Illinois. The Edwardsville campus has tremendous room for growth on its traditional campus and has significantly increased its online course and program offerings in recent years. SIUE has also demonstrated the ability to shift quickly to address economic and academic forces and adjust to market needs. Additional state appropriation funding would provide SIUE with the financial resources needed to develop and grow its academic programs and to provide a quality education to more students in order to positively impact the regional economy.

Based on the current financial challenges faced by the Carbondale campus and the campus reorganization plan, which is currently under development, it does not seem prudent for SIUC to experience a reallocation of the full appropriation amount in one year. Therefore, this matter recommends a phased-in transition of state appropriation funding over a few years, beginning in FY 2019. The state appropriation allocation would be re-calculated annually, using the recommendations from the external study.

Constituency Involvement

[President Dunn will insert an introductory sentence or two here...]

The SIUE Faculty Senate approved a resolution on March 1, 2018 in support of an SIU System Budget Reallocation (see Appendix A). In addition, the SIUE Chancellor has discussed this proposal with various campus constituencies, including the Chancellor's Council, the Extended Chancellor's Council, the University Planning and Budget Council, and the Dean's Council.

Considerations Against Adoption

A financial adjustment could temporarily add to the financial burden of the Carbondale campus. This impact could be mitigated in the long-term by implementing an annual review process which would re-evaluate the state appropriation process based on the factors recommended by the consultant and make adjustments accordingly. Future enrollment growth at SIUC and SIUE could be recognized in the model and resources could be directed based on the annual calculations.

Table 1

Distribution of State Appropriation

(In Thousands)

Fiscal Year	GRF/EAF State Approp. (Excl. SOM & System)		
	SIUE	SIUC	Total
FY 2000	$63,362.2	$117,313.2	$180,675.4
FY 2001	$67,061.5	$124,469.7	$191,531.2
FY 2002	$72,962.6	$130,594.0	$203,556.6
FY 2003	$68,500.0	$122,618.0	$191,118.0
FY 2004	$62,857.8	$112,506.1	$175,363.9
FY 2005	$62,607.8	$112,323.0	$174,930.8
FY 2006	$62,857.8	$113,251.4	$176,109.2
FY 2007	$63,645.4	$114,734.7	$178,380.1
FY 2008	$64,789.1	$116,527.3	$181,316.4
FY 2009	$66,603.2	$119,790.0	$186,393.2
FY 2010	$67,066.5	$120,825.2	$187,891.7
FY 2011	$63,045.3	$113,580.6	$176,625.9
FY 2012	$62,318.3	$112,270.8	$174,589.1
FY 2013	$58,494.1	$104,521.0	$163,015.1
FY 2014	$58,441.7	$104,206.3	$162,648.0
FY 2015	$56,997.2	$101,517.1	$158,514.3
FY 2016	$16,417.9	$29,261.4	$45,679.3
FY 2017	$56,997.2	$101,517.1	$158,514.3
FY 2018	$51,565.0	$91,287.4	$142,852.4

% of Total

Fiscal Year	GRF/EAF State Approp. (Excl. SOM & System)		
	SIUE	SIUC	Total
FY 2000	35.1%	64.9%	100.0%
FY 2001	35.0%	65.0%	100.0%
FY 2002	35.8%	64.2%	100.0%
FY 2003	35.8%	64.2%	100.0%
FY 2004	35.8%	64.2%	100.0%
FY 2005	35.8%	64.2%	100.0%
FY 2006	35.7%	64.3%	100.0%
FY 2007	35.7%	64.3%	100.0%
FY 2008	35.7%	64.3%	100.0%
FY 2009	35.7%	64.3%	100.0%
FY 2010	35.7%	64.3%	100.0%
FY 2011	35.7%	64.3%	100.0%
FY 2012	35.7%	64.3%	100.0%
FY 2013	35.9%	64.1%	100.0%
FY 2014	35.9%	64.1%	100.0%
FY 2015	36.0%	64.0%	100.0%
FY 2016	35.9%	64.1%	100.0%
FY 2017	36.0%	64.0%	100.0%
FY 2018	36.1%	63.9%	100.0%

Table Notes for Table 2

Reallocation Data Based on Head Count

- In FY 2002, SIUC's head count was 63.8% and SIUE's head count was 36.2% of the total SIU head count enrollment (excluding the School of Medicine), which approximated the 64.2% SIUC / 35.8% SIUE distribution of state appropriation.

- In FY 2018, SIUC's head count was 50.7% and SIUE's head count was 49.3%. Had the FY 2018 state appropriation funding distribution reflected the Fall 2017 *head count* distribution, the result would have been a redistribution of $18.9 million from SIUC to SIUE.

- Since FY 2000, had funding been distributed according to the *head count* distribution, it would have resulted in an additional $147 million in cumulative appropriation funding for SIUE (or $148 million since FY 2002, as referenced in Table 4).

Table Notes for Table 3

Reallocation Data Based on Full-Time Equivalents (FTE)

- In FY 2002, SIUC's *FTE* was 64.5% and SIUE's head count was 35.5% of the total SIU FTE enrollment (excluding the School of Medicine).

- To recognize the differing missions of the two campuses, weighting factors of 1.0 for UG students, 1.2 for Masters students, and 1.4 for Doctoral and Professional students were applied to calculate an Adjusted FTE. In FY 2002, SIUC's *Adjusted FTE* was 64.7% and SIUE's *Adjusted FTE* was 35.3% of the total *SIU Adjusted FTE enrollment*, which approximated the 64.2% SIUC / 35.8% SIUE distribution of state appropriation.

    - It should be noted that the impact of applying the weighting factors to recognize the campuses' differing missions was only 0.2%, moving SIUC from 64.5% to 64.7%.

- In FY 2018, SIUC's *Adjusted FTE* was 51.5% and SIUE's was 48.5%. Had the FY 2018 state appropriation funding distribution reflected the Fall 2017 *Adjusted FTE* distribution, the result would have been a redistribution of $17.7 million from SIUC to SIUE.

- Since FY 2000, had funding been distributed according to the *Adjusted FTE* weighted formula distribution, it would have resulted in an additional $90 million in cumulative appropriation funding for SIUE (or $95 million since FY 2002, referenced above).

Table 5

Illinois Public Universities - FY18 Appropriation per Student FTE

	Fall 2017 Student FTE			GRF/EAF Only FY 2018	Approp. Per	% of Total State	Student FTE as
Doctoral Institutions	**UG**	**Grad/Prof**	**Total**	**State Approp.**	**Student FTE**	**Approp. $**	**% of Total**
- Illinois State University	16,826	1,482	18,308	$65,004,000	$3,551	6.9%	11.0%
- Northern Illinois University	12,136	2,846	14,982	$81,983,500	$5,472	8.7%	9.0%
- SIU Carbondale	9,763	2,330	12,093	$91,349,000	$7,554	9.6%	7.3%
- SIU School of Medicine	0	370	370	$33,620,400	$90,866	3.5%	0.2%
- Univ. of Illinois Chicago	18,949	11,469	30,418	$218,246,000	$7,175	23.0%	18.3%
- Univ. of Illinois Urbana/Champaign	34,573	15,061	49,634	$215,622,900	$4,344	22.8%	29.9%
Total / Average	92,247	33,558	125,805	$705,825,800	$5,610	74.5%	75.7%
Average Excl. SIUC & SOM					$5,125		
Masters Institutions							
- Chicago State University	1,535	894	2,429	$32,697,400	$13,461	3.4%	1.5%
- Eastern Illinois University	4,442	897	5,339	$38,678,100	$7,244	4.1%	3.2%
- Governors State University	2,387	1,167	3,554	$21,656,000	$6,093	2.3%	2.1%
- Northeastern Illinois University	4,902	875	5,777	$33,209,000	$5,748	3.5%	3.5%
- SIU Edwardsville	9,912	1,611	11,523	$52,565,000	$4,562	5.5%	6.9%
- Univ. of Illinois Springfield	2,282	1,244	3,526	$16,825,000	$4,772	1.8%	2.1%
- Western Illinois University	6,981	1,153	8,134	$46,300,700	$5,692	4.9%	4.9%
Total / Average	32,441	7,841	40,282	$241,931,200	$6,006	25.5%	24.3%
Average Excl. SIUE					$6,585		
Total / Average	124,688	41,399	166,087	$947,757,000	$5,706	100.0%	100.0%

SIU System Office	$3,379,400
U of I System Office & System Wide Programs	$132,312,000
IBHE Total for FY18 GRF/EAF Approp.	$1,083,448,400

Note: FY 2018 state appropriation numbers above for the IPU's exclude special appropriations from Other State Funds (e.g. Pharmacy, License Plates, Fire Prevention, etc.)

Table 6

DISCIPLINE COST STUDY TRENDS

Instructional Cost Per Credit Hour

System/Institution	FY2014	FY2015	FY2016	FY2014-2016 Change	FY2014-2016 Percent Change
Chicago State University	$ 512.49	$ 525.68	$ 507.28	$ (5.21)	(1.0) %
Eastern Illinois University	411.01	414.95	376.59	(34.42)	(8.4)
Governors State University	442.73	422.45	388.67	(54.06)	(12.2)
Illinois State University	365.07	371.62	359.83	(5.24)	(1.4)
Northeastern Illinois University	406.33	415.05	402.42	(3.91)	(1.0)
Northern Illinois University	386.72	396.99	380.92	(5.80)	(1.5)
Western Illinois University	352.08	360.90	358.75	6.67	1.9
Southern Illinois University	350.48	350.01	334.16	(16.32)	(4.7)
Carbondale	379.41	386.74	379.64	0.23	0.1
Edwardsville	314.73	305.45	283.14	(31.59)	(10.0)
University of Illinois	485.00	482.43	441.46	(43.54)	(9.0)
Chicago	456.68	463.55	444.95	(11.73)	(2.6)
Springfield	444.21	412.64	391.23	(52.98)	(11.9)
Urbana/Champaign	502.67	498.04	443.95	(58.72)	(11.7)
Total	$ 425.54	$ 427.08	$ 400.72	$ (24.81)	(5.8) %

Source: 2015-2016 IBHE Discipline Unit Cost Study - Table 7

Appendix A

Therefore, because Southern Illinois University Edwardsville is a distinct peer university within the SIU System, with equal status and standing to Southern Illinois University Carbondale, the Faculty Senate of Southern Illinois University Edwardsville respectfully requests that the SIU System Board of Trustees **immediately** create a new, fair and dynamic formula (geared to the present and future) that will, over a transitional period of no longer than two fiscal years, reallocate the SIU system budget in a just and equitable manner predicated primarily on enrollment data to enable Southern Illinois University Edwardsville to reach its full potential.

Mover: Faculty Senate Executive Committee

Approved March 1, 2018

Duane Stucky

From: Winter, William <wwinter@siue.edu>
Sent: Wednesday, April 04, 2018 12:36 PM
To: Randy J Dunn; Duane Stucky
Cc: Pembrook, Randall
Subject: Impact of 60% / 40% Distribution of State Appropriation

President Dunn and Dr. Stucky,

I used the data on Table 1 of April BOT Agenda Item GG (Authorization for Phase I Reallocation of Appropriation Budget, SIUC AND SIUE) to calculate the impact of a 60% / 40% state appropriation distribution between SIUC and SIUE.

In summary, the amount of the shift in state appropriation from SIUC to SIUE to adjust to the 60% / 40% distribution level would be about $5.6 million ($5,576,000), which is equal to a 3.9% shift of the total appropriation for SIUC and SIUE (i.e., from 63.9% to 60.0% for SIUC and from 36.1% to 40% for SIUE).

Current FY 2018 Appropriation Distribution

SIUC $91,287,400 (63.9%)

SIUE $51,565,000 (36.1%)

Total $142,852,400 (100%)

Appropriation Distribution Adjusted to 60% / 40%

SIUC $85,711,400 (60.0%)

SIUE $57,141,000 (40.0%)

Total $142,852,400 (100%)

Difference Between Current and 60% / 40% Appropriation Distributions

SIUC <$5,576,000> (-3.9%)

SIUE +$5,576,000 (+3.9%)

Total $0 (0.0%)

(It should be noted that the appropriation amounts reflected on Table 1 in the Board Matter and included above EXCLUDE special legislative add-on appropriations.)

SOUTHERN ILLINOIS UNIVERSITY

May 8, 2018

Ms. Kathleen Chwalisz
Via e-mail: chwalisz@siu.edu

Re: Freedom of Information Act Request

Dear Ms. Chwalisz:

On the 24th day of April 2018, Southern Illinois University received your Freedom of Information Act request for: "Vice President Stucky's communications related to the funding formulas and reallocation of funds between the Carbondale and Edwardsville campuses."

Section 3(d) of the Freedom of Information Act requires the University to respond to the request in writing within five (5) business days of its receipt of the request unless the University notifies you another five (5) business days will be required for any one of the reasons identified under Section 3(e) of the Act. The University notified you on May 1, 2018 that it required another five (5) business days to respond to your request pursuant to Section 3(e)(v) of the Act. (5 ILCS 140/3(e)(v)).

The University is granting your request; the information is enclosed. However, pursuant to Section 7 of the Act, portions of the requested documents have been withheld or redacted pursuant to Section 7(1)(f) of the Act, which provides as follows:

- "The following shall be exempt from inspection and copying: 'Preliminary drafts, notes, recommendations, memoranda and other records in which opinions are expressed, or policies or actions are formulated, except that a specific record or relevant portion of a record shall not be exempt when the record is publicly cited and identified by the head of the public body. The exemption provided in this paragraph (f) extends to all those records of officers and agencies of the General Assembly that pertain to the preparation of legislative documents.'."

You have the right to have the response to your request reviewed by the Public Access Counselor (PAC) at the Office of the Illinois Attorney General. You can file your Request for Review with the PAC by writing to:

Public Access Counselor
Office of the Attorney General
500 South 2nd Street
Springfield, IL 62706
Fax: (217) 782-1396
Email: publicaccess@atg.state.il.us

You also have the right to seek judicial review of your response by filing a lawsuit in the State circuit court.

If you choose to file a Request for Review with the Public Access Counselor, you must do so within (60) calendar days of the date of this response letter. Please note that you must include a copy of your original Freedom of Information Act request and this response letter when filing a Request for Review with the Public Access Counselor.

If you have any questions or concerns, please contact me.

Sincerely,

Tamara L Carson

Tami Carson
FOIA Officer

Office of the President, Stone Center - Mail Code 6801, 1400 Douglas Drive, Carbondale, Illinois 62901

cc: Douglas J. McCarty, Associate General Counsel

SIUC <$5,576,000> (-3.9%)

SIUE +$5,576,000 (+3.9%)

Total $0 (0.0%)

(It should be noted that the appropriation amounts reflected on Table 1 in the Board Matter and included above EXCLUDE special legislative add-on appropriations.)

Let me know if you need anything else.

Thanks,
Bill

Duane Stucky

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, April 04, 2018 2:33 PM
To: Pembrook, Randall; Winter, William; Duane Stucky
Subject: RE: Impact of 60% / 40% Distribution of State Appropriation

No, no...I'm w/ you...I get it. A reference to the 60/40 now—which yes, goes back to before even Duane can identify ☺—is simply to shut up the bitchers from Carbondale who are saying loudly we shouldn't even be doing the $5.125M at this time.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Wednesday, April 04, 2018 2:26 PM
To: Randy J Dunn <rdunn@siu.edu>; Winter, William <wwinter@siue.edu>; Duane Stucky <dustucky@siu.edu>
Subject: RE: Impact of 60% / 40% Distribution of State Appropriation

A couple of thoughts:

1. [redacted]
2.

Thanks.

RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, April 4, 2018 1:04 PM
To: Winter, William <wwinter@siue.edu>; Duane Stucky <dustucky@siu.edu>
Cc: Pembrook, Randall <rpembro@siue.edu>
Subject: RE: Impact of 60% / 40% Distribution of State Appropriation

Exactly what I was looking for. So, theoretically speaking...the proposal even SHORTS SIUE about a half-mil just to get us back to the 60/40 split!

Thank you much, Bill.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Winter, William [mailto:wwinter@siue.edu]
Sent: Wednesday, April 04, 2018 12:36 PM
To: Randy J Dunn <rdunn@siu.edu>; Duane Stucky <dustucky@siu.edu>
Cc: Pembrook, Randall <rpembro@siue.edu>
Subject: Impact of 60% / 40% Distribution of State Appropriation

President Dunn and Dr. Stucky,

I used the data on Table 1 of April BOT Agenda Item GG (Authorization for Phase I Reallocation of Appropriation Budget, SIUC AND SIUE) to calculate the impact of a 60% / 40% state appropriation distribution between SIUC and SIUE.

In summary, the amount of the shift in state appropriation from SIUC to SIUE to adjust to the 60% / 40% distribution level would be about $5.6 million ($5,576,000), which is equal to a 3.9% shift of the total appropriation for SIUC and SIUE (i.e., from 63.9% to 60.0% for SIUC and from 36.1% to 40% for SIUE).

Current FY 2018 Appropriation Distribution

SIUC $91,287,400 (63.9%)

SIUE $51,565,000 (36.1%)

Total $142,852,400 (100%)

Appropriation Distribution Adjusted to 60% / 40%

SIUC $85,711,400 (60.0%)

SIUE $57,141,000 (40.0%)

Total $142,852,400 (100%)

Difference Between Current and 60% / 40% Appropriation Distributions

Let me know if you need anything else.

Thanks,
Bill

SIU Southern Illinois University
CARBONDALE

OFFICE OF THE CHANCELLOR
ANTHONY HALL 116
MAIL CODE 4304
1265 LINCOLN DRIVE
CARBONDALE, ILLINOIS 62901

618/453-2341
618/453-5362 FAX

April 3, 2018

TO: Members of the SIU Board of Trustees
Randy Dunn, President, SIU System

FROM: Carlo Montemagno, Chancellor, SIU Carbondale

RE: Board Agenda Item: Authorization for phase 1 reallocation of appropriation budget, SIUC and SIUE

At the board's March 9, 2018, retreat, trustees discussed the potential reallocation of state funding from the Carbondale campus to the Edwardsville campus. The outcome of the discussion was an agreement to engage a consultant to explore options related to the funding model. No time frame was mentioned at the meeting.

Given this discussion, I was deeply disappointed to see a proposal on the board's April agenda for the reallocation of $5.125 million from Carbondale to Edwardsville in FY 2019. I was aware that such a proposal was forthcoming, but the first time I saw it was when it was released to the public. Already some on campus have raised significant concerns, many of which I will address here.

First, I believe it is premature to make changes to our funding model. The proposal presumes an outcome from the consultant's analysis, and it is being made in the absence of a clear picture of the FY19 state budget. Further, SIU Edwardsville appears to have no immediate imperative for this funding, while its immediate loss would seriously damage SIU Carbondale.

We take strong exception to a majority of the arguments and much of the data presented in the proposal. The Carbondale campus deserves an opportunity to provide input (similar to the opportunity already given to the Edwardsville campus), voice concerns and reach agreement on how data will be gathered and assessed. Being given the proposal less than two weeks before a possible vote does not provide adequate opportunity to take a careful look at such a significant funding change or examine the impact on the Carbondale campus. Importantly, it also does not reflect a collaborative approach between the system office and campuses that I believe the board has very directly said that it wants.

The impact of making and implementing an immediate change in the funding formula could:

- Compromise our financial recovery and stability
- Lead to the layoff of as many as 110 faculty and staff
- Damage our student recruitment efforts
- Take more than $39 million from the local economy

Following is additional information related to our concerns.

ENROLLMENT

The Edwardsville proposal assumes that enrollment should be the primary factor in determining funding. While it should be one factor, there is so much more to consider. In fact, I understand that the Illinois Board of Higher Education used the Carnegie classifications, which are tied to institutional mission, when it determined funding allocations in the past. The Edwardsville and Carbondale campuses have very different missions, affecting each institution's faculty profile and the cost of program delivery. Hiring faculty at a doctoral research institution is more competitive. In addition, many of our programs require small faculty/student ratios due to the very personalized attention students receive. Examples include automotive technology and the arts, where we offer specialized programs in glass, metalsmithing and industrial design. Another program-related example is agricultural sciences, which requires a large infrastructure to support student learning and research. All of these issues must be considered.

Regardless of the factors evaluated, I am concerned that some of the data presented are incomplete or misleading. For example, creating a ratio of state-funded to nationally funded research ignores the fact that nationally funded research brings far more returns to the campuses. Nationally funded research is also indicative of national competitiveness and institutional stature. The rationale for the proposed formula for weighting enrollment is also unclear, and it is doubtful that it reflects actual costs given variation from program to program.

The FTE funding comparisons do not reflect some significant differences in the actual doctoral institutions being compared – especially when considering differences in the size and scale of institutions – since some have more graduate programs and students than others. Furthermore, the calculation of funding "lost" to SIUE is based on the assumption that FTE is the only factor that should be considered, when in fact it is only one variable to be considered.

In short, research institutions have very different financial needs than do master's-level institutions, and the SIU System benefits from having both. (These needs go beyond types and number of programs and students; research institutions, for example, support a larger, more complex physical infrastructure to support their research missions.) As noted before, with the help of a consultant, we should take the time to carefully and thoroughly assess relevant metrics and come to a shared understanding of what would be considered in any new funding formula.

CAMPUS AND COMMUNITY IMPACT

While the long-term impact of the proposal would be very damaging to SIU Carbondale, I will speak here only to the immediate impact of reducing its budget by more than $5 million for the fiscal year starting in three months. As noted earlier, we did not see the proposal until the board agenda was released and have not had the opportunity to conduct detailed groundwork, but here are some preliminary thoughts.

SIU Carbondale has reduced its budget by more than $31 million since 2014. We cannot absorb any part of the additional $5.1 million reduction by further increasing tuition since students have already applied based on announced costs. In addition, we do not want to deter other students from enrolling. We are also carrying $709 million in deferred maintenance needs

(compared to $102 million for Edwardsville), so we cannot reduce the maintenance of our campus without affecting the quality of education we provide, the safety of our campus, or our future enrollment.

We have about 500 fewer employees than we did in 2014 due to both attrition and layoffs, even as we have worked hard to protect our faculty and academic programs. We have reached the point where we cannot cut our staff much further without damaging the delivery and quality of services. And we cannot continue to deliver a quality education without having a critical mass of core faculty to teach each program. Consequently, we are not in a position to engage in selective reduction of faculty without compromising the delivery of individual programs.

An alternative to selective reduction of faculty would be to eliminate entire academic departments. To give you a sense of scale, a reduction of more than $5.1 million would require the elimination of 10 small-to-midsized academic departments and the associated loss of about 70 faculty at all levels. This estimate does not reflect the loss of tuition revenue or extramural funding.

Please note that I am not proposing this option. In reality, we recognize that we could not achieve a $5.1 million cut in one year through the elimination of entire academic departments. In addition to our commitment to contractual requirements associated with the elimination of faculty positions, we have a responsibility to ensure that currently enrolled students are able to complete their degrees. Also, cutting programs when new students have already been accepted would damage the university's reputation and negatively impact our enrollment.

This means that to reach the reduction proposed for FY19, we would need to lay off or decline to renew the appointments of non-tenure-track faculty, reduce administrative professional and civil service staff, or reduce the graduate assistant budget across campus. As a point of reference, $5.1 million would require a reduction of roughly 110 staff or non-tenure-track faculty positions. Again, these figures are for illustration only, as the board has not made a decision and we have not had the opportunity to explore all of our options in all areas of campus.

It is also important to take time to assess the potential impact of a formula funding change on other parts of the system. For example, SIU Carbondale provides some research support to the School of Medicine, the Edwardsville campus relies on Carbondale's Graduate School to train some joint Ph.D. students, and the SIU Carbondale campus provides a number of services to the system office, including accounting, payroll, procurement, communications and other support.

Finally, a previously conducted economic impact study indicated that every state-appropriated dollar coming into SIU Carbondale returns roughly $7.72 to the local economy. This reduction in SIU's appropriation would mean a loss of more than $39.5 million to Southern Illinois, most likely leading to regional layoffs and the closing of businesses.

ADDITIONAL THOUGHTS

SIU Carbondale is repositioning itself for the future. Like Edwardsville, we have both current programs and new programs under discussion that are critical to the region's growth. We are actively working on growing enrollment, and we are already seeing progress. For example,

attendance at our most recent open house last week was the highest since 2016 and included a number of high school sophomores and juniors. Last month's Transportation Center open house attracted more than 200 students from nine area high schools, and 500 to 700 students are anticipated on campus April 20 for livestock and horticulture judging, a prime recruitment opportunity for our agriculture programs.

We have managed our budget challenges carefully and responsibly, reducing expenses by $31 million, or 17 percent, since 2014. Through reorganization, we are working to reduce administrative costs and redundancies so that we can reinvest in our programs and people. If we stay on course, even with our expected fall enrollment, we project that we will end FY19 with a balanced operating budget. We should also begin to see some enrollment growth in fall 2019 due to our reorganization and our investments in student services and campus life.

Changing the funding formula now, when we need to be investing in the future, takes us off course. It will inhibit our ability to grow enrollment, to end FY19 with a balanced operating budget, to provide our faculty and staff with the raises they deserve, and to realize the promise of SIU Carbondale.

In closing, I do not fault my colleagues at SIU Edwardsville for making a case that they believe is in the interest of their institution. However, I feel strongly that a sudden, unexplored plan to advance one institution while damaging another is not in the best interests of the SIU System, any institution that is a part of it, or the Southern Illinois region.

I am confident that the Board of Trustees has as its priority the long-term health of the SIU System. Given the harm that could be caused by an immediate change, I encourage trustees to delay potential alterations to the funding formula until an impartial analysis is conducted with the expertise of an external consultant.

Thank you for your consideration of this request.

Pembrook, Randall

From: Chancellor <chancellor@siu.edu>
Sent: Tuesday, April 3, 2018 5:27 PM
To: Pembrook, Randall
Subject: My Response to Your Board Matter for Reallocation
Attachments: Memo from Chancellor Carlo Montemagno.pdf

Chancellor Pembrook:

In the interest of collaboration, I wanted to share my response to your board matter for reallocation.

Thank you.

Pembrook, Randall

From: Chancellor <chancellor@siu.edu>
Sent: Wednesday, April 4, 2018 3:09 PM
To: Pembrook, Randall
Subject: RE: My Response to Your Board Matter for Reallocation

Randy,

Thanks for your thoughts, as I said this process requires significant deliberation and discussion. I'm looking forward to working with you as we move forward. See you on the 11th.

Carlo

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Wednesday, April 4, 2018 2:57 PM
To: Chancellor <chancellor@siu.edu>
Subject: RE: My Response to Your Board Matter for Reallocation

Carlo,

Thanks for your note. I realize how challenging these times of budget cutting and downsizing can be. Having worked in higher education for 35 years, it seems like budget challenges have been a constant for higher education administrators!

I did have a few thoughts on your attachment:

1. The process which led up to the current proposal started in earnest about a year ago when the concept of SIUE lending SIUC $35 million was being discussed. At that time, the discussions centered on the budget situation for the two institutions and there was agreement that we would move forward with the $35 million dollar loan as part of an overall review of budgets, enrollments, and the state appropriation allocation. The reallocation conversation continued in the summer, 2017 BOT meeting in Springfield. That conversation focused on enrollments and weighting factors that might be used when considering enrollments and the missions of the two institutions. Those things took place before you arrived. Since then, the retreat in March accelerated the conversation about the allocation situation.
2. I agree that there are factors in addition to enrollment which should be included in this deliberation. But, as student-centered institutions, students ARE our primary consideration and should be at the center of our conversations including funding to support them. Therefore, enrollments are a significant part of the allocation conversation.
3. Finally, as you have said many times this year, there are times when it is imperative to move forward. Past conversations are important but things need to change quickly to prepare for the future. I think that is where we are at the moment with the enrollment situation. This is a first step in addressing an inequity that has existed for almost two decades.

I will see you on the 11th and 12th. Thanks again for reaching out to provide your perspective.

Best wishes,

Randy

From: Chancellor <chancellor@siu.edu>
Sent: Tuesday, April 3, 2018 5:27 PM
To: Pembrook, Randall <rpembro@siue.edu>
Subject: My Response to Your Board Matter for Reallocation

Chancellor Pembrook:

In the interest of collaboration, I wanted to share my response to your board matter for reallocation.

Thank you.

SIU-C

THE DAILY EGYPTIAN

Since 1916 | www.dailyegyptian.com

May 17, 2018

To whom it may concern:

Pursuant to the State of Illinois Freedom of Information Act (5 Ill. Comp. Stat. 140/1 to 140/11.5,) I write to request access to **all correspondence, including but not limited to: memos, notes, emails and the such, in regardance to the March 19 meeting between Randy Dunn, Duane Stucky, Randy Pembrook, Brian Winter and Brad Colwell.** If your agency does not maintain these public records, please let me know who does and include the proper custodian's name and address.

As provided by the open records law, I will expect your response within five (5) working days. See *5 Ill. Comp. Stat. 140/3(c).* I understand that the Act permits a public body to charge a reasonable copying fee not to exceed the actual cost of reproduction and not including the costs of any search or review of the records. *5 ILCS 140/6.* Please notify me of costs associated to produce these records if they may arise. This information is for news gathering purposes.

If you choose to deny this request, please provide a written explanation for the denial including a reference to the specific statutory exemption(s) upon which you rely. Also, please provide all segregable portions of otherwise exempt material. I would note that willful violation of the open records law can result in the award of reasonable litigation fees. See 5 Ill. Comp. Stat. 140/11(i).

Thank you for your assistance and I look forward to hearing from you.

Sincerely,

Brian Munoz | [redacted]
Reporter, The Daily Egyptian
1100 Lincoln Drive Carbondale, Illinois 62901
bmunoz@dailyegyptian.com

Winter, William

From: Winter, William
Sent: Thursday, March 15, 2018 11:01 AM
To: Duane Stucky
Subject: RE: Query

Good question. I also had the same question yesterday when Paula initially contacted me regarding my availability for a meeting, so I asked her what the meeting was about so that I could prepare and have the appropriate data available.

Her response to my question was: "The call will be to discuss the allocation. He (i.e., President Dunn) said at the April meeting we may do some kind of adjustment pending the calculation of formula."

When I asked her if the Chancellors were involved in the meeting, she wrote: "No, the call will only include you, the Pres and his 2 VP's (Stucky and Colwell)."

Bill

From: Duane Stucky <dustucky@siu.edu>
Sent: Thursday, March 15, 2018 10:34 AM
To: Winter, William <wwinter@siue.edu>
Subject: Query

I was out of town yesterday. Paula shared the e-mail she sent you about the 3:30pm phone call today. Have any idea what that's about?

Duane Stucky
Senior Vice President for Financial and Administrative
Affairs and Board Treasurer
Southern Illinois University
Office of the President
dustucky@siu.edu
Phone: 618-536-3475
Fax: 618-536-3404

Winter, William

From: Paula Keith <pkeith@siu.edu>
Sent: Friday, March 16, 2018 2:00 PM
To: Winter, William
Subject: RE: Phone Call

Perfect – will do.

Thanks, Bill!

Hey – on a side note – have you biked the Katy Trail??? We are going to make a 3 or 4 day weekend of it and hit it!

From: Winter, William [mailto:wwinter@siue.edu]
Sent: Friday, March 16, 2018 1:58 PM
To: Paula Keith <pkeith@siu.edu>
Subject: RE: Phone Call

Paula,

Please call me at 618-650-2449 for the 1:00 p.m. Monday meeting.

That is the Chancellor's second office phone number (at the table rather than at his desk).

Based on a phone discussion this morning between President Dunn and Chancellor Pembrook, the Chancellor will also be involved in Monday's phone call meeting, so we will be at the table in his office.

Thanks,
Bill

From: Paula Keith <pkeith@siu.edu>
Sent: Thursday, March 15, 2018 4:10 PM
To: Penny Sue Moon <pmoon@siu.edu>; Susan Jo Parks <susanp@siu.edu>; Winter, William <wwinter@siue.edu>
Subject: Phone Call

We are confirmed for Monday (3/19) at 1PM.

Bill – we will call your direct line.

Thanks all – Pk

PAULA S. KEITH
ASSISTANT TO THE PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
1400 DOUGLAS DRIVE – MC 6801
CARBONDALE, IL 62901


SIU
Southern Illinois University System
ONE SYSTEM | MANY LOCATIONS | STATEWIDE IMPACT

Winter, William

From:	Winter, William
Sent:	Tuesday, March 20, 2018 7:17 PM
To:	Duane Stucky
Subject:	Request for SIUC Fall 2017 Detailed Enrollment Data
Attachments:	Fall 2017 Headcount and FTE Data.pdf

Dr. Stucky,

Based on our phone meeting yesterday, we are working on the Appropriation Reallocation Board Matter.

I wanted to check with you to see if you (or someone in your office) have Fall 2017 detailed enrollment data available for the Carbondale campus.

Data Needed

One bit of information which I do not have but need is the detailed Fall 2017 Headcount and FTE data for SIUC (excluding School of Medicine). By detailed, I mean the breakouts by UG vs. Masters vs. Doctoral vs. Professional.

I have total Fall 2017 Headcount and FTE data for SIUC from the IBHE documents included in the attached pdf file, including the breakouts for UG vs. Grad. However, in order to calculate the weighted version of headcount and FTE (1.0x for UG, 1.2x for Masters, and 1.4x for Doctoral/Professional, as suggested by President Dunn), I need the breakout of the graduate students into Masters vs. Doctoral vs. Professional.

I was able to get prior year detailed enrollment information for the Carbondale campus from historical RAMP submissions and from the SIUC Fact Book. However, SIUC left the Headcount section for Fall 2017 blank (i.e., not filled in) in this year's RAMP submission (see attached file) and they have not yet published their 2018 Fact Book, so I do not have the Fall 2017 detailed breakouts for Head Count and FTE.

For our initial analysis, we used information on enrollments by program available on the SIUC Institutional Research website to get Professional student data for the Law School. However, we had to estimate the breakouts for Masters vs. Doctoral, and, while our estimates should be reasonably close, since it is actual and not projected data, I would like to get the actual information.

Also, of lesser importance, but helpful if you have it, do you have the detailed (UG vs. Grad vs. Doctoral vs. Professional) for Fall 1997 (FY98) and Fall 1998 (FY99)? We have total headcount and FTE going back decades, but in order to calculate the weighted version, we do not have the detailed student category breakouts prior to FY 2000 (Fall 1999), which is the earliest RAMP data that I currently have available. **Having those two additional years would allow us to compute the weighted Head Count and FTE enrollments for the last 20 years.**

Attached PDF File

The attached pdf file contains 7 pages.

- Pages 1 and 2 - Contains Fall 2017 Head count data from IBHE. While UG and Graduate are broken out, Graduate is not broken out by Masters vs. Doctoral vs. Professional. My understanding is that the SIUC data also contains the School of Medicine, which has to be backed out.

- Pages 3 and 4 - Contains Fall 2017 FTE data from IBHE. While UG and Graduate are broken out, Graduate is not broken out by Masters vs. Doctoral vs. Professional. My understanding is that the SIUC data also contains the School of Medicine, which has to be backed out.

- Pages 5 – 7 - Contains Table 109A, which is Current Year (FY 2018) Tuition and Enrollment Summary Data for the SIU FY 2019 RAMP submission from October 2017. It should be noted that the Headcount section for SIUC was left blank.

Thank you in advance for your help.

Bill

Headcount Data IBHE
Fall 2017

Informational Item
December 12, 2107

PRELIMINARY FALL 2017 ENROLLMENTS IN ILLINOIS HIGHER EDUCATION

Submitted for: Information.

Summary: This report summarizes preliminary fall-term 2017 headcount and full-time equivalent (FTE) enrollments at colleges and universities in Illinois. The report also summarizes enrollments in remedial/developmental courses during the 2016-2017 academic year. Fall 2017 preliminary headcount enrollments at 197 degree-granting institutions total 764,502, while preliminary FTE enrollments total 569,870.

Action Requested: None

Table 4 provides the institutional-level headcount and FTE enrollment data for the institutions that responded to the survey. Table 5 provides the institutional-level remedial/developmental data for the institutions that offer such programs and responded to the survey. Finally, Table 6 contains the percent difference in preliminary fall headcount and FTE enrollment for each institution that responded to the survey both years.

Table 4

Preliminary 2017 Fall Term Enrollment in Illinois Colleges and Universities

Sector/Institution	Undergraduate Headcount	Undergraduate FTE	Graduate Headcount	Graduate FTE
Public Universities				
Chicago State University	2,095	1,535	1,091	894
Eastern Illinois University	5,568	4,442	1,462	897
Governors State University	3,326	2,387	1,859	1,167
Illinois State University	18,330	16,826	2,454	1,482
Northeastern Illinois University	7,113	4,902	1,871	875
Northern Illinois University	13,454	12,136	4,588	2,846
Southern Illinois University Carbondale	10,987	9,763	3,567	2,700
Southern Illinois University Edwardsville	11,402	9,912	2,394	1,611
U of I at Chicago	19,448	18,949	11,091	11,469
U of I at Springfield	2,932	2,282	2,024	1,244
U of I at Urbana/Champaign	33,955	34,657	14,261	15,079
Western Illinois University	7,599	6,981	1,842	1,153
Public Universities Total	**136,209**	**124,772**	**48,504**	**41,417**
Community Colleges				
Black Hawk College	4,926	2,835		
Carl Sandburg College	1,947	1,276		
CCC - Harold Washington College	8,869	6,059		
CCC - Harry S Truman College	8,190	4,455		
CCC - Kennedy-King College	3,395	2,051		
CCC - Malcolm X College	6,715	4,222		
CCC - Olive-Harvey College	2,883	1,615		
CCC - Richard J. Daley College	7,183	4,670		
CCC - Wilbur Wright College	10,227	6,050		
College of DuPage	26,165	14,633		

Table 5

Illinois Public Universities - FY18 Appropriation per Student FTE

Doctoral	Fall 2017 Student FTE UG	Grad/Prof	Total	GRF/EAF Only FY 2018 State Approp.	Approp. Per Student FTE	% of Total State Approp. $	Student FTE as % of Total
- Illinois State University	16,826	1,482	18,308	$65,004,000	$3,551	6.9%	11.0%
- Northern Illinois University	12,136	2,846	14,982	$81,983,500	$5,472	8.7%	9.0%
- SIU Carbondale	**9,763**	**2,330**	**12,093**	**$91,349,000**	**$7,554**	**9.6%**	**7.3%**
- SIU School of Medicine	0	370	370	$33,620,400	$90,866	3.5%	0.2%
- Univ. of Illinois Chicago	18,949	11,469	30,418	$218,246,000	$7,175	23.0%	18.3%
- Univ. of Illinois Urbana/Champaign	34,573	15,061	49,634	$215,622,900	$4,344	22.8%	29.9%
Total / Average	**92,247**	**33,558**	**125,805**	**$705,825,800**	**$5,610**	**74.5%**	**75.7%**
Average Excl. SIUC & SOM					**$5,125**		
Masters							
- Chicago State University	1,535	894	2,429	$32,697,400	$13,461	3.4%	1.5%
- Eastern Illinois University	4,442	897	5,339	$38,678,100	$7,244	4.1%	3.2%
- Governors State University	2,387	1,167	3,554	$21,656,000	$6,093	2.3%	2.1%
- Northeastern Illinois University	4,902	875	5,777	$33,209,000	$5,748	3.5%	3.5%
- SIU Edwardsville	**9,912**	**1,611**	**11,523**	**$52,565,000**	**$4,562**	**5.5%**	**6.9%**
- Univ. of Illinois Springfield	2,282	1,244	3,526	$16,825,000	$4,772	1.8%	2.1%
- Western Illinois University	6,981	1,153	8,134	$46,300,700	$5,692	4.9%	4.9%
Total / Average	**32,441**	**7,841**	**40,282**	**$241,931,200**	**$6,006**	**25.5%**	**24.3%**
Average Excl. SIUE					**$6,585**		
Total / Average	**124,688**	**41,399**	**166,087**	**$947,757,000**	**$5,706**	**100.0%**	**100.0%**
				SIU System Office	$3,379,400		
				U of I System Office & System Wide Programs	$132,312,000		
				IBHE Total for FY18 GRF/EAF Approp.	**$1,083,448,400**		

Note: FY 2018 state appropriation numbers above for the IPU's exclude special appropriations from Other State Funds (e.g. Pharmacy, License Plates, Fire Prevention, etc.)

Table Notes for Table 5

Reallocation Data Based on FY 2018 Average Appropriation per Student FTE

- This year, SIUE has an average appropriation per student FTE of $4,562. The mean of the other Masters-level Illinois public universities (excluding SIUE) is $6,585, resulting in a difference of $2,023.

- When that difference of $2,023 is multiplied times SIUE's Fall 2017 FTE enrollment of 11,523, the resulting figure suggests that SIUE is underfunded by $23.3 million in state appropriation vs. the mean of the other Masters-level Illinois public universities.

- This year, SIUC has an average appropriation per student FTE of $7,554. The mean of the other Doctoral-level Illinois public universities (excluding SIUC and the SIU School of Medicine) is $5,125, resulting in a difference of $2,429.

- When that difference of $2,429 is multiplied times SIUC's Fall 2017 FTE enrollment of 12,093, the resulting figure suggests that SIUC is overfunded by $29.4 million in state appropriation vs. the mean of the other Doctoral-level Illinois public universities.

Table 6

DISCIPLINE COST STUDY TRENDS

Instructional Cost Per Credit Hour

System/Institution	FY2014	FY2015	FY2016	FY2014-2016 Change	FY2014-2016 Percent Change	FY2015-2016 Change	FY2015-2016 Percent Change
Chicago State University	$ 512.49	$ 525.68	$ 507.28	$ (5.21)	(1.0) %	$ (18.40)	(3.5) %
Eastern Illinois University	411.01	414.95	376.59	(34.42)	(8.4)	(38.36)	(9.2)
Governors State University	442.73	422.45	388.67	(54.06)	(12.2)	(33.78)	(8.0)
Illinois State University	365.07	371.62	359.83	(5.24)	(1.4)	(11.79)	(3.2)
Northeastern Illinois University	406.33	415.05	402.42	(3.91)	(1.0)	(12.63)	(3.0)
Northern Illinois University	386.72	396.99	380.92	(5.80)	(1.5)	(16.07)	(4.0)
Western Illinois University	352.08	360.90	358.75	6.67	1.9	(2.15)	(0.6)
Southern Illinois University	350.48	350.01	334.16	(16.32)	(4.7)	(15.85)	(4.5)
Carbondale	379.41	386.74	379.64	0.23	0.1	(7.10)	(1.8)
Edwardsville	**314.73**	**305.45**	**283.14**	**(31.59)**	**(10.0)**	**(22.31)**	**(7.3)**
University of Illinois	485.00	482.43	441.46	(43.54)	(9.0)	(40.97)	(8.5)
Chicago	456.68	463.55	444.95	(11.73)	(2.6)	(18.60)	(4.0)
Springfield	444.21	412.64	391.23	(52.98)	(11.9)	(21.41)	(5.2)
Urbana/Champaign	502.67	498.04	443.95	(58.72)	(11.7)	(54.09)	(10.9)
Total	$ 425.54	$ 427.08	$ 400.72	$ (24.81)	(5.8) %	$ 26.35	(6.2) %

Source: 2015-2016 IBHE Discipline Unit Cost Study - Table 7

Appendix A

Southern Illinois University Edwardsville Faculty Senate Resolution in Support of SIU System Budget Reallocation

Whereas Southern Illinois University Edwardsville came into being in 1957 as the result of intense local demand by the citizens of Southwestern Illinois articulated through the Southwestern Illinois Council for Higher Education and through their elected public officials; and

Whereas Southern Illinois University Edwardsville is a mature university in 2018 with over 120,000 graduates; and

Whereas Southern Illinois University Edwardsville is a distinct peer university within the SIU System; and

Whereas working within a culture of shared governance, the faculty, staff, and administrators of Southern Illinois University Edwardsville have collaborated to manage their portion of the SIU System budget responsibly, prudently, and successfully; and

Whereas Southern Illinois University Edwardsville enjoys a positive reputation and is able to market its degree programs successfully in a very competitive environment; and

Whereas increased investment by the SIU System Board of Trustees in the present and future of Southern Illinois University Edwardsville is advisable and justified by numerous positive indicators including but not limited to

- A rising regional and national reputation underscored by ratings and awards together with consistently-positive media coverage (https://www.siue.edu/about/pointsofpride.shtml)
- Southern Illinois University Edwardsville ranks second among Carnegie master's large, primarily residential universities for federal research and development expenditures, according to the National Science Foundation
- Substantial growth in graduate and professional programs
- Talented, engaged, and innovative faculty and staff members
- A welcoming climate that promotes diversity and inclusion
- Partnerships with metropolitan St. Louis businesses and entrepreneurial ecosystems
- A lean and efficient operating model that continues to prosper during challenging economic times in Illinois
- A cost point that continues to be very attractive to students
- A beautiful campus with attractive, up-to-date structures and facilities
- Demographics, since SIUE serves the second-largest metropolitan area in the state of Illinois
- Location and accessibility, since SIUE is situated in close proximity to St. Louis and within a growing and vibrant suburban community

Appendix A

Therefore, because Southern Illinois University Edwardsville is a distinct peer university within the SIU System, with equal status and standing to Southern Illinois University Carbondale, the Faculty Senate of Southern Illinois University Edwardsville respectfully requests that the SIU System Board of Trustees **immediately** create a new, fair and dynamic formula (geared to the present and future) that will, over a transitional period of no longer than two fiscal years, reallocate the SIU system budget in a just and equitable manner predicated primarily on enrollment data to enable Southern Illinois University Edwardsville to reach its full potential.

Mover: Faculty Senate Executive Committee

Approved March 1, 2018

Judith M Marshall

From: Judith M Marshall
Sent: Thursday, July 6, 2017 11:19 AM
To: Tami Carson
Subject: preliminary schedules

Tami,
Have you prepared appropriation sheets for FY17 and FY18 yet with the proposed budget amounts by campus? We are finishing our financial sustainability report for the board, and I want to make certain I use the correct numbers. Of course if we don't have a budget.....

Thanks,
Judy

Judith M Marshall

From: Tamara Lynn Carson
Sent: Friday, July 7, 2017 3:17 PM
To: Judith M Marshall; Bill Winter (wwinter@siue.edu); bmccloskey@siumed.edu
Cc: James D Hamilton; Julie McReynolds; Paskus, Nicholas; Osha Benguche; Tina Galik; Duane Stucky
Subject: FY17 additional approp & FY18 Control totals
Attachments: FY18 control totals 7.6.17.xls

Here are the control totals for the budget that passed yesterday.

Tina is coordinating the submission of vouchers between the campuses.

Thanks,

Tami Carson, CPA
Accountant
Office of the President

[in thousands]	Carbondale	Springfield	Edwardsville	President Ofc.	UWS	Total University	
FY15 EAF							
Personal Services	92,779.8	32,680.7	52,661.8	1,718.0	1,505.1	181,345.4	
Social Security	1,288.6	494.6	425.2	22.9	26.1	2,257.4	
Group Insurance	2,029.3	439.9	488.8	23.9	9.3	2,991.2	
Travel	0.0	0.0	0.0	24.4	11.4	35.8	
Equipment	967.9	0.0	0.0	9.8	5.9	983.6	
Commodities	759.2	0.0	97.8	18.6	6.9	882.5	
Contractual Services	2,609.5	2,277.3	2,932.5	118.7	43.1	7,981.1	
Operation of Auto Equipment	443.2	8.7	97.8	10.8	1.7	562.2	
Telecommunications	639.6	313.4	293.3	18.1	13.5	1,277.9	
Awards and Grants	0.0	0.0	0.0	0.0	0.0	-	
Cancer O&M		1,173.0	0.0	0.0	0.0	1,173.0	
Daily Egyptian	68.4	0.0	0.0	0.0	0.0	68.4	
Total	**101,585.5**	**37,387.6**	**56,997.2**	**1,965.2**	**1,623.0**	**199,558.5**	**201,146.50**
remove separately appropriated funds in FY18							
Daily Egyptian/Cancer O&M	(68.4)	(1,173.0)					
	101,517.1	36,214.6	56,997.2	1,965.2	1,623.0	198,317.1	
Percent of total	51.2%	18.3%	28.7%	1.0%	0.8%		
FY18 Reallocation to Pres Office per Dr. Stucky/President	(78.0)	(28.5)	(43.5)	150.0	-	-	
FY18							line totals
Funds to be allocated to lines	91,446.6	32,621.5	51,343.4	1,921.8	1,463.2	178,796.5	178796.5
Personal Services							163521.9
Social Security							2031.7
Group Insurance							2692.1
Travel							32.2
Equipment							885.2
Commodities							794.3
Contractual Services							7183
Operation of Auto Equipment							506
Telecommunications							1150.1
Cancer O&M	-	1,055.7	-	-	-	1,055.7	
Daily Egyptian	61.6	-	-	-	-	61.6	
License Plate Scholarship	25.0	-	2.0	-	-	27.0	
Pharmacy	-	-	1,250.0	-	-	1,250.0	
National Corn-to-Ethanol Research Center	-	-	1,000.0	-	-	1,000.0	
Total	**91,533.2**	**33,677.2**	**53,595.4**	**1,921.8**	**1,463.2**	**182,190.8**	

Judith M Marshall

From: Tamara Lynn Carson
Sent: Friday, July 14, 2017 12:15 PM
To: Judith M Marshall; Bill Winter; Brian McCloskey
Cc: Julie McReynolds; Nick Paskus; James D Hamilton; Osha Benguche
Subject: Fwd: Control Totals
Attachments: FY18 control totals updated 7.12.17.xls.xlsx

Control totals have been adjusted and approved. I will need your lines for FY18 to pass on to General Accounting.

Also, we will be found a budget boon this year with the goal for it to go to the Board in September. There are discussions on reducing the current book so there will be changes this year. I just wanted to give you the heads up that you will need to start getting the budgets together.

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: Tamara Lynn Carson <tlcarson@siu.edu>
Date: 7/12/17 1:02 PM (GMT-06:00)
To: Duane Stucky <dustucky@siu.edu>
Cc: Tina Galik <tgalik@siu.edu>
Subject: RE: Control Totals

I have revised the control totals based on John Charles' confirmation that $311.0 for Fire Protection was included in the operating funds for SIUE for FY18. I pulled that out before the allocations.

Also, regarding the different allocation methods Tina went through, the FY15 base that I used is what was used in the Governor's budget/IBHE recommendations back when they did the original stopgap. It included both the Cancer Institute and the DE. If you add both the second stopgap and the SB0006 additional funding less the $155.5 for the other 50% of the Fire Protection, it comes back to the FY15 base amount. The final FY17 result of this is that the DE does end up with two years of funding and SIUE getting the other half of their Fire Protection included in their operating funds. If you want me to make any adjustments to how I've done this, let me know. I'll forward them on to the campuses when you are satisfied with the allocations.

From: Tina Galik
Sent: Monday, July 10, 2017 7:40 PM
To: Duane Stucky <dustucky@siu.edu>
Cc: Tamara Lynn Carson <tlcarson@siu.edu>
Subject: Control Totals

Dr. Stucky,

As we discussed earlier today, the budget bill that was just passed seems to have lumped some of the previous special appropriations into the base budget appropriation line. I have not been involved in the allocations in the past so I have

no real opinion on how this should be handled. I have outlined what I think are four potential allocation options of the FY17 Appropriations.

Method I – This method assumes that the base budget would be allocated using previous base budget percentages. It would not separately allocate any funds specifically to the Cancer Institute, Daily Egyptian, or Fire Protection that have lost their special allocation appropriations for FY17. I do not imagine that this is the method you would want to use but I present it as an option.

Method II – This method allocates full funding to the Cancer Institute and the balance of the base budget is allocated based on previous percentages.

Method III - This method allocates full funding to the Cancer Institute and the Daily Egyptian with the balance of the base budget allocated using previous percentages. If this method is used, the DE will in effect get two years of funding for FY17. This is because we would be providing a year of funding as part of the base budget and in addition SB-00006 includes a special appropriation line for full FY17 funding. Note that the DE did not get any funding FY16 so maybe it was the intent to provide them with two years of funding. (Pharmacy and Fire Protection did not get any FY16 funding either).

Method IV – This method allocates a full year of funding to the Cancer Institute and the DE and also provides a half year funding for the SIUE Fire Protection. Again this method would in effect give the DE two years of funding in FY17 as noted in Method III. SIUE has questioned whether the budget was intended to include the other half of the Fire Protection funding. In the past the Fire Protection was budgeted using a special fund (The Fire Prevention Fund) as the source. This money is a pass-through and would go to the City of Edwardsville. The Stop Gap II included a half year funding for FY17 and this would provide the other half. Based on the amount appropriated, it seems that the second half of FY17 Fire Protection budget may have been intended to be rolled into the SB-00006 base budget but SIUE wants to make sure since it is pass-through. I think part of the SIUE questioning could be stemming from the way this was presented in the control total document. This was listed as a "special appropriation" but the SB-00006 did not have a special appropriation line in the budget. If it is determined that this was intended to be part of the base budget, we may want to present it in a way such that it is not labeled as a special appropriation. These numbers in this method match what Tami distributed as control totals.

I think maybe John Charles can tell us what the legislators intended to be included in the SB-00006 base budget. I suspect JC may have provided the numbers to the legislators. I am just not familiar with the process. I am sure Tami knows way more than I do on this subject and can finalize and make any control total adjustments (if any are even needed).

I took a look at the control totals for FY18 and did not have any comments. It is worth noting that SB-00006 included the FY18 special appropriation line items for everything except the Fire Prevention.

Please let me know if you need anything further from me. I will be out tomorrow, but will be checking my emails.

Tina

[in thousands]	Carbondale	Springfield	Edwardsville	President Ofc.	UWS	Total University		
FY15 EAF								
Personal Services	92,779.8	32,680.7	52,661.8	1,718.0	1,505.1	181,345.4		163,210.86
Social Security	1,288.6	494.6	425.2	22.9	26.1	2,257.4		2,031.66
Group Insurance	2,029.3	439.9	488.8	23.9	9.3	2,991.2		2,692.08
Travel	0.0	0.0	0.0	24.4	11.4	35.8		32.22
Equipment	967.9	0.0	0.0	9.8	5.9	983.6		885.24
Commodities	759.2	0.0	97.8	18.6	6.9	882.5		794.25
Contractual Services	2,609.5	2,277.3	2,932.5	118.7	43.1	7,981.1		7,182.99
Operation of Auto Equipment	443.2	8.7	97.8	10.8	1.7	562.2		505.98
Telecommunications	639.6	313.4	293.3	18.1	13.5	1,277.9		1,150.11
Awards and Grants	0.0	0.0	0.0	0.0	0.0	-		-
Cancer O&M		1,173.0	0.0	0.0	0.0	1,173.0		1,055.70
Daily Egyptian	68.4	0.0	0.0	0.0	0.0	68.4		61.56
Total	**101,585.5**	**37,387.6**	**56,997.2**	**1,965.2**	**1,623.0**	**199,558.5**	**201,146.50**	
remove separately appropriated funds in FY18								
Daily Egyptian/Cancer O&M	(68.4)	(1,173.0)						
	101,517.1	36,214.6	56,997.2	1,965.2	1,623.0	198,317.1		
Percent of total	51.2%	18.3%	28.7%	1.0%	0.8%			
FY18 Reallocation to Pres Office per Dr. Stucky/President	(78.0)	(28.5)	(43.5)	150.0	-	-		
FY18							line totals	
Funds to be allocated to lines	91,287.4	32,564.7	51,254.0	1,918.7	1,460.7	178,485.5	178796.5	178485.5
Personal Services							163521.9	
Social Security							2031.7	
Group Insurance							2692.1	
Travel							32.2	
Equipment							885.2	
Commodities							794.3	
Contractual Services							7183	
Operation of Auto Equipment							506	
Telecommunications							1150.1	
Fire Protection*	-	-	311.0	-	-	311.0		
Cancer O&M	-	1,055.7	-	-	-	1,055.7		
Daily Egyptian	61.6	-	-	-	-	61.6		
License Plate Scholarship	25.0	-	2.0	-	-	27.0		
Pharmacy	-	-	1,250.0	-	-	1,250.0		
National Corn-to-Ethanol Research Center	-	-	1,000.0	-	-	1,000.0		
Total	**91,374.0**	**33,620.4**	**53,817.0**	**1,918.7**	**1,460.7**	**182,190.8**		

*included in operating funds, needs to be shown in a line

Judith M Marshall

From: Tamara Lynn Carson
Sent: Tuesday, July 25, 2017 11:53 AM
To: Judith M Marshall
Subject: Re: Control Totals

Just Edwardsville. They reduced FY15 lines by 10%.

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: Judith M Marshall <jmarshal@siu.edu>
Date: 7/25/17 10:30 AM (GMT-06:00)
To: Tamara Lynn Carson <tlcarson@siu.edu>
Subject: RE: Control Totals

Has anyone provided lines to you?

From: Tamara Lynn Carson
Sent: Friday, July 14, 2017 12:15 PM
To: Judith M Marshall <jmarshal@siu.edu>; Bill Winter <wwinter@siue.edu>; Brian McCloskey <bmccloskey@siumed.edu>
Cc: Julie McReynolds <jcima@chanc.siu.edu>; Nick Paskus <npaskus@siue.edu>; James D Hamilton <jimh@chanc.siu.edu>; Osha Benguche <obenguc@siue.edu>
Subject: Fwd: Control Totals

Control totals have been adjusted and approved. I will need your lines for FY18 to pass on to General Accounting.

Also, we will be found a budget boon this year with the goal for it to go to the Board in September. There are discussions on reducing the current book so there will be changes this year. I just wanted to give you the heads up that you will need to start getting the budgets together.

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: Tamara Lynn Carson <tlcarson@siu.edu>
Date: 7/12/17 1:02 PM (GMT-06:00)
To: Duane Stucky <dustucky@siu.edu>
Cc: Tina Galik <tgalik@siu.edu>
Subject: RE: Control Totals

I have revised the control totals based on John Charles' confirmation that $311.0 for Fire Protection was included in the operating funds for SIUE for FY18. I pulled that out before the allocations.

Also, regarding the different allocation methods Tina went through, the FY15 base that I used is what was used in the Governor's budget/IBHE recommendations back when they did the original stopgap. It included both the Cancer Institute and the DE. If you add both the second stopgap and the SB0006 additional funding less the $155.5 for the other 50% of the Fire Protection, it comes back to the FY15 base amount. The final FY17 result of this is that the DE does end up with two years of funding and SIUE getting the other half of their Fire Protection included in their operating funds. If you want me to make any adjustments to how I've done this, let me know. I'll forward them on to the campuses when you are satisfied with the allocations.

From: Tina Galik
Sent: Monday, July 10, 2017 7:40 PM
To: Duane Stucky <dustucky@siu.edu>
Cc: Tamara Lynn Carson <tlcarson@siu.edu>
Subject: Control Totals

Dr. Stucky,

As we discussed earlier today, the budget bill that was just passed seems to have lumped some of the previous special appropriations into the base budget appropriation line. I have not been involved in the allocations in the past so I have no real opinion on how this should be handled. I have outlined what I think are four potential allocation options of the FY17 Appropriations.

Method I – This method assumes that the base budget would be allocated using previous base budget percentages. It would not separately allocate any funds specifically to the Cancer Institute, Daily Egyptian, or Fire Protection that have lost their special allocation appropriations for FY17. I do not imagine that this is the method you would want to use but I present it as an option.

Method II – This method allocates full funding to the Cancer Institute and the balance of the base budget is allocated based on previous percentages.

Method III - This method allocates full funding to the Cancer Institute and the Daily Egyptian with the balance of the base budget allocated using previous percentages. If this method is used, the DE will in effect get two years of funding for FY17. This is because we would be providing a year of funding as part of the base budget and in addition SB-00006 includes a special appropriation line for full FY17 funding. Note that the DE did not get any funding FY16 so maybe it was the intent to provide them with two years of funding. (Pharmacy and Fire Protection did not get any FY16 funding either).

Method IV – This method allocates a full year of funding to the Cancer Institute and the DE and also provides a half year funding for the SIUE Fire Protection. Again this method would in effect give the DE two years of funding in FY17 as noted in Method III. SIUE has questioned whether the budget was intended to include the other half of the Fire Protection funding. In the past the Fire Protection was budgeted using a special fund (The Fire Prevention Fund) as the source. This money is a pass-through and would go to the City of Edwardsville. The Stop Gap II included a half year funding for FY17 and this would provide the other half. Based on the amount appropriated, it seems that the second half of FY17 Fire Protection budget may have been intended to be rolled into the SB-00006 base budget but SIUE wants to make sure since it is pass-through. I think part of the SIUE questioning could be stemming from the way this was presented in the control total document. This was listed as a "special appropriation" but the SB-00006 did not have a special appropriation line in the budget. If it is determined that this was intended to be part of the base budget, we may want to present it in a way such that it is not labeled as a special appropriation. These numbers in this method match what Tami distributed as control totals.

I think maybe John Charles can tell us what the legislators intended to be included in the SB-00006 base budget. I suspect JC may have provided the numbers to the legislators. I am just not familiar with the process. I am sure Tami knows way more than I do on this subject and can finalize and make any control total adjustments (if any are even needed).

I took a look at the control totals for FY18 and did not have any comments. It is worth noting that SB-00006 included the FY18 special appropriation line items for everything except the Fire Prevention.

Please let me know if you need anything further from me. I will be out tomorrow, but will be checking my emails.

Tina

Judith M Marshall

From: Judith M Marshall
Sent: Tuesday, July 25, 2017 1:36 PM
To: Tami Carson
Subject: FW: Control Totals
Attachments: FY18 control totals _split per Acct Serv 7.25.17.xls.xlsx

Take a look at this. Will it work with what you received from SIUE? If not, let me know and we can tweak ours.

thanks

From: James Michael Otto
Sent: Tuesday, July 25, 2017 1:30 PM
To: Judith M Marshall <jmarshal@siu.edu>; Charlie W Cox <ccox@siu.edu>
Subject: RE: Control Totals

Attached is what I am coming up with. It is 10% less than the FY15 numbers at the top. This all can change when they try and balance back to the overall totals, but this pretty close.

Jim

From: Judith M Marshall
Sent: Tuesday, July 25, 2017 12:23 PM
To: Charlie W Cox <ccox@siu.edu>; James Michael Otto <jotto@siu.edu>
Subject: Fwd: Control Totals

Could you follow the same approach and send me the result?

Sent from my iPad

Begin forwarded message:

> **From:** Tamara Lynn Carson <tlcarson@siu.edu>
> **Date:** July 25, 2017 at 11:52:42 AM CDT
> **To:** Judith M Marshall <jmarshal@siu.edu>
> **Subject: Re: Control Totals**
>
> Just Edwardsville. They reduced FY15 lines by 10%.
>
> Sent from my Verizon, Samsung Galaxy smartphone
>
> -------- Original message --------
> From: Judith M Marshall <jmarshal@siu.edu>
> Date: 7/25/17 10:30 AM (GMT-06:00)
> To: Tamara Lynn Carson <tlcarson@siu.edu>
> Subject: RE: Control Totals

Has anyone provided lines to you?

From: Tamara Lynn Carson
Sent: Friday, July 14, 2017 12:15 PM
To: Judith M Marshall <jmarshal@siu.edu>; Bill Winter <wwinter@siue.edu>; Brian McCloskey <bmccloskey@siumed.edu>
Cc: Julie McReynolds <jcima@chanc.siu.edu>; Nick Paskus <npaskus@siue.edu>; James D Hamilton <jimh@chanc.siu.edu>; Osha Benguche <obenguc@siue.edu>
Subject: Fwd: Control Totals

Control totals have been adjusted and approved. I will need your lines for FY18 to pass on to General Accounting.

Also, we will be found a budget boon this year with the goal for it to go to the Board in September. There are discussions on reducing the current book so there will be changes this year. I just wanted to give you the heads up that you will need to start getting the budgets together.

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: Tamara Lynn Carson <tlcarson@siu.edu>
Date: 7/12/17 1:02 PM (GMT-06:00)
To: Duane Stucky <dustucky@siu.edu>
Cc: Tina Galik <tgalik@siu.edu>
Subject: RE: Control Totals

I have revised the control totals based on John Charles' confirmation that $311.0 for Fire Protection was included in the operating funds for SIUE for FY18. I pulled that out before the allocations.

Also, regarding the different allocation methods Tina went through, the FY15 base that I used is what was used in the Governor's budget/IBHE recommendations back when they did the original stopgap. It included both the Cancer Institute and the DE. If you add both the second stopgap and the SB0006 additional funding less the $155.5 for the other 50% of the Fire Protection, it comes back to the FY15 base amount. The final FY17 result of this is that the DE does end up with two years of funding and SIUE getting the other half of their Fire Protection included in their operating funds. If you want me to make any adjustments to how I've done this, let me know. I'll forward them on to the campuses when you are satisfied with the allocations.

From: Tina Galik
Sent: Monday, July 10, 2017 7:40 PM
To: Duane Stucky <dustucky@siu.edu>
Cc: Tamara Lynn Carson <tlcarson@siu.edu>
Subject: Control Totals

Dr. Stucky,

As we discussed earlier today, the budget bill that was just passed seems to have lumped some of the previous special appropriations into the base budget appropriation line. I have not been involved in the allocations in the past so I have no real opinion on how this should be handled. I have outlined what I think are four potential allocation options of the FY17 Appropriations.

Method I – This method assumes that the base budget would be allocated using previous base budget percentages. It would not separately allocate any funds specifically to the Cancer Institute, Daily Egyptian, or Fire Protection that have lost their special allocation appropriations for FY17. I do not imagine that this is the method you would want to use but I present it as an option.

Method II – This method allocates full funding to the Cancer Institute and the balance of the base budget is allocated based on previous percentages.

Method III - This method allocates full funding to the Cancer Institute and the Daily Egyptian with the balance of the base budget allocated using previous percentages. If this method is used, the DE will in effect get two years of funding for FY17. This is because we would be providing a year of funding as part of the base budget and in addition SB-00006 includes a special appropriation line for full FY17 funding. Note that the DE did not get any funding FY16 so maybe it was the intent to provide them with two years of funding. (Pharmacy and Fire Protection did not get any FY16 funding either).

Method IV – This method allocates a full year of funding to the Cancer Institute and the DE and also provides a half year funding for the SIUE Fire Protection. Again this method would in effect give the DE two years of funding in FY17 as noted in Method III. SIUE has questioned whether the budget was intended to include the other half of the Fire Protection funding. In the past the Fire Protection was budgeted using a special fund (The Fire Prevention Fund) as the source. This money is a pass-through and would go to the City of Edwardsville. The Stop Gap II included a half year funding for FY17 and this would provide the other half. Based on the amount appropriated, it seems that the second half of FY17 Fire Protection budget may have been intended to be rolled into the SB-00006 base budget but SIUE wants to make sure since it is pass-through. I think part of the SIUE questioning could be stemming from the way this was presented in the control total document. This was listed as a "special appropriation" but the SB-00006 did not have a special appropriation line in the budget. If it is determined that this was intended to be part of the base budget, we may want to present it in a way such that it is not labeled as a special appropriation. These numbers in this method match what Tami distributed as control totals.

I think maybe John Charles can tell us what the legislators intended to be included in the SB-00006 base budget. I suspect JC may have provided the numbers to the legislators. I am just not familiar with the process. I am sure Tami knows way more than I do on this subject and can finalize and make any control total adjustments (if any are even needed).

I took a look at the control totals for FY18 and did not have any comments. It is worth noting that SB-00006 included the FY18 special appropriation line items for everything except the Fire Prevention.

Please let me know if you need anything further from me. I will be out tomorrow, but will be checking my emails.

Tina

[in thousands]	Carbondale	Springfield	Edwardsville	President Ofc.	UWS	Total University		
FY15 EAF								
Personal Services	92,779.8	32,680.7	52,661.8	1,718.0	1,505.1	181,345.4		163,210.86
Social Security	1,288.6	494.6	425.2	22.9	26.1	2,257.4		2,031.66
Group Insurance	2,029.3	439.9	488.8	23.9	9.3	2,991.2		2,692.08
Travel	0.0	0.0	0.0	24.4	11.4	35.8		32.22
Equipment	967.9	0.0	0.0	9.8	5.9	983.6		885.24
Commodities	759.2	0.0	97.8	18.6	6.9	882.5		794.25
Contractual Services	2,609.5	2,277.3	2,932.5	118.7	43.1	7,981.1		7,182.99
Operation of Auto Equipment	443.2	8.7	97.8	10.8	1.7	562.2		505.98
Telecommunications	639.6	313.4	293.3	18.1	13.5	1,277.9		1,150.11
Awards and Grants	0.0	0.0	0.0	0.0	0.0	-		-
Cancer O&M		1,173.0	0.0	0.0	0.0	1,173.0		1,055.70
Daily Egyptian	68.4	0.0	0.0	0.0	0.0	68.4		61.56
Total	**101,585.5**	**37,387.6**	**56,997.2**	**1,965.2**	**1,623.0**	**199,558.5**	**201,146.50**	
remove separately appropriated funds in FY18								
Daily Egyptian/Cancer O&M	(68.4)	(1,173.0)						
	101,517.1	36,214.6	56,997.2	1,965.2	1,623.0	198,317.1		
Percent of total	51.2%	18.3%	28.7%	1.0%	0.8%			
FY18 Reallocation to Pres Office per Dr. Stucky/President	(78.0)	(28.5)	(43.5)	150.0	-	-		
FY18							line totals	
Funds to be allocated to lines	91,287.4	32,564.7	51,254.0	1,918.7	1,460.7	178,485.5	178796.5	178485.5
Personal Services	83,501.8	29,412.6		1,546.2	1,354.6		163521.9	
Social Security	1,159.7	445.1		20.6	23.5		2031.7	
Group Insurance	1,826.4	395.9		21.5	8.4		2692.1	
Travel				22.0	10.3		32.2	
Equipment	871.1	-		8.8	5.3		885.2	
Commodities	683.3	-		16.7	6.2		794.3	
Contractual Services	2,270.6	2,021.2		256.8	38.8		7183	
Operation of Auto Equipment	398.9	7.8		9.7	1.5		506	
Telecommunications	575.6	282.1		16.3	12.2		1150.1	
Fire Protection*	-	-	311.0	-	-	311.0		
Cancer O&M	-	1,055.7	-	-	-	1,055.7		
Daily Egyptian	61.6	-	-	-	-	61.6		
License Plate Scholarship	25.0	-	2.0	-	-	27.0		
Pharmacy	-	-	1,250.0	-	-	1,250.0		
National Corn-to-Ethanol Research Center	-	-	1,000.0	-	-	1,000.0		
Total	**182,661.4**	**66,185.1**	**53,817.0**	**3,837.4**	**2,921.4**	**182,190.8**		

*included in operating funds, needs to be shown in a line

Judith M Marshall

From: Tamara Lynn Carson
Sent: Tuesday, July 25, 2017 2:38 PM
To: Judith M Marshall
Subject: RE: Control Totals
Attachments: FY18 control totals 7.25.17.xls

I had to make an adjustment between Personal Services & Contractual Services to account for Edwardsville's Fire Protection amount that was included in their total. Let me know if this looks ok to you and I'll share it with everybody else.

From: Judith M Marshall
Sent: Tuesday, July 25, 2017 1:36 PM
To: Tamara Lynn Carson <tlcarson@siu.edu>
Subject: FW: Control Totals

Take a look at this. Will it work with what you received from SIUE? If not, let me know and we can tweak ours.

thanks

From: James Michael Otto
Sent: Tuesday, July 25, 2017 1:30 PM
To: Judith M Marshall <jmarshal@siu.edu>; Charlie W Cox <ccox@siu.edu>
Subject: RE: Control Totals

Attached is what I am coming up with. It is 10% less than the FY15 numbers at the top. This all can change when they try and balance back to the overall totals, but this pretty close.

Jim

From: Judith M Marshall
Sent: Tuesday, July 25, 2017 12:23 PM
To: Charlie W Cox <ccox@siu.edu>; James Michael Otto <jotto@siu.edu>
Subject: Fwd: Control Totals

Could you follow the same approach and send me the result?

Sent from my iPad

Begin forwarded message:

> **From:** Tamara Lynn Carson <tlcarson@siu.edu>
> **Date:** July 25, 2017 at 11:52:42 AM CDT
> **To:** Judith M Marshall <jmarshal@siu.edu>
> **Subject: Re: Control Totals**
>
> Just Edwardsville. They reduced FY15 lines by 10%.

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: Judith M Marshall <jmarshal@siu.edu>
Date: 7/25/17 10:30 AM (GMT-06:00)
To: Tamara Lynn Carson <tlcarson@siu.edu>
Subject: RE: Control Totals

Has anyone provided lines to you?

From: Tamara Lynn Carson
Sent: Friday, July 14, 2017 12:15 PM
To: Judith M Marshall <jmarshal@siu.edu>; Bill Winter <wwinter@siue.edu>; Brian McCloskey <bmccloskey@siumed.edu>
Cc: Julie McReynolds <jcima@chanc.siu.edu>; Nick Paskus <npaskus@siue.edu>; James D Hamilton <jimh@chanc.siu.edu>; Osha Benguche <obenguc@siue.edu>
Subject: Fwd: Control Totals

Control totals have been adjusted and approved. I will need your lines for FY18 to pass on to General Accounting.

Also, we will be found a budget boon this year with the goal for it to go to the Board in September. There are discussions on reducing the current book so there will be changes this year. I just wanted to give you the heads up that you will need to start getting the budgets together.

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: Tamara Lynn Carson <tlcarson@siu.edu>
Date: 7/12/17 1:02 PM (GMT-06:00)
To: Duane Stucky <dustucky@siu.edu>
Cc: Tina Galik <tgalik@siu.edu>
Subject: RE: Control Totals

I have revised the control totals based on John Charles' confirmation that $311.0 for Fire Protection was included in the operating funds for SIUE for FY18. I pulled that out before the allocations.

Also, regarding the different allocation methods Tina went through, the FY15 base that I used is what was used in the Governor's budget/IBHE recommendations back when they did the original stopgap. It included both the Cancer Institute and the DE. If you add both the second stopgap and the SB0006 additional funding less the $155.5 for the other 50% of the Fire Protection, it comes back to the FY15 base amount. The final FY17 result of this is that the DE does end up with two years of funding and SIUE getting the other half of their Fire Protection included in their operating funds. If you want me to make

any adjustments to how I've done this, let me know. I'll forward them on to the campuses when you are satisfied with the allocations.

From: Tina Galik
Sent: Monday, July 10, 2017 7:40 PM
To: Duane Stucky <dustucky@siu.edu>
Cc: Tamara Lynn Carson <tlcarson@siu.edu>
Subject: Control Totals

Dr. Stucky,

As we discussed earlier today, the budget bill that was just passed seems to have lumped some of the previous special appropriations into the base budget appropriation line. I have not been involved in the allocations in the past so I have no real opinion on how this should be handled. I have outlined what I think are four potential allocation options of the FY17 Appropriations.

Method I – This method assumes that the base budget would be allocated using previous base budget percentages. It would not separately allocate any funds specifically to the Cancer Institute, Daily Egyptian, or Fire Protection that have lost their special allocation appropriations for FY17. I do not imagine that this is the method you would want to use but I present it as an option.

Method II – This method allocates full funding to the Cancer Institute and the balance of the base budget is allocated based on previous percentages.

Method III - This method allocates full funding to the Cancer Institute and the Daily Egyptian with the balance of the base budget allocated using previous percentages. If this method is used, the DE will in effect get two years of funding for FY17. This is because we would be providing a year of funding as part of the base budget and in addition SB-00006 includes a special appropriation line for full FY17 funding. Note that the DE did not get any funding FY16 so maybe it was the intent to provide them with two years of funding. (Pharmacy and Fire Protection did not get any FY16 funding either).

Method IV – This method allocates a full year of funding to the Cancer Institute and the DE and also provides a half year funding for the SIUE Fire Protection. Again this method would in effect give the DE two years of funding in FY17 as noted in Method III. SIUE has questioned whether the budget was intended to include the other half of the Fire Protection funding. In the past the Fire Protection was budgeted using a special fund (The Fire Prevention Fund) as the source. This money is a pass-through and would go to the City of Edwardsville. The Stop Gap II included a half year funding for FY17 and this would provide the other half. Based on the amount appropriated, it seems that the second half of FY17 Fire Protection budget may have been intended to be rolled into the SB-00006 base budget but SIUE wants to make sure since it is pass-through. I think part of the SIUE questioning could be stemming from the way this was presented in the control total document. This was listed as a "special appropriation" but the SB-00006 did not have a special appropriation line in the budget. If it is determined that this was intended to be part of the base budget, we may want to present it in a way such that it is not labeled as a special appropriation. These numbers in this method match what Tami distributed as control totals.

I think maybe John Charles can tell us what the legislators intended to be included in the SB-00006 base budget. I suspect JC may have provided the numbers to the legislators. I am just not familiar with the process. I am sure Tami knows way more than I do on this subject and can finalize and make any control total adjustments (if any are even needed).

I took a look at the control totals for FY18 and did not have any comments. It is worth noting that SB-00006 included the FY18 special appropriation line items for everything except the Fire Prevention.

Please let me know if you need anything further from me. I will be out tomorrow, but will be checking my emails.

Tina

Judith M Marshall

From: Tamara Lynn Carson
Sent: Tuesday, July 25, 2017 2:57 PM
To: Charlie W Cox; Judith M Marshall; Bill Winter (wwinter@siue.edu); bmccloskey@siumed.edu
Cc: Judith M Marshall; James D Hamilton; Paskus, Nicholas; Duane Stucky; Tina Galik
Subject: FY18 State Approp Control totals
Attachments: FY18 control totals 7.25.17.xls

See attached for FY18 control totals by line.

Thanks,

Tami Carson, CPA
Accountant
Office of the President

Southern Illinois University
FY 2018 Appropriated Funds by Line Items

Line Item Control Totals

[in thousands]	Carbondale Campus	Carbondale UWS	Springfield Campus	Springfield UWS	Edwardsville Campus	Edwardsville UWS	President Ofc.	Total University	UWS
Personal Services	83,657.3	974.9	29,568.1	57.6	47,355.5	365.2	1,543.3	163,521.9	1,397.7
Social Security	1,159.7	23.9	445.1	0.0	382.4	0.0	20.6	2,031.7	23.9
Group Insurance	1,826.4	8.4	395.9	0.0	439.5	0.0	21.9	2,692.1	8.4
Travel	0.0	10.2	0.0	0.0	0.0	0.0	22.0	32.2	10.2
Equipment	871.1	5.3	0.0	0.0	0.0	0.0	8.8	885.2	5.3
Commodities	683.3	6.2	0.0	0.0	87.9	0.0	16.9	794.3	6.2
Contractual Services	2,115.1	145.3	1,865.7	0.0	2,948.1	0.0	108.8	7,183.0	145.3
Operation of Auto Equipment	398.9	1.5	7.8	0.0	87.9	0.0	9.9	506.0	1.5
Telecommunications	575.6	12.2	282.1	0.0	263.7	0.0	16.5	1,150.1	12.2
Awards and Grants	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Cancer O&M	0.0	0.0	1,055.7	0.0	0.0	0.0	0.0	1,055.7	0.0
Special Approp - Daily Egyptian	61.6	0.0	0.0	0.0	0.0	0.0	0.0	61.6	0.0
Special Approp - License Plate Scholarships	25.0	0.0	0.0	0.0	2.0	0.0	0.0	27.0	0.0
Special Approp - National Corn-to-Ethanol Research Center		0.0	0.0	0.0	1,000.0	0.0	0.0	1,000.0	0.0
Special Approp - Pharmacy	0.0	0.0	0.0	0.0	1,250.0	0.0	0.0	1,250.0	0.0
Total	**$91,374.0**	**$1,187.9**	**$33,620.4**	**$57.6**	**$53,817.0**	**$365.2**	**$1,768.7**	**$182,190.8**	**$1,610.7**

Judith M Marshall

From: Matthew C Baughman <baughman@siu.edu>
Sent: Friday, March 30, 2018 1:53 PM
To: Judith M Marshall; Rae Morrow Goldsmith; David L. Dilalla; Lizette R. Chevalier; Jim Garvey; Jim Salmo; Lori Stettler; Meera Komarraju
Cc: Chancellor; Julie Kay McDannel
Subject: Proposal from SIUE to reallocate state funding at April BOT meeting
Attachments: AUTHORIZATION FOR PHASE I REALLOCATION OF APPROPRIATION BUDGET, SIUC AND SIUE.pdf

All,

The SIU Board of Trustee agenda and associated board matters were released online this morning. (Link is here: http://siusystem.edu/board-of-trustees/meetings/2018/0418.shtml)

Of particular note, Board Agenda Item GG calls for a permanent move of $5.125M from Carbondale's allotment of the state appropriation to SIU Edwardsville. As you'll note in the board matter title, this is intended to be "Phase I" of a larger financial restructuring proposed by SIUE. The chancellor will have a statement available later for media inquiries and others. I anticipate that will be posted to his blog, so you can look there as needed.

Please take time to carefully read the attached board matter and be prepared to discuss it in detail on Monday at the Cabinet meeting.

Thanks,

Matt

MATT BAUGHMAN
Chief of Staff

OFFICE OF THE CHANCELLOR
116 ANTHONY HALL, MAIL CODE 4304
SOUTHERN ILLINOIS UNIVERSITY
CARBONDALE, ILLINOIS 62901

baughman@siu.edu
Main office: (618) 453-2341
Direct: (618) 453-1378
Cell/Text: [redacted]
Fax: (618) 453-5362

SIU.EDU

SIU Southern Illi University

Southern Illinois University
Board of Trustees
April 12, 2018

AUTHORIZATION FOR PHASE I REALLOCATION OF APPROPRIATION BUDGET, SIUC AND SIUE

Summary

This matter seeks approval to reallocate an additional $5.125 million of the state appropriation to the Edwardsville campus for FY 2019.

Rationale for Adoption

Historically, the distribution of the General Revenue Fund state appropriation allocated to the SIU system by the State of Illinois has consistently been at the level of approximately 64% to the Carbondale campus and 36% to the Edwardsville campus **(see Table 1)**, when excluding the allocations to the School of Medicine and Central Administration.

Decades ago, that distribution of state appropriation was appropriately viewed as warranting a 60% / 40% split, roughly approximating the student enrollment distribution of the Carbondale and Edwardsville campuses from years earlier. However, in recent years, as enrollment has grown at the Edwardsville campus and decreased at the Carbondale campus, the enrollment distribution is nearly equal with 50.7% of the students at SIUC and 49.3% of the students at SIUE **(see Table 2)**. Current enrollment trends suggest that the total student enrollment at the Edwardsville campus will surpass the total enrollment at the Carbondale campus in the near future.

While SIUC's mission does focus more on graduate study, the student distributions are similar. In considering the various student population segments, SIUE is slightly larger in undergraduate enrollment (11,402 SIUE to 10,987 SIUC) and slightly smaller at the graduate level (2,394 SIUE to 3,197 SIUC excluding the School of Medicine).

Another difference in the mission and programs of the two campuses relates to research. Both do research, but SIUC's external grant funding is larger and its state operating fund investment is also larger.

Based on FY 2017 historical data in the SIU FY 2019 RAMP submission to IBHE, SIUE's rate of return on organized research is 3.2 to 1. SIUE's investment of $2.1 million in state operating funds for research, produced external funding of $6.7 million. SIUC's rate of return on organized research is 1.7 to 1. SIUC's investment of $8.8 million in state operating funds for research, resulted in external funding of $15.1 million.

One foundational element of being a member of a system is fair treatment for all, and this proposal seeks to begin a phased adjustment of the state appropriation allocation in a more equitable fashion. As such, this Board matter would direct a redistribution of the state appropriation funding levels between the Carbondale and Edwardsville campuses to more closely reflect the change in enrollment levels at the campuses.

This action is the first step in an overall review of the allocation process as previously discussed by Trustees at the recent retreat held at Touch of Nature. A more comprehensive study will be undertaken in the near future by an external third party to conceivably develop an acceptable formula-based approach to achieve greater state funding equity between SIUC and SIUE. That review could include additional elements beyond enrollment, arguably the largest, but not the only, variable of significance. The larger study also could focus on factors such as facility needs and costs, funding for research, research productivity, educational and public service needs of the various communities, economic impact of the universities, specific individual areas of study and costs associated with those programs, anticipated state demographics, and other appropriate data. The current proposal is largely based on enrollment data, but it includes adjustments intended to address the different missions of the two institutions.

Historical enrollment data were compiled for the Carbondale and Edwardsville campuses, comparing both student headcount and full-time equivalent (FTE) enrollment levels. In addition, a weighting factor was applied to recognize the differing missions of the two campuses [the weighting factors include a 1.0 multiplier for undergraduate students, 1.2 multiplier for master's level students, and a 1.4 multiplier for doctoral and professional students **(see Table 3)**]. In considering the four types of enrollment data (unadjusted headcount and FTE, and weighted headcount and FTE), the results are similar. However, the weighted FTE methodology is discussed in depth hereafter, because it better reflects the implied costs of the different missions and best accommodates the current financial hardship being experienced by SIUC.

The Fall 2016 (FY 2017) weighted FTE enrollment distribution was 53.9% SIUC / 46.1% SIUE and the Fall 2017 (FY 2018) weighted FTE enrollment distribution was 51.5% SIUC / 48.5% SIUE.

Had the FY 2018 state appropriation funding distribution reflected the Fall 2017 enrollment distribution, the result would have been a redistribution of $17.7 million from the Carbondale campus to the Edwardsville campus **(see Table 4)**. The 64% / 36% funding level last reflected the enrollment situation in FY 2002. Since that time, had funding been distributed according to the *weighted formula* -- a formula which favors Carbondale more than a direct headcount or FTE comparison -- it would have resulted in an additional $95 million in cumulative appropriation funding for SIUE, or $90 million ($89,936,000 in Table 4) since FY 2000.

In addition to headcount, another way of analyzing appropriate funding levels can be based on the average appropriation per student FTE **(see Table 5)**. SIUE's average FY 2018 appropriation per student FTE of $4,562 is $2,023 *lower* than the mean of the other Master's-level Illinois public universities (excluding SIUE) of $6,585. When that difference of $2,023 is multiplied times SIUE's Fall 2017 FTE enrollment of 11,523, the resulting figure suggests that SIUE is underfunded by $23.3 million in state appropriation vs. the mean of the other Master's-level Illinois public universities. SIUC's average FY 2018 appropriation per student FTE of $7,554 is $2,429 *higher* than the mean of the other Doctoral-level Illinois public universities (excluding SIUC and the SIU School of Medicine) of $5,125. When that difference of $2,429 is multiplied times SIUC's Fall 2017 FTE enrollment of 12,093, the resulting figure indicates that SIUC's state appropriation funding is $29.4 million above the mean of the other Doctoral-level Illinois public universities.

Additional state appropriation funding allocated to the Edwardsville campus, when invested in current and planned programs, would be an investment by the SIU System that would result in an even more accelerated growth pattern than witnessed in the past 20 years, a period when SIUE was recognized by IBHE as the fastest growing public higher education institution in Illinois. SIUE is structurally lean and has the lowest undergraduate instructional cost per credit hour of any public university in Illinois **(see Table 6)**, so the additional funding would be efficiently utilized to provide educational opportunities to more students.

SIUE has both current and planned programs which are critical to the region's growth, including the metro east area, the second densest population in Illinois. The Edwardsville campus has tremendous room for growth on its traditional campus and has significantly increased its online course and program offerings in recent years. SIUE has also demonstrated the ability to shift quickly to address economic and academic forces and adjust to market needs. Additional state appropriation funding would provide SIUE with the financial resources needed to develop and grow its academic programs and to provide a quality education to more students in order to positively impact the regional economy.

Based on the current financial challenges faced by the Carbondale campus and the campus reorganization plan, which is currently under development, it does not seem prudent for SIUC to experience a reallocation of the full appropriation amount in one year. Therefore, this matter recommends a phased-in transition of state appropriation funding over a few years, beginning in FY 2019. The state appropriation allocation would be re-calculated annually, using the recommendations from the external study.

Constituency Involvement

As noted earlier, the Board of Trustees acknowledged at its recent retreat that analysis should be undertaken with the goal of presenting a plan to rebalance the state appropriation support for the campuses that better reflects current operational factors, including enrollment, but also taking into account other mission-defined variables as outlined above.

It is recognized that any funding adjustments of this magnitude are best handled through a phased approach, allowing SIUC sufficient ability to gradually accommodate to reduction in an important revenue stream without a severe disruption in ongoing operations. This proposed Phase I action comprises a good-faith effort to begin that process in a limited fashion for Fiscal Year 2019 while awaiting the work of a third-party to develop an ostensibly more sophisticated and nuanced formula to justify an appropriate percentage of state support going to each campus.

The SIUC chancellor and chief budget officer have been briefed on the elements of this proposal so as to better prepare for changes in the campus' budget planning for the coming fiscal year.

Additionally, the SIUE Faculty Senate approved a resolution on March 1, 2018 in support of an SIU System Budget Reallocation **(see Appendix A)**. As well, the SIUE Chancellor has discussed this proposal with various campus constituencies, including the Chancellor's Council, the Extended Chancellor's Council, the University Planning and Budget Council, and the Dean's Council—also, the SIU President has met with the SIUE Faculty Senate to hear their concerns on this matter.

Considerations Against Adoption

A financial adjustment could temporarily add to the financial burden of the Carbondale campus. This impact could be mitigated in the long-term by implementing an annual review process which would re-evaluate the state appropriation process based on the factors recommended by the consultant and make annual adjustments accordingly. Future enrollment growth at SIUC and SIUE could be recognized in the model and resources could be directed based on the annual calculations.

Conclusion

In summary, the following figures indicate a range of funding shortfalls at SIUE depending on the data used. While these figures may be adjusted in the future according to additional variables suggested by an external consultant, because the disparity between the current enrollments and the current appropriation distribution is so egregious over the last two decades, based on the most important funding variable - enrollment - a $5.125 million adjustment is recommended at this time as an initial step in addressing the discrepancy *based on an assumption that a consultant will recommend a change of funding at a minimum of that magnitude*. After two decades of executing a

static budget model which ignored enrollment changes, this first phase seems highly defensible.

While a multi-year adjustment recommendation of minimally $4–6 million from the consultant may be anticipated to address the funding gap currently determined to be somewhere between $17.7 million and $23.3 million, the current recommendation reflects a minimum adjustment based on averaging the figure representing the lowest gap ($4.425 million -- adjusted FTE) and the highest figure ($5.825 million -- state appropriation by cost) if phased in over a four-year period.

	SIUE Funding Gap	**SIUE Annual Funding Gap 4 Year Adjustment Target**
Adjusted FTE	$17.7 million	$4.425 million
Unadjusted FTE	$18.1 million	$4.525 million
Headcount	$18.9 million	$4.725 million
State Appropriation by Cost	SIUE – Underfunded $23.3 million	$5.825 million

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The annual allocation as part of the FY 2019 Appropriation Budget will be adjusted such that an additional $5.125 million will be assigned to SIUE.

(2) The President of Southern Illinois University will take steps to engage a consultant to review the allocation model and make further recommendations.

(3) The President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

Table 1

Distribution of State Appropriation

(In Thousands)

Fiscal Year	GRF/EAF State Approp. (Excl. SOM & System)		
	SIUE	SIUC	Total
FY 2000	$63,362.2	$117,313.2	$180,675.4
FY 2001	$67,061.5	$124,469.7	$191,531.2
FY 2002	$72,962.6	$130,594.0	$203,556.6
FY 2003	$68,500.0	$122,618.0	$191,118.0
FY 2004	$62,857.8	$112,506.1	$175,363.9
FY 2005	$62,607.8	$112,323.0	$174,930.8
FY 2006	$62,857.8	$113,251.4	$176,109.2
FY 2007	$63,645.4	$114,734.7	$178,380.1
FY 2008	$64,789.1	$116,527.3	$181,316.4
FY 2009	$66,603.2	$119,790.0	$186,393.2
FY 2010	$67,066.5	$120,825.2	$187,891.7
FY 2011	$63,045.3	$113,580.6	$176,625.9
FY 2012	$62,318.3	$112,270.8	$174,589.1
FY 2013	$58,494.1	$104,521.0	$163,015.1
FY 2014	$58,441.7	$104,206.3	$162,648.0
FY 2015	$56,997.2	$101,517.1	$158,514.3
FY 2016	$16,417.9	$29,261.4	$45,679.3
FY 2017	$56,997.2	$101,517.1	$158,514.3
FY 2018	$51,565.0	$91,287.4	$142,852.4

% of Total

Fiscal Year	GRF/EAF State Approp. (Excl. SOM & System)		
	SIUE	SIUC	Total
FY 2000	35.1%	64.9%	100.0%
FY 2001	35.0%	65.0%	100.0%
FY 2002	35.8%	64.2%	100.0%
FY 2003	35.8%	64.2%	100.0%
FY 2004	35.8%	64.2%	100.0%
FY 2005	35.8%	64.2%	100.0%
FY 2006	35.7%	64.3%	100.0%
FY 2007	35.7%	64.3%	100.0%
FY 2008	35.7%	64.3%	100.0%
FY 2009	35.7%	64.3%	100.0%
FY 2010	35.7%	64.3%	100.0%
FY 2011	35.7%	64.3%	100.0%
FY 2012	35.7%	64.3%	100.0%
FY 2013	35.9%	64.1%	100.0%
FY 2014	35.9%	64.1%	100.0%
FY 2015	36.0%	64.0%	100.0%
FY 2016	35.9%	64.1%	100.0%
FY 2017	36.0%	64.0%	100.0%
FY 2018	36.1%	63.9%	100.0%

Table 2

Headcount Enrollment - SIUE / SIUC

Headcount - SIUE

Fall Term	FY	UG	Masters	Doctoral	Prof	Total	% of Total System Enrollment
1999	2000	9,313	2,355	7	202	11,877	34.5%
2000	2001	9,576	2,413	9	195	12,193	35.0%
2001	2002	9,799	2,445	4	194	12,442	36.2%
2002	2003	10,014	2,494	8	192	12,708	36.5%
2003	2004	10,563	2,532	8	192	13,295	37.7%
2004	2005	10,811	2,482	2	198	13,493	38.6%
2005	2006	10,945	2,231	1	283	13,460	38.9%
2006	2007	10,960	2,124	3	362	13,449	39.4%
2007	2008	10,920	2,040	1	437	13,398	39.3%
2008	2009	10,977	2,106	7	512	13,602	40.0%
2009	2010	11,144	2,275	10	511	13,940	41.0%
2010	2011	11,305	2,300	11	517	14,133	41.7%
2011	2012	11,428	2,231	58	518	14,235	42.2%
2012	2013	11,341	2,125	67	522	14,055	43.1%
2013	2014	11,229	2,027	64	530	13,850	43.9%
2014	2015	11,421	1,977	53	521	13,972	44.1%
2015	2016	11,781	1,850	108	526	14,265	45.7%
2016	2017	11,720	1,744	153	525	14,142	47.5%
2017	2018	11,402	1,631	225	538	13,796	49.3%

Headcount - SIUC (Excluding SOM)

Fall Term	FY	UG	Masters	Doctoral	Prof	Total	% of Total System Enrollment
1999	2000	18,242	2,980	990	384	22,596	65.5%
2000	2001	18,121	3,139	1,017	368	22,645	65.0%
2001	2002	17,463	3,092	1,023	350	21,928	63.8%
2002	2003	17,369	3,295	1,042	363	22,069	63.5%
2003	2004	17,392	3,166	1,043	386	21,987	62.3%
2004	2005	17,057	2,912	1,100	390	21,459	61.4%
2005	2006	16,697	2,961	1,088	381	21,127	61.1%
2006	2007	16,294	2,972	1,088	360	20,714	60.6%
2007	2008	16,193	3,030	1,110	359	20,692	60.7%
2008	2009	15,980	2,943	1,091	367	20,381	60.0%
2009	2010	15,551	2,958	1,155	393	20,057	59.0%
2010	2011	15,141	2,970	1,247	385	19,743	58.3%
2011	2012	15,000	2,891	1,243	386	19,520	57.8%
2012	2013	14,130	2,830	1,237	351	18,548	56.9%
2013	2014	13,306	2,778	1,245	349	17,678	56.1%
2014	2015	13,461	2,712	1,171	359	17,703	55.9%
2015	2016	13,031	2,448	1,089	362	16,930	54.3%
2016	2017	12,182	2,123	983	339	15,627	52.5%
2017	2018	10,987	1,998	881	318	14,184	50.7%

Headcount Enrollment Comparison
("Total" Column = SIUC Enrollment Minus SIUE Enrollment)

Fall Term	FY	UG	Masters	Doctoral	Prof	Total
1999	2000	8,929	625	983	182	10,719
2000	2001	8,545	726	1,008	173	10,452
2001	2002	7,664	647	1,019	156	9,486
2002	2003	7,355	801	1,034	171	9,361
2003	2004	6,829	634	1,035	194	8,692
2004	2005	6,246	430	1,098	192	7,966
2005	2006	5,752	730	1,087	98	7,667
2006	2007	5,334	848	1,085	(2)	7,265
2007	2008	5,273	990	1,109	(78)	7,294
2008	2009	5,003	837	1,084	(145)	6,779
2009	2010	4,407	683	1,145	(118)	6,117
2010	2011	3,836	670	1,236	(132)	5,610
2011	2012	3,572	660	1,185	(132)	5,285
2012	2013	2,789	705	1,170	(171)	4,493
2013	2014	2,077	751	1,181	(181)	3,828
2014	2015	2,040	735	1,118	(162)	3,731
2015	2016	1,250	598	981	(164)	2,665
2016	2017	462	379	830	(186)	1,485
2017	2018	(415)	367	656	(220)	388

Data Source: RAMP Historical - Table 7. Fall 2017 (FY2018) data from IBHE 12/12/17 Enrollment Report.

Notes for Table 2

Reallocation Data Based on Head Count

- In FY 2002, SIUC's head count was 63.8% and SIUE's head count was 36.2% of the total SIU head count enrollment (excluding the School of Medicine), which approximated the 64.2% SIUC / 35.8% SIUE distribution of state appropriation.

- In FY 2018, SIUC's head count was 50.7% and SIUE's head count was 49.3%. Had the FY 2018 state appropriation funding distribution reflected the Fall 2017 *head count* distribution, the result would have been a redistribution of $18.9 million from SIUC to SIUE.

- Since FY 2000, had funding been distributed according to the *head count* distribution, it would have resulted in an additional $147 million in cumulative appropriation funding for SIUE (or $148 million since FY 2002, as referenced in Table 4).

Table 3

Full-Time Equivalent (FTE) Enrollment - SIUE / SIUC

FTE - SIUE

							Adjusted with Multiplier					% of Total System Enrollment	
							1.0	1.2	1.4	1.4			
Fall Term	FY	UG	Masters	Doctoral	Prof	Total	UG	Masters	Doctoral	Prof	Total	Regular	Adjusted
1999	2000	7,879	1,190	3	202	9,274	7,879	1,428	4	283	9,594	33.0%	32.9%
2000	2001	8,209	1,275	2	195	9,681	8,209	1,530	3	273	10,015	34.2%	34.1%
2001	2002	8,422	1,296	2	194	9,914	8,422	1,555	3	272	10,252	35.5%	35.3%
2002	2003	8,717	1,339	3	192	10,251	8,717	1,607	4	269	10,597	36.4%	36.3%
2003	2004	9,178	1,355	3	192	10,728	9,178	1,626	4	269	11,077	36.0%	35.7%
2004	2005	9,426	1,287	1	198	10,912	9,426	1,544	1	277	11,249	35.8%	35.5%
2005	2006	9,606	1,179	0	283	11,068	9,606	1,415	0	396	11,417	36.6%	36.3%
2006	2007	9,676	1,124	1	362	11,163	9,676	1,349	1	507	11,533	37.5%	37.2%
2007	2008	9,005	1,007	1	437	10,450	9,005	1,208	1	612	10,826	36.1%	35.8%
2008	2009	9,777	1,087	3	512	11,379	9,777	1,304	5	717	11,803	38.2%	38.0%
2009	2010	9,914	1,179	4	511	11,607	9,914	1,414	6	715	12,049	39.4%	39.1%
2010	2011	10,115	1,206	6	517	11,843	10,115	1,447	8	724	12,293	40.1%	39.7%
2011	2012	10,189	1,180	28	518	11,915	10,189	1,416	39	725	12,369	40.7%	40.3%
2012	2013	10,116	1,131	28	522	11,796	10,116	1,357	39	731	12,242	42.0%	41.6%
2013	2014	9,954	1,118	22	530	11,624	9,954	1,342	30	742	12,068	42.5%	42.1%
2014	2015	10,094	1,126	24	521	11,766	10,094	1,352	33	729	12,209	42.8%	42.4%
2015	2016	10,368	1,031	66	526	11,991	10,368	1,237	92	736	12,433	44.6%	44.2%
2016	2017	10,291	963	100	525	11,879	10,291	1,155	140	735	12,322	46.4%	46.1%
2017	2018	9,912	919	154	538	11,523	9,912	1,103	216	753	11,984	48.8%	48.5%

FTE - SIUC (Excluding SOM)

							Adjusted with Multiplier					% of Total System Enrollment	
							1.0	1.2	1.4	1.4			
Fall Term	FY	UG	Masters	Doctoral	Prof	Total	UG	Masters	Doctoral	Prof	Total	Regular	Adjusted
1999	2000	16,108	1,746	514	487	18,855	16,108	2,095	720	682	19,605	67.0%	67.1%
2000	2001	15,884	1,755	515	460	18,614	15,884	2,106	721	644	19,355	65.8%	65.9%
2001	2002	15,341	1,739	515	443	18,038	15,341	2,087	721	620	18,769	64.5%	64.7%
2002	2003	15,161	1,851	517	368	17,897	15,161	2,221	724	515	18,621	63.6%	63.7%
2003	2004	15,862	2,178	664	391	19,095	15,862	2,614	930	547	19,953	64.0%	64.3%
2004	2005	16,332	2,135	679	403	19,549	16,332	2,562	951	564	20,409	64.2%	64.5%
2005	2006	15,940	2,176	673	383	19,172	15,940	2,611	942	536	20,030	63.4%	63.7%
2006	2007	15,321	2,171	725	367	18,584	15,321	2,605	1,015	514	19,455	62.5%	62.8%
2007	2008	15,175	2,269	713	369	18,526	15,175	2,723	998	516	19,413	63.9%	64.2%
2008	2009	14,993	2,286	727	383	18,389	14,993	2,744	1,018	536	19,290	61.8%	62.0%
2009	2010	14,439	2,269	767	393	17,868	14,439	2,723	1,074	551	18,786	60.6%	60.9%
2010	2011	14,158	2,319	829	405	17,711	14,158	2,783	1,161	567	18,669	59.9%	60.3%
2011	2012	13,870	2,286	830	386	17,372	13,870	2,743	1,162	540	18,315	59.3%	59.7%
2012	2013	12,903	2,203	806	359	16,271	12,903	2,644	1,129	503	17,178	58.0%	58.4%
2013	2014	12,343	2,256	767	356	15,721	12,343	2,707	1,074	498	16,622	57.5%	57.9%
2014	2015	12,411	2,217	715	374	15,717	12,411	2,660	1,001	523	16,596	57.2%	57.6%
2015	2016	11,975	1,881	656	370	14,882	11,975	2,257	919	518	15,669	55.4%	55.8%
2016	2017	11,110	1,672	588	340	13,710	11,110	2,007	823	477	14,416	53.6%	53.9%
2017	2018	9,763	1,445	487	398	12,093	9,763	1,734	682	557	12,736	51.2%	51.5%

FTE Enrollment Comparison ("Total" Column = SIUC Enrollment Minus SIUE Enrollment)

							Adjusted with Multiplier				
Fall Term	FY	UG	Masters	Doctoral	Prof	Total	UG	Masters	Doctoral	Prof	Total
1999	2000	8,229	556	511	285	9,581	8,229	667	715	399	10,011
2000	2001	7,675	480	513	265	8,933	7,675	576	718	371	9,340
2001	2002	6,919	443	513	249	8,124	6,919	532	718	349	8,517
2002	2003	6,444	512	514	176	7,646	6,444	614	720	246	8,024
2003	2004	6,684	823	661	199	8,367	6,684	988	925	279	8,876
2004	2005	6,906	848	678	205	8,637	6,906	1,018	949	287	9,160
2005	2006	6,334	997	673	100	8,104	6,334	1,196	942	140	8,613
2006	2007	5,645	1,047	724	5	7,421	5,645	1,256	1,014	7	7,922
2007	2008	6,170	1,263	712	(68)	8,077	6,170	1,515	997	(95)	8,587
2008	2009	5,216	1,200	724	(129)	7,010	5,216	1,439	1,013	(181)	7,487
2009	2010	4,525	1,091	763	(118)	6,261	4,525	1,309	1,068	(165)	6,737
2010	2011	4,043	1,113	824	(112)	5,868	4,043	1,336	1,153	(157)	6,376
2011	2012	3,681	1,106	802	(132)	5,457	3,681	1,327	1,123	(185)	5,946
2012	2013	2,787	1,073	779	(163)	4,475	2,787	1,287	1,090	(228)	4,936
2013	2014	2,389	1,138	746	(175)	4,098	2,389	1,365	1,044	(244)	4,554
2014	2015	2,317	1,091	691	(147)	3,952	2,317	1,309	968	(206)	4,387
2015	2016	1,607	850	591	(156)	2,892	1,607	1,020	827	(218)	3,236
2016	2017	818	710	488	(185)	1,831	818	852	683	(258)	2,095
2017	2018	(149)	526	333	(140)	570	(149)	631	466	(196)	752

Data Source: RAMP Historical - Table 7. Fall 2017 (FY2018) data from IBHE 12/12/17 Enrollment Report.

Notes for Table 3

Reallocation Data Based on Full-Time Equivalents (FTE)

- In FY 2002, SIUC's *FTE* was 64.5% and SIUE's head count was 35.5% of the total SIU FTE enrollment (excluding the School of Medicine).

- To recognize the differing missions of the two campuses, weighting factors of 1.0 for UG students, 1.2 for Masters students, and 1.4 for Doctoral and Professional students were applied to calculate an Adjusted FTE. In FY 2002, SIUC's *Adjusted FTE* was 64.7% and SIUE's *Adjusted FTE* was 35.3% of the total *SIU Adjusted FTE enrollment*, which approximated the 64.2% SIUC / 35.8% SIUE distribution of state appropriation.

    - It should be noted that the impact of applying the weighting factors to recognize the campuses' differing missions was only 0.2%, moving SIUC from 64.5% to 64.7%.

- In FY 2018, SIUC's *Adjusted FTE* was 51.5% and SIUE's was 48.5%. Had the FY 2018 state appropriation funding distribution reflected the Fall 2017 *Adjusted FTE* distribution, the result would have been a redistribution of $17.7 million from SIUC to SIUE.

- Since FY 2000, had funding been distributed according to the *Adjusted FTE* weighted formula distribution, it would have resulted in an additional $90 million in cumulative appropriation funding for SIUE (or $95 million since FY 2002, referenced above).

Table 4

State Appropriation Funding Lost by SIUE from FY 2000-2018 Based on Headcount and Weighted FTE's

(In Thousands)

Fiscal Year	SIUE Overpaid / (Underpaid) Allocation Error by Headcount	Allocation Error by Adj. FTE
FY 2000	$1,114.0	$3,996.3
FY 2001	$27.2	$1,751.3
FY 2002	($725.2)	$1,055.7
FY 2003	($1,337.2)	($814.8)
FY 2004	($3,223.0)	$256.1
FY 2005	($4,923.1)	$449.5
FY 2006	($5,677.5)	($1,080.4)
FY 2007	($6,577.8)	($2,743.5)
FY 2008	($6,471.6)	($125.3)
FY 2009	($8,002.3)	($4,151.5)
FY 2010	($9,975.9)	($6,353.1)
FY 2011	($10,642.7)	($7,083.0)
FY 2012	($11,308.6)	($8,060.2)
FY 2013	($11,780.9)	($9,339.1)
FY 2014	($13,008.3)	($9,974.1)
FY 2015	($12,924.2)	($10,188.2)
FY 2016 *	($4,470.6) *	($3,792.2) *
FY 2017	($18,306.3)	($16,051.2)
FY 2018	($18,870.7)	($17,688.5)
Total	**($147,084.7)**	**($89,936.0)**

*Funding levels were decreased dramatically in FY 2016 because the state appropriation was only 29% of preceding levels for that period.

Table 5

Illinois Public Universities - FY18 Appropriation per Student FTE

Doctoral Institutions	Fall 2017 Student FTE UG	Grad/Prof	Total	GRF/EAF Only FY 2018 State Approp.	Approp. Per Student FTE	% of Total State Approp. $	Student FTE as % of Total
- Illinois State University	16,826	1,482	18,308	$65,004,000	$3,551	6.9%	11.0%
- Northern Illinois University	12,136	2,846	14,982	$81,983,500	$5,472	8.7%	9.0%
- SIU Carbondale	**9,763**	**2,330**	**12,093**	**$91,349,000**	**$7,554**	**9.6%**	**7.3%**
- SIU School of Medicine	0	370	370	$33,620,400	$90,866	3.5%	0.2%
- Univ. of Illinois Chicago	18,949	11,469	30,418	$218,246,000	$7,175	23.0%	18.3%
- Univ. of Illinois Urbana/Champaign	34,573	15,061	49,634	$215,622,900	$4,344	22.8%	29.9%
Total / Average	**92,247**	**33,558**	**125,805**	**$705,825,800**	**$5,610**	**74.5%**	**75.7%**
Average Excl. SIUC & SOM					**$5,125**		
Masters Institutions							
- Chicago State University	1,535	894	2,429	$32,697,400	$13,461	3.4%	1.5%
- Eastern Illinois University	4,442	897	5,339	$38,678,100	$7,244	4.1%	3.2%
- Governors State University	2,387	1,167	3,554	$21,656,000	$6,093	2.3%	2.1%
- Northeastern Illinois University	4,902	875	5,777	$33,209,000	$5,748	3.5%	3.5%
- SIU Edwardsville	**9,912**	**1,611**	**11,523**	**$52,565,000**	**$4,562**	**5.5%**	**6.9%**
- Univ. of Illinois Springfield	2,282	1,244	3,526	$16,825,000	$4,772	1.8%	2.1%
- Western Illinois University	6,981	1,153	8,134	$46,300,700	$5,692	4.9%	4.9%
Total / Average	**32,441**	**7,841**	**40,282**	**$241,931,200**	**$6,006**	**25.5%**	**24.3%**
Average Excl. SIUE					**$6,585**		
Total / Average	**124,688**	**41,399**	**166,087**	**$947,757,000**	**$5,706**	**100.0%**	**100.0%**

SIU System Office	$3,379,400
U of I System Office & System Wide Programs	$132,312,000
IBHE Total for FY18 GRF/EAF Approp.	**$1,083,448,400**

Note: FY 2018 state appropriation numbers above for the IPU's exclude special appropriations from Other State Funds (e.g. Pharmacy, License Plates, Fire Prevention, etc.)

Notes for Table 5

Reallocation Data Based on FY 2018 Average Appropriation per Student FTE

- This year, SIUE has an average appropriation per student FTE of $4,562. The mean of the other Masters-level Illinois public universities (excluding SIUE) is $6,585, resulting in a difference of $2,023.

- When that difference of $2,023 is multiplied times SIUE's Fall 2017 FTE enrollment of 11,523, the resulting figure suggests that SIUE is underfunded by $23.3 million in state appropriation vs. the mean of the other Masters-level Illinois public universities.

- This year, SIUC has an average appropriation per student FTE of $7,554. The mean of the other Doctoral-level Illinois public universities (excluding SIUC and the SIU School of Medicine) is $5,125, resulting in a difference of $2,429.

- When that difference of $2,429 is multiplied times SIUC's Fall 2017 FTE enrollment of 12,093, the resulting figure indicates that SIUC's state appropriation funding is $29.4 million above the mean of the other Doctoral-level Illinois public universities.

Table 6

DISCIPLINE COST STUDY TRENDS

Instructional Cost Per Credit Hour

System/Institution	FY2014	FY2015	FY2016	FY2014-2016 Change	FY2014-2016 Percent Change
Chicago State University	$ 512.49	$ 525.68	$ 507.28	$ (5.21)	(1.0) %
Eastern Illinois University	411.01	414.95	376.59	(34.42)	(8.4)
Governors State University	442.73	422.45	388.67	(54.06)	(12.2)
Illinois State University	365.07	371.62	359.83	(5.24)	(1.4)
Northeastern Illinois University	406.33	415.05	402.42	(3.91)	(1.0)
Northern Illinois University	386.72	396.99	380.92	(5.80)	(1.5)
Western Illinois University	352.08	360.90	358.75	6.67	1.9
Southern Illinois University	350.48	350.01	334.16	(16.32)	(4.7)
Carbondale	379.41	386.74	379.64	0.23	0.1
Edwardsville	**314.73**	**305.45**	**283.14**	**(31.59)**	**(10.0)**
University of Illinois	485.00	482.43	441.46	(43.54)	(9.0)
Chicago	456.68	463.55	444.95	(11.73)	(2.6)
Springfield	444.21	412.64	391.23	(52.98)	(11.9)
Urbana/Champaign	502.67	498.04	443.95	(58.72)	(11.7)
Total	$ 425.54	$ 427.08	$ 400.72	$ (24.81)	(5.8) %

Source: 2015-2016 IBHE Discipline Unit Cost Study - Table 7

Appendix A

Southern Illinois University Edwardsville Faculty Senate Resolution in Support of SIU System Budget Reallocation

Whereas Southern Illinois University Edwardsville came into being in 1957 as the result of intense local demand by the citizens of Southwestern Illinois articulated through the Southwestern Illinois Council for Higher Education and through their elected public officials; and

Whereas Southern Illinois University Edwardsville is a mature university in 2018 with over 120,000 graduates; and

Whereas Southern Illinois University Edwardsville is a distinct peer university within the SIU System; and

Whereas working within a culture of shared governance, the faculty, staff, and administrators of Southern Illinois University Edwardsville have collaborated to manage their portion of the SIU System budget responsibly, prudently, and successfully; and

Whereas Southern Illinois University Edwardsville enjoys a positive reputation and is able to market its degree programs successfully in a very competitive environment; and

Whereas increased investment by the SIU System Board of Trustees in the present and future of Southern Illinois University Edwardsville is advisable and justified by numerous positive indicators including but not limited to

- A rising regional and national reputation underscored by ratings and awards together with consistently-positive media coverage (https://www.siue.edu/about/pointsofpride.shtml)
- Southern Illinois University Edwardsville ranks second among Carnegie master's large, primarily residential universities for federal research and development expenditures, according to the National Science Foundation
- Substantial growth in graduate and professional programs
- Talented, engaged, and innovative faculty and staff members
- A welcoming climate that promotes diversity and inclusion
- Partnerships with metropolitan St. Louis businesses and entrepreneurial ecosystems
- A lean and efficient operating model that continues to prosper during challenging economic times in Illinois
- A cost point that continues to be very attractive to students
- A beautiful campus with attractive, up-to-date structures and facilities
- Demographics, since SIUE serves the second-largest metropolitan area in the state of Illinois
- Location and accessibility, since SIUE is situated in close proximity to St. Louis and within a growing and vibrant suburban community

Appendix A

Therefore, because Southern Illinois University Edwardsville is a distinct peer university within the SIU System, with equal status and standing to Southern Illinois University Carbondale, the Faculty Senate of Southern Illinois University Edwardsville respectfully requests that the SIU System Board of Trustees **immediately** create a new, fair and dynamic formula (geared to the present and future) that will, over a transitional period of no longer than two fiscal years, reallocate the SIU system budget in a just and equitable manner predicated primarily on enrollment data to enable Southern Illinois University Edwardsville to reach its full potential.

Mover: Faculty Senate Executive Committee

Approved March 1, 2018

Randy

Wed, Mar 28, 4:59 PM

Not expecting you to, as I will do so...but wanted to check first: Did you mention anything to Carlo about the reallocation proposal? Don't care either way, but wanted to know if I was going in cold with him...or whether you had dropped a hint. Assuming it will pass given discussion w/ Chair Sholar this morning. Anticipate shifting of 5.125 million for FY19 if BOT accepts the assumptions presented.

Time for a quick call?

Yes...in the office for another 30 minutes at least.

Ok to call now?

Yes

Summary of meetings

March 21, 2018 – Board sign off meeting at Stone Center.

Attendees: Randy Dunn, Duane Stucky, Misty Whittington, Paula Keith, Brad Colwell, Matt Baughman, Judy Marshall.

On the telephone: SIUE staff including Randy Pembrooke, Wendy Cox-Largent, and John Charles.

March 28, 2018 – Telephone call with President Dunn.

March 29, 2018 – In person meeting with Chancellor Montemagno and Matt Baughman.

I do not have any written meeting notes.

N/A Responsive
No communication
To or from
Bill Winter

SIU Southern Illinois University
CARBONDALE

OFFICE OF THE CHANCELLOR
ANTHONY HALL 116
MAIL CODE 4304
1265 LINCOLN DRIVE
CARBONDALE, ILLINOIS 62901

618/453-2341
618/453-5362 FAX

April 3, 2018

TO: Members of the SIU Board of Trustees
Randy Dunn, President, SIU System

FROM: Carlo Montemagno, Chancellor, SIU Carbondale

RE: Board Agenda Item: Authorization for phase 1 reallocation of appropriation budget, SIUC and SIUE

At the board's March 9, 2018, retreat, trustees discussed the potential reallocation of state funding from the Carbondale campus to the Edwardsville campus. The outcome of the discussion was an agreement to engage a consultant to explore options related to the funding model. No time frame was mentioned at the meeting.

Given this discussion, I was deeply disappointed to see a proposal on the board's April agenda for the reallocation of $5.125 million from Carbondale to Edwardsville in FY 2019. I was aware that such a proposal was forthcoming, but the first time I saw it was when it was released to the public. Already some on campus have raised significant concerns, many of which I will address here.

First, I believe it is premature to make changes to our funding model. The proposal presumes an outcome from the consultant's analysis, and it is being made in the absence of a clear picture of the FY19 state budget. Further, SIU Edwardsville appears to have no immediate imperative for this funding, while its immediate loss would seriously damage SIU Carbondale.

We take strong exception to a majority of the arguments and much of the data presented in the proposal. The Carbondale campus deserves an opportunity to provide input (similar to the opportunity already given to the Edwardsville campus), voice concerns and reach agreement on how data will be gathered and assessed. Being given the proposal less than two weeks before a possible vote does not provide adequate opportunity to take a careful look at such a significant funding change or examine the impact on the Carbondale campus. Importantly, it also does not reflect a collaborative approach between the system office and campuses that I believe the board has very directly said that it wants.

The impact of making and implementing an immediate change in the funding formula could:

- Compromise our financial recovery and stability
- Lead to the layoff of as many as 110 faculty and staff
- Damage our student recruitment efforts
- Take more than $39 million from the local economy

Following is additional information related to our concerns.

ENROLLMENT

The Edwardsville proposal assumes that enrollment should be the primary factor in determining funding. While it should be one factor, there is so much more to consider. In fact, I understand that the Illinois Board of Higher Education used the Carnegie classifications, which are tied to institutional mission, when it determined funding allocations in the past. The Edwardsville and Carbondale campuses have very different missions, affecting each institution's faculty profile and the cost of program delivery. Hiring faculty at a doctoral research institution is more competitive. In addition, many of our programs require small faculty/student ratios due to the very personalized attention students receive. Examples include automotive technology and the arts, where we offer specialized programs in glass, metalsmithing and industrial design. Another program-related example is agricultural sciences, which requires a large infrastructure to support student learning and research. All of these issues must be considered.

Regardless of the factors evaluated, I am concerned that some of the data presented are incomplete or misleading. For example, creating a ratio of state-funded to nationally funded research ignores the fact that nationally funded research brings far more returns to the campuses. Nationally funded research is also indicative of national competitiveness and institutional stature. The rationale for the proposed formula for weighting enrollment is also unclear, and it is doubtful that it reflects actual costs given variation from program to program.

The FTE funding comparisons do not reflect some significant differences in the actual doctoral institutions being compared – especially when considering differences in the size and scale of institutions – since some have more graduate programs and students than others. Furthermore, the calculation of funding "lost" to SIUE is based on the assumption that FTE is the only factor that should be considered, when in fact it is only one variable to be considered.

In short, research institutions have very different financial needs than do master's-level institutions, and the SIU System benefits from having both. (These needs go beyond types and number of programs and students; research institutions, for example, support a larger, more complex physical infrastructure to support their research missions.) As noted before, with the help of a consultant, we should take the time to carefully and thoroughly assess relevant metrics and come to a shared understanding of what would be considered in any new funding formula.

CAMPUS AND COMMUNITY IMPACT

While the long-term impact of the proposal would be very damaging to SIU Carbondale, I will speak here only to the immediate impact of reducing its budget by more than $5 million for the fiscal year starting in three months. As noted earlier, we did not see the proposal until the board agenda was released and have not had the opportunity to conduct detailed groundwork, but here are some preliminary thoughts.

SIU Carbondale has reduced its budget by more than $31 million since 2014. We cannot absorb any part of the additional $5.1 million reduction by further increasing tuition since students have already applied based on announced costs. In addition, we do not want to deter other students from enrolling. We are also carrying $709 million in deferred maintenance needs

(compared to $102 million for Edwardsville), so we cannot reduce the maintenance of our campus without affecting the quality of education we provide, the safety of our campus, or our future enrollment.

We have about 500 fewer employees than we did in 2014 due to both attrition and layoffs, even as we have worked hard to protect our faculty and academic programs. We have reached the point where we cannot cut our staff much further without damaging the delivery and quality of services. And we cannot continue to deliver a quality education without having a critical mass of core faculty to teach each program. Consequently, we are not in a position to engage in selective reduction of faculty without compromising the delivery of individual programs.

An alternative to selective reduction of faculty would be to eliminate entire academic departments. To give you a sense of scale, a reduction of more than $5.1 million would require the elimination of 10 small-to-midsized academic departments and the associated loss of about 70 faculty at all levels. This estimate does not reflect the loss of tuition revenue or extramural funding.

Please note that I am not proposing this option. In reality, we recognize that we could not achieve a $5.1 million cut in one year through the elimination of entire academic departments. In addition to our commitment to contractual requirements associated with the elimination of faculty positions, we have a responsibility to ensure that currently enrolled students are able to complete their degrees. Also, cutting programs when new students have already been accepted would damage the university's reputation and negatively impact our enrollment.

This means that to reach the reduction proposed for FY19, we would need to lay off or decline to renew the appointments of non-tenure-track faculty, reduce administrative professional and civil service staff, or reduce the graduate assistant budget across campus. As a point of reference, $5.1 million would require a reduction of roughly 110 staff or non-tenure-track faculty positions. Again, these figures are for illustration only, as the board has not made a decision and we have not had the opportunity to explore all of our options in all areas of campus.

It is also important to take time to assess the potential impact of a formula funding change on other parts of the system. For example, SIU Carbondale provides some research support to the School of Medicine, the Edwardsville campus relies on Carbondale's Graduate School to train some joint Ph.D. students, and the SIU Carbondale campus provides a number of services to the system office, including accounting, payroll, procurement, communications and other support.

Finally, a previously conducted economic impact study indicated that every state-appropriated dollar coming into SIU Carbondale returns roughly $7.72 to the local economy. This reduction in SIU's appropriation would mean a loss of more than $39.5 million to Southern Illinois, most likely leading to regional layoffs and the closing of businesses.

ADDITIONAL THOUGHTS

SIU Carbondale is repositioning itself for the future. Like Edwardsville, we have both current programs and new programs under discussion that are critical to the region's growth. We are actively working on growing enrollment, and we are already seeing progress. For example,

attendance at our most recent open house last week was the highest since 2016 and included a number of high school sophomores and juniors. Last month's Transportation Center open house attracted more than 200 students from nine area high schools, and 500 to 700 students are anticipated on campus April 20 for livestock and horticulture judging, a prime recruitment opportunity for our agriculture programs.

We have managed our budget challenges carefully and responsibly, reducing expenses by $31 million, or 17 percent, since 2014. Through reorganization, we are working to reduce administrative costs and redundancies so that we can reinvest in our programs and people. If we stay on course, even with our expected fall enrollment, we project that we will end FY19 with a balanced operating budget. We should also begin to see some enrollment growth in fall 2019 due to our reorganization and our investments in student services and campus life.

Changing the funding formula now, when we need to be investing in the future, takes us off course. It will inhibit our ability to grow enrollment, to end FY19 with a balanced operating budget, to provide our faculty and staff with the raises they deserve, and to realize the promise of SIU Carbondale.

In closing, I do not fault my colleagues at SIU Edwardsville for making a case that they believe is in the interest of their institution. However, I feel strongly that a sudden, unexplored plan to advance one institution while damaging another is not in the best interests of the SIU System, any institution that is a part of it, or the Southern Illinois region.

I am confident that the Board of Trustees has as its priority the long-term health of the SIU System. Given the harm that could be caused by an immediate change, I encourage trustees to delay potential alterations to the funding formula until an impartial analysis is conducted with the expertise of an external consultant.

Thank you for your consideration of this request.

Pembrook, Randall

From: Chancellor <chancellor@siu.edu>
Sent: Tuesday, April 3, 2018 5:27 PM
To: Pembrook, Randall
Subject: My Response to Your Board Matter for Reallocation
Attachments: Memo from Chancellor Carlo Montemagno.pdf

Chancellor Pembrook:

In the interest of collaboration, I wanted to share my response to your board matter for reallocation.

Thank you.

Pembrook, Randall

From: Chancellor <chancellor@siu.edu>
Sent: Wednesday, April 4, 2018 3:09 PM
To: Pembrook, Randall
Subject: RE: My Response to Your Board Matter for Reallocation

Randy,

Thanks for your thoughts, as I said this process requires significant deliberation and discussion. I'm looking forward to working with you as we move forward. See you on the 11th.

Carlo

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Wednesday, April 4, 2018 2:57 PM
To: Chancellor <chancellor@siu.edu>
Subject: RE: My Response to Your Board Matter for Reallocation

Carlo,

Thanks for your note. I realize how challenging these times of budget cutting and downsizing can be. Having worked in higher education for 35 years, it seems like budget challenges have been a constant for higher education administrators!

I did have a few thoughts on your attachment:

1. The process which led up to the current proposal started in earnest about a year ago when the concept of SIUE lending SIUC $35 million was being discussed. At that time, the discussions centered on the budget situation for the two institutions and there was agreement that we would move forward with the $35 million dollar loan as part of an overall review of budgets, enrollments, and the state appropriation allocation. The reallocation conversation continued in the summer, 2017 BOT meeting in Springfield. That conversation focused on enrollments and weighting factors that might be used when considering enrollments and the missions of the two institutions. Those things took place before you arrived. Since then, the retreat in March accelerated the conversation about the allocation situation.
2. I agree that there are factors in addition to enrollment which should be included in this deliberation. But, as student-centered institutions, students ARE our primary consideration and should be at the center of our conversations including funding to support them. Therefore, enrollments are a significant part of the allocation conversation.
3. Finally, as you have said many times this year, there are times when it is imperative to move forward. Past conversations are important but things need to change quickly to prepare for the future. I think that is where we are at the moment with the enrollment situation. This is a first step in addressing an inequity that has existed for almost two decades.

I will see you on the 11th and 12th. Thanks again for reaching out to provide your perspective.

Best wishes,

Randy

From: Chancellor <chancellor@siu.edu>
Sent: Tuesday, April 3, 2018 5:27 PM
To: Pembrook, Randall <rpembro@siue.edu>
Subject: My Response to Your Board Matter for Reallocation

Chancellor Pembrook:

In the interest of collaboration, I wanted to share my response to your board matter for reallocation.

Thank you.

July 1, 2019

Thank yo

If not done on July 1?

1. Legislation in the senate
   1. Effective date - July 1, 2018 - { Naming Trustees, Budget?
      T. the chapter e.g. Bus. vs Chem.
      Advisory Board
   2. Med School - FYI - Terry Klein's ~~support~~
   3. Legislative process for deciding the allocation

2. Lobbying - How can I help.

Supporting	Legislative	Governor	U.S. Fed
Katie	Bill Hamm	veto?	Ruby Davis
Monroe	Sen. Clayton	I don't know...	Bost - wed.
	Terry Klein		

RI call?

Tom Long
Judy Carothers
OTHER

Other Alumni
John Simmons
Ed Hightower

3. Pritzker as Governor

4. ID a shell bill (Senate 13.11) this week

3 bills

5. Forward to JC Hoffman113@gmail.com

Budget
e.g. Shifts from other G.U. contract

If we go indpndnt - Who has to approve + how

A. Sen/House - G.U. - Governor override

B. # funding for ~~State~~ Univ. of Elizabethtown

Truman state conversion

C. Name

D. Establish a board?

E. Timing Fall 2019 (weird year: 18-19)

F. Alumni react

System ~~H~~

G. New Tasks \ Budget that would fall to us

Any combined HR functions?

Audit salary 16in stays? 2%

Legal Physicals + Temp stfy? 2%

H. Current Bonds - Separate clearly? Any Blurred/Combined System debt?

I. Reserves - We keep 100%

6 mo.

J. IBHE?

K. RP in Springfield

L. Rename CEO position VCs vs. VPs

M. Keep the mascot

Time Certain - Intended

Ian on position

Graf Moffett, Grete

From: Pembrook, Randall
Sent: Thursday, April 12, 2018 2:23 PM
To: announce@lists.siue.edu
Subject: Reallocation Proposal

Friends,

Thank you once again for all that you do to make SIUE such a dynamic University. This is underlined by our standing as the fastest growing public institution in Illinois during the past 20 years, our annual position on the President's Higher Education Community Service Honor Roll, the fact that the National Science Foundation has ranked SIUE second for federal research and development expenditures among all Carnegie master's large, primarily residential universities, and our history of providing affordably excellent education.

In order to continue to support your efforts and continue SIUE's positive momentum and growth, we took what we consider to be a thoughtful, moderated reallocation proposal regarding state funding to the SIU Board of Trustees as recognition of SIUE's progress. This proposal drew support from President Randy Dunn and from the three Metro East trustees, Amy Sholar, Shirley Portwood, and Luke Jansen. They all firmly believe that the time for an updated reallocation model of funding between the Edwardsville and Carbondale campuses has arrived.

This afternoon at the regularly scheduled board meeting in Carbondale, the vote was 3-4 with one abstention, and the proposal did not pass. Support was expressed for bringing in a consultant to review the allocation model. This will occur in 2018-2019. Many Trustees stated that they thought SIUE should receive additional funding (i.e., "a bigger piece of the pie") and their confidence was high that we would accomplish great things at SIUE with additional funding. But, at this time, no immediate reallocation will result from this proposal.

We recognize that SIUC has its budget challenges, but those challenges should not impede the progress of SIUE which depends, in part, on an equitable distribution of the state allocation. The time has come for SIUE to capitalize upon its strengths and potential to create a new era, something that has been recognized by our legislators.

Very soon, State Representative Jay Hoffman, who represents SIUE's district, will introduce legislation that would create separate Trustee boards at Carbondale and Edwardsville. The legislation would also shift the current allocation conversation from the SIU Board of Trustees to the Illinois legislature. We appreciate the actions of our local legislators, including Katie Stuart, Monica Bristow, and LaToya Greenwood who support the legislation, and look forward to reviewing the specifics of Representative Hoffman's proposal.

Thank you to all who submitted support letters and to those who traveled to Carbondale to speak to the Board. Stay tuned!



Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2477


SIUe
COUGARS

Graf Moffett, Grete

From: Pembrook, Randall
Sent: Tuesday, April 10, 2018 8:28 AM
To: jclayborne@senatedem.ilga.gov
Subject: Information Regarding SIU Reallocation Proposal
Attachments: Summary of SIU Board Proposal.pdf; SIU Board Proposal.pdf; BND editorial.pdf; The Southern article.pdf

Dear Senator Clayborne:

Attached for your consideration is some information regarding the proposal before the Southern Illinois University Board of Trustees to update the distribution of the state appropriation allocation between the Carbondale and Edwardsville campuses. The proposal would reflect reallocation of an additional $5.125 million of the state appropriation to the Edwardsville campus for fiscal year 2019.

The attachments include the following items:

1) An executive summary of the board proposal
2) The complete board proposal
3) An editorial that appeared in the *Belleville News-Democrat* last week (Please note: the paper may be interested in doing a follow-up piece on this editorial so you may receive a call from them.)
4) An article that appeared in *The Southern* last week advocating against the reallocation review

We trust that you recognize the importance of Southern Illinois University Edwardsville to the Metro East region and hope that this information is helpful to you if you are contacted by the media or if you wish to contact them regarding this proposal. The Board will consider this matter on Wednesday and Thursday of this week (April 11 and 12).

If there is any additional information I can provide, please let me know.

Sincerely,



Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2477

SIUe COUGARS

Graf Moffett, Grete

From: Pembrook, Randall
Sent: Monday, April 09, 2018 2:53 PM
To: [redacted]
Subject: Information Regarding SIU Reallocation Proposal
Attachments: Summary of SIU Board Proposal.pdf; SIU Board Proposal.pdf; BND editorial.pdf; The Southern article.pdf

Dear Senator Clayborne:

Attached for your consideration is some information regarding the proposal before the Southern Illinois University Board of Trustees to update the distribution of the state appropriation allocation between the Carbondale and Edwardsville campuses. The proposal would reflect reallocation of an additional $5.125 million of the state appropriation to the Edwardsville campus for fiscal year 2019.

The attachments include the following items:

1) An executive summary of the board proposal
2) The complete board proposal
3) An editorial that appeared in the *Belleville News-Democrat* last week (Please note: the paper may be interested in doing a follow-up piece on this editorial so you may receive a call from them.)
4) An article that appeared in *The Southern* last week advocating against the reallocation review

We trust that you recognize the importance of Southern Illinois University Edwardsville to the Metro East region and hope that this information is helpful to you if you are contacted by the media or if you wish to contact them regarding this proposal. The Board will consider this matter on Wednesday and Thursday of this week (April 11 and 12).

If there is any additional information I can provide, please let me know.

Sincerely,



Bounced back
resent

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2477

SIUe COUGARS

Graf Moffett, Grete

From: Pembrook, Randall
Sent: Monday, April 09, 2018 2:50 PM
To: rodney.davis@mail.house.gov
Cc: jen.daulby@mail.house.gov; brittany.randall@mail.house.gov
Subject: Information Regarding SIU Reallocation Proposal
Attachments: Summary of SIU Board Proposal.pdf; SIU Board Proposal.pdf; BND editorial.pdf; The Southern article.pdf

Dear Congressman Davis:

Attached for your consideration is some information regarding the proposal before the Southern Illinois University Board of Trustees to update the distribution of the state appropriation allocation between the Carbondale and Edwardsville campuses. The proposal would reflect reallocation of an additional $5.125 million of the state appropriation to the Edwardsville campus for fiscal year 2019.

The attachments include the following items:

1) An executive summary of the board proposal
2) The complete board proposal
3) An editorial that appeared in the *Belleville News-Democrat* last week (Please note: the paper may be interested in doing a follow-up piece on this editorial so you may receive a call from them.)
4) An article that appeared in *The Southern* last week advocating against the reallocation review

We trust that you recognize the importance of Southern Illinois University Edwardsville to the Metro East region and hope that this information is helpful to you if you are contacted by the media or if you wish to contact them regarding this proposal. The Board will consider this matter on Wednesday and Thursday of this week (April 11 and 12).

If there is any additional information I can provide, please let me know.

Sincerely,



Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2477

SIUe COUGARS

Graf Moffett, Grete

From: Pembrook, Randall
Sent: Monday, April 09, 2018 2:56 PM
To: 'whaine@senatedem.ilga.gov'
Subject: Information Regarding SIU Reallocation Proposal
Attachments: Summary of SIU Board Proposal.pdf; SIU Board Proposal.pdf; BND editorial.pdf; The Southern article.pdf

Dear Senator Haine:

Attached for your consideration is some information regarding the proposal before the Southern Illinois University Board of Trustees to update the distribution of the state appropriation allocation between the Carbondale and Edwardsville campuses. The proposal would reflect reallocation of an additional $5.125 million of the state appropriation to the Edwardsville campus for fiscal year 2019.

The attachments include the following items:

1) An executive summary of the board proposal
2) The complete board proposal
3) An editorial that appeared in the *Belleville News-Democrat* last week (Please note: the paper may be interested in doing a follow-up piece on this editorial so you may receive a call from them.)
4) An article that appeared in *The Southern* last week advocating against the reallocation review

We trust that you recognize the importance of Southern Illinois University Edwardsville to the Metro East region and hope that this information is helpful to you if you are contacted by the media or if you wish to contact them regarding this proposal. The Board will consider this matter on Wednesday and Thursday of this week (April 11 and 12).

If there is any additional information I can provide, please let me know.

Sincerely,



Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2477

SIUe COUGARS

Graf Moffett, Grete

From: Pembrook, Randall
Sent: Monday, April 09, 2018 2:58 PM
To: [redacted]
Subject: Information Regarding SIU Reallocation Proposal
Attachments: Summary of SIU Board Proposal.pdf; SIU Board Proposal.pdf; BND editorial.pdf; The Southern article.pdf

Dear Representative Stuart:

Attached for your consideration is some information regarding the proposal before the Southern Illinois University Board of Trustees to update the distribution of the state appropriation allocation between the Carbondale and Edwardsville campuses. The proposal would reflect reallocation of an additional $5.125 million of the state appropriation to the Edwardsville campus for fiscal year 2019.

The attachments include the following items:

1) An executive summary of the board proposal
2) The complete board proposal
3) An editorial that appeared in the *Belleville News-Democrat* last week (Please note: the paper may be interested in doing a follow-up piece on this editorial so you may receive a call from them.)
4) An article that appeared in *The Southern* last week advocating against the reallocation review

We trust that you recognize the importance of Southern Illinois University Edwardsville to the Metro East region and hope that this information is helpful to you if you are contacted by the media or if you wish to contact them regarding this proposal. The Board will consider this matter on Wednesday and Thursday of this week (April 11 and 12).

If there is any additional information I can provide, please let me know.

Sincerely,

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2477

SIUe COUGARS

Graf Moffett, Grete

From: Pembrook, Randall
Sent: Monday, April 09, 2018 3:00 PM
To: 'mayor@cityofedwardsville.com'
Cc: 'Watson, Cheryl'
Subject: Information Regarding SIU Reallocation Proposal
Attachments: Summary of SIU Board Proposal.pdf; SIU Board Proposal.pdf; BND editorial.pdf; The Southern article.pdf

Dear Mayor Patton:

Attached for your consideration is some information regarding the proposal before the Southern Illinois University Board of Trustees to update the distribution of the state appropriation allocation between the Carbondale and Edwardsville campuses. The proposal would reflect reallocation of an additional $5.125 million of the state appropriation to the Edwardsville campus for fiscal year 2019.

The attachments include the following items:

1) An executive summary of the board proposal
2) The complete board proposal
3) An editorial that appeared in the *Belleville News-Democrat* last week (Please note: the paper may be interested in doing a follow-up piece on this editorial so you may receive a call from them.)
4) An article that appeared in *The Southern* last week advocating against the reallocation review

We trust that you recognize the importance of Southern Illinois University Edwardsville to the Metro East region and hope that this information is helpful to you if you are contacted by the media or if you wish to contact them regarding this proposal. The Board will consider this matter on Wednesday and Thursday of this week (April 11 and 12).

If there is any additional information I can provide, please let me know.

Sincerely,



Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2477

SIUe COUGARS

Graf Moffett, Grete

From: Pembrook, Randall
Sent: Monday, April 09, 2018 3:03 PM
To: [redacted]
Subject: Information Regarding SIU Reallocation Proposal
Attachments: Summary of SIU Board Proposal.pdf; SIU Board Proposal.pdf; BND editorial.pdf; The Southern article.pdf

Dear Ronda:

Attached for your consideration is some information regarding the proposal before the Southern Illinois University Board of Trustees to update the distribution of the state appropriation allocation between the Carbondale and Edwardsville campuses. The proposal would reflect reallocation of an additional $5.125 million of the state appropriation to the Edwardsville campus for fiscal year 2019.

The attachments include the following items:

1) An executive summary of the board proposal
2) The complete board proposal
3) An editorial that appeared in the *Belleville News-Democrat* last week (Please note: the paper may be interested in doing a follow-up piece on this editorial so you may receive a call from them.)
4) An article that appeared in *The Southern* last week advocating against the reallocation review

We trust that you recognize the importance of Southern Illinois University Edwardsville to the Metro East region and hope that this information is helpful to you if you are contacted by the media or if you wish to contact them regarding this proposal. The Board will consider this matter on Wednesday and Thursday of this week (April 11 and 12).

If there is any additional information I can provide, please let me know.

Sincerely,



Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2477

SIUe COUGARS

Graf Moffett, Grete

From: Pembrook, Randall
Sent: Monday, April 09, 2018 3:05 PM
To: [redacted]
Subject: Information Regarding SIU Reallocation Proposal
Attachments: Summary of SIU Board Proposal.pdf; SIU Board Proposal.pdf; BND editorial.pdf; The Southern article.pdf

Dear Desiree:

Attached for your consideration is some information regarding the proposal before the Southern Illinois University Board of Trustees to update the distribution of the state appropriation allocation between the Carbondale and Edwardsville campuses. The proposal would reflect reallocation of an additional $5.125 million of the state appropriation to the Edwardsville campus for fiscal year 2019.

The attachments include the following items:

1) An executive summary of the board proposal
2) The complete board proposal
3) An editorial that appeared in the *Belleville News-Democrat* last week (Please note: the paper may be interested in doing a follow-up piece on this editorial so you may receive a call from them.)
4) An article that appeared in *The Southern* last week advocating against the reallocation review

We trust that you recognize the importance of Southern Illinois University Edwardsville to the Metro East region and hope that this information is helpful to you if you are contacted by the media or if you wish to contact them regarding this proposal. The Board will consider this matter on Wednesday and Thursday of this week (April 11 and 12).

If there is any additional information I can provide, please let me know.

Sincerely,

Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2477

SIUe COUGARS

Graf Moffett, Grete

From: Pembrook, Randall
Sent: Monday, April 09, 2018 3:09 PM
To: amanar@senatedem.ilga.gov
Subject: Information Regarding SIU Reallocation Proposal
Attachments: Summary of SIU Board Proposal.pdf; SIU Board Proposal.pdf; BND editorial.pdf; The Southern article.pdf

Dear Senator Manar:

Attached for your consideration is some information regarding the proposal before the Southern Illinois University Board of Trustees to update the distribution of the state appropriation allocation between the Carbondale and Edwardsville campuses. The proposal would reflect reallocation of an additional $5.125 million of the state appropriation to the Edwardsville campus for fiscal year 2019.

The attachments include the following items:

1) An executive summary of the board proposal
2) The complete board proposal
3) An editorial that appeared in the *Belleville News-Democrat* last week (Please note: the paper may be interested in doing a follow-up piece on this editorial so you may receive a call from them.)
4) An article that appeared in *The Southern* last week advocating against the reallocation review

We trust that you recognize the importance of Southern Illinois University Edwardsville to the Metro East region and hope that this information is helpful to you if you are contacted by the media or if you wish to contact them regarding this proposal. The Board will consider this matter on Wednesday and Thursday of this week (April 11 and 12).

If there is any additional information I can provide, please let me know.

Sincerely,



Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2477

SIUe COUGARS

Graf Moffett, Grete

From: Pembrook, Randall
Sent: Monday, April 09, 2018 3:12 PM
To: [redacted]
Subject: Information Regarding SIU Reallocation Proposal
Attachments: Summary of SIU Board Proposal.pdf; SIU Board Proposal.pdf; BND editorial.pdf; The Southern article.pdf

Dear Representative Hoffman:

Attached for your consideration is some information regarding the proposal before the Southern Illinois University Board of Trustees to update the distribution of the state appropriation allocation between the Carbondale and Edwardsville campuses. The proposal would reflect reallocation of an additional $5.125 million of the state appropriation to the Edwardsville campus for fiscal year 2019.

The attachments include the following items:

1) An executive summary of the board proposal
2) The complete board proposal
3) An editorial that appeared in the *Belleville News-Democrat* last week (Please note: the paper may be interested in doing a follow-up piece on this editorial so you may receive a call from them.)
4) An article that appeared in *The Southern* last week advocating against the reallocation review

We trust that you recognize the importance of Southern Illinois University Edwardsville to the Metro East region and hope that this information is helpful to you if you are contacted by the media or if you wish to contact them regarding this proposal. The Board will consider this matter on Wednesday and Thursday of this week (April 11 and 12).

If there is any additional information I can provide, please let me know.

Sincerely,



Randall G. Pembrook, Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
618-650-2477

SIUe COUGARS

Graf Moffett, Grete

From: Graf Moffett, Grete
Sent: Thursday, April 12, 2018 9:19 AM
To: [redacted]
Cc: Pembrook, Randall; Durr, Kim
Subject: Update from SIUE Chancellor Pembrook

Importance: High

Dear Representative Hoffman:

I am reaching out to you on behalf of SIUE Chancellor Pembrook. The Chancellor is hoping to send out an email to our campus today around 1:00 p.m., including the following paragraph:

"Very soon, State Representative Jay Hoffman, who represents SIUE's district, will introduce legislation that would create separate Trustee boards at Carbondale and Edwardsville. The legislation would also shift the current allocation conversation from the SIU Board of Trustees to the Illinois legislature. We appreciate the actions of our local legislators including Katie Stuart and LaToya Greenwood who support the legislation and look forward to reviewing the specifics of Representative Hoffman's legislation."

Would you please review and let me know at your earliest convenience whether you have any changes? Thank you so much!

Sincerely,

Grete

Grete Graf
Executive Secretary
Office of the Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
Phone: (618) 650-2477
Fax: (618) 650-2270
ggraf@siue.edu

Graf Moffett, Grete

From: Graf Moffett, Grete
Sent: Thursday, April 12, 2018 9:09 AM
To: [redacted]
Cc: Pembrook, Randall; Durr, Kim
Subject: Update from SIUE Chancellor Pembrook

Importance: High

Dear Representative Bristow:

Just to give you an update, the paragraph I emailed yesterday afternoon has been revised to:

"Very soon, State Representative Jay Hoffman, who represents SIUE's district, will introduce legislation that would create separate Trustee boards at Carbondale and Edwardsville. The legislation would also shift the current allocation conversation from the SIU Board of Trustees to the Illinois legislature. We appreciate the actions of our local legislators including Katie Stuart and LaToya Greenwood who support the legislation and look forward to reviewing the specifics of Representative Hoffman's legislation."

If you would be ok with having your name included, please let me know at your earliest convenience. We are hoping to send the email out to our campus around 1:00 p.m. today. Thank you so much!

Grete

Grete Graf
Executive Secretary
Office of the Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
Phone: (618) 650-2477
Fax: (618) 650-2270
ggraf@siue.edu

From: Graf Moffett, Grete
Sent: Wednesday, April 11, 2018 2:40 PM
To: [redacted]
Cc: Pembrook, Randall <rpembro@siue.edu>; Durr, Kim <kdurr@siue.edu>
Subject: Information from SIUE Chancellor Pembrook
Importance: High

Dear Representative Bristow:

I am reaching out to you on behalf of Chancellor Randy Pembrook at Southern Illinois University Edwardsville. He asked me to let you know that a note may be distributed tomorrow to the SIUE campus regarding the Hoffman amendment, including the following paragraph:

"Very soon, State Representative Jay Hoffman (D, 113th), who represents SIUE's district, will introduce an amendment that would dissolve the SIU System and create an independent university in Edwardsville beginning on July 1, 2019. This will shift the current allocation conversation from the SIU Board of Trustees to the Illinois legislature. We ardently believe the time has arrived for this move."

We ask that you please review the paragraph above. If you would be ok with having your name included, please let me know at your earliest convenience. If you would like to discuss this further with Chancellor Pembrook, please feel free to contact him after 3:30 p.m. today at [redacted] Thank you so much for your time!

Sincerely,

Grete

Grete Graf
Executive Secretary
Office of the Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
Phone: (618) 650-2477
Fax: (618) 650-2270
ggraf@siue.edu

Graf Moffett, Grete

From: Graf Moffett, Grete
Sent: Wednesday, April 11, 2018 2:42 PM
To: [redacted]
Cc: Pembrook, Randall; Durr, Kim
Subject: Information from SIUE Chancellor Pembrook

Importance: High

Dear Representative Greenwood:

I am reaching out to you on behalf of Chancellor Randy Pembrook at Southern Illinois University Edwardsville. He asked me to let you know that a note may be distributed tomorrow to the SIUE campus regarding the Hoffman amendment, including the following paragraph:

"Very soon, State Representative Jay Hoffman (D, 113th), who represents SIUE's district, will introduce an amendment that would dissolve the SIU System and create an independent university in Edwardsville beginning on July 1, 2019. This will shift the current allocation conversation from the SIU Board of Trustees to the Illinois legislature. We ardently believe the time has arrived for this move."

We ask that you please review the paragraph above. If you would be ok with having your name included, please let me know at your earliest convenience. If you would like to discuss this further with Chancellor Pembrook, please feel free to contact him after 3:30 p.m. today at [redacted] Thank you so much for your time!

Sincerely,

Grete

Grete Graf
Executive Secretary
Office of the Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
Phone: (618) 650-2477
Fax: (618) 650-2270
ggraf@siue.edu

Graf Moffett, Grete

From: Graf Moffett, Grete
Sent: Wednesday, April 11, 2018 2:40 PM
To: [redacted]
Cc: Pembrook, Randall; Durr, Kim
Subject: Information from SIUE Chancellor Pembrook

Importance: High

Dear Representative Bristow:

I am reaching out to you on behalf of Chancellor Randy Pembrook at Southern Illinois University Edwardsville. He asked me to let you know that a note may be distributed tomorrow to the SIUE campus regarding the Hoffman amendment, including the following paragraph:

"Very soon, State Representative Jay Hoffman (D, 113th), who represents SIUE's district, will introduce an amendment that would dissolve the SIU System and create an independent university in Edwardsville beginning on July 1, 2019. This will shift the current allocation conversation from the SIU Board of Trustees to the Illinois legislature. We ardently believe the time has arrived for this move."

We ask that you please review the paragraph above. If you would be ok with having your name included, please let me know at your earliest convenience. If you would like to discuss this further with Chancellor Pembrook, please feel free to contact him after 3:30 p.m. today at [redacted] Thank you so much for your time!

Sincerely,

Grete

Grete Graf
Executive Secretary
Office of the Chancellor
Southern Illinois University Edwardsville
Campus Box 1151
Edwardsville, IL 62026
Phone: (618) 650-2477
Fax: (618) 650-2270
ggraf@siue.edu

Proposal summary:

1. The proposal seeks approval to add $5.125 million to the funding base of SIUE in 2018-19 which would reduce SIUC's base by the same amount.
2. Currently SIUC receives around $93 million (64%) of the state allocation compared to $53 million (36%) for SIUE.
3. In 2000, the student enrollments at the two institutions roughly reflected that allocation distribution (SIUC – 22,645 [65%]; SIUE 12,193 [35%]); In Fall 2017, the distribution had shifted to SIUC having 14,184 (50.7%) of the student body and SIUE having 13,796 (49.3%).
4. In an attempt to account for the different missions of the two institutions, a formula *favoring SIUC* and giving additional credit (1.4 per FTE) for doctoral students was used in analyzing the student distribution. This shifted the distribution slightly to 51.5% for SIUC and 48.5% to SIUE. This weighted calculation was used to determine a logical state allocation distribution model.
5. Since the year 2000, if the allocation had been based on the weighted headcount favoring graduate education at SIUC, it still would have meant an additional $90 million in funding for SIUE over the 20-year period. A straight headcount distribution model would have increased this number to $147 million so the choice to use an analysis recognizing the different missions of the two institutions is significant.
6. The distributed model indicates that CURRENTLY, the allocation should be shifted by $17.7 million. The current proposal phases that in with an adjustment of $5.125 million (the 4-year average of the highest and lowest changes indicated by headcount, FTEs, weighted headcount, and average FTE cost per student at Illinois public institutions)
7. SIUE currently has the *lowest* cost of all Illinois regionals per FTE delivered at $4562 and SIUC has the *highest* cost per FTE for Illinois doctoral institutions at $7554. When those figures are multiplied by state averages for regionals and doctoral institutions, SIUE appears to be underfunded (compared to the state average) by $23 million and SIUC appears to be overfunded (compared to the state average) by $29 million.

Additional information about the reallocation proposal:

The current System allocation model of 64% of the state allocation ($93 million) to SIUC versus 36% ($53M) to SIUE made sense 20 years when the enrollments distributed in that fashion but doesn't make sense now that the students enrollments are nearly identical.

The allocation proposal to be reviewed by the Board on April 12 only requests about ¼ of the actual redistribution indicated by the data to occur next year. In short, it is a slow, 4-year approach (some at SIUE would say that is too slow) that takes into account SIUC's current budget challenges by delaying the full implementation of the change.

The suggestion that this proposal only looks at enrollment (headcount) is not true. It accounts for different missions at the two institutions by considering the number of doctoral students (which is higher in number at SIUC) and addresses research and teaching productivity from a cost standpoint. It uses IBHE cost analysis to analyze "bang for the buck" at the two institutions.

The current review of the allocation model was introduced as part of the loan discussion last year (March, 2017) when SIUE loaned $35M to Carbondale to deal with financial distress. To infer that the conversation is sudden or rushed is, at best, misleading.

Leaders are called to address the present and the future. Without question, SIUC HAS played a historic role in the state. But, as we look to the future with SIUE located in the second densest population center in the State, SIUE's ascendency as the fastest growing public university in Illinois over the last 20 years (IBHE data) must be recognized. Additional support (i.e., simply aligning the state allocation to the number of students being served) will allow us to continue to provide emerging educational programs needed in our area (e.g., cybersecurity to Scott Air Force Base), to retain students in our state rather than having them leave for surrounding areas, to help drive the economy of Southwest Illinois and the metro east area, and to continue providing social services in East St. Louis, Alton, Edwardsville and Southwest Illinois. Many are citing the pain that this proposal will cause the Carbondale area. Perhaps the painful but more important question is, what will it cost ILLINOIS if it doesn't invest more heavily in higher education in the Southwest Illinois area where SIUE is located.

Southern Illinois University
Board of Trustees
April 12, 2018

AUTHORIZATION FOR PHASE I REALLOCATION OF APPROPRIATION BUDGET, SIUC AND SIUE

Summary

This matter seeks approval to reallocate an additional $5.125 million of the state appropriation to the Edwardsville campus for FY 2019.

Rationale for Adoption

Historically, the distribution of the General Revenue Fund state appropriation allocated to the SIU system by the State of Illinois has consistently been at the level of approximately 64% to the Carbondale campus and 36% to the Edwardsville campus **(see Table 1)**, when excluding the allocations to the School of Medicine and Central Administration.

Decades ago, that distribution of state appropriation was appropriately viewed as warranting a 60% / 40% split, roughly approximating the student enrollment distribution of the Carbondale and Edwardsville campuses from years earlier. However, in recent years, as enrollment has grown at the Edwardsville campus and decreased at the Carbondale campus, the enrollment distribution is nearly equal with 50.7% of the students at SIUC and 49.3% of the students at SIUE **(see Table 2)**. Current enrollment trends suggest that the total student enrollment at the Edwardsville campus will surpass the total enrollment at the Carbondale campus in the near future.

While SIUC's mission does focus more on graduate study, the student distributions are similar. In considering the various student population segments, SIUE is slightly larger in undergraduate enrollment (11,402 SIUE to 10,987 SIUC) and slightly smaller at the graduate level (2,394 SIUE to 3,197 SIUC excluding the School of Medicine).

Another difference in the mission and programs of the two campuses relates to research. Both do research, but SIUC's external grant funding is larger and its state operating fund investment is also larger.

Based on FY 2017 historical data in the SIU FY 2019 RAMP submission to IBHE, SIUE's rate of return on organized research is 3.2 to 1. SIUE's investment of $2.1 million in state operating funds for research, produced external funding of $6.7 million. SIUC's rate of return on organized research is 1.7 to 1. SIUC's investment of $8.8 million in state operating funds for research, resulted in external funding of $15.1 million.

One foundational element of being a member of a system is fair treatment for all, and this proposal seeks to begin a phased adjustment of the state appropriation allocation in a more equitable fashion. As such, this Board matter would direct a redistribution of the state appropriation funding levels between the Carbondale and Edwardsville campuses to more closely reflect the change in enrollment levels at the campuses.

This action is the first step in an overall review of the allocation process as previously discussed by Trustees at the recent retreat held at Touch of Nature. A more comprehensive study will be undertaken in the near future by an external third party to conceivably develop an acceptable formula-based approach to achieve greater state funding equity between SIUC and SIUE. That review could include additional elements beyond enrollment, arguably the largest, but not the only, variable of significance. The larger study also could focus on factors such as facility needs and costs, funding for research, research productivity, educational and public service needs of the various communities, economic impact of the universities, specific individual areas of study and costs associated with those programs, anticipated state demographics, and other appropriate data. The current proposal is largely based on enrollment data, but it includes adjustments intended to address the different missions of the two institutions.

Historical enrollment data were compiled for the Carbondale and Edwardsville campuses, comparing both student headcount and full-time equivalent (FTE) enrollment levels. In addition, a weighting factor was applied to recognize the differing missions of the two campuses [the weighting factors include a 1.0 multiplier for undergraduate students, 1.2 multiplier for master's level students, and a 1.4 multiplier for doctoral and professional students **(see Table 3)**]. In considering the four types of enrollment data (unadjusted headcount and FTE, and weighted headcount and FTE), the results are similar. However, the weighted FTE methodology is discussed in depth hereafter, because it better reflects the implied costs of the different missions and best accommodates the current financial hardship being experienced by SIUC.

The Fall 2016 (FY 2017) weighted FTE enrollment distribution was 53.9% SIUC / 46.1% SIUE and the Fall 2017 (FY 2018) weighted FTE enrollment distribution was 51.5% SIUC / 48.5% SIUE.

Had the FY 2018 state appropriation funding distribution reflected the Fall 2017 enrollment distribution, the result would have been a redistribution of $17.7 million from the Carbondale campus to the Edwardsville campus **(see Table 4)**. The 64% / 36% funding level last reflected the enrollment situation in FY 2002. Since that time, had funding been distributed according to the *weighted formula* -- a formula which favors Carbondale more than a direct headcount or FTE comparison -- it would have resulted in an additional $95 million in cumulative appropriation funding for SIUE, or $90 million ($89,936,000 in Table 4) since FY 2000.

In addition to headcount, another way of analyzing appropriate funding levels can be based on the average appropriation per student FTE **(see Table 5)**. SIUE's average FY 2018 appropriation per student FTE of $4,562 is $2,023 *lower* than the mean of the other Master's-level Illinois public universities (excluding SIUE) of $6,585. When that difference of $2,023 is multiplied times SIUE's Fall 2017 FTE enrollment of 11,523, the resulting figure suggests that SIUE is underfunded by $23.3 million in state appropriation vs. the mean of the other Master's-level Illinois public universities. SIUC's average FY 2018 appropriation per student FTE of $7,554 is $2,429 *higher* than the mean of the other Doctoral-level Illinois public universities (excluding SIUC and the SIU School of Medicine) of $5,125. When that difference of $2,429 is multiplied times SIUC's Fall 2017 FTE enrollment of 12,093, the resulting figure indicates that SIUC's state appropriation funding is $29.4 million above the mean of the other Doctoral-level Illinois public universities.

Additional state appropriation funding allocated to the Edwardsville campus, when invested in current and planned programs, would be an investment by the SIU System that would result in an even more accelerated growth pattern than witnessed in the past 20 years, a period when SIUE was recognized by IBHE as the fastest growing public higher education institution in Illinois. SIUE is structurally lean and has the lowest undergraduate instructional cost per credit hour of any public university in Illinois **(see Table 6)**, so the additional funding would be efficiently utilized to provide educational opportunities to more students.

SIUE has both current and planned programs which are critical to the region's growth, including the metro east area, the second densest population in Illinois. The Edwardsville campus has tremendous room for growth on its traditional campus and has significantly increased its online course and program offerings in recent years. SIUE has also demonstrated the ability to shift quickly to address economic and academic forces and adjust to market needs. Additional state appropriation funding would provide SIUE with the financial resources needed to develop and grow its academic programs and to provide a quality education to more students in order to positively impact the regional economy.

Based on the current financial challenges faced by the Carbondale campus and the campus reorganization plan, which is currently under development, it does not seem prudent for SIUC to experience a reallocation of the full appropriation amount in one year. Therefore, this matter recommends a phased-in transition of state appropriation funding over a few years, beginning in FY 2019. The state appropriation allocation would be re-calculated annually, using the recommendations from the external study.

Constituency Involvement

As noted earlier, the Board of Trustees acknowledged at its recent retreat that analysis should be undertaken with the goal of presenting a plan to rebalance the state appropriation support for the campuses that better reflects current operational factors, including enrollment, but also taking into account other mission-defined variables as outlined above.

It is recognized that any funding adjustments of this magnitude are best handled through a phased approach, allowing SIUC sufficient ability to gradually accommodate to reduction in an important revenue stream without a severe disruption in ongoing operations. This proposed Phase I action comprises a good-faith effort to begin that process in a limited fashion for Fiscal Year 2019 while awaiting the work of a third-party to develop an ostensibly more sophisticated and nuanced formula to justify an appropriate percentage of state support going to each campus.

The SIUC chancellor and chief budget officer have been briefed on the elements of this proposal so as to better prepare for changes in the campus' budget planning for the coming fiscal year.

Additionally, the SIUE Faculty Senate approved a resolution on March 1, 2018 in support of an SIU System Budget Reallocation **(see Appendix A)**. As well, the SIUE Chancellor has discussed this proposal with various campus constituencies, including the Chancellor's Council, the Extended Chancellor's Council, the University Planning and Budget Council, and the Dean's Council—also, the SIU President has met with the SIUE Faculty Senate to hear their concerns on this matter.

Considerations Against Adoption

A financial adjustment could temporarily add to the financial burden of the Carbondale campus. This impact could be mitigated in the long-term by implementing an annual review process which would re-evaluate the state appropriation process based on the factors recommended by the consultant and make annual adjustments accordingly. Future enrollment growth at SIUC and SIUE could be recognized in the model and resources could be directed based on the annual calculations.

Conclusion

In summary, the following figures indicate a range of funding shortfalls at SIUE depending on the data used. While these figures may be adjusted in the future according to additional variables suggested by an external consultant, because the disparity between the current enrollments and the current appropriation distribution is so egregious over the last two decades, based on the most important funding variable - enrollment - a $5.125 million adjustment is recommended at this time as an initial step in addressing the discrepancy *based on an assumption that a consultant will recommend a change of funding at a minimum of that magnitude.* After two decades of executing a

static budget model which ignored enrollment changes, this first phase seems highly defensible.

While a multi-year adjustment recommendation of minimally $4–6 million from the consultant may be anticipated to address the funding gap currently determined to be somewhere between $17.7 million and $23.3 million, the current recommendation reflects a minimum adjustment based on averaging the figure representing the lowest gap ($4.425 million -- adjusted FTE) and the highest figure ($5.825 million -- state appropriation by cost) if phased in over a four-year period.

	SIUE Funding Gap	**SIUE Annual Funding Gap 4 Year Adjustment Target**
Adjusted FTE	$17.7 million	$4.425 million
Unadjusted FTE	$18.1 million	$4.525 million
Headcount	$18.9 million	$4.725 million
State Appropriation by Cost	SIUE – Underfunded $23.3 million	$5.825 million

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The annual allocation as part of the FY 2019 Appropriation Budget will be adjusted such that an additional $5.125 million will be assigned to SIUE.

(2) The President of Southern Illinois University will take steps to engage a consultant to review the allocation model and make further recommendations.

(3) The President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

Table 1

Distribution of State Appropriation
(In Thousands)

Fiscal Year	GRF/EAF State Approp. (Excl. SOM & System)		
	SIUE	SIUC	Total
FY 2000	$63,362.2	$117,313.2	$180,675.4
FY 2001	$67,061.5	$124,469.7	$191,531.2
FY 2002	$72,962.6	$130,594.0	$203,556.6
FY 2003	$68,500.0	$122,618.0	$191,118.0
FY 2004	$62,857.8	$112,506.1	$175,363.9
FY 2005	$62,607.8	$112,323.0	$174,930.8
FY 2006	$62,857.8	$113,251.4	$176,109.2
FY 2007	$63,645.4	$114,734.7	$178,380.1
FY 2008	$64,789.1	$116,527.3	$181,316.4
FY 2009	$66,603.2	$119,790.0	$186,393.2
FY 2010	$67,066.5	$120,825.2	$187,891.7
FY 2011	$63,045.3	$113,580.6	$176,625.9
FY 2012	$62,318.3	$112,270.8	$174,589.1
FY 2013	$58,494.1	$104,521.0	$163,015.1
FY 2014	$58,441.7	$104,206.3	$162,648.0
FY 2015	$56,997.2	$101,517.1	$158,514.3
FY 2016	$16,417.9	$29,261.4	$45,679.3
FY 2017	$56,997.2	$101,517.1	$158,514.3
FY 2018	$51,565.0	$91,287.4	$142,852.4

% of Total

Fiscal Year	GRF/EAF State Approp. (Excl. SOM & System)		
	SIUE	SIUC	Total
FY 2000	35.1%	64.9%	100.0%
FY 2001	35.0%	65.0%	100.0%
FY 2002	35.8%	64.2%	100.0%
FY 2003	35.8%	64.2%	100.0%
FY 2004	35.8%	64.2%	100.0%
FY 2005	35.8%	64.2%	100.0%
FY 2006	35.7%	64.3%	100.0%
FY 2007	35.7%	64.3%	100.0%
FY 2008	35.7%	64.3%	100.0%
FY 2009	35.7%	64.3%	100.0%
FY 2010	35.7%	64.3%	100.0%
FY 2011	35.7%	64.3%	100.0%
FY 2012	35.7%	64.3%	100.0%
FY 2013	35.9%	64.1%	100.0%
FY 2014	35.9%	64.1%	100.0%
FY 2015	36.0%	64.0%	100.0%
FY 2016	35.9%	64.1%	100.0%
FY 2017	36.0%	64.0%	100.0%
FY 2018	36.1%	63.9%	100.0%

Table 2

Headcount Enrollment - SIUE / SIUC

Headcount - SIUE

Fall Term	FY	UG	Masters	Doctoral	Prof	Total	% of Total System Enrollment
1999	2000	9,313	2,355	7	202	11,877	34.5%
2000	2001	9,576	2,413	9	195	12,193	35.0%
2001	2002	9,799	2,445	4	194	12,442	36.2%
2002	2003	10,014	2,494	8	192	12,708	36.5%
2003	2004	10,563	2,532	8	192	13,295	37.7%
2004	2005	10,811	2,482	2	198	13,493	38.6%
2005	2006	10,945	2,231	1	283	13,460	38.9%
2006	2007	10,960	2,124	3	362	13,449	39.4%
2007	2008	10,920	2,040	1	437	13,398	39.3%
2008	2009	10,977	2,106	7	512	13,602	40.0%
2009	2010	11,144	2,275	10	511	13,940	41.0%
2010	2011	11,305	2,300	11	517	14,133	41.7%
2011	2012	11,428	2,231	58	518	14,235	42.2%
2012	2013	11,341	2,125	67	522	14,055	43.1%
2013	2014	11,229	2,027	64	530	13,850	43.9%
2014	2015	11,421	1,977	53	521	13,972	44.1%
2015	2016	11,781	1,850	108	526	14,265	45.7%
2016	2017	11,720	1,744	153	525	14,142	47.5%
2017	2018	11,402	1,631	225	538	13,796	49.3%

Headcount - SIUC (Excluding SOM)

Fall Term	FY	UG	Masters	Doctoral	Prof	Total	% of Total System Enrollment
1999	2000	18,242	2,980	990	384	22,596	65.5%
2000	2001	18,121	3,139	1,017	368	22,645	65.0%
2001	2002	17,463	3,092	1,023	350	21,928	63.8%
2002	2003	17,369	3,295	1,042	363	22,069	63.5%
2003	2004	17,392	3,166	1,043	386	21,987	62.3%
2004	2005	17,057	2,912	1,100	390	21,459	61.4%
2005	2006	16,697	2,961	1,088	381	21,127	61.1%
2006	2007	16,294	2,972	1,088	360	20,714	60.6%
2007	2008	16,193	3,030	1,110	359	20,692	60.7%
2008	2009	15,980	2,943	1,091	367	20,381	60.0%
2009	2010	15,551	2,958	1,155	393	20,057	59.0%
2010	2011	15,141	2,970	1,247	385	19,743	58.3%
2011	2012	15,000	2,891	1,243	386	19,520	57.8%
2012	2013	14,130	2,830	1,237	351	18,548	56.9%
2013	2014	13,306	2,778	1,245	349	17,678	56.1%
2014	2015	13,461	2,712	1,171	359	17,703	55.9%
2015	2016	13,031	2,448	1,089	362	16,930	54.3%
2016	2017	12,182	2,123	983	339	15,627	52.5%
2017	2018	10,987	1,998	881	318	14,184	50.7%

Headcount Enrollment Comparison
("Total" Column = SIUC Enrollment Minus SIUE Enrollment)

Fall Term	FY	UG	Masters	Doctoral	Prof	Total
1999	2000	8,929	625	983	182	10,719
2000	2001	8,545	726	1,008	173	10,452
2001	2002	7,664	647	1,019	156	9,486
2002	2003	7,355	801	1,034	171	9,361
2003	2004	6,829	634	1,035	194	8,692
2004	2005	6,246	430	1,098	192	7,966
2005	2006	5,752	730	1,087	98	7,667
2006	2007	5,334	848	1,085	(2)	7,265
2007	2008	5,273	990	1,109	(78)	7,294
2008	2009	5,003	837	1,084	(145)	6,779
2009	2010	4,407	683	1,145	(118)	6,117
2010	2011	3,836	670	1,236	(132)	5,610
2011	2012	3,572	660	1,185	(132)	5,285
2012	2013	2,789	705	1,170	(171)	4,493
2013	2014	2,077	751	1,181	(181)	3,828
2014	2015	2,040	735	1,118	(162)	3,731
2015	2016	1,250	598	981	(164)	2,665
2016	2017	462	379	830	(186)	1,485
2017	2018	(415)	367	656	(220)	388

Data Source: RAMP Historical - Table 7. Fall 2017 (FY2018) data from IBHE 12/12/17 Enrollment Report.

Notes for Table 2

Reallocation Data Based on Head Count

- In FY 2002, SIUC's head count was 63.8% and SIUE's head count was 36.2% of the total SIU head count enrollment (excluding the School of Medicine), which approximated the 64.2% SIUC / 35.8% SIUE distribution of state appropriation.

- In FY 2018, SIUC's head count was 50.7% and SIUE's head count was 49.3%. Had the FY 2018 state appropriation funding distribution reflected the Fall 2017 *head count* distribution, the result would have been a redistribution of $18.9 million from SIUC to SIUE.

- Since FY 2000, had funding been distributed according to the *head count* distribution, it would have resulted in an additional $147 million in cumulative appropriation funding for SIUE (or $148 million since FY 2002, as referenced in Table 4).

Table 3

Full-Time Equivalent (FTE) Enrollment - SIUE / SIUC

FTE - SIUE

							Adjusted with Multiplier					% of Total System Enrollment	
							1.0	1.2	1.4	1.4			
Fall Term	FY	UG	Masters	Doctoral	Prof	Total	UG	Masters	Doctoral	Prof	Total	Regular	Adjusted
1999	2000	7,879	1,190	3	202	9,274	7,879	1,428	4	283	9,594	33.0%	32.9%
2000	2001	8,209	1,275	2	195	9,681	8,209	1,530	3	273	10,015	34.2%	34.1%
2001	2002	8,422	1,296	2	194	9,914	8,422	1,555	3	272	10,252	35.5%	35.3%
2002	2003	8,717	1,339	3	192	10,251	8,717	1,607	4	269	10,597	36.4%	36.3%
2003	2004	9,178	1,355	3	192	10,728	9,178	1,626	4	269	11,077	36.0%	35.7%
2004	2005	9,426	1,287	1	198	10,912	9,426	1,544	1	277	11,249	35.8%	35.5%
2005	2006	9,606	1,179	0	283	11,068	9,606	1,415	0	396	11,417	36.6%	36.3%
2006	2007	9,676	1,124	1	362	11,163	9,676	1,349	1	507	11,533	37.5%	37.2%
2007	2008	9,005	1,007	1	437	10,450	9,005	1,208	1	612	10,826	36.1%	35.8%
2008	2009	9,777	1,087	3	512	11,379	9,777	1,304	5	717	11,803	38.2%	38.0%
2009	2010	9,914	1,179	4	511	11,607	9,914	1,414	6	715	12,049	39.4%	39.1%
2010	2011	10,115	1,206	6	517	11,843	10,115	1,447	8	724	12,293	40.1%	39.7%
2011	2012	10,189	1,180	28	518	11,915	10,189	1,416	39	725	12,369	40.7%	40.3%
2012	2013	10,116	1,131	28	522	11,796	10,116	1,357	39	731	12,242	42.0%	41.6%
2013	2014	9,954	1,118	22	530	11,624	9,954	1,342	30	742	12,068	42.5%	42.1%
2014	2015	10,094	1,126	24	521	11,766	10,094	1,352	33	729	12,209	42.8%	42.4%
2015	2016	10,368	1,031	66	526	11,991	10,368	1,237	92	736	12,433	44.6%	44.2%
2016	2017	10,291	963	100	525	11,879	10,291	1,155	140	735	12,322	46.4%	46.1%
2017	2018	9,912	919	154	538	11,523	9,912	1,103	216	753	11,984	48.8%	48.5%

FTE - SIUC (Excluding SOM)

							Adjusted with Multiplier					% of Total System Enrollment	
							1.0	1.2	1.4	1.4			
Fall Term	FY	UG	Masters	Doctoral	Prof	Total	UG	Masters	Doctoral	Prof	Total	Regular	Adjusted
1999	2000	16,108	1,746	514	487	18,855	16,108	2,095	720	682	19,605	67.0%	67.1%
2000	2001	15,884	1,755	515	460	18,614	15,884	2,106	721	644	19,355	65.8%	65.9%
2001	2002	15,341	1,739	515	443	18,038	15,341	2,087	721	620	18,769	64.5%	64.7%
2002	2003	15,161	1,851	517	368	17,897	15,161	2,221	724	515	18,621	63.6%	63.7%
2003	2004	15,862	2,178	664	391	19,095	15,862	2,614	930	547	19,953	64.0%	64.3%
2004	2005	16,332	2,135	679	403	19,549	16,332	2,562	951	564	20,409	64.2%	64.5%
2005	2006	15,940	2,176	673	383	19,172	15,940	2,611	942	536	20,030	63.4%	63.7%
2006	2007	15,321	2,171	725	367	18,584	15,321	2,605	1,015	514	19,455	62.5%	62.8%
2007	2008	15,175	2,269	713	369	18,526	15,175	2,723	998	516	19,413	63.9%	64.2%
2008	2009	14,993	2,286	727	383	18,389	14,993	2,744	1,018	536	19,290	61.8%	62.0%
2009	2010	14,439	2,269	767	393	17,868	14,439	2,723	1,074	551	18,786	60.6%	60.9%
2010	2011	14,158	2,319	829	405	17,711	14,158	2,783	1,161	567	18,669	59.9%	60.3%
2011	2012	13,870	2,286	830	386	17,372	13,870	2,743	1,162	540	18,315	59.3%	59.7%
2012	2013	12,903	2,203	806	359	16,271	12,903	2,644	1,129	503	17,178	58.0%	58.4%
2013	2014	12,343	2,256	767	356	15,721	12,343	2,707	1,074	498	16,622	57.5%	57.9%
2014	2015	12,411	2,217	715	374	15,717	12,411	2,660	1,001	523	16,596	57.2%	57.6%
2015	2016	11,975	1,881	656	370	14,882	11,975	2,257	919	518	15,669	55.4%	55.8%
2016	2017	11,110	1,672	588	340	13,710	11,110	2,007	823	477	14,416	53.6%	53.9%
2017	2018	9,763	1,445	487	398	12,093	9,763	1,734	682	557	12,736	51.2%	51.5%

FTE Enrollment Comparison ("Total" Column = SIUC Enrollment Minus SIUE Enrollment)

							Adjusted with Multiplier				
Fall Term	FY	UG	Masters	Doctoral	Prof	Total	UG	Masters	Doctoral	Prof	Total
1999	2000	8,229	556	511	285	9,581	8,229	667	715	399	10,011
2000	2001	7,675	480	513	265	8,933	7,675	576	718	371	9,340
2001	2002	6,919	443	513	249	8,124	6,919	532	718	349	8,517
2002	2003	6,444	512	514	176	7,646	6,444	614	720	246	8,024
2003	2004	6,684	823	661	199	8,367	6,684	988	925	279	8,876
2004	2005	6,906	848	678	205	8,637	6,906	1,018	949	287	9,160
2005	2006	6,334	997	673	100	8,104	6,334	1,196	942	140	8,613
2006	2007	5,645	1,047	724	5	7,421	5,645	1,256	1,014	7	7,922
2007	2008	6,170	1,263	712	(68)	8,077	6,170	1,515	997	(95)	8,587
2008	2009	5,216	1,200	724	(129)	7,010	5,216	1,439	1,013	(181)	7,487
2009	2010	4,525	1,091	763	(118)	6,261	4,525	1,309	1,068	(165)	6,737
2010	2011	4,043	1,113	824	(112)	5,868	4,043	1,336	1,153	(157)	6,376
2011	2012	3,681	1,106	802	(132)	5,457	3,681	1,327	1,123	(185)	5,946
2012	2013	2,787	1,073	779	(163)	4,475	2,787	1,287	1,090	(228)	4,936
2013	2014	2,389	1,138	746	(175)	4,098	2,389	1,365	1,044	(244)	4,554
2014	2015	2,317	1,091	691	(147)	3,952	2,317	1,309	968	(206)	4,387
2015	2016	1,607	850	591	(156)	2,892	1,607	1,020	827	(218)	3,236
2016	2017	818	710	488	(185)	1,831	818	852	683	(258)	2,095
2017	2018	(149)	526	333	(140)	570	(149)	631	466	(196)	752

Data Source: RAMP Historical - Table 7. Fall 2017 (FY2018) data from IBHE 12/12/17 Enrollment Report.

Notes for Table 3

Reallocation Data Based on Full-Time Equivalents (FTE)

- In FY 2002, SIUC's *FTE* was 64.5% and SIUE's head count was 35.5% of the total SIU FTE enrollment (excluding the School of Medicine).

- To recognize the differing missions of the two campuses, weighting factors of 1.0 for UG students, 1.2 for Masters students, and 1.4 for Doctoral and Professional students were applied to calculate an Adjusted FTE. In FY 2002, SIUC's *Adjusted FTE* was 64.7% and SIUE's *Adjusted FTE* was 35.3% of the total *SIU Adjusted FTE enrollment*, which approximated the 64.2% SIUC / 35.8% SIUE distribution of state appropriation.

    - It should be noted that the impact of applying the weighting factors to recognize the campuses' differing missions was only 0.2%, moving SIUC from 64.5% to 64.7%.

- In FY 2018, SIUC's *Adjusted FTE* was 51.5% and SIUE's was 48.5%. Had the FY 2018 state appropriation funding distribution reflected the Fall 2017 *Adjusted FTE* distribution, the result would have been a redistribution of $17.7 million from SIUC to SIUE.

- Since FY 2000, had funding been distributed according to the *Adjusted FTE* weighted formula distribution, it would have resulted in an additional $90 million in cumulative appropriation funding for SIUE (or $95 million since FY 2002, referenced above).

Table 4

State Appropriation Funding Lost by SIUE from FY 2000-2018 Based on Headcount and Weighted FTE's

(In Thousands)

Fiscal Year	SIUE Overpaid / (Underpaid) Allocation Error by Headcount	Allocation Error by Adj. FTE
FY 2000	$1,114.0	$3,996.3
FY 2001	$27.2	$1,751.3
FY 2002	($725.2)	$1,055.7
FY 2003	($1,337.2)	($814.8)
FY 2004	($3,223.0)	$256.1
FY 2005	($4,923.1)	$449.5
FY 2006	($5,677.5)	($1,080.4)
FY 2007	($6,577.8)	($2,743.5)
FY 2008	($6,471.6)	($125.3)
FY 2009	($8,002.3)	($4,151.5)
FY 2010	($9,975.9)	($6,353.1)
FY 2011	($10,642.7)	($7,083.0)
FY 2012	($11,308.6)	($8,060.2)
FY 2013	($11,780.9)	($9,339.1)
FY 2014	($13,008.3)	($9,974.1)
FY 2015	($12,924.2)	($10,188.2)
FY 2016 *	($4,470.6) *	($3,792.2) *
FY 2017	($18,306.3)	($16,051.2)
FY 2018	($18,870.7)	($17,688.5)
Total	**($147,084.7)**	**($89,936.0)**

*Funding levels were decreased dramatically in FY 2016 because the state appropriation was only 29% of preceding levels for that period.

Table 5

Illinois Public Universities - FY18 Appropriation per Student FTE

	Fall 2017 Student FTE			GRF/EAF Only FY 2018	Approp. Per	% of Total State	Student FTE as
Doctoral Institutions	**UG**	**Grad/Prof**	**Total**	**State Approp.**	**Student FTE**	**Approp. $**	**% of Total**
- Illinois State University	16,826	1,482	18,308	$65,004,000	$3,551	6.9%	11.0%
- Northern Illinois University	12,136	2,846	14,982	$81,983,500	$5,472	8.7%	9.0%
- SIU Carbondale	**9,763**	**2,330**	**12,093**	**$91,349,000**	**$7,554**	**9.6%**	**7.3%**
- SIU School of Medicine	0	370	370	$33,620,400	$90,866	3.5%	0.2%
- Univ. of Illinois Chicago	18,949	11,469	30,418	$218,246,000	$7,175	23.0%	18.3%
- Univ. of Illinois Urbana/Champaign	34,573	15,061	49,634	$215,622,900	$4,344	22.8%	29.9%
Total / Average	**92,247**	**33,558**	**125,805**	**$705,825,800**	**$5,610**	**74.5%**	**75.7%**
Average Excl. SIUC & SOM					**$5,125**		
Masters Institutions							
- Chicago State University	1,535	894	2,429	$32,697,400	$13,461	3.4%	1.5%
- Eastern Illinois University	4,442	897	5,339	$38,678,100	$7,244	4.1%	3.2%
- Governors State University	2,387	1,167	3,554	$21,656,000	$6,093	2.3%	2.1%
- Northeastern Illinois University	4,902	875	5,777	$33,209,000	$5,748	3.5%	3.5%
- SIU Edwardsville	**9,912**	**1,611**	**11,523**	**$52,565,000**	**$4,562**	**5.5%**	**6.9%**
- Univ. of Illinois Springfield	2,282	1,244	3,526	$16,825,000	$4,772	1.8%	2.1%
- Western Illinois University	6,981	1,153	8,134	$46,300,700	$5,692	4.9%	4.9%
Total / Average	**32,441**	**7,841**	**40,282**	**$241,931,200**	**$6,006**	**25.5%**	**24.3%**
Average Excl. SIUE					**$6,585**		
Total / Average	**124,688**	**41,399**	**166,087**	**$947,757,000**	**$5,706**	**100.0%**	**100.0%**
				SIU System Office	$3,379,400		
				U of I System Office & System Wide Programs	$132,312,000		
				IBHE Total for FY18 GRF/EAF Approp.	**$1,083,448,400**		

Note: FY 2018 state appropriation numbers above for the IPU's excluda special appropriations from Other State Funds (e.g. Pharmacy, License Plates, Fire Prevention, etc.)

Notes for Table 5

Reallocation Data Based on FY 2018 Average Appropriation per Student FTE

- This year, SIUE has an average appropriation per student FTE of $4,562. The mean of the other Masters-level Illinois public universities (excluding SIUE) is $6,585, resulting in a difference of $2,023.

- When that difference of $2,023 is multiplied times SIUE's Fall 2017 FTE enrollment of 11,523, the resulting figure suggests that SIUE is underfunded by $23.3 million in state appropriation vs. the mean of the other Masters-level Illinois public universities.

- This year, SIUC has an average appropriation per student FTE of $7,554. The mean of the other Doctoral-level Illinois public universities (excluding SIUC and the SIU School of Medicine) is $5,125, resulting in a difference of $2,429.

- When that difference of $2,429 is multiplied times SIUC's Fall 2017 FTE enrollment of 12,093, the resulting figure indicates that SIUC's state appropriation funding is $29.4 million above the mean of the other Doctoral-level Illinois public universities.

Table 6

DISCIPLINE COST STUDY TRENDS

Instructional Cost Per Credit Hour

System/Institution	FY2014	FY2015	FY2016	FY2014-2016 Change	FY2014-2016 Percent Change
Chicago State University	$ 512.49	$ 525.68	$ 507.28	$ (5.21)	(1.0) %
Eastern Illinois University	411.01	414.95	376.59	(34.42)	(8.4)
Governors State University	442.73	422.45	388.67	(54.06)	(12.2)
Illinois State University	365.07	371.62	359.83	(5.24)	(1.4)
Northeastern Illinois University	406.33	415.05	402.42	(3.91)	(1.0)
Northern Illinois University	386.72	396.99	380.92	(5.80)	(1.5)
Western Illinois University	352.08	360.90	358.75	6.67	1.9
Southern Illinois University	350.48	350.01	334.16	(16.32)	(4.7)
Carbondale	379.41	386.74	379.64	0.23	0.1
Edwardsville	**314.73**	**305.45**	**283.14**	**(31.59)**	**(10.0)**
University of Illinois	485.00	482.43	441.46	(43.54)	(9.0)
Chicago	456.68	463.55	444.95	(11.73)	(2.6)
Springfield	444.21	412.64	391.23	(52.98)	(11.9)
Urbana/Champaign	502.67	498.04	443.95	(58.72)	(11.7)
Total	$ 425.54	$ 427.08	$ 400.72	$ (24.81)	(5.8) %

Source: 2015-2016 IBHE Discipline Unit Cost Study - Table 7

Appendix A

Southern Illinois University Edwardsville Faculty Senate Resolution in Support of SIU System Budget Reallocation

Whereas Southern Illinois University Edwardsville came into being in 1957 as the result of intense local demand by the citizens of Southwestern Illinois articulated through the Southwestern Illinois Council for Higher Education and through their elected public officials; and

Whereas Southern Illinois University Edwardsville is a mature university in 2018 with over 120,000 graduates; and

Whereas Southern Illinois University Edwardsville is a distinct peer university within the SIU System; and

Whereas working within a culture of shared governance, the faculty, staff, and administrators of Southern Illinois University Edwardsville have collaborated to manage their portion of the SIU System budget responsibly, prudently, and successfully; and

Whereas Southern Illinois University Edwardsville enjoys a positive reputation and is able to market its degree programs successfully in a very competitive environment; and

Whereas increased investment by the SIU System Board of Trustees in the present and future of Southern Illinois University Edwardsville is advisable and justified by numerous positive indicators including but not limited to

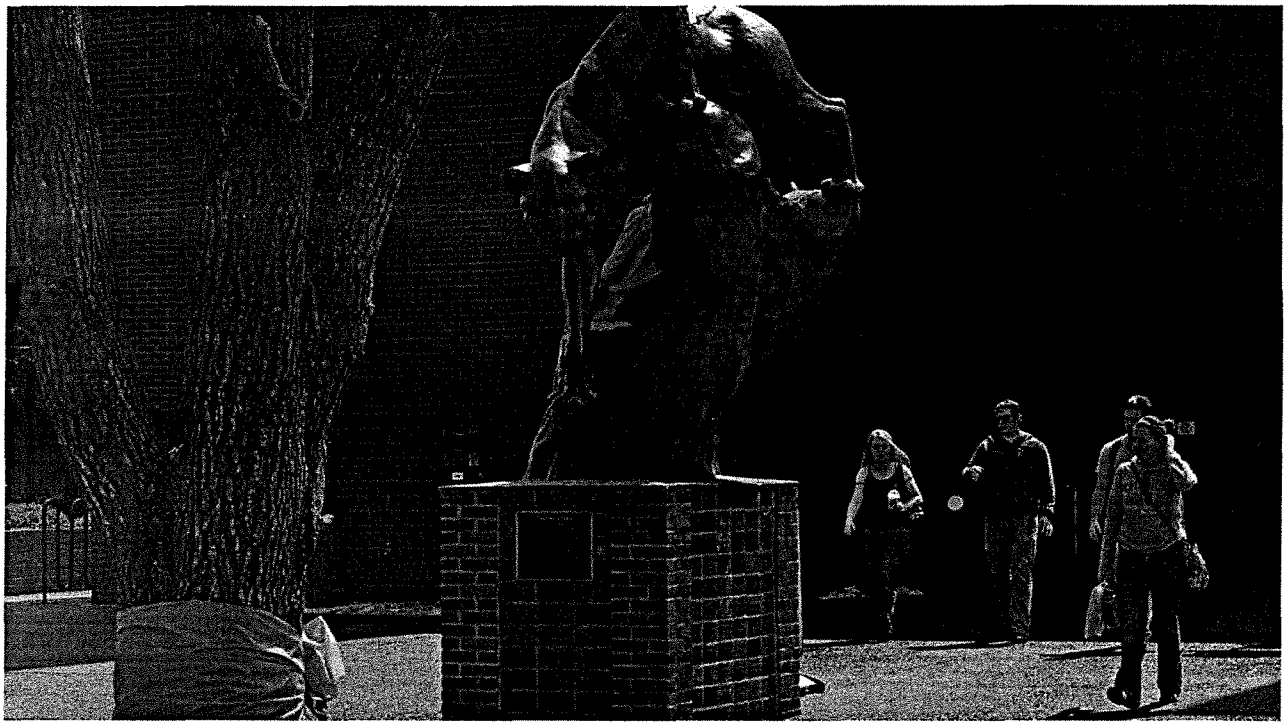
- A rising regional and national reputation underscored by ratings and awards together with consistently-positive media coverage (https://www.siue.edu/about/pointsofpride.shtml)
- Southern Illinois University Edwardsville ranks second among Carnegie master's large, primarily residential universities for federal research and development expenditures, according to the National Science Foundation
- Substantial growth in graduate and professional programs
- Talented, engaged, and innovative faculty and staff members
- A welcoming climate that promotes diversity and inclusion
- Partnerships with metropolitan St. Louis businesses and entrepreneurial ecosystems
- A lean and efficient operating model that continues to prosper during challenging economic times in Illinois
- A cost point that continues to be very attractive to students
- A beautiful campus with attractive, up-to-date structures and facilities
- Demographics, since SIUE serves the second-largest metropolitan area in the state of Illinois
- Location and accessibility, since SIUE is situated in close proximity to St. Louis and within a growing and vibrant suburban community

Appendix A

Therefore, because Southern Illinois University Edwardsville is a distinct peer university within the SIU System, with equal status and standing to Southern Illinois University Carbondale, the Faculty Senate of Southern Illinois University Edwardsville respectfully requests that the SIU System Board of Trustees **immediately** create a new, fair and dynamic formula (geared to the present and future) that will, over a transitional period of no longer than two fiscal years, reallocate the SIU system budget in a just and equitable manner predicated primarily on enrollment data to enable Southern Illinois University Edwardsville to reach its full potential.

Mover: Faculty Senate Executive Committee

Approved March 1, 2018



EDITORIALS

Time for SIU to shift resources to Edwardsville campus

BY THE EDITORIAL BOARD

March 30, 2018 02:03 PM
Updated April 03, 2018 12:56 PM

Southern Illinois University Carbondale for decades was the star of the local higher education system, with lots of doctoral programs, 42 academic departments, a large resident student population, football and the other trappings of a "real" university.

Southern Illinois University Edwardsville was the red-headed step-child. A commuter school, then a mix of commuters and residents, but never quite gaining the lofty academic reputation of its southern parent institution.

It's time for a re-assessment and reality check.

SIUC is in free fall: Enrollment dropped 9 percent in the fall. But the scary number was freshman enrollment, which took a nearly 20 percent hit and indicates more bad news is to come. Total enrollment was 14,554, which is down by one third from 15 years ago.

Breaking News

Be the first to know when big news breaks

Enter Email Address

I'm not a robot

reCAPTCHA
Privacy - Terms

SIGN UP

SIUC Chancellor Carlo Montemagno sees the problem and is trying to push a massive reorganization, but the organization is pushing back hard. He's been under fire for getting his family hired and getting the university to pay for their moves to Carbondale, a scandal that is effectively depleting his authority and ability to carry out the reorganization.

The rice bowls are protected, but will SIUC be able to fix itself? Will it again be able to attract those Chicago kids down to the Shawnee Forest? Odds are not in its favor, especially as our unreliable state continues making tuition the only revenue they can control, rising so fast that students look elsewhere for a better deal.

SOUTHERN ILLINOIS UNIVERSITY ENROLLMENT

SIU's Carbondale campus was about twice as large as the Edwardsville campus 15 years ago. Now with SIUC in free fall, their fall enrollments are close to even.

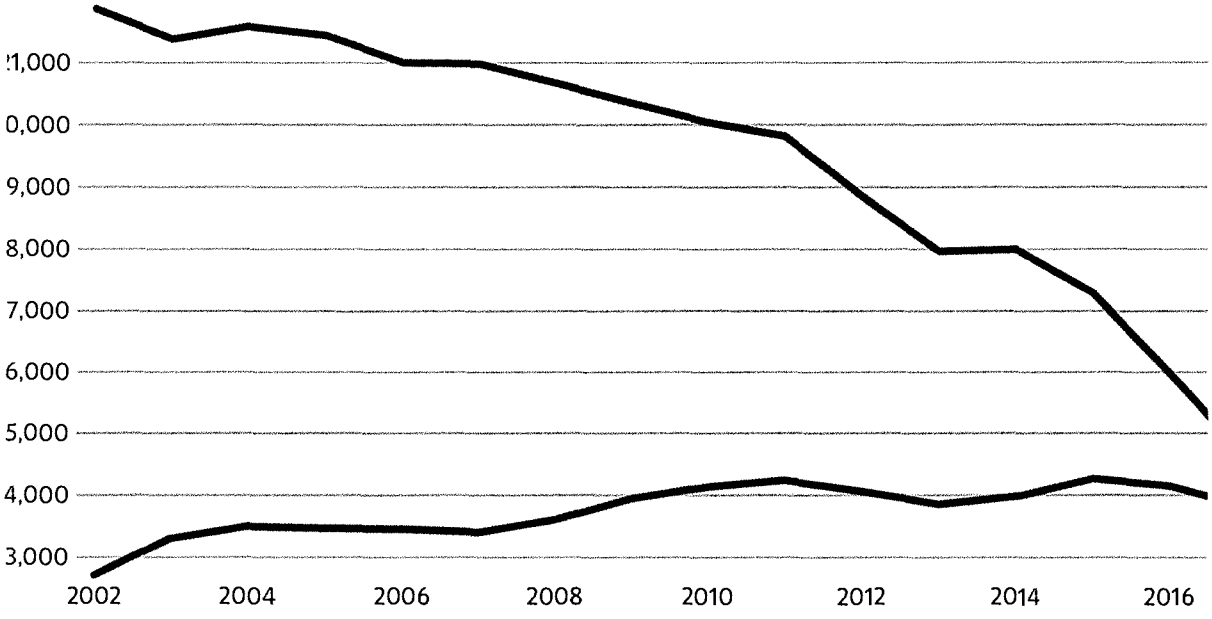


Chart: Brad Weisenstein/BND • Source: SIU • Get the data

SIUE has been on an upward trajectory, to the point that the two campuses are nearly even in enrollment. But when it comes to money? They are very uneven.

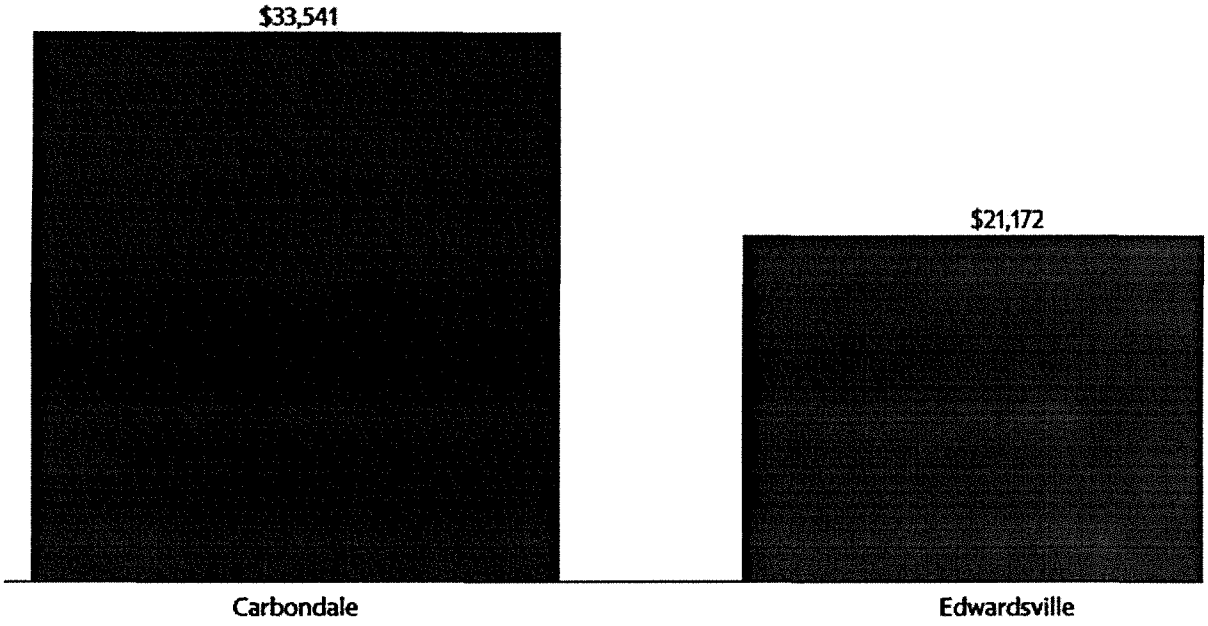
Carbondale's total operating budget is $488 million. Edwardsville's is $292 million. Break it down, and SIUC spends $33,541 per student compared to SIUE spending $21,172.

Inequity is also seen in the student-to-faculty ratios, with SIUC at 15 to 1 and SIUE at 17 to 1. By comparison, the University of Illinois is 20 to 1 and Mizzou is 19 to 1.

The Carbondale financial behemoth was underscored when it blew through $83 million in reserves and had to go to its younger sibling and ask to borrow $35 million. That brought out the Edwardsville faculty decrying the state funding split of 70 percent for SIUC to 30 percent for SIUE that has existed for decades, although the SIU president contended it was more like 60-40. In terms of operating budgets it is a 63-37 split.

SOUTHERN ILLINOIS UNIVERSITY SPENDING PER STUDENT

The Southern Illinois University system sends much more per student to operate the Carbondale campus than it does the Edwardsville campus. The operational spending is a split of 63 percent SIUC to 37 percent SIUE.



Get the data

It's time for SIU's Board of Trustees to face the new reality and make some changes.

Edwardsville sits in the heart of a metropolitan area with a need for workforce training and a growing innovation and entrepreneurial district. There is a major military installation nearby that draws bright young people with a strong work ethic, security clearances and continuing education needs.

Past calls to split up the SIU system were wrong because they would create duplicate, inefficient overhead. Illinois needs reorganization and consolidation at all government levels, and the better direction would be for SIU to join another state university system.

But the SIU system can reorganize internally. Rather than just the Carbondale campus looking at a reorganization, the whole system needs to be revamped. The services and dollars need to be placed where the students and the opportunity are, not where administrators hope to find them.

You can dump a whole lot of money into SIUC and hope it returns to its former glory, or you can finally fund SIUE in a fair manner and invest in a campus with a much more promising potential for growth.

SIUE Chancellor Randy Pembrook and SIU President Randy Dunn explain why Southern Illinois University's Edwardsville campus is loaning up to $35 million to the Carbondale campus. State funding cuts and delays are starving the campuses. **Elizabeth Donald** — edonald@bnd.com

COMMENTS

BREAKING FEATURED

SIU Carbondale chancellor, legislators urge against proposal to shift funding to Edwardsville

K. JANIS ESCH The Southern Apr 7, 2018 Updated Apr 8, 2018 18

SUBSCRIBE FOR 33¢ / DAY

CARBONDALE — Southern Illinois University Carbondale Chancellor Carlo Montemagno, downstate legislators and the Carbondale Chamber of Commerce are all decrying a proposal to reallocate some state funding from Carbondale to Edwardsville to reflect changes in enrollment levels at the two campuses.



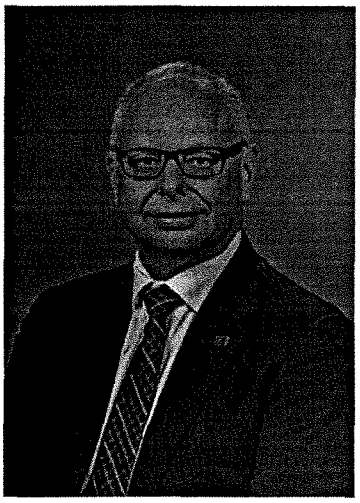
SIU Board of Trustees to consider shifting some state funds from Carbondale to Edwardsville

K. JANIS ESCH The Southern

The proposal, which will appear before the SIU Board of Trustees at the April 12 meeting in Carbondale, would shift about $5.1 million in funding to Edwardsville for the upcoming fiscal year in its initial phase.

In a statement posted on his blog earlier this week, Montemagno said the initial reallocation would be equal to the layoffs of 110 faculty and staff and could threaten the university's

financial stability.



Carlo Montemagno

Montemagno argued that the proposal bases its recommendations strictly on enrollment, but that there are other factors to consider. He said hiring faculty at a doctoral research university is more costly, and that a number of SIUC programs require a small teacher/student ratio.

"Since 2014, SIU Carbondale has reduced its budget by more than $31 million and has about 500 fewer employees. We cannot absorb any part of the additional $5.1 million reduction by further increasing tuition, by further deferring maintenance of our facilities, or by reducing staff without damaging the quality of programs and services we provide," Montemagno said.



U.S. Rep. Mike Bost, R-Murphysboro, Ill.

In a statement, U.S. Rep. Mike Bost, R-Murphysboro — whose district includes both Carbondale and some areas close to Edwardsville — cautioned that SIUC is currently taking the first steps in a reorganization plan.

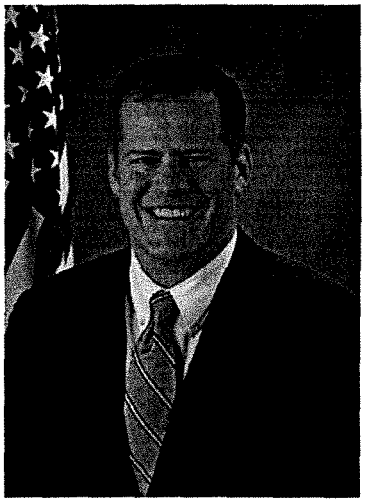
"I'm concerned there is a push to make a quick decision to divert funds from Carbondale to Edwardsville by a Board of Trustees that currently has a vacant seat. We're talking about moving a lot of money out of Carbondale's economy. I think we should slow down, study this, and at the very least have a fully-slated Board of Trustees before making such a vitally important decision," Bost said.

State Sen. Paul Schimpf, R-Waterloo, said he supports evaluating and possibly updating the funding ratio, but only after a period of careful study.

"The current proposal is scheduled to go before an incomplete Board of Trustees, without the benefit of outside, impartial study, at a time when SIUC is in the midst of a reorganization. I urge the University President and the Chair of the Board of Trustees to rethink their decision to press ahead with this vote," Schimpf said in a statement.

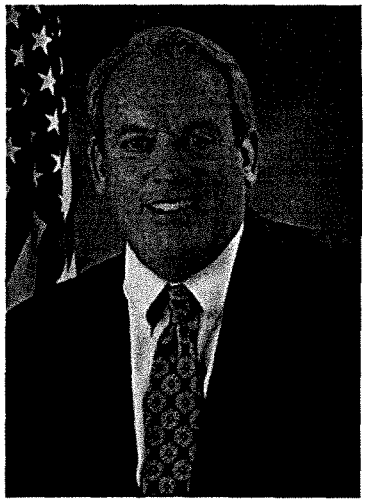
State Sen. Dale Fowler, R-Harrisburg, called on the board to postpone their vote.

"This is a decision that will require careful consideration and demands input from the SIUC community, weighing the impact such a cost shift would have on staffing, future enrollment and the surrounding economy. I encourage the Board to postpone their vote, ensure the community has a voice in this decision and move forward in a cooperative and thoughtful manner," Fowler said in a statement.



Paul Schimpf

"I share my constituents' concerns that a major diversion of funding from SIUC to the Edwardsville campus will hurt the local and regional economy," State Rep. Terri Bryant, R-Murphysboro, said in a statement. "This move would further downgrade the capabilities of the University to be the world class research facility and economic engine that we need in southern Illinois. The jobs that could be lost due to this funding plan will hurt the Carbondale economy and losing more programs at SIUC will only make the problem of dropping enrollment worse."



Fowler

State Rep. Dave Severin, R-Benton, urged that the full board be seated before taking action on the proposal.

"I am calling on the Board to slow down and study this from every angle. SIU Carbondale is an economic driver for the region and we need to protect it and continue to work to grow enrollment," Severin said in a statement.



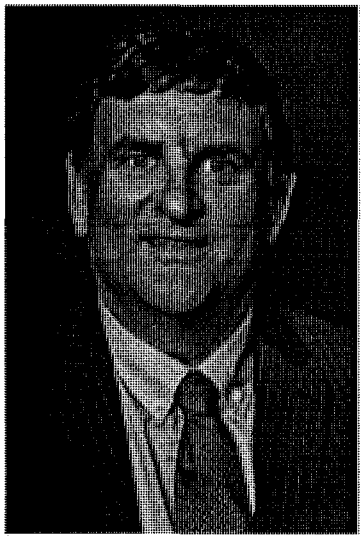
Bryant

State Rep. Natalie Phelps Finnie, D-Elizabethtown, said SIUC is "the cornerstone of education and research as well as the economic

engine for Southern Illinois."

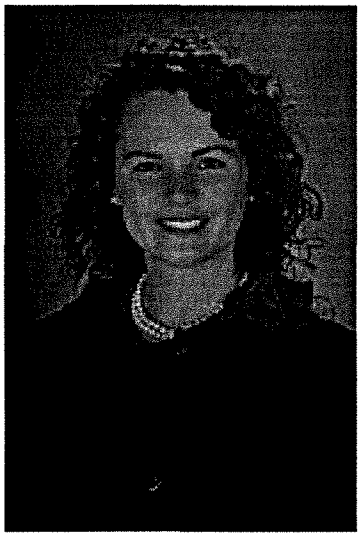
"Southern Illinoisans cherish the Carbondale campus as a part of their lives and as part of the town's iconic history, and our entire economy is heavily dependent upon its success. We need to find a better way to increase funding and reestablish SIU-C as the educational beacon that attracts our own students, as well as those from across the United States," Phelps Finnie said.

In a letter sent to the Board of Trustees, the Carbondale Chamber of Commerce Board of Directors asserted that SIUC needs time to grow enrollment.



Severin

"We respectfully request that you give SIUC, and the region it impacts, time. Time, so that we might reap the results and rewards of the work currently in process. We assure you that this administration and business community are committed to seeing SIUC restored to its former glory," the statement reads.



Phelps Finnie

The board will discuss the proposal during the April 11 work session and vote on the matter the following day.

janis.esch@thesouthern.com

618-351-5082

On Twitter: @janis_eschSI

	5	1	6	4

Janis Esch

Reporter

Janis Esch is a reporter covering higher education.

3/16/18 - 8:11PM

Southern Illinois University
Board of Trustees
April 12, 2018

PROPOSED REALLOCATION OF APPROPRIATION BUDGET, SIUC AND SIUE

Summary

This matter seeks approval to reallocate the distribution of state appropriation funding in the FY 2019 Budget between the Carbondale and Edwardsville campuses.

Rationale for Adoption

Historically, the distribution of the General Revenue Fund state appropriation funding allocated to the SIU system by the State of Illinois has been at the level of 65% to the Carbondale campus and 35% to the Edwardsville campus, when excluding the allocations to the School of Medicine and Central Administration.

Decades ago, that distribution of state appropriation approximated the student enrollment distribution of the Carbondale and Edwardsville campuses. However, in recent years, as enrollment has grown at the Edwardsville campus and decreased at the Carbondale campus, the enrollment distribution is approaching the 50% / 50% level. Undergraduate student enrollment at the Edwardsville campus currently exceeds the undergraduate student enrollment level at the Carbondale campus, and, based on current trends, it is likely that total student enrollment at the Edwardsville campus will surpass the total enrollment at the Carbondale campus in the near future.

This matter would approve a redistribution of the state appropriation funding levels between the Carbondale and Edwardsville campuses to more closely reflect the change in enrollment levels at the campuses.

Historical enrollment data was compiled for the Carbondale and Edwardsville campuses, comparing both student headcount and full-time equivalent (FTE) enrollment levels. In addition, a weighting factor was applied to recognize the differing missions of the two campuses (the weighting factors include 1.0x for undergraduate students, 1.2x for masters level students, and 1.4x for doctoral and professional students). Of the four types of enrollment data (unadjusted headcount and FTE, and weighted headcount and FTE), the results were similar, but the weighted FTE methodology was selected, since it was the most favorable to the Carbondale campus. This data is included in the attached appendix.

The Fall 2016 (FY 2017) weighted FTE enrollment distribution was 53.9% SIUC / 46.1% SIUE and the Fall 2017 (FY 2018) weighted FTE enrollment distribution was 51.5% SIUC / 48.5% SIUE. While it is too early to determine what the Fall 2018

enrollment levels for the campuses will be, current projections indicate that total enrollment at SIUE could surpass total enrollment at SIUC this Fall.

Had the FY 2018 state appropriation funding distribution reflected the Fall 2017 enrollment distribution, the result would have been a redistribution of $17.7 million from the Carbondale campus to the Edwardsville campus. Based on the current FY 2018 level of state appropriation funding, had the state appropriation funding been distributed each year over the past 20 years based on that year's enrollment distribution, the cumulative amount would have exceeded $75 million more state appropriation in the Edwardsville campus's budget.

The additional state appropriation funding allocated to the Edwardsville campus could be viewed as an investment by the SIU System which would result in more Illinois students being educated, based on SIUE's current enrollment growth and recognition as the fastest growing public higher education institution in Illinois over the last 20 years. SIUE is structurally lean and has the lowest undergraduate instructional cost per credit hour of any public university in Illinois, so the additional funding would be efficiently utilized to provide educational opportunities to more students.

SIUE has both current and planned programs which are critical to the region's growth. The Edwardsville campus has tremendous room for growth on its traditional campus and has significantly increased its online course and program offerings in recent years. SIUE has also demonstrated the ability to shift quickly to address economic and academic forces and adjust to market needs. Additional state appropriation funding would provide SIUE with the financial resources needed to develop and grow its academic programs and to provide a quality education to more students and to positively impact the regional economy.

Based on the current financial challenges faced by the Carbondale campus and the campus reorganization plan, which is currently under development, it may not be possible for SIUC to accommodate a reallocation of the full appropriation amount in one year. Therefore, the goal is to initiate a phased-in transition of state appropriation funding over several years, beginning in FY 2019, with the distribution amount being re-calculated annually, based on current enrollment levels. **???**

The Chancellor, SIUE has recommended this matter to the President.

Constituency Involvement

The SIUE Faculty Senate approved a resolution on March 1, 2018 in support of an SIU System Budget Reallocation. In addition, the Chancellor has discussed this proposal with various campus constituencies, including...

Considerations Against Adoption

A financial adjustment could temporarily add to the financial burden of the Carbondale campus. This impact could be mitigated in the long-term by implementing an annual review process which would re-evaluate the enrollment and state appropriation funding levels each year and make adjustments accordingly. Future enrollment growth at SIUC would be recognized in the model and would shift resources back to the Carbondale campus, based on the annual calculations.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

A process will be implemented which will reallocate the proportion of the state appropriation budget funding between the Carbondale and Edwardsville campuses based on student enrollment levels.

(1) A four-year phase-in process of reallocating the state appropriation distribution will begin in FY 2019, when the FY 2019 State Budget is approved.

(2) The calculation of enrollment levels for the Carbondale and Edwardsville campuses, which is the basis for the appropriation distribution model, will be updated and evaluated annually.

(3) The President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

RP Edits (see Attached)
3/19/18 (Mon) 10:15 am

3/19/18 - 4:41pm

Southern Illinois University
Board of Trustees
April 12, 2018

AUTHORIZATION TO REALLOCATE APPROPRIATION BUDGET, SIUC AND SIUE

Summary

This matter seeks approval to reallocate the distribution of the State appropriation funding beginning with the FY 2019 budget between the Carbondale and Edwardsville campuses.

Rationale for Adoption

Historically, the distribution of the General Revenue Fund State appropriation funding allocated to the SIU system by the State of Illinois has been at the level of approximately 65% to the Carbondale campus and 35% to the Edwardsville campus, when excluding the allocations to the School of Medicine and Central Administration.

Decades ago, that distribution of State appropriation approximated the student enrollment distribution of the Carbondale and Edwardsville campuses. However, in recent years, as enrollment has grown at the Edwardsville campus and decreased at the Carbondale campus, the enrollment distribution is approaching the 50% / 50% level. Undergraduate student enrollment at the Edwardsville campus currently exceeds the undergraduate student enrollment level at the Carbondale campus, and, based on current trends, it is likely that total student enrollment at the Edwardsville campus will surpass the total enrollment at the Carbondale campus in the near future.

This matter would approve a redistribution of the State appropriation funding levels between the Carbondale and Edwardsville campuses to more closely reflect the change in enrollment levels at the campuses.

Historical enrollment data was compiled for the Carbondale and Edwardsville campuses, comparing both student headcount and full-time equivalent (FTE) enrollment levels. In addition, a weighting factor was applied to recognize the differing missions of the two campuses (the weighting factors include 1.0x for undergraduate students, 1.2x for masters level students, and 1.4x for doctoral and professional students). Of the four types of enrollment data (unadjusted headcount and FTE, and weighted headcount and FTE), the results were similar, but the weighted FTE methodology was selected, ~~since it was the most favorable to the Carbondale campus.~~ because it best reflects the cost of the different missions and the current financial hardship being experienced by SIUC. This data is included in the attached appendix.

Insert (1)

The Fall 2016 (FY 2017) weighted FTE enrollment distribution was 53.9% SIUC / 46.1% SIUE and the Fall 2017 (FY 2018) weighted FTE enrollment distribution was 51.5% SIUC / 48.5% SIUE. ~~While it is too early to determine what the Fall 2018~~ Delete

Insert (2) using the spring 2018 unadjusted headcount which is the only data currently available. The enrollment distribution is 50.6% to SIUC / 49.4% to SIUE.

(3) Delete

enrollment levels for the campuses will be, current projections indicate that total enrollment at SIUE could surpass total enrollment at SIUC this Fall.

The additional State appropriation funding allocated to the Edwardsville campus is an investment by the SIU System that would result in more Illinois students being educated, based on SIUE's current enrollment growth and recognition as the fastest growing public higher education institution in Illinois over the last 20 years. SIUE is structurally lean and has the lowest undergraduate instructional cost per credit hour of any public university in Illinois, so the additional funding would be efficiently utilized to provide educational opportunities to more students.

SIUE has both current and planned programs which are critical to the region's growth. The Edwardsville campus has tremendous room for growth on its traditional campus and has significantly increased its online course and program offerings in recent years. SIUE has also demonstrated the ability to shift quickly to address economic and academic forces and adjust to market needs. Additional State appropriation funding would provide SIUE with the financial resources needed to develop and grow its academic programs and to provide a quality education to more students and to positively impact the regional economy.

Based on the current financial challenges faced by the Carbondale campus and the campus reorganization plan, which is currently under development, it is not possible for SIUC to accommodate a reallocation of the full appropriation amount in one year. Therefore, this matter would approve a phased-in transition of State appropriation funding over several years, beginning in FY 2019, with the distribution amount being re-calculated annually, using the prior fiscal year weighted FTE enrollment levels.

Constituency Involvement

The SIUE Faculty Senate approved a resolution on March 1, 2018 in support of an SIU System Budget Reallocation. In addition, the Chancellor has discussed this proposal with various campus constituencies, including the Chancellor's Council, Extended Chancellor's Council, University Planning & Budget Council, and Dean's Council.

(5)

Considerations Against Adoption

A financial adjustment could temporarily add to the financial burden of the Carbondale campus. This impact could be mitigated in the long-term by implementing an annual review process which would re-evaluate the enrollment and State appropriation funding levels each year and make adjustments accordingly. Future enrollment growth at SIUC would be recognized in the model and would shift resources back to the Carbondale campus, based on the annual calculations.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

enrollment levels for the campuses will be, current projections indicate that total enrollment at SIUE could surpass total enrollment at SIUC this Fall.

Had the FY 2018 state appropriation funding distribution reflected the Fall 2017 enrollment distribution, the result would have been a redistribution of $17.7 million from the Carbondale campus to the Edwardsville campus. Based on the current FY 2018 level of state appropriation funding, had the state appropriation funding been distributed each year over the past 20 years based on that year's enrollment distribution, the cumulative amount would have exceeded $75 million more state appropriation in the Edwardsville campus's budget.

The additional state appropriation funding allocated to the Edwardsville campus ~~could be viewed as~~ an investment by the SIU System ~~which~~ would result in more Illinois students being educated, based on SIUE's current enrollment growth and recognition as the fastest growing public higher education institution in Illinois over the last 20 years. SIUE is structurally lean and has the lowest undergraduate instructional cost per credit hour of any public university in Illinois, so the additional funding would be efficiently utilized to provide educational opportunities to more students.

SIUE has both current and planned programs which are critical to the region's growth. The Edwardsville campus has tremendous room for growth on its traditional campus and has significantly increased its online course and program offerings in recent years. SIUE has also demonstrated the ability to shift quickly to address economic and academic forces and adjust to market needs. Additional state appropriation funding would provide SIUE with the financial resources needed to develop and grow its academic programs and to provide a quality education to more students and to positively impact the regional economy.

Based on the current financial challenges faced by the Carbondale campus and the campus reorganization plan, which is currently under development, it ~~may not~~ be possible for SIUC to accommodate a reallocation of the full appropriation amount in one year. Therefore, ~~the goal is to initiate~~ a phased-in transition of state appropriation funding over several years, beginning in FY 2019, with the distribution amount being re-calculated annually, ~~based on current~~ enrollment levels. ~~???~~

The Chancellor, SIUE has recommended this matter to the President.

Constituency Involvement

The SIUE Faculty Senate approved a resolution on March 1, 2018 in support of an SIU System Budget Reallocation. In addition, the Chancellor has discussed this proposal with various campus constituencies, including...

Considerations Against Adoption

(1) The annual allocation of the Appropriation Budget will be determined by using each campus' prior fiscal year's weighted FTE enrollment.

(2) An even-percentage four-year phase-in process of reallocating the State appropriation distribution will begin in FY 2019, when the FY 2019 State Budget is approved.

(3) The calculation of enrollment levels for the Carbondale and Edwardsville campuses, which is the basis for the appropriation distribution model, will be updated and evaluated annually.

(4) The President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

3/19/18 - 10:17 AM

Southern Illinois University
Board of Trustees
April 12, 2018

Authorization For

PROPOSED REALLOCATION OF APPROPRIATION BUDGET, SIUC AND SIUE

Summary

This matter seeks approval to reallocate the distribution of state appropriation funding in the FY 2019 Budget beginning with the Carbondale and Edwardsville campuses.

#2

Rationale for Adoption

Historically, the distribution of the General Revenue Fund state appropriation funding allocated to the SIU system by the State of Illinois has been at the approx. level of 65% to the Carbondale campus and 35% to the Edwardsville campus, when excluding the allocations to the School of Medicine and Central Administration.

Decades ago, that distribution of state appropriation approximated the student enrollment distribution of the Carbondale and Edwardsville campuses. However, in recent years, as enrollment has grown at the Edwardsville campus and decreased at the Carbondale campus, the enrollment distribution is approaching the 50% / 50% level. Undergraduate student enrollment at the Edwardsville campus currently exceeds the undergraduate student enrollment level at the Carbondale campus, and, based on current trends, it is likely that total student enrollment at the Edwardsville campus will surpass the total enrollment at the Carbondale campus in the near future.

This matter would approve a redistribution of the state appropriation funding levels between the Carbondale and Edwardsville campuses to more closely reflect the change in enrollment levels at the campuses.

Historical enrollment data was compiled for the Carbondale and Edwardsville campuses, comparing both student headcount and full-time equivalent (FTE) enrollment levels. In addition, a weighting factor was applied to recognize the differing missions of the two campuses (the weighting factors include 1.0x for undergraduate students, 1.2x for masters level students, and 1.4x for doctoral and professional students). Of the four types of enrollment data (unadjusted headcount and FTE, and weighted headcount and FTE), the results were similar, but the weighted FTE methodology was selected, since it was the most favorable to the Carbondale campus. This data is included in the attached appendix.

The Fall 2016 (FY 2017) weighted FTE enrollment distribution was 53.9% SIUC / 46.1% SIUE and the Fall 2017 (FY 2018) weighted FTE enrollment distribution was 51.5% SIUC / 48.5% SIUE. While it is too early to determine what the Fall 2018

enrollment levels for the campuses will be, current projections indicate that total enrollment at SIUE could surpass total enrollment at SIUC this Fall.

Had the FY 2018 state appropriation funding distribution reflected the Fall 2017 enrollment distribution, the result would have been a redistribution of $17.7 million from the Carbondale campus to the Edwardsville campus. Based on the current FY 2018 level of state appropriation funding, had the state appropriation funding been distributed each year over the past 20 years based on that year's enrollment distribution, the cumulative amount would have exceeded $75 million more state appropriation in the Edwardsville campus's budget.

The additional state appropriation funding allocated to the Edwardsville campus ~~could be viewed as~~ is an investment by the SIU System ~~which~~ that would result in more Illinois students being educated, based on SIUE's current enrollment growth and recognition as the fastest growing public higher education institution in Illinois over the last 20 years. SIUE is structurally lean and has the lowest undergraduate instructional cost per credit hour of any public university in Illinois, so the additional funding would be efficiently utilized to provide educational opportunities to more students.

SIUE has both current and planned programs which are critical to the region's growth. The Edwardsville campus has tremendous room for growth on its traditional campus and has significantly increased its online course and program offerings in recent years. SIUE has also demonstrated the ability to shift quickly to address economic and academic forces and adjust to market needs. Additional state appropriation funding would provide SIUE with the financial resources needed to develop and grow its academic programs and to provide a quality education to more students and to positively impact the regional economy.

Based on the current financial challenges faced by the Carbondale campus and the campus reorganization plan, which is currently under development, it ~~may not~~ is not be possible for SIUC to accommodate a reallocation of the full appropriation amount in one year. Therefore, ~~the goal is to initiate~~ this matter would approve a phased-in transition of state appropriation funding over several years, beginning in FY 2019, with the distribution amount being re-calculated annually, ~~based on current~~ using prior fiscal year weighted FTE enrollment levels. ~~???~~

#e The Chancellor, SIUE has recommended this matter to the President. e

Constituency Involvement

The SIUE Faculty Senate approved a resolution on March 1, 2018 in support of an SIU System Budget Reallocation. In addition, the Chancellor has discussed this proposal with various campus constituencies, including... UPBC, CC, UCC, Dean's Cncl

#e

Considerations Against Adoption

A financial adjustment could temporarily add to the financial burden of the Carbondale campus. This impact could be mitigated in the long-term by implementing an annual review process which would re-evaluate the enrollment and state appropriation funding levels each year and make adjustments accordingly. Future enrollment growth at SIUC would be recognized in the model and would shift resources back to the Carbondale campus, based on the annual calculations.

#2

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

A process will be ~~implemented~~ which will reallocate the proportion of the state appropriation ~~budget funding~~ between the Carbondale and Edwardsville campuses based on student enrollment levels.

(1) A even four-year phase-in process of reallocating the state appropriation distribution will begin in FY 2019, when the FY 2019 State Budget is approved.

(2) The calculation of enrollment levels for the Carbondale and Edwardsville campuses, which is the basis for the appropriation distribution model, will be updated and evaluated annually.

(3) The President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

(1) The annual allocation of the approp. budget will be determined by using the weighted FTE enrollment of each campus' ~~for the~~ prior fiscal year.

Southern Illinois University
Board of Trustees
April 12, 2018

AUTHORIZATION TO REALLOCATE APPROPRIATION BUDGET, SIUC AND SIUE

Summary

This matter seeks approval to reallocate the distribution of the State appropriation funding beginning with the FY 2019 budget between the Carbondale and Edwardsville campuses.

Rationale for Adoption

Historically, the distribution of the General Revenue Fund State appropriation funding allocated to the SIU system by the State of Illinois has been at the level of approximately 65% to the Carbondale campus and 35% to the Edwardsville campus, when excluding the allocations to the School of Medicine and Central Administration.

Decades ago, that distribution of State appropriation approximated the student enrollment distribution of the Carbondale and Edwardsville campuses. However, in recent years, as enrollment has grown at the Edwardsville campus and decreased at the Carbondale campus, the enrollment distribution is approaching the 50% / 50% level. Undergraduate student enrollment at the Edwardsville campus currently exceeds the undergraduate student enrollment level at the Carbondale campus, and, based on current trends, it is likely that total student enrollment at the Edwardsville campus will surpass the total enrollment at the Carbondale campus in the near future.

This matter would approve a redistribution of the State appropriation funding levels between the Carbondale and Edwardsville campuses to more closely reflect the change in enrollment levels at the campuses.

Historical enrollment data was compiled for the Carbondale and Edwardsville campuses, comparing both student headcount and full-time equivalent (FTE) enrollment levels. In addition, a weighting factor was applied to recognize the differing missions of the two campuses (the weighting factors include 1.0x for undergraduate students, 1.2x for masters level students, and 1.4x for doctoral and professional students). Of the four types of enrollment data (unadjusted headcount and FTE, and weighted headcount and FTE), the results were similar, but the weighted FTE methodology was selected, since it was the most favorable to the Carbondale campus. This data is included in the attached appendix.

The Fall 2016 (FY 2017) weighted FTE enrollment distribution was 53.9% SIUC / 46.1% SIUE and the Fall 2017 (FY 2018) weighted FTE enrollment distribution was 51.5% SIUC / 48.5% SIUE. While it is too early to determine what the Fall 2018

enrollment levels for the campuses will be, current projections indicate that total enrollment at SIUE could surpass total enrollment at SIUC this Fall.

The additional State appropriation funding allocated to the Edwardsville campus is an investment by the SIU System that would result in more Illinois students being educated, based on SIUE's current enrollment growth and recognition as the fastest growing public higher education institution in Illinois over the last 20 years. SIUE is structurally lean and has the lowest undergraduate instructional cost per credit hour of any public university in Illinois, so the additional funding would be efficiently utilized to provide educational opportunities to more students.

SIUE has both current and planned programs which are critical to the region's growth. The Edwardsville campus has tremendous room for growth on its traditional campus and has significantly increased its online course and program offerings in recent years. SIUE has also demonstrated the ability to shift quickly to address economic and academic forces and adjust to market needs. Additional State appropriation funding would provide SIUE with the financial resources needed to develop and grow its academic programs and to provide a quality education to more students and to positively impact the regional economy.

Based on the current financial challenges faced by the Carbondale campus and the campus reorganization plan, which is currently under development, it is not possible for SIUC to accommodate a reallocation of the full appropriation amount in one year. Therefore, this matter would approve a phased-in transition of State appropriation funding over several years, beginning in FY 2019, with the distribution amount being re-calculated annually, using the prior fiscal year weighted FTE enrollment levels.

Constituency Involvement

The SIUE Faculty Senate approved a resolution on March 1, 2018 in support of an SIU System Budget Reallocation. In addition, the Chancellor has discussed this proposal with various campus constituencies, including...

Considerations Against Adoption

A financial adjustment could temporarily add to the financial burden of the Carbondale campus. This impact could be mitigated in the long-term by implementing an annual review process which would re-evaluate the enrollment and State appropriation funding levels each year and make adjustments accordingly. Future enrollment growth at SIUC would be recognized in the model and would shift resources back to the Carbondale campus, based on the annual calculations.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The annual allocation of the Appropriation Budget will be determined by using each campus' prior fiscal year's weighted FTE enrollment.

(2) An even-percentage four-year phase-in process of reallocating the State appropriation distribution will begin in FY 2019, when the FY 2019 State Budget is approved.

(3) The calculation of enrollment levels for the Carbondale and Edwardsville campuses, which is the basis for the appropriation distribution model, will be updated and evaluated annually.

(4) The President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

3/19/18 - 9:28AM

Southern Illinois University
Board of Trustees
April 12, 2018

AUTHORIZATION TO REALLOCATE APPROPRIATION BUDGET, SIUC AND SIUE

Summary

This matter seeks approval to reallocate the distribution of the State appropriation funding beginning with the FY 2019 budget between the Carbondale and Edwardsville campuses.

Rationale for Adoption

Historically, the distribution of the General Revenue Fund State appropriation funding allocated to the SIU system by the State of Illinois has been at the level of approximately 65% to the Carbondale campus and 35% to the Edwardsville campus, when excluding the allocations to the School of Medicine and Central Administration.

Decades ago, that distribution of State appropriation approximated the student enrollment distribution of the Carbondale and Edwardsville campuses. However, in recent years, as enrollment has grown at the Edwardsville campus and decreased at the Carbondale campus, the enrollment distribution is approaching the 50% / 50% level. Undergraduate student enrollment at the Edwardsville campus currently exceeds the undergraduate student enrollment level at the Carbondale campus, and, based on current trends, it is likely that total student enrollment at the Edwardsville campus will surpass the total enrollment at the Carbondale campus in the near future.

This matter would approve a redistribution of the State appropriation funding levels between the Carbondale and Edwardsville campuses to more closely reflect the change in enrollment levels at the campuses.

Historical enrollment data was compiled for the Carbondale and Edwardsville campuses, comparing both student headcount and full-time equivalent (FTE) enrollment levels. In addition, a weighting factor was applied to recognize the differing missions of the two campuses (the weighting factors include 1.0x for undergraduate students, 1.2x for masters level students, and 1.4x for doctoral and professional students). Of the four types of enrollment data (unadjusted headcount and FTE, and weighted headcount and FTE), the results were similar, but the weighted FTE methodology was selected, since it was the most favorable to the Carbondale campus. This data is included in the attached appendix.

The Fall 2016 (FY 2017) weighted FTE enrollment distribution was 53.9% SIUC / 46.1% SIUE and the Fall 2017 (FY 2018) weighted FTE enrollment distribution was 51.5% SIUC / 48.5% SIUE. While it is too early to determine what the Fall 2018

enrollment levels for the campuses will be, current projections indicate that total enrollment at SIUE could surpass total enrollment at SIUC this Fall.

The additional State appropriation funding allocated to the Edwardsville campus is an investment by the SIU System that would result in more Illinois students being educated, based on SIUE's current enrollment growth and recognition as the fastest growing public higher education institution in Illinois over the last 20 years. SIUE is structurally lean and has the lowest undergraduate instructional cost per credit hour of any public university in Illinois, so the additional funding would be efficiently utilized to provide educational opportunities to more students.

SIUE has both current and planned programs which are critical to the region's growth. The Edwardsville campus has tremendous room for growth on its traditional campus and has significantly increased its online course and program offerings in recent years. SIUE has also demonstrated the ability to shift quickly to address economic and academic forces and adjust to market needs. Additional State appropriation funding would provide SIUE with the financial resources needed to develop and grow its academic programs and to provide a quality education to more students and to positively impact the regional economy.

Based on the current financial challenges faced by the Carbondale campus and the campus reorganization plan, which is currently under development, it is not possible for SIUC to accommodate a reallocation of the full appropriation amount in one year. Therefore, this matter would approve a phased-in transition of State appropriation funding over several years, beginning in FY 2019, with the distribution amount being re-calculated annually, using the prior fiscal year weighted FTE enrollment levels.

Constituency Involvement

The SIUE Faculty Senate approved a resolution on March 1, 2018 in support of an SIU System Budget Reallocation. In addition, the Chancellor has discussed this proposal with various campus constituencies, including...

Considerations Against Adoption

A financial adjustment could temporarily add to the financial burden of the Carbondale campus. This impact could be mitigated in the long-term by implementing an annual review process which would re-evaluate the enrollment and State appropriation funding levels each year and make adjustments accordingly. Future enrollment growth at SIUC would be recognized in the model and would shift resources back to the Carbondale campus, based on the annual calculations.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The annual allocation of the Appropriation Budget will be determined by using each campus' prior fiscal year's weighted FTE enrollment.

(2) An even-percentage four-year phase-in process of reallocating the State appropriation distribution will begin in FY 2019, when the FY 2019 State Budget is approved.

(3) The calculation of enrollment levels for the Carbondale and Edwardsville campuses, which is the basis for the appropriation distribution model, will be updated and evaluated annually.

(4) The President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

3/21/18 - 6:38pm

Southern Illinois University
Board of Trustees
April 12, 2018

AUTHORIZATION TO REALLOCATE APPROPRIATION BUDGET, SIUC AND SIUE

Summary

This matter seeks approval to reallocate the distribution of the State appropriation funding beginning with the FY 2019 budget between the Carbondale and Edwardsville campuses.

Rationale for Adoption

Historically, the distribution of the General Revenue Fund State appropriation funding allocated to the SIU system by the State of Illinois has been at the level of approximately 65% to the Carbondale campus and 35% to the Edwardsville campus, when excluding the allocations to the School of Medicine and Central Administration.

Decades ago, that distribution of State appropriation approximated the student enrollment distribution of the Carbondale and Edwardsville campuses. However, in recent years, as enrollment has grown at the Edwardsville campus and decreased at the Carbondale campus, the enrollment distribution is approaching the 50% / 50% level. Undergraduate student enrollment at the Edwardsville campus currently exceeds the undergraduate student enrollment level at the Carbondale campus, and, based on current trends, it is likely that total student enrollment at the Edwardsville campus will surpass the total enrollment at the Carbondale campus in the near future.

This matter would approve a redistribution of the State appropriation funding levels between the Carbondale and Edwardsville campuses to more closely reflect the change in enrollment levels at the campuses.

Historical enrollment data was compiled for the Carbondale and Edwardsville campuses, comparing both student headcount and full-time equivalent (FTE) enrollment levels. In addition, a weighting factor was applied to recognize the differing missions of the two campuses (the weighting factors include 1.0x for undergraduate students, 1.2x for masters level students, and 1.4x for doctoral and professional students). Of the four types of enrollment data (unadjusted headcount and FTE, and weighted headcount and FTE), the results were similar, but the weighted FTE methodology was selected, because it best reflects the cost of the different missions and the current financial hardship being experienced by SIUC. This data is included in the attached appendix.

The Fall 2016 (FY 2017) weighted FTE enrollment distribution was 53.9% SIUC / 46.1% SIUE and the Fall 2017 (FY 2018) weighted FTE enrollment distribution was 51.5% SIUC / 48.5% SIUE. Using the Spring 2018 unadjusted headcount which is

the only data currently available, the enrollment distribution is 50.6% SIUC / 49.4% SIUE.

Had the FY 2018 state appropriation funding distribution reflected the Fall 2017 enrollment distribution, the result would have been a redistribution of $17.7 million from the Carbondale campus to the Edwardsville campus. The 65% / 35% funding level last reflected the enrollment situation in FY 2002. Since that time, had funding been distributed according to the weighted formula, it would have resulted in an additional $87 million in cumulative appropriation funding for SIUE.

The additional State appropriation funding allocated to the Edwardsville campus is an investment by the SIU System that would result in more Illinois students being educated, based on SIUE's current enrollment growth and recognition as the fastest growing public higher education institution in Illinois over the last 20 years. SIUE is structurally lean and has the lowest undergraduate instructional cost per credit hour of any public university in Illinois, so the additional funding would be efficiently utilized to provide educational opportunities to more students.

SIUE has both current and planned programs which are critical to the region's growth. The Edwardsville campus has tremendous room for growth on its traditional campus and has significantly increased its online course and program offerings in recent years. SIUE has also demonstrated the ability to shift quickly to address economic and academic forces and adjust to market needs. Additional State appropriation funding would provide SIUE with the financial resources needed to develop and grow its academic programs and to provide a quality education to more students and to positively impact the regional economy.

Based on the current financial challenges faced by the Carbondale campus and the campus reorganization plan, which is currently under development, it is not possible for SIUC to accommodate a reallocation of the full appropriation amount in one year. Therefore, this matter would approve a phased-in transition of State appropriation funding over several years, beginning in FY 2019, with the distribution amount being re-calculated annually, using the prior fiscal year weighted FTE enrollment levels.

Constituency Involvement

The SIUE Faculty Senate approved a resolution on March 1, 2018 in support of an SIU System Budget Reallocation. In addition, the Chancellor has discussed this proposal with various campus constituencies, including the Chancellor's Council, the Extended Chancellor's Council, the University Planning and Budget Council, and the Dean's Council.

Considerations Against Adoption

A financial adjustment could temporarily add to the financial burden of the Carbondale campus. This impact could be mitigated in the long-term by implementing an annual review process which would re-evaluate the enrollment and State appropriation funding levels each year and make adjustments accordingly. Future

enrollment growth at SIUC would be recognized in the model and would shift resources back to the Carbondale campus, based on the annual calculations.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The annual allocation of the Appropriation Budget will be determined by using each campus' prior fiscal year's weighted FTE enrollment.

(2) An even-percentage four-year phase-in process of reallocating the State appropriation distribution will begin in FY 2019, when the FY 2019 State Budget is approved.

(3) The calculation of enrollment levels for the Carbondale and Edwardsville campuses, which is the basis for the appropriation distribution model, will be updated and evaluated annually.

(4) The President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

RP Review
FRI 3/23/18
9AM

3/23/18 - 9:58AM

Southern Illinois University
Board of Trustees
April 12, 2018

AUTHORIZATION TO REALLOCATE APPROPRIATION BUDGET, SIUC AND SIUE

Summary

This matter seeks approval to reallocate the distribution of the State appropriation funding beginning with the FY 2019 budget between the Carbondale and Edwardsville campuses.

Rationale for Adoption

64 36 9c

Historically, the distribution of the General Revenue Fund State appropriation funding allocated to the SIU system by the State of Illinois has been at the level of approximately 65% to the Carbondale campus and ~~35%~~ to the Edwardsville campus, when excluding the allocations to the School of Medicine and Central Administration. (See table 1)

Decades ago, that distribution of State appropriation approximated the student enrollment distribution of the Carbondale and Edwardsville campuses. However, in recent years, as enrollment has grown at the Edwardsville campus and decreased at the Carbondale campus, the enrollment distribution is approaching the 50% / 50% level. Undergraduate student enrollment at the Edwardsville campus currently exceeds the undergraduate student enrollment level at the Carbondale campus, and, based on current trends, it is likely that total student enrollment at the Edwardsville campus will surpass the total enrollment at the Carbondale campus in the near future. (see Table 2)

This matter would approve a redistribution of the State appropriation funding levels between the Carbondale and Edwardsville campuses to more closely reflect the change in enrollment levels at the campuses.

Historical enrollment data was compiled for the Carbondale and Edwardsville campuses, comparing both student headcount and full-time equivalent (FTE) enrollment levels. In addition, a weighting factor was applied to recognize the differing missions of the two campuses (the weighting factors include 1.0x for undergraduate students, 1.2x for masters level students, and 1.4x for doctoral and professional students). Of the four types of enrollment data (unadjusted headcount and FTE, and weighted headcount and FTE), the results were similar, but the weighted FTE methodology was selected, because it best reflects the cost of the different missions and the current financial hardship being experienced by SIUC. ~~This data is included in the attached appendix.~~ See table 3

The Fall 2016 (FY 2017) weighted FTE enrollment distribution was 53.9% SIUC / 46.1% SIUE and the Fall 2017 (FY 2018) weighted FTE enrollment distribution was 51.5% SIUC / 48.5% SIUE. Using the Spring 2018 unadjusted headcount which is better accommodates is discussed in depth hereafter,

the only data currently available, the enrollment distribution is 50.6% SIUC / 49.4% SIUE.

Had the FY 2018 state appropriation funding distribution reflected the Fall 2017 enrollment distribution, the result would have been a redistribution of $17.7 million from the Carbondale campus to the Edwardsville campus. The 65% / 35% funding level last reflected the enrollment situation in FY 2002. Since that time, had funding been distributed according to the weighted formula, it would have resulted in an additional $95 million in cumulative appropriation funding for SIUE. (BW Note: Spreadsheet shows $90 million since FY 2000, which is two fewer years).

The additional State appropriation funding allocated to the Edwardsville campus is an investment by the SIU System that would result in more Illinois students being educated, based on SIUE's current enrollment growth and recognition as the fastest growing public higher education institution in Illinois over the last 20 years. SIUE is structurally lean and has the lowest undergraduate instructional cost per credit hour of any public university in Illinois, so the additional funding would be efficiently utilized to provide educational opportunities to more students.

SIUE has both current and planned programs which are critical to the region's growth. The Edwardsville campus has tremendous room for growth on its traditional campus and has significantly increased its online course and program offerings in recent years. SIUE has also demonstrated the ability to shift quickly to address economic and academic forces and adjust to market needs. Additional State appropriation funding would provide SIUE with the financial resources needed to develop and grow its academic programs and to provide a quality education to more students and to positively impact the regional economy.

Based on the current financial challenges faced by the Carbondale campus and the campus reorganization plan, which is currently under development, it is not possible for SIUC to accommodate a reallocation of the full appropriation amount in one year. Therefore, this matter would approve a phased-in transition of State appropriation funding over several years, beginning in FY 2019, with the distribution amount being re-calculated annually, using the prior fiscal year weighted FTE enrollment levels.

Constituency Involvement

The SIUE Faculty Senate approved a resolution on March 1, 2018 in support of an SIU System Budget Reallocation. In addition, the Chancellor has discussed this proposal with various campus constituencies, including the Chancellor's Council, the Extended Chancellor's Council, the University Planning and Budget Council, and the Dean's Council.

Considerations Against Adoption

A financial adjustment could temporarily add to the financial burden of the Carbondale campus. This impact could be mitigated in the long-term by implementing an annual review process which would re-evaluate the enrollment and State

appropriation funding levels each year and make adjustments accordingly. Future enrollment growth at SIUC would be recognized in the model and would shift resources back to the Carbondale campus, based on the annual calculations.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The annual allocation of the Appropriation Budget will be determined by using each campus' prior fiscal year's weighted FTE enrollment.

Line Deleted →

(2) A four-year phase-in process of reallocating the State appropriation distribution will begin with $5 million in FY 2019, when the FY 2019 State Budget is approved.

(3) The calculation of enrollment levels for the Carbondale and Edwardsville campuses, which is the basis for the appropriation distribution model, will be updated and evaluated annually, using the prior fiscal year weighted FTE enrollment levels.

(4) The President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

Summary

Reallocate Data based on

Head Count (Based on Table 6)

- In FY 2001, SIUC's head count was 65.0% and SIUE's head count was 35.0% of the total SIU head count enrollment (excluding the School of Medicine), which matched the 65.0% SIUC / 35.0% SIUE distribution of state appropriation.

Check Data

- In FY 2018, SIUC's head count was 50.7% and SIUE's head count was 49.3%. Had the FY 2018 state appropriation funding distribution reflected the Fall 2017 head count distribution, the result would have been a redistribution of $18.9 million from SIUC to SIUE.

- Since FY 2000, had funding been distributed according to the head count distribution, it would have resulted in an additional $147 million in cumulative appropriation funding for SIUE (or $146 million since FY 2001, referenced above).

148

Reallocate Data

Full-Time Equivalent (FTE)

- In FY 2002, SIUC's FTE was 64.5% and SIUE's head count was 35.5% of the total SIU FTE enrollment (excluding the School of Medicine).

- To recognize the differing missions of the two campuses, weighting factors of 1.0x for UG students, 1.2x for Masters students, and 1.4x for Doctoral and Professional students were applied to calculate an Adjusted FTE. SIUC's Adjusted FTE was 64.7% and SIUE's Adjusted FTE was 35.3% of the total SIU Adjusted FTE enrollment, which approximated the 64.2% SIUC / 35.8% SIUE distribution of state appropriation.

    - It should be noted that the impact of applying the weighting factors to recognize the campuses' differing missions was only 0.2%, moving SIUC from 64.5% to 64.7%.

- In FY 2018, SIUC's Adjusted FTE was 51.5% and SIUE's was 48.5%. Had the FY 2018 state appropriation funding distribution reflected the Fall 2017 Adjusted FTE distribution, the result would have been a redistribution of $17.7 million from SIUC to SIUE.

- Since FY 2000, had funding been distributed according to the Adjusted FTE weighted formula distribution, it would have resulted in an additional $90 million in cumulative appropriation funding for SIUE (or $95 million since FY 2002, referenced above).

FY 2018 Average Appropriation per Student FTE

- This year, SIUE has an average appropriation per student FTE of $4,562. The mean of the other Masters-level Illinois public universities (excluding SIUE) is $6,585, resulting in a difference of $2,023.
- When that difference of $2,023 is multiplied times SIUE's Fall 2017 FTE enrollment of 11,523, the result is that SIUE is underfunded by $23.3 million in state appropriation vs. the mean of the other Masters-level Illinois public universities.
- Add SIUC

Research Productivity / Return on Investment

- Based on FY 2017 historical data in the SIU FY 2019 RAMP submission to IBHE, SIUE's rate of return on organized research is 3.2 to 1; for SIUE's investment of $2.1 million in state operating funds for research, external funding of $6.7 million was obtained.
- SIUC's rate of return on organized research is less than 2 to 1, at ratio of 1.7 to 1; for SIUC's investment of $8.8 million in state operating funds for research, external funding of $15.1 million was obtained.

Distribution of Graduate Students

- Although it would be reasonable to assume that an R-2 (Higher Research Activity) university would have a larger population of ~~graduate~~ students than a Master's Comprehensive university, the distinction is not as evident as might be assumed.
  - Total Graduate Students - SIUE had 2,394 graduate students in Fall 2017 while SIUC had 3,197 graduate students (excluding the SIU School of Medicine, which has its own budget), a difference of 803.
  - Master's - SIUE had 1,631 students while SIUC had 1,998 students, a difference of 367 students.
  - Doctoral - SIUE had 225 students while SIUC had 881 students, a difference of 656 students.
  - Professional - SIUE had 538 students, which is 220 more than SIUC's 318 students.

Research / Mission

Research Productivity / Return on Investment

- Table 3 in the FY 2017 Historical RAMP section of the SIU FY 2019 RAMP submission to IBHE reports the level of expenditures for university functions, including Organized Research, breaking out expenditures into two categories:

  - State Appropriated and University Income Funds
  - Other Non-Appropriated Funds (which for Organized Research, would primarily be from Grants and grant-related Indirect Cost Recovery).

- SIUE's rate of return is 3.2 to 1; for SIUE's investment of $2.1 million in state operating funds for research, external funding of $6.7 million was obtained.

- SIUC's rate of return is less than 2 to 1, at a ratio of 1.7 to 1; for SIUC's investment of $8.8 million in state operating funds for research, external funding of $15.1 million was obtained.

Distribution of Students

- It would be reasonable to assume that an R-2 (Higher Research Activity) university would have a larger population of graduate students than a Master's Comprehensive university.

- The distinction is not as evident as might be assumed. SIUE had 2,394 graduate students in Fall 2017 while SIUC had 3,197 graduate students (excluding the SIU School of Medicine, which has its own budget), a difference of 803.

  - Master's - SIUE had 1,631 students while SIUC had 1,998 students, a difference of 367 students.

  - Doctoral - SIUE had 225 students while SIUC had 881 students, a difference of 656 students.

  - Professional - SIUE had 538 students, which is 220 more than SIUC's 318 students.

Southern Illinois University
Distribution of State Appropriation

Table 5 Table 1 Table 4

Fiscal Year	Student Enrollment Headcount SIUE	Headcount SIUC	FTE SIUE	FTE SIUC	Adjusted FTE SIUE	Adjusted FTE SIUC	GRF/EAF State Approp. (Excl. SOM & System) SIUE	SIUC	Total	SIUE Overpaid / (Underpaid) Headcount	Adj. FTE
FY 2000	11,877	22,596	9,274	18,855	9,594	19,605	$63,362.2	$117,313.2	$180,675.4	$1,114.0	$3,996.3
FY 2001	12,193	22,645	9,681	18,614	10,015	19,355	$67,061.5	$124,469.7	$191,531.2	$27.2	$1,751.3
FY 2002	12,442	21,928	9,914	18,038	10,252	18,769	$72,962.6	$130,594.0	$203,556.6	($725.2)	$1,055.7
FY 2003	12,708	22,069	10,251	17,897	10,597	18,621	$68,500.0	$122,618.0	$191,118.0	($1,337.2)	($814.8)
FY 2004	13,295	21,987	10,728	19,095	11,077	19,953	$62,857.8	$112,506.1	$175,363.9	($3,223.0)	$256.1
FY 2005	13,493	21,459	10,912	19,549	11,249	20,409	$62,607.8	$112,323.0	$174,930.8	($4,923.1)	$449.5
FY 2006	13,460	21,127	11,068	19,172	11,417	20,030	$62,857.8	$113,251.4	$176,109.2	($5,677.5)	($1,080.4)
FY 2007	13,449	20,714	11,163	18,584	11,533	19,455	$63,645.4	$114,734.7	$178,380.1	($6,577.8)	($2,743.5)
FY 2008	13,398	20,692	10,450	18,526	10,826	19,413	$64,789.1	$116,527.3	$181,316.4	($6,471.6)	($125.3)
FY 2009	13,602	20,381	11,379	18,389	11,803	19,290	$66,603.2	$119,790.0	$186,393.2	($8,002.3)	($4,151.5)
FY 2010	13,940	20,057	11,607	17,868	12,049	18,786	$67,066.5	$120,825.2	$187,891.7	($9,975.9)	($6,353.1)
FY 2011	14,133	19,743	11,843	17,711	12,293	18,669	$63,045.3	$113,580.6	$176,625.9	($10,642.7)	($7,083.0)
FY 2012	14,235	19,520	11,915	17,372	12,369	18,315	$62,318.3	$112,270.8	$174,589.1	($11,308.6)	($8,060.2)
FY 2013	14,055	18,548	11,796	16,271	12,242	17,178	$58,494.1	$104,521.0	$163,015.1	($11,780.9)	($9,339.1)
FY 2014	13,850	17,678	11,624	15,721	12,068	16,622	$58,441.7	$104,206.3	$162,648.0	($13,008.3)	($9,974.1)
FY 2015	13,972	17,703	11,766	15,717	12,209	16,596	$56,997.2	$101,517.1	$158,514.3	($12,924.2)	($10,188.2)
FY 2016	14,265	16,930	11,991	14,882	12,433	15,669	$16,417.9	$29,261.4	$45,679.3	($4,470.6)	($3,792.2)
FY 2017	14,142	15,627	11,879	13,710	12,322	14,416	$56,997.2	$101,517.1	$158,514.3	($18,306.3)	($16,051.2)
FY 2018	13,796	14,184	11,523	12,093	11,984	12,736	$51,565.0	$91,287.4	$142,852.4	($18,870.7)	($17,688.5)
Total										($147,084.7)	($89,936.0)

% of Total

Fiscal Year	Student Enrollment Headcount SIUE	Headcount SIUC	FTE SIUE	FTE SIUC	Adjusted FTE SIUE	Adjusted FTE SIUC	GRF/EAF State Approp. (Excl. SOM & System) SIUE	SIUC	Total
FY 2000	34.5%	65.5%	33.0%	67.0%	32.9%	67.1%	35.1%	64.9%	100.0%
FY 2001	35.0%	65.0%	34.2%	65.8%	34.1%	65.9%	35.0%	65.0%	100.0%
FY 2002	36.2%	63.8%	35.5%	64.5%	35.3%	64.7%	35.8%	64.2%	100.0%
FY 2003	36.5%	63.5%	36.4%	63.6%	36.3%	63.7%	35.8%	64.2%	100.0%
FY 2004	37.7%	62.3%	36.0%	64.0%	35.7%	64.3%	35.8%	64.2%	100.0%
FY 2005	38.6%	61.4%	35.8%	64.2%	35.5%	64.5%	35.8%	64.2%	100.0%
FY 2006	38.9%	61.1%	36.6%	63.4%	36.3%	63.7%	35.7%	64.3%	100.0%
FY 2007	39.4%	60.6%	37.5%	62.5%	37.2%	62.8%	35.7%	64.3%	100.0%
FY 2008	39.3%	60.7%	36.1%	63.9%	35.8%	64.2%	35.7%	64.3%	100.0%
FY 2009	40.0%	60.0%	38.2%	61.8%	38.0%	62.0%	35.7%	64.3%	100.0%
FY 2010	41.0%	59.0%	39.4%	60.6%	39.1%	60.9%	35.7%	64.3%	100.0%
FY 2011	41.7%	58.3%	40.1%	59.9%	39.7%	60.3%	35.7%	64.3%	100.0%
FY 2012	42.2%	57.8%	40.7%	59.3%	40.3%	59.7%	35.7%	64.3%	100.0%
FY 2013	43.1%	56.9%	42.0%	58.0%	41.6%	58.4%	35.9%	64.1%	100.0%
FY 2014	43.9%	56.1%	42.5%	57.5%	42.1%	57.9%	35.9%	64.1%	100.0%
FY 2015	44.1%	55.9%	42.8%	57.2%	42.4%	57.6%	36.0%	64.0%	100.0%
FY 2016	45.7%	54.3%	44.6%	55.4%	44.2%	55.8%	35.9%	64.1%	100.0%
FY 2017	47.5%	52.5%	46.4%	53.6%	46.1%	53.9%	36.0%	64.0%	100.0%
FY 2018	49.3%	50.7%	48.8%	51.2%	48.5%	51.5%	36.1%	63.9%	100.0%

Headcount Enrollment - SIUE / SIUC

Headcount - SIUE

Fall Term	FY	UG	Masters	Doctoral	Prof	Total	Adjusted with Multiplier 1.0 UG	1.2 Masters	1.4 Doctoral	1.4 Prof	Total	% of Total Regular	% of Total Adjusted
1999	2000	9,313	2,355	7	202	11,877	9,313	2,826	10	283	12,432	34.5%	34.4%
2000	2001	9,576	2,413	9	195	12,193	9,576	2,896	13	273	12,757	35.0%	34.9%
2001	2002	9,799	2,445	4	194	12,442	9,799	2,934	6	272	13,010	36.2%	36.0%
2002	2003	10,014	2,494	8	192	12,708	10,014	2,993	11	269	13,287	36.5%	36.3%
2003	2004	10,563	2,532	8	192	13,295	10,563	3,038	11	269	13,881	37.7%	37.4%
2004	2005	10,811	2,482	2	198	13,493	10,811	2,978	3	277	14,069	38.6%	38.3%
2005	2006	10,945	2,231	1	283	13,460	10,945	2,677	1	396	14,020	38.9%	38.6%
2006	2007	10,960	2,124	3	362	13,449	10,960	2,549	4	507	14,020	39.4%	39.0%
2007	2008	10,920	2,040	1	437	13,398	10,920	2,448	1	612	13,981	39.3%	39.0%
2008	2009	10,977	2,106	7	512	13,602	10,977	2,527	10	717	14,231	40.0%	39.8%
2009	2010	11,144	2,275	10	511	13,940	11,144	2,730	14	715	14,603	41.0%	40.7%
2010	2011	11,305	2,300	11	517	14,133	11,305	2,760	15	724	14,804	41.7%	41.4%
2011	2012	11,428	2,231	58	518	14,235	11,428	2,677	81	725	14,912	42.2%	41.8%
2012	2013	11,341	2,125	67	522	14,055	11,341	2,550	94	731	14,716	43.1%	42.7%
2013	2014	11,229	2,027	64	530	13,850	11,229	2,432	90	742	14,493	43.9%	43.4%
2014	2015	11,421	1,977	53	521	13,972	11,421	2,372	74	729	14,597	44.1%	43.6%
2015	2016	11,781	1,850	108	526	14,265	11,781	2,220	151	736	14,889	45.7%	45.3%
2016	2017	11,720	1,744	153	525	14,142	11,720	2,093	214	735	14,762	47.5%	47.1%
2017	2018	11,402	1,631	225	538	13,796	11,402	1,957	315	753	14,427	49.3%	48.9%

Headcount - SIUC (Excluding SOM)

Fall Term	FY	UG	Masters	Doctoral	Prof	Total	Adjusted with Multiplier 1.0 UG	1.2 Masters	1.4 Doctoral	1.4 Prof	Total	% of Total Regular	% of Total Adjusted
1999	2000	18,242	2,980	990	384	22,596	18,242	3,576	1,386	538	23,742	65.5%	65.6%
2000	2001	18,121	3,139	1,017	368	22,645	18,121	3,767	1,424	515	23,827	65.0%	65.1%
2001	2002	17,463	3,092	1,023	350	21,928	17,463	3,710	1,432	490	23,096	63.8%	64.0%
2002	2003	17,369	3,295	1,042	363	22,069	17,369	3,954	1,459	508	23,290	63.5%	63.7%
2003	2004	17,392	3,166	1,043	386	21,987	17,392	3,799	1,460	540	23,192	62.3%	62.6%
2004	2005	17,057	2,912	1,100	390	21,459	17,057	3,494	1,540	546	22,637	61.4%	61.7%
2005	2006	16,697	2,961	1,088	381	21,127	16,697	3,553	1,523	533	22,307	61.1%	61.4%
2006	2007	16,294	2,972	1,088	360	20,714	16,294	3,566	1,523	504	21,888	60.6%	61.0%
2007	2008	16,193	3,030	1,110	359	20,692	16,193	3,636	1,554	503	21,886	60.7%	61.0%
2008	2009	15,980	2,943	1,091	367	20,381	15,980	3,532	1,527	514	21,553	60.0%	60.2%
2009	2010	15,551	2,958	1,155	393	20,057	15,551	3,550	1,617	550	21,268	59.0%	59.3%
2010	2011	15,141	2,970	1,247	385	19,743	15,141	3,564	1,746	539	20,990	58.3%	58.6%
2011	2012	15,000	2,891	1,243	386	19,520	15,000	3,469	1,740	540	20,750	57.8%	58.2%
2012	2013	14,130	2,830	1,237	351	18,548	14,130	3,396	1,732	491	19,749	56.9%	57.3%
2013	2014	13,306	2,778	1,245	349	17,678	13,306	3,334	1,743	489	18,871	56.1%	56.6%
2014	2015	13,461	2,712	1,171	359	17,703	13,461	3,254	1,639	503	18,857	55.9%	56.4%
2015	2016	13,031	2,448	1,089	362	16,930	13,031	2,938	1,525	507	18,000	54.3%	54.7%
2016	2017	12,182	2,123	983	339	15,627	12,182	2,548	1,376	475	16,580	52.5%	52.9%
2017	2018	10,987	1,998	881	318	14,184	10,987	2,398	1,233	445	15,063	50.7%	51.1%

Comparison - SIUC / SIUE

Fall Term	FY	UG	Masters	Doctoral	Prof	Total	Adjusted with Multiplier UG	Masters	Doctoral	Prof	Total
1999	2000	8,929	625	983	182	10,719	8,929	750	1,376	255	11,310
2000	2001	8,545	726	1,008	173	10,452	8,545	871	1,411	242	11,070
2001	2002	7,664	647	1,019	156	9,486	7,664	776	1,427	218	10,085
2002	2003	7,355	801	1,034	171	9,361	7,355	961	1,448	239	10,003
2003	2004	6,829	634	1,035	194	8,692	6,829	761	1,449	272	9,310
2004	2005	6,246	430	1,098	192	7,966	6,246	516	1,537	269	8,568
2005	2006	5,752	730	1,087	98	7,667	5,752	876	1,522	137	8,287
2006	2007	5,334	848	1,085	(2)	7,265	5,334	1,018	1,519	(3)	7,868
2007	2008	5,273	990	1,109	(78)	7,294	5,273	1,188	1,553	(109)	7,904
2008	2009	5,003	837	1,084	(145)	6,779	5,003	1,004	1,518	(203)	7,322
2009	2010	4,407	683	1,145	(118)	6,117	4,407	820	1,603	(165)	6,664
2010	2011	3,836	670	1,236	(132)	5,610	3,836	804	1,730	(185)	6,186
2011	2012	3,572	660	1,185	(132)	5,285	3,572	792	1,659	(185)	5,838
2012	2013	2,789	705	1,170	(171)	4,493	2,789	846	1,638	(239)	5,034
2013	2014	2,077	751	1,181	(181)	3,828	2,077	901	1,653	(253)	4,378
2014	2015	2,040	735	1,118	(162)	3,731	2,040	882	1,565	(227)	4,260
2015	2016	1,250	598	981	(164)	2,665	1,250	718	1,373	(230)	3,111
2016	2017	462	379	830	(186)	1,485	462	455	1,162	(260)	1,818
2017	2018	(415)	367	656	(220)	388	(415)	440	918	(308)	636

Data Source: RAMP Historical - Table 7. Fall 2017 (FY2018) data from IBHE 12/12/17 Enrollment Report.

Full-Time Equivalent (FTE) Enrollment - SIUE / SIUC

Table 3

FTE - SIUE

							Adjusted with Multiplier					% of Total	
							1.0	1.2	1.4	1.4			
Fall Term	FY	UG	Masters	Doctoral	Prof	Total	UG	Masters	Doctoral	Prof	Total	Regular	Adjusted
1999	2000	7,879	1,190	3	202	9,274	7,879	1,428	4	283	9,594	33.0%	32.9%
2000	2001	8,209	1,275	2	195	9,681	8,209	1,530	3	273	10,015	34.2%	34.1%
2001	2002	8,422	1,296	2	194	9,914	8,422	1,555	3	272	10,252	35.5%	35.3%
2002	2003	8,717	1,339	3	192	10,251	8,717	1,607	4	269	10,597	36.4%	36.3%
2003	2004	9,178	1,355	3	192	10,728	9,178	1,626	4	269	11,077	36.0%	35.7%
2004	2005	9,426	1,287	1	198	10,912	9,426	1,544	1	277	11,249	35.8%	35.5%
2005	2006	9,606	1,179	0	283	11,068	9,606	1,415	0	396	11,417	36.6%	36.3%
2006	2007	9,676	1,124	1	362	11,163	9,676	1,349	1	507	11,533	37.5%	37.2%
2007	2008	9,005	1,007	1	437	10,450	9,005	1,208	1	612	10,826	36.1%	35.8%
2008	2009	9,777	1,087	3	512	11,379	9,777	1,304	5	717	11,803	38.2%	38.0%
2009	2010	9,914	1,179	4	511	11,607	9,914	1,414	6	715	12,049	39.4%	39.1%
2010	2011	10,115	1,206	6	517	11,843	10,115	1,447	8	724	12,293	40.1%	39.7%
2011	2012	10,189	1,180	28	518	11,915	10,189	1,416	39	725	12,369	40.7%	40.3%
2012	2013	10,116	1,131	28	522	11,796	10,116	1,357	39	731	12,242	42.0%	41.6%
2013	2014	9,954	1,118	22	530	11,624	9,954	1,342	30	742	12,068	42.5%	42.1%
2014	2015	10,094	1,126	24	521	11,766	10,094	1,352	33	729	12,209	42.8%	42.4%
2015	2016	10,368	1,031	66	526	11,991	10,368	1,237	92	736	12,433	44.6%	44.2%
2016	2017	10,291	963	100	525	11,879	10,291	1,155	140	735	12,322	46.4%	46.1%
2017	2018	9,912	919	154	538	11,523	9,912	1,103	216	753	11,984	48.8%	48.5%

FTE - SIUC (Excluding SOM)

							Adjusted with Multiplier					% of Total	
							1.0	1.2	1.4	1.4			
Fall Term	FY	UG	Masters	Doctoral	Prof	Total	UG	Masters	Doctoral	Prof	Total	Regular	Adjusted
1999	2000	16,108	1,746	514	487	18,855	16,108	2,095	720	682	19,605	67.0%	67.1%
2000	2001	15,884	1,755	515	460	18,614	15,884	2,106	721	644	19,355	65.8%	65.9%
2001	2002	15,341	1,739	515	443	18,038	15,341	2,087	721	620	18,769	64.5%	64.7%
2002	2003	15,161	1,851	517	368	17,897	15,161	2,221	724	515	18,621	63.6%	63.7%
2003	2004	15,862	2,178	664	391	19,095	15,862	2,614	930	547	19,953	64.0%	64.3%
2004	2005	16,332	2,135	679	403	19,549	16,332	2,562	951	564	20,409	64.2%	64.5%
2005	2006	15,940	2,176	673	383	19,172	15,940	2,611	942	536	20,030	63.4%	63.7%
2006	2007	15,321	2,171	725	367	18,584	15,321	2,605	1,015	514	19,455	62.5%	62.8%
2007	2008	15,175	2,269	713	369	18,526	15,175	2,723	998	516	19,413	63.9%	64.2%
2008	2009	14,993	2,286	727	383	18,389	14,993	2,744	1,018	536	19,290	61.8%	62.0%
2009	2010	14,439	2,269	767	393	17,868	14,439	2,723	1,074	551	18,786	60.6%	60.9%
2010	2011	14,158	2,319	829	405	17,711	14,158	2,783	1,161	567	18,669	59.9%	60.3%
2011	2012	13,870	2,286	830	386	17,372	13,870	2,743	1,162	540	18,315	59.3%	59.7%
2012	2013	12,903	2,203	806	359	16,271	12,903	2,644	1,129	503	17,178	58.0%	58.4%
2013	2014	12,343	2,256	767	356	15,721	12,343	2,707	1,074	498	16,622	57.5%	57.9%
2014	2015	12,411	2,217	715	374	15,717	12,411	2,660	1,001	523	16,596	57.2%	57.6%
2015	2016	11,975	1,881	656	370	14,882	11,975	2,257	919	518	15,669	55.4%	55.8%
2016	2017	11,110	1,672	588	340	13,710	11,110	2,007	823	477	14,416	53.6%	53.9%
2017	2018	9,763	1,445	487	398	12,093	9,763	1,734	682	557	12,736	51.2%	51.5%

Comparison - SIUC / SIUE

							Adjusted with Multiplier				
Fall Term	FY	UG	Masters	Doctoral	Prof	Total	UG	Masters	Doctoral	Prof	Total
1999	2000	8,229	556	511	285	9,581	8,229	667	715	399	10,011
2000	2001	7,675	480	513	265	8,933	7,675	576	718	371	9,340
2001	2002	6,919	443	513	249	8,124	6,919	532	718	349	8,517
2002	2003	6,444	512	514	176	7,646	6,444	614	720	246	8,024
2003	2004	6,684	823	661	199	8,367	6,684	988	925	279	8,876
2004	2005	6,906	848	678	205	8,637	6,906	1,018	949	287	9,160
2005	2006	6,334	997	673	100	8,104	6,334	1,196	942	140	8,613
2006	2007	5,645	1,047	724	5	7,421	5,645	1,256	1,014	7	7,922
2007	2008	6,170	1,263	712	(68)	8,077	6,170	1,515	997	(95)	8,587
2008	2009	5,216	1,200	724	(129)	7,010	5,216	1,439	1,013	(181)	7,487
2009	2010	4,525	1,091	763	(118)	6,261	4,525	1,309	1,068	(165)	6,737
2010	2011	4,043	1,113	824	(112)	5,868	4,043	1,336	1,153	(157)	6,376
2011	2012	3,681	1,106	802	(132)	5,457	3,681	1,327	1,123	(185)	5,946
2012	2013	2,787	1,073	779	(163)	4,475	2,787	1,287	1,090	(228)	4,936
2013	2014	2,389	1,138	746	(175)	4,098	2,389	1,365	1,044	(244)	4,554
2014	2015	2,317	1,091	691	(147)	3,952	2,317	1,309	968	(206)	4,387
2015	2016	1,607	850	591	(156)	2,892	1,607	1,020	827	(218)	3,236
2016	2017	818	710	488	(185)	1,831	818	852	683	(258)	2,095
2017	2018	(149)	526	333	(140)	570	(149)	631	466	(196)	752

Data Source: RAMP Historical - Table 7. Fall 2017 (FY2018) data from IBHE 12/12/17 Enrollment Report.

Table 5

TABLE 7

DISCIPLINE COST STUDY TRENDS

Instructional Cost Per Credit Hour

System/Institution	FY2014	FY2015	FY2016	FY2014-2016 Change	FY2014-2016 Percent Change	FY2015-2016 Change	FY2015-2016 Percent Change
Chicago State University	$ 512.49	$ 525.68	$ 507.28	$ (5.21)	(1.0) %	$ (18.40)	(3.5) %
Eastern Illinois University	411.01	414.95	376.59	(34.42)	(8.4)	(38.36)	(9.2)
Governors State University	442.73	422.45	388.67	(54.06)	(12.2)	(33.78)	(8.0)
Illinois State University	365.07	371.62	359.83	(5.24)	(1.4)	(11.79)	(3.2)
Northeastern Illinois University	406.33	415.05	402.42	(3.91)	(1.0)	(12.63)	(3.0)
Northern Illinois University	386.72	396.99	380.92	(5.80)	(1.5)	(16.07)	(4.0)
Western Illinois University	352.08	360.90	358.75	6.67	1.9	(2.15)	(0.6)
Southern Illinois University	350.48	350.01	334.16	(16.32)	(4.7)	(15.85)	(4.5)
Carbondale	379.41	386.74	379.64	0.23	0.1	(7.10)	(1.8)
Edwardsville	314.73	305.45	283.14	(31.59)	(10.0)	(22.31)	(7.3)
University of Illinois	485.00	482.43	441.46	(43.54)	(9.0)	(40.97)	(8.5)
Chicago	456.68	463.55	444.95	(11.73)	(2.6)	(18.60)	(4.0)
Springfield	444.21	412.64	391.23	(52.98)	(11.9)	(21.41)	(5.2)
Urbana/Champaign	502.67	498.04	443.95	(58.72)	(11.7)	(54.09)	(10.9)
Total	$ 425.54	$ 427.08	$ 400.72	$ (24.81)	(5.8) %	$ (26.35)	(6.2) %

Table 6

Illinois Public Universities
FY18 Appropriation per Student FTE

Doctoral	Fall 2017 Student FTE UG	Grad/Prof	Total	GRF/EAF Only FY 2018 State Approp.	Approp. Per Student FTE	% of Total State Approp. $	Student FTE as % of Total
- Illinois State University	16,826	1,482	18,308	$65,004,000	$3,551	6.9%	11.0%
- Northern Illinois University	12,136	2,846	14,982	$81,983,500	$5,472	8.7%	9.0%
- SIU Carbondale	**9,763**	**2,330**	**12,093**	**$91,349,000**	**$7,554**	**9.6%**	**7.3%**
- SIU School of Medicine	0	370	370	$33,620,400	$90,866	3.5%	0.2%
- Univ. of Illinois Chicago	18,949	11,469	30,418	$218,246,000	$7,175	23.0%	18.3%
- Univ. of Illinois Urbana/Champaign	34,573	15,061	49,634	$215,622,900	$4,344	22.8%	29.9%
Total / Average	**92,247**	**33,558**	**125,805**	**$705,825,800**	**$5,610**	**74.5%**	**75.7%**
Average Excl. SIUC & SOM					**$5,125**		
Masters							
- Chicago State University	1,535	894	2,429	$32,697,400	$13,461	3.4%	1.5%
- Eastern Illinois University	4,442	897	5,339	$38,678,100	$7,244	4.1%	3.2%
- Governors State University	2,387	1,167	3,554	$21,656,000	$6,093	2.3%	2.1%
- Northeastern Illinois University	4,902	875	5,777	$33,209,000	$5,748	3.5%	3.5%
- SIU Edwardsville	**9,912**	**1,611**	**11,523**	**$52,565,000**	**$4,562**	**5.5%**	**6.9%**
- Univ. of Illinois Springfield	2,282	1,244	3,526	$16,825,000	$4,772	1.8%	2.1%
- Western Illinois University	6,981	1,153	8,134	$46,300,700	$5,692	4.9%	4.9%
Total / Average	**32,441**	**7,841**	**40,282**	**$241,931,200**	**$6,006**	**25.5%**	**24.3%**
Average Excl. SIUE					**$6,585**		
Total / Average	**124,688**	**41,399**	**166,087**	**$947,757,000**	**$5,706**	**100.0%**	**100.0%**

SIU System Office	$3,379,400
U of I System Office & System Wide Programs	$132,312,000
IBHE Total for FY18 GRF/EAF Approp.	**$1,083,448,400**

Note: FY 2018 state appropriation numbers above for the IPU's exclude special appropriations from Other State Funds (e.g. Pharmacy, License Plates, Fire Prevention, etc.)

Adjusted recommendations based on selected analyses

		Comparison		GAP
1.	Headcount	50.4	49.6	$19M
2.	FTE;	51	49	18.5M
3.	Adjusted FTE;	5		17.7M
V.	State Appropriation by cost			$23 - 28M
		(SDue)		(SDuc)

Program	$5M	2018-19
	$5M	19 - 20*
	$5M	20 - 21*
	$?M	21 - 22*

* Adjusted based on Enrollments

3/23/18 - 5:39PM RP 3/23/18 3pm 3:30pm

Southern Illinois University
Board of Trustees
April 12, 2018

AUTHORIZATION TO REALLOCATE APPROPRIATION BUDGET, SIUC AND SIUE

Summary

This matter seeks approval to reallocate the distribution of the State appropriation funding beginning with the FY 2019 budget between the Carbondale and Edwardsville campuses.

Rationale for Adoption

Historically, the distribution of the General Revenue Fund State appropriation funding allocated to the SIU system by the State of Illinois has been at the level of approximately 64% to the Carbondale campus and 36% to the Edwardsville campus (see Table 1), when excluding the allocations to the School of Medicine and Central Administration.

Decades ago, that distribution of State appropriation approximated the student enrollment distribution of the Carbondale and Edwardsville campuses. However, in recent years, as enrollment has grown at the Edwardsville campus and decreased at the Carbondale campus, the enrollment distribution is approaching the 50% / 50% level (see Table 2). Undergraduate student enrollment at the Edwardsville campus currently exceeds the undergraduate student enrollment level at the Carbondale campus, and, based on current trends, it is likely that total student enrollment at the Edwardsville campus will surpass the total enrollment at the Carbondale campus in the near future.

This matter would approve a redistribution of the State appropriation funding levels between the Carbondale and Edwardsville campuses to more closely reflect the change in enrollment levels at the campuses.

Historical enrollment data was compiled for the Carbondale and Edwardsville campuses, comparing both student headcount and full-time equivalent (FTE) enrollment levels. In addition, a weighting factor was applied to recognize the differing missions of the two campuses [the weighting factors include a 1.0 multiplier for undergraduate students, 1.2 multiplier for masters level students, and a 1.4 multiplier for doctoral and professional students (see Table 3)]. In considering the four types of enrollment data (unadjusted headcount and FTE, and weighted headcount and FTE), the results are similar. However, the weighted FTE methodology is discussed in depth hereafter, because it best reflects the cost of the different missions and better accommodates the current financial hardship being experienced by SIUC.

The Fall 2016 (FY 2017) weighted FTE enrollment distribution was 53.9% SIUC / 46.1% SIUE and the Fall 2017 (FY 2018) weighted FTE enrollment distribution was 51.5% SIUC / 48.5% SIUE. Using the Spring 2018 unadjusted headcount which is

the only data currently available, the enrollment distribution is 50.6% SIUC / 49.4% SIUE.

Had the FY 2018 state appropriation funding distribution reflected the Fall 2017 enrollment distribution, the result would have been a redistribution of $17.7 million from the Carbondale campus to the Edwardsville campus (see Table 4). The 64% / 36% funding level last reflected the enrollment situation in FY 2002. Since that time, had funding been distributed according to the weighted formula, which favors Carbondale, it would have resulted in an additional $95 million in cumulative appropriation funding for SIUE, or $90 million since FY 2000.

($89,936,000 in table 4)

more than a direct head count or FTE comparison

The additional State appropriation funding allocated to the Edwardsville campus, when invested in current and planned programs, would be an investment by the SIU System that ~~would result in more Illinois students being educated, based on SIUE's current enrollment growth and recognition as~~ the fastest growing public higher education institution in Illinois ~~over the last 20 years~~. SIUE is structurally lean and has the lowest undergraduate instructional cost per credit hour of any public university in Illinois (see Table 5), so the additional funding would be efficiently utilized to provide educational opportunities to more students.

would result in an even more accelerated growth pattern than witnessed in the past 29 years when SIUE was already recognized as

SIUE has both current and planned programs which are critical to the region's growth, including the metro east area, the second densest population in Illinois. The Edwardsville campus has tremendous room for growth on its traditional campus and has significantly increased its online course and program offerings in recent years. SIUE has also demonstrated the ability to shift quickly to address economic and academic forces and adjust to market needs. Additional State appropriation funding would provide SIUE with the financial resources needed to develop and grow its academic programs and to provide a quality education to more students and to positively impact the regional economy.

Based on the current financial challenges faced by the Carbondale campus and the campus reorganization plan, which is currently under development, it does not seem prudent for SIUC to accommodate a reallocation of the full appropriation amount in one year. Therefore, this matter would approve a phased-in transition of State appropriation funding over a few years, beginning in FY 2019, with the distribution amount being re-calculated annually, using the prior fiscal year weighted FTE enrollment levels.

Constituency Involvement

The SIUE Faculty Senate approved a resolution on March 1, 2018 in support of an SIU System Budget Reallocation. In addition, the Chancellor has discussed this proposal with various campus constituencies, including the Chancellor's Council, the Extended Chancellor's Council, the University Planning and Budget Council, and the Dean's Council.

Considerations Against Adoption

A financial adjustment could temporarily add to the financial burden of the Carbondale campus. This impact could be mitigated in the long-term by implementing an annual review process which would re-evaluate the enrollment and State appropriation funding levels each year and make adjustments accordingly. Future enrollment growth at SIUC would be recognized in the model and could ~~shift~~ direct resources to the Carbondale campus, based on the annual calculations.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The annual allocation of the Appropriation Budget will be determined by using each campus' prior fiscal year's weighted FTE enrollment.

(2) A four-year phase-in process of reallocating the State appropriation distribution will begin with $5 million in FY 2019, when the FY 2019 State Budget is approved.

(3) The calculation of enrollment levels for the Carbondale and Edwardsville campuses, which is the basis for the appropriation distribution model, will be updated and evaluated annually, using the prior fiscal year weighted FTE enrollment levels.

(4) The President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

Summary

Reallocation Data Based on Head Count (Table 2)

- In FY 2002, SIUC's head count was 63.8% and SIUE's head count was 36.2% of the total SIU head count enrollment (excluding the School of Medicine), which approximated the 64.2% SIUC / 35.8% SIUE distribution of state appropriation.

- In FY 2018, SIUC's head count was 50.7% and SIUE's head count was 49.3%. Had the FY 2018 state appropriation funding distribution reflected the Fall 2017 head count distribution, the result would have been a redistribution of $18.9 million from SIUC to SIUE.

- Since FY 2000, had funding been distributed according to the head count distribution, it would have resulted in an additional $147 million in cumulative appropriation funding for SIUE (or $148 million since FY 2002, referenced above).

Reallocation Data Based on Full-Time Equivalents (FTE) (Table 3)

- In FY 2002, SIUC's FTE was 64.5% and SIUE's head count was 35.5% of the total SIU FTE enrollment (excluding the School of Medicine).

- To recognize the differing missions of the two campuses, weighting factors of 1.0 for UG students, 1.2 for Masters students, and 1.4 for Doctoral and Professional students were applied to calculate an Adjusted FTE. SIUC's Adjusted FTE was 64.7% and SIUE's Adjusted FTE was 35.3% of the total SIU Adjusted FTE enrollment, which approximated the 64.2% SIUC / 35.8% SIUE distribution of state appropriation.

    - It should be noted that the impact of applying the weighting factors to recognize the campuses' differing missions was only 0.2%, moving SIUC from 64.5% to 64.7%.

- In FY 2018, SIUC's Adjusted FTE was 51.5% and SIUE's was 48.5%. Had the FY 2018 state appropriation funding distribution reflected the Fall 2017 Adjusted FTE distribution, the result would have been a redistribution of $17.7 million from SIUC to SIUE.

- Since FY 2000, had funding been distributed according to the Adjusted FTE weighted formula distribution, it would have resulted in an additional $90 million in

cumulative appropriation funding for SIUE (or $95 million since FY 2002, referenced above).

Reallocation Data Based on FY 2018 Average Appropriation per Student FTE (Table 6)

- This year, SIUE has an average appropriation per student FTE of $4,562. The mean of the other Masters-level Illinois public universities (excluding SIUE) is $6,585, resulting in a difference of $2,023.

- When that difference of $2,023 is multiplied times SIUE's Fall 2017 FTE enrollment of 11,523, the result is that SIUE is underfunded by $23.3 million in state appropriation vs. the mean of the other Masters-level Illinois public universities.

- This year, SIUC has an average appropriation per student FTE of $7,554. The mean of the other Doctoral-level Illinois public universities (excluding SIUC and the SIU School of Medicine) is $5,125, resulting in a difference of $2,429.

- When that difference of $2,429 is multiplied times SIUC's Fall 2017 FTE enrollment of 12,093, the result is that SIUC is overfunded by $29.4 million in state appropriation vs. the mean of the other Doctoral-level Illinois public universities.

Research Productivity / Return on Investment

- Based on FY 2017 historical data in the SIU FY 2019 RAMP submission to IBHE, SIUE's rate of return on organized research is 3.2 to 1; for SIUE's investment of $2.1 million in state operating funds for research, external funding of $6.7 million was obtained.

- SIUC's rate of return on organized research is less than 2 to 1, a ratio of 1.7 to 1; for SIUC's investment of $8.8 million in state operating funds for research, external funding of $15.1 million was obtained.

Distribution of Graduate Students

- Although it would be reasonable to assume that an R-2 (Higher Research Activity) university would have a larger population of students overall and particularly at the graduate level than a Master's Comprehensive university, the distinction is not as evident as might be assumed.

- Undergraduate - SIUE had 11,402 students, which is 415 more than SIUC's 10,987 students.

- Master's - SIUE had 1,631 students while SIUC had 1,998 students, a difference of 367 students.

- Doctoral - SIUE had 225 students while SIUC had 881 students, a difference of 656 students.

- Professional - SIUE had 538 students, which is 220 more than SIUC's 318 students.

- Total Graduate Students - SIUE had 2,394 graduate students in Fall 2017 while SIUC had 3,197 graduate students (excluding the SIU School of Medicine, which has its own budget), a difference of 803.

- In short, SIUE has 104% of the undergraduate student population, 75% of the graduate student population, and ~~97% of the total student population of SIUC~~.

Table 1

Distribution of State Appropriation

Fiscal Year	GRF/EAF State Approp. (Excl. SOM & System)		
	SIUE	SIUC	Total
FY 2000	$63,362.2	$117,313.2	$180,675.4
FY 2001	$67,061.5	$124,469.7	$191,531.2
FY 2002	$72,962.6	$130,594.0	$203,556.6
FY 2003	$68,500.0	$122,618.0	$191,118.0
FY 2004	$62,857.8	$112,506.1	$175,363.9
FY 2005	$62,607.8	$112,323.0	$174,930.8
FY 2006	$62,857.8	$113,251.4	$176,109.2
FY 2007	$63,645.4	$114,734.7	$178,380.1
FY 2008	$64,789.1	$116,527.3	$181,316.4
FY 2009	$66,603.2	$119,790.0	$186,393.2
FY 2010	$67,066.5	$120,825.2	$187,891.7
FY 2011	$63,045.3	$113,580.6	$176,625.9
FY 2012	$62,318.3	$112,270.8	$174,589.1
FY 2013	$58,494.1	$104,521.0	$163,015.1
FY 2014	$58,441.7	$104,206.3	$162,648.0
FY 2015	$56,997.2	$101,517.1	$158,514.3
FY 2016	$16,417.9	$29,261.4	$45,679.3
FY 2017	$56,997.2	$101,517.1	$158,514.3
FY 2018	$51,565.0	$91,287.4	$142,852.4

% of Total

Fiscal Year	GRF/EAF State Approp. (Excl. SOM & System)		
	SIUE	SIUC	Total
FY 2000	35.1%	64.9%	100.0%
FY 2001	35.0%	65.0%	100.0%
FY 2002	35.8%	64.2%	100.0%
FY 2003	35.8%	64.2%	100.0%
FY 2004	35.8%	64.2%	100.0%
FY 2005	35.8%	64.2%	100.0%
FY 2006	35.7%	64.3%	100.0%
FY 2007	35.7%	64.3%	100.0%
FY 2008	35.7%	64.3%	100.0%
FY 2009	35.7%	64.3%	100.0%
FY 2010	35.7%	64.3%	100.0%
FY 2011	35.7%	64.3%	100.0%
FY 2012	35.7%	64.3%	100.0%
FY 2013	35.9%	64.1%	100.0%
FY 2014	35.9%	64.1%	100.0%
FY 2015	36.0%	64.0%	100.0%
FY 2016	35.9%	64.1%	100.0%
FY 2017	36.0%	64.0%	100.0%
FY 2018	36.1%	63.9%	100.0%

Table 2

Headcount Enrollment - SIUE / SIUC

Headcount - SIUE

Fall Term	FY	UG	Masters	Doctoral	Prof	Total	% of Total
1999	2000	9,313	2,355	7	202	11,877	34.5%
2000	2001	9,576	2,413	9	195	12,193	35.0%
2001	2002	9,799	2,445	4	194	12,442	36.2%
2002	2003	10,014	2,494	8	192	12,708	36.5%
2003	2004	10,563	2,532	8	192	13,295	37.7%
2004	2005	10,811	2,482	2	198	13,493	38.6%
2005	2006	10,945	2,231	1	283	13,460	38.9%
2006	2007	10,960	2,124	3	362	13,449	39.4%
2007	2008	10,920	2,040	1	437	13,398	39.3%
2008	2009	10,977	2,106	7	512	13,602	40.0%
2009	2010	11,144	2,275	10	511	13,940	41.0%
2010	2011	11,305	2,300	11	517	14,133	41.7%
2011	2012	11,428	2,231	58	518	14,235	42.2%
2012	2013	11,341	2,125	67	522	14,055	43.1%
2013	2014	11,229	2,027	64	530	13,850	43.9%
2014	2015	11,421	1,977	53	521	13,972	44.1%
2015	2016	11,781	1,850	108	526	14,265	45.7%
2016	2017	11,720	1,744	153	525	14,142	47.5%
2017	2018	11,402	1,631	225	538	13,796	49.3%

Headcount - SIUC (Excluding SOM)

Fall Term	FY	UG	Masters	Doctoral	Prof	Total	% of Total
1999	2000	18,242	2,980	990	384	22,596	65.5%
2000	2001	18,121	3,139	1,017	368	22,645	65.0%
2001	2002	17,463	3,092	1,023	350	21,928	63.8%
2002	2003	17,369	3,295	1,042	363	22,069	63.5%
2003	2004	17,392	3,166	1,043	386	21,987	62.3%
2004	2005	17,057	2,912	1,100	390	21,459	61.4%
2005	2006	16,697	2,961	1,088	381	21,127	61.1%
2006	2007	16,294	2,972	1,088	360	20,714	60.6%
2007	2008	16,193	3,030	1,110	359	20,692	60.7%
2008	2009	15,980	2,943	1,091	367	20,381	60.0%
2009	2010	15,551	2,958	1,155	393	20,057	59.0%
2010	2011	15,141	2,970	1,247	385	19,743	58.3%
2011	2012	15,000	2,891	1,243	386	19,520	57.8%
2012	2013	14,130	2,830	1,237	351	18,548	56.9%
2013	2014	13,306	2,778	1,245	349	17,678	56.1%
2014	2015	13,461	2,712	1,171	359	17,703	55.9%
2015	2016	13,031	2,448	1,089	362	16,930	54.3%
2016	2017	12,182	2,123	983	339	15,627	52.5%
2017	2018	10,987	1,998	881	318	14,184	50.7%

Comparison - SIUC / SIUE

Fall Term	FY	UG	Masters	Doctoral	Prof	Total
1999	2000	8,929	625	983	182	10,719
2000	2001	8,545	726	1,008	173	10,452
2001	2002	7,664	647	1,019	156	9,486
2002	2003	7,355	801	1,034	171	9,361
2003	2004	6,829	634	1,035	194	8,692
2004	2005	6,246	430	1,098	192	7,966
2005	2006	5,752	730	1,087	98	7,667
2006	2007	5,334	848	1,085	(2)	7,265
2007	2008	5,273	990	1,109	(78)	7,294
2008	2009	5,003	837	1,084	(145)	6,779
2009	2010	4,407	683	1,145	(118)	6,117
2010	2011	3,836	670	1,236	(132)	5,610
2011	2012	3,572	660	1,185	(132)	5,285
2012	2013	2,789	705	1,170	(171)	4,493
2013	2014	2,077	751	1,181	(181)	3,828
2014	2015	2,040	735	1,118	(162)	3,731
2015	2016	1,250	598	981	(164)	2,665
2016	2017	462	379	830	(186)	1,485
2017	2018	(415)	367	656	(220)	388

Data Source: RAMP Historical - Table 7. Fall 2017 (FY2018) data from IBHE 12/12/17 Enrollment Report.

Table 3

Full-Time Equivalent (FTE) Enrollment - SIUE / SIUC

FTE - SIUE

							Adjusted with Multiplier						
							1.0	1.2	1.4	1.4		% of Total	
Fall Term	FY	UG	Masters	Doctoral	Prof	Total	UG	Masters	Doctoral	Prof	Total	Regular	Adjusted
1999	2000	7,879	1,190	3	202	9,274	7,879	1,428	4	283	9,594	33.0%	32.9%
2000	2001	8,209	1,275	2	195	9,681	8,209	1,530	3	273	10,015	34.2%	34.1%
2001	2002	8,422	1,296	2	194	9,914	8,422	1,555	3	272	10,252	35.5%	35.3%
2002	2003	8,717	1,339	3	192	10,251	8,717	1,607	4	269	10,597	36.4%	36.3%
2003	2004	9,178	1,355	3	192	10,728	9,178	1,626	4	269	11,077	36.0%	35.7%
2004	2005	9,426	1,287	1	198	10,912	9,426	1,544	1	277	11,249	35.8%	35.5%
2005	2006	9,606	1,179	0	283	11,068	9,606	1,415	0	396	11,417	36.6%	36.3%
2006	2007	9,676	1,124	1	362	11,163	9,676	1,349	1	507	11,533	37.5%	37.2%
2007	2008	9,005	1,007	1	437	10,450	9,005	1,208	1	612	10,826	36.1%	35.8%
2008	2009	9,777	1,087	3	512	11,379	9,777	1,304	5	717	11,803	38.2%	38.0%
2009	2010	9,914	1,179	4	511	11,607	9,914	1,414	6	715	12,049	39.4%	39.1%
2010	2011	10,115	1,206	6	517	11,843	10,115	1,447	8	724	12,293	40.1%	39.7%
2011	2012	10,189	1,180	28	518	11,915	10,189	1,416	39	725	12,369	40.7%	40.3%
2012	2013	10,116	1,131	28	522	11,796	10,116	1,357	39	731	12,242	42.0%	41.6%
2013	2014	9,954	1,118	22	530	11,624	9,954	1,342	30	742	12,068	42.5%	42.1%
2014	2015	10,094	1,126	24	521	11,766	10,094	1,352	33	729	12,209	42.8%	42.4%
2015	2016	10,368	1,031	66	526	11,991	10,368	1,237	92	736	12,433	44.6%	44.2%
2016	2017	10,291	963	100	525	11,879	10,291	1,155	140	735	12,322	46.4%	46.1%
2017	2018	9,912	919	154	538	11,523	9,912	1,103	216	753	11,984	48.8%	48.5%

FTE - SIUC (Excluding SOM)

							Adjusted with Multiplier						
							1.0	1.2	1.4	1.4		% of Total	
Fall Term	FY	UG	Masters	Doctoral	Prof	Total	UG	Masters	Doctoral	Prof	Total	Regular	Adjusted
1999	2000	16,108	1,746	514	487	18,855	16,108	2,095	720	682	19,605	67.0%	67.1%
2000	2001	15,884	1,755	515	460	18,614	15,884	2,106	721	644	19,355	65.8%	65.9%
2001	2002	15,341	1,739	515	443	18,038	15,341	2,087	721	620	18,769	64.5%	64.7%
2002	2003	15,161	1,851	517	368	17,897	15,161	2,221	724	515	18,621	63.6%	63.7%
2003	2004	15,862	2,178	664	391	19,095	15,862	2,614	930	547	19,953	64.0%	64.3%
2004	2005	16,332	2,135	679	403	19,549	16,332	2,562	951	564	20,409	64.2%	64.5%
2005	2006	15,940	2,176	673	383	19,172	15,940	2,611	942	536	20,030	63.4%	63.7%
2006	2007	15,321	2,171	725	367	18,584	15,321	2,605	1,015	514	19,455	62.5%	62.8%
2007	2008	15,175	2,269	713	369	18,526	15,175	2,723	998	516	19,413	63.9%	64.2%
2008	2009	14,993	2,286	727	383	18,389	14,993	2,744	1,018	536	19,290	61.8%	62.0%
2009	2010	14,439	2,269	767	393	17,868	14,439	2,723	1,074	551	18,786	60.6%	60.9%
2010	2011	14,158	2,319	829	405	17,711	14,158	2,783	1,161	567	18,669	59.9%	60.3%
2011	2012	13,870	2,286	830	386	17,372	13,870	2,743	1,162	540	18,315	59.3%	59.7%
2012	2013	12,903	2,203	806	359	16,271	12,903	2,644	1,129	503	17,178	58.0%	58.4%
2013	2014	12,343	2,256	767	356	15,721	12,343	2,707	1,074	498	16,622	57.5%	57.9%
2014	2015	12,411	2,217	715	374	15,717	12,411	2,660	1,001	523	16,596	57.2%	57.6%
2015	2016	11,975	1,881	656	370	14,882	11,975	2,257	919	518	15,669	55.4%	55.8%
2016	2017	11,110	1,672	588	340	13,710	11,110	2,007	823	477	14,416	53.6%	53.9%
2017	2018	9,763	1,445	487	398	12,093	9,763	1,734	682	557	12,736	51.2%	51.5%

Comparison - SIUC / SIUE

							Adjusted with Multiplier				
Fall Term	FY	UG	Masters	Doctoral	Prof	Total	UG	Masters	Doctoral	Prof	Total
1999	2000	8,229	556	511	285	9,581	8,229	667	715	399	10,011
2000	2001	7,675	480	513	265	8,933	7,675	576	718	371	9,340
2001	2002	6,919	443	513	249	8,124	6,919	532	718	349	8,517
2002	2003	6,444	512	514	176	7,646	6,444	614	720	246	8,024
2003	2004	6,684	823	661	199	8,367	6,684	988	925	279	8,876
2004	2005	6,906	848	678	205	8,637	6,906	1,018	949	287	9,160
2005	2006	6,334	997	673	100	8,104	6,334	1,196	942	140	8,613
2006	2007	5,645	1,047	724	5	7,421	5,645	1,256	1,014	7	7,922
2007	2008	6,170	1,263	712	(68)	8,077	6,170	1,515	997	(95)	8,587
2008	2009	5,216	1,200	724	(129)	7,010	5,216	1,439	1,013	(181)	7,487
2009	2010	4,525	1,091	763	(118)	6,261	4,525	1,309	1,068	(165)	6,737
2010	2011	4,043	1,113	824	(112)	5,868	4,043	1,336	1,153	(157)	6,376
2011	2012	3,681	1,106	802	(132)	5,457	3,681	1,327	1,123	(185)	5,946
2012	2013	2,787	1,073	779	(163)	4,475	2,787	1,287	1,090	(228)	4,936
2013	2014	2,389	1,138	746	(175)	4,098	2,389	1,365	1,044	(244)	4,554
2014	2015	2,317	1,091	691	(147)	3,952	2,317	1,309	968	(206)	4,387
2015	2016	1,607	850	591	(156)	2,892	1,607	1,020	827	(218)	3,236
2016	2017	818	710	488	(185)	1,831	818	852	683	(258)	2,095
2017	2018	(149)	526	333	(140)	570	(149)	631	466	(196)	752

Data Source: RAMP Historical - Table 7. Fall 2017 (FY2018) data from IBHE 12/12/17 Enrollment Report.

Table 4

State Appropriation Funding Lost by SIUE

Fiscal Year	SIUE Overpaid / (Underpaid) Headcount	Adj. FTE
FY 2000	$1,114.0	$3,996.3
FY 2001	$27.2	$1,751.3
FY 2002	($725.2)	$1,055.7
FY 2003	($1,337.2)	($814.8)
FY 2004	($3,223.0)	$256.1
FY 2005	($4,923.1)	$449.5
FY 2006	($5,677.5)	($1,080.4)
FY 2007	($6,577.8)	($2,743.5)
FY 2008	($6,471.6)	($125.3)
FY 2009	($8,002.3)	($4,151.5)
FY 2010	($9,975.9)	($6,353.1)
FY 2011	($10,642.7)	($7,083.0)
FY 2012	($11,308.6)	($8,060.2)
FY 2013	($11,780.9)	($9,339.1)
FY 2014	($13,008.3)	($9,974.1)
FY 2015	($12,924.2)	($10,188.2)
FY 2016	($4,470.6)	($3,792.2)
FY 2017	($18,306.3)	($16,051.2)
FY 2018	($18,870.7)	($17,688.5)
Total	**($147,084.7)**	**($89,936.0)**

Table 5

DISCIPLINE COST STUDY TRENDS

Instructional Cost Per Credit Hour

System/Institution	FY2014	FY2015	FY2016	FY2014-2016 Change	FY2014-2016 Percent Change	FY2015-2016 Change	FY2015-2016 Percent Change
Chicago State University	$ 512.49	$ 525.68	$ 507.28	$ (5.21)	(1.0) %	$ (18.40)	(3.5) %
Eastern Illinois University	411.01	414.95	376.59	(34.42)	(8.4)	(38.36)	(9.2)
Governors State University	442.73	422.45	388.67	(54.06)	(12.2)	(33.78)	(8.0)
Illinois State University	365.07	371.62	359.83	(5.24)	(1.4)	(11.79)	(3.2)
Northeastern Illinois University	406.33	415.05	402.42	(3.91)	(1.0)	(12.63)	(3.0)
Northern Illinois University	386.72	396.99	380.92	(5.80)	(1.5)	(16.07)	(4.0)
Western Illinois University	352.08	360.90	358.75	6.67	1.9	(2.15)	(0.6)
Southern Illinois University	350.48	350.01	334.16	(16.32)	(4.7)	(15.85)	(4.5)
Carbondale	379.41	386.74	379.64	0.23	0.1	(7.10)	(1.8)
Edwardsville	**314.73**	**305.45**	**283.14**	**(31.59)**	**(10.0)**	**(22.31)**	**(7.3)**
University of Illinois	485.00	482.43	441.46	(43.54)	(9.0)	(40.97)	(8.5)
Chicago	456.68	463.55	444.95	(11.73)	(2.6)	(18.60)	(4.0)
Springfield	444.21	412.64	391.23	(52.98)	(11.9)	(21.41)	(5.2)
Urbana/Champaign	502.67	498.04	443.95	(58.72)	(11.7)	(54.09)	(10.9)
Total	$ 425.54	$ 427.08	$ 400.72	$ (24.81)	(5.8) %	$ 26.35	(6.2) %

Source: 2015-2016 IBHE Discipline Unit Cost Study - Table 7

Table 6

Illinois Public Universities - FY18 Appropriation per Student FTE

	Fall 2017 Student FTE			GRF/EAF Only FY 2018	Approp. Per	% of Total State	Student FTE as
Doctoral	UG	Grad/Prof	Total	State Approp.	Student FTE	Approp. $	% of Total
- Illinois State University	16,826	1,482	18,308	$65,004,000	$3,551	6.9%	11.0%
- Northern Illinois University	12,136	2,846	14,982	$81,983,500	$5,472	8.7%	9.0%
- SIU Carbondale	**9,763**	**2,330**	**12,093**	**$91,349,000**	**$7,554**	**9.6%**	**7.3%**
- SIU School of Medicine	0	370	370	$33,620,400	$90,866	3.5%	0.2%
- Univ. of Illinois Chicago	18,949	11,469	30,418	$218,246,000	$7,175	23.0%	18.3%
- Univ. of Illinois Urbana/Champaign	34,573	15,061	49,634	$215,622,900	$4,344	22.8%	29.9%
Total / Average	**92,247**	**33,558**	**125,805**	**$705,825,800**	**$5,610**	**74.5%**	**75.7%**
Average Excl. SIUC & SOM					**$5,125**		
Masters							
- Chicago State University	1,535	894	2,429	$32,697,400	$13,461	3.4%	1.5%
- Eastern Illinois University	4,442	897	5,339	$38,678,100	$7,244	4.1%	3.2%
- Governors State University	2,387	1,167	3,554	$21,656,000	$6,093	2.3%	2.1%
- Northeastern Illinois University	4,902	875	5,777	$33,209,000	$5,748	3.5%	3.5%
- SIU Edwardsville	**9,912**	**1,611**	**11,523**	**$52,565,000**	**$4,562**	**5.5%**	**6.9%**
- Univ. of Illinois Springfield	2,282	1,244	3,526	$16,825,000	$4,772	1.8%	2.1%
- Western Illinois University	6,981	1,153	8,134	$46,300,700	$5,692	4.9%	4.9%
Total / Average	**32,441**	**7,841**	**40,282**	**$241,931,200**	**$6,006**	**25.5%**	**24.3%**
Average Excl. SIUE					**$6,585**		
Total / Average	**124,688**	**41,399**	**166,087**	**$947,757,000**	**$5,706**	**100.0%**	**100.0%**

SIU System Office	$3,379,400
U of I System Office & System Wide Programs	$132,312,000
IBHE Total for FY18 GRF/EAF Approp.	**$1,083,448,400**

Note: FY 2018 state appropriation numbers above for the IPU's exclude special appropriations from Other State Funds (e.g. Pharmacy, License Plates, Fire Prevention, etc.)

Summary

Adjusted Recommendations Based on Selected Analyses

	Comparison		Funding Gap (in millions)
	SIUC	SIUE	
1) Headcount	50.7%	49.3%	$18.9
2) FTE's	51.2%	48.8%	$18.1
3) Adjusted FTE's	51.5%	48.5%	$17.7
4) State Approp. by Cost			SIUE - ~~$23.3~~ underfill SIUC - $29.4 overfund

Proposal

- 2018 - 2019	$5 million reallocation
- 2019 - 2020*	$5 million
- 2020 - 2021*	$5 million
- 2021 - 2022*	$? million

*Adjusted based on enrollments

3/23/18 - 8:21AM

Southern Illinois University
Board of Trustees
April 12, 2018

AUTHORIZATION TO REALLOCATE APPROPRIATION BUDGET, SIUC AND SIUE

Summary

This matter seeks approval to reallocate the distribution of the State appropriation funding beginning with the FY 2019 budget between the Carbondale and Edwardsville campuses.

Rationale for Adoption

Historically, the distribution of the General Revenue Fund State appropriation funding allocated to the SIU system by the State of Illinois has been at the level of approximately 65% to the Carbondale campus and 35% to the Edwardsville campus, when excluding the allocations to the School of Medicine and Central Administration.

Decades ago, that distribution of State appropriation approximated the student enrollment distribution of the Carbondale and Edwardsville campuses. However, in recent years, as enrollment has grown at the Edwardsville campus and decreased at the Carbondale campus, the enrollment distribution is approaching the 50% / 50% level. Undergraduate student enrollment at the Edwardsville campus currently exceeds the undergraduate student enrollment level at the Carbondale campus, and, based on current trends, it is likely that total student enrollment at the Edwardsville campus will surpass the total enrollment at the Carbondale campus in the near future.

This matter would approve a redistribution of the State appropriation funding levels between the Carbondale and Edwardsville campuses to more closely reflect the change in enrollment levels at the campuses.

Historical enrollment data was compiled for the Carbondale and Edwardsville campuses, comparing both student headcount and full-time equivalent (FTE) enrollment levels. In addition, a weighting factor was applied to recognize the differing missions of the two campuses (the weighting factors include 1.0x for undergraduate students, 1.2x for masters level students, and 1.4x for doctoral and professional students). Of the four types of enrollment data (unadjusted headcount and FTE, and weighted headcount and FTE), the results were similar, but the weighted FTE methodology was selected, because it best reflects the cost of the different missions and the current financial hardship being experienced by SIUC. This data is included in the attached appendix.

The Fall 2016 (FY 2017) weighted FTE enrollment distribution was 53.9% SIUC / 46.1% SIUE and the Fall 2017 (FY 2018) weighted FTE enrollment distribution was 51.5% SIUC / 48.5% SIUE. Using the Spring 2018 unadjusted headcount which is

the only data currently available, the enrollment distribution is 50.6% SIUC / 49.4% SIUE.

Had the FY 2018 state appropriation funding distribution reflected the Fall 2017 enrollment distribution, the result would have been a redistribution of $17.7 million from the Carbondale campus to the Edwardsville campus. The 65% / 35% funding level last reflected the enrollment situation in FY 2002. Since that time, had funding been distributed according to the weighted formula, it would have resulted in an additional $95 million in cumulative appropriation funding for SIUE. (BW Note: Spreadsheet shows $90 million since FY 2000, which is two fewer years).

The additional State appropriation funding allocated to the Edwardsville campus is an investment by the SIU System that would result in more Illinois students being educated, based on SIUE's current enrollment growth and recognition as the fastest growing public higher education institution in Illinois over the last 20 years. SIUE is structurally lean and has the lowest undergraduate instructional cost per credit hour of any public university in Illinois, so the additional funding would be efficiently utilized to provide educational opportunities to more students.

SIUE has both current and planned programs which are critical to the region's growth. The Edwardsville campus has tremendous room for growth on its traditional campus and has significantly increased its online course and program offerings in recent years. SIUE has also demonstrated the ability to shift quickly to address economic and academic forces and adjust to market needs. Additional State appropriation funding would provide SIUE with the financial resources needed to develop and grow its academic programs and to provide a quality education to more students and to positively impact the regional economy.

Based on the current financial challenges faced by the Carbondale campus and the campus reorganization plan, which is currently under development, it is not possible for SIUC to accommodate a reallocation of the full appropriation amount in one year. Therefore, this matter would approve a phased-in transition of State appropriation funding over several years, beginning in FY 2019, with the distribution amount being re-calculated annually, using the prior fiscal year weighted FTE enrollment levels.

Constituency Involvement

The SIUE Faculty Senate approved a resolution on March 1, 2018 in support of an SIU System Budget Reallocation. In addition, the Chancellor has discussed this proposal with various campus constituencies, including the Chancellor's Council, the Extended Chancellor's Council, the University Planning and Budget Council, and the Dean's Council.

Considerations Against Adoption

A financial adjustment could temporarily add to the financial burden of the Carbondale campus. This impact could be mitigated in the long-term by implementing an annual review process which would re-evaluate the enrollment and State

appropriation funding levels each year and make adjustments accordingly. Future enrollment growth at SIUC would be recognized in the model and would shift resources back to the Carbondale campus, based on the annual calculations.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The annual allocation of the Appropriation Budget will be determined by using each campus' prior fiscal year's weighted FTE enrollment.

(2) A four-year phase-in process of reallocating the State appropriation distribution will begin with $5 million in FY 2019, when the FY 2019 State Budget is approved.

(3) The calculation of enrollment levels for the Carbondale and Edwardsville campuses, which is the basis for the appropriation distribution model, will be updated and evaluated annually, using the prior fiscal year weighted FTE enrollment levels.

(4) The President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

Headcount Enrollment - SIUE / SIUC

Headcount - SIUE

							Adjusted with Multiplier						
							1.0	1.2	1.4	1.4		% of Total	
Fall Term	FY	UG	Masters	Doctoral	Prof	Total	UG	Masters	Doctoral	Prof	Total	Regular	Adjusted
1999	2000	9,313	2,355	7	202	11,877	9,313	2,826	10	283	12,432	34.5%	34.4%
2000	2001	9,576	2,413	9	195	12,193	9,576	2,896	13	273	12,757	35.0%	34.9%
2001	2002	9,799	2,445	4	194	12,442	9,799	2,934	6	272	13,010	36.2%	36.0%
2002	2003	10,014	2,494	8	192	12,708	10,014	2,993	11	269	13,287	36.5%	36.3%
2003	2004	10,563	2,532	8	192	13,295	10,563	3,038	11	269	13,881	37.7%	37.4%
2004	2005	10,811	2,482	2	198	13,493	10,811	2,978	3	277	14,069	38.6%	38.3%
2005	2006	10,945	2,231	1	283	13,460	10,945	2,677	1	396	14,020	38.9%	38.6%
2006	2007	10,960	2,124	3	362	13,449	10,960	2,549	4	507	14,020	39.4%	39.0%
2007	2008	10,920	2,040	1	437	13,398	10,920	2,448	1	612	13,981	39.3%	39.0%
2008	2009	10,977	2,106	7	512	13,602	10,977	2,527	10	717	14,231	40.0%	39.8%
2009	2010	11,144	2,275	10	511	13,940	11,144	2,730	14	715	14,603	41.0%	40.7%
2010	2011	11,305	2,300	11	517	14,133	11,305	2,760	15	724	14,804	41.7%	41.4%
2011	2012	11,428	2,231	58	518	14,235	11,428	2,677	81	725	14,912	42.2%	41.8%
2012	2013	11,341	2,125	67	522	14,055	11,341	2,550	94	731	14,716	43.1%	42.7%
2013	2014	11,229	2,027	64	530	13,850	11,229	2,432	90	742	14,493	43.9%	43.4%
2014	2015	11,421	1,977	53	521	13,972	11,421	2,372	74	729	14,597	44.1%	43.6%
2015	2016	11,781	1,850	108	526	14,265	11,781	2,220	151	736	14,889	45.7%	45.3%
2016	2017	11,720	1,744	153	525	14,142	11,720	2,093	214	735	14,762	47.5%	47.1%
2017	2018	11,402	1,631	225	538	13,796	11,402	1,957	315	753	14,427	49.3%	48.9%

Headcount - SIUC (Excluding SOM)

							Adjusted with Multiplier						
							1.0	1.2	1.4	1.4		% of Total	
Fall Term	FY	UG	Masters	Doctoral	Prof	Total	UG	Masters	Doctoral	Prof	Total	Regular	Adjusted
1999	2000	18,242	2,980	990	384	22,596	18,242	3,576	1,386	538	23,742	65.5%	65.6%
2000	2001	18,121	3,139	1,017	368	22,645	18,121	3,767	1,424	515	23,827	65.0%	65.1%
2001	2002	17,463	3,092	1,023	350	21,928	17,463	3,710	1,432	490	23,096	63.8%	64.0%
2002	2003	17,369	3,295	1,042	363	22,069	17,369	3,954	1,459	508	23,290	63.5%	63.7%
2003	2004	17,392	3,166	1,043	386	21,987	17,392	3,799	1,460	540	23,192	62.3%	62.6%
2004	2005	17,057	2,912	1,100	390	21,459	17,057	3,494	1,540	546	22,637	61.4%	61.7%
2005	2006	16,697	2,961	1,088	381	21,127	16,697	3,553	1,523	533	22,307	61.1%	61.4%
2006	2007	16,294	2,972	1,088	360	20,714	16,294	3,566	1,523	504	21,888	60.6%	61.0%
2007	2008	16,193	3,030	1,110	359	20,692	16,193	3,636	1,554	503	21,886	60.7%	61.0%
2008	2009	15,980	2,943	1,091	367	20,381	15,980	3,532	1,527	514	21,553	60.0%	60.2%
2009	2010	15,551	2,958	1,155	393	20,057	15,551	3,550	1,617	550	21,268	59.0%	59.3%
2010	2011	15,141	2,970	1,247	385	19,743	15,141	3,564	1,746	539	20,990	58.3%	58.6%
2011	2012	15,000	2,891	1,243	386	19,520	15,000	3,469	1,740	540	20,750	57.8%	58.2%
2012	2013	14,130	2,830	1,237	351	18,548	14,130	3,396	1,732	491	19,749	56.9%	57.3%
2013	2014	13,306	2,778	1,245	349	17,678	13,306	3,334	1,743	489	18,871	56.1%	56.6%
2014	2015	13,461	2,712	1,171	359	17,703	13,461	3,254	1,639	503	18,857	55.9%	56.4%
2015	2016	13,031	2,448	1,089	362	16,930	13,031	2,938	1,525	507	18,000	54.3%	54.7%
2016	2017	12,182	2,123	983	339	15,627	12,182	2,548	1,376	475	16,580	52.5%	52.9%
2017	2018	10,987	1,998	881	318	14,184	10,987	2,398	1,233	445	15,063	50.7%	51.1%

Comparison - SIUC / SIUE

							Adjusted with Multiplier				
Fall Term	FY	UG	Masters	Doctoral	Prof	Total	UG	Masters	Doctoral	Prof	Total
1999	2000	8,929	625	983	182	10,719	8,929	750	1,376	255	11,310
2000	2001	8,545	726	1,008	173	10,452	8,545	871	1,411	242	11,070
2001	2002	7,664	647	1,019	156	9,486	7,664	776	1,427	218	10,085
2002	2003	7,355	801	1,034	171	9,361	7,355	961	1,448	239	10,003
2003	2004	6,829	634	1,035	194	8,692	6,829	761	1,449	272	9,310
2004	2005	6,246	430	1,098	192	7,966	6,246	516	1,537	269	8,568
2005	2006	5,752	730	1,087	98	7,667	5,752	876	1,522	137	8,287
2006	2007	5,334	848	1,085	(2)	7,265	5,334	1,018	1,519	(3)	7,868
2007	2008	5,273	990	1,109	(78)	7,294	5,273	1,188	1,553	(109)	7,904
2008	2009	5,003	837	1,084	(145)	6,779	5,003	1,004	1,518	(203)	7,322
2009	2010	4,407	683	1,145	(118)	6,117	4,407	820	1,603	(165)	6,664
2010	2011	3,836	670	1,236	(132)	5,610	3,836	804	1,730	(185)	6,186
2011	2012	3,572	660	1,185	(132)	5,285	3,572	792	1,659	(185)	5,838
2012	2013	2,789	705	1,170	(171)	4,493	2,789	846	1,638	(239)	5,034
2013	2014	2,077	751	1,181	(181)	3,828	2,077	901	1,653	(253)	4,378
2014	2015	2,040	735	1,118	(162)	3,731	2,040	882	1,565	(227)	4,260
2015	2016	1,250	598	981	(164)	2,665	1,250	718	1,373	(230)	3,111
2016	2017	462	379	830	(186)	1,485	462	455	1,162	(260)	1,818
2017	2018	(415)	367	656	(220)	388	(415)	440	918	(308)	636

Data Source: RAMP Historical - Table 7. Fall 2017 (FY2018) data from IBHE 12/12/17 Enrollment Report.

Full-Time Equivalent (FTE) Enrollment - SIUE / SIUC

FTE - SIUE

							Adjusted with Multiplier						
							1.0	1.2	1.4	1.4		% of Total	
Fall Term	FY	UG	Masters	Doctoral	Prof	Total	UG	Masters	Doctoral	Prof	Total	Regular	Adjusted
1999	2000	7,879	1,190	3	202	9,274	7,879	1,428	4	283	9,594	33.0%	32.9%
2000	2001	8,209	1,275	2	195	9,681	8,209	1,530	3	273	10,015	34.2%	34.1%
2001	2002	8,422	1,296	2	194	9,914	8,422	1,555	3	272	10,252	35.5%	35.3%
2002	2003	8,717	1,339	3	192	10,251	8,717	1,607	4	269	10,597	36.4%	36.3%
2003	2004	9,178	1,355	3	192	10,728	9,178	1,626	4	269	11,077	36.0%	35.7%
2004	2005	9,426	1,287	1	198	10,912	9,426	1,544	1	277	11,249	35.8%	35.5%
2005	2006	9,606	1,179	0	283	11,068	9,606	1,415	0	396	11,417	36.6%	36.3%
2006	2007	9,676	1,124	1	362	11,163	9,676	1,349	1	507	11,533	37.5%	37.2%
2007	2008	9,005	1,007	1	437	10,450	9,005	1,208	1	612	10,826	36.1%	35.8%
2008	2009	9,777	1,087	3	512	11,379	9,777	1,304	5	717	11,803	38.2%	38.0%
2009	2010	9,914	1,179	4	511	11,607	9,914	1,414	6	715	12,049	39.4%	39.1%
2010	2011	10,115	1,206	6	517	11,843	10,115	1,447	8	724	12,293	40.1%	39.7%
2011	2012	10,189	1,180	28	518	11,915	10,189	1,416	39	725	12,369	40.7%	40.3%
2012	2013	10,116	1,131	28	522	11,796	10,116	1,357	39	731	12,242	42.0%	41.6%
2013	2014	9,954	1,118	22	530	11,624	9,954	1,342	30	742	12,068	42.5%	42.1%
2014	2015	10,094	1,126	24	521	11,766	10,094	1,352	33	729	12,209	42.8%	42.4%
2015	2016	10,368	1,031	66	526	11,991	10,368	1,237	92	736	12,433	44.6%	44.2%
2016	2017	10,291	963	100	525	11,879	10,291	1,155	140	735	12,322	46.4%	46.1%
2017	2018	9,912	919	154	538	11,523	9,912	1,103	216	753	11,984	48.8%	48.5%

FTE - SIUC (Excluding SOM)

							Adjusted with Multiplier						
							1.0	1.2	1.4	1.4		% of Total	
Fall Term	FY	UG	Masters	Doctoral	Prof	Total	UG	Masters	Doctoral	Prof	Total	Regular	Adjusted
1999	2000	16,108	1,746	514	487	18,855	16,108	2,095	720	682	19,605	67.0%	67.1%
2000	2001	15,884	1,755	515	460	18,614	15,884	2,106	721	644	19,355	65.8%	65.9%
2001	2002	15,341	1,739	515	443	18,038	15,341	2,087	721	620	18,769	64.5%	64.7%
2002	2003	15,161	1,851	517	368	17,897	15,161	2,221	724	515	18,621	63.6%	63.7%
2003	2004	15,862	2,178	664	391	19,095	15,862	2,614	930	547	19,953	64.0%	64.3%
2004	2005	16,332	2,135	679	403	19,549	16,332	2,562	951	564	20,409	64.2%	64.5%
2005	2006	15,940	2,176	673	383	19,172	15,940	2,611	942	536	20,030	63.4%	63.7%
2006	2007	15,321	2,171	725	367	18,584	15,321	2,605	1,015	514	19,455	62.5%	62.8%
2007	2008	15,175	2,269	713	369	18,526	15,175	2,723	998	516	19,413	63.9%	64.2%
2008	2009	14,993	2,286	727	383	18,389	14,993	2,744	1,018	536	19,290	61.8%	62.0%
2009	2010	14,439	2,269	767	393	17,868	14,439	2,723	1,074	551	18,786	60.6%	60.9%
2010	2011	14,158	2,319	829	405	17,711	14,158	2,783	1,161	567	18,669	59.9%	60.3%
2011	2012	13,870	2,286	830	386	17,372	13,870	2,743	1,162	540	18,315	59.3%	59.7%
2012	2013	12,903	2,203	806	359	16,271	12,903	2,644	1,129	503	17,178	58.0%	58.4%
2013	2014	12,343	2,256	767	356	15,721	12,343	2,707	1,074	498	16,622	57.5%	57.9%
2014	2015	12,411	2,217	715	374	15,717	12,411	2,660	1,001	523	16,596	57.2%	57.6%
2015	2016	11,975	1,881	656	370	14,882	11,975	2,257	919	518	15,669	55.4%	55.8%
2016	2017	11,110	1,672	588	340	13,710	11,110	2,007	823	477	14,416	53.6%	53.9%
2017	2018	9,763	1,445	487	398	12,093	9,763	1,734	682	557	12,736	51.2%	51.5%

Comparison - SIUC / SIUE

							Adjusted with Multiplier				
Fall Term	FY	UG	Masters	Doctoral	Prof	Total	UG	Masters	Doctoral	Prof	Total
1999	2000	8,229	556	511	285	9,581	8,229	667	715	399	10,011
2000	2001	7,675	480	513	265	8,933	7,675	576	718	371	9,340
2001	2002	6,919	443	513	249	8,124	6,919	532	718	349	8,517
2002	2003	6,444	512	514	176	7,646	6,444	614	720	246	8,024
2003	2004	6,684	823	661	199	8,367	6,684	988	925	279	8,876
2004	2005	6,906	848	678	205	8,637	6,906	1,018	949	287	9,160
2005	2006	6,334	997	673	100	8,104	6,334	1,196	942	140	8,613
2006	2007	5,645	1,047	724	5	7,421	5,645	1,256	1,014	7	7,922
2007	2008	6,170	1,263	712	(68)	8,077	6,170	1,515	997	(95)	8,587
2008	2009	5,216	1,200	724	(129)	7,010	5,216	1,439	1,013	(181)	7,487
2009	2010	4,525	1,091	763	(118)	6,261	4,525	1,309	1,068	(165)	6,737
2010	2011	4,043	1,113	824	(112)	5,868	4,043	1,336	1,153	(157)	6,376
2011	2012	3,681	1,106	802	(132)	5,457	3,681	1,327	1,123	(185)	5,946
2012	2013	2,787	1,073	779	(163)	4,475	2,787	1,287	1,090	(228)	4,936
2013	2014	2,389	1,138	746	(175)	4,098	2,389	1,365	1,044	(244)	4,554
2014	2015	2,317	1,091	691	(147)	3,952	2,317	1,309	968	(206)	4,387
2015	2016	1,607	850	591	(156)	2,892	1,607	1,020	827	(218)	3,236
2016	2017	818	710	488	(185)	1,831	818	852	683	(258)	2,095
2017	2018	(149)	526	333	(140)	570	(149)	631	466	(196)	752

Data Source: RAMP Historical - Table 7. Fall 2017 (FY2018) data from IBHE 12/12/17 Enrollment Report.

Illinois Public Universities
FY18 Appropriation per Student FTE

	Fall 2017 Student FTE			GRF/EAF Only FY 2018	Approp. Per	% of Total State	Student FTE as
Doctoral	**UG**	**Grad/Prof**	**Total**	**State Approp.**	**Student FTE**	**Approp. $**	**% of Total**
- Illinois State University	16,826	1,482	18,308	$65,004,000	$3,551	6.9%	11.0%
- Northern Illinois University	12,136	2,846	14,982	$81,983,500	$5,472	8.7%	9.0%
- SIU Carbondale	**9,763**	**2,330**	**12,093**	**$91,349,000**	**$7,554**	**9.6%**	**7.3%**
- SIU School of Medicine	0	370	370	$33,620,400	$90,866	3.5%	0.2%
- Univ. of Illinois Chicago	18,949	11,469	30,418	$218,246,000	$7,175	23.0%	18.3%
- Univ. of Illinois Urbana/Champaign	34,573	15,061	49,634	$215,622,900	$4,344	22.8%	29.9%
Total / Average	**92,247**	**33,558**	**125,805**	**$705,825,800**	**$5,610**	**74.5%**	**75.7%**
Average Excl. SIUC & SOM					**$5,125**		
Masters							
- Chicago State University	1,535	894	2,429	$32,697,400	$13,461	3.4%	1.5%
- Eastern Illinois University	4,442	897	5,339	$38,678,100	$7,244	4.1%	3.2%
- Governors State University	2,387	1,167	3,554	$21,656,000	$6,093	2.3%	2.1%
- Northeastern Illinois University	4,902	875	5,777	$33,209,000	$5,748	3.5%	3.5%
- SIU Edwardsville	**9,912**	**1,611**	**11,523**	**$52,565,000**	**$4,562**	**5.5%**	**6.9%**
- Univ. of Illinois Springfield	2,282	1,244	3,526	$16,825,000	$4,772	1.8%	2.1%
- Western Illinois University	6,981	1,153	8,134	$46,300,700	$5,692	4.9%	4.9%
Total / Average	**32,441**	**7,841**	**40,282**	**$241,931,200**	**$6,006**	**25.5%**	**24.3%**
Average Excl. SIUE					**$6,585**		
Total / Average	**124,688**	**41,399**	**166,087**	**$947,757,000**	**$5,706**	**100.0%**	**100.0%**

SIU System Office	$3,379,400
U of I System Office & System Wide Programs	$132,312,000
IBHE Total for FY18 GRF/EAF Approp.	**$1,083,448,400**

Note: FY 2018 state appropriation numbers above for the IPU's exclude special appropriations from Other State Funds (e.g. Pharmacy, License Plates, Fire Prevention, etc.)

Southern Illinois University
Distribution of State Appropriation

Fiscal Year	Student Enrollment: Headcount SIUE	Headcount SIUC	FTE SIUE	FTE SIUC	Adjusted FTE SIUE	Adjusted FTE SIUC	GRF/EAF State Approp. (Excl. SOM & System) SIUE	SIUC	Total	SIUE Overpaid / (Underpaid) Headcount	Adj. FTE
FY 2000	11,877	22,596	9,274	18,855	9,594	19,605	$63,362.2	$117,313.2	$180,675.4	$1,114.0	$3,996.3
FY 2001	12,193	22,645	9,681	18,614	10,015	19,355	$67,061.5	$124,469.7	$191,531.2	$27.2	$1,751.3
FY 2002	12,442	21,928	9,914	18,038	10,252	18,769	$72,962.6	$130,594.0	$203,556.6	($725.2)	$1,055.7
FY 2003	12,708	22,069	10,251	17,897	10,597	18,621	$68,500.0	$122,618.0	$191,118.0	($1,337.2)	($814.8)
FY 2004	13,295	21,987	10,728	19,095	11,077	19,953	$62,857.8	$112,506.1	$175,363.9	($3,223.0)	$256.1
FY 2005	13,493	21,459	10,912	19,549	11,249	20,409	$62,607.8	$112,323.0	$174,930.8	($4,923.1)	$449.5
FY 2006	13,460	21,127	11,068	19,172	11,417	20,030	$62,857.8	$113,251.4	$176,109.2	($5,677.5)	($1,080.4)
FY 2007	13,449	20,714	11,163	18,584	11,533	19,455	$63,645.4	$114,734.7	$178,380.1	($6,577.8)	($2,743.5)
FY 2008	13,398	20,692	10,450	18,526	10,826	19,413	$64,789.1	$116,527.3	$181,316.4	($6,471.6)	($125.3)
FY 2009	13,602	20,381	11,379	18,389	11,803	19,290	$66,603.2	$119,790.0	$186,393.2	($8,002.3)	($4,151.5)
FY 2010	13,940	20,057	11,607	17,868	12,049	18,786	$67,066.5	$120,825.2	$187,891.7	($9,975.9)	($6,353.1)
FY 2011	14,133	19,743	11,843	17,711	12,293	18,669	$63,045.3	$113,580.6	$176,625.9	($10,642.7)	($7,083.0)
FY 2012	14,235	19,520	11,915	17,372	12,369	18,315	$62,318.3	$112,270.8	$174,589.1	($11,308.6)	($8,060.2)
FY 2013	14,055	18,548	11,796	16,271	12,242	17,178	$58,494.1	$104,521.0	$163,015.1	($11,780.9)	($9,339.1)
FY 2014	13,850	17,678	11,624	15,721	12,068	16,622	$58,441.7	$104,206.3	$162,648.0	($13,008.3)	($9,974.1)
FY 2015	13,972	17,703	11,766	15,717	12,209	16,596	$56,997.2	$101,517.1	$158,514.3	($12,924.2)	($10,188.2)
FY 2016	14,265	16,930	11,991	14,882	12,433	15,669	$16,417.9	$29,261.4	$45,679.3	($4,470.6)	($3,792.2)
FY 2017	14,142	15,627	11,879	13,710	12,322	14,416	$56,997.2	$101,517.1	$158,514.3	($18,306.3)	($16,051.2)
FY 2018	13,796	14,184	11,523	12,093	11,984	12,736	$51,565.0	$91,287.4	$142,852.4	($18,870.7)	($17,688.5)
Total										**($147,084.7)**	**($89,936.0)**

% of Total

Fiscal Year	Student Enrollment: Headcount SIUE	Headcount SIUC	FTE SIUE	FTE SIUC	Adjusted FTE SIUE	Adjusted FTE SIUC	GRF/EAF State Approp. (Excl. SOM & System) SIUE	SIUC	Total
FY 2000	34.5%	65.5%	33.0%	67.0%	32.9%	67.1%	35.1%	64.9%	100.0%
FY 2001	35.0%	65.0%	34.2%	65.8%	34.1%	65.9%	35.0%	65.0%	100.0%
FY 2002	36.2%	63.8%	35.5%	64.5%	35.3%	64.7%	35.8%	64.2%	100.0%
FY 2003	36.5%	63.5%	36.4%	63.6%	36.3%	63.7%	35.8%	64.2%	100.0%
FY 2004	37.7%	62.3%	36.0%	64.0%	35.7%	64.3%	35.8%	64.2%	100.0%
FY 2005	38.6%	61.4%	35.8%	64.2%	35.5%	64.5%	35.8%	64.2%	100.0%
FY 2006	38.9%	61.1%	36.6%	63.4%	36.3%	63.7%	35.7%	64.3%	100.0%
FY 2007	39.4%	60.6%	37.5%	62.5%	37.2%	62.8%	35.7%	64.3%	100.0%
FY 2008	39.3%	60.7%	36.1%	63.9%	35.8%	64.2%	35.7%	64.3%	100.0%
FY 2009	40.0%	60.0%	38.2%	61.8%	38.0%	62.0%	35.7%	64.3%	100.0%
FY 2010	41.0%	59.0%	39.4%	60.6%	39.1%	60.9%	35.7%	64.3%	100.0%
FY 2011	41.7%	58.3%	40.1%	59.9%	39.7%	60.3%	35.7%	64.3%	100.0%
FY 2012	42.2%	57.8%	40.7%	59.3%	40.3%	59.7%	35.7%	64.3%	100.0%
FY 2013	43.1%	56.9%	42.0%	58.0%	41.6%	58.4%	35.9%	64.1%	100.0%
FY 2014	43.9%	56.1%	42.5%	57.5%	42.1%	57.9%	35.9%	64.1%	100.0%
FY 2015	44.1%	55.9%	42.8%	57.2%	42.4%	57.6%	36.0%	64.0%	100.0%
FY 2016	45.7%	54.3%	44.6%	55.4%	44.2%	55.8%	35.9%	64.1%	100.0%
FY 2017	47.5%	52.5%	46.4%	53.6%	46.1%	53.9%	36.0%	64.0%	100.0%
FY 2018	49.3%	50.7%	48.8%	51.2%	48.5%	51.5%	36.1%	63.9%	100.0%

3/29/18 - 11:47AM

Southern Illinois University
Board of Trustees
April 12, 2018

AUTHORIZATION FOR PHASE I REALLOCATION OF APPROPRIATION BUDGET, SIUC AND SIUE

Summary

This matter seeks approval to reallocate an additional $5.125 million of the state appropriation to the Edwardsville campus for FY 2019.

Rationale for Adoption

Historically, the distribution of the General Revenue Fund state appropriation allocated to the SIU system by the State of Illinois has been at the level of approximately 64% to the Carbondale campus and 36% to the Edwardsville campus **(see Table 1)**, when excluding the allocations to the School of Medicine and Central Administration.

Decades ago, that distribution of state appropriation approximated the student enrollment distribution of the Carbondale and Edwardsville campuses. However, in recent years, as enrollment has grown at the Edwardsville campus and decreased at the Carbondale campus, the enrollment distribution is nearly equal with 50.7% of the students at SIUC and 49.3% of the students at SIUE **(see Table 2)**. Current enrollment trends suggest that the total student enrollment at the Edwardsville campus will surpass the total enrollment at the Carbondale campus in the near future.

While SIUC's mission focuses more on graduate study, the student distributions are similar. In considering the various student population segments, SIUE is slightly larger in undergraduate enrollment (11,402 SIUE to 10,987 SIUC) and slightly smaller at the graduate level (2,394 SIUE to 3,197 SIUC excluding the School of Medicine).

Another difference in the mission and programs of the two campuses relates to research. Both do research, but SIUC's external grant funding is larger and its state operating fund investment is also larger.

Based on FY 2017 historical data in the SIU FY 2019 RAMP submission to IBHE, SIUE's rate of return on organized research is 3.2 to 1. SIUE's investment of $2.1 million in state operating funds for research, produced external funding of $6.7 million. SIUC's rate of return on organized research is 1.7 to 1. SIUC's investment of $8.8 million in state operating funds for research, resulted in external funding of $15.1 million.

One foundational element of being a member of a system is fair treatment for all and this proposal seeks to adjust the state appropriation allocation in a more equitable fashion.

This Board matter would direct a redistribution of the state appropriation funding levels between the Carbondale and Edwardsville campuses to more closely reflect the change in enrollment levels at the campuses.

This action is the first step in an overall review of the allocation process. A more comprehensive study will be undertaken by an external third party. That review could include additional elements beyond enrollment, arguably the largest, but not the only, variable of significance. The larger study also could focus on factors such as facility needs and costs, funding for research, research productivity, educational needs of the various communities, economic impact of the universities, specific individual areas of study and costs associated with those programs, anticipated state demographics, and other appropriate data. The current proposal is largely based on enrollment data, but it includes adjustments intended to address the different missions of the two institutions.

Historical enrollment data were compiled for the Carbondale and Edwardsville campuses, comparing both student headcount and full-time equivalent (FTE) enrollment levels. In addition, a weighting factor was applied to recognize the differing missions of the two campuses [the weighting factors include a 1.0 multiplier for undergraduate students, 1.2 multiplier for masters level students, and a 1.4 multiplier for doctoral and professional students **(see Table 3)**]. In considering the four types of enrollment data (unadjusted headcount and FTE, and weighted headcount and FTE), the results are similar. However, the weighted FTE methodology is discussed in depth hereafter, because it better reflects the implied costs of the different missions and best accommodates the current financial hardship being experienced by SIUC.

The Fall 2016 (FY 2017) weighted FTE enrollment distribution was 53.9% SIUC / 46.1% SIUE and the Fall 2017 (FY 2018) weighted FTE enrollment distribution was 51.5% SIUC / 48.5% SIUE.

Had the FY 2018 state appropriation funding distribution reflected the Fall 2017 enrollment distribution, the result would have been a redistribution of $17.7 million from the Carbondale campus to the Edwardsville campus **(see Table 4)**. The 64% / 36% funding level last reflected the enrollment situation in FY 2002. Since that time, had funding been distributed according to the *weighted formula* -- a formula which favors Carbondale more than a direct headcount or FTE comparison -- it would have resulted in an additional $95 million in cumulative appropriation funding for SIUE, or $90 million ($89,936,000 in Table 4) since FY 2000.

In addition to headcount, another way of analyzing appropriate funding levels can be based on the average appropriation per student FTE **(see Table 5)**. SIUE's average FY 2018 appropriation per student FTE of $4,562 is $2,023 *lower* than the mean of the other Masters-level Illinois public universities (excluding SIUE) of $6,585. When that difference of $2,023 is multiplied times SIUE's Fall 2017 FTE enrollment of 11,523, the resulting figure suggests that SIUE is underfunded by $23.3 million in state appropriation vs. the mean of the other Masters-level Illinois public universities. SIUC's average FY 2018 appropriation per student FTE of $7,554 is $2,429 *higher* than the mean of the other Doctoral-level Illinois public universities (excluding SIUC and the SIU School of Medicine) of $5,125. When that difference of $2,429 is multiplied times SIUC's Fall 2017 FTE enrollment of 12,093, the resulting figure indicates that SIUC's state

appropriation funding is $29.4 million above the mean of the other Doctoral-level Illinois public universities.

Additional state appropriation funding allocated to the Edwardsville campus, when invested in current and planned programs, would be an investment by the SIU System that would result in an even more accelerated growth pattern than witnessed in the past 20 years, a period when SIUE was recognized by IBHE as the fastest growing public higher education institution in Illinois. SIUE is structurally lean and has the lowest undergraduate instructional cost per credit hour of any public university in Illinois **(see Table 6)**, so the additional funding would be efficiently utilized to provide educational opportunities to more students.

SIUE has both current and planned programs which are critical to the region's growth, including the metro east area, the second densest population in Illinois. The Edwardsville campus has tremendous room for growth on its traditional campus and has significantly increased its online course and program offerings in recent years. SIUE has also demonstrated the ability to shift quickly to address economic and academic forces and adjust to market needs. Additional state appropriation funding would provide SIUE with the financial resources needed to develop and grow its academic programs and to provide a quality education to more students in order to positively impact the regional economy.

Based on the current financial challenges faced by the Carbondale campus and the campus reorganization plan, which is currently under development, it does not seem prudent for SIUC to experience a reallocation of the full appropriation amount in one year. Therefore, this matter recommends a phased-in transition of state appropriation funding over a few years, beginning in FY 2019. The state appropriation allocation would be re-calculated annually, using the recommendations from the external study.

Constituency Involvement

[President Dunn will insert an introductory sentence or two here...]

The SIUE Faculty Senate approved a resolution on March 1, 2018 in support of an SIU System Budget Reallocation **(see Appendix A)**. In addition, the SIUE Chancellor has discussed this proposal with various campus constituencies, including the Chancellor's Council, the Extended Chancellor's Council, the University Planning and Budget Council, and the Dean's Council.

Considerations Against Adoption

A financial adjustment could temporarily add to the financial burden of the Carbondale campus. This impact could be mitigated in the long-term by implementing an annual review process which would re-evaluate the state appropriation process based on the factors recommended by the consultant and make adjustments accordingly. Future enrollment growth at SIUC and SIUE could be recognized in the model and resources could be directed based on the annual calculations.

Conclusion

In summary, the following figures indicate a range of funding shortfalls at SIUE depending on the data used. While these figures may be adjusted in the future according to additional variables suggested by an external consultant, because the disparity between the current enrollments and the current appropriation distribution is so egregious over the last two decades, based on the most important funding variable - enrollment - a $5.125 million adjustment is recommended at this time as an initial step in addressing the discrepancy *based on an assumption that a consultant will recommend a change of funding at a minimum of that magnitude*. After two decades of executing a static budget model which ignored enrollment changes, this first step seems long overdue.

While a multi-year adjustment recommendation of at least $4–6 million from the consultant may be anticipated to address the funding gap currently determined to be somewhere between $17.7 million and $23.3 million, the current recommendation reflects a minimum adjustment based on averaging the figure representing the lowest gap ($4.425 million -- adjusted FTE) and the highest figure ($5.825 million -- state appropriation by cost).

	SIUE Funding Gap	**SIUE Annual Funding Gap 4 Year Adjustment Target**
Adjusted FTE	$17.7 million	$4.425 million
Unadjusted FTE	$18.1 million	$4.525 million
Headcount	$18.9 million	$4.725 million
State Appropriation by Cost	SIUE – Underfunded $23.3 million	$5.825 million

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The annual allocation as part of the FY 2019 Appropriation Budget will be adjusted such that an additional $5.125 million will be assigned to SIUE.

(2) The President of Southern Illinois University will take steps to engage a consultant to review the allocation model and make further recommendations.

(3) The President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

Table 1

Distribution of State Appropriation

(In Thousands)

Fiscal Year	GRF/EAF State Approp. (Excl. SOM & System)		
	SIUE	SIUC	Total
FY 2000	$63,362.2	$117,313.2	$180,675.4
FY 2001	$67,061.5	$124,469.7	$191,531.2
FY 2002	$72,962.6	$130,594.0	$203,556.6
FY 2003	$68,500.0	$122,618.0	$191,118.0
FY 2004	$62,857.8	$112,506.1	$175,363.9
FY 2005	$62,607.8	$112,323.0	$174,930.8
FY 2006	$62,857.8	$113,251.4	$176,109.2
FY 2007	$63,645.4	$114,734.7	$178,380.1
FY 2008	$64,789.1	$116,527.3	$181,316.4
FY 2009	$66,603.2	$119,790.0	$186,393.2
FY 2010	$67,066.5	$120,825.2	$187,891.7
FY 2011	$63,045.3	$113,580.6	$176,625.9
FY 2012	$62,318.3	$112,270.8	$174,589.1
FY 2013	$58,494.1	$104,521.0	$163,015.1
FY 2014	$58,441.7	$104,206.3	$162,648.0
FY 2015	$56,997.2	$101,517.1	$158,514.3
FY 2016	$16,417.9	$29,261.4	$45,679.3
FY 2017	$56,997.2	$101,517.1	$158,514.3
FY 2018	$51,565.0	$91,287.4	$142,852.4

% of Total

Fiscal Year	GRF/EAF State Approp. (Excl. SOM & System)		
	SIUE	SIUC	Total
FY 2000	35.1%	64.9%	100.0%
FY 2001	35.0%	65.0%	100.0%
FY 2002	35.8%	64.2%	100.0%
FY 2003	35.8%	64.2%	100.0%
FY 2004	35.8%	64.2%	100.0%
FY 2005	35.8%	64.2%	100.0%
FY 2006	35.7%	64.3%	100.0%
FY 2007	35.7%	64.3%	100.0%
FY 2008	35.7%	64.3%	100.0%
FY 2009	35.7%	64.3%	100.0%
FY 2010	35.7%	64.3%	100.0%
FY 2011	35.7%	64.3%	100.0%
FY 2012	35.7%	64.3%	100.0%
FY 2013	35.9%	64.1%	100.0%
FY 2014	35.9%	64.1%	100.0%
FY 2015	36.0%	64.0%	100.0%
FY 2016	35.9%	64.1%	100.0%
FY 2017	36.0%	64.0%	100.0%
FY 2018	36.1%	63.9%	100.0%

Table 2

Headcount Enrollment - SIUE / SIUC

Headcount - SIUE

Fall Term	FY	UG	Masters	Doctoral	Prof	Total	% of Total System Enrollment
1999	2000	9,313	2,355	7	202	11,877	34.5%
2000	2001	9,576	2,413	9	195	12,193	35.0%
2001	2002	9,799	2,445	4	194	12,442	36.2%
2002	2003	10,014	2,494	8	192	12,708	36.5%
2003	2004	10,563	2,532	8	192	13,295	37.7%
2004	2005	10,811	2,482	2	198	13,493	38.6%
2005	2006	10,945	2,231	1	283	13,460	38.9%
2006	2007	10,960	2,124	3	362	13,449	39.4%
2007	2008	10,920	2,040	1	437	13,398	39.3%
2008	2009	10,977	2,106	7	512	13,602	40.0%
2009	2010	11,144	2,275	10	511	13,940	41.0%
2010	2011	11,305	2,300	11	517	14,133	41.7%
2011	2012	11,428	2,231	58	518	14,235	42.2%
2012	2013	11,341	2,125	67	522	14,055	43.1%
2013	2014	11,229	2,027	64	530	13,850	43.9%
2014	2015	11,421	1,977	53	521	13,972	44.1%
2015	2016	11,781	1,850	108	526	14,265	45.7%
2016	2017	11,720	1,744	153	525	14,142	47.5%
2017	2018	11,402	1,631	225	538	13,796	49.3%

Headcount - SIUC (Excluding SOM)

Fall Term	FY	UG	Masters	Doctoral	Prof	Total	% of Total System Enrollment
1999	2000	18,242	2,980	990	384	22,596	65.5%
2000	2001	18,121	3,139	1,017	368	22,645	65.0%
2001	2002	17,463	3,092	1,023	350	21,928	63.8%
2002	2003	17,369	3,295	1,042	363	22,069	63.5%
2003	2004	17,392	3,166	1,043	386	21,987	62.3%
2004	2005	17,057	2,912	1,100	390	21,459	61.4%
2005	2006	16,697	2,961	1,088	381	21,127	61.1%
2006	2007	16,294	2,972	1,088	360	20,714	60.6%
2007	2008	16,193	3,030	1,110	359	20,692	60.7%
2008	2009	15,980	2,943	1,091	367	20,381	60.0%
2009	2010	15,551	2,958	1,155	393	20,057	59.0%
2010	2011	15,141	2,970	1,247	385	19,743	58.3%
2011	2012	15,000	2,891	1,243	386	19,520	57.8%
2012	2013	14,130	2,830	1,237	351	18,548	56.9%
2013	2014	13,306	2,778	1,245	349	17,678	56.1%
2014	2015	13,461	2,712	1,171	359	17,703	55.9%
2015	2016	13,031	2,448	1,089	362	16,930	54.3%
2016	2017	12,182	2,123	983	339	15,627	52.5%
2017	2018	10,987	1,998	881	318	14,184	50.7%

Headcount Enrollment Comparison
("Total" Column = SIUC Enrollment Minus SIUE Enrollment)

Fall Term	FY	UG	Masters	Doctoral	Prof	Total
1999	2000	8,929	625	983	182	10,719
2000	2001	8,545	726	1,008	173	10,452
2001	2002	7,664	647	1,019	156	9,486
2002	2003	7,355	801	1,034	171	9,361
2003	2004	6,829	634	1,035	194	8,692
2004	2005	6,246	430	1,098	192	7,966
2005	2006	5,752	730	1,087	98	7,667
2006	2007	5,334	848	1,085	(2)	7,265
2007	2008	5,273	990	1,109	(78)	7,294
2008	2009	5,003	837	1,084	(145)	6,779
2009	2010	4,407	683	1,145	(118)	6,117
2010	2011	3,836	670	1,236	(132)	5,610
2011	2012	3,572	660	1,185	(132)	5,285
2012	2013	2,789	705	1,170	(171)	4,493
2013	2014	2,077	751	1,181	(181)	3,828
2014	2015	2,040	735	1,118	(162)	3,731
2015	2016	1,250	598	981	(164)	2,665
2016	2017	462	379	830	(186)	1,485
2017	2018	(415)	367	656	(220)	388

Data Source: RAMP Historical - Table 7. Fall 2017 (FY2018) data from IBHE 12/12/17 Enrollment Report.

Table Notes for Table 2

Reallocation Data Based on Head Count

- In FY 2002, SIUC's head count was 63.8% and SIUE's head count was 36.2% of the total SIU head count enrollment (excluding the School of Medicine), which approximated the 64.2% SIUC / 35.8% SIUE distribution of state appropriation.

- In FY 2018, SIUC's head count was 50.7% and SIUE's head count was 49.3%. Had the FY 2018 state appropriation funding distribution reflected the Fall 2017 *head count* distribution, the result would have been a redistribution of $18.9 million from SIUC to SIUE.

- Since FY 2000, had funding been distributed according to the *head count* distribution, it would have resulted in an additional $147 million in cumulative appropriation funding for SIUE (or $148 million since FY 2002, as referenced in Table 4).

Table 3

Full-Time Equivalent (FTE) Enrollment - SIUE / SIUC

FTE - SIUE

							Adjusted with Multiplier					% of Total System Enrollment	
							1.0	1.2	1.4	1.4			
Fall Term	FY	UG	Masters	Doctoral	Prof	Total	UG	Masters	Doctoral	Prof	Total	Regular	Adjusted
1999	2000	7,879	1,190	3	202	9,274	7,879	1,428	4	283	9,594	33.0%	32.9%
2000	2001	8,209	1,275	2	195	9,681	8,209	1,530	3	273	10,015	34.2%	34.1%
2001	2002	8,422	1,296	2	194	9,914	8,422	1,555	3	272	10,252	35.5%	35.3%
2002	2003	8,717	1,339	3	192	10,251	8,717	1,607	4	269	10,597	36.4%	36.3%
2003	2004	9,178	1,355	3	192	10,728	9,178	1,626	4	269	11,077	36.0%	35.7%
2004	2005	9,426	1,287	1	198	10,912	9,426	1,544	1	277	11,249	35.8%	35.5%
2005	2006	9,606	1,179	0	283	11,068	9,606	1,415	0	396	11,417	36.6%	36.3%
2006	2007	9,676	1,124	1	362	11,163	9,676	1,349	1	507	11,533	37.5%	37.2%
2007	2008	9,005	1,007	1	437	10,450	9,005	1,208	1	612	10,826	36.1%	35.8%
2008	2009	9,777	1,087	3	512	11,379	9,777	1,304	5	717	11,803	38.2%	38.0%
2009	2010	9,914	1,179	4	511	11,607	9,914	1,414	6	715	12,049	39.4%	39.1%
2010	2011	10,115	1,206	6	517	11,843	10,115	1,447	8	724	12,293	40.1%	39.7%
2011	2012	10,189	1,180	28	518	11,915	10,189	1,416	39	725	12,369	40.7%	40.3%
2012	2013	10,116	1,131	28	522	11,796	10,116	1,357	39	731	12,242	42.0%	41.6%
2013	2014	9,954	1,118	22	530	11,624	9,954	1,342	30	742	12,068	42.5%	42.1%
2014	2015	10,094	1,126	24	521	11,766	10,094	1,352	33	729	12,209	42.8%	42.4%
2015	2016	10,368	1,031	66	526	11,991	10,368	1,237	92	736	12,433	44.6%	44.2%
2016	2017	10,291	963	100	525	11,879	10,291	1,155	140	735	12,322	46.4%	46.1%
2017	2018	9,912	919	154	538	11,523	9,912	1,103	216	753	11,984	48.8%	48.5%

FTE - SIUC (Excluding SOM)

							Adjusted with Multiplier					% of Total System Enrollment	
							1.0	1.2	1.4	1.4			
Fall Term	FY	UG	Masters	Doctoral	Prof	Total	UG	Masters	Doctoral	Prof	Total	Regular	Adjusted
1999	2000	16,108	1,746	514	487	18,855	16,108	2,095	720	682	19,605	67.0%	67.1%
2000	2001	15,884	1,755	515	460	18,614	15,884	2,106	721	644	19,355	65.8%	65.9%
2001	2002	15,341	1,739	515	443	18,038	15,341	2,087	721	620	18,769	64.5%	64.7%
2002	2003	15,161	1,851	517	368	17,897	15,161	2,221	724	515	18,621	63.6%	63.7%
2003	2004	15,862	2,178	664	391	19,095	15,862	2,614	930	547	19,953	64.0%	64.3%
2004	2005	16,332	2,135	679	403	19,549	16,332	2,562	951	564	20,409	64.2%	64.5%
2005	2006	15,940	2,176	673	383	19,172	15,940	2,611	942	536	20,030	63.4%	63.7%
2006	2007	15,321	2,171	725	367	18,584	15,321	2,605	1,015	514	19,455	62.5%	62.8%
2007	2008	15,175	2,269	713	369	18,526	15,175	2,723	998	516	19,413	63.9%	64.2%
2008	2009	14,993	2,286	727	383	18,389	14,993	2,744	1,018	536	19,290	61.8%	62.0%
2009	2010	14,439	2,269	767	393	17,868	14,439	2,723	1,074	551	18,786	60.6%	60.9%
2010	2011	14,158	2,319	829	405	17,711	14,158	2,783	1,161	567	18,669	59.9%	60.3%
2011	2012	13,870	2,286	830	386	17,372	13,870	2,743	1,162	540	18,315	59.3%	59.7%
2012	2013	12,903	2,203	806	359	16,271	12,903	2,644	1,129	503	17,178	58.0%	58.4%
2013	2014	12,343	2,256	767	356	15,721	12,343	2,707	1,074	498	16,622	57.5%	57.9%
2014	2015	12,411	2,217	715	374	15,717	12,411	2,660	1,001	523	16,596	57.2%	57.6%
2015	2016	11,975	1,881	656	370	14,882	11,975	2,257	919	518	15,669	55.4%	55.8%
2016	2017	11,110	1,672	588	340	13,710	11,110	2,007	823	477	14,416	53.6%	53.9%
2017	2018	9,763	1,445	487	398	12,093	9,763	1,734	682	557	12,736	51.2%	51.5%

FTE Enrollment Comparison ("Total" Column = SIUC Enrollment Minus SIUE Enrollment)

							Adjusted with Multiplier				
Fall Term	FY	UG	Masters	Doctoral	Prof	Total	UG	Masters	Doctoral	Prof	Total
1999	2000	8,229	556	511	285	9,581	8,229	667	715	399	10,011
2000	2001	7,675	480	513	265	8,933	7,675	576	718	371	9,340
2001	2002	6,919	443	513	249	8,124	6,919	532	718	349	8,517
2002	2003	6,444	512	514	176	7,646	6,444	614	720	246	8,024
2003	2004	6,684	823	661	199	8,367	6,684	988	925	279	8,876
2004	2005	6,906	848	678	205	8,637	6,906	1,018	949	287	9,160
2005	2006	6,334	997	673	100	8,104	6,334	1,196	942	140	8,613
2006	2007	5,645	1,047	724	5	7,421	5,645	1,256	1,014	7	7,922
2007	2008	6,170	1,263	712	(68)	8,077	6,170	1,515	997	(95)	8,587
2008	2009	5,216	1,200	724	(129)	7,010	5,216	1,439	1,013	(181)	7,487
2009	2010	4,525	1,091	763	(118)	6,261	4,525	1,309	1,068	(165)	6,737
2010	2011	4,043	1,113	824	(112)	5,868	4,043	1,336	1,153	(157)	6,376
2011	2012	3,681	1,106	802	(132)	5,457	3,681	1,327	1,123	(185)	5,946
2012	2013	2,787	1,073	779	(163)	4,475	2,787	1,287	1,090	(228)	4,936
2013	2014	2,389	1,138	746	(175)	4,098	2,389	1,365	1,044	(244)	4,554
2014	2015	2,317	1,091	691	(147)	3,952	2,317	1,309	968	(206)	4,387
2015	2016	1,607	850	591	(156)	2,892	1,607	1,020	827	(218)	3,236
2016	2017	818	710	488	(185)	1,831	818	852	683	(258)	2,095
2017	2018	(149)	526	333	(140)	570	(149)	631	466	(196)	752

Data Source: RAMP Historical - Table 7. Fall 2017 (FY2018) data from IBHE 12/12/17 Enrollment Report.

Table Notes for Table 3

Reallocation Data Based on Full-Time Equivalents (FTE)

- In FY 2002, SIUC's *FTE* was 64.5% and SIUE's head count was 35.5% of the total SIU FTE enrollment (excluding the School of Medicine).

- To recognize the differing missions of the two campuses, weighting factors of 1.0 for UG students, 1.2 for Masters students, and 1.4 for Doctoral and Professional students were applied to calculate an Adjusted FTE. In FY 2002, SIUC's *Adjusted FTE* was 64.7% and SIUE's *Adjusted FTE* was 35.3% of the total *SIU Adjusted FTE enrollment*, which approximated the 64.2% SIUC / 35.8% SIUE distribution of state appropriation.

    - It should be noted that the impact of applying the weighting factors to recognize the campuses' differing missions was only 0.2%, moving SIUC from 64.5% to 64.7%.

- In FY 2018, SIUC's *Adjusted FTE* was 51.5% and SIUE's was 48.5%. Had the FY 2018 state appropriation funding distribution reflected the Fall 2017 *Adjusted FTE* distribution, the result would have been a redistribution of $17.7 million from SIUC to SIUE.

- Since FY 2000, had funding been distributed according to the *Adjusted FTE* weighted formula distribution, it would have resulted in an additional $90 million in cumulative appropriation funding for SIUE (or $95 million since FY 2002, referenced above).

Table 4

State Appropriation Funding Lost by SIUE from FY 2000-2018 Based on Headcount and Weighted FTE's

(In Thousands)

Fiscal Year	SIUE Overpaid / (Underpaid) Allocation Error by Headcount	Allocation Error by Adj. FTE
FY 2000	$1,114.0	$3,996.3
FY 2001	$27.2	$1,751.3
FY 2002	($725.2)	$1,055.7
FY 2003	($1,337.2)	($814.8)
FY 2004	($3,223.0)	$256.1
FY 2005	($4,923.1)	$449.5
FY 2006	($5,677.5)	($1,080.4)
FY 2007	($6,577.8)	($2,743.5)
FY 2008	($6,471.6)	($125.3)
FY 2009	($8,002.3)	($4,151.5)
FY 2010	($9,975.9)	($6,353.1)
FY 2011	($10,642.7)	($7,083.0)
FY 2012	($11,308.6)	($8,060.2)
FY 2013	($11,780.9)	($9,339.1)
FY 2014	($13,008.3)	($9,974.1)
FY 2015	($12,924.2)	($10,188.2)
FY 2016 *	($4,470.6) *	($3,792.2) *
FY 2017	($18,306.3)	($16,051.2)
FY 2018	($18,870.7)	($17,688.5)
Total	**($147,084.7)**	**($89,936.0)**

*Funding levels were decreased dramatically in FY 2016 because the state appropriation was only 29% of preceding levels for that period.

Table 5

Illinois Public Universities - FY18 Appropriation per Student FTE

Doctoral Institutions	Fall 2017 Student FTE UG	Grad/Prof	Total	GRF/EAF Only FY 2018 State Approp.	Approp. Per Student FTE	% of Total State Approp. $	Student FTE as % of Total
- Illinois State University	16,826	1,482	18,308	$65,004,000	$3,551	6.9%	11.0%
- Northern Illinois University	12,136	2,846	14,982	$81,983,500	$5,472	8.7%	9.0%
- SIU Carbondale	**9,763**	**2,330**	**12,093**	**$91,349,000**	**$7,554**	**9.6%**	**7.3%**
- SIU School of Medicine	0	370	370	$33,620,400	$90,866	3.5%	0.2%
- Univ. of Illinois Chicago	18,949	11,469	30,418	$218,246,000	$7,175	23.0%	18.3%
- Univ. of Illinois Urbana/Champaign	34,573	15,061	49,634	$215,622,900	$4,344	22.8%	29.9%
Total / Average	**92,247**	**33,558**	**125,805**	**$705,825,800**	**$5,610**	**74.5%**	**75.7%**
Average Excl. SIUC & SOM					**$5,125**		
Masters Institutions							
- Chicago State University	1,535	894	2,429	$32,697,400	$13,461	3.4%	1.5%
- Eastern Illinois University	4,442	897	5,339	$38,678,100	$7,244	4.1%	3.2%
- Governors State University	2,387	1,167	3,554	$21,656,000	$6,093	2.3%	2.1%
- Northeastern Illinois University	4,902	875	5,777	$33,209,000	$5,748	3.5%	3.5%
- SIU Edwardsville	**9,912**	**1,611**	**11,523**	**$52,565,000**	**$4,562**	**5.5%**	**6.9%**
- Univ. of Illinois Springfield	2,282	1,244	3,526	$16,825,000	$4,772	1.8%	2.1%
- Western Illinois University	6,981	1,153	8,134	$46,300,700	$5,692	4.9%	4.9%
Total / Average	**32,441**	**7,841**	**40,282**	**$241,931,200**	**$6,006**	**25.5%**	**24.3%**
Average Excl. SIUE					**$6,585**		
Total / Average	**124,688**	**41,399**	**166,087**	**$947,757,000**	**$5,706**	**100.0%**	**100.0%**
				SIU System Office	$3,379,400		
				U of I System Office & System Wide Programs	$132,312,000		
				IBHE Total for FY18 GRF/EAF Approp.	**$1,083,448,400**		

Note: FY 2018 state appropriation numbers above for the IPU's exclude special appropriations from Other State Funds (e.g. Pharmacy, License Plates, Fire Prevention, etc.)

Table Notes for Table 5

Reallocation Data Based on FY 2018 Average Appropriation per Student FTE

- This year, SIUE has an average appropriation per student FTE of $4,562. The mean of the other Masters-level Illinois public universities (excluding SIUE) is $6,585, resulting in a difference of $2,023.

- When that difference of $2,023 is multiplied times SIUE's Fall 2017 FTE enrollment of 11,523, the resulting figure suggests that SIUE is underfunded by $23.3 million in state appropriation vs. the mean of the other Masters-level Illinois public universities.

- This year, SIUC has an average appropriation per student FTE of $7,554. The mean of the other Doctoral-level Illinois public universities (excluding SIUC and the SIU School of Medicine) is $5,125, resulting in a difference of $2,429.

- When that difference of $2,429 is multiplied times SIUC's Fall 2017 FTE enrollment of 12,093, the resulting figure indicates that SIUC's state appropriation funding is $29.4 million above the mean of the other Doctoral-level Illinois public universities.

Table 6

DISCIPLINE COST STUDY TRENDS

Instructional Cost Per Credit Hour

System/Institution	FY2014	FY2015	FY2016	FY2014-2016 Change	FY2014-2016 Percent Change
Chicago State University	$ 512.49	$ 525.68	$ 507.28	$ (5.21)	(1.0) %
Eastern Illinois University	411.01	414.95	376.59	(34.42)	(8.4)
Governors State University	442.73	422.45	388.67	(54.06)	(12.2)
Illinois State University	365.07	371.62	359.83	(5.24)	(1.4)
Northeastern Illinois University	406.33	415.05	402.42	(3.91)	(1.0)
Northern Illinois University	386.72	396.99	380.92	(5.80)	(1.5)
Western Illinois University	352.08	360.90	358.75	6.67	1.9
Southern Illinois University	350.48	350.01	334.16	(16.32)	(4.7)
Carbondale	379.41	386.74	379.64	0.23	0.1
Edwardsville	**314.73**	**305.45**	**283.14**	**(31.59)**	**(10.0)**
University of Illinois	485.00	482.43	441.46	(43.54)	(9.0)
Chicago	456.68	463.55	444.95	(11.73)	(2.6)
Springfield	444.21	412.64	391.23	(52.98)	(11.9)
Urbana/Champaign	502.67	498.04	443.95	(58.72)	(11.7)
Total	$ 425.54	$ 427.08	$ 400.72	$ (24.81)	(5.8) %

Source: 2015-2016 IBHE Discipline Unit Cost Study - Table 7

Appendix A

Southern Illinois University Edwardsville Faculty Senate Resolution in Support of SIU System Budget Reallocation

Whereas Southern Illinois University Edwardsville came into being in 1957 as the result of intense local demand by the citizens of Southwestern Illinois articulated through the Southwestern Illinois Council for Higher Education and through their elected public officials; and

Whereas Southern Illinois University Edwardsville is a mature university in 2018 with over 120,000 graduates; and

Whereas Southern Illinois University Edwardsville is a distinct peer university within the SIU System; and

Whereas working within a culture of shared governance, the faculty, staff, and administrators of Southern Illinois University Edwardsville have collaborated to manage their portion of the SIU System budget responsibly, prudently, and successfully; and

Whereas Southern Illinois University Edwardsville enjoys a positive reputation and is able to market its degree programs successfully in a very competitive environment; and

Whereas increased investment by the SIU System Board of Trustees in the present and future of Southern Illinois University Edwardsville is advisable and justified by numerous positive indicators including but not limited to

- A rising regional and national reputation underscored by ratings and awards together with consistently-positive media coverage (https://www.siue.edu/about/pointsofpride.shtml)
- Southern Illinois University Edwardsville ranks second among Carnegie master's large, primarily residential universities for federal research and development expenditures, according to the National Science Foundation
- Substantial growth in graduate and professional programs
- Talented, engaged, and innovative faculty and staff members
- A welcoming climate that promotes diversity and inclusion
- Partnerships with metropolitan St. Louis businesses and entrepreneurial ecosystems
- A lean and efficient operating model that continues to prosper during challenging economic times in Illinois
- A cost point that continues to be very attractive to students
- A beautiful campus with attractive, up-to-date structures and facilities
- Demographics, since SIUE serves the second-largest metropolitan area in the state of Illinois
- Location and accessibility, since SIUE is situated in close proximity to St. Louis and within a growing and vibrant suburban community

Appendix A

Therefore, because Southern Illinois University Edwardsville is a distinct peer university within the SIU System, with equal status and standing to Southern Illinois University Carbondale, the Faculty Senate of Southern Illinois University Edwardsville respectfully requests that the SIU System Board of Trustees **immediately** create a new, fair and dynamic formula (geared to the present and future) that will, over a transitional period of no longer than two fiscal years, reallocate the SIU system budget in a just and equitable manner predicated primarily on enrollment data to enable Southern Illinois University Edwardsville to reach its full potential.

Mover: Faculty Senate Executive Committee

Approved March 1, 2018

University Planning and Budget Council

AGENDA

April 20, 2018

Chancellor's Conference Room

10:30 a.m.

I. Call to Order

II. Additions to the Agenda
   a. None

III. Discussion and/or approval of March 30, 2018 meeting minutes

IV. Announcements

V. **New Business**

   a. **Vice Chancellor and Provost Denise Cobb**

VI. Adjournment

Next scheduled meeting: April 27, 2018 with Brad Hewitt and Doug McIlhagga

University Planning and Budget Council
Unapproved Minutes
Friday, March 23, 2018
Chancellor's Conference Room
10:30 a.m.

Members Present

Ken Holbert
Cem Karacal
Nancy Lutz (Chair)
Norris Manning
Ken Moffett
Kirt Ormesher
Randy Pembrook (*ex officio*)
Ann Popkess
Jeffrey Sabby
Molly Smith
Bill Winter (*ex officio*)

Members Absent:

Rakesh Bharati
Lakesha Butler
Ramón DeShazer
Michelle Krichevsky

Guest:

Rich Walker

I. Call to Order
The meeting was called to order at 10:31 a.m.

II. Additions to the Agenda
There were no additions to the agenda.

III. Approval of March 16, 2018 meeting minutes
The March 16, 2018 meeting minutes were approved as written.

IV. Announcements
   a. Chancellor's Announcements
      i. Thanked everyone for their help with the Innovation Grants. Please encourage others to submit proposals in the summer.
      ii. Discussed board matters for the April BOT meeting.
   b. Other Announcements
      There were no other announcements.

V. New Business

a. Vice Chancellor for Administration Budget Update: One handout was distributed. Vice Chancellor Walker gave a presentation detailing priority funding requests for his unit in FY19, along with potential cuts to the budget, should they be requested.
b. Other New Business
There was no other new business.

VI. Adjournment
The meeting was adjourned at 11:51 a.m.

Next Meeting: Friday, March 30, 2018 at 10:30 a.m. in the Chancellor's Conference Room

University Planning and Budget Council
Unapproved Minutes
Friday, March 16, 2018
Chancellor's Conference Room
10:30 a.m.

Members Present

Rakesh Bharati
Lakesha Butler
Ramón DeShazer
Ken Holbert
Cem Karacal
Nancy Lutz (Chair)
Ken Moffett
Kirt Ormesher
Randy Pembrook (*ex officio*)
Ann Popkess
Jeffrey Sabby
Bill Winter (*ex officio*)

Members Absent:

Michelle Krichevsky
Norris Manning
Molly Smith

I. Call to Order
The meeting was called to order at 10:32 a.m.

II. Additions to the Agenda
There were no additions to the agenda.

III. Approval of January 5, 2018 meeting minutes
The January 5, 2018 meeting minutes were approved as written.

IV. Announcements
   a. Chancellor's Announcements
      i. Discussed his recent Costa Rica trip along with School of Nursing and School of Pharmacy.
      ii. Offered an update on University Park development.
      iii. Discussed the board items that will be brought forward at the April BOT meeting.
      iv. Thanked the Council on their help with the Innovation Grant review process.
   b. Other Announcements
      There were no other announcements.

V. New Business

a. Review of Innovation Grant Proposals: The Council discussed the Innovation Grant proposals and offered recommendations to the Chancellor.
b. Other New Business
There was no other new business.

VI. Adjournment
The meeting was adjourned at 12:36 p.m.

Next Meeting: Friday, March 23, 2018 at 10:30 a.m. in the Chancellor's Conference Room

SIU-E

THE DAILY EGYPTIAN

Since 1916 | www.dailyegyptian.com

May 17, 2018

To whom it may concern:

Pursuant to the State of Illinois Freedom of Information Act (5 Ill. Comp. Stat. 140/1 to 140/11.5,) I write to request access to **correspondence between SIU-Edwardsville administration and the Belleville News-Democrat from March 18, 2018 to March 30, 2018 .** If your agency does not maintain these public records, please let me know who does and include the proper custodian's name and address.

As provided by the open records law, I will expect your response within five (5) working days. See *5 Ill. Comp. Stat. 140/3(c).* I understand that the Act permits a public body to charge a reasonable copying fee not to exceed the actual cost of reproduction and not including the costs of any search or review of the records. *5 ILCS 140/6.* Please notify me of costs associated to produce these records if they may arise. This information is for news gathering purposes.

If you choose to deny this request, please provide a written explanation for the denial including a reference to the specific statutory exemption(s) upon which you rely. Also, please provide all segregable portions of otherwise exempt material. I would note that willful violation of the open records law can result in the award of reasonable litigation fees. See 5 Ill. Comp. Stat. 140/11(i).

Thank you for your assistance and I look forward to hearing from you.

Sincerely,

Brian Munoz [redacted]
Reporter, The Daily Egyptian
1100 Lincoln Drive Carbondale, Illinois 62901
bmunoz@dailyegyptian.com

Friday, March 30,

Brad,

Please find the information that you requested. Sorry for the delay, been traveling most of the day. Our chancellor, Randy Pembrook, would be happy to sit down with you next week, if you need more background.

Just let me know, thanks,

Doug Mc

Current enrollment numbers
Fall 2017 student headcount enrollment

SIUC 14,184

SIUE 13,796

Payrolls (Number of Employees)
Fall 2016 Employee Headcount (excluding graduate assistants and student workers)

SIUC 4,795

SIUE 2,381

FTE's (Full-Time Equivalent Student Enrollment)
Fall 2017 FTE's - Including unadjusted (regular) FTE's and adjusted FTE's (with weighting factors of 1.0 for undergraduate, 1.2 for masters, and 1.4 for doctoral/professional students, to recognize the differing missions of the campuses).

SIUC 12,093 / Adjusted FTE 12,736

SIUE 11,523 / Adjusted FTE 11,984

Budgets
Fiscal Year 2018 SIU Operating Budget

State Appropriation Budget
SIUC $91,374,000
SIUE $53,817,000

Total Budget (All Funds, including Appropriation, Tuition, Grants, Fees, etc.)
SIUC $369,888,600
SIUE $292,092,798

Brad, I'll get to work on that. Thanks, Doug Mc

From: Weisenstein, Brad <bweisenstein@bnd.com>
Sent: Thursday, March 29, 2018 5:24:25 PM
To: McIlhagga, Douglas
Subject: Re: An SIUE Inquiry

Thanks. I'll definitely take a look at it.

Current enrollment numbers, payrolls, FTE's and budgets for the two campuses would be a great start.

On Thu, Mar 29, 2018 at 5:00 PM, McIlhagga, Douglas <dmcilha@siue.edu> wrote:
Brad,

Hope all is well at your end! Elizabeth Donald pointed me in your direction. This is a little unusual for us, but wanted to run this by you for some thought. Last spring when the whole SIUE loan to Carbondale was in the news, Elizabeth wrote this story:
http://www.bnd.com/news/local/article147339759.html

Significantly at the end, she wrote at length about the disparity of distribution of state funds between the two campuses. If I recall correctly, the BND has been an advocate of directing more resources to the Edwardsville campus that has been on a growth plane for some time.

This topic of budget reallocation is going to be addressed at the board of trustees meetings on April 11-12 in Carbondale. If ever there were a time for the BND to restate its position in support of the Edwardsville campus, next week would be appropriate. From an editorial standpoint, would you consider addressing that issue?

Thanks,

Doug McIlhagga
Executive Director
University Marketing & Communications
Southern Illinois University Edwardsville
Box 1027
Edwardsville, IL 62026

Office: 618-650-5600
Cell: [redacted]

--

Brad Weisenstein
Multimedia and Opinions Editor
Belleville News-Democrat
W: (618) 239-2510
C: [redacted]

Thanks. I'll definitely take a look at it.

Current enrollment numbers, payrolls, FTE's and budgets for the two campuses would be a great start.

On Thu, Mar 29, 2018 at 5:00 PM, McIlhagga, Douglas <dmcilha@siue.edu> wrote:

Brad,

Hope all is well at your end! Elizabeth Donald pointed me in your direction. This is a little unusual for us, but wanted to run this by you for some thought. Last spring when the whole SIUE loan to Carbondale was in the news, Elizabeth wrote this story:
http://www.bnd.com/news/local/article147339759.html

Significantly at the end, she wrote at length about the disparity of distribution of state funds between the two campuses. If I recall correctly, the BND has been an advocate of directing more resources to the Edwardsville campus that has been on a growth plane for some time.

This topic of budget reallocation is going to be addressed at the board of trustees meetings on April 11-12 in Carbondale. If ever there were a time for the BND to restate its position in support of the Edwardsville campus, next week would be appropriate. From an editorial standpoint, would you consider addressing that issue?

Thanks,

Doug McIlhagga
Executive Director

University Marketing & Communications
Southern Illinois University Edwardsville
Box 1027
Edwardsville, IL 62026
Office: 618-650-5600
Cell: [redacted]

--

Brad Weisenstein
Multimedia and Opinions Editor
Belleville News-Democrat
W: (618) 239-2510
C: [redacted]

From: Elizabeth Donald <edonald@bnd.com>
Date: Thursday, March 29, 2018 at 4:16 PM
To: Microsoft Office User <dmcilha@siue.edu>
Subject: Re: Some Editorial Advice

Our editorial writer is Brad Weisenstein, and you can reach him at bweisenstein@bnd.com or 239-2510. He may want to talk to advocates among the administration; if you can make those folks available, it will help.

I will also pass on the news to our education writer, Alexis Cortes. Good luck!

ekd

On Thu, Mar 29, 2018 at 4:07 PM, McIlhagga, Douglas <dmcilha@siue.edu> wrote:
Elizabeth,

Hope all is well at your end! This is a little unusual from my end, but looking for some direction and/or advice. Last spring when the whole SIUE loan to Carbondale was in the news, you wrote this story: http://www.bnd.com/news/local/article147339759.html

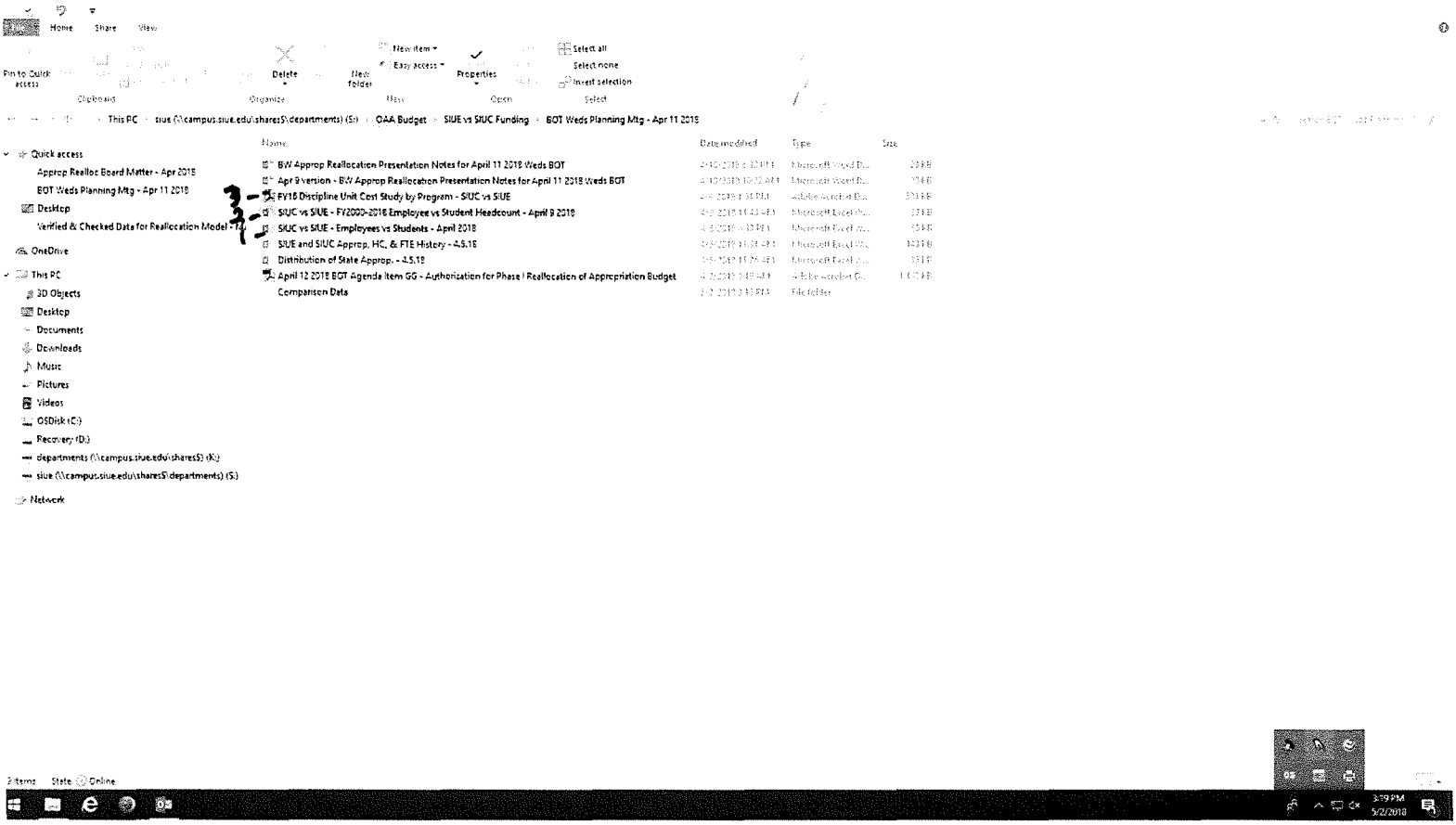
Significantly at the end, you wrote at length about the disparity of distribution of state funds between the two campuses. If I recall correctly, the BND has been an advocate of directing more resources to the Edwardsville campus that has been on a growth plane for some time.

This topic of budget reallocation is going to be addressed at the board of trustees meetings on April 11-12 in Carbondale. If ever there were a time for the BND to restate its position in support of the Edwardsville campus, next week would be appropriate. From an editorial standpoint, who should I reach out to?

Thanks,

Doug Mc

Doug McIlhagga
Executive Director
University Marketing & Communications
Southern Illinois University Edwardsville
Box 1027
Edwardsville, IL 62026
Office: 618-650-5600
Cell [redacted]


Home
Share
View
Pin to Quick access
Clipboard
Delete
Organize
New item
Easy access
New folder
New
Properties
Open
Select all
Select none
Invert selection
Select
This PC
siue (\\campus.siue.edu\shares$\departments) (S:)
OAA Budget
SIUE vs SIUC Funding
BOT Weds Planning Mtg - Apr 11 2018
Quick access
Approp Realloc Board Matter - Apr 2018
BOT Weds Planning Mtg - Apr 11 2018
Desktop
Verified & Checked Data for Reallocation Model
OneDrive
This PC
3D Objects
Desktop
Documents
Downloads
Music
Pictures
Videos
OSDisk (C:)
Recovery (D:)
departments (\\campus.siue.edu\shares$) (K:)
siue (\\campus.siue.edu\shares$\departments) (S:)
Network
Name
Date modified
Type
Size
BW Approp Reallocation Presentation Notes for April 11 2018 Weds BOT
Apr 9 version - BW Approp Reallocation Presentation Notes for April 11 2018 Weds BOT
FY16 Discipline Unit Cost Study by Program - SIUC vs SIUE
SIUC vs SIUE - FY2000-2016 Employee vs Student Headcount - April 9 2018
SIUC vs SIUE - Employees vs Students - April 2018
SIUE and SIUC Approp, HC, & FTE History - 4.5.18
Distribution of State Approp. - 4.5.18
April 12 2018 BOT Agenda Item GG - Authorization for Phase I Reallocation of Appropriation Budget
Comparison Data
File folder
2 items
State: Online
3:19 PM
5/2/2018

Southern Illinois University
Employee Headcount vs. Student Headcount - SIUC / SIUE

SIUC Excluding SOM

Fiscal Year	SIUE Student Headcount	SIUE Change #	SIUE Change %	SIUE Employee Headcount	SIUE Change #	SIUE Change %	SIUC (Excluding SOM) Student Headcount	SIUC (Excluding SOM) Change #	SIUC (Excluding SOM) Change %	SIUC (Excluding SOM) Employee Headcount	SIUC (Excluding SOM) Change #	SIUC (Excluding SOM) Change %
FY 2000	11,877	357	3.1%	2,165	51	2.4%	22,596	633	2.9%			
FY 2001	12,193	316	2.7%	2,215	50	2.3%	22,645	49	0.2%			
FY 2002	12,442	249	2.0%	2,326	111	5.0%	21,928	(717)	-3.2%			
FY 2003	12,708	266	2.1%	2,296	(30)	-1.3%	22,069	141	0.6%			
FY 2004	13,295	587	4.6%	2,261	(35)	-1.5%	21,987	(82)	-0.4%			
FY 2005	13,493	198	1.5%	2,297	36	1.6%	21,459	(528)	-2.4%			
FY 2006	13,460	(33)	-0.2%	2,345	48	2.1%	21,127	(332)	-1.5%			
FY 2007	13,449	(11)	-0.1%	2,331	(14)	-0.6%	20,714	(413)	-2.0%			
FY 2008	13,398	(51)	-0.4%	2,379	48	2.1%	20,692	(22)	-0.1%			
FY 2009	13,602	204	1.5%	2,420	41	1.7%	20,381	(311)	-1.5%			
FY 2010	13,940	338	2.5%	2,451	31	1.3%	20,057	(324)	-1.6%	3,921	-	-
FY 2011	14,133	193	1.4%	2,416	(35)	-1.4%	19,743	(314)	-1.6%	3,788	(133)	-3.4%
FY 2012	14,235	102	0.7%	2,436	20	0.8%	19,520	(223)	-1.1%	3,683	(105)	-2.8%
FY 2013	14,055	(180)	-1.3%	2,500	64	2.6%	18,548	(972)	-5.0%	3,440	(243)	-6.6%
FY 2014	13,850	(205)	-1.5%	2,480	(20)	-0.8%	17,678	(870)	-4.7%	3,395	(45)	-1.3%
FY 2015	13,972	122	0.9%	2,508	28	1.1%	17,703	25	0.1%	3,367	(28)	-0.8%
FY 2016	14,265	293	2.1%	2,399	(109)	-4.3%	16,930	(773)	-4.4%	3,258	(109)	-3.2%
FY 2017	14,142	(123)	-0.9%	2,381	(18)	-0.8%	15,627	(1,303)	-7.7%	3,074	(184)	-5.6%
FY 2018	13,796	(346)	-2.4%	2,390	9	0.4%	14,184	(1,443)	-9.2%			
Net Change FY 2000 vs. FY 2018:		**1,919**	**16.2%**		**225**	**10.4%**		**(8,412)**	**-37.2%**		**(847)**	**-21.6%**

Note: FY 2010 vs. FY 2017

Southern Illinois University
Employee Headcount vs. Student Headcount - SIUC / SIUE

SIUC Including SOM

	SIUE						SIUC (Including SOM)					
Fiscal Year	Student Headcount	Change #	Change %	Employee Headcount	Change #	Change %	Student Headcount	Change #	Change %	Employee Headcount	Change #	Change %
FY 2000	11,877	357	3.1%	2,165	51	2.4%	22,323	72	0.3%	5,019	60	1.2%
FY 2001	12,193	316	2.7%	2,215	50	2.3%	22,552	229	1.0%	5,035	16	0.3%
FY 2002	12,442	249	2.0%	2,326	111	5.0%	21,598	(954)	-4.2%	5,223	188	3.7%
FY 2003	12,708	266	2.1%	2,296	(30)	-1.3%	21,873	275	1.3%	5,062	(161)	-3.1%
FY 2004	13,295	587	4.6%	2,261	(35)	-1.5%	21,387	(486)	-2.2%	4,919	(143)	-2.8%
FY 2005	13,493	198	1.5%	2,297	36	1.6%	21,589	202	0.9%	5,050	131	2.7%
FY 2006	13,460	(33)	-0.2%	2,345	48	2.1%	21,441	(148)	-0.7%	5,182	132	2.6%
FY 2007	13,449	(11)	-0.1%	2,331	(14)	-0.6%	21,003	(438)	-2.0%	5,305	123	2.4%
FY 2008	13,398	(51)	-0.4%	2,379	48	2.1%	20,983	(20)	-0.1%	5,335	30	0.6%
FY 2009	13,602	204	1.5%	2,420	41	1.7%	20,673	(310)	-1.5%	5,483	148	2.8%
FY 2010	13,940	338	2.5%	2,451	31	1.3%	20,350	(323)	-1.6%	5,584	101	1.8%
FY 2011	14,133	193	1.4%	2,416	(35)	-1.4%	20,037	(313)	-1.5%	5,464	(120)	-2.1%
FY 2012	14,235	102	0.7%	2,436	20	0.8%	19,817	(220)	-1.1%	5,393	(71)	-1.3%
FY 2013	14,055	(180)	-1.3%	2,500	64	2.6%	18,847	(970)	-4.9%	5,156	(237)	-4.4%
FY 2014	13,850	(205)	-1.5%	2,480	(20)	-0.8%	17,964	(883)	-4.7%	5,095	(61)	-1.2%
FY 2015	13,972	122	0.9%	2,508	28	1.1%	17,989	25	0.1%	5,141	46	0.9%
FY 2016	14,265	293	2.1%	2,399	(109)	-4.3%	17,292	(697)	-3.9%	5,057	(84)	-1.6%
FY 2017	14,142	(123)	-0.9%	2,381	(18)	-0.8%	15,987	(1,305)	-7.5%	4,795	(262)	-5.2%
FY 2018	13,796	(346)	-2.4%	2,390	9	0.4%	14,554	(1,433)	-9.0%			
Net Change FY 2000 vs. FY 2018:		**1,919**	**16.2%**		**225**	**10.4%**		**(7,769)**	**-34.8%**		**(224)**	**-4.5%**

Note: FY 2000 vs. FY 2017

Number of Employees vs. Students - SIUC / SIUE

SIU Carbondale	(Fall 1999) FY 2000	(Fall 2004) FY 2005	(Fall 2009) FY 2010	(Fall 2010) FY 2011	(Fall 2011) FY 2012	(Fall 2012) FY 2013	(Fall 2013) FY 2014	(Fall 2014) FY 2015	(Fall 2015) FY 2016	(Fall 2016) FY 2017	(Fall 2017) FY 2018
Faculty											
- Full-Time			1,061	1,027	1,004	957	908	905	875	803	
- Part-Time			212	195	231	198	155	167	131	185	
Total Faculty	0	0	1,273	1,222	1,235	1,155	1,063	1,072	1,006	988	0
Faculty (Per EEO-6) LINE ADDED			1,273	1,222	1,235	1,155	1,063	1,072	1,006	988	0
Executive/Administrative/Managerial			240	225	168	154	148	152	151	142	
Staff (Non-Exec/Admin/Mgrl)											
Professional Non-Faculty			1,062	1,055	1,045	994	1,005	999	977	894	
Secretarial Clerical			511	489	470	417	408	379	373	332	
Technical/Para-Professional			232	218	221	210	207	204	195	178	
Skilled Craft			174	164	158	158	164	168	172	158	
Service Maintenance			429	415	386	352	400	393	384	382	
Total Staff (Non-Exec/Admin/Mgrl)	0	0	2,408	2,341	2,280	2,131	2,184	2,143	2,101	1,944	0
TOTAL FACULTY AND STAFF	0	0	3,921	3,788	3,683	3,440	3,395	3,367	3,258	3,074	0
Graduate Assistants			1,609	1,641	1,648	1,588	1,538	1,527	1,375	1,165	
Undergraduate Assistants			191	215	186	165	184	201	166	162	
TOTAL	0	0	5,721	5,644	5,517	5,193	5,117	5,095	4,799	4,401	0
Student Enrollment											
Headcount											
- Undergraduate	18,242	17,057	15,551	15,141	15,000	14,130	13,306	13,461	13,031	12,182	10,987
- Graduate / Professional	4,354	4,402	4,476	4,602	4,520	4,418	4,372	4,242	3,899	3,445	3,197
Total Headcount	22,596	21,459	20,027	19,743	19,520	18,548	17,678	17,703	16,930	15,627	14,184
FTE (Full-Time Equivalent)	18,855	19,549	17,868	17,711	17,327	16,271	15,721	15,717	14,882	13,710	12,093
# of FTE Students Per Employee Category											
- Faculty (Full-time and Part-time)			14.0	14.5	14.0	14.1	14.8	14.7	14.8	13.9	
- Executive/Administrative/Managerial			74.5	78.7	103.1	105.7	106.2	103.4	98.6	96.5	
- Staff (Non-Exec/Admin/Mgrl)			7.4	7.6	7.6	7.6	7.2	7.3	7.1	7.1	
Total Employees			4.6	4.7	4.7	4.7	4.6	4.7	4.6	4.5	
Total (Including UG + Grad Assts.)			3.1	3.1	3.1	3.1	3.1	3.1	3.1	3.1	

Number of Employees vs. Students - SIUC / SIUE

SIU Edwardsville	(Fall 1999) FY 2000	(Fall 2004) FY 2005	(Fall 2009) FY 2010	(Fall 2010) FY 2011	(Fall 2011) FY 2012	(Fall 2012) FY 2013	(Fall 2013) FY 2014	(Fall 2014) FY 2015	(Fall 2015) FY 2016	(Fall 2016) FY 2017	(Fall 2017) FY 2018
Faculty											
- Full-Time	480	518	585	594	594	595	585	586	570	568	570
- Part-Time	235	242	246	251	280	294	280	285	240	269	259
Total Faculty	**715**	**760**	**831**	**845**	**874**	**889**	**865**	**871**	**810**	**837**	**829**
Faculty (Per EEO-6) LINE ADDED	**719**	**758**	**870**	**877**	**905**	**926**	**905**	**907**	**845**	**862**	**852**
Executive/Administrative/Managerial	**142**	**111**	**106**	**103**	**100**	**101**	**100**	**99**	**80**	**83**	**78**
Staff (Non-Exec/Admin/Mgrl)											
Professional Non-Faculty	382	480	535	518	516	509	515	535	539	526	534
Secretarial Clerical	377	371	391	364	359	380	385	377	356	367	371
Technical/Para-Professional	266	251	235	260	254	269	260	273	267	227	234
Skilled Craft	56	58	63	61	62	64	67	68	63	65	71
Service Maintenance	223	268	251	233	240	251	248	249	249	251	250
Total Staff (Non-Exec/Admin/Mgrl)	**1,304**	**1,428**	**1,475**	**1,436**	**1,431**	**1,473**	**1,475**	**1,502**	**1,474**	**1,436**	**1,460**
TOTAL FACULTY AND STAFF	**2,165**	**2,297**	**2,451**	**2,416**	**2,436**	**2,500**	**2,480**	**2,508**	**2,399**	**2,381**	**2,390**
Graduate Assistants	416	526	520	515	533	539	548	536	472	485	479
Undergraduate Assistants	0	0	0	0	0	0	0	0	0	0	0
TOTAL	**2,581**	**2,823**	**2,971**	**2,931**	**2,969**	**3,039**	**3,028**	**3,044**	**2,871**	**2,866**	**2,869**
Student Enrollment											
Headcount											
- Undergraduate	9,313	10,811	11,144	11,305	11,428	11,341	11,229	11,421	11,781	11,720	11,402
- Graduate / Professional	2,564	2,682	2,796	2,828	2,807	2,714	2,621	2,551	2,484	2,422	2,394
Total Headcount	11,877	13,493	13,940	14,133	14,235	14,055	13,850	13,972	14,265	14,142	13,796
FTE (Full-Time Equivalent)	**9,274**	**10,912**	**11,607**	**11,843**	**11,915**	**11,796**	**11,624**	**11,766**	**11,991**	**11,879**	**11,523**
# of FTE Students Per Employee Category											
- Faculty (Full-time and Part-time)	12.9	14.4	13.3	13.5	13.2	12.7	12.8	13.0	14.2	13.8	13.5
- Executive/Administrative/Managerial	65.3	98.3	109.5	115.0	119.2	116.8	116.2	118.8	149.9	143.1	147.7
- Staff (Non-Exec/Admin/Mgrl)	7.1	7.6	7.9	8.2	8.3	8.0	7.9	7.8	8.1	8.3	7.9
Total Employees	**4.3**	**4.8**	**4.7**	**4.9**	**4.9**	**4.7**	**4.7**	**4.7**	**5.0**	**5.0**	**4.8**
Total (Including UG + Grad Assts.)	**3.6**	**3.9**	**3.9**	**4.0**	**4.0**	**3.9**	**3.8**	**3.9**	**4.2**	**4.1**	**4.0**

Number of Employees vs. Students - SIUC / SIUE

Difference - SIUC Less SIUE	(Fall 1999) FY 2000	(Fall 2004) FY 2005	(Fall 2009) FY 2010	(Fall 2010) FY 2011	(Fall 2011) FY 2012	(Fall 2012) FY 2013	(Fall 2013) FY 2014	(Fall 2014) FY 2015	(Fall 2015) FY 2016	(Fall 2016) FY 2017	(Fall 2017) FY 2018
Faculty											
- Full-Time			476	433	410	362	323	319	305	235	
- Part-Time			(34)	(56)	(49)	(96)	(125)	(118)	(109)	(84)	
Total Faculty			**442**	**377**	**361**	**266**	**198**	**201**	**196**	**151**	
Faculty (Per EEO-6) **LINE ADDED**			**403**	**345**	**330**	**229**	**158**	**165**	**161**	**126**	
Executive/Administrative/Managerial			**134**	**122**	**68**	**53**	**48**	**53**	**71**	**59**	
Staff (Non-Exec/Admin/Mgrl)											
Professional Non-Faculty			527	537	529	485	490	464	438	368	
Secretarial Clerical			120	125	111	37	23	2	17	(35)	
Technical/Para-Professional			(3)	(42)	(33)	(59)	(53)	(69)	(72)	(49)	
Skilled Craft			111	103	96	94	97	100	109	93	
Service Maintenance			178	182	146	101	152	144	135	131	
Total Staff (Non-Exec/Admin/Mgrl)			**933**	**905**	**849**	**658**	**709**	**641**	**627**	**508**	
TOTAL FACULTY AND STAFF			**1,470**	**1,372**	**1,247**	**940**	**915**	**859**	**859**	**693**	
Graduate Assistants			1,089	1,126	1,115	1,049	990	991	903	680	
Undergraduate Assistants			191	215	186	165	184	201	166	162	
TOTAL			**2,750**	**2,713**	**2,548**	**2,154**	**2,089**	**2,051**	**1,928**	**1,535**	
Student Enrollment											
Headcount											
- Undergraduate	8,929	6,246	4,407	3,836	3,572	2,789	2,077	2,040	1,250	462	(415)
- Graduate / Professional	1,790	1,720	1,680	1,774	1,713	1,704	1,751	1,691	1,415	1,023	803
Total Headcount	10,719	7,966	6,087	5,610	5,285	4,493	3,828	3,731	2,665	1,485	388
FTE (Full-Time Equivalent)	**9,581**	**8,637**	**6,261**	**5,868**	**5,412**	**4,475**	**4,097**	**3,951**	**2,891**	**1,831**	**570**
# of FTE Students Per Employee Category											
- Faculty (Full-time and Part-time)			0.7	1.0	0.9	1.3	1.9	1.7	0.6	0.1	
- Executive/Administrative/Managerial			(35.1)	(36.3)	(16.0)	(11.1)	(10.0)	(15.4)	(51.3)	(46.6)	
- Staff (Non-Exec/Admin/Mgrl)			(0.4)	(0.7)	(0.7)	(0.4)	(0.7)	(0.5)	(1.1)	(1.2)	
Total Employees			**(0.2)**	**(0.2)**	**(0.2)**	**0.0**	**(0.1)**	**(0.0)**	**(0.4)**	**(0.5)**	
Total (Including UG + Grad Assts.)			**(0.8)**	**(0.9)**	**(0.9)**	**(0.7)**	**(0.8)**	**(0.8)**	**(1.1)**	**(1.0)**	

Instructional Cost Ratio by Student Category	SIUC	SIUE	LL	LL ratio to avg.	UL	UL ratio to avg.	Grad I	Grad I ratio to avg	Grad II	Grad II ratio to avg	Total Cr Hrs
Programs offered at SIUC but not at SIUE:											
01 Agribusiness, Agricultural Production and Agriculture Science	1.26		1,440	1.42	9,005	1.27	692	1.45	353	0.95	11,494
02 Conservation and Natural Resources	1.11		444	1.35	3,228	1.16	184	1.15	73	0.97	3,933
03 Architecture	0.71		704	1.02	3,427	0.84	2,341	0.56			6,474
04 Area and Ethnic Studies	0.95		692	0.94	808	1.14	36	0.39	9	0.36	1,547
17 Diagnostic and Therapeutic Services	0.93		520	1.22	4,987	0.92	2,814	0.85	173	2.22	8,497
19 Home Economics	1.4		354	1.98	1,013	1.40	252	0.84			1,623
20 Legal Studies and Law	0.85		69	1.18	814	0.57	11,257	0.86			12,143
26 Multi/Interdisciplinary	1.2		1,052	1.19	2,848	1.41	51	0.92	3	0.42	3,958
30 Geological Sciences	1.37		567	1.80	1,472	1.22	446	1.10	126	0.48	2,615
41 Social Sciences, Other	1.07		27	0.79	603	0.96	527	0.87	434	1.00	1,594
42 Trade and Industrial	1		1,681	1.00	11,322	1.00	81	1.00			13,087
											66,965
											409,607

Programs Offered at Both SIUC and SIUE	Ratio to avg. SIUC	SIUE	LL	LL ratio to avg.	UL	UL ratio to avg.	Grad I	Grad I ratio to avg	Grad II	Grad II ratio to avg	Total Cr Hrs
05 Business & Management, General and Business Adm & Management											0
		0.59	878	0.63	9,614	0.56	1,512	0.84			12,006
06 Accounting	0.71		969	0.53	6,449	0.62	1,104	1.20	67	0.22	8,591
		0.71	1,806	0.87	4,764	0.62	837	1.38			7,410
07 Business, Other	0.97		1,420	1.69	20,081	1.04	2,230	0.96	280	0.86	24,015
		0.67	4,778	0.84	12,709	0.69	1,938	1.03			19,428
08 Communication and Communications Technologies	1.21		6,887	1.04	12,473	1.26	1,081	1.10	1,002	0.76	21,446
		0.73	8,180	0.66	7,705	0.81	571	1.32			16,459
09 Computer and Information Sciences	1.11		1,382	1.68	8,431	1.06	2,226	1.23	326	1.07	12,369
		0.77	2,883	0.76	4,912	0.83	509	1.56	33	3.30	8,340
10 Teacher Education	0.91		3,004	0.82	10,145	0.95	2,619	0.87	612	0.60	16,383
		0.52	2,879	0.37	6,629	0.57	588	0.92			10,098
11 Education, Other	1.34		1,871	1.50	4,938	1.77	2,817	1.51	1,985	0.74	11,616
		0.8	932	1.09	5,910	0.84	3,949	0.91	229	1.10	11,023
12 Engineering	1.12		1,027	1.42	12,976	1.12	2,923	1.50	1,737	0.78	18,667
		0.73	2,850	0.69	13,028	0.70	2,960	1.10	108	3.15	18,948
13 Engineering Technologies	0.91		1,359	1.16	11,720	0.93	603	0.83	41	1.00	13,726
		1.1	162	1.44	1,660	1.10	3	12.79			1,840
14 Foreign Languages	0.9		3,500	0.86	6,850	0.91	1,208	0.94	129	0.97	11,690
		0.83	2,535	0.86	3,416	0.96	9	5.99			5,968
15 Nursing											0
		0.78	2,338	0.81	17,330	0.85	2,592	0.84	1,334	0.61	23,597
18 Health Related, Other	0.64		1,421	0.99	11,600	1.01	3,064	0.60	358	0.36	16,446

Instructional Cost Ratio by Student Category	SIUC	SIUE	LL	LL ratio to avg.	UL	UL ratio to avg.	Grad I	Grad I ratio to avg	Grad II	Grad II ratio to avg	Total Cr Hrs
		1.08	321	0.61	1,745	0.76	13,726	1.02			15,794
21 Letters	0.86		11,841	0.78	5,452	1.00	865	0.90	623	0.71	18,784
		0.73	15,197	0.78	4,845	0.74	1,011	0.96			21,055
24 Life Sciences	0.79		6,018	0.77	10,045	0.82	1,390	0.79	929	0.60	18,384
		0.57	11,081	0.72	9,791	0.51	1,262	0.97			22,136
25 Mathematics	0.76		11,492	0.89	9,091	0.69	585	0.95	497	0.45	21,668
		0.62	19,247	0.68	9,027	0.62	543	1.65	15	0.63	28,835
27 Recreation and Leisure	0.94		1,973	0.95	8,672	0.98	1,506	0.81	14	1.91	12,168
		0.66	1,864	0.65	7,091	0.64	2,126	0.59			11,083
28 Philosophy and Religion	0.89		3,035	0.71	3,746	0.82	103	2.56	455	0.85	7,343
		0.58	7,887	0.63	4,403	0.62	18	0.68			12,310
29 Chemistry	0.68		5,040	0.97	6,836	0.50	350	1.60	526	0.60	12,755
		0.65	11,521	0.77	6,655	0.63	615	1.56			18,794
31 Physics	0.62		1,457	1.47	4,680	0.46	208	0.92	271	0.31	6,619
		0.55	2,807	0.60	4,164	0.64	28	1.26			7,002
33 Psychology	1.01		4,423	1.08	6,146	0.94	849	1.73	518	0.84	11,940
		0.68	6,129	0.54	8,869	0.69	1,622	1.27	24	0.67	16,647
34 Protective Services	1.23		1,560	1.29	7,820	1.09	779	1.49	221	1.14	10,384
		0.67	2,442	0.63	5,079	0.75					7,522
35 Public Administration and Services	0.79		263	1.14	4,066	0.71	4,135	0.85	86	1.35	8,553
		0.84	382	0.74	2,475	0.78	3,758	0.89	146	0.34	6,763
36 Anthropology and Sociology	1.25		5,062	1.09	5,873	1.24	256	1.83	665	1.28	11,860
		0.65	5,143	0.57	7,777	0.67	387	1.45			13,310
37 Economics	1.06		1,857	1.37	3,513	0.89	308	1.38	679	0.53	6,361
		0.65	5,466	0.82	3,066	0.72	375	1.11			8,910
38 Geography	0.96		1,914	0.91	3,131	0.99	445	0.92	292	0.46	5,785
		0.89	3,465	0.83	4,170	0.91	467	1.34			8,105
39 History	0.69		3,336	0.64	4,921	0.65	220	1.28	268	0.86	8,748
		0.62	4,217	0.69	3,899	0.57	264	1.29	9	1.51	8,392
40 Political Science	1.22		696	1.34	2,742	1.12	426	1.19	240	0.63	4,108
		0.72	1,521	0.85	2,501	0.72	60	1.70			4,085
43 Visual Arts	0.95		3,641	0.80	8,047	0.93	1,172	1.15	112	0.83	12,975
		0.83	2,534	0.70	3,948	0.70	911	1.29			7,396
44 Performing Arts (except music)	1		2,002	0.73	1,555	1.08	346	1.40	60	0.66	3,966
		0.74	2,878	0.84	2,417	0.81					5,297
45 Music	1.02		2,216	1.06	2,526	1.02	666	0.97	10	0.29	5,421
		0.72	3,375	0.83	2,852	0.70	425	0.93			6,654
											365,206
											342,768

Source: Discipline Unit Cost Study
FY16

Programs offered at SIUC but not at SIUE:	Ratio to avg.
01 Agribusiness, Agricultural Production and Agriculture Science	1.26
02 Conservation and Natural Resources	1.11
03 Architecture	0.71
04 Area and Ethnic Studies	0.95
17 Diagnostic and Therapeutic Services	0.93
19 Home Economics	1.4
20 Legal Studies and Law	0.85
26 Multi/Interdisciplinary	1.2
30 Geological Sciences	1.37
41 Social Sciences, Other	1.07
42 Trade and Industrial	1.00

Programs offered at SIUE with corresponding SIUC:	SIUC	**SIUE**
05 Business & Management, General and Business Adm & Management		0.59
06 Accounting	0.71	0.71
07 Business, Other	0.97	0.67
08 Communication and Communications Technologies	1.21	0.73
09 Computer and Information Sciences	1.11	0.77
10 Teacher Education	0.91	0.52
11 Education, Other	1.34	0.8
12 Engineering	1.12	0.73
13 Engineering Technologies	0.91	1.1
14 Foreign Languages	0.9	0.83
15 Nursing		0.78
18 Health Related, Other	0.64	1.08
21 Letters	0.86	0.73
24 Life Sciences	0.79	0.57
25 Mathematics	0.76	0.62
27 Recreation and Leisure	0.94	0.66
28 Philosophy and Religion	0.89	0.58
29 Chemistry	0.68	0.65
31 Physics	0.62	0.55
33 Psychology	1.01	0.68
34 Protective Services	1.23	0.67
35 Public Administration and Services	0.79	0.84
36 Anthropology and Sociology	1.25	0.65
37 Economics	1.06	0.65
38 Geography	0.96	0.89
39 History	0.69	0.62
40 Political Science	1.22	0.72
43 Visual Arts	0.95	0.83
44 Performing Arts (except music)	1.1	0.74
45 Music	1.02	0.72

Misc meeting notes:

3/19/18 meeting with Dunn, etal.:

Colwell and Stucky met with President Dunn in his office. Pembrook and Winter were on the phone. Dunn indicated meeting was confidential.

Dunn indicated to all that a board matter was to be prepared by SIUE to shift State funds from SIUC to SIUE. Few specifics discussed other than an exchange between Dunn and Pembrook. Dunn opined that the amount of transfer shouldn't be so large as to be easily rejected yet so little as to have no meaning. Ultimately, he suggested a number around $5 million.

He said Chair Sholar was in favor of proceeding as a first phase of shifting funds.

He indicated it was important to move before the Board vote may shift unfavorably for SIUE.

Dunn also said this will somehow put the "Carbondale trustees" in a spot since voting against it will be used as ammunition by the group that is developing SIUE separation legislation.

President said there was activity to get a new trustee named. He turned to Colwell and asked what he knew about the status of a Tom Britton appointment. Colwell said something I didn't understand.

3/21/18 Board signoff meeting:

After reviewing all matters, and other details, Dunn revealed that two more matters would be added by the campuses, one from SIUC (I didn't know what it was at the time) and one from SIUE. The content of neither was revealed. Upon mentioning the SIUE matter, he turned to Pembrook on the phone, asked if it would be ready on time, and Pembrook assured that it would be. He turned to me and said in effect, "You'll be on vacation??" I assured him that I had told Susan Parks to expect a matter directly from the President, and to add it to the Finance agenda.

3/22/18 to 3/30/18: took vacation with family to Florida

Duane Stucky

From: Susan Jo Parks <susanp@siu.edu>
Sent: Thursday, March 15, 2018 8:41 AM
To: Duane Stucky
Subject: FW: Tomorrow

Meeting was ultimately scheduled for 1:00 pm, March 9, 2018. D.S.

Susan Parks
Southern Illinois University
Office of the President
Phone: 618-536-3475
Fax: 618-536-3404
susanp@siu.edu

SIU | Southern Illinois University System
ONE SYSTEM | MANY LOCATIONS | STATEWIDE IMPACT

From: Paula Keith [mailto:pkeith@siu.edu]
Sent: Thursday, March 15, 2018 8:09 AM
To: Susan Jo Parks <susanp@siu.edu>; Penny Sue Moon <pmoon@siu.edu>
Subject: FW: Tomorrow

From: Paula Keith
Sent: Wednesday, March 14, 2018 10:42 AM
To: 'Winter, William' <wwinter@siue.edu>
Subject: RE: Tomorrow

It won't happen before 9AM, Bill – so no need to make other arrangements.

The call will be to discuss the allocation. He said at the April meeting we may do some kind of adjustment pending the calculation of formula.

I will stay in touch as soon as we nail down the Pres' schedule.

Thanks! – Pk

From: Winter, William [mailto:wwinter@siue.edu]
Sent: Wednesday, March 14, 2018 10:33 AM
To: Paula Keith <pkeith@siu.edu>
Subject: RE: Tomorrow

Paula,

Yes, I am here all day tomorrow. The Chancellor and I had planned to go to Springfield to the Hearing, which has now been canceled. I do have a meeting scheduled with him from 1:00 – 2:30 which could be rescheduled if necessary.

I am planning to drive my wife to the airport first thing and plan to be in by about 9 am. If the phone call would be before then, please let me know so that I can arrange to have my daughter drive my wife to the airport.

May I ask what the meeting topic is, so that I can prepare?

Thanks,
Bill

From: Paula Keith <pkeith@siu.edu>
Sent: Wednesday, March 14, 2018 10:04 AM
To: Winter, William <wwinter@siue.edu>
Subject: Tomorrow

Hey, Bill – will you be around tomorrow for a phone call? The Pres is hoping to put together a conference call that will include Drs. Stucky, Colwell and you .

We are trying to finalize the pres' schedule before nailing a time, but I wanted to even see if you would be around and available tomorrow.

Thanks! – Pk

PAULA S. KEITH
ASSISTANT TO THE PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
1400 DOUGLAS DRIVE – MC 6801
CARBONDALE, IL 62901
618/536-3471



Duane Stucky

From: Winter, William <wwinter@siue.edu>
Sent: Thursday, March 15, 2018 11:01 AM
To: Duane Stucky
Subject: RE: Query

Good question. I also had the same question yesterday when Paula initially contacted me regarding my availability for a meeting, so I asked her what the meeting was about so that I could prepare and have the appropriate data available.

Her response to my question was: "The call will be to discuss the allocation. He (i.e., President Dunn) said at the April meeting we may do some kind of adjustment pending the calculation of formula."

When I asked her if the Chancellors were involved in the meeting, she wrote: "No, the call will only include you, the Pres and his 2 VP's (Stucky and Colwell)."

Bill

From: Duane Stucky <dustucky@siu.edu>
Sent: Thursday, March 15, 2018 10:34 AM
To: Winter, William <wwinter@siue.edu>
Subject: Query

I was out of town yesterday. Paula shared the e-mail she sent you about the 3:30pm phone call today. Have any idea what that's about?

Duane Stucky
Senior Vice President for Financial and Administrative
Affairs and Board Treasurer
Southern Illinois University
Office of the President
dustucky@siu.edu
Phone: 618-536-3475
Fax: 618-536-3404

018

MAR 19-25

19 MON 78/287	20 TUE 79/286	21 WED 80/285
	8	8 CHIRD
0	:30	:30
	9	9
:0	:30	:30
0	10	10 Board Agn Off LDR
:0	:30	:30
1	11 Tina	11
:30	:30	:30
12	12	12
:30	:30	:30
1 Phone Conference Pres, Winters, Colwell	1	1
:30	:30	:30
2	2	2
:30	:30	:30
3	3	3
:30	:30	:30
4	4	4 Cheryl Gilley
:30	:30	:30
5 Team-out	5	5
:30	:30	:30
EVE	EVE	EVE
BENITO JUAREZ'S BIRTHDAY OBSERVED (MEXICO)	SPRING BEGINS	
PRIORITIES	PRIORITIES	PRIORITIES

Duane Stucky

From: Winter, William <wwinter@siue.edu>
Sent: Tuesday, March 20, 2018 7:17 PM
To: Duane Stucky
Subject: Request for SIUC Fall 2017 Detailed Enrollment Data
Attachments: Fall 2017 Headcount and FTE Data.pdf

Dr. Stucky,

Based on our phone meeting yesterday, we are working on the Appropriation Reallocation Board Matter.

I wanted to check with you to see if you (or someone in your office) have Fall 2017 detailed enrollment data available for the Carbondale campus.

Data Needed

One bit of information which I do not have but need is the detailed Fall 2017 Headcount and FTE data for SIUC (excluding School of Medicine). By detailed, I mean the breakouts by UG vs. Masters vs. Doctoral vs. Professional.

I have total Fall 2017 Headcount and FTE data for SIUC from the IBHE documents included in the attached pdf file, including the breakouts for UG vs. Grad. However, in order to calculate the weighted version of headcount and FTE (1.0x for UG, 1.2x for Masters, and 1.4x for Doctoral/Professional, as suggested by President Dunn), I need the breakout of the graduate students into Masters vs. Doctoral vs. Professional.

I was able to get prior year detailed enrollment information for the Carbondale campus from historical RAMP submissions and from the SIUC Fact Book. However, SIUC left the Headcount section for Fall 2017 blank (i.e., not filled in) in this year's RAMP submission (see attached file) and they have not yet published their 2018 Fact Book, so I do not have the Fall 2017 detailed breakouts for Head Count and FTE.

For our initial analysis, we used information on enrollments by program available on the SIUC Institutional Research website to get Professional student data for the Law School. However, we had to estimate the breakouts for Masters vs. Doctoral, and, while our estimates should be reasonably close, since it is actual and not projected data, I would like to get the actual information.

Also, of lesser importance, but helpful if you have it, do you have the detailed (UG vs. Grad vs. Doctoral vs. Professional) for Fall 1997 (FY98) and Fall 1998 (FY99)? We have total headcount and FTE going back decades, but in order to calculate the weighted version, we do not have the detailed student category breakouts prior to FY 2000 (Fall 1999), which is the earliest RAMP data that I currently have available. **Having those two additional years would allow us to compute the weighted Head Count and FTE enrollments for the last 20 years.**

Attached PDF File

The attached pdf file contains 7 pages.

- Pages 1 and 2 - Contains Fall 2017 Head count data from IBHE. While UG and Graduate are broken out, Graduate is not broken out by Masters vs. Doctoral vs. Professional. My understanding is that the SIUC data also contains the School of Medicine, which has to be backed out.

- Pages 3 and 4 - Contains Fall 2017 FTE data from IBHE. While UG and Graduate are broken out, Graduate is not broken out by Masters vs. Doctoral vs. Professional. My understanding is that the SIUC data also contains the School of Medicine, which has to be backed out.

- Pages 5 – 7 - Contains Table 109A, which is Current Year (FY 2018) Tuition and Enrollment Summary Data for the SIU FY 2019 RAMP submission from October 2017. It should be noted that the Headcount section for SIUC was left blank.

Thank you in advance for your help.

Bill

Duane Stucky

From: Duane Stucky
Sent: Wednesday, March 21, 2018 6:23 AM
To: Tamara Lynn Carson
Cc: Susan Jo Parks
Subject: FW: Request for SIUC Fall 2017 Detailed Enrollment Data
Attachments: Fall 2017 Headcount and FTE Data.pdf

Do you have this. Call me first thing this morning.

Duane Stucky
Senior Vice President for Financial and Administrative
Affairs and Board Treasurer
Southern Illinois University
Office of the President
dustucky@siu.edu
Phone: 618-536-3475
Fax: 618-536-3404

From: Winter, William [mailto:wwinter@siue.edu]
Sent: Tuesday, March 20, 2018 7:17 PM
To: Duane Stucky <dustucky@siu.edu>
Subject: Request for SIUC Fall 2017 Detailed Enrollment Data

Dr. Stucky,

Based on our phone meeting yesterday, we are working on the Appropriation Reallocation Board Matter.

I wanted to check with you to see if you (or someone in your office) have Fall 2017 detailed enrollment data available for the Carbondale campus.

Data Needed

One bit of information which I do not have but need is the detailed Fall 2017 Headcount and FTE data for SIUC (excluding School of Medicine). By detailed, I mean the breakouts by UG vs. Masters vs. Doctoral vs. Professional.

I have total Fall 2017 Headcount and FTE data for SIUC from the IBHE documents included in the attached pdf file, including the breakouts for UG vs. Grad. However, in order to calculate the weighted version of headcount and FTE (1.0x for UG, 1.2x for Masters, and 1.4x for Doctoral/Professional, as suggested by President Dunn), I need the breakout of the graduate students into Masters vs. Doctoral vs. Professional.

I was able to get prior year detailed enrollment information for the Carbondale campus from historical RAMP submissions and from the SIUC Fact Book. However, SIUC left the Headcount section for Fall 2017 blank (i.e., not filled in) in this year's RAMP submission (see attached file) and they have not yet published their 2018 Fact Book, so I do not have the Fall 2017 detailed breakouts for Head Count and FTE.

For our initial analysis, we used information on enrollments by program available on the SIUC Institutional Research website to get Professional student data for the Law School. However, we had to estimate the breakouts for Masters vs. Doctoral, and, while our estimates should be reasonably close, since it is actual and not projected data, I would like to get the actual information.

Also, of lesser importance, but helpful if you have it, do you have the detailed (UG vs. Grad vs. Doctoral vs. Professional) for Fall 1997 (FY98) and Fall 1998 (FY99)? We have total headcount and FTE going back decades, but in order to calculate the weighted version, we do not have the detailed student category breakouts prior to FY 2000 (Fall 1999), which is the earliest RAMP data that I currently have available. **Having those two additional years would allow us to compute the weighted Head Count and FTE enrollments for the last 20 years.**

Attached PDF File

The attached pdf file contains 7 pages.

- Pages 1 and 2 - Contains Fall 2017 Head count data from IBHE. While UG and Graduate are broken out, Graduate is not broken out by Masters vs. Doctoral vs. Professional. My understanding is that the SIUC data also contains the School of Medicine, which has to be backed out.

- Pages 3 and 4 - Contains Fall 2017 FTE data from IBHE. While UG and Graduate are broken out, Graduate is not broken out by Masters vs. Doctoral vs. Professional. My understanding is that the SIUC data also contains the School of Medicine, which has to be backed out.

- Pages 5 – 7 - Contains Table 109A, which is Current Year (FY 2018) Tuition and Enrollment Summary Data for the SIU FY 2019 RAMP submission from October 2017. It should be noted that the Headcount section for SIUC was left blank.

Thank you in advance for your help.

Bill

Duane Stucky

From: Randy J Dunn <rdunn@siu.edu>
Sent: Monday, March 26, 2018 1:48 PM
To: Duane Stucky
Subject: RE: FW: Appropriation Reallocation Board Matter PDF File

Ha, funny. Glad to hear...cause a kind of dreary day here, though not too cold at least.

As to the SIUE proposal: would be a Phase I only, pending a full study by probably an outside group. Trying to keep the amount for FY19 under control so SIUC doesn't drop off the deep end with this.

See if anything in the write up just seems that it is off the rails...don't think so...and I'll discuss with the E-ville group in due course.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Duane Stucky [mailto:dustucky@siu.edu]
Sent: Monday, March 26, 2018 1:42 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: Re: FW: Appropriation Reallocation Board Matter PDF File

Aptly, I'm waiting outside the Life is Good store for Sue & others to finish shopping.

Our party of seven having a ball.

I am a little surprised at their weighting factors. Years ago, I recall using factors as high as 4 for doctoral cost vs baccalaureate. I think the IBHE cost data might provide comparison.

Sent from my Verizon Wireless 4G LTE Droid
On Mar 26, 2018 11:55 AM, Randy J Dunn <rdunn@siu.edu> wrote:
Hey Duane. Hope vacay is going good. Sorry to intrude, but: If you get a couple minutes to read the attached this week with any thoughts, would appreciate it.

I've had a few ideas now that I've reviewed it a little. Will probably do a call with Pembrook and Winter later this week to flesh out a couple of things...

Thanks!

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Friday, March 23, 2018 4:44 PM
To: Randy J Dunn <rdunn@siu.edu>
Subject: FW: Appropriation Reallocation Board Matter PDF File

Last task of the day before heading home to practice pieces to play at a fundraiser tomorrow night!

Attached find our draft of the potential reallocation model.

We are certainly open to suggestions and additional drafts. Or, if you want to edit on your own and run with the basic elements presented and modify it to your "voice", that is fine too.

We stand ready to help and can send the attachments in any format you like (Word, Excel, PDF, etc.).

I hope this is in the ballpark of what you were thinking.

Best wishes for the weekend.

RP

Southern Illinois University
Board of Trustees
April 12, 2018

AUTHORIZATION TO REALLOCATE APPROPRIATION BUDGET, SIUC AND SIUE

Summary

This matter seeks approval to reallocate the distribution of the State appropriation funding beginning with the FY 2019 budget between the Carbondale and Edwardsville campuses.

Rationale for Adoption

Historically, the distribution of the General Revenue Fund State appropriation funding allocated to the SIU system by the State of Illinois has been at the level of approximately 64% to the Carbondale campus and 36% to the Edwardsville campus (see Table 1), when excluding the allocations to the School of Medicine and Central Administration.

Decades ago, that distribution of State appropriation approximated the student enrollment distribution of the Carbondale and Edwardsville campuses. However, in recent years, as enrollment has grown at the Edwardsville campus and decreased at the Carbondale campus, the enrollment distribution is approaching the 50% / 50% level (see Table 2). Undergraduate student enrollment at the Edwardsville campus currently exceeds the undergraduate student enrollment level at the Carbondale campus, and, based on current trends, it is likely that total student enrollment at the Edwardsville campus will surpass the total enrollment at the Carbondale campus in the near future.

This matter would approve a redistribution of the State appropriation funding levels between the Carbondale and Edwardsville campuses to more closely reflect the change in enrollment levels at the campuses.

Historical enrollment data was compiled for the Carbondale and Edwardsville campuses, comparing both student headcount and full-time equivalent (FTE) enrollment levels. In addition, a weighting factor was applied to recognize the differing missions of the two campuses [the weighting factors include a 1.0 multiplier for undergraduate students, 1.2 multiplier for masters level students, and a 1.4 multiplier for doctoral and professional students (see Table 3)]. In considering the four types of enrollment data (unadjusted headcount and FTE, and weighted headcount and FTE), the results are similar. However, the weighted FTE methodology is discussed in depth hereafter, because it best reflects the cost of the different missions and better accommodates the current financial hardship being experienced by SIUC.

The Fall 2016 (FY 2017) weighted FTE enrollment distribution was 53.9% SIUC / 46.1% SIUE and the Fall 2017 (FY 2018) weighted FTE enrollment distribution was 51.5% SIUC / 48.5% SIUE. Using the Spring 2018 unadjusted headcount which is

the only data currently available, the enrollment distribution is 50.6% SIUC / 49.4% SIUE.

Had the FY 2018 state appropriation funding distribution reflected the Fall 2017 enrollment distribution, the result would have been a redistribution of $17.7 million from the Carbondale campus to the Edwardsville campus (see Table 4). The 64% / 36% funding level last reflected the enrollment situation in FY 2002. Since that time, had funding been distributed according to the weighted formula, which favors Carbondale more than a direct headcount or FTE comparison, it would have resulted in an additional $95 million in cumulative appropriation funding for SIUE, or $90 million ($89,936,000 in Table 4) since FY 2000.

The additional State appropriation funding allocated to the Edwardsville campus, when invested in current and planned programs, would be an investment by the SIU System that would result in an even more accelerated growth pattern than witnessed in the past 20 years when SIUE was already recognized as the fastest growing public higher education institution in Illinois. SIUE is structurally lean and has the lowest undergraduate instructional cost per credit hour of any public university in Illinois (see Table 5), so the additional funding would be efficiently utilized to provide educational opportunities to more students.

SIUE has both current and planned programs which are critical to the region's growth, including the metro east area, the second densest population in Illinois. The Edwardsville campus has tremendous room for growth on its traditional campus and has significantly increased its online course and program offerings in recent years. SIUE has also demonstrated the ability to shift quickly to address economic and academic forces and adjust to market needs. Additional State appropriation funding would provide SIUE with the financial resources needed to develop and grow its academic programs and to provide a quality education to more students and to positively impact the regional economy.

Based on the current financial challenges faced by the Carbondale campus and the campus reorganization plan, which is currently under development, it does not seem prudent for SIUC to accommodate a reallocation of the full appropriation amount in one year. Therefore, this matter would approve a phased-in transition of State appropriation funding over a few years, beginning in FY 2019, with the distribution amount being re-calculated annually, using the prior fiscal year weighted FTE enrollment levels.

Constituency Involvement

The SIUE Faculty Senate approved a resolution on March 1, 2018 in support of an SIU System Budget Reallocation. In addition, the Chancellor has discussed this proposal with various campus constituencies, including the Chancellor's Council, the Extended Chancellor's Council, the University Planning and Budget Council, and the Dean's Council.

Considerations Against Adoption

A financial adjustment could temporarily add to the financial burden of the Carbondale campus. This impact could be mitigated in the long-term by implementing an annual review process which would re-evaluate the enrollment and State appropriation funding levels each year and make adjustments accordingly. Future enrollment growth at SIUC would be recognized in the model and could direct resources to the Carbondale campus, based on the annual calculations.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

(1) The annual allocation of the Appropriation Budget will be determined by using each campus' prior fiscal year's weighted FTE enrollment.

(2) A four-year phase-in process of reallocating the State appropriation distribution will begin with $5 million in FY 2019, when the FY 2019 State Budget is approved.

(3) The calculation of enrollment levels for the Carbondale and Edwardsville campuses, which is the basis for the appropriation distribution model, will be updated and evaluated annually, using the prior fiscal year weighted FTE enrollment levels.

(4) The President of Southern Illinois University be and is hereby authorized to take all action required in the execution of this resolution in accordance with established policies and procedures.

Summary

Reallocation Data Based on Head Count (Table 2)

- In FY 2002, SIUC's head count was 63.8% and SIUE's head count was 36.2% of the total SIU head count enrollment (excluding the School of Medicine), which approximated the 64.2% SIUC / 35.8% SIUE distribution of state appropriation.

- In FY 2018, SIUC's head count was 50.7% and SIUE's head count was 49.3%. Had the FY 2018 state appropriation funding distribution reflected the Fall 2017 head count distribution, the result would have been a redistribution of $18.9 million from SIUC to SIUE.

- Since FY 2000, had funding been distributed according to the head count distribution, it would have resulted in an additional $147 million in cumulative appropriation funding for SIUE (or $148 million since FY 2002, referenced above).

Reallocation Data Based on Full-Time Equivalents (FTE) (Table 3)

- In FY 2002, SIUC's FTE was 64.5% and SIUE's head count was 35.5% of the total SIU FTE enrollment (excluding the School of Medicine).

- To recognize the differing missions of the two campuses, weighting factors of 1.0 for UG students, 1.2 for Masters students, and 1.4 for Doctoral and Professional students were applied to calculate an Adjusted FTE. In FY 2002, SIUC's Adjusted FTE was 64.7% and SIUE's Adjusted FTE was 35.3% of the total SIU Adjusted FTE enrollment, which approximated the 64.2% SIUC / 35.8% SIUE distribution of state appropriation.

    - It should be noted that the impact of applying the weighting factors to recognize the campuses' differing missions was only 0.2%, moving SIUC from 64.5% to 64.7%.

- In FY 2018, SIUC's Adjusted FTE was 51.5% and SIUE's was 48.5%. Had the FY 2018 state appropriation funding distribution reflected the Fall 2017 Adjusted FTE distribution, the result would have been a redistribution of $17.7 million from SIUC to SIUE.

- Since FY 2000, had funding been distributed according to the Adjusted FTE weighted formula distribution, it would have resulted in an additional $90 million in

cumulative appropriation funding for SIUE (or $95 million since FY 2002, referenced above).

Reallocation Data Based on FY 2018 Average Appropriation per Student FTE (Table 6)

- This year, SIUE has an average appropriation per student FTE of $4,562. The mean of the other Masters-level Illinois public universities (excluding SIUE) is $6,585, resulting in a difference of $2,023.

- When that difference of $2,023 is multiplied times SIUE's Fall 2017 FTE enrollment of 11,523, the resulting figure suggests that SIUE is underfunded by $23.3 million in state appropriation vs. the mean of the other Masters-level Illinois public universities.

- This year, SIUC has an average appropriation per student FTE of $7,554. The mean of the other Doctoral-level Illinois public universities (excluding SIUC and the SIU School of Medicine) is $5,125, resulting in a difference of $2,429.

- When that difference of $2,429 is multiplied times SIUC's Fall 2017 FTE enrollment of 12,093, the resulting figure suggests that SIUC is overfunded by $29.4 million in state appropriation vs. the mean of the other Doctoral-level Illinois public universities.

Research Productivity / Return on Investment

- Based on FY 2017 historical data in the SIU FY 2019 RAMP submission to IBHE, SIUE's rate of return on organized research is 3.2 to 1; for SIUE's investment of $2.1 million in state operating funds for research, external funding of $6.7 million was obtained.

- SIUC's rate of return on organized research is less than 2 to 1, a ratio of 1.7 to 1; for SIUC's investment of $8.8 million in state operating funds for research, external funding of $15.1 million was obtained.

Distribution of Graduate Students

- Although it would be reasonable to assume that an R-2 (Higher Research Activity) university would have a larger population of students overall and particularly at the

graduate level than a Master's Comprehensive university, the distinction is not as evident as might be assumed.

- Undergraduate - SIUE had 11,402 students, which is 415 more than SIUC's 10,987 students.

- Master's - SIUE had 1,631 students while SIUC had 1,998 students, a difference of 367 students.

- Doctoral - SIUE had 225 students while SIUC had 881 students, a difference of 656 students.

- Professional - SIUE had 538 students, which is 220 more than SIUC's 318 students.

- Total Graduate Students - SIUE had 2,394 graduate students in Fall 2017 while SIUC had 3,197 graduate students (excluding the SIU School of Medicine, which has its own budget), a difference of 803.

- In short, SIUE has 104% of SIUC's undergraduate student population and 75% of SIUC's graduate student population.

Table 1

Distribution of State Appropriation

Fiscal Year	GRF/EAF State Approp. (Excl. SOM & System) SIUE	SIUC	Total
FY 2000	$63,362.2	$117,313.2	$180,675.4
FY 2001	$67,061.5	$124,469.7	$191,531.2
FY 2002	$72,962.6	$130,594.0	$203,556.6
FY 2003	$68,500.0	$122,618.0	$191,118.0
FY 2004	$62,857.8	$112,506.1	$175,363.9
FY 2005	$62,607.8	$112,323.0	$174,930.8
FY 2006	$62,857.8	$113,251.4	$176,109.2
FY 2007	$63,645.4	$114,734.7	$178,380.1
FY 2008	$64,789.1	$116,527.3	$181,316.4
FY 2009	$66,603.2	$119,790.0	$186,393.2
FY 2010	$67,066.5	$120,825.2	$187,891.7
FY 2011	$63,045.3	$113,580.6	$176,625.9
FY 2012	$62,318.3	$112,270.8	$174,589.1
FY 2013	$58,494.1	$104,521.0	$163,015.1
FY 2014	$58,441.7	$104,206.3	$162,648.0
FY 2015	$56,997.2	$101,517.1	$158,514.3
FY 2016	$16,417.9	$29,261.4	$45,679.3
FY 2017	$56,997.2	$101,517.1	$158,514.3
FY 2018	$51,565.0	$91,287.4	$142,852.4

% of Total

Fiscal Year	GRF/EAF State Approp. (Excl. SOM & System) SIUE	SIUC	Total
FY 2000	35.1%	64.9%	100.0%
FY 2001	35.0%	65.0%	100.0%
FY 2002	35.8%	64.2%	100.0%
FY 2003	35.8%	64.2%	100.0%
FY 2004	35.8%	64.2%	100.0%
FY 2005	35.8%	64.2%	100.0%
FY 2006	35.7%	64.3%	100.0%
FY 2007	35.7%	64.3%	100.0%
FY 2008	35.7%	64.3%	100.0%
FY 2009	35.7%	64.3%	100.0%
FY 2010	35.7%	64.3%	100.0%
FY 2011	35.7%	64.3%	100.0%
FY 2012	35.7%	64.3%	100.0%
FY 2013	35.9%	64.1%	100.0%
FY 2014	35.9%	64.1%	100.0%
FY 2015	36.0%	64.0%	100.0%
FY 2016	35.9%	64.1%	100.0%
FY 2017	36.0%	64.0%	100.0%
FY 2018	36.1%	63.9%	100.0%

Table 2

Headcount Enrollment - SIUE / SIUC

Headcount - SIUE

Fall Term	FY	UG	Masters	Doctoral	Prof	Total	% of Total
1999	2000	9,313	2,355	7	202	11,877	34.5%
2000	2001	9,576	2,413	9	195	12,193	35.0%
2001	2002	9,799	2,445	4	194	12,442	36.2%
2002	2003	10,014	2,494	8	192	12,708	36.5%
2003	2004	10,563	2,532	8	192	13,295	37.7%
2004	2005	10,811	2,482	2	198	13,493	38.6%
2005	2006	10,945	2,231	1	283	13,460	38.9%
2006	2007	10,960	2,124	3	362	13,449	39.4%
2007	2008	10,920	2,040	1	437	13,398	39.3%
2008	2009	10,977	2,106	7	512	13,602	40.0%
2009	2010	11,144	2,275	10	511	13,940	41.0%
2010	2011	11,305	2,300	11	517	14,133	41.7%
2011	2012	11,428	2,231	58	518	14,235	42.2%
2012	2013	11,341	2,125	67	522	14,055	43.1%
2013	2014	11,229	2,027	64	530	13,850	43.9%
2014	2015	11,421	1,977	53	521	13,972	44.1%
2015	2016	11,781	1,850	108	526	14,265	45.7%
2016	2017	11,720	1,744	153	525	14,142	47.5%
2017	2018	11,402	1,631	225	538	13,796	49.3%

Headcount - SIUC (Excluding SOM)

Fall Term	FY	UG	Masters	Doctoral	Prof	Total	% of Total
1999	2000	18,242	2,980	990	384	22,596	65.5%
2000	2001	18,121	3,139	1,017	368	22,645	65.0%
2001	2002	17,463	3,092	1,023	350	21,928	63.8%
2002	2003	17,369	3,295	1,042	363	22,069	63.5%
2003	2004	17,392	3,166	1,043	386	21,987	62.3%
2004	2005	17,057	2,912	1,100	390	21,459	61.4%
2005	2006	16,697	2,961	1,088	381	21,127	61.1%
2006	2007	16,294	2,972	1,088	360	20,714	60.6%
2007	2008	16,193	3,030	1,110	359	20,692	60.7%
2008	2009	15,980	2,943	1,091	367	20,381	60.0%
2009	2010	15,551	2,958	1,155	393	20,057	59.0%
2010	2011	15,141	2,970	1,247	385	19,743	58.3%
2011	2012	15,000	2,891	1,243	386	19,520	57.8%
2012	2013	14,130	2,830	1,237	351	18,548	56.9%
2013	2014	13,306	2,778	1,245	349	17,678	56.1%
2014	2015	13,461	2,712	1,171	359	17,703	55.9%
2015	2016	13,031	2,448	1,089	362	16,930	54.3%
2016	2017	12,182	2,123	983	339	15,627	52.5%
2017	2018	10,987	1,998	881	318	14,184	50.7%

Comparison - SIUC / SIUE

Fall Term	FY	UG	Masters	Doctoral	Prof	Total
1999	2000	8,929	625	983	182	10,719
2000	2001	8,545	726	1,008	173	10,452
2001	2002	7,664	647	1,019	156	9,486
2002	2003	7,355	801	1,034	171	9,361
2003	2004	6,829	634	1,035	194	8,692
2004	2005	6,246	430	1,098	192	7,966
2005	2006	5,752	730	1,087	98	7,667
2006	2007	5,334	848	1,085	(2)	7,265
2007	2008	5,273	990	1,109	(78)	7,294
2008	2009	5,003	837	1,084	(145)	6,779
2009	2010	4,407	683	1,145	(118)	6,117
2010	2011	3,836	670	1,236	(132)	5,610
2011	2012	3,572	660	1,185	(132)	5,285
2012	2013	2,789	705	1,170	(171)	4,493
2013	2014	2,077	751	1,181	(181)	3,828
2014	2015	2,040	735	1,118	(162)	3,731
2015	2016	1,250	598	981	(164)	2,665
2016	2017	462	379	830	(186)	1,485
2017	2018	(415)	367	656	(220)	388

Data Source: RAMP Historical - Table 7. Fall 2017 (FY2018) data from IBHE 12/12/17 Enrollment Report.

Table 3

Full-Time Equivalent (FTE) Enrollment - SIUE / SIUC

FTE - SIUE

							Adjusted with Multiplier						
							1.0	1.2	1.4	1.4		% of Total	
Fall Term	FY	UG	Masters	Doctoral	Prof	Total	UG	Masters	Doctoral	Prof	Total	Regular	Adjusted
1999	2000	7,879	1,190	3	202	9,274	7,879	1,428	4	283	9,594	33.0%	32.9%
2000	2001	8,209	1,275	2	195	9,681	8,209	1,530	3	273	10,015	34.2%	34.1%
2001	2002	8,422	1,296	2	194	9,914	8,422	1,555	3	272	10,252	35.5%	35.3%
2002	2003	8,717	1,339	3	192	10,251	8,717	1,607	4	269	10,597	36.4%	36.3%
2003	2004	9,178	1,355	3	192	10,728	9,178	1,626	4	269	11,077	36.0%	35.7%
2004	2005	9,426	1,287	1	198	10,912	9,426	1,544	1	277	11,249	35.8%	35.5%
2005	2006	9,606	1,179	0	283	11,068	9,606	1,415	0	396	11,417	36.6%	36.3%
2006	2007	9,676	1,124	1	362	11,163	9,676	1,349	1	507	11,533	37.5%	37.2%
2007	2008	9,005	1,007	1	437	10,450	9,005	1,208	1	612	10,826	36.1%	35.8%
2008	2009	9,777	1,087	3	512	11,379	9,777	1,304	5	717	11,803	38.2%	38.0%
2009	2010	9,914	1,179	4	511	11,607	9,914	1,414	6	715	12,049	39.4%	39.1%
2010	2011	10,115	1,206	6	517	11,843	10,115	1,447	8	724	12,293	40.1%	39.7%
2011	2012	10,189	1,180	28	518	11,915	10,189	1,416	39	725	12,369	40.7%	40.3%
2012	2013	10,116	1,131	28	522	11,796	10,116	1,357	39	731	12,242	42.0%	41.6%
2013	2014	9,954	1,118	22	530	11,624	9,954	1,342	30	742	12,068	42.5%	42.1%
2014	2015	10,094	1,126	24	521	11,766	10,094	1,352	33	729	12,209	42.8%	42.4%
2015	2016	10,368	1,031	66	526	11,991	10,368	1,237	92	736	12,433	44.6%	44.2%
2016	2017	10,291	963	100	525	11,879	10,291	1,155	140	735	12,322	46.4%	46.1%
2017	2018	9,912	919	154	538	11,523	9,912	1,103	216	753	11,984	48.8%	48.5%

FTE - SIUC (Excluding SOM)

							Adjusted with Multiplier						
							1.0	1.2	1.4	1.4		% of Total	
Fall Term	FY	UG	Masters	Doctoral	Prof	Total	UG	Masters	Doctoral	Prof	Total	Regular	Adjusted
1999	2000	16,108	1,746	514	487	18,855	16,108	2,095	720	682	19,605	67.0%	67.1%
2000	2001	15,884	1,755	515	460	18,614	15,884	2,106	721	644	19,355	65.8%	65.9%
2001	2002	15,341	1,739	515	443	18,038	15,341	2,087	721	620	18,769	64.5%	64.7%
2002	2003	15,161	1,851	517	368	17,897	15,161	2,221	724	515	18,621	63.6%	63.7%
2003	2004	15,862	2,178	664	391	19,095	15,862	2,614	930	547	19,953	64.0%	64.3%
2004	2005	16,332	2,135	679	403	19,549	16,332	2,562	951	564	20,409	64.2%	64.5%
2005	2006	15,940	2,176	673	383	19,172	15,940	2,611	942	536	20,030	63.4%	63.7%
2006	2007	15,321	2,171	725	367	18,584	15,321	2,605	1,015	514	19,455	62.5%	62.8%
2007	2008	15,175	2,269	713	369	18,526	15,175	2,723	998	516	19,413	63.9%	64.2%
2008	2009	14,993	2,286	727	383	18,389	14,993	2,744	1,018	536	19,290	61.8%	62.0%
2009	2010	14,439	2,269	767	393	17,868	14,439	2,723	1,074	551	18,786	60.6%	60.9%
2010	2011	14,158	2,319	829	405	17,711	14,158	2,783	1,161	567	18,669	59.9%	60.3%
2011	2012	13,870	2,286	830	386	17,372	13,870	2,743	1,162	540	18,315	59.3%	59.7%
2012	2013	12,903	2,203	806	359	16,271	12,903	2,644	1,129	503	17,178	58.0%	58.4%
2013	2014	12,343	2,256	767	356	15,721	12,343	2,707	1,074	498	16,622	57.5%	57.9%
2014	2015	12,411	2,217	715	374	15,717	12,411	2,660	1,001	523	16,596	57.2%	57.6%
2015	2016	11,975	1,881	656	370	14,882	11,975	2,257	919	518	15,669	55.4%	55.8%
2016	2017	11,110	1,672	588	340	13,710	11,110	2,007	823	477	14,416	53.6%	53.9%
2017	2018	9,763	1,445	487	398	12,093	9,763	1,734	682	557	12,736	51.2%	51.5%

Comparison - SIUC / SIUE

							Adjusted with Multiplier				
Fall Term	FY	UG	Masters	Doctoral	Prof	Total	UG	Masters	Doctoral	Prof	Total
1999	2000	8,229	556	511	285	9,581	8,229	667	715	399	10,011
2000	2001	7,675	480	513	265	8,933	7,675	576	718	371	9,340
2001	2002	6,919	443	513	249	8,124	6,919	532	718	349	8,517
2002	2003	6,444	512	514	176	7,646	6,444	614	720	246	8,024
2003	2004	6,684	823	661	199	8,367	6,684	988	925	279	8,876
2004	2005	6,906	848	678	205	8,637	6,906	1,018	949	287	9,160
2005	2006	6,334	997	673	100	8,104	6,334	1,196	942	140	8,613
2006	2007	5,645	1,047	724	5	7,421	5,645	1,256	1,014	7	7,922
2007	2008	6,170	1,263	712	(68)	8,077	6,170	1,515	997	(95)	8,587
2008	2009	5,216	1,200	724	(129)	7,010	5,216	1,439	1,013	(181)	7,487
2009	2010	4,525	1,091	763	(118)	6,261	4,525	1,309	1,068	(165)	6,737
2010	2011	4,043	1,113	824	(112)	5,868	4,043	1,336	1,153	(157)	6,376
2011	2012	3,681	1,106	802	(132)	5,457	3,681	1,327	1,123	(185)	5,946
2012	2013	2,787	1,073	779	(163)	4,475	2,787	1,287	1,090	(228)	4,936
2013	2014	2,389	1,138	746	(175)	4,098	2,389	1,365	1,044	(244)	4,554
2014	2015	2,317	1,091	691	(147)	3,952	2,317	1,309	968	(206)	4,387
2015	2016	1,607	850	591	(156)	2,892	1,607	1,020	827	(218)	3,236
2016	2017	818	710	488	(185)	1,831	818	852	683	(258)	2,095
2017	2018	(149)	526	333	(140)	570	(149)	631	466	(196)	752

Data Source: RAMP Historical - Table 7. Fall 2017 (FY2018) data from IBHE 12/12/17 Enrollment Report.

Table 4

State Appropriation Funding Lost by SIUE from FY 2000-2018 Based on Headcount and Weighted FTE's

Fiscal Year	SIUE Overpaid / (Underpaid) Allocation Error by Headcount	Allocation Error by Adj. FTE
FY 2000	$1,114.0	$3,996.3
FY 2001	$27.2	$1,751.3
FY 2002	($725.2)	$1,055.7
FY 2003	($1,337.2)	($814.8)
FY 2004	($3,223.0)	$256.1
FY 2005	($4,923.1)	$449.5
FY 2006	($5,677.5)	($1,080.4)
FY 2007	($6,577.8)	($2,743.5)
FY 2008	($6,471.6)	($125.3)
FY 2009	($8,002.3)	($4,151.5)
FY 2010	($9,975.9)	($6,353.1)
FY 2011	($10,642.7)	($7,083.0)
FY 2012	($11,308.6)	($8,060.2)
FY 2013	($11,780.9)	($9,339.1)
FY 2014	($13,008.3)	($9,974.1)
FY 2015	($12,924.2)	($10,188.2)
FY 2016	($4,470.6)	($3,792.2)
FY 2017	($18,306.3)	($16,051.2)
FY 2018	($18,870.7)	($17,688.5)
Total	**($147,084.7)**	**($89,936.0)**

Table 5

DISCIPLINE COST STUDY TRENDS

Instructional Cost Per Credit Hour

System/Institution	FY2014	FY2015	FY2016	FY2014-2016 Change	FY2014-2016 Percent Change	FY2015-2016 Change	FY2015-2016 Percent Change
Chicago State University	$ 512.49	$ 525.68	$ 507.28	$ (5.21)	(1.0) %	$ (18.40)	(3.5) %
Eastern Illinois University	411.01	414.95	376.59	(34.42)	(8.4)	(38.36)	(9.2)
Governors State University	442.73	422.45	388.67	(54.06)	(12.2)	(33.78)	(8.0)
Illinois State University	365.07	371.62	359.83	(5.24)	(1.4)	(11.79)	(3.2)
Northeastern Illinois University	406.33	415.05	402.42	(3.91)	(1.0)	(12.63)	(3.0)
Northern Illinois University	386.72	396.99	380.92	(5.80)	(1.5)	(16.07)	(4.0)
Western Illinois University	352.08	360.90	358.75	6.67	1.9	(2.15)	(0.6)
Southern Illinois University	350.48	350.01	334.16	(16.32)	(4.7)	(15.85)	(4.5)
Carbondale	379.41	386.74	379.64	0.23	0.1	(7.10)	(1.8)
Edwardsville	**314.73**	305.45	**283.14**	**(31.59)**	**(10.0)**	**(22.31)**	**(7.3)**
University of Illinois	485.00	482.43	441.46	(43.54)	(9.0)	(40.97)	(8.5)
Chicago	456.68	463.55	444.95	(11.73)	(2.6)	(18.60)	(4.0)
Springfield	444.21	412.64	391.23	(52.98)	(11.9)	(21.41)	(5.2)
Urbana/Champaign	502.67	498.04	443.95	(58.72)	(11.7)	(54.09)	(10.9)
Total	$ 425.54	$ 427.08	$ 400.72	$ (24.81)	(5.8) %	$ 26.35	(6.2) %

Source: 2015-2016 IBHE Discipline Unit Cost Study - Table 7

Table 6

Illinois Public Universities - FY18 Appropriation per Student FTE

	Fall 2017 Student FTE			GRF/EAF Only FY 2018	Approp. Per	% of Total State	Student FTE as
Doctoral	**UG**	**Grad/Prof**	**Total**	**State Approp.**	**Student FTE**	**Approp. $**	**% of Total**
- Illinois State University	16,826	1,482	18,308	$65,004,000	$3,551	6.9%	11.0%
- Northern Illinois University	12,136	2,846	14,982	$81,983,500	$5,472	8.7%	9.0%
- SIU Carbondale	9,763	2,330	12,093	$91,349,000	$7,554	9.6%	7.3%
- SIU School of Medicine	0	370	370	$33,620,400	$90,866	3.5%	0.2%
- Univ. of Illinois Chicago	18,949	11,469	30,418	$218,246,000	$7,175	23.0%	18.3%
- Univ. of Illinois Urbana/Champaign	34,573	15,061	49,634	$215,622,900	$4,344	22.8%	29.9%
Total / Average	92,247	33,558	125,805	$705,825,800	$5,610	74.5%	75.7%
Average Excl. SIUC & SOM					$5,125		
Masters							
- Chicago State University	1,535	894	2,429	$32,697,400	$13,461	3.4%	1.5%
- Eastern Illinois University	4,442	897	5,339	$38,678,100	$7,244	4.1%	3.2%
- Governors State University	2,387	1,167	3,554	$21,656,000	$6,093	2.3%	2.1%
- Northeastern Illinois University	4,902	875	5,777	$33,209,000	$5,748	3.5%	3.5%
- SIU Edwardsville	9,912	1,611	11,523	$52,565,000	$4,562	5.5%	6.9%
- Univ. of Illinois Springfield	2,282	1,244	3,526	$16,825,000	$4,772	1.8%	2.1%
- Western Illinois University	6,981	1,153	8,134	$46,300,700	$5,692	4.9%	4.9%
Total / Average	32,441	7,841	40,282	$241,931,200	$6,006	25.5%	24.3%
Average Excl. SIUE					$6,585		
Total / Average	124,688	41,399	166,087	$947,757,000	$5,706	100.0%	100.0%

SIU System Office	$3,379,400
U of I System Office & System Wide Programs	$132,312,000
IBHE Total for FY18 GRF/EAF Approp.	$1,083,448,400

Note: FY 2018 state appropriation numbers above for the IPU's exclude special appropriations from Other State Funds (e.g. Pharmacy, License Plates, Fire Prevention, etc.)

Summary

Adjusted Recommendations Based on Selected Analyses

	Comparison		Funding Gap (in millions)
	SIUC	SIUE	
1) Headcount	50.7%	49.3%	$18.9
2) FTE's	51.2%	48.8%	$18.1
3) Adjusted FTE's	51.5%	48.5%	$17.7
4) State Approp. by Cost			Underfunded SIUE - $23.3 Overfunded SIUC - $29.4

Proposal

- 2018 - 2019 $5 million reallocation
- 2019 - 2020* $5 million reallocation
- 2020 - 2021* $5 million reallocation
- 2021 - 2022* $? million reallocation

*Adjusted based on enrollments

BOT work session includes reallocation overview

Randy J Dunn <rdunn@siu.edu>

Wed 3/28/2018 5:12 PM

To:Pembrook, Randall <rpembro@siue.edu>; Winter, William <wwinter@siue.edu>;

Cc:Duane Stucky <dustucky@siu.edu>;

Hi guys. Thanks again for the time this morning to sort through the reallocation action.

Had a subsequent call with Chair Sholar today, as I think I mentioned?

She DOES want this topic on the Wednesday, April 11 agenda as a discussion item...just to walk through it all with the Trustees that day before and get all their questions answered. Then votes on Thursday.

We'll put you 2, Duane, and me in the barrel to talk it all through with them...but Bill, you will clearly be on point to explain the overall approach and methodology utilized (i.e., how we got to the $5.XX million recommendation).

Thanks!

PS RP: I have yet to get Carlo briefed on what will be happening (he was on international travel all last week and we only connected briefly so far). I will be walking him through it all by Friday, before the agenda comes out, but heads' up that I won't be going there with our CEO call tomorrow.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 | Office
618.536.3404 | Fax

Duane Stucky

From: Winter, William <wwinter@siue.edu>
Sent: Thursday, March 29, 2018 12:19 PM
To: Randy J Dunn; Duane Stucky
Cc: Pembrook, Randall
Subject: BOT Proposal (CONFIDENTIAL DRAFT)
Attachments: Phase I Appropriation Reallocation BOT Matter April 2018 - 3.29.18.pdf; Phase I Appropriation Reallocation BOT Matter April 2018 - 3.29.18.docx; Phase I Appropriation Reallocation Tables for April 12 2018 BOT Meeting - 3.29.18.xlsx; Table Notes for Tables 2, 3, & 5 - 3.29.18.docx; FacultySenateResolution_SIUsystemBudgetReallocation_FS_1march2018.pdf

President Dunn and Dr. Stucky,

Please find attached the proposal for the Phase I Reallocation Board Matter.

For your convenience and ease of review, the first attached PDF file contains the entire 15 page Board matter package, including the Board matter (narrative), the Tables and corresponding notes, and the Appendix, in the suggested order.

The four other attached files (Excel, Word, and PDF) contain the original information which has been consolidated into the PDF file mentioned above. A list of those files is provided below.

Items To Note

- We added a section to the Board matter near the end of the narrative, after "Considerations Against Adoption" and before "Resolution." We had originally called that section "Summary" but then noticed that the first section in the Board matter is already named "Summary," so we renamed the additional section "Conclusion." **We are noting this item, in case you would like to change the name of the section.**

- **As a reminder, please note the comment under the "Constituency Involvement" section which mentions "[President Dunn will insert an introductory sentence or two here...]."**

Attached Files

- Phase I Appropriation Reallocation BOT Matter April 2018 – 3.29.18.pdf - This pdf file contains all the various documents in the suggested page order. It has been included for ease of review and contains the information included in the various files (Excel, Word, and PDF) following.

- Phase I Appropriation Reallocation BOT Matter – FINAL DRAFT - 3.29.18.docx - This Word document contains the Board matter narrative.

Southern Illinois University
Board of Trustees
April 12, 2018

AUTHORIZATION FOR PHASE I REALLOCATION OF APPROPRIATION BUDGET, SIUC AND SIUE

Summary

This matter seeks approval to reallocate an additional $5.125 million of the state appropriation to the Edwardsville campus for FY 2019.

Rationale for Adoption

Historically, the distribution of the General Revenue Fund state appropriation allocated to the SIU system by the State of Illinois has been at the level of approximately 64% to the Carbondale campus and 36% to the Edwardsville campus **(see Table 1)**, when excluding the allocations to the School of Medicine and Central Administration.

Decades ago, that distribution of state appropriation approximated the student enrollment distribution of the Carbondale and Edwardsville campuses. However, in recent years, as enrollment has grown at the Edwardsville campus and decreased at the Carbondale campus, the enrollment distribution is nearly equal with 50.7% of the students at SIUC and 49.3% of the students at SIUE **(see Table 2)**. Current enrollment trends suggest that the total student enrollment at the Edwardsville campus will surpass the total enrollment at the Carbondale campus in the near future.

While SIUC's mission focuses more on graduate study, the student distributions are similar. In considering the various student population segments, SIUE is slightly larger in undergraduate enrollment (11,402 SIUE to 10,987 SIUC) and slightly smaller at the graduate level (2,394 SIUE to 3,197 SIUC excluding the School of Medicine).

Another difference in the mission and programs of the two campuses relates to research. Both do research, but SIUC's external grant funding is larger and its state operating fund investment is also larger.

Based on FY 2017 historical data in the SIU FY 2019 RAMP submission to IBHE, SIUE's rate of return on organized research is 3.2 to 1. SIUE's investment of $2.1 million in state operating funds for research, produced external funding of $6.7 million. SIUC's rate of return on organized research is 1.7 to 1. SIUC's investment of $8.8 million in state operating funds for research, resulted in external funding of $15.1 million.

One foundational element of being a member of a system is fair treatment for all and this proposal seeks to adjust the state appropriation allocation in a more equitable fashion.

appropriation funding is $29.4 million above the mean of the other Doctoral-level Illinois public universities.

Additional state appropriation funding allocated to the Edwardsville campus, when invested in current and planned programs, would be an investment by the SIU System that would result in an even more accelerated growth pattern than witnessed in the past 20 years, a period when SIUE was recognized by IBHE as the fastest growing public higher education institution in Illinois. SIUE is structurally lean and has the lowest undergraduate instructional cost per credit hour of any public university in Illinois **(see Table 6)**, so the additional funding would be efficiently utilized to provide educational opportunities to more students.

SIUE has both current and planned programs which are critical to the region's growth, including the metro east area, the second densest population in Illinois. The Edwardsville campus has tremendous room for growth on its traditional campus and has significantly increased its online course and program offerings in recent years. SIUE has also demonstrated the ability to shift quickly to address economic and academic forces and adjust to market needs. Additional state appropriation funding would provide SIUE with the financial resources needed to develop and grow its academic programs and to provide a quality education to more students in order to positively impact the regional economy.

Based on the current financial challenges faced by the Carbondale campus and the campus reorganization plan, which is currently under development, it does not seem prudent for SIUC to experience a reallocation of the full appropriation amount in one year. Therefore, this matter recommends a phased-in transition of state appropriation funding over a few years, beginning in FY 2019. The state appropriation allocation would be re-calculated annually, using the recommendations from the external study.

Constituency Involvement

[President Dunn will insert an introductory sentence or two here...]

The SIUE Faculty Senate approved a resolution on March 1, 2018 in support of an SIU System Budget Reallocation **(see Appendix A)**. In addition, the SIUE Chancellor has discussed this proposal with various campus constituencies, including the Chancellor's Council, the Extended Chancellor's Council, the University Planning and Budget Council, and the Dean's Council.

Considerations Against Adoption

A financial adjustment could temporarily add to the financial burden of the Carbondale campus. This impact could be mitigated in the long-term by implementing an annual review process which would re-evaluate the state appropriation process based on the factors recommended by the consultant and make adjustments accordingly. Future enrollment growth at SIUC and SIUE could be recognized in the model and resources could be directed based on the annual calculations.

Table 1

Distribution of State Appropriation

(In Thousands)

Fiscal Year	GRF/EAF State Approp. (Excl. SOM & System)		
	SIUE	SIUC	Total
FY 2000	$63,362.2	$117,313.2	$180,675.4
FY 2001	$67,061.5	$124,469.7	$191,531.2
FY 2002	$72,962.6	$130,594.0	$203,556.6
FY 2003	$68,500.0	$122,618.0	$191,118.0
FY 2004	$62,857.8	$112,506.1	$175,363.9
FY 2005	$62,607.8	$112,323.0	$174,930.8
FY 2006	$62,857.8	$113,251.4	$176,109.2
FY 2007	$63,645.4	$114,734.7	$178,380.1
FY 2008	$64,789.1	$116,527.3	$181,316.4
FY 2009	$66,603.2	$119,790.0	$186,393.2
FY 2010	$67,066.5	$120,825.2	$187,891.7
FY 2011	$63,045.3	$113,580.6	$176,625.9
FY 2012	$62,318.3	$112,270.8	$174,589.1
FY 2013	$58,494.1	$104,521.0	$163,015.1
FY 2014	$58,441.7	$104,206.3	$162,648.0
FY 2015	$56,997.2	$101,517.1	$158,514.3
FY 2016	$16,417.9	$29,261.4	$45,679.3
FY 2017	$56,997.2	$101,517.1	$158,514.3
FY 2018	$51,565.0	$91,287.4	$142,852.4

% of Total

Fiscal Year	GRF/EAF State Approp. (Excl. SOM & System)		
	SIUE	SIUC	Total
FY 2000	35.1%	64.9%	100.0%
FY 2001	35.0%	65.0%	100.0%
FY 2002	35.8%	64.2%	100.0%
FY 2003	35.8%	64.2%	100.0%
FY 2004	35.8%	64.2%	100.0%
FY 2005	35.8%	64.2%	100.0%
FY 2006	35.7%	64.3%	100.0%
FY 2007	35.7%	64.3%	100.0%
FY 2008	35.7%	64.3%	100.0%
FY 2009	35.7%	64.3%	100.0%
FY 2010	35.7%	64.3%	100.0%
FY 2011	35.7%	64.3%	100.0%
FY 2012	35.7%	64.3%	100.0%
FY 2013	35.9%	64.1%	100.0%
FY 2014	35.9%	64.1%	100.0%
FY 2015	36.0%	64.0%	100.0%
FY 2016	35.9%	64.1%	100.0%
FY 2017	36.0%	64.0%	100.0%
FY 2018	36.1%	63.9%	100.0%

Table Notes for Table 2

Reallocation Data Based on Head Count

- In FY 2002, SIUC's head count was 63.8% and SIUE's head count was 36.2% of the total SIU head count enrollment (excluding the School of Medicine), which approximated the 64.2% SIUC / 35.8% SIUE distribution of state appropriation.

- In FY 2018, SIUC's head count was 50.7% and SIUE's head count was 49.3%. Had the FY 2018 state appropriation funding distribution reflected the Fall 2017 *head count* distribution, the result would have been a redistribution of $18.9 million from SIUC to SIUE.

- Since FY 2000, had funding been distributed according to the *head count* distribution, it would have resulted in an additional $147 million in cumulative appropriation funding for SIUE (or $148 million since FY 2002, as referenced in Table 4).

Table Notes for Table 3

Reallocation Data Based on Full-Time Equivalents (FTE)

- In FY 2002, SIUC's *FTE* was 64.5% and SIUE's head count was 35.5% of the total SIU FTE enrollment (excluding the School of Medicine).

- To recognize the differing missions of the two campuses, weighting factors of 1.0 for UG students, 1.2 for Masters students, and 1.4 for Doctoral and Professional students were applied to calculate an Adjusted FTE. In FY 2002, SIUC's *Adjusted FTE* was 64.7% and SIUE's *Adjusted FTE* was 35.3% of the total *SIU Adjusted FTE enrollment*, which approximated the 64.2% SIUC / 35.8% SIUE distribution of state appropriation.

    - It should be noted that the impact of applying the weighting factors to recognize the campuses' differing missions was only 0.2%, moving SIUC from 64.5% to 64.7%.

- In FY 2018, SIUC's *Adjusted FTE* was 51.5% and SIUE's was 48.5%. Had the FY 2018 state appropriation funding distribution reflected the Fall 2017 *Adjusted FTE* distribution, the result would have been a redistribution of $17.7 million from SIUC to SIUE.

- Since FY 2000, had funding been distributed according to the *Adjusted FTE* weighted formula distribution, it would have resulted in an additional $90 million in cumulative appropriation funding for SIUE (or $95 million since FY 2002, referenced above).

Table 5

Illinois Public Universities - FY18 Appropriation per Student FTE

Doctoral Institutions	Fall 2017 Student FTE UG	Grad/Prof	Total	GRF/EAF Only FY 2018 State Approp.	Approp. Per Student FTE	% of Total State Approp. $	Student FTE as % of Total
- Illinois State University	16,826	1,482	18,308	$65,004,000	$3,551	6.9%	11.0%
- Northern Illinois University	12,136	2,846	14,982	$81,983,500	$5,472	8.7%	9.0%
- SIU Carbondale	9,763	2,330	12,093	$91,349,000	$7,554	9.6%	7.3%
- SIU School of Medicine	0	370	370	$33,620,400	$90,866	3.5%	0.2%
- Univ. of Illinois Chicago	18,949	11,469	30,418	$218,246,000	$7,175	23.0%	18.3%
- Univ. of Illinois Urbana/Champaign	34,573	15,061	49,634	$215,622,900	$4,344	22.8%	29.9%
Total / Average	92,247	33,558	125,805	$705,825,800	$5,610	74.5%	75.7%
Average Excl. SIUC & SOM					$5,125		
Masters Institutions							
- Chicago State University	1,535	894	2,429	$32,697,400	$13,461	3.4%	1.5%
- Eastern Illinois University	4,442	897	5,339	$38,678,100	$7,244	4.1%	3.2%
- Governors State University	2,387	1,167	3,554	$21,656,000	$6,093	2.3%	2.1%
- Northeastern Illinois University	4,902	875	5,777	$33,209,000	$5,748	3.5%	3.5%
- SIU Edwardsville	9,912	1,611	11,523	$52,565,000	$4,562	5.5%	6.9%
- Univ. of Illinois Springfield	2,282	1,244	3,526	$16,825,000	$4,772	1.8%	2.1%
- Western Illinois University	6,981	1,153	8,134	$46,300,700	$5,692	4.9%	4.9%
Total / Average	32,441	7,841	40,282	$241,931,200	$6,006	25.5%	24.3%
Average Excl. SIUE					$6,585		
Total / Average	124,688	41,399	166,087	$947,757,000	$5,706	100.0%	100.0%

SIU System Office	$3,379,400
U of I System Office & System Wide Programs	$132,312,000
IBHE Total for FY18 GRF/EAF Approp.	$1,083,448,400

Note: FY 2018 state appropriation numbers above for the IPU's exclude special appropriations from Other State Funds (e.g. Pharmacy, License Plates, Fire Prevention, etc.)

Table 6

DISCIPLINE COST STUDY TRENDS

Instructional Cost Per Credit Hour

System/Institution	FY2014	FY2015	FY2016	FY2014-2016 Change	FY2014-2016 Percent Change
Chicago State University	$ 512.49	$ 525.68	$ 507.28	$ (5.21)	(1.0) %
Eastern Illinois University	411.01	414.95	376.59	(34.42)	(8.4)
Governors State University	442.73	422.45	388.67	(54.06)	(12.2)
Illinois State University	365.07	371.62	359.83	(5.24)	(1.4)
Northeastern Illinois University	406.33	415.05	402.42	(3.91)	(1.0)
Northern Illinois University	386.72	396.99	380.92	(5.80)	(1.5)
Western Illinois University	352.08	360.90	358.75	6.67	1.9
Southern Illinois University	350.48	350.01	334.16	(16.32)	(4.7)
Carbondale	379.41	386.74	379.64	0.23	0.1
Edwardsville	**314.73**	**305.45**	**283.14**	**(31.59)**	**(10.0)**
University of Illinois	485.00	482.43	441.46	(43.54)	(9.0)
Chicago	456.68	463.55	444.95	(11.73)	(2.6)
Springfield	444.21	412.64	391.23	(52.98)	(11.9)
Urbana/Champaign	502.67	498.04	443.95	(58.72)	(11.7)
Total	$ 425.54	$ 427.08	$ 400.72	$ (24.81)	(5.8) %

Source: 2015-2016 IBHE Discipline Unit Cost Study - Table 7

Appendix A

Therefore, because Southern Illinois University Edwardsville is a distinct peer university within the SIU System, with equal status and standing to Southern Illinois University Carbondale, the Faculty Senate of Southern Illinois University Edwardsville respectfully requests that the SIU System Board of Trustees **immediately** create a new, fair and dynamic formula (geared to the present and future) that will, over a transitional period of no longer than two fiscal years, reallocate the SIU system budget in a just and equitable manner predicated primarily on enrollment data to enable Southern Illinois University Edwardsville to reach its full potential.

Mover: Faculty Senate Executive Committee

Approved March 1, 2018

Duane Stucky

From: Winter, William <wwinter@siue.edu>
Sent: Wednesday, April 04, 2018 12:36 PM
To: Randy J Dunn; Duane Stucky
Cc: Pembrook, Randall
Subject: Impact of 60% / 40% Distribution of State Appropriation

President Dunn and Dr. Stucky,

I used the data on Table 1 of April BOT Agenda Item GG (Authorization for Phase I Reallocation of Appropriation Budget, SIUC AND SIUE) to **calculate the impact of a 60% / 40% state appropriation distribution between SIUC and SIUE.**

In summary, the amount of the shift in state appropriation from SIUC to SIUE to adjust to the 60% / 40% distribution level would be about $5.6 million ($5,576,000), which is equal to a 3.9% shift of the total appropriation for SIUC and SIUE (i.e., from 63.9% to 60.0% for SIUC and from 36.1% to 40% for SIUE).

Current FY 2018 Appropriation Distribution

SIUC $91,287,400 (63.9%)

SIUE $51,565,000 (36.1%)

Total $142,852,400 (100%)

Appropriation Distribution Adjusted to 60% / 40%

SIUC $85,711,400 (60.0%)

SIUE $57,141,000 (40.0%)

Total $142,852,400 (100%)

Difference Between Current and 60% / 40% Appropriation Distributions

SIUC <$5,576,000> (-3.9%)

SIUE +$5,576,000 (+3.9%)

Total $0 (0.0%)

(It should be noted that the appropriation amounts reflected on Table 1 in the Board Matter and included above EXCLUDE special legislative add-on appropriations.)

Let me know if you need anything else.

Thanks,
Bill

Duane Stucky

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, April 04, 2018 2:33 PM
To: Pembrook, Randall; Winter, William; Duane Stucky
Subject: RE: Impact of 60% / 40% Distribution of State Appropriation

No, no...I'm w/ you...I get it. A reference to the 60/40 now—which yes, goes back to before even Duane can identify ☺—is simply to shut up the bitchers from Carbondale who are saying loudly we shouldn't even be doing the $5.125M at this time.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Pembrook, Randall [mailto:rpembro@siue.edu]
Sent: Wednesday, April 04, 2018 2:26 PM
To: Randy J Dunn <rdunn@siu.edu>; Winter, William <wwinter@siue.edu>; Duane Stucky <dustucky@siu.edu>
Subject: RE: Impact of 60% / 40% Distribution of State Appropriation

A couple of thoughts:

1. Some on this campus remember the 60/40 split as part of the conversation about when the dissolution of the System was being discussed around 2004-2005 (i.e., if the System splits....60% of the appropriation would go to SIUC and 40% would go to SIUE). If there are other references to a 60/40 split, long-time people on our campus couldn't remember it.
2. I hope that if we introduce the 60/40 split as justification for the first phase (shifting between 5 and 6 million dollars to SIUE) that it doesn't end up implying that the reallocation conversation can be over because we have now approximated 60/40. That was a figure from nearly 15 years ago. Things have changed. The consultant can give us a better idea of the landscape beyond 2018-19. So, 60-40 might be irrelevant now. But, I get the concept that it might be one more data point to say that "phase 1" of $5 million is ABSOLUTELY in the ballpark as a beginning.

Thanks.

RP

From: Randy J Dunn <rdunn@siu.edu>
Sent: Wednesday, April 4, 2018 1:04 PM
To: Winter, William <wwinter@siue.edu>; Duane Stucky <dustucky@siu.edu>
Cc: Pembrook, Randall <rpembro@siue.edu>
Subject: RE: Impact of 60% / 40% Distribution of State Appropriation

Exactly what I was looking for. So, theoretically speaking...the proposal even SHORTS SIUE about a half-mil just to get us back to the 60/40 split!

Thank you much, Bill.

RANDY J. DUNN, PRESIDENT
SOUTHERN ILLINOIS UNIVERSITY SYSTEM
618.536.3471 I Office
618.536.3404 I Fax

From: Winter, William [mailto:wwinter@siue.edu]
Sent: Wednesday, April 04, 2018 12:36 PM
To: Randy J Dunn <rdunn@siu.edu>; Duane Stucky <dustucky@siu.edu>
Cc: Pembrook, Randall <rpembro@siue.edu>
Subject: Impact of 60% / 40% Distribution of State Appropriation

President Dunn and Dr. Stucky,

I used the data on Table 1 of April BOT Agenda Item GG (Authorization for Phase I Reallocation of Appropriation Budget, SIUC AND SIUE) to **calculate the impact of a 60% / 40% state appropriation distribution between SIUC and SIUE.**

In summary, the amount of the shift in state appropriation from SIUC to SIUE to adjust to the 60% / 40% distribution level would be about $5.6 million ($5,576,000), which is equal to a 3.9% shift of the total appropriation for SIUC and SIUE (i.e., from 63.9% to 60.0% for SIUC and from 36.1% to 40% for SIUE).

Current FY 2018 Appropriation Distribution

SIUC $91,287,400 (63.9%)

SIUE $51,565,000 (36.1%)

Total $142,852,400 (100%)

Appropriation Distribution Adjusted to 60% / 40%

SIUC $85,711,400 (60.0%)

SIUE $57,141,000 (40.0%)

Total $142,852,400 (100%)

Difference Between Current and 60% / 40% Appropriation Distributions

SIUC <$5,576,000> (-3.9%)

SIUE +$5,576,000 (+3.9%)

Total $0 (0.0%)

(It should be noted that the appropriation amounts reflected on Table 1 in the Board Matter and included above EXCLUDE special legislative add-on appropriations.)

Let me know if you need anything else.

Thanks,
Bill

SIU-E

THE DAILY EGYPTIAN

Since 1916 | www.dailyegyptian.com

May 17, 2018

To whom it may concern:

Pursuant to the State of Illinois Freedom of Information Act (5 Ill. Comp. Stat. 140/1 to 140/11.5,) I write to request access to **correspondence between SIU-Edwardsville administration and the Belleville News-Democrat from March 18, 2018 to March 30, 2018 .** If your agency does not maintain these public records, please let me know who does and include the proper custodian's name and address.

As provided by the open records law, I will expect your response within five (5) working days. See *5 Ill. Comp. Stat. 140/3(c).* I understand that the Act permits a public body to charge a reasonable copying fee not to exceed the actual cost of reproduction and not including the costs of any search or review of the records. *5 ILCS 140/6.* Please notify me of costs associated to produce these records if they may arise. This information is for news gathering purposes.

If you choose to deny this request, please provide a written explanation for the denial including a reference to the specific statutory exemption(s) upon which you rely. Also, please provide all segregable portions of otherwise exempt material. I would note that willful violation of the open records law can result in the award of reasonable litigation fees. See 5 Ill. Comp. Stat. 140/11(i).

Thank you for your assistance and I look forward to hearing from you.

Sincerely,

Brian Munoz [redacted]
Reporter, The Daily Egyptian
1100 Lincoln Drive Carbondale, Illinois 62901
bmunoz@dailyegyptian.com

Friday, March 30,

Brad,

Please find the information that you requested. Sorry for the delay, been traveling most of the day. Our chancellor, Randy Pembrook, would be happy to sit down with you next week, if you need more background.

Just let me know, thanks,

Doug Mc

Current enrollment numbers
Fall 2017 student headcount enrollment

SIUC 14,184

SIUE 13,796

Payrolls (Number of Employees)
Fall 2016 Employee Headcount (excluding graduate assistants and student workers)

SIUC 4,795

SIUE 2,381

FTE's (Full-Time Equivalent Student Enrollment)
Fall 2017 FTE's - Including unadjusted (regular) FTE's and adjusted FTE's (with weighting factors of 1.0 for undergraduate, 1.2 for masters, and 1.4 for doctoral/professional students, to recognize the differing missions of the campuses).

SIUC 12,093 / Adjusted FTE 12,736

SIUE 11,523 / Adjusted FTE 11,984

Budgets
Fiscal Year 2018 SIU Operating Budget

State Appropriation Budget
SIUC $91,374,000
SIUE $53,817,000

Total Budget (All Funds, including Appropriation, Tuition, Grants, Fees, etc.)
SIUC $369,888,600
SIUE $292,092,798

Brad, I'll get to work on that. Thanks, Doug Mc

From: Weisenstein, Brad <bweisenstein@bnd.com>
Sent: Thursday, March 29, 2018 5:24:25 PM
To: McIlhagga, Douglas
Subject: Re: An SIUE Inquiry

Thanks. I'll definitely take a look at it.

Current enrollment numbers, payrolls, FTE's and budgets for the two campuses would be a great start.

On Thu, Mar 29, 2018 at 5:00 PM, McIlhagga, Douglas <dmcilha@siue.edu> wrote:
Brad,

Hope all is well at your end! Elizabeth Donald pointed me in your direction. This is a little unusual for us, but wanted to run this by you for some thought. Last spring when the whole SIUE loan to Carbondale was in the news, Elizabeth wrote this story:
http://www.bnd.com/news/local/article147339759.html

Significantly at the end, she wrote at length about the disparity of distribution of state funds between the two campuses. If I recall correctly, the BND has been an advocate of directing more resources to the Edwardsville campus that has been on a growth plane for some time.

This topic of budget reallocation is going to be addressed at the board of trustees meetings on April 11-12 in Carbondale. If ever there were a time for the BND to restate its position in support of the Edwardsville campus, next week would be appropriate. From an editorial standpoint, would you consider addressing that issue?

Thanks,

Doug McIlhagga
Executive Director
University Marketing & Communications
Southern Illinois University Edwardsville
Box 1027
Edwardsville, IL 62026

Office: 618-650-5600
Cell: [redacted]

--

Brad Weisenstein
Multimedia and Opinions Editor
Belleville News-Democrat
W: (618) 239-2510
C: [redacted]



Thanks. I'll definitely take a look at it.

Current enrollment numbers, payrolls, FTE's and budgets for the two campuses would be a great start.

On Thu, Mar 29, 2018 at 5:00 PM, McIlhagga, Douglas <dmcilha@siue.edu> wrote:

Brad,

Hope all is well at your end! Elizabeth Donald pointed me in your direction. This is a little unusual for us, but wanted to run this by you for some thought. Last spring when the whole SIUE loan to Carbondale was in the news, Elizabeth wrote this story:
http://www.bnd.com/news/local/article147339759.html

Significantly at the end, she wrote at length about the disparity of distribution of state funds between the two campuses. If I recall correctly, the BND has been an advocate of directing more resources to the Edwardsville campus that has been on a growth plane for some time.

This topic of budget reallocation is going to be addressed at the board of trustees meetings on April 11-12 in Carbondale. If ever there were a time for the BND to restate its position in support of the Edwardsville campus, next week would be appropriate. From an editorial standpoint, would you consider addressing that issue?

Thanks,

Doug McIlhagga
Executive Director

University Marketing & Communications
Southern Illinois University Edwardsville
Box 1027
Edwardsville, IL 62026
Office: 618-650-5600
Cell: [redacted]

--

Brad Weisenstein
Multimedia and Opinions Editor
Belleville News-Democrat
W: (618) 239-2510
C: [redacted]

From: Elizabeth Donald <edonald@bnd.com>
Date: Thursday, March 29, 2018 at 4:16 PM
To: Microsoft Office User <dmcilha@siue.edu>
Subject: Re: Some Editorial Advice

Our editorial writer is Brad Weisenstein, and you can reach him at bweisenstein@bnd.com or 239-2510. He may want to talk to advocates among the administration; if you can make those folks available, it will help.

I will also pass on the news to our education writer, Alexis Cortes. Good luck!

ekd

On Thu, Mar 29, 2018 at 4:07 PM, McIlhagga, Douglas <dmcilha@siue.edu> wrote:
Elizabeth,

Hope all is well at your end! This is a little unusual from my end, but looking for some direction and/or advice. Last spring when the whole SIUE loan to Carbondale was in the news, you wrote this story: http://www.bnd.com/news/local/article147339759.html

Significantly at the end, you wrote at length about the disparity of distribution of state funds between the two campuses. If I recall correctly, the BND has been an advocate of directing more resources to the Edwardsville campus that has been on a growth plane for some time.

This topic of budget reallocation is going to be addressed at the board of trustees meetings on April 11-12 in Carbondale. If ever there were a time for the BND to restate its position in support of the Edwardsville campus, next week would be appropriate. From an editorial standpoint, who should I reach out to?

Thanks,

Doug Mc

Doug McIlhagga
Executive Director
University Marketing & Communications
Southern Illinois University Edwardsville
Box 1027
Edwardsville, IL 62026
Office: 618-650-5600
Cell [redacted]